



Welcome back

Sign in to WSP Enterprise to access your dashboard

Work Email

Password



Remember me

[Forgot password?](#)

[Sign In](#)

Don't have an account? [Contact Admin](#)

[Privacy Policy](#)

[Terms of Service](#)

[Help Center](#)

[Home](#)[Projects](#)[Portfolio](#)[Resources](#)[Reports](#)

ADMIN

[My Projects](#)[Settings](#)[Home >](#)

Dashboard Overview

Centralized view of all projects, budgets, execution status, and delivery phases

[Dashboard](#)[Summary](#)[This Month](#)[Export Report](#)

Total Projects **420**
12% This Month

Active / On hold **300/10**
5% This Month

Pipeline **70**
+4 This Month

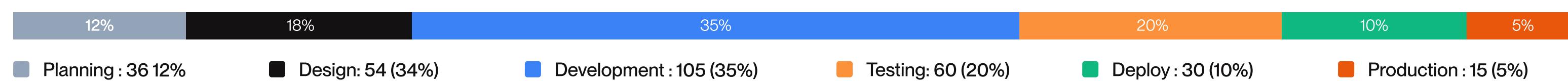
Total Budget **\$75.6M**

Total Expense **\$56.1M**

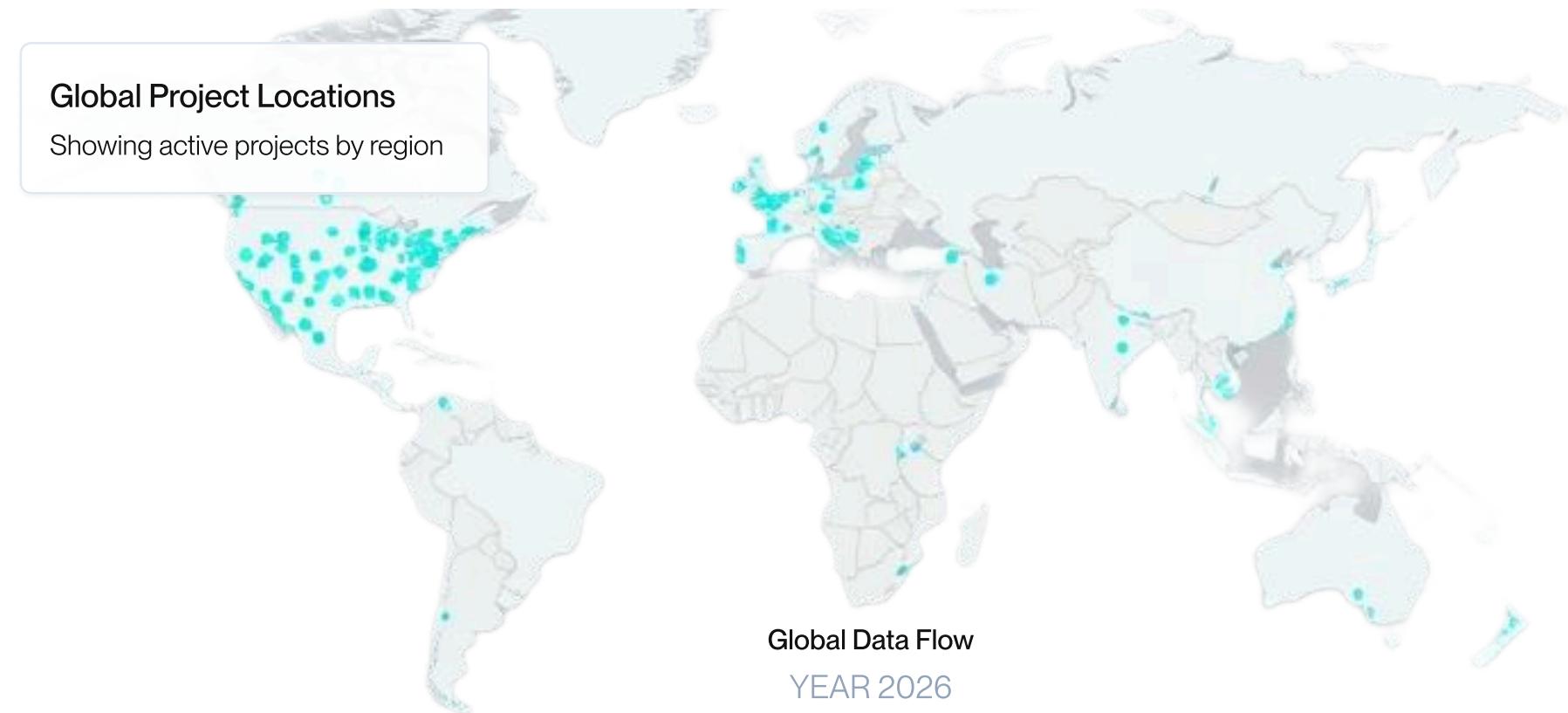
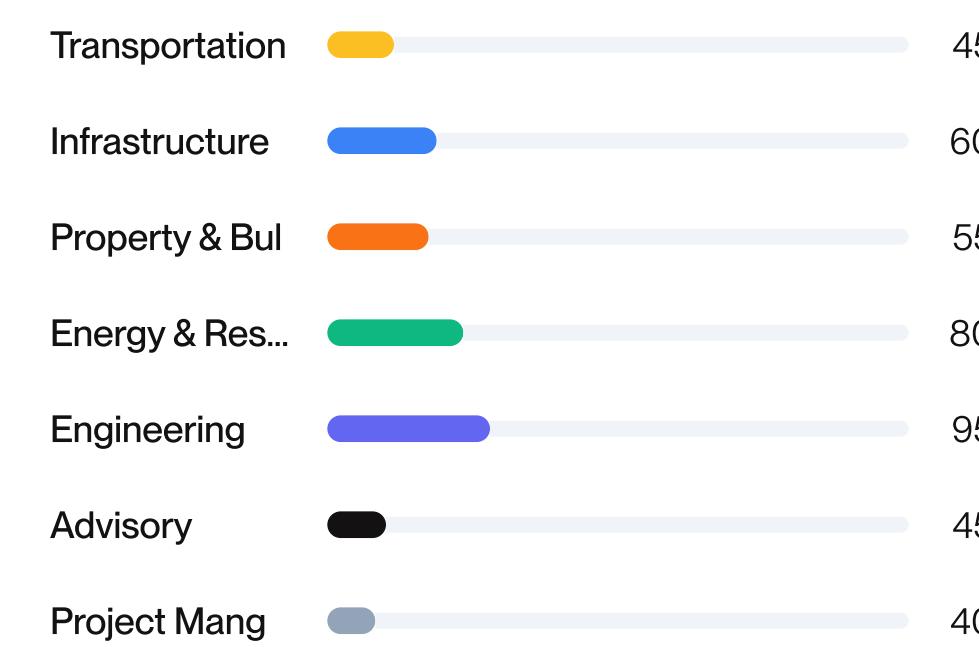
Budget Util % **70.2%**
+2%

