

Introduction to Sprint Review



by Mayko Silva



Importance of Sprint Review



Crucial in the Scrum process

The Sprint Review is a vital component of the Scrum framework, serving as a cornerstone event that drives project progress and team collaboration.



Not just another meeting

Unlike routine meetings, the Sprint Review is a dynamic and purposeful event that brings real value to the project and its stakeholders.



Pivotal event that can make or break project success

The Sprint Review plays a critical role in determining the overall success of a project, acting as a turning point that can significantly impact outcomes.

Module Overview



1 Review, Inspect and Adapt

We'll explore the concept of Review, Inspect and Adapt, which forms the foundation of the Sprint Review process.

2 Sprint Review Participants

We'll discuss who should be involved in the Sprint Review and their roles.

3 What to Show

You'll learn about what should be presented during the review to make it effective.

4 Completed Increments

We'll emphasize the importance of showcasing completed increments during the review.

5 Looking Forward

Discover why the Sprint Review isn't just about looking back, but also forward.

6 More Than a Presentation

Review, Inspect and Adapt

- **Heart of the Sprint Review:** The core essence of the Sprint Review process
- **Core principle of Scrum methodology:** A fundamental aspect that defines the Scrum framework





Sprint Review Participants

More Inclusive Than Expected

The Sprint Review involves a broader group of participants than you might initially think, making it a more inclusive event.

Exploring Involvement

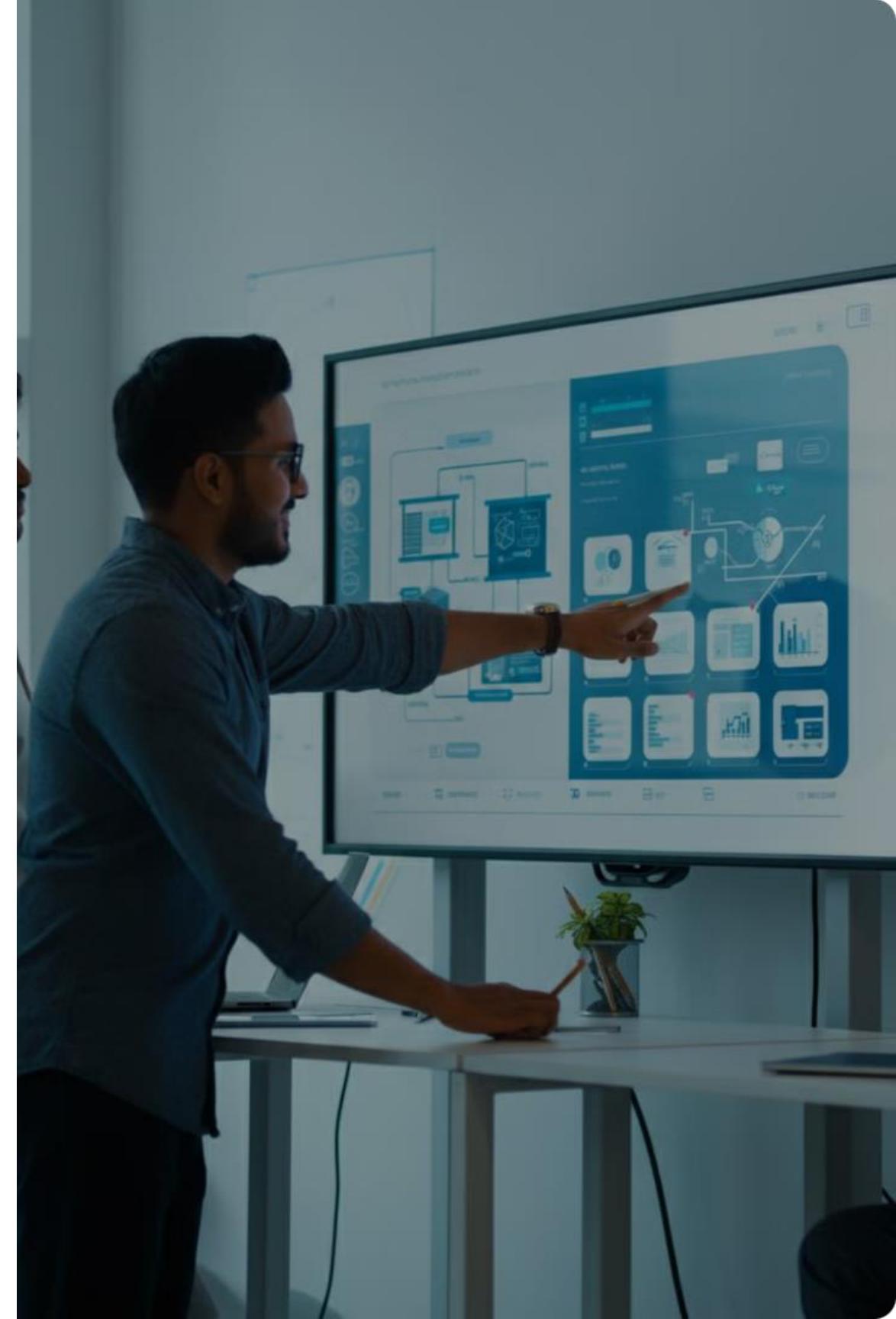
We'll explore who should be involved in the Sprint Review and the reasons behind their participation, providing insights into the diverse group of stakeholders.

What to Show

When preparing for a Sprint Review, making crucial decisions about what to present is essential. The team must carefully consider which items will provide the most value and insight during the review session. This selection process is critical as it directly impacts the effectiveness of the Sprint Review.

