

Collaborative Data Science Practices

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2019-11-25

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Chapter 1

Prerequisites

This is a *sample* book written in **Markdown**. You can use anything that Pandoc's Markdown supports, e.g., a math equation $a^2 + b^2 = c^2$.

The **bookdown** package can be installed from CRAN or Github:

```
install.packages("bookdown")  
# or the development version  
# devtools::install_github("rstudio/bookdown")
```

Remember each Rmd file contains one and only one chapter, and a chapter is defined by the first-level heading #.

To compile this example to PDF, you need XeLaTeX. You are recommended to install TinyTeX (which includes XeLaTeX): <https://yihui.name/tinytex/>.

Chapter 2

Architecture Principles

2.1 Encapsulation

2.2 Leverage team member's strenghts & avoid weaknesses

1. Focused code files
2. Metadata for content experts

2.3 Scales

1. Single source & single analysis
2. Multiple sources & multiple analyses

2.4 Consistency

1. Across Files {#consistency-files}
2. Across Languages
3. Across Projects

2.5 Defensive Style

Some of these may not be not be an 'architecture', but it guides many of our architectural principles.

1. **Qualify functions.**`{#qualify-functions}` Try to prepend each function with its package. Write `dplyr::filter()` instead of `filter()`. When two packages contain public functions with the same name, the package that was most recently called with `library()` takes precedent. When multiple R files are executed, the packages' precedents may not be predictable. Specifying the package eliminates the ambiguity, while also making the code easier to follow. For this reason, we recommend that almost all R files contain a 'load-packages' chunk.

Chapter 3

Prototypical File

As stated before, in Consistency across Files, using a consistent file structure can (a) improve the quality of the code because the structure has been proven over time to facilitate good practices and (b) allow your intentions to be more clear to teammates because they are familiar with the order and intentions of the chunks.

We use the term “chunk” for a section of code because it corresponds with knitr terminology (Xie, 2015), and in many analysis files (as opposed to manipulation files), the chunk of our R file connects to a knitr Rmd file.

3.1 Clear Memory

Before the initial chunk many of our files clear the memory of variables from previous run. This is important when developig and debugging because it prevents previous runs from contaminating subsequent runs. However it has little effect during production; we’ll look at manipulation files separately from analysis files.

Manipulation R files are `sourced` with the argument `local=new.env()`. The file is executed in a fresh environment, so there are no variables to clear. Analysis R files are typically called from an Rmd file’s `knitr::read_chunk()`, and code positioned above the first chunk is not called by knitr ¹.

However typically do not clear the memory in R files that are `sourced` in the same environment as the caller, as it will interfere with the caller’s variables.

```
rm(list = ls(all.names = TRUE))
```

¹Read more about knitr’s code externalization

3.2 Load Sources

In the first true chunk, **source** any R files containing global variables and functions that the current file requires. For instance, when a team of statisticians is producing a large report containing many analysis files, we define many of the graphical elements in a single file. This sourced file defines common color palettes and graphical functions so the cosmetics are more uniform across analyses.

We prefer not to have **sourced** files perform any real action, such as importing data or manipulating a file. One reason is because it is difficult to be consistent about the environmental variables when the sourced file’s functions are run. A second reason is that it more cognitively difficult to understand how the files are connected.

When the sourced file contains only function definitions, these operations can be called at any time in the current file with much tighter control of which variables are modified. A bonus of the discipline of defining functions (instead of executing functions) is that the operations are typically more robust and generalizable.

Keep the chunk even if no files are sourced. An empty chunk is instructive to readers trying to determine if any files are sourced. This applies recommendation applies to all the chunks discussed in this chapter. As always, your team should agree on its own set of standards.

```
# ---- load-sources -----
base::source(file="./analysis/common/display-1.R")      # Load common graphing functions
```

3.3 Load Packages

The ‘load-packages’ chunk declares required packages near the file’s beginning for three reasons. First, a reader scanning the file can quickly determine its dependencies when located in a single chunk. Second, if your machine is lacking a required package, it is best to know early². Third, this style mimics a requirement of other languages (such as declaring headers at the top of a C++ file) and follows the tidyverse style guide.

As discussed in the previous qualify all functions section, we recommend that functions are qualified with their package (*e.g.*, `foo::bar()` instead of merely `bar()`). Consequently, the ‘load-packages’ chunk calls `requireNamespace()` more frequently than `library()`. `requireNamespace()` verifies the package is

²The error message “Error in library(foo) : there is no package called ‘foo’” is easier to understand than “Error in bar() : could not find function ‘bar’” thrown somewhere in the middle of the file; this check can also illuminate conflicts arising when two packages have a `bar()` function. See McConnell 2004 Section qqg for more about the ‘fail early’ principle.

available on the local machine, but does not load it into memory; `library()` verifies the package is available, and then loads it.

`requireNamespace()` is not used in several scenarios.

1. Core packages (*e.g.*, ‘base’ and ‘stats’) are loaded by R in most default installations. We avoid unnecessary calls like `library(stats)` because they distract from more important features.
2. Obvious dependencies are not called by `requireNamespace()` or `library()` for similar reasons, especially if they are not called directly. For example ‘tidyselect’ is not listed when ‘tidyr’ is listed.
3. The “pipe” function (declared in the `magrittr` package, *i.e.*, `%>%`) is attached with `import::from(magrittr, "%>%")`. This frequently-used function called be called throughout the execution without qualification.
4. Compared to manipulation files, our analysis files tend to use many functions in a few concentrated packages so conflicting function names are less common. Typical packages used in analysis are ‘ggplot2’ and ‘lme4’.

The sourced files above may load their own packages (by calling `library()`). It is important that the `library()` calls in this file follow the ‘load-sources’ chunk so that identically-named functions (in different packages) are called with the correct precedent. Otherwise identically-named functions will conflict in the namespace with hard-to-predict results.

Read R Packages for more about `library()`, `requireNamespace()`, and their siblings, as well as the larger concepts such as attaching functions into the search path.

Here are packages found in most of our manipulation files. Notice the lesser-known packages have a quick explanation; this helps maintainers decide if the declaration is still necessary. Also notice the packages distributed outside of CRAN (*e.g.*, GitHub) have a quick commented line to help the user install or update the package.

```
# ---- load-packages -----
import::from(magrittr, "%>%")

requireNamespace("readr"      )
requireNamespace("tidyr"      )
requireNamespace("dplyr"      )
requireNamespace("config"     )
requireNamespace("checkmate" ) # Asserts expected conditions
requireNamespace("OuhscMunge") # remotes::install_github(repo="OuhscBbmc/OuhscMunge")
```

3.4 Declare Globals

When values are repeatedly used within a file, consider dedicating a variable so it's defined and set only once. This is also a good place for variables that are used only once, but whose value are central to the file's mission. Typical variables in our 'declare-globals' chunk include data file paths, data file variables, color palettes, and values in the *config* file.