Project Phase Distribution

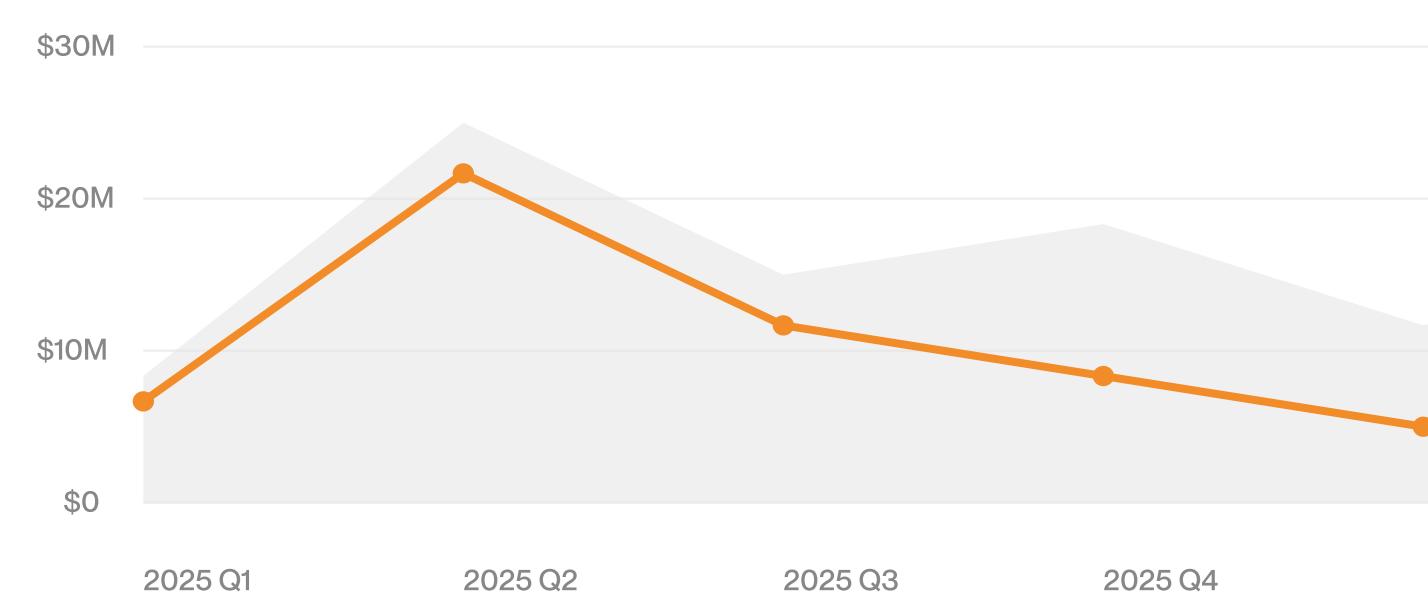
Total Active Projects: 300



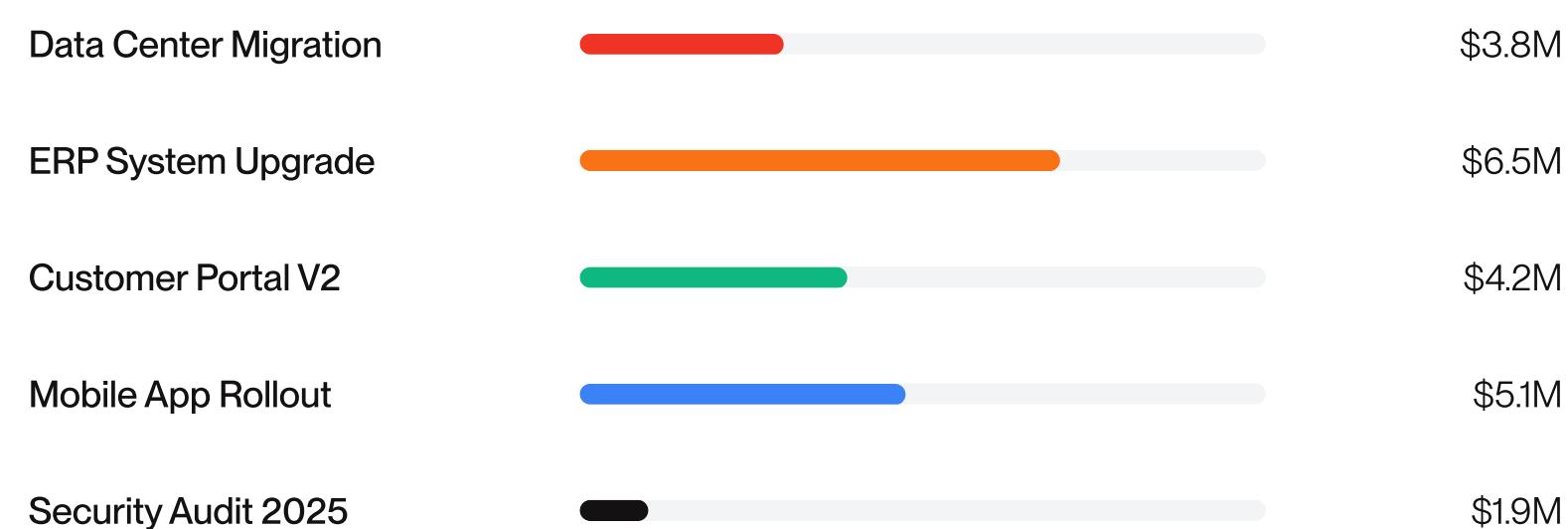
Project Type Distribution



Budget Expense Trend

● Budget ● Expense

Budget Utilization by Project

[View All](#)

Project Priority

