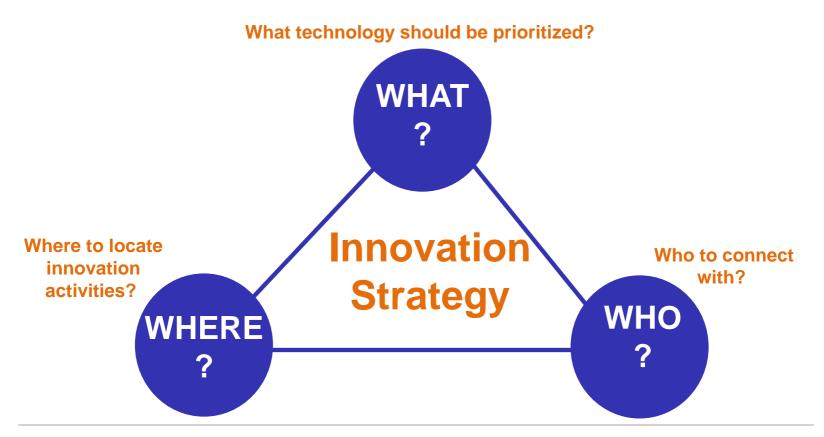
ECO-SYSTEMS MAPPING





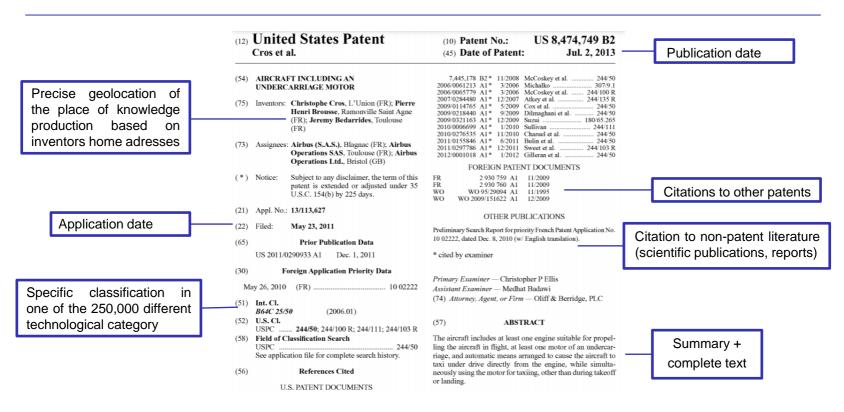
The three pillars of corporate innovation strategy



From strategic challenges to data solutions

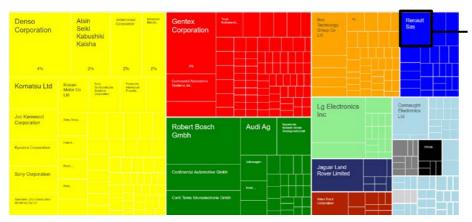
	WHAT?	WHERE?	WHO?				
Strategic challenge	What technology should be prioritized?	Where to locate innovation activities?	Who to connect with?				
Level of analysis	Technological ecosystems	Urban ecosystems	Actor ecosystems				
Key metrics	Classification Velocity Relatedness	Patent counts Relatedness density Comp. Advantages	Patent counts Patent shares				
Business decisions	R&D investments Tech diversification New use cases	Spatial scouting Set-up incubators Locate R&D labs	Collaborations M&As Talent acquisitions				

Analysis of large patent datasets



High-end interactive data visualizations tools

Key information for strategy decision making are made available through high-end interactive data visualizations tools (HTML). Links to the interactive material are launched by



Share of patents produced by a given company/inventor – top candidates for strategic collaborations & hiring

Urban ecosystems with the highest relatedness density, relative comparative advantage and patent counts – top candidates for location choices



Technological landscape

Classification of patents in strategic domains

We use a text mining algorithm to identify the patents that corresponds to the 8 strategic domains of head-up displays, computer-aided design, optical systems (general), holography, screen displays (vehicules), optical components, arrangement for software engineering & Automotive ECUs.

First, domain experts & Argos delineate the technological landscape and set up a list of key words that characterize the different strategic domains.

Second, a **text mining algorithm** searches these key words and their specific association in the text of **patent documents** as well as in the **Cooperative Patent Classification (CPC) nomenclature.** The CPC nomenclature is developed and maintained by the European Patent Office (EPO) and the US Patent and Trademark Office.

The algorithm returns a list the specific technological classes are most frequently associated with these key words. For 'Screen displays (vehicules)' for instance, the algorithm returns the class B60K2370/152.

In a third step, all the CPC classes associated by the algorithm with the 8 strategic domains are manually checked by Continental experts & Argos.