The config file can coordinate a static variable across multiple files. Centrally

```
# ---- declare-globals -----
# Constant values that won't change.
config                                <- config::get()
path_db                              <- config$path_database

# Execute to specify the column types. It might require some manual adjustment (eg do
#   OuhscMunge::readr_spec_aligned(config$path_subject_1_raw)
col_types <- readr::cols_only(
  subject_id      = readr::col_integer(),
  county_id       = readr::col_integer(),
  gender_id       = readr::col_double(),
  race            = readr::col_character(),
  ethnicity       = readr::col_character()
)
```

3.5 Load Data

3.6 Tweak Data

3.7 (Unique Content)

3.8 Verify Values

3.9 Specify Output Columns

3.10 Save to Disk or Database

Chapter 4

Prototypical Repository

<https://github.com/wibeasley/RAnalysisSkeleton>

4.1 Root

1. `config.R` is simply a plain-text yaml file read by the `config` package. It is great when a value has to be coordinated across multiple file

```
default:
  # To be processed by Ellis lanes
  path_subject_1_raw: "data-public/raw/subject-1.csv"
  path_mlm_1_raw:     "data-public/raw/mlm-1.csv"

  # Central Database (produced by Ellis lanes).
  path_database:      "data-public/derived/db.sqlite3"

  # Analysis-ready datasets (produced by scribes & consumed by analyses).
  path_mlm_1_derived: "data-public/derived/mlm-1.rds"

  # Metadata
  path_annotation:    "data-public/metadata/cqi-annotation.csv"

  # Logging errors and messages from automated execution.
  path_log_flow:      !expr strftime(Sys.time(), "data-unshared/log/flow-%Y-%m-%d--%H-%M-%S.1")

  # time_zone_local      : "America/Chicago" # Force local time, in case remotely run.

  # ---- Validation Ranges & Patterns ----
  range_record_id      : !expr c(1L, 999999L)
```

```
range_dob           : !expr c(as.Date("2010-01-01"), Sys.Date() + lubridate::c
range_datetime_entry : !expr c(as.POSIXct("2019-01-01", tz="America/Chicago"),
max_age             : 25
pattern_mrn_centricity : "~\\d{16}$"           # The 64-bit int is more easily valid
```

2. flow.R
3. README.md
4. *.Rproj

4.2 Analysis

4.3 Data Public

1. Raw
2. Derived
3. Metadata
4. Database
5. Original

4.4 Data Unshared

4.5 Documentation

4.6 Manipulation

4.7 Stitched Output

4.8 Utility

Chapter 5

Data at Rest

5.1 Data States

1. Raw
2. Derived
 1. Project-wide File on Repo
 2. Project-wide File on Protected File Server
 3. User-specific File on Protected File Server
 4. Project-wide Database
3. Original

5.2 Data Containers

1. csv
2. rds
3. SQLite
4. Central Enterprise database
5. Central REDCap database
6. Containers to avoid for raw/input
 1. Proprietary like xlsx, sas7bdat

Chapter 6

Patterns

6.1 Ellis

6.1.1 Purpose

To incorporate outside data source into your system safely.

6.1.2 Philosophy

- Without data immigration, all warehouses are useless. Embrace the power of fresh information in a way that is:
 - repeatable when the datasource is updated (and you have to refresh your warehouse)
 - similar to other Ellis lanes (that are designed for other data sources) so you don't have to learn/remember an entirely new pattern. (Like Rubiks cube instructions.)

6.1.3 Guidelines

- Take small bites.
 - Like all software development, don't tackle all the complexity the first time. Start by processing only the important columns before incorporating move.
 - Use only the variables you need in the short-term, especially for new projects. As everyone knows, the variables from the upstream source can change. Don't spend effort writing code for variables you won't need for a few months/years; they'll likely change before you need them.

- After a row passes through the `verify-values` chunk, you’re accountable for any failures it causes in your warehouse. All analysts know that external data is messy, so don’t be surprised. Sometimes I’ll spend an hour writing an Ellis for 6 columns.
- Narrowly define each Ellis lane. One code file should strive to (a) consume only one CSV and (b) produce only one table. Exceptions include:
 1. if multiple input files are related, and really belong together (*e.g.*, one CSV per month, or one CSV per clinic). This scenario is pretty common.
 2. if the CSV should legitimately produce two different tables after munging. This happens infrequently, such as one warehouse table needs to be wide, and another long.

6.1.4 Examples

- <https://github.com/wibeasley/RAnalysisSkeleton/blob/master/manipulation/te-ellis.R>
- <https://github.com/wibeasley/RAnalysisSkeleton/blob/master/manipulation/survey-ellis.R>
- <https://github.com/OuhscBbmc/usnavy-billets/blob/master/manipulation/survey-ellis.R>

6.1.5 Elements

1. **Clear memory** In scripting languages like R (unlike compiled languages like Java), it’s easy for old variables to hang around. Explicitly clear them before you run the file again.

```
rm(list=ls(all=TRUE)) #Clear the memory of variables from previous run. This is not
```

2. **Load Sources** In R, a `source()`d file is run to execute its code. We prefer that a sourced file only load variables (like function definitions), instead of do real operations like read a dataset or perform a calculation. There are many times that you want a function to be available to multiple files in a repo; there are two approaches we like. The first is collecting those common functions into a single file (and then sourcing it in the callers). The second is to make the repo a legitimate R package.