Making the most of the review time is another key consideration. With limited time available, it's important to prioritize and focus on the most significant aspects of the work completed during the sprint. This ensures that stakeholders gain a comprehensive understanding of the progress made and the value delivered.

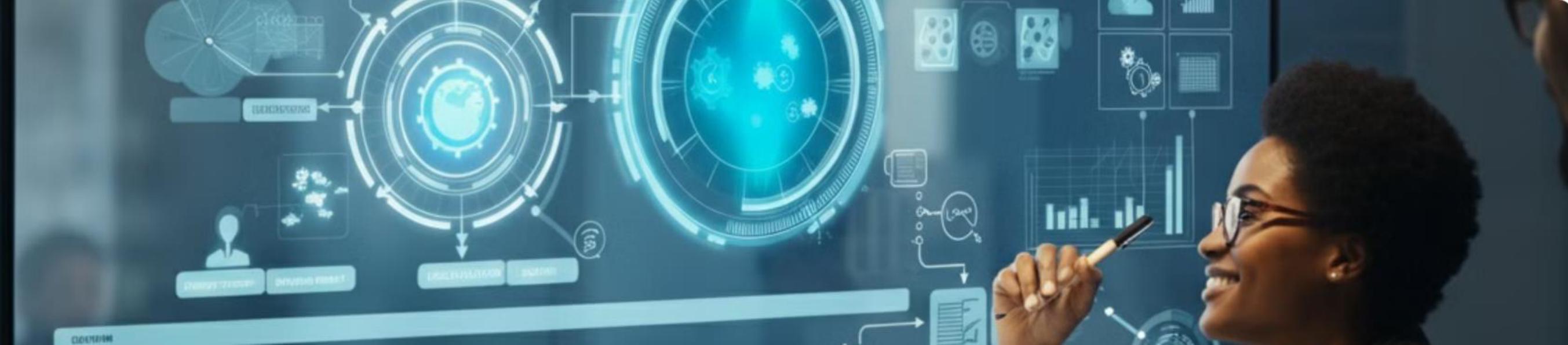
By thoughtfully curating the content for the Sprint Review, teams can maximize the impact of their presentation and facilitate meaningful discussions with stakeholders. This strategic approach to selecting what to show helps maintain engagement and ensures that the most important aspects of the sprint's work are highlighted effectively.





Completed Increments

- **Importance of meeting Definition of Done:** Only showing work that meets the Definition of Done is crucial for maintaining project integrity and transparency
- **Project progress impact:** Presenting completed increments accurately reflects the team's progress and helps stakeholders understand the project's current state
- **Team morale effect:** Showcasing fully completed work boosts team morale by highlighting their achievements and fostering a sense of accomplishment



Looking Forward

The Sprint Review isn't solely focused on past accomplishments. While it's crucial to examine what has been completed, this meeting also provides an excellent opportunity to look ahead and discuss future work.

One of the key aspects of a successful Sprint Review is learning how to engage in productive conversations about upcoming tasks and priorities. These discussions can help align the team and stakeholders on the direction of the project and set the stage for the next sprint.

By incorporating forward-looking elements into the Sprint Review, teams can ensure that they're not just reflecting on past achievements, but also actively planning for continued success and improvement in future sprints.

More Than a Presentation

- **Debunking common misconceptions:** The Sprint Review is often misunderstood as just a presentation
- **Understanding the true nature of the Sprint Review:** It's an interactive session for inspection and adaptation



Learning Outcomes

Purpose and Participants

By the end of this module, you'll understand:

- The purpose of the Sprint Review
- Who should participate

Content and Application

Additionally, you'll gain knowledge on:

- What should be presented
- How to use it to drive the project forward



Why This Matters



Certification Exam

Essential for Scrum Master certification exam



Real-World Application

Crucial skill for effective Scrum Masters in real-world scenarios

What to Expect

Manageable Information

You can expect the content to be presented in manageable chunks of information, making it easier to digest and understand the concepts related to Sprint Review.

Real-world Examples

The module will provide real-world examples to illustrate concepts, helping you better grasp how Sprint Reviews are conducted in practice.

Comprehensive Understanding

By the end of this module, you will gain a comprehensive understanding of Sprint Review, its importance, and how to effectively participate in one.



Ready to Begin?

Let's dive into the world of Sprint Reviews and enhance your Scrum mastery!



Review, Inspect and Adapt



by Mayko Silva



Purpose of Sprint Review

The Sprint Review is much more than just a status meeting. As outlined in the 2020 Scrum Guide:

"The purpose of the Sprint Review is to inspect the outcome of the Sprint and determine future adaptations. The Scrum Team presents the results of their work to key stakeholders and progress toward the Product Goal is discussed."

- **Not just a status meeting** - The Sprint Review goes beyond simple progress updates
- **Inspect the outcome** - Teams examine the results of their work during the Sprint
- **Determine future adaptations** - Discussions focus on how to adjust and improve moving forward
- **Present results to stakeholders** - The Scrum Team shares their work with key individuals
- **Discuss progress toward Product Goal** - Teams evaluate how the Sprint's outcomes align with overall objectives

Inspecting the Outcome

Close, Critical Examination

Taking a close, critical look at accomplishments is essential for effective inspection of the outcome.

Key Areas of Examination

- Quality
- Functionality
- Value of what's produced



Looking Forward: Adapt

The Sprint Review isn't just about looking backward at what has been accomplished. It's also a crucial opportunity to look forward and adapt based on the insights gained. During this part of the review, the team considers how to adjust their plans going forward.

