



## PRINCE2® Foundation Practice Exam

- 1) What BEST describes the purpose of a Lessons Log?
  - A) Document and maintain information on issues
  - B) Document who should be sent copies of a Highlight Report
  - C) Document information from other projects which could be input to the project's strategies and plans
  - D) Document the results of quality checking activities
- 2) In PRINCE2, what is an output of a project?
  - A) Business benefits
  - B) Any of its tangible or intangible specialized products
  - C) Resources
  - D) Results of change
- 3) What role is responsible for managing the information flows between the directing and delivering levels of the project?
  - A) Project Manager
  - B) Project Support
  - C) Team Manager
  - D) Senior User
- 4) What situation would cause an Issue Report to be produced?
  - A) Whenever the Project Board direct the Project Manager
  - B) It is only created for those issues that need to be handled formally
  - C) Every time someone wishes to bring anything to the attention of the Project Manager
  - D) Only if the Project Manager feels it is necessary
- 5) What role can the Project Manager NOT perform?
  - A) Change Authority
  - B) Project Assurance
  - C) Project Support
  - D) Team Manager
- 6) What describes a favorable impact on objectives, also known as an opportunity?
  - A) A competitor may launch a rival product first thus affecting the expected market share for the product
  - B) It is possible that the product completes user acceptance testing in a single test cycle rather than the scheduled two
  - C) A prototype may be damaged in transit
  - D) A critical meeting could be affected by air travel disruption

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- 7) What BEST describes a purpose of the Benefits Review Plan?
- A) Used to define how and when a measurement of the project's benefits can be made
  - B) Documents the justification for undertaking the project
  - C) Provides all the right information for decisions to be made regarding continued business justification
  - D) Describes just the benefits which are only to be delivered after the project
- 8) What process has the specific objective to ensure there is a business justification for initiating the project?
- A) Directing a Project
  - B) Controlling a Stage
  - C) Starting Up a Project
  - D) Initiating a Project
- 9) What is a purpose for the Closing a Project process?
- A) Provide a fixed point at which acceptance for the project product is confirmed
  - B) Enable the Project Board to review the success of the current stage
  - C) Assign work to be done and monitor such work
  - D) Enable the organization to understand the work that needs to be done to deliver the project's products
- 10) What role cannot be shared?
- A) Project Assurance
  - B) Project Support
  - C) Executive
  - D) Team Manager
- 11) When is the Stage Plan for project initiation is produced?
- A) Immediately prior to the authority to deliver a project has been given
  - B) Before the Project Board authorize the initiation of the project
  - C) After the Project Plan has been produced
  - D) During Managing a Stage Boundary process



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- 12) What is the purpose of the Progress theme?
- A) To Identify, assess and control uncertainty
  - B) To establish mechanisms to monitor and control what has happened against what is planned
  - C) Facilitate communication and control by defining the means of delivering the products
  - D) Define and implement the means by which the project will create and verify products which are fit for purpose
- 13) What product establishes the baseline against which the project's actual performance is compared?
- A) Project Brief
  - B) Product Status Account
  - C) Project Initiation Documentation
  - D) Configuration Item Record
- 14) What process controls the link between the Project Manager and the Team Manager?
- A) Controlling a Stage
  - B) Managing a Stage Boundary
  - C) Managing Product Delivery
  - D) Directing a Project
- 15) Which is NOT a purpose of a Product Description?
- A) Define the time and cost needed to produce the product
  - B) Define the quality skills required to check the product
  - C) Define the function and appearance of the product
  - D) Define the development skills required to produce the product
- 16) What can a Project Board control?
- A) Project-level tolerance
  - B) Stage-level tolerance
  - C) Checkpoint Report
  - D) Quality Register
- 17) What is NOT a purpose of a Product Description?
- A) Defines the level of quality required for the product
  - B) Records the quality results of the stage
  - C) Defines the people or skills required to produce, review and approve the product
  - D) To understand the detailed nature, purpose, function and appearance of a product