The first approach is better suited for quick & easy development. The second allows you to add documentation and unit tests.

```
# ---- load-sources -----
source("../manipulation/osdh/ellis/common-ellis.R")
```

3. **Load Packages** This is another precaution necessary in a scripting language. Determine if the necessary packages are available on the machine. Avoiding attaching packages (with the `library()` function) when possible. Their functions don't need to be qualified (*e.g.*, `dplyr::intersect()`) and could cause naming conflicts. Even if you can guarantee they don't conflict with packages now, packages could add new functions in the future that do conflict.

```
# ---- load-packages -----
# Attach these package(s) so their functions don't need to be qualified: http://r-pkgs.had.co
library(magrittr      , quietly=TRUE)
library(DBI           , quietly=TRUE)

# Verify these packages are available on the machine, but their functions need to be qualified
requireNamespace("readr"      )
requireNamespace("tidyr"      )
requireNamespace("dplyr"      ) # Avoid attaching dplyr, b/c its function names conflict u
requireNamespace("testit")
requireNamespace("checkmate")
requireNamespace("OuhscMunge") #devtools::install_github(repo="OuhscBbmc/OuhscMunge")
```

4. **Declare Global Variables and Functions.** This includes defining the expected column names and types of the data sources; use `readr::cols_only()` (as opposed to `readr::cols()`) to ignore any new columns that may be added since the dataset's last refresh.

```
# ---- declare-globals -----
```

5. **Load Data Source(s)** Read all data (*e.g.*, database table, networked CSV, local lookup table). After this chunk, no new data should be introduced. This is for the sake of reducing human cognition load. Everything below this chunk is derived from these first four chunks.

```
# ---- load-data -----
```

6. **Tweak Data**

```
# ---- tweak-data -----
```

7. **Body of the Ellis**

8. **Verify**

```
# ---- verify-values -----
county_month_combo <- paste(ds$county_id, ds$month)
checkmate::assert_character(county_month_combo, pattern = "^\\d{1,2} \\d{4}-\\d{2}-\\d{2}$",
```

9. **Specify Columns** Define the exact columns and order to upload to the database. Once you import a column into a warehouse that multiple people are using, it's tough to remove it.

```
# ---- specify-columns-to-upload -----
```

10. **Welcome** into your warehouse. Until this chunk, nothing should be persisted.

```
# ---- upload-to-db -----
```

```
# ---- save-to-disk -----
```

6.2 Arch

6.3 Ferry

6.4 Scribe

6.5 Analysis

6.6 Presentation -Static

6.7 Presentation -Interactive

6.8 Metadata

Chapter 7

Security & Private Data

7.1 File-level permissions

7.2 Database permissions

7.3 Public & Private Repositories

7.3.1 Scrubbing GitHub history

Occasionally files may be committed to your git repository that need to be removed completely. Not just from the current collections of files (*i.e.*, the branch's head), but from the entire history of the repo.

Scrubbing is required typically when (a) a sensitive file has been accidentally committed and pushed to GitHub, or (b) a huge file has bloated your repository and disrupted productivity.

The two suitable scrubbing approaches both require the command line. The first is the `git-filter-branch` command within git, and the second is the BFG repo-cleaner. We use the second approach, which is [recommended by GitHub]; it requires 15 minutes to install and configure from scratch, but then is much easier to develop against, and executes much faster.

The bash-centric steps below remove any files from the repo history called 'monster-data.csv' from the 'bloated' repository.

1. If the file contains passwords, change them immediately.
2. Delete 'monster-data.csv' from your branch and push the commit to GitHub.

3. Ask your collaborators to push any outstanding commits to GitHub and delete their local copy of the repo. Once scrubbing is complete, they will re-clone it.
4. Download and install the most recent Java JRE from the Oracle site.
5. Download the most recent jar file from the BFG site to the home directory.
6. Clone a fresh copy of the repository in the user's home directory. The `--mirror` argument avoids downloading every file, and downloads only the bookkeeping details required for scrubbing.

```
cd ~
git clone --mirror https://github.com/your-org/bloated.git
```

7. Remove all files (in any directory) called 'monster-data.csv'.

```
java -jar bfg-*.jar --delete-files monster-data.csv bloated.git
```

8. Reflog and garbage collect the repo.

```
cd bloated.git
git reflog expire --expire=now --all && git gc --prune=now --aggressive
```

9. Push your local changes to the GitHub server.

```
git push
```

10. Delete the bfg jar from the home directory.

```
cd ~
rm bfg-*.jar
```

11. Ask your collaborators to reclone the repo to their local machine. It is important they restart with a fresh copy, so the once-scrubbed file is not reintroduced into the repo's history.
12. If the file contains sensitive information, like passwords or PHI, ask GitHub to refresh the cache so the file's history isn't accessible through their website, even if the repo is private.

7.3.1.0.1 Resources

- BFG Repo-Cleaner site
- Additional BFG instructions
- GitHub Sensitive Data Removal Policy

Chapter 8

Automation

8.1 Flow File in R

8.2 Makefile

8.3 SSIS

8.4 cron Jobs & Task Scheduler

8.5 Sink Log Files

Chapter 9

Scaling Up

9.1 Data Storage

1. Local File vs Conventional Database vs Redshift
2. Usage Cases

9.2 Data Processing

1. R vs SQL
2. R vs Spark

Chapter 10

Parallel Collaboration

10.1 Social Contract

1. Issues
2. Organized Commits & Coherent Diffs
3. Branch & Merge Strategy

10.2 Code Reviews

1. Daily Reviews of PRs
2. Periodic Reviews of Files

10.3 Remote

1. Headset & sharing screens

10.4 Loose Notes

10.4.1 GitHub

1. Review your diffs before committing. Check for things like accidental deletions and debugging code that should be deleted (or at least commented out).
2. Keep chatter to a minimum, especially on projects with 3+ people being notified of every issue post.

3. When encountering a problem,
 - Take as much ownership as reasonable. Don't merely report there's an error.
 - If you can't figure it out, ask the question and describe it well.
 - what low-level file & line of code threw the error.
 - how you have tried to solve it.
 - If there's a questionable line/chunk of code, trace its origin. Not for the sake of pointing the finger at someone, but for the sake of understanding its origin and history.

10.4.2 Common Code

This involves code/files that multiple people use, like the REDCap arches.

1. Run the file before committing it. Run common downstream files too (*e.g.*, if you make a change to the arch, also run the funnel).
2. If an upstream variable name must change, alert people. Post a GitHub issue to announce it. Tell everyone, and search the repo (ctrl+shift+f in RStudio) to alert specific people who might be affected.

Chapter 11

Documentation

11.1 Team-wide

11.2 Project-specific

11.3 Dataset Origin & Structure

11.4 Issues & Tasks

11.5 Flow Diagrams

11.6 Setting up new machine

(example)

Chapter 12

Style Guide

Using a consistent style across your projects can increase the overhead as your data science team discusses options, decides on a good choice, and develops in compliant code. But like in most themes in this document, the cost is worth the effort. Unforced code errors are reduced when code is consistent, because mistake-prone styles are more apparent.

For the most part, our team follows the tidyverse style. Here are some additional conventions we attempt to follow.