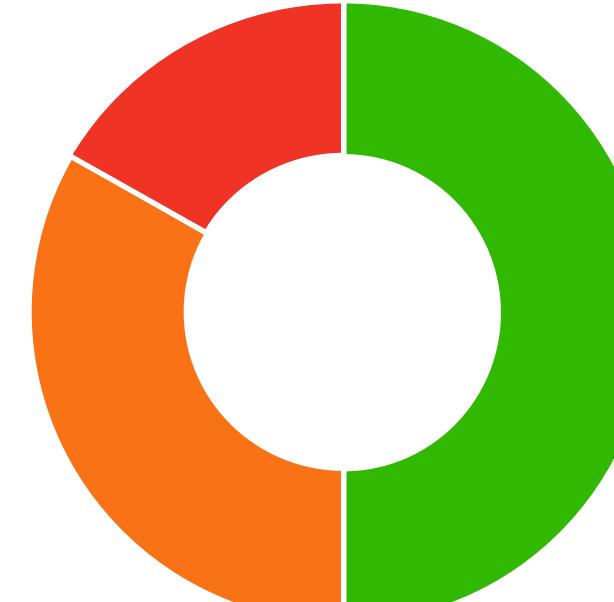
300

Active Projects

- Very High: 75
- High: 60
- Medium: 50
- Low: 65
- Very Low: 50

Project Health

- On track : 150 (50%)
- Attention : 90 (30.0%)
- Critical: 60 (20%)



Project Status



Critical Alerts & Risks

[View All Risks](#)

