8 WASTES & DOWNTIME



TOPIC: 8 WASTES & DOWNTIME

	What it is?	What to Look For?
1 Defects	Defective transactions, errors leading to rework	 Rejects, not in good order transactions sent for research or repair Missing information, rework loops or breaks
2 Over Production	Producing too much, or producing too soon	 Effort not aligned with risk, complexity or customer needs More information requested than required
3 W aiting	Waiting for documents, resources or information	Idle time, waiting for informationOverfull inboxes
N on-Utilized Skills	Failure to utilize the time and talents of people	Significant portion of expert time "wasted" on low value activities
5 Transportation	Work transferring across platforms or teams, non essential transportation	 Excessive back and forth, repeated follow-ups Movement from location to location, building to building
6 Inventory	Work stuck in In-boxes not being processed, idle financial or fixed assets	 Bottlenecks leading to "staging" areas for work in progress Idle or underutilized equipment
7 M otion	Inefficient placement of resources creating motion	Inefficient placement of office resourcesPhysical distance between workstations
8 Excess Processing	Excessive processing of transactions	 Similar information being captured in several places Large variations in time to do similar tasks