



The Student Hub<sup>SM</sup>

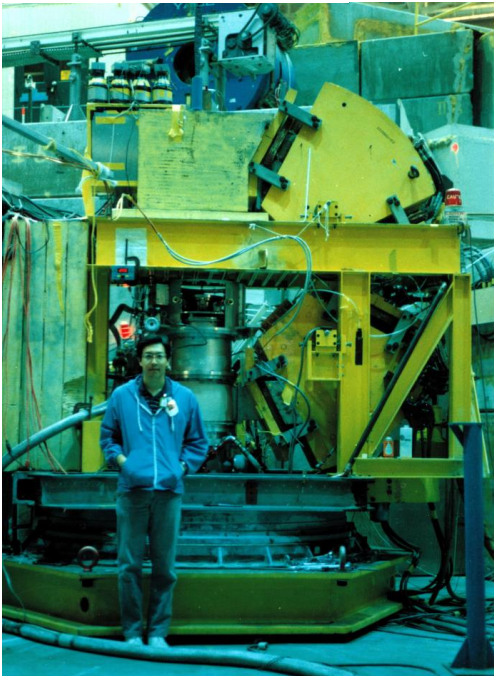
# Big Data Analytics for Insights and Business Growth

*Dr. Mark Wang*

*Chief Data Scientist*

*[mark@chegg.com](mailto:mark@chegg.com)*

# Dr. Mark Wang





**Founded 2005**

**IPO 2013**

**High  
School**

**Internships  
Careers**

**Study  
Help**

**College  
Textbooks**

**Marketing  
Services**



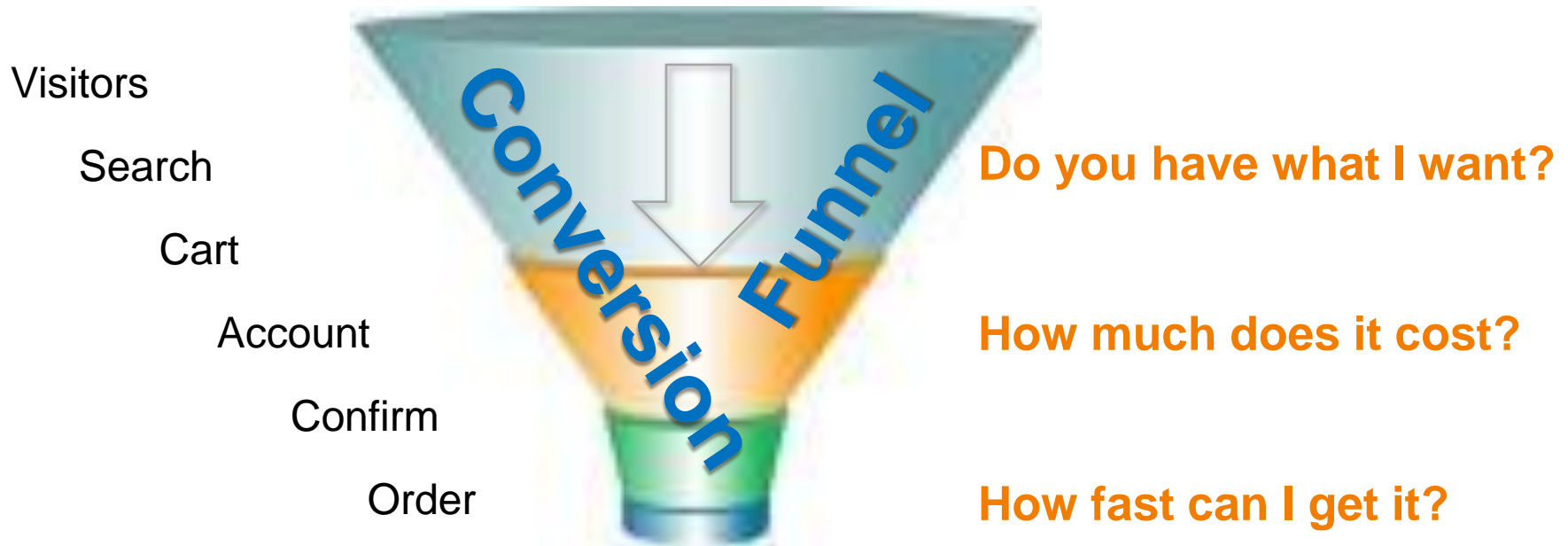
Save time

Save money

Get smarter

# Outline

- **Types of Analysis**
- **Analysts and Data Scientists**
- **Company Culture**





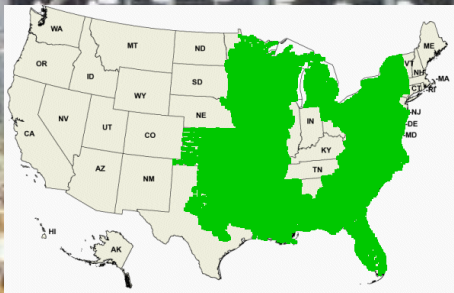
# How Fast Can I Get it?