12.1 ggplot2

The expressiveness of ggplot2 allows someone to quickly develop precise scientific graphics. One graph can be specified in many equivalent styles, which increases the opportunity for confusion. We formalized much of this style while writing a textbook for introductory statistics; the 200+ graphs and their code is publically available.

12.1.1 Order of commands

ggplot2 is essentially a collection of functions combined with the `+` operator. Publication graphs common require at least 20 functions, which means the functions can sometimes be redundant or step on each other toes. The family of functions should follow a consistent order ideally starting with the more important structural functions and ending with the cosmetic functions. Our preference is:

1. `ggplot2()` is the primary function to specify the default dataset and aesthetic mappings. Many arguments can be passed to `aes()`, and we prefer to follow an order consistent with the `scale_*`() order below.
2. `geom_*`() creates the *geometric* elements that represent the data. Unlike most categories in this list, the order matters. Geoms specified first are drawn first, and therefore can be obscured by subsequent geoms.
3. `scale_*`() describes how a dimension of data (specified in `aes()`) is translated into a visual element. We specify the dimensions in descending order of (typical) importance: `x`, `y`, `group`, `color`, `fill`, `size`, `radius`, `alpha`, `shape`, `linetype`.
4. `coord_*`()
5. `facet_*`() and `label_*`()
6. `theme()`
7. `labs()`

12.1.2 Gotchas

Here are some common mistakes we see not-so-infrequently (even sometimes in our own code).

1. Call `coord_*`() to restrict the plotted x/y values, not `scale_*`() or `lims()/xlim()/ylim()`. `coord_*`() zooms in on the axes, so extreme values essentially fall off the page; in contrast, the latter three functions essentially remove the values from the dataset. The distinction does not matter for a simple bivariate scatterplot, but likely will mislead you and the viewer in two common scenarios. First, a call to `geom_smooth()` (*e.g.*, that overlays a loess regression curve) ignore the extreme values entirely; consequently the summary location will be misplaced and its standard errors too tight. Second, when a line graph or spaghetti plots contains an extreme value, it is sometimes desirable to zoom in on the the primary area of activity; when calling `coord_*`(), the trend line will leave and return to the plotting panel (which implies points exist which do not fit the page), yet when calling the others, the trend line will appear interrupted, as if the extreme point is a missing value.

Chapter 13

Publishing Results

13.1 To Other Analysts

13.2 To Researchers & Content Experts

13.3 To Technical-Phobic Audiences

Chapter 14

Testing, Validation, & Defensive Programming

14.1 Testing Functions

14.2 Defensive Programming

1. Throwing errors

14.3 Validator

1. Benefits for Analysts
2. Benefits for Data Collectors

Chapter 15

Troubleshooting and Debugging

15.1 Finding Help

1. Within your group (eg, Thomas and REDCap questions)
2. Within your university (eg, SCUG)
3. Outside (eg, Stack Overflow; GitHub issues)

15.2 Debugging

1. `traceback()`, `browser()`, etc

Chapter 16

Workstation

We believe it is important to keep software updated and consistent across workstations in your project. This material was originally posted at <https://github.com/OuhscBbmc/RedcapExamplesAndPatterns/blob/master/DocumentationGlobal/ResourcesInstallation.md>. It should help establish our tools on a new development computer.

16.1 Required Installation

The order matters.

16.1.1 R

R is the centerpiece of the analysis. Every few months, you'll need to download the most recent version. {added Sept 2012}

16.1.2 RStudio

RStudio Desktop is the IDE (integrated design interface) that you'll use to interact with R, GitHub, Markdown, and LaTeX. Updates can be checked easily through the menus `Help -> Check for updates`. {added Sept 2012}

16.1.3 Installing R Packages

Dozens of R Packages will need to be installed. Choose between one of the two related scripts. It will install from our list of packages that our data analysts

typically need. The script installs a package only if it's not already installed; also an existing package is updated if a newer version is available. Create a new 'personal library' if it prompts you. It takes at least fifteen minutes, so start it before you go to lunch. The list of packages will evolve over time, so please help keep the list updated.

To install our frequently-used packages, run the following snippet. The first lines install an important package. The second line calls the online Gist, which defines the `package_janitor_remote()` function. The final line calls the function (and passes a specific CSV of packages)¹.

```
if( !base::requireNamespace("devtools") ) utils::install.packages("devtools")
devtools::source_gist("2c5e7459b88ec28b9e8fa0c695b15ee3", filename="package-janitor-bb

package_janitor_remote(
  "https://raw.githubusercontent.com/OuhscBbmc/RedcapExamplesAndPatterns/master/utility
")
```

Some of our projects require specialized packages that are not typically used. In these cases, we will develop the git repo as an R package that includes a proper DESCRIPTION file. See `RAnalysisSkeleton` for an example.

When the project is opened in RStudio, `update_packages_addin()` in `OuhscMunge` will find the DESCRIPTION file and install the package dependencies.

```
if( !base::requireNamespace("remotes" ) ) utils::install.packages("remotes")
if( !base::requireNamespace("OuhscMunge") ) remotes::install_github("OuhscMunge")
OuhscMunge::update_packages_addin()
```

16.1.4 Updating R Packages

Several R packages will need to be updated every weeks. Unless you have been told not to (because it would break something -this is rare), periodically update the packages by executing the following code `update.packages(ask="graphics", checkBuilt=TRUE)`.

16.1.5 GitHub

GitHub registration is necessary to push modified files to the repository. First, register a free user account, then tell the repository owner your exact username, and they will add you as a collaborator (*e.g.*, to <https://github.com/OuhscBbmc/RedcapExamplesAndPatterns>).

¹As an alternative to the Gist, run the local R script `install-packages.R` (located in the `utility/` directory) that lives in this repository. The workhorse of this function is `OuhscMunge::package_janitor()`.

16.1.6 GitHub for Windows Client

GitHub for Windows Client does the basic tasks a little easier than the git features built into RStudio. Occasionally, someone might need to use git from the command line to fix problems.

16.2 Recommended Installation

The order does not matter.

- **ODBC Driver for SQL Server** is for connecting to the token server, if your institution is using one. As of this writing, version 17 is the most recent driver version. See if a new one exists. {updated Apr 2018}
- **R Tools for Windows** is necessary to build some packages in development hosted on GitHub. {added Feb 2017}
- **Notepad++** is a text editor that allows you look at the raw text files, such as code and CSVs. For CSVs and other data files, it is helpful when troubleshooting (instead of looking at the file through Excel, which masks & causes some issues). {added Sept 2012}
- **Atom** is a text editor, similar to Notepad++. Notepad++ appears more efficient opening large CSVs. Atom is better suited when editing a lot of files in a repository. For finding and replacing across a lot of files, it is superior to Notepad++ and RStudio; it permits regexes and has a great GUI preview of the potential replacements.