Technology space and relatedness measure



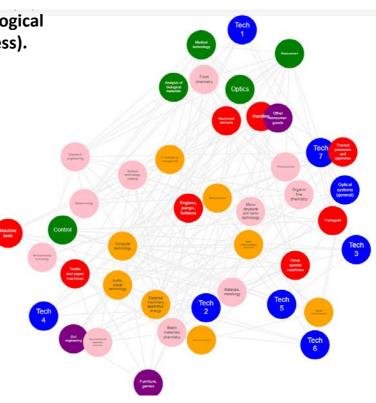
The technology space is a representation of the technological links between the different strategic domains (relatedness).

Elements of the TS represent different (sub-) strategic domains and links between them represents their degree of relatedness. The degree of relatedness is measured in 2 steps:

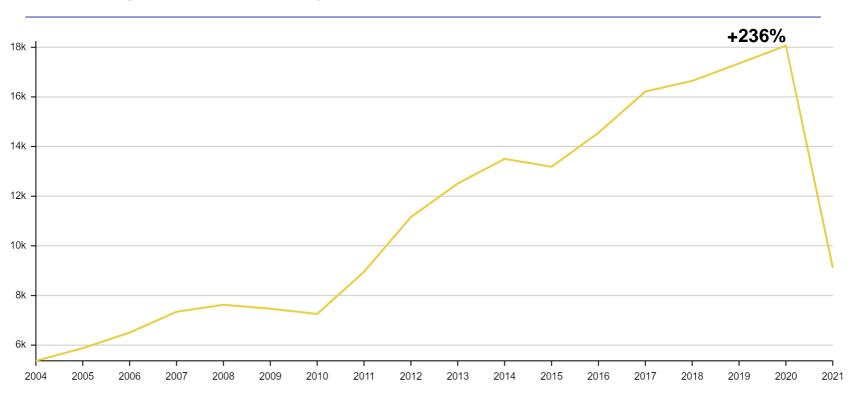
- Count of co-occurrences of 2 domains in the same patent
- Normalization of theses cooccurrences using the cosine index

The exploration of the technology space allows to understand the links between technologies and the way **knowledge recombines into new inventions**.

Relatedness metrics are the building blocks of recommendation systems predicting new location hubs or company's diversification potential in different domains.