Project Risk	Impact	Owner	Due Date	Status
Data Migration Failure Database sync timeout errors in EU region	Critical	Sarah Miller	Oct 25	Open
API Rate Limiting 3rd party vendor changes	High	Kenji Tanaka	Jan 25	Investigating

[Home](#)[Projects](#)[Portfolio](#)[Resources](#)[Reports](#)

ADMIN

[My Projects](#)[Settings](#)WSP AI Agent
AI-powered assistantSarah Jenkins
Product Lead

Home > Projects

Projects Overview

Overseeing global projects, resources, and delivery performance

Project Overview

Summary

 Filter Summary

Date



Daily Executive Briefing

Generated by WSP Intelligence • 8:02 AM

Oct 24, 2025

[Share Report](#)

Managing cross-regional initiatives, delivery alignment, and resource efficiency

The global project portfolio continues to perform consistently, supported by strong execution across regional teams. A total of 450 projects are currently tracked, with 320 active initiatives contributing to steady delivery momentum. Portfolio health remains favorable, driven by high completion rates in infrastructure and platform modernization programs.

While overall progress is stable, a small cluster of projects within digital enablement and application refresh streams have surfaced execution risks, requiring focused attention from delivery leads. Financial utilization remains within acceptable limits, though selective programs have accelerated spending due to tooling upgrades and vendor dependencies.

Critical Alerts

- ERP Cloud Migration – Vendor Dependency Risk Delays in third-party integration testing have impacted the planned rollout schedule.
- Without immediate vendor alignment, the program risks extending beyond the current milestone window.

[Ask Follow-up](#)[Notify Stakeholders](#)

Daily Executive Briefing

Generated by WSP Intelligence • 9:15 AM

Oct 23, 2025

[Share Report](#)

Delivery Momentum with Emerging Risks

Global operations remain largely stable, with the majority of initiatives progressing as planned and demonstrating strong execution discipline. Active delivery continues across multiple regions, supported by healthy collaboration between program, technology, and operations teams.

However, a small set of high-impact programs has surfaced execution and dependency challenges that warrant immediate attention. These issues are primarily concentrated in complex transformation efforts involving external vendors, evolving scope requirements, and cross-team resource dependencies. While overall portfolio health remains positive, unresolved risks could begin to affect delivery confidence and financial predictability if not addressed promptly.

From a financial standpoint, spend velocity is slightly elevated but remains within approved thresholds. Targeted interventions—focused on risk containment, scope governance, and resource rebalancing—are recommended to sustain momentum and protect downstream milestones.

Key Observations

- Delivery Risks:**
 - Execution challenges identified in transformation initiatives involving vendor dependencies, evolving scope, and shared resources.
- Financial Status:**
 - Spend velocity is slightly elevated but remains within approved thresholds.
 - Select programs show accelerated spend due to tooling upgrades and vendor costs.
- Operational Impact:**
 - If unresolved, current risks may impact delivery confidence and downstream milestones.

1. Critical Issues Discussed

1. ERP / Platform Migration Programs

- Vendor dependency and integration delays impacting milestone timelines.

2. Digital & App Modernization Initiatives

- Scope expansion affecting schedule predictability and effort estimates.

3. People Ops & Internal Transformation

- Resource constraints due to parallel project allocations.

4. Security & Compliance Programs

- Pending audits pose risks to regulatory timelines.

5. Legacy System Decommissioning

- Data migration gaps identified as a potential operational risk.

5. Decisions Made

- High-risk programs will receive priority PMO oversight.
- Scope changes must undergo formal governance approval before implementation.
- Resource reallocation will be evaluated for stalled or at-risk initiatives.
- Compliance and security reviews to be fast-tracked where applicable.

2. Next Steps

- PMO to provide a risk mitigation status update in the next review.
- Financial variance to be closely monitored over the next reporting cycle.
- Follow-up meeting scheduled to reassess critical programs.

3. Action Items

Action Item	Owner	Priority	Target Date
Escalate vendor dependencies for migration programs	Program Lead	High	05 Feb 2026
Enforce scope control gates for digital initiatives	PMO	High	07 Feb 2026
Review and rebalance shared resources	Delivery Head	Medium	12 Feb 2026
Accelerate security & compliance audits	Security Lead	High	10 Feb 2026
Validate data migration readiness for legacy systems	Tech Lead	Medium	18 Feb 2026

[Ask Follow-up](#)[Notify Stakeholders](#)



Search portfolios, projects, or resources...

Refreshed 20 sec ago Refresh



Home

Projects

Portfolio

Resources

Reports

ADMIN

My Projects

Settings



WSP AI Agent

AI-powered assistant

Sarah Jenkins
Product Lead

Home > Projects

Global Operations

Overseeing global projects, resources, and delivery performance

+ New Project

Ask Agent

Filters

Total Projects

420

+3 New this month

Active Projects

300

+3 New this month

Avg. Health Score

87%

+4% vs last quarter

Critical Risks

5

Action Req High Priority

Budget Utilization

70.2%

68% New this month

Filter projects...