Productivity is enhanced with the following Atom packages:

1. Sublime Style Column Selection: Enable Sublime style ‘Column Selection’. Just hold ‘alt’ while you select, or select using your middle mouse button.
2. atom-language-r allows Atom to recognize files as R. This prevents spell checking indicators and enable syntax highlighting. When you need to browse through a lot of scattered R files quickly, Atom’s tree panel (on the left) works well. An older alternative is language-r.
3. language-csv: Adds syntax highlighting to CSV files. The highlighting is nice, and it automatically disables spell checking lines.
4. atom-beautify: Beautify HTML, CSS, JavaScript, PHP, Python, Ruby, Java, C, C++, C#, Objective-C, CoffeeScript, TypeScript, Coldfusion, SQL, and more in Atom.
5. atom-wrap-in-tag: wraps tag around selection; just select a word or phrase and hit Alt + Shift + w.

6. minimap: A preview of the full source code (in the right margin).
7. script: Run scripts based on file name, a selection of code, or by line number.
8. git-plus: Do git things without the terminal (I don't think this is necessary anymore).

The packages can be installed through Atom, or through the `apm` utility in the command line:

```
apm install sublime-style-column-selection atom-language-r language-csv atom-beautify
```

And the following settings keep files consistent among developers.

1. File | Settings | Editor | Tab Length: 2 (As opposed to 3 or 4, used in other conventions)
 2. File | Settings | Editor | Tab Type: soft (This inserts 2 spaces instead of a tab when 'Tab' is pressed)
- **SQL Server Management Studio (SSMS)** is an easy way to access the database and write queries (and transfer the SQL to an R file). It's not required for the REDCap API, but it's usually necessary when integrating REDCap with other databases.

Note: here are some non-default changes that facilitate our workflow. The first two help when we save the database *structure* (not data) on GitHub, so we can easily track/monitor the structural changes over time. The *tabs* options keeps things consistent between editors. In the SSMS 'Tools | Options' dialog box:

1. 'SQL Server Object Explorer' | 'Scripting' | 'Include descriptive headers': False
2. 'SQL Server Object Explorer' | 'Scripting' | 'Script extended properties': False
3. 'Text Editor' | 'All Languages' | 'Tabs' | 'Tab size': 2
4. 'Text Editor' | 'All Languages' | 'Tabs' | 'Indent size': 2
5. 'Text Editor' | 'All Languages' | 'Tabs' | 'Insert Spaces': selected

These don't affect the saved files, but make life easier. The first makes the result font bigger.

1. 'Environment' | 'Fonts and Colors' | 'Show settings for: Grid Results' | 'Size': 10
2. 'Query Results' | 'SQL Server' | 'Results to Grid' | 'Include column headers when copying or saving the results': checked
3. 'Designers' | 'Table and Database Designers' | 'Prevent saving changes that require table-recreation': unchecked

4. ‘Text Editor’ | ‘Editor Tab and Status Bar’ | ‘Tab Text’ | ‘Include Server Name’: false
5. ‘Text Editor’ | ‘Editor Tab and Status Bar’ | ‘Tab Text’ | ‘Include Database Name’: false
6. ‘Text Editor’ | ‘Editor Tab and Status Bar’ | ‘Tab Text’ | ‘Include Login Name’: false
7. ‘Text Editor’ | ‘All Languages’ | ‘General’ | ‘Line Numbers’: true

For more details, see `setting-up-dev-machine.md` (in a private repo that’s restricted to BBMC members).

- **Pulse Secure** is VPN client for OUHSC researchers. It’s not required for the REDCap API, but it’s usually necessary to communicate with other campus data sources.

16.3 Optional Installation

The order does not matter.

- **Git** command-line utility enables some advanced operations that the GitHub client doesn’t support. Use the default installation options, except these preferences of ours:
 1. Nano is the default text editor.
- **GitLab SSL Certificate** isn’t software, but still needs to be configured.
 1. Talk to Will for the server URL and the `*.cer` file.
 2. Save the file in something like `~/keys/ca-bundle-gitlab.cer`
 3. Associate the file with `git config --global http.sslCAInfo ...path.../ca-bundle-gitlab.cer` (but replace `...path...`).
- **MiKTeX** is necessary only if you’re using knitr or Sweave to produce *LaTeX* files (and not just *markdown* files). It’s a huge, slow installation that can take an hour or two. {added Sept 2012}
- **LibreOffice Calc** is an alternative to Excel. Unlike it Excel, it doesn’t guess much with formatting (which usually mess up things, especially dates).
- **Visual Studio Code** is an extensible text editor that runs on Windows and Linux, similar to Atom (described above). It’s much lighter than the full Visual Studio. Like Atom, it supports browsing through the directory structure, replacing across files, interaction with git, and previewing markdown. Currently, it supports searching CSVs better than Atom. Productivity is enhanced with the following extensions: {added Dec 2018}

- Excel Viewer isn’t a good name, but I’ve liked the capability. It displays CSVs and other files in a grid. {added Dec 2018}
- Rainbow CSV color codes the columns, but still allows you to see and edit the raw plain-text file. {added Dec 2018}
- SQL Server allows you to execute against a database, and view/copy/save the grid results. It doesn’t replicate all SSMS features, but is nice as your scanning through files. {added Dec 2018}
- Code Spell Checker produces green squiggly lines under words not in its dictionary. You can add words to your user dictionary, or a project dictionary.

These extensions can be installed by command line.

```
code --list-extensions
code --install-extension GrapeCity.gc-excelviewer
code --install-extension mechatroner.rainbow-csv
code --install-extension ms-mssql.mssql
code --install-extension streetsidesoftware.code-spell-checker
```

- **pandoc** converts files from one markup format into another. We’ll possibly use this to create tables in MS Word (for article submissions). {added Sept 2012}

16.4 Ubuntu Installation

Ubuntu desktop 19.04 follows these instructions for the R and RStudio and required these debian packages to be installed before the R packages. The `--yes` option avoids manual confirmation for each line, so you can copy & paste this into the terminal.

