Aalto University School of Science Degree Programme in Computer Science and Engineering

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Challenges and success factors when using new technology in service creation

Master's Thesis Espoo, December 1, 2015

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Supervisor: Professor Marjo Kauppinen, Aalto University

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ABSTRACT OF MASTER'S THESIS

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Asiasanat:	innovaatio, palvelut, palvelusuunnittelu
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Contents

1	Intr	roduction	7	
	1.1	Background	7	
	1.2	Research problem and question	7	
	1.3	Scope		
	1.4	Structure of the Thesis	7	
2	Res	earch methods	9	
	2.1	Litterature review	9	
	2.2	Empirical study	9	
3	Litt	erature review	10	
4	Empirical study 11			
5	Discussion 12			
6	Conclusions			
A	Interview questions			

Introduction

1.1 Background

Futurice is a software consult agency developing digital solutions for their clients. Their methodology has always been agile and has long focused on the overall experience of the end-users. They aim to take their customers through the whole lifecycle of a product, from ideation to lifecycle management. The process Futurice uses for this holistic approach is called Lean Service Creation (LSC).

1.2 Research problem and question

The research problem is defined as follows:

How does a new service creation project that uses new and untested technology differ from a traditional service creation project that uses familiar technologies and concepts?

To investigare this problem three research questions have been set up in table 1.1.

1.3 Scope

1.4 Structure of the Thesis

The thesis is split into two distinct sections. First, chapter 3 covers service design and innovation in general. Second, chapter 4 covers the findings of

Question	Litterature	Empirical
	review	study
What are the currently available frame-	X	
works for new service creation?		
What are the success factors of a new		X
service creation project involving novel		
technology?		
What are the challenges when execut-		X
ing a new service creation project using		
novel technology?		

Table 1.1: Research questions and their respective sections

the innovation culture at Futurice and how exposure to new technology has affected their new service creation work.

Research methods

2.1 Litterature review

- How was the litterature review conducted?
 - Scholar
 - Key articles then their sources
 - Same author, look for more
 - Same conference, look for mote

2.2 Empirical study

- Interviews
 - 2-3 project members
 - 2-3 customers
 - 2-3 end-users
- Semi-structured interviews

Litterature review

Research question and help questions should define this

Empirical study

Discussion

At this point, you will have some insightful thoughts on your implementation and you may have ideas on what could be done in the future. This chapter is a good place to discuss your thesis as a whole and to show your professor that you have really understood some non-trivial aspects of the methods you used...

Conclusions

Time to wrap it up! Write down the most important findings from your work. Like the introduction, this chapter is not very long.

2 pages

Bibliography

Appendix A

Interview questions

Here goes the questions from the interviews.