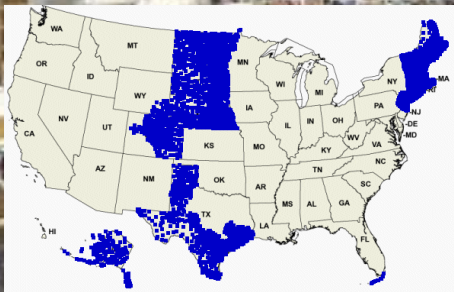
**Zone 1**

Courtesy eTextbook (7-days FREE)

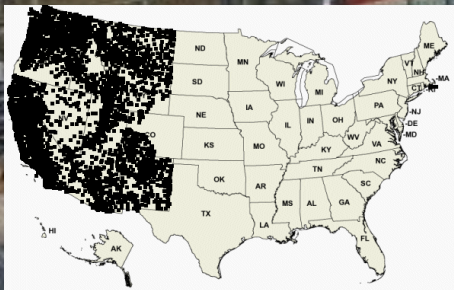
Free eTextbook while your books are on the way. [Try it now >](#)



**Zone 2**

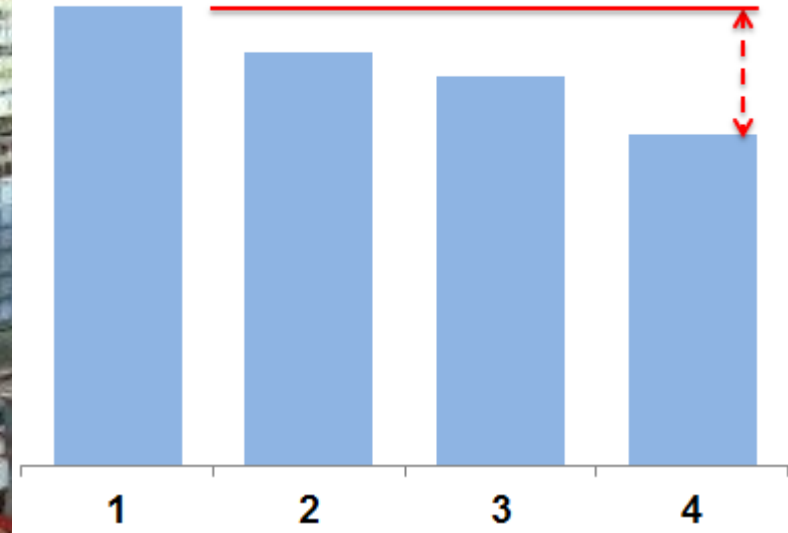


**Zone 3**



**Zone 4**

Conversion% by Transit Zone



# How Much Does it Cost?



**Meta Wallace** @meatbawlsays\_ 2h  
just got a 300 dollar book for chem  
for 15 bucks. i LOVE chegg.

Conversion

Plateau



“Knee”

Maximize  
Volume and  
Revenue

Drop-off

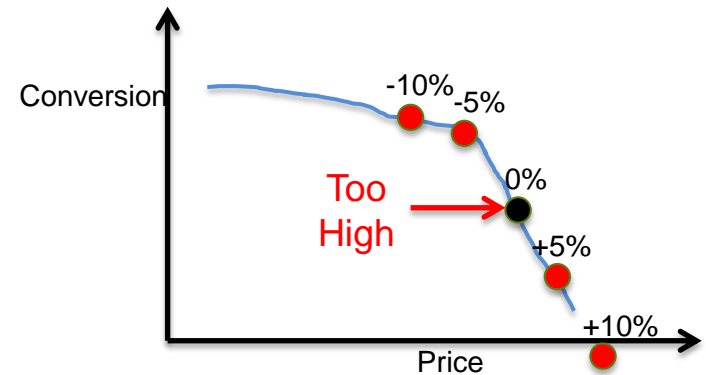
Price



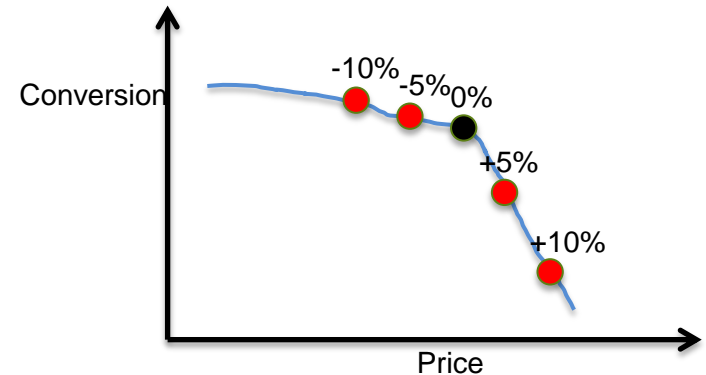
**Josie Osie** @notjosie 5h  
@sity91 wow wth chegg is  
charging me \$40 to rent a book  
when the school sells it new for  
\$44