Add the following to the sources with `sudo nano /etc/apt/sources.list`. The ‘eoan’ version may be updated; The ‘metrocast’ part could be modified too from this list. I found it worked better for a new Ubuntu release than ‘cloud.r-project.org’.

```
deb http://mirror.metrocast.net/ubuntu/ eoan main
deb-src http://mirror.metrocast.net/ubuntu/ eoan main
deb http://mirror.metrocast.net/ubuntu/ eoan-backports main restricted universe
```

This next block can be copied and pasted (ctrl-shift-v) into the console entirely. Or lines can be pasted individual (without the `(function install-packages {` line, or the last three lines).


```
( function install-packages {
  ### Add the key, update the list, then install base R.
  sudo apt-key adv --keyserver keyserver.ubuntu.com --recv-keys E298A3A825C0D65DFD57CBB651716619E
  sudo apt-get update
  sudo apt-get install r-base
  sudo apt-get install r-base-dev

  ### Git
  sudo apt-get install git-core
  git config --global user.email "wibeasley@hotmail.com"
  git config --global user.name "Will Beasley"
  git config --global credential.helper 'cache --timeout=3600000'

  ### Ubuntu & Bioconductor packages that are indirectly needed for packages and BBMC scripts

  # Supports the `locate` command in bash
  sudo apt-get install mlocate

  # The genefilter package is needed for 'modeest' on CRAN.
  # No longer a modeest dependency: Rscript -e 'BiocManager::install("genefilter")'

  ### CRAN packages that are also on the Ubuntu repositories

  # The 'xml2' package:
  sudo apt-get --yes install libxml2-dev r-cran-xml

  # The 'curl' package, and others
  sudo apt-get --yes install libssl-dev libcurl4-openssl-dev

  # The 'udunits2' package: https://cran.r-project.org/web/packages/udunits2/index.html
  sudo apt-get --yes install libudunits2-dev

  # The 'odbc' package: https://github.com/r-dbi/odbc#linux--debian--ubuntu
  sudo apt-get --yes install unixodbc-dev tdsodbc odbc-postgresql libsqliteodbc

  # The 'rgl' package
  sudo apt-get --yes install libcgall-dev libglu1-mesa-dev libglu1-mesa-dev

  # The 'magick' package
  sudo apt-get --yes install 'libmagick++-dev'

  # The 'pdftools' and 'Rpoppler' packages, which involve PDFs
  sudo apt-get --yes install libpoppler-cpp-dev libpoppler-glib-dev

  # The 'sys' package
```

```

sudo apt-get --yes install libapparmor-dev

# The 'sf' and other spatial packages: https://github.com/r-spatial/sf#ubuntu
sudo add-apt-repository ppa:ubuntugis/ubuntugis-unstable
sudo apt-get update
sudo apt-get --yes install libudunits2-dev libgdal-dev libgeos-dev libproj-dev libge

# Some package I forgot, maybe 'svglite'
sudo apt-get --yes install libcairo2-dev

# 'rJava' and others
sudo apt-get --yes install default-jre default-jdk
sudo R CMD javareconf
sudo apt-get --yes install r-cran-rjava

# The 'sf' and other spatial packages: https://github.com/r-spatial/sf#ubuntu
sudo add-apt-repository ppa:ubuntugis/ubuntugis-unstable
sudo apt-get update
sudo apt-get --yes install libudunits2-dev libgdal-dev libgeos-dev libproj-dev

# gfski -apparently the rust compiler is necessary
sudo apt-get install cargo

# For databases
sudo apt-get --yes install sqlite sqllite-man
sudo apt-get --yes install postgresql postgresql-contrib pgadmin3
}
install-packages
)

```

16.5 Asset Locations

- **GitHub repository** <https://github.com/OuhscBbmc/RedcapExamplesAndPatterns>
{added Sept 2012}
- **File server directory** Ask your PI. For Peds, it's typically on the "S" drive.
- **SQL Server Database** Ask Thomas, Will or David
- **REDCap database** Ask Thomas, Will or David. It is a http url, and we're trying not to publicize its value.
- **ODBC UserDsn** The name depends on your specific repository, and SQL Server database. Ask Thomas, Will or David for how to set it up.

16.6 Installation Troubleshooting

- **Git:** Will Beasley resorted to this workaround Sept 2012: <http://stackoverflow.com/questions/3431361/git-for-windows-the-program-cant-start-because-libiconv2-dll-is-missing>. And then he copied the following four files from `D:/Program Files/msysgit/mingw/bin/` to `D:/Program Files/msysgit/bin/`: (1) `libiconv2.dll`, (2) `libcurl-4.dll`, (3) `libcrypto.dll`, and (4) `libssl.dll`. (If you install to the default location, you'll move instead from `C:/msysgit/mingw/bin/` to `C:/msysgit/bin/`) {added Sept 2012}
- **Git:** On a different computer, Will Beasley couldn't get RStudio to recognize `msysGit`, so installed the **Full installer for official Git for Windows 1.7.11** from (<http://code.google.com/p/msysgit/downloads/list>) and switched the Git Path in the RStudio Options. {added Sept 2012}
- **RStudio** If something goes wrong with RStudio, re-installing might not fix the issue, because your personal preferences aren't erased. To be safe, you can be thorough and delete the equivalent of `C:\Users\wibeasley\AppData\Local\RStudio-Desktop\`. The options settings are stored (and can be manipulated) in this extensionless text file: `C:\Users\wibeasley\AppData\Local\RStudio-Desktop\monitored\user-settings\user-settings`. {added Sept 2012}

16.7 Retired Tools

We previously installed this software in this list. Most have been replaced by software above that's either newer or more natural to use.

- **msysGit** allows RStudio to track changes and commit & sync them to the GitHub server. Connect RStudio to GitHub repository. I moved this to optional (Oct 14, 2012) because the GitHub client (see above) does almost everything that the RStudio plugin does; and it does it a little better and a little more robust; and its installation hasn't given me problems. {added Oct 2012}
 - Starting in the top right of RStudio, click: Project -> New Project -> Create Project from Version Control -> Git {added Sept 2012}
 - An example of a repository URL is <https://github.com/OuhscBbmc/RedcapExamplesAndPatterns>. Specify a location to save (a copy of) the project on your local computer. {added Sept 2012}
- **CSVed** is a lightweight program for viewing data files. It fits somewhere between a text editor and Excel.