Status: All

Owner

Health



Alpha Rebranding Initiative

PRJ-2049 • Marketing England

On Track

Budget

\$450k / \$1.2M

Justin Rosser

View Project

Supply Chain Automation

PRJ-2051 • Logistics Hyderabad

At Risk

Budget

\$890k / \$1.1M

Lydia Bergson

View Project

Cloud Infrastructure Migration

PRJ-2055 • IT Ops England

Warning

Budget

\$120k / \$2.5M

Mira Lipshutz

View Project

Alpha Rebranding Initiative

PRJ-2049 • Marketing England

On Track

Budget

\$450k / \$1.2M

Supply Chain Automation

PRJ-2051 • Logistics Hyderabad

At Risk

Budget

\$890k / \$1.1M

Cloud Infrastructure Migration

PRJ-2055 • IT Ops England

Warning

Budget

\$120k / \$2.5M



Home

Projects

Portfolio

Resources

Reports

ADMIN

My Projects

Settings

 WSP AI Agent
AI-powered assistant Sarah Jenkins
Product Lead

Home > Projects

Project Overview

Overseeing global projects, resources, and delivery performance

Ask Agent

Filters

Share



Project Overview

Summary

Total Projects

**420**

+3 New this month

Active Projects

**300**

+3 New this month

Avg. Health Score

**87%**

+4% vs last quarter

Critical Risks

**5**

Action Req High Priority

Budget Utilization

**70.2%**

68% New this month

Filter projects...

Status: All

Owner

Health



<input type="checkbox"/>	Project Name	Owner	Status	Progress	Budget Used	Team	Due Date
<input type="checkbox"/>	Alpha Rebranding Initiative	James M.	On Track	94% <div style="width: 94%; background-color: green;"></div>	\$450k	+2	Oct 24
<input type="checkbox"/>	Cloud Migration Phase 2	Sarah J.	At Risk	45% <div style="width: 45%; background-color: red;"></div>	\$1.8M	+5	Nov 12
<input type="checkbox"/>	Q4 Marketing Push	Emily R.	Review	78% <div style="width: 78%; background-color: orange;"></div>	\$120k	+2	Dec 01
<input type="checkbox"/>	Logistics Network Upgrade	Amir K.	On Track	98% <div style="width: 98%; background-color: green;"></div>	\$2.4M	+8	Jan 15
<input type="checkbox"/>	HR Transformation	Martha S.	On Hold	-- <div style="width: 0%; background-color: grey;"></div>	\$80k	+1	TBD
<input type="checkbox"/>	Mobile App Refresh	Kenji T.	At Risk	52% <div style="width: 52%; background-color: red;"></div>	\$320k	+3	Oct 30
<input type="checkbox"/>	Data Warehouse Consolidation	Vikram S.	On Track	91% <div style="width: 91%; background-color: green;"></div>	\$950k	+4	Feb 2026
<input type="checkbox"/>	Enterprise SSO Rollout	Nia B.	On Track	88% <div style="width: 88%; background-color: green;"></div>	\$150k	+2	Nov 05
<input type="checkbox"/>	Legacy System Decommission	Robert C.	Review	65% <div style="width: 65%; background-color: orange;"></div>	\$200k	+1	Mar 15



Search portfolios, projects, or resources...

Refreshed 20 sec ago



Home

Projects

Portfolio

Resources

Reports

ADMIN

My Projects

Settings

WSP AI Agent
AI-powered assistantSarah Jenkins
Product Lead

Home > Projects > Alpha Rebranding Initiative

Alpha Rebranding Initiative

On Track

Owner: James Mitchell

Started: Oct 24, 2025

Deadline: Oct 24, 2025

Budget: \$1.2M

Ask Agent

Share



Overview

Resource

Assets

Risks

Summary

Project Health

94%

+2% vs last week

Budget Consumed

\$450k

38% of \$1.2M allocated

Open Risks

3

1 High Severity

Schedule Variance

-2 days

Ahead of schedule

Milestone Timeline

View Full Gantt

Q3 2025

Design Phase 100%

Infrastructure 45%

Data Migration 0%

Testing 0%

Next Milestone

OCT 15 Infrastructure Sign-off

Dependent on: Server Setup

Active Critical Tasks

Task Name	Assignee	Status	Due
Finalize Vendor Contract	Raj P.	Blocked	Today
API Gateway Config	Mei L.	In Prog	Oct 2025
Security Audit Prep	Sarah	Review	Jan 2024
Security Audit Prep	Sarah	Review	Jan 2024

View all 24 tasks

Team Allocation

Zain Bergson
Lead120%
OverloadedMaria Lipshutz
Dev85%
OptimalTatiana Septimus
Dev40%
Available

Recent Activity

 James Mitchell updated the Project Scope document.
2 hours ago • Design Phase Raj P. completed task "Database Migration Scripts".
5 hours ago • Infrastructure System flagged potential budget overrun in "Cloud Services".
Yesterday • Financials



Search portfolios, projects, or resources...