Based on the learnings from the completed Sprint, the team can make informed decisions about future directions. This might involve tweaking the product backlog, adjusting priorities, or even reconsidering certain aspects of the project strategy.

By embracing this forward-looking aspect, the Sprint Review becomes not just a retrospective exercise, but a powerful tool for continuous improvement and adaptation in the face of new information and changing circumstances.



Participants in Sprint Review

Unique Scrum Event

The Sprint Review is a distinctive Scrum event where everyone is invited to participate. This inclusive approach ensures a comprehensive review of the Sprint's outcomes.

Attendees

- Entire Scrum Team
- Key stakeholders
- Anyone with valuable input

Collaborative Effort

The Sprint Review is not just a presentation by the development team. It's a collaborative effort involving various stakeholders.

- Active participation from all attendees, not limited to the development team
- Engaging discussions covering multiple aspects:
 - What was accomplished during the sprint
 - Likes and dislikes expressed by participants
 - Future directions and next steps for the project

Maintaining Focus



Sprint Goal and Product Goal

Keep focus on the Sprint Goal and Product Goal throughout the review process. These goals serve as guiding principles for the team's efforts and progress.



Demonstrating Progress

Demonstrate progress towards overall objectives. This helps stakeholders understand how the team's work contributes to the bigger picture and long-term goals.





Power of "Review, Inspect and Adapt"

The "Review, Inspect and Adapt" process is a powerful tool that allows us to:

1. Review accomplishments
2. Inspect quality and value of work
3. Adapt plans based on learnings

This cyclical process empowers teams to continuously improve their performance and deliver better results. By reviewing accomplishments, teams can celebrate successes and identify areas for growth. Inspecting the quality and value of work ensures that standards are maintained and customer needs are met. Finally, adapting plans based on learnings allows for agility and responsiveness to changing circumstances.

Quiz Time!

Get ready to test your knowledge on the Sprint Review process.



Question 1

What is the main purpose of the Sprint Review according to the 2020 Scrum Guide?

- a) To present a status update to management
- b) To inspect the outcome of the Sprint and determine future adaptations
- c) To evaluate the performance of team members
- d) To plan the next Sprint
- e) To update the Definition of Done

Answer: b) To inspect the outcome of the Sprint and determine future adaptations

Question 2

True or False: The Sprint Review is only for the Scrum Team to participate in.

Answer: False. The Sprint Review is open to everyone, including stakeholders and anyone else who might have valuable input.



Key Takeaway



Collaborative Session

Sprint Review is not just a presentation. It's a collaborative session to review what's been done, inspect quality and value, and adapt plans for the future.



Inspect and Adapt

The Sprint Review focuses on inspecting the outcome and adapting future plans based on the insights gained during the review process.

Sprint Review Participants

by Mayko Silva



Who Participates?

Open Event

Sprint Review is an open event where everyone is welcome to attend and contribute.

Equal Voice

Everyone gets to speak during the Sprint Review, ensuring all perspectives are heard.

Inclusive Approach

No select few - it's inclusive, encouraging participation from all team members and stakeholders.



Open Communication



Free-flowing Dialogue

Developers can speak to stakeholders

Stakeholders can speak to Scrum Master



Unrestricted Interaction

Product Owner can speak to developers

No communication barriers



Common Misconception

There's a common misconception about communication in Scrum that needs to be addressed:

- No rules in Scrum Guide about who can talk to whom
- No restrictions on:
 - Developers talking to stakeholders
 - Scrum Master talking to stakeholders
 - Product Owner talking to stakeholders



Importance of Openness

The Sprint Review serves as a crucial event that brings everyone together once per sprint. However, it's important to understand that communication isn't limited to this single event. The spirit of openness and collaboration extends beyond the formal review.

For instance, developers have the opportunity to engage with stakeholders in various informal settings, such as hallways at work. These impromptu interactions can foster continuous communication and alignment throughout the sprint.

This emphasis on ongoing dialogue underscores the importance of maintaining open lines of communication throughout the entire sprint process, not just during scheduled events.