- **SourceTree** is a rich client that has many more features than the GitHub client. I don't recommend it for beginners, since it has more ways to mess up things. But for developers, it nicely fills a spot in between the GitHub client and command-line operations. The branching visualization is really nice too. Unfortunately and ironically, it doesn't currently support Linux. {added Sept 2014}.
- **git-cola** is probably the best GUI for Git supported on Linux. It's available through the official Ubuntu repositories with **apt-get** (also see this). The branch visualization features are in a different, but related program, 'git dag'. {added Sept 2014}
- **GitHub for Eclipse** is something I discourage for a beginner, and I strongly recommend you start with RStudio (and GitHub Client or the git capabilities within RStudio) for a few months before you even consider Eclipse. It's included in this list for the sake of completeness. When installing EGit plug-in, ignore eclipse site and check out this youtube video:<http://www.youtube.com/watch?v=I7fbCE5nWPU>.
- **Color Oracle** simulates the three most common types of color blindness. If you have produce a color graph in a report you develop, check it with Color Oracle (or ask someone else too). If it's already installed, it takes less than 10 second to check it against all three types of color blindness. If it's not installed, extra work may be necessary if Java isn't already installed. When you download the zip, extract the **ColorOracle.exe** program where you like. {added Sept 2012}

Chapter 17

Considerations when Selecting Tools

17.1 General

17.1.1 The Component's Goal

While discussing the advantages and disadvantages of tools, a colleague once said, “Tidyverse packages don’t do anything that I can’t already do in Base R, and sometimes it even requires more lines of code”. Regardless if I agree, I feel these two points are irrelevant. Sometimes the advantage of a tool isn’t to expand existing capabilities, but rather to facilitate development and maintenance for the same capability.

Likewise, I care less about the line count, and more about the readability. I’d prefer to maintain a 20-line chunk that is familiar and readable than a 10-line chunk with dense phrases and unfamiliar functions. The bottleneck for most of our projects is human time, not execution time.

17.1.2 Current Skillset of Team

17.1.3 Desired Future Skillset of Team

17.1.4 Skillset of Audience

17.2 Languages

17.3 R Packages

1. When developing a codebase used by many people, choose packages both on their functionality, as well as their ease of installation and maintainability. For example, the `rJava` package is a powerful package that allows R package developers to leverage the widespread Java framework and many popular Java packages. However, installing Java and setting the appropriate path or registry settings can be error-prone, especially for non-developers.

Therefore when considering between two functions with comparable capabilities (*e.g.*, `xlsx::read.xlsx()` and `readxl::read_excel()`), avoid the package that requires a proper installation and configuration of Java and `rJava`.

If the more intensive choice is required (say, you need to a capability in `xlsx` missing from `readxl`), take:

1. 20 minutes to **start a markdown file** that enumerates the package's direct and indirect dependencies that require manual configuration (*e.g.*, `rJava` and `Java`), where to download them, and the typical installation steps.
2. 5 minutes to **create a GitHub Issue** that (a) announces the new requirement, (b) describes who/what needs to install the requirement, (c) points to the markdown documentation, and (d) encourages teammates to post their problems, recommendations, and solutions in this issue. We've found that a dedicated Issue helps communicate that the package dependency necessitates some intention and encourages people to assist other people's troubleshooting. When something potentially useful is posted in the Issue, move it to the markdown document. Make sure the document and the issue hyperlink to each other.
3. 15 minutes every year to re-evaluate the landscape. Confirm that the package is still actively maintained, and that no newer (and easily-maintained) package offers the desired capability. If better fit now exists, evaluate if the effort to transition to the new package is worth the benefit. Be more willing to transition if the project is relatively

green, and more development is upcoming. Be more willing to transition if the transition is relatively in-place, and will not require much modification of code or training of people.

Finally, consider how much traffic passes through the dependency. A brittle dependency will not be too disruptive if isolated in a downstream analysis file run by only one statistician. On the other hand, be very protective in the middle of the pipeline where typically most of your team runs.

17.4 Database

1. Ease of installation & maintenance
2. Support from IT –which database engine are they most comfortable supporting.
3. Integration with LDAP, Active Directory, or Shibboleth.
4. Warehouse vs transactional performance

Chapter 18

Growing a Team

18.1 Recruiting

18.2 Training to Data Science

1. Starting with a Researcher
2. Starting with a Statistician
3. Starting with a DBA
4. Starting with a Software Developer

18.3 Bridges Outside the Team

1. Monthly User Groups
2. Annual Conferences

Appendix A

Git & GitHub

A.1 for Code Development

Jenny Bryan and Jim Hester have published a thorough description of using Git from a data scientist's perspective (Happy Git and GitHub for the useR), and we recommend following their guidance. It is consistent with our approach, with a few exceptions noted below. A complementary resource is *Team Geek*, which has insightful advice for the human and collaborative aspects of version control.

Other Resources 1. Setting up a CI/CD Process on GitHub with Travis CI. Travis-CI blob from August 2019.

A.2 for Collaboration

1. Somewhat separate from its version control capabilities, GitHub provides built-in tools for coordinating projects across people and time. This tool revolves around GitHub Issues, which allow teammates to
2. track issues assigned to them and others
3. search if other teammates have encountered similar problems that they're facing now (*e.g.*, the new computer can't install the rJava package).

There's nothing magical about GitHub issues, but if you don't use them, consider using a similar or more capable tool like those offered by Atlassian, Asana, Basecamp, and many others.

Here are some tips from our experiences with projects involving between 2 and 10 statisticians are working with an upcoming deadline.

1. If you create an error that describes a problem blocking your progress, include both the raw text (*e.g.*, `error: JAVA_HOME cannot be determined from the Registry`) and possibly a screenshot. The text allows the problem to be more easily searched by people later; the screenshot usually provides extra context that allows other to understand the situation and help more quickly.
2. Include enough broad context and enough specific details that teammates can quickly understand the problem. Ideally they can even run your code and debug it. Good recommendations can be found in the Stack Overflow posts, ‘How to make a great R reproducible example’ and ‘How do I ask a good question?’. The issues don’t need to be as thorough, because your teammates start with more context than a Stack Overflow reader.

We typically include

1. a description of the problem or fishy behavior.
2. the exact error message (or a good description of the fishy behavior).
3. a snippet of the 1-10 lines of code suspected of causing the problem.
4. a link to the code’s file (and ideally the line number, such as `https://github.com/OuhscBbmc/REDCapR/blob/master/R/redcap-version.R#L40`) so the reader can hop over to the entire file.
5. references to similar GitHub Issues or Stack Overflow questions that could aid troubleshooting.

Appendix B

Presentations

Here is a collection of presentations by the BBMC and friends that may help demonstrate concepts discussed in the previous chapters.