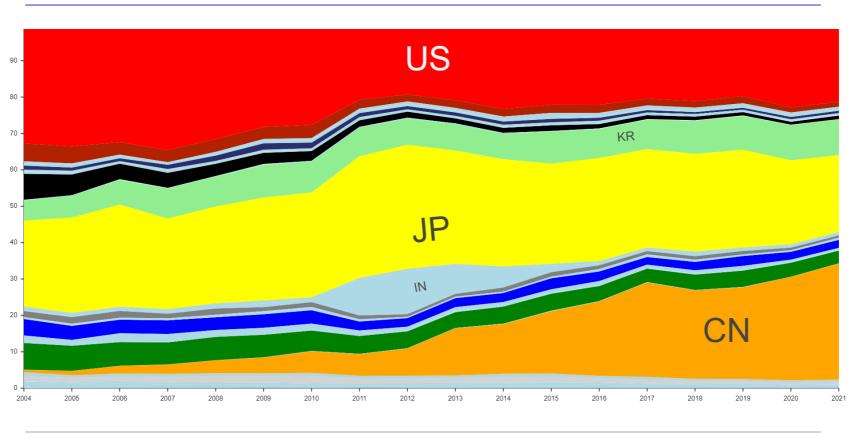


Velocity – Optical systems

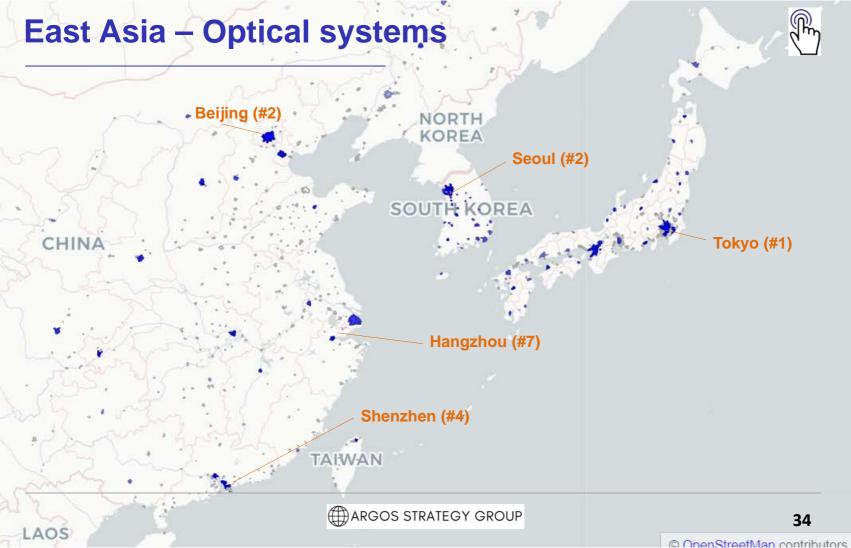


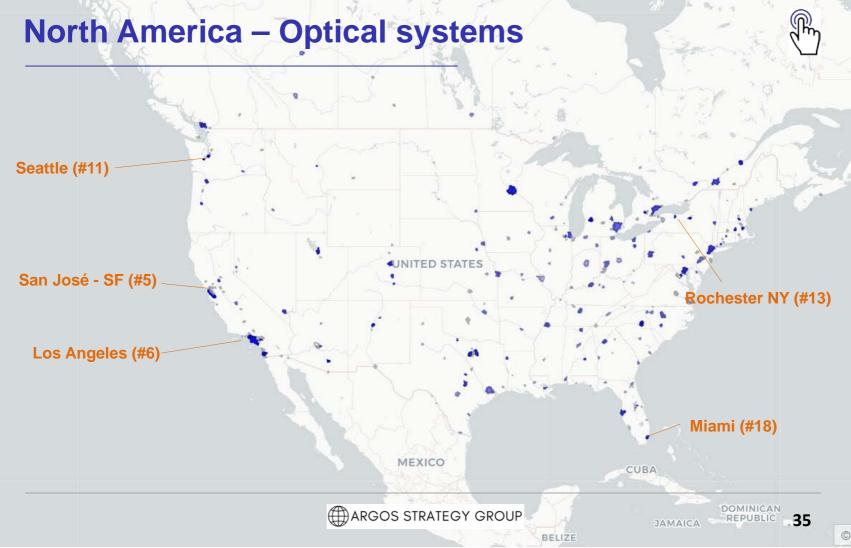
Velocity per country – Optical systems

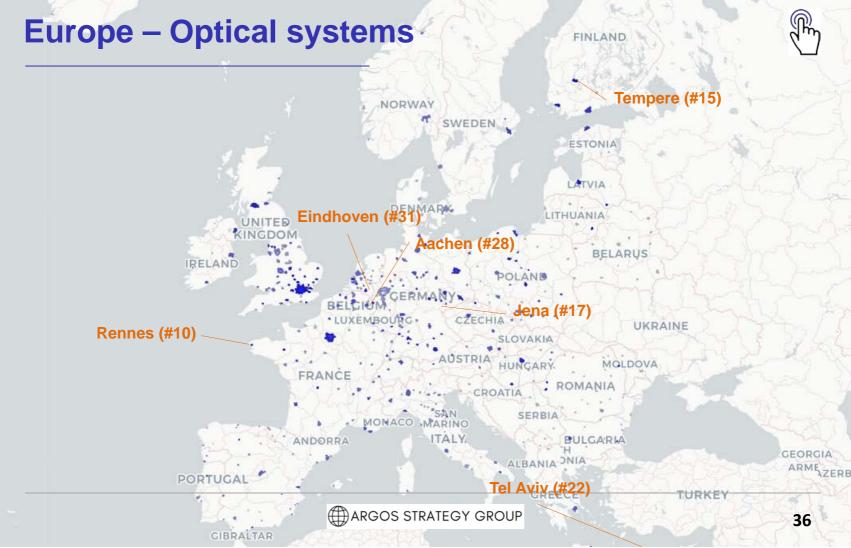




World urban ecosystems



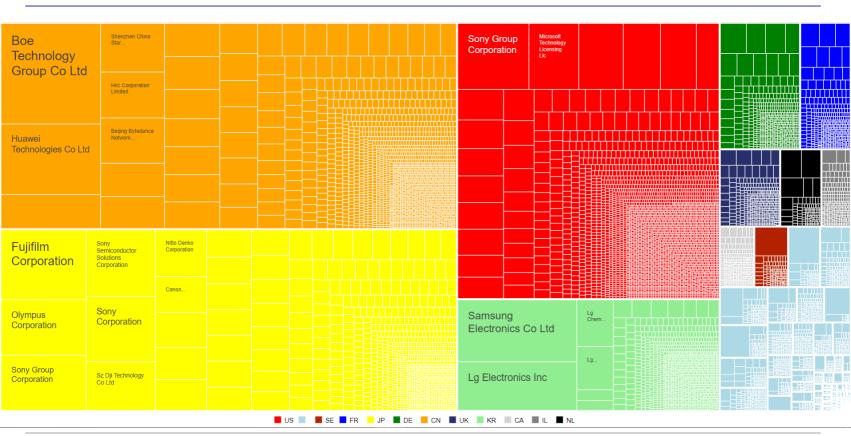




Key organizations & inventors

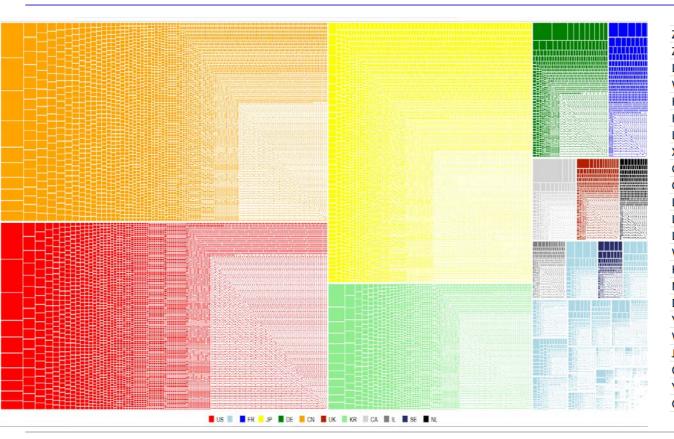
Key actors (applicants) – Optical systems





Key actors (inventors) – Optical systems





ZHANG, Li	797
ZHANG, Kai	727
LIU, Hongbin	660
WANG, Yue	607
KIM, Seunghwan	373
KARCZEWICZ, Ma	365
LIU, Shan	341
XU, Jizheng	318
CHEN, Jianle	276
CHEN, Xiaochuar	255
LI, Xiang	241
LIM, Jaehyun	241
LI, Yi	211
WANG, Ye-Kui	191
HEO, Jin	181
NAM, Junghak	179
DONG, Xue	172
YANG, Haitao	172
WANG, Wei	165
JANG, Hyeongmo	164
CHIEN, Wei-Jung	159
YOO, Sunmi	146
CHEN, Ching-Yeh	144

Key organizations & inventors in urban ecosystems

Key actors (app) in Tokyo – Optical systems & tech 2

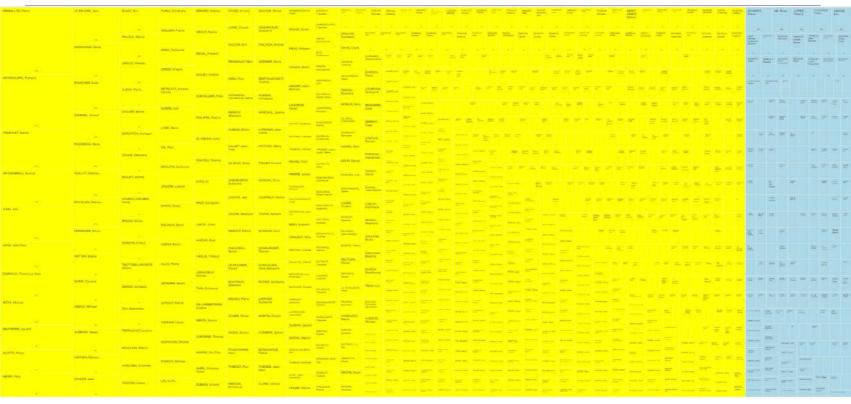


Fujifilm Corporation	Sony Semiconductor Solutions Corporation	Nippon Telegraph And Telephone Corporation	Fujikura Ltd	Konica Minolta	S .	Semiconductor Energy Laboratory Co Ltd	Dic Corporation	Nissai Chem Corpo	nical	Toppan Printing Co Ltd	Mitsubishi Electric Corporation