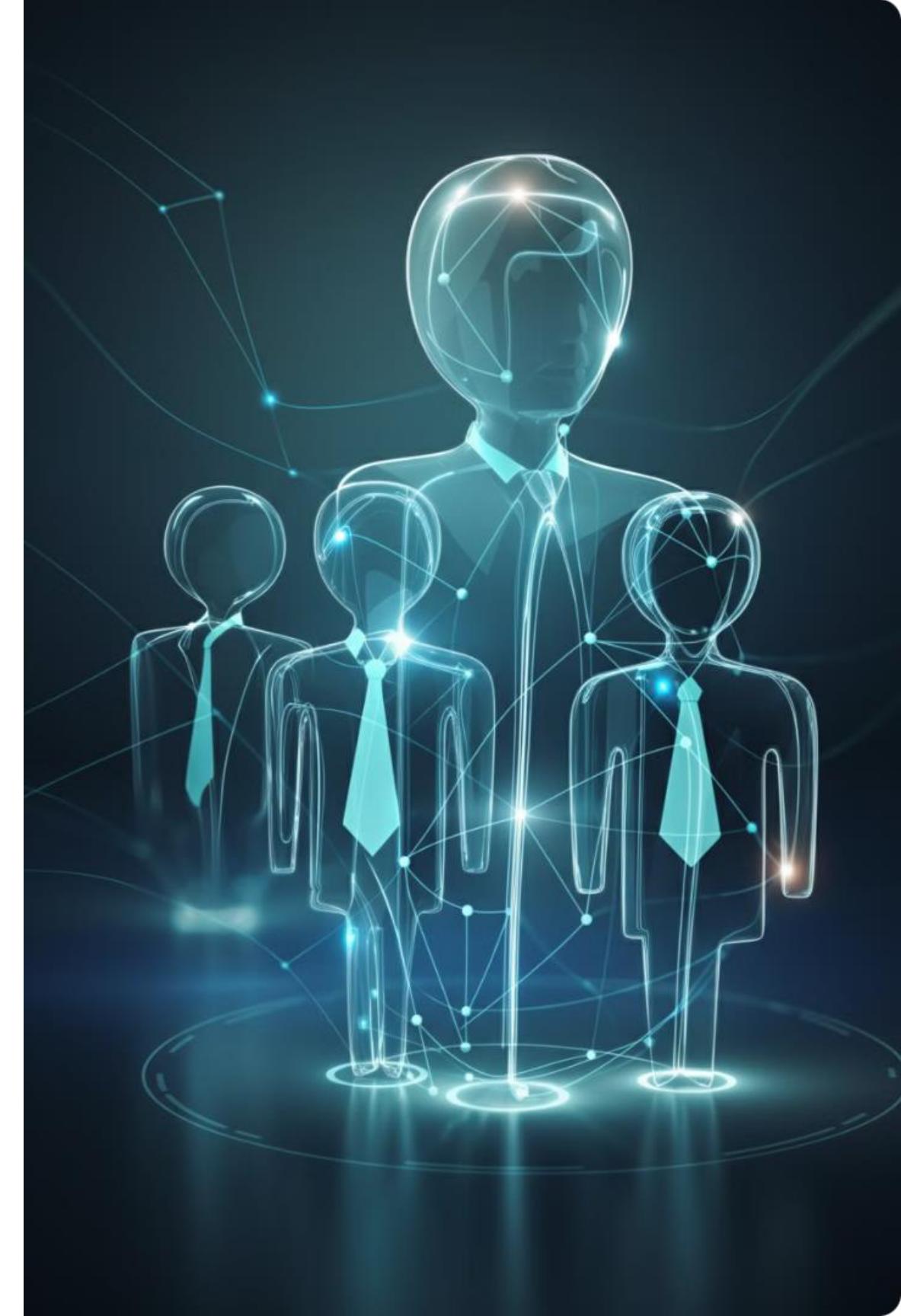
Scrum Values

Openness and Transparency

Openness and transparency are key Scrum values that form the foundation of effective Scrum practices.

Maximizing Benefits

The more openness and transparency are embraced within a Scrum team, the better the outcomes and collaboration will be.



Practical Example

Ask When Opportunity Arises

Don't Wait for Sprint Review

Developer Has Quick Question

In this practical example, a developer has a quick question for a stakeholder about a feature. Should they wait for the next Sprint Review? No! They can and should ask when the opportunity arises. This demonstrates the importance of open communication in Scrum.

Key Takeaway

Inclusive Event

Sprint Review is an inclusive event where all participants are encouraged to contribute. This openness fosters collaboration and ensures diverse perspectives are heard.

Open Communication

There are no communication restrictions during the Sprint Review. This allows for free-flowing ideas and honest feedback from all attendees.

Beyond the Review

The principle of openness extends beyond the Sprint Review itself, promoting transparency and trust throughout the entire Scrum process.

Quiz Time!

Let's test your knowledge on Sprint Review participation



Question 1

Which of the following is true about communication during the Sprint Review?

- a) Only the Scrum Master can talk to stakeholders
- b) Developers are not allowed to speak directly to stakeholders
- c) The Product Owner is the only one who can communicate with everyone
- d) Everyone is allowed to communicate with everyone else
- e) Communication must follow a strict hierarchy

Answer: d) Everyone is allowed to communicate with everyone else



Question 2

True or False: The Sprint Review is the only time when developers are allowed to talk to stakeholders.

Answer: False. While the Sprint Review brings everyone together, there are no rules preventing communication between team members and stakeholders at other times.

Remember



Open Communication

Key to successful Sprint Review: Open communication among all participants. This principle fosters collaboration and transparency.

Collaboration

Collaboration among all participants is crucial for a successful Sprint Review. It ensures all perspectives are considered and valued.

Beyond Sprint Review

This principle of open communication and collaboration extends beyond the Sprint Review event, permeating all aspects of Scrum methodology.



What to Show in the Sprint Review?

The Sprint Review is a crucial event in Scrum where the team demonstrates their accomplishments and gathers feedback. This presentation will explore what should be shown during a Sprint Review to maximize its effectiveness and value.

by Mayko Silva



Scrum Guide 2020 Statement

1

Review Accomplishments

"During the event, the Scrum Team and stakeholders review what was accomplished in the Sprint and what has changed in their environment."

2

Focus on Results

The Sprint Review centers on tangible outcomes and environmental changes.

3

Collaborative Effort

Both the Scrum Team and stakeholders participate in the review process.