B.1 CDW

1. **prairie-outpost-public**: Documentation and starter files for OUHSC's Clinical Data Warehouse.
2. **OUHSC CDW**

B.2 REDCap

1. **REDCap Systems Integration**. REDCap Con 2015, Portland, Oregon.
2. **Literate Programming Patterns and Practices with REDCap**. REDCap Con 2014, Park City, Utah.
3. **Interacting with the REDCap API using the REDCapR Package**. REDCap Con 2014, Park City, Utah.
4. **Optimizing Study Management using REDCap, R, and other software tools**. SCUG 2013.

B.3 Reproducible Research & Visualization

1. **Building pipelines and dashboards for practitioners**: Mobilizing knowledge with reproducible reporting. Displaying Health Data Colloquium 2018, University of Victoria.
2. **Interactive reports and webpages with R & Shiny**. SCUG 2015.

3. **Big data, big analysis: a collaborative framework for multistudy replication.** Conventional of Canadian Psychological Association, Victoria BC, 2016.
4. **WATS: wrap-around time series:** Code to accompany WATS Plot article, 2014.

B.4 Data Management

1. **BBMC Validator:** catch and communicate data errors. SCUG 2016.
2. **Text manipulation with Regular Expressions, Part 1 and Part 2.** SCUG 2016.
3. **Time and Effort Data Synthesis.** SCUG 2015.

B.5 GitHub

1. **Scientific Collaboration with GitHub.** OU Bioinformatics Breakfast Club 2015.

B.6 Software

1. **REDCapR:** Interaction Between R and REDCap.
2. **OuhscMunge:** Data manipulation operations commonly used by the Biomedical and Behavioral Methodology Core within the Department of Pediatrics of the University of Oklahoma Health Sciences Center.
3. **codified:** Produce standard/formalized demographics tables.
4. **usnavy billets:** Optimally assigning naval officers to billets.

B.7 Architectures

1. Linear Pipeline of the R Analysis Skeleton
.
2. Many-to-many Pipeline of the R Analysis Skeleton
.
3. Immunization transfer
.
4. IALSA: A Collaborative Modeling Framework for Multi-study Replication
.

5. POPS: Automated daily screening eligibility for rare and understudied prescriptions.

.

B.8 Components

1. **Customizing display tables: using css with DT and kableExtra.** SCUG 2018.
2. **yaml** and **expandable trees** that selectively show subsets of hierarchy, 2017.

Appendix C

Scratch Pad of Loose Ideas

C.1 Chapters & Sections to Form

1. Tools to Consider
 1. tidyverse
 2. odbc
2. ggplot2
 1. use factors for explanatory variables when you want to keep the order consistent across graphs. (genevamarshall)
3. styles
 1. variable names: within a variable name order from big to small terms (lexigraphical scoping) (thomasnwilson)
4. public reports (and dashboards)
 1. when developing a report for a external audience (ie, people outside your immediate research team), choose one or two pals who are unfamiliar with your aims/methods as an impromptu focus group. Ask them what things need to be redesigned/reframed/reformatted/further-explained. (genevamarshall)
 1. plots
 2. plot labels/axes
 3. variable names
 4. units of measurement (eg, proportion vs percentage on the y axis)

Appendix D

Introduction

You can label chapter and section titles using `{#label}` after them, e.g., we can reference Chapter D. If you do not manually label them, there will be automatic labels anyway, e.g., Chapter 2.

Figures and tables with captions will be placed in `figure` and `table` environments, respectively.

```
par(mar = c(4, 4, .1, .1))
plot(pressure, type = 'b', pch = 19)
```

Reference a figure by its code chunk label with the `fig:` prefix, e.g., see Figure D.1. Similarly, you can reference tables generated from `knitr::kable()`, e.g., see Table D.1.

```
knitr::kable(
  head(iris, 20), caption = 'Here is a nice table!',
  booktabs = TRUE
)
```

You can write citations, too. For example, we are using the **bookdown** package (Xie, 2019) in this sample book, which was built on top of R Markdown and **knitr** (Xie, 2015).

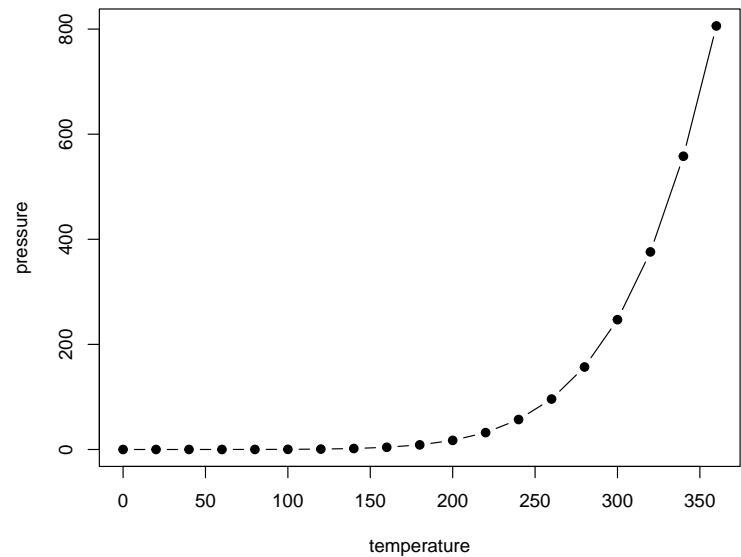


Figure D.1: Here is a nice figure!

Table D.1: Here is a nice table!

Sepal.Length	Sepal.Width	Petal.Length	Petal.Width	Species
5.1	3.5	1.4	0.2	setosa
4.9	3.0	1.4	0.2	setosa
4.7	3.2	1.3	0.2	setosa
4.6	3.1	1.5	0.2	setosa
5.0	3.6	1.4	0.2	setosa
5.4	3.9	1.7	0.4	setosa
4.6	3.4	1.4	0.3	setosa
5.0	3.4	1.5	0.2	setosa
4.4	2.9	1.4	0.2	setosa
4.9	3.1	1.5	0.1	setosa
5.4	3.7	1.5	0.2	setosa
4.8	3.4	1.6	0.2	setosa
4.8	3.0	1.4	0.1	setosa
4.3	3.0	1.1	0.1	setosa
5.8	4.0	1.2	0.2	setosa
5.7	4.4	1.5	0.4	setosa
5.4	3.9	1.3	0.4	setosa
5.1	3.5	1.4	0.3	setosa
5.7	3.8	1.7	0.3	setosa
5.1	3.8	1.5	0.3	setosa

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Xie, Y. (2015). *Dynamic Documents with R and knitr*. Chapman and Hall/CRC, Boca Raton, Florida, 2nd edition. ISBN 978-1498716963.

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