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- 18) What role has the specific responsibility for briefing non-technical management on supplier aspects of the project?
- A) Team Manager
  - B) Project Manager
  - C) Senior Supplier
  - D) Team member
- 19) What is an objective of the Directing a Project process?
- A) To enable the Project Board to be accountable for the project's success
  - B) To verify user acceptance of the project's products
  - C) To ensure the host site is able to support the products when the project is disbanded
  - D) To ensure there is authority to deliver the project's products
- 20) What is NOT a type of issue?
- A) Concession
  - B) Off-specification
  - C) Request for change
  - D) Problem/concern
- 21) What BEST describes the purpose of Starting up a Project process?
- A) Provide the information required for the Project Board to decide whether it is worthwhile initiating the project
  - B) Ensure the strategy on how the quality expected by the customer will be achieved
  - C) Look for lessons to be learned from this project
  - D) Document how changes to products will be captured and reviewed
- 22) What role is responsible for briefing corporate or program management about project progress?
- A) Team Manager
  - B) Project Support
  - C) Project Board
  - D) Project Manager
- 23) What product would be at the center of any impact assessment of risks, issues, and changes?
- A) Highlight Report
  - B) Business Case
  - C) Lessons Log
  - D) Communication Management Strategy



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- 24) What factor is NOT considered when defining management stages?
- A) How long the project is
  - B) When Team Managers are available
  - C) When key decisions are required on the project
  - D) The amount of risk within the project
- 25) What step would involve sending information regarding any threats or opportunities to an external interested party?
- A) Identify
  - B) Communicate
  - C) Implement
  - D) Plan
- 26) What product is the acceptance criteria documented inside of?
- A) Project Product Description
  - B) Product Description
  - C) Quality Register
  - D) Quality Management Strategy
- 27) What task is NOT carried out as part of product-based planning?
- A) Write a Project Product Description.
  - B) Identify activities and dependencies
  - C) Create a product breakdown structure.
  - D) Create a product flow diagram
- 28) What plans can the Project Manager approve?
- A) Project Plan
  - B) Team Plan
  - C) Exception Plan at stage-level
  - D) Stage Plan
- 29) What BEST describes something that should be provided by the project, but currently is not being provided?
- A) Problem/concern
  - B) Concession
  - C) Off-specification
  - D) Exception Report



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- 30) What product is NOT routinely produced as part of the Managing a Stage Boundary process?
- A) Next Stage Plan
  - B) Updated Project Plan
  - C) Exception Plan
  - D) Updated Business Case
- 31) What is the supplier's responsibility within the customer/supplier environment?
- A) Define what the acceptance criteria are for the project product
  - B) Ensure the resources are made available to deliver the required result
  - C) Secure the funding for the project
  - D) Specify the desired project outcomes
- 32) What is a characteristic of a project compared to that of business operations?
- A) Incurs cost
  - B) Introduces business change
  - C) Delivers benefits
  - D) Creates products
- 33) What level of management in the project management team has the ability to review progress and decide whether to continue, change, or stop the project?
- A) Project Manager
  - B) Project Board
  - C) Team Manager
  - D) Corporate or program management
- 34) What department should a forecast breach of benefits tolerance be referred to?
- A) Project Manager
  - B) Executive
  - C) Senior Supplier
  - D) Corporate or program management
- 35) What role has the specific responsibility for identifying and advising the Project Manager of any issues and risks associated with a Work Package?
- A) Senior Supplier
  - B) Team Manager
  - C) Project Support
  - D) Project Assurance



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- 36) What is NOT a valid risk response to threats?
- A) Accept
  - B) Avoid
  - C) Enhance
  - D) Fallback
- 37) What choice below would NOT be classified as a threat to a project?
- A) A competitor may launch a rival product first thus affecting the expected market share for the product
  - B) It is possible that the product completes user acceptance testing in a single test cycle rather than the two scheduled test cycles
  - C) A prototype may be damaged in transit
  - D) A critical meeting could be affected by air travel disruption
- 38) When producing an Exception Plan for a stage, what would require the Quality Register to be updated?
- A) The Quality Register is NOT updated when creating an Exception Plan
  - B) To add details of any new quality management activities planned
  - C) To close all quality checks from the Stage Plan that's about to be replaced
  - D) To record any corrective actions required when the quality checks of products in the current Stage Plan were completed
- 39) What is the third interest (along with User and Supplier) that represent the three primary stakeholder interests that must be represented on the Project Board at all times?
- A) Customer
  - B) Business
  - C) Program
  - D) Corporate
- 40) What process contains a review of the performance of the project against its baselines?
- A) Initiating a Project
  - B) Closing a Project
  - C) Managing Product Delivery
  - D) Starting Up a Project