Interpreting "What Was Accomplished"

Tangible Progress

Showing actual, tangible progress made during the Sprint

Beyond Completion

Not just about completed features

Elements to Demonstrate

1

Completed Work

1. Completed work meeting Definition of Done

2

Sprint Goal Progress

2. Progress towards Sprint Goal

3

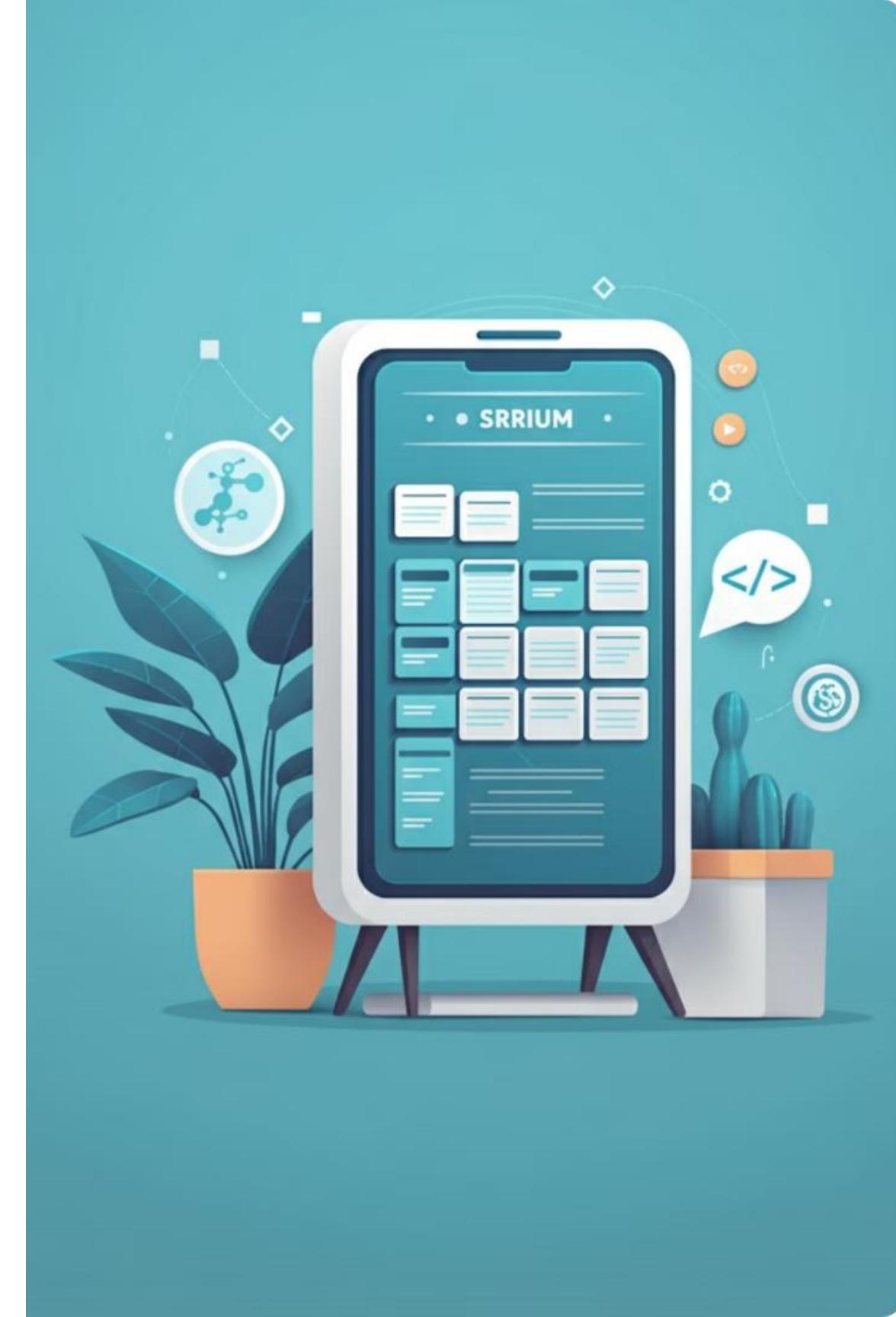
Adaptations

3. Changes or adaptations made during Sprint

4

Insights

4. Lessons learned and insights gained



Importance of Comprehensive Review

Stakeholder Information

Provides valuable information for stakeholders

Informed Decisions

Allows informed decisions about product direction

Transparency

Ensures transparency in project progress and challenges





Example: Mobile App Sprint Review

1 New Feature

Fully implemented and tested new feature

2 Algorithm Progress

Progress on complex algorithm (even if incomplete)

3 UI Improvements

UI changes based on user feedback

4 User Insights

Insights about user behavior influencing future development

Sprint Review: More Than Showcasing

Transparency

About transparency and collaboration

Learning

Not just finished work, but learning and impact



Key Focus

- 1
- 2
- 3
- 4

Demonstrate Value

When deciding what to show: Demonstrate value

Show Progress

Show progress

Share Learning

Share learning

Discuss Impact

Discuss impact on product's future

Quiz Time!



Test Your Knowledge

Get ready to answer questions about Sprint Reviews!



Apply Your Learning

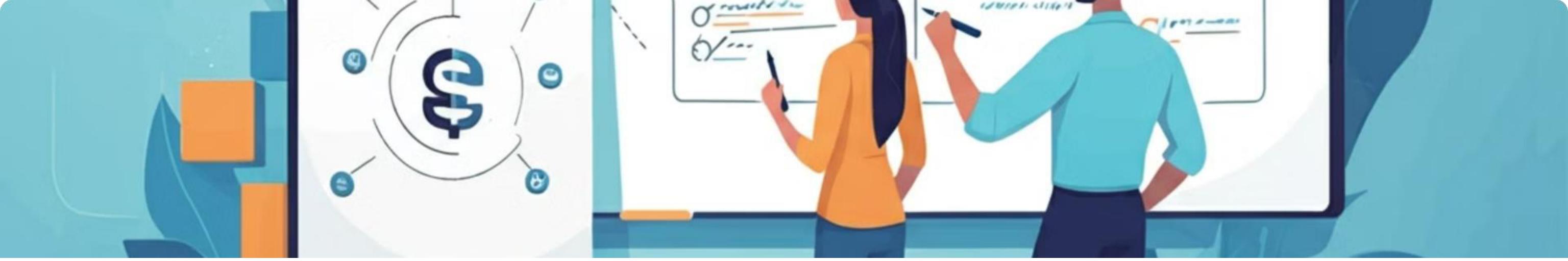
Use what you've learned to ace the quiz.