Refreshed 20 sec ago

HomeProjectsPortfolioResourcesReportsADMINMy ProjectsSettingsWSP AI Agent
AI-powered assistantSarah Jenkins
Product Lead

Home > Projects > Alpha Rebranding Initiative

Alpha Rebranding Initiative

On TrackAsk AgentShare...Owner: James Mitchell Started: Oct 24, 2025 Deadline: Oct 24, 2025 Budget: \$1.2MOverview Resource Assets Risks SummaryFilter projects...Type: AllProject: WSPAdd Resource

Resource	Department	Skills	Utilization	Status	
Sarah Jenkins Senior UX Designer	Design	Figma Research	85% Allocated	Active	More
Raj Patel Backend Lead	Engineering	Python AWS +2	110% Overloaded	Active	More
David Okonjo Frontend Dev	Engineering	React TS	40% Allocated	Active	More
Lisa Wong Marketing Lead	Marketing	SEO Content	0% Allocated	On Leave	More
Karen Miller Product Manager	Product	Strategy Agile	95% Allocated	Active	More
Robert Fox Security Analyst	Security	Compliance Audit	60% Allocated	Active	More
David Okonjo Frontend Dev	Engineering	React TS	40% Allocated	Active	More

[Home](#)[Projects](#)[Portfolio](#)[Resources](#)[Reports](#)

ADMIN

[My Projects](#)[Settings](#)[WSP AI Agent](#)
AI-powered assistant
Sarah Jenkins
Product Lead[Home](#) > [Projects](#) > [Alpha Rebranding Initiative](#)

Alpha Rebranding Initiative

• On Track

Owner: James Mitchell Started: Oct 24, 2025 Deadline: Oct 24, 2025 Budget: \$1.2M

[Overview](#) [Resource](#) [Assets](#) [Risks](#) [Summary](#)

Ask Agent

Share

Filter projects...

Type: All

Owner: Me

Upload Documents

Document Name	Type	Uploaded On	Uploaded By	Last Updated	
Q4 Project Architecture.pdf	PDF	Oct 12, 2024	Madelyn Carder	2 hours ago	
Global Budget Forecast 2025.xlsx	XLSX	Oct 15, 2024	Omar Rhiel Madsen	Yesterday	
API Specifications v3.json	JSON	Oct 14, 2024	Wilson Bator	Oct 14, 2024	
Marketing Assets Pack.zip	ZIP	Oct 10, 2024	Phillip Herwitz	Oct 10, 2024	
Stakeholder Update Oct.pptx	PPTX	Oct 05, 2024	Justin Levin	Oct 05, 2024	
Security Compliance Audit.pdf	PDF	Sep 28, 2024	Corey Curtis	Sep 28, 2024	
Project Audit.pdf	PDF	Sep 28, 2024	Corey Curtis	Sep 28, 2024	



Home

Projects

Portfolio

Resources

Reports

ADMIN

My Projects

Settings

 WSP AI Agent
AI-powered assistant Sarah Jenkins
Product Lead

Home > Projects > Alpha Rebranding Initiative

Alpha Rebranding Initiative

• On Track

Owner: James Mitchell Started: Oct 24, 2025 Deadline: Oct 24, 2025 Budget: \$1.2M

[Overview](#) [Resource](#) [Assets](#) [Risks](#) [Summary](#)[Open Risks](#)**14**

2 New this week

[High Impact](#)**3**

Requires mitigation

[Mitigated](#)**28**

Successful reduction

[Overdue Actions](#)**5**

Needs follow-up

Filter Summary

Filter

View

Export

Add Risk

<input type="checkbox"/>	ID	Risk Title	Status	Prob.	Impact	Score	Owner	Mitigation Plan	Due Date
<input type="checkbox"/>	RSK-1024	API Integration Latency Legacy system response time exceeding 2000...	• Open	High	High	25	Raj P.	Caching layer implementation pending...	Oct 24
<input type="checkbox"/>	RSK-1021	Data Regulation Compliance New EU data residency requirements for Q4 re...	• Monitor	Med	High	15	Elena M.	Legal review scheduled for next week...	Nov 12
<input type="checkbox"/>	RSK-0998	Budget Overrun - Licensing Third-party software costs increased by 15% u...	• Mitigated	Low	Med	6	Tom H.	Vendor negotiation completed, variance app...	Sep 30
<input type="checkbox"/>	RSK-1033	Resource Availability - QA QA Lead on leave during critical UAT phase...	• Open	High	Med	12	Li Wei	Contractor onboarding initiated...	Oct 15
<input type="checkbox"/>	RSK-1045	Scope Creep - Reporting Module Stakeholders requesting ad-hoc report builder ...	Draft	Med	Low	4	David O.	Change request form needed...	TBD
<input type="checkbox"/>	RSK-1050	Hardware Delivery Delay Manufacturing issues causing significant delays...	• On Track	Low	Med	8	Carlos S.	Using cloud instances as backup...	Dec 15