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- 41) What is an objective of the Managing Product Delivery process?
- A) To ensure regular reports are issued to the Senior Supplier
  - B) To capture and examine issues and risks
  - C) To ensure the planned products are delivered to expectations and within tolerance
  - D) The Project Board should commit to resources for each Work Package before it's allocated to a team
- 42) What is NOT one of the three levels of plan?
- A) Stage
  - B) Team
  - C) Benefits Review
  - D) Project
- 43) What process has the purpose of taking action to ensure the stage remains within tolerance?
- A) Directing a Project
  - B) Controlling a Stage
  - C) Managing a Stage Boundary
  - D) Managing Product Delivery
- 44) What product confirms the version numbers of all products being developed within a given stage?
- A) Configuration Item Record
  - B) Stage Plan
  - C) Work Package
  - D) Product Status Account
- 45) What BEST shows the scope of a plan?
- A) The full content of a Product Status Account for a related Work Package
  - B) The related plan's product breakdown structure
  - C) The composition section of a Project Product Description
  - D) All of the project's Configuration Item Records
- 46) What product would the Project Manager update to show that progress has been made by documenting the information about the progress received on a Work Package?
- A) Checkpoint Report
  - B) Stage Plan
  - C) Benefits Review Plan
  - D) Project Plan

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- 47) Fill in the blank: For a project to start and carry on, a PRINCE2 principle states that a project must have \_\_\_\_\_
- A) Lesson applied throughout
  - B) Continued business justification
  - C) At least two stages
  - D) Focus on products that will meet business expectations
- 48) What product would be at the center of any impact assessments of risks, issues, and changes in a project?
- A) Highlight Report
  - B) Business Case
  - C) Lessons Log
  - D) Risk Management Strategy
- 49) What is NOT a purpose of the Benefits Review Plan?
- A) Define how a measurement of the achievement of the project's benefits can be made
  - B) Define what benefits assessments need to be undertaken
  - C) Define the project in order to form the basis for its management and an assessment of its overall success
  - D) Define the activities required to measure the expected project's benefits
- 50) What PRINCE2 principle does every project organizational structure need to have?
- A) Defined and agreed roles and responsibilities with an organization structure that engages the business, user, and supplier primary stakeholder interests
  - B) People allocated to clearly defined management jobs that assigns the jobs on a one-to-one basis
  - C) As many stakeholders as possible from the customer environment involved in key decision making th
  - D) Stakeholders who are responsible, accountable, consulted, and informed throughout every stage of the project
- 51) How should a Team Manager inform the Project Manager if a Work Package is forecast to exceed its tolerances?
- A) Raise an Exception Report
  - B) Issue an Exception Plan
  - C) Raise an issue
  - D) Raise a risk



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- 52) What BEST describes when an Issue Report would be produced?
- A) Whenever the Project Board instruct the Project Manager
  - B) It is only created for those issues that need to be handled formally
  - C) Every time someone wishes to bring anything to the attention of the Project Manager
  - D) Only if the Project Manager feels it is necessary
- 53) What is the purpose of the Risk Management Strategy?
- A) Describes in detail each risk identified in the project and how each risk should be managed
  - B) Describes how each risk owner and risk actionee will manage and fund the actions to mitigate each risk
  - C) Describes the risk response actions taken to mitigate the project's risks
  - D) Describes the techniques and standards to be applied and the responsibilities for achieving effective risk management procedures
- 54) What is the Configuration Management Strategy purpose?
- A) Define the various types of quality methods to be applied to the project's products
  - B) Provide details of the current state and version of each configuration item
  - C) Record how the products will be protected and uniquely identified
  - D) Define what the budget will be for controlling any risks
- 55) What BEST defines a product's quality tolerance?
- A) Project Product Description
  - B) Product Description
  - C) Stage Plan
  - D) Quality Management Strategy
- 56) What product would best answer the question, "Is an investment in this project still worthwhile?"
- A) Business Case
  - B) Risk Management Strategy
  - C) Issue Register
  - D) Benefits Review Plan
- 57) What BEST describes the purpose of a Business Case?
- A) Used to define how and when a measurement of the project's benefits can be made
  - B) Helps to establish whether the project is achievable
  - C) Allows the Project Board to manage by exception by providing confirmation of continued business justification
  - D) Describes the risks to be managed throughout the project

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- 58) What action should be done during the initiation stage?
- A) Appoint the Executive
  - B) Establish who needs information, when, and in what format
  - C) Establish the quality expectations of the customer
  - D) Define how the project will deliver the chosen business solution
- 59) What is NOT an event-driven control?
- A) Highlight Report
  - B) Exception Report
  - C) Project Initiation Documentation
  - D) End of a stage
- 60) What BEST describes the main purpose of the Directing a Project process?
- A) Enable the Project Board to exercise overall control of a project
  - B) Prepare a solid foundation for the project
  - C) Establish the prerequisites for the initiation of a project
  - D) Assign Work Packages