Earn Recognition

Show off your Scrum expertise!





Question 1

According to the 2020 Scrum Guide, what should be reviewed during the Sprint Review?

- a) Only completed features
- b) What was accomplished in the Sprint and changes in the environment
- c) The team's performance and individual contributions
- d) The Product Backlog for the next Sprint
- e) The Definition of Done

Answer: b) What was accomplished in the Sprint and changes in the environment

What Exactly Should Be Presented?



by Mayko Silva

- Tronts pcins
- Buscaniciturrertintonguerlite
- Bussturs alendernersramtz.
- Quesshentioes üpitphung
- Sturcdurmgrapierts
- Dowmoderrt icte un eufrierfiromgent stesetents
- Oulecsatertior maplendier tanelèns
- Dentsmal ipsiens



Scrum Guide 2020 Statement

The Scrum Guide 2020 states: "Multiple Increments may be created within a Sprint.

The sum of the Increments is presented at the Sprint Review thus supporting empiricism. Work cannot be considered part of an Increment unless it meets the Definition of Done."





Key Points

Present Only Completed Work

Only completed work should be presented during the Sprint Review. This ensures that stakeholders see tangible progress and valuable increments.

Meet Definition of Done

Work must meet the Definition of Done to be considered complete. This criterion ensures that all presented work adheres to the team's quality standards.

Importance of Presenting Completed Increments

4

100%

Key Benefits

Of presenting completed increments in Scrum

Transparency

Ensures clarity on actual accomplishments

Presenting completed increments in Scrum is crucial for several reasons:

- Ensures transparency about actual accomplishments
- Supports empiricism with concrete evidence of progress
- Allows for meaningful stakeholder feedback
- Prevents showing incomplete work

By focusing on completed work, teams can demonstrate real progress, gather valuable feedback, and maintain the integrity of the Scrum process.

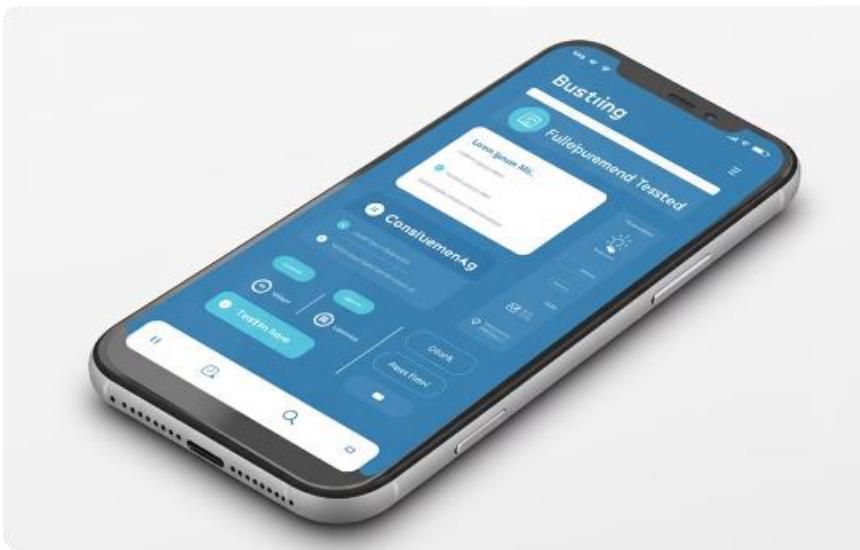
This approach reinforces the importance of delivering tangible results and fosters a culture of accountability and continuous improvement.

Focus on Completed Work

- Sprint Review **isn't** for showcasing work-in-progress
- **Emphasis** on completed, potentially shippable increments

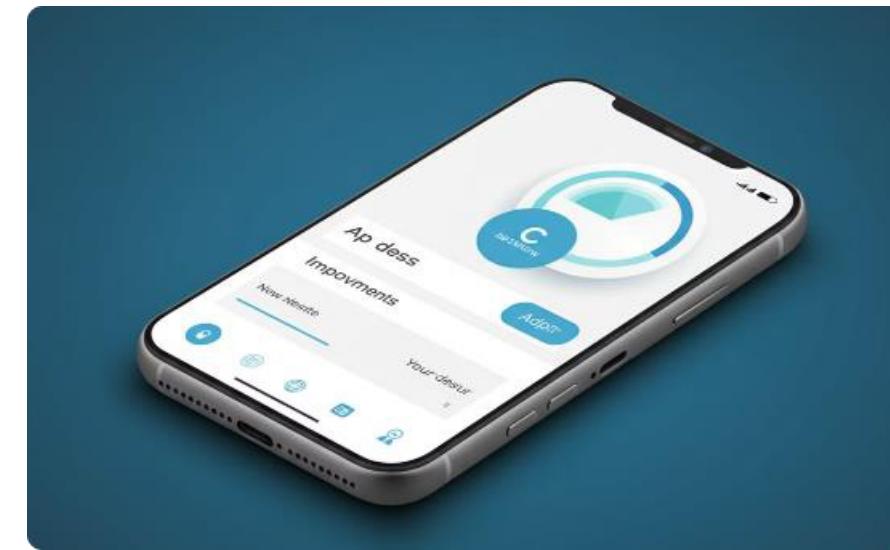


Example: Mobile App Sprint Review



Fully Implemented Features

Fully implemented, tested features meeting Definition of Done



Completed Updates

Completed updates to existing features



Backend Improvements

Fully implemented and integrated backend improvements

Should not show:

- Partially complete features
- Design mockups for future features
- Unintegrated or untested code

Purpose of Sprint Review

- Demonstrating real, tangible progress to stakeholders and team members
- Showing work that's truly done and ready for potential release





Key Takeaway

Focus on Completed Increments

When preparing for Sprint Review, prioritize showcasing completed increments. This ensures that only fully developed and functional work is presented.