Home

Projects

Portfolio

Resources

Reports

ADMIN

My Projects

Settings

 WSP AI Agent
AI-powered assistant Sarah Jenkins
Product Lead

Home > Projects > Alpha Rebranding Initiative

Alpha Rebranding Initiative

On Track

Owner: James Mitchell

Started: Oct 24, 2025

Deadline: Oct 24, 2025

Budget: \$1.2M

[Overview](#)[Resource](#)[Assets](#)[Risks](#)[Summary](#)

Filter Summary

Date



Daily Executive Briefing

Generated by WSP Intelligence • 8:02 AM

Oct 24, 2025

Share Report

Managing cross-regional initiatives, delivery alignment, and resource efficiency

The global project portfolio continues to perform consistently, supported by strong execution across regional teams. A total of 450 projects are currently tracked, with 320 active initiatives contributing to steady delivery momentum. Portfolio health remains favorable, driven by high completion rates in infrastructure and platform modernization programs.

While overall progress is stable, a small cluster of projects within digital enablement and application refresh streams have surfaced execution risks, requiring focused attention from delivery leads. Financial utilization remains within acceptable limits, though selective programs have accelerated spending due to tooling upgrades and vendor dependencies.

Critical Alerts

- ERP Cloud Migration – Vendor Dependency Risk Delays in third-party integration testing have impacted the planned rollout schedule.
- Without immediate vendor alignment, the program risks extending beyond the current milestone window.

Ask Follow-up

Notify Stakeholders

Daily Executive Briefing

Generated by WSP Intelligence • 9:15 AM

Oct 23, 2025

Share Report



Home

Projects

Portfolio

Resources

Reports

ADMIN

My Projects

Settings

 WSP AI Agent
AI-powered assistant Sarah Jenkins
Product Lead

Home > My Projects

My Project Management

Centralized view of all projects, budgets, execution status, and delivery phases

Filters

+ New Project

Filter Projects...

Status: All

PROJECT NAME

CLIENT

STATUS

TIMELINE

BUDGET

PROGRESS

Actions

Active Projects 5

Central Waterway Expansion

Role: Owner

Metro Water

● Active

Oct 24, 2025

140 Days Left

\$1.2M

Of \$2.5M

75%

...

Smart City Grid Pilot

Role: Owner

City Gov

● On Track

Dec 12, 2025

On Schedule

\$450k

Of \$1.2M

32%

...

HQ Renovation Phase 2

Role: Owner

Facilities

● At Risk

May 15, 2025

Overdue Soon

\$2.1M

Of \$2.0M

88%

...

Green Data Initiative

Role: Lead

ESG Corp

● Active

Nov 01, 2025

Started Recently

\$50k

Of \$500k

10%

...

Mobile Payment Gateway

Role: Viewer

FinTech Div

● Testing

Aug 15, 2025

Code Freeze

\$800k

Of \$950k

92%

...

Planning & Pipeline 2

AI Governance Framework

Role: Owner

Risk Dept

● Planning

Jan 30, 2026

Scope Def.

\$0

Of \$150k

15%

...

Cloud Security Upgrade

Role: Approver

IT Security

● Planning

TBD

Awaiting Budget

-

-

0%

...

Completed 1

Q1 Financial Audit

Role: Owner

Finance

● Closed

Apr 10, 2024

Signed Off

\$25k

Of \$25k

100%

...



Home

Projects

Portfolio

Resources

Reports

ADMIN

My Projects

Settings

 WSP AI Agent
AI-powered assistant Sarah Jenkins
Product Lead

History

+ New Chat

Back to Project

Business Line

Alpha Rebranding Initiative

Customer

Alpha Rebranding Initiative Authority

Description

Major infrastructure project to expand the central waterway system serving the greater Vancouver metropolitan area. The project includes new treatment facilities, pipeline infrastructure, and smart monitoring systems.



Good morning, Sarah. I've analyzed your project data from the last 24 hours. Overall, 92% of projects are on track, but I found a few items that might need your attention.



Show me the critical issues in the EMEA region.



I found 2 critical issues impacting delivery in the EMEA region. These are primarily driven by resource constraints in the London hub.