		3%	2%	2%		1%	1%	19	1%	1%	Nec Corporation
		Nikon Corporation	Zeon Corporation	-	Dal Nippon Printing	Ricoh Company Ltd	Fuji-Film Carparation	Johannood Coperation	Funskawa Electric Co Ltd	Naya	
9%	7% Sony Corporation	2%			Co Ltd						Hitachi Ltd
Olympus Corporation	Sony corporation	Nec Corporation Sumitomo Chemical Company Limited	Jnc Corporation		MANA N	Appoint (Apr)	-		- Story	dipe	Negation Telegraph And Telegraphics Conjunion
			und Petrochemical Corporation	Nippoys Happiles Ninc Oimpley		V.					
			Hitachi Kokusal Electric Inc	Minutaini .							
7%	7%		Koto Masufassung Ca Ltd	History Cherrossi							
Sony Group Corporation	Canon Kabushiki Kaisha	Sony Interactive Entertainment Inc	Totay Industries Inc								
			Jsr Corporation								
	Mitsubishi Electric Corporation	Japan Display Inc	Decertals Corporation								
7%			Komatsu List								
	Optical sy	ystems (genera	ıl)	tech 2							

ARGOS STRATEGY GROUP

Key actors (inv) in Paris – Optical systems & tech 2





Optical systems (general) tech