Meet Definition of Done

Ensure all presented work meets the Definition of Done. This guarantees that the work shown is of high quality and ready for potential release.

Support Agile Principles

By focusing on completed work, you support transparency, empiricism, and meaningful feedback. This aligns with core Agile and Scrum principles.

Quiz Time!

Get ready to test your knowledge on Sprint Reviews and Scrum practices!



Question 1

According to the Scrum Guide, what should be presented at the Sprint Review?

- a) All work done during the Sprint, whether complete or not
- b) Only work that meets the Definition of Done
- c) Designs and plans for future Sprints
- d) A status report on all ongoing work
- e) The Product Backlog for the next Sprint

Answer: b) Only work that meets the Definition of Done

Question 2

True or False: It's okay to present partially completed work in the Sprint Review as long as you explain that it's not finished.

Answer: False. Only completed increments that meet the Definition of Done should be presented in the Sprint Review.



Remember

Sprint Review Focus

Sprint Review is for showcasing completed, potentially shippable increments. It's crucial to demonstrate real, tangible progress during these sessions.

What to Avoid

Not for presenting works in progress. The focus should be on finished work that adds value to the product.

Key Takeaway

Focus on demonstrating real, tangible progress. This ensures that stakeholders can see the actual advancements made during the sprint.

The Sprint Review is not Simply a Presentation



by Mayko Silva



Key Concept of Sprint Review



More Than a Presentation

Sprint Review is more than a presentation to stakeholders. It goes beyond a simple showcase of work.

Collaborative Working Session

It's a collaborative and dynamic working session where team members and stakeholders actively participate and interact.



Scrum Guide 2020 Statement

The Scrum Guide 2020 makes a crucial statement about the Sprint Review:

"The Sprint Review is a working session and the Scrum Team should avoid limiting it to a presentation." (Page 9)

- **Working Session:** Emphasizes active participation and collaboration
- **Avoid Limitation:** Not just a presentation, but an interactive event



Importance of Sprint Review

Beyond Showing Work

The real purpose of Sprint Review goes beyond simply showing completed work. It's a crucial event with deeper objectives.

Main Objectives

- Inspect work performed during Sprint
- Adapt based on stakeholder feedback

Collaborative Learning

Sprint Review serves as a moment of collaboration and mutual learning between the Scrum Team and stakeholders.

Outcomes of Effective Sprint Review

Stakeholder Understanding

Stakeholders gain a clear understanding of Sprint accomplishments

Scrum Team Direction

Scrum Team obtains a better idea of what to work on next

Key Focus Areas

Focus on transparency and alignment



Exam Tip for Scrum Master Certification

When preparing for your Scrum Master certification, it's crucial to be aware of a common pitfall in exam questions. Beware of options that imply the Sprint Review is merely a demo or presentation. This understanding is vital for success in your Scrum Master certification.

Many candidates mistakenly view the Sprint Review as a simple demonstration of completed work. However, it's essential to recognize that the Sprint Review is a much more dynamic and collaborative event. Understanding this nuance can make the difference between passing and failing your certification exam.

Remember, the Sprint Review is an opportunity for inspection and adaptation, involving all stakeholders in a meaningful dialogue about the product increment. By keeping this comprehensive view in mind, you'll be better equipped to tackle exam questions and demonstrate your deep understanding of Scrum principles.





Sprint Review: Key Event for Inspection and Adaptation

The Sprint Review stands as a crucial event in the Scrum framework, serving as a pivotal moment for inspection and adaptation. During this event, the team takes center stage to showcase their work, demonstrating the progress made throughout the sprint. This presentation of completed work is not merely a formality but a vital opportunity for the team to gather valuable feedback and insights that will shape future work.

By putting their accomplishments on display, the team opens the door for constructive criticism, fresh perspectives, and potential improvements. This feedback loop is essential for the continuous improvement that lies at the heart of Agile methodologies. The insights gained during the Sprint Review can lead to refinements in the product backlog, adjustments in development strategies, and a better alignment with stakeholder expectations.

What Happens During a Sprint Review?

4. Product Backlog Adjustment

Based on discussion

3. Collaborative Next Steps

Group discusses future actions

2. Stakeholder Feedback

Questions and input provided

1. Sprint Results Presentation

Scrum Team shares outcomes

The Sprint Review is a crucial event where the Scrum Team presents the results of their Sprint to stakeholders. This presentation is followed by stakeholders providing feedback and asking questions about the work completed. The group then collaboratively discusses the next steps for the project. Based on this discussion, the Product Backlog may be adjusted to reflect new insights or changing priorities.