Q4 Architecture

Budget Risk

12% over budget variance

Unexpected licensing costs for the new cloud infrastructure.



Raj Patel (Lead)

Mobile App Refresh

Resource Gap

2 Critical Roles Missing

Missing Senior IOS Dev and UX Researcher for next sprint.



Sarah Jenkins (Lead)

Connected Sources

CW Teams Channel

Project Documents (SharePoint)

Engineering Drawings (OneDrive)

Ask about projects, resources, or risks...



Send

Upload Documents



Click to upload or drag and drop

Excel, PPT, JPG or PDF (max. 50MB)

Files



Site_Survey_Report_Q3.pdf

2.4 MB • Ready to upload



Roadmap.pdf

5.7 MB • Ready to upload



Document Type

Technical Specification



Cancel

Upload (1)



Sarah Jenkins

Product Lead

12

Active Projects

94%

Utilization

CONTACT INFORMATION

Email Address

sarah.j@wsp.com



Phone

+1 (555) 012-3456

Department

Product Management

Location

New York, USA

Timezone

EST (UTC-05:00)

Manager

 David Ross

SKILLS & EXPERTISE

Product Strategy

Agile / Scrum

UX Design

Roadmapping

User Research

UI Design

CURRENT ASSIGNMENTS



Global Logistics Platform

Lead Product Owner

Active

Contact Admin

Logout

View Settings

Projects Status

- Active Projects
- On hold Projects
- Completed Projects
- Cancelled Projects

Project Timeline

- On Track
- At Risk
- Warning
- On Hold

Health Score Range

0 - 100

Business Unit

- Marketing
- Logistics
- IT Operations

Reset Defaults

Apply Changes

Create New Project

Project Name

e.g., Global Digital Transformation

Description

Describe the purpose and goals of the project....

Business Unit

Select Unit

Project Manager



Sarah Jenkins

Location

Enter Location

Planning & Governance

Currency

USD

Budget Cap (FY)

\$ 0.00

Start Date

Select date

Review Cycle

Quarterly

Upload Documents

CW Teams Channel.pdf

Cancel

Create Project



Home

Projects

Portfolio

Resources

Reports

ADMIN

My Projects

Settings

WSP AI Agent
AI-powered assistant Sarah Jenkins
Product Lead

Home >

Dashboard Overview

Centralized view of all projects, budgets, execution status, and delivery phases

This Month

Export Report

Dashboard

Summary

Filter Summary

Date



Daily Executive Briefing

Generated by WSP Intelligence • 8:02 AM

Oct 24, 2025

Share Report

Portfolio health remains stable, but infrastructure variance requires immediate fiscal attention.

Overall portfolio activity is healthy with 12 active projects and strong pipeline growth (+8 new initiatives). Completion rates are steady with 15 projects delivered year-to-date. However, the 'HQ Renovation Phase 2' has triggered a critical health alert due to a 3-week timeline slippage, impacting the overall risk profile for the Facilities sector.

Financial performance shows a total budget utilization of 65.6% (\$8.2M of \$12.5M). While aggregate spending is on track, the Infrastructure sector is trending 12% over budget variance for this quarter. Immediate review of resource allocation in this sector is recommended to prevent year-end deficits.

KEY PERFORMANCE INDICATORS

ACTIVE PROJECTS

12 +2

TOTAL BUDGET

\$12.5M

BUDGET UTILIZATION

65.6% +4%

CRITICAL PROJECTS

0 Alerts

Ask Follow-up

Notify Stakeholders

Daily Executive Briefing

Generated by WSP Intelligence • 9:15 AM

Oct 23, 2025

Share Report

Portfolio performance is steady, with delivery risks emerging in the Digital Transformation stream.

Overall portfolio momentum remains positive with 14 active projects and consistent pipeline expansion (+6 newly approved initiatives). Year-to-date delivery stands at 18 completed projects, maintaining expected throughput. However, the CRM Modernization – Phase 1 program has introduced a moderate delivery risk due to vendor onboarding delays, resulting in a projected 2-week schedule impact within the Digital Solutions portfolio.

From a financial perspective, portfolio spend is currently at 68.2% utilization (\$8.9M of \$13.1M). While most sectors remain within tolerance, the Technology Enablement stream is tracking 9% above forecast this quarter, driven by increased cloud infrastructure and licensing costs. A near-term cost optimization review is advised to avoid budget compression in Q4.

Critical Alerts

- Schedule risk detected in CRM Modernization – Phase 1
- Cost variance threshold exceeded in Technology Enablement

KEY PERFORMANCE INDICATORS

ACTIVE PROJECTS

15 +2

TOTAL BUDGET

\$11.5M

BUDGET UTILIZATION

45.6% +4%

CRITICAL PROJECTS

2 Alerts

Ask Follow-up

Notify Stakeholders