Dynamic Conversation

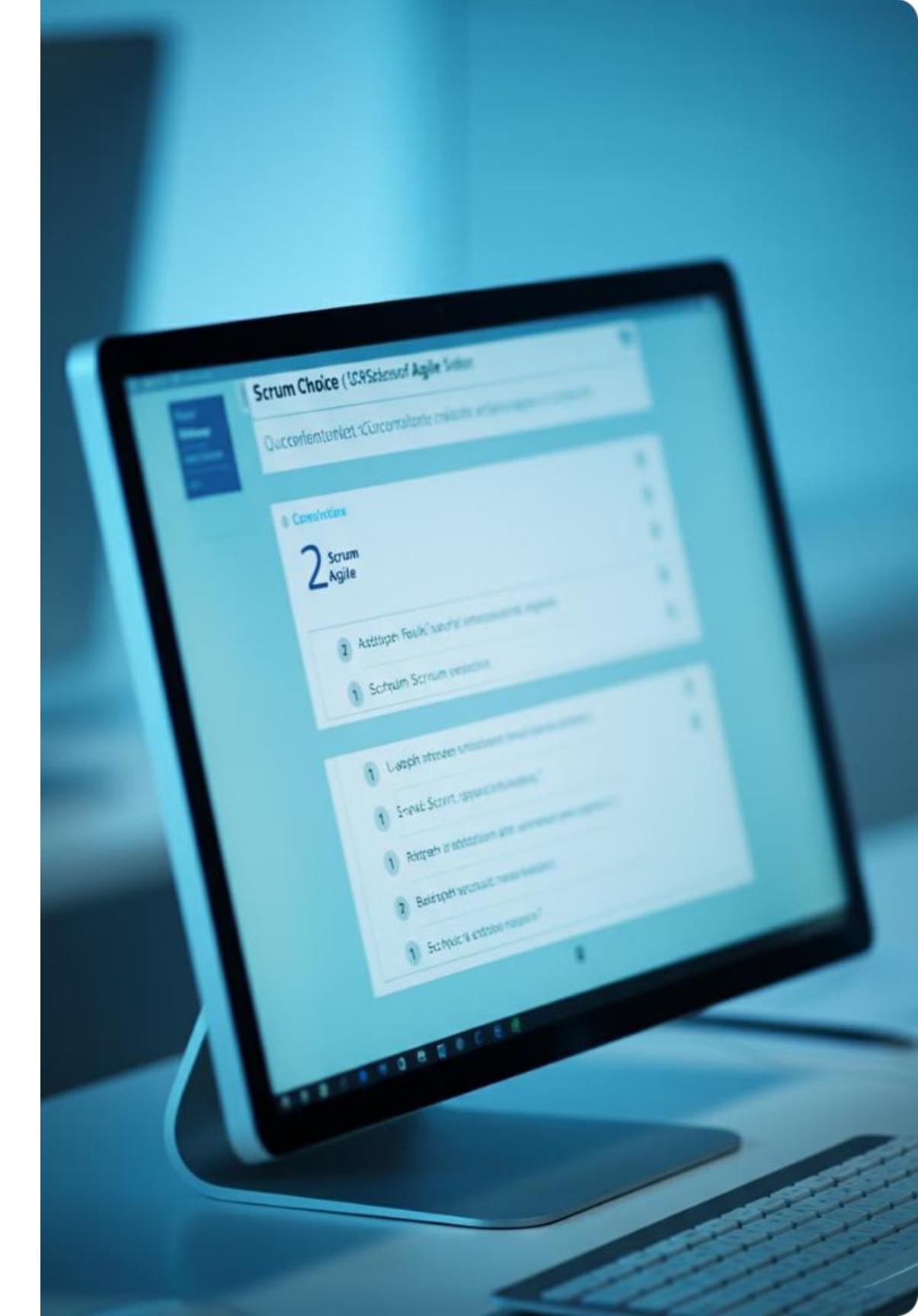
- **Two-way interaction:** The Sprint Review involves active participation from both the Scrum Team and stakeholders
- **Not a one-sided presentation:** Unlike traditional meetings, the Sprint Review encourages dialogue and feedback from all participants

Sample Exam Questions

To help you prepare for your Scrum Master certification, here are two sample exam questions related to the Sprint Review:

1. What is the primary purpose of the Sprint Review?
 - a) To deliver a presentation to stakeholders
 - b) To inspect the increment and adapt the Product Backlog
 - c) To plan the next Sprint
 - d) To celebrate the team's accomplishments
 - e) To critique the Developers' work
2. True or False: The Sprint Review should be limited to a demonstration of the work completed during the Sprint.

These questions are designed to test your understanding of the Sprint Review's purpose and format. Take a moment to consider your answers before moving on to the next section where we'll discuss the correct responses.



Correct Answers to Exam Questions

Let's review the correct answers to the sample exam questions:

1. The correct answer is b) To inspect the increment and adapt the Product Backlog
2. The correct answer is False

Understanding these answers is crucial for your success in the Scrum Master certification exam.

Key Takeaways from Sprint Review

Working Session	Purpose	Collaboration	Outcome
Sprint Review is a working session, not just a presentation. It involves active participation and collaboration between the Scrum Team and stakeholders.	The primary purpose of the Sprint Review is to inspect work and adapt based on feedback. This ensures that the product development aligns with stakeholder expectations.	Sprint Review involves collaboration between Scrum Team and stakeholders. This interaction fosters better understanding and alignment of project goals.	The outcome of an effective Sprint Review is a shared understanding of progress and potential next steps. This clarity helps guide future sprint planning and product development.



Final Reminder for Scrum Master Success

- Understanding the true nature of Sprint Review is crucial for Scrum Master success
- It's about inspection, adaptation, and collaboration