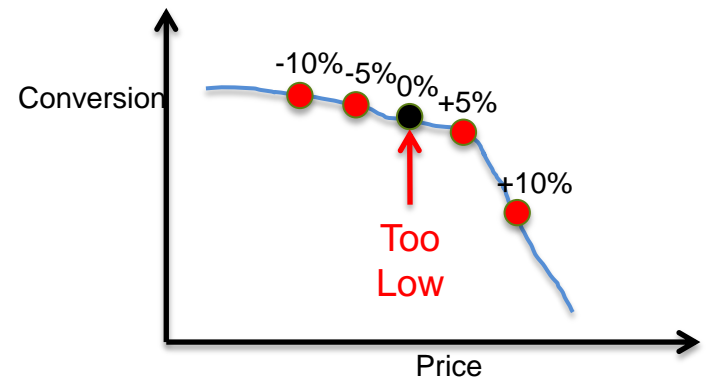
**Are Prices Too High?**



**Are Prices Optimal?**



**Are Prices Too Low?**



## **Big Data**

- Volume
- Velocity
- Variety
- Variability
- Complexity
- Unstructured

## **Big Potential**

- Deep Insights
- Predictive
- Personalization
- Hypergrowth
- Disruption

## **Big Investment**

- IT Infrastructure
- Cloud Servers
- Machine Learning
- Visualization
- Hadoop

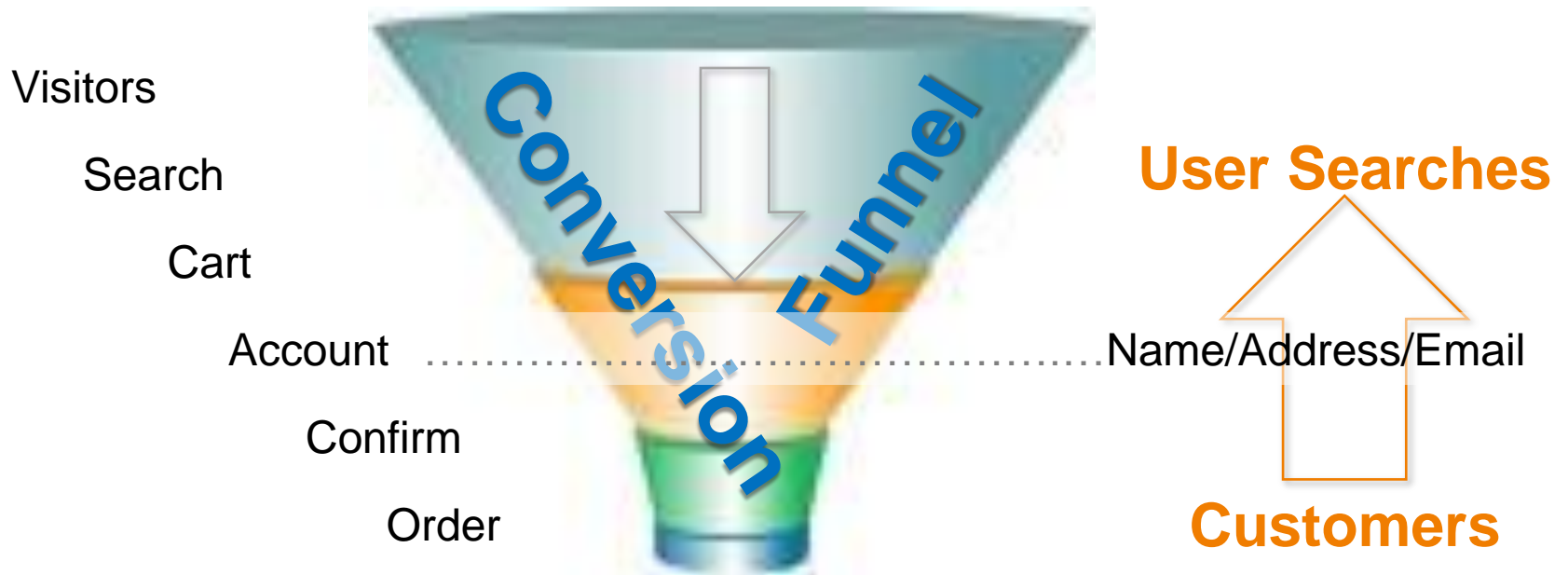
*Want a **FREE** donut?*



*Want to **BUY** a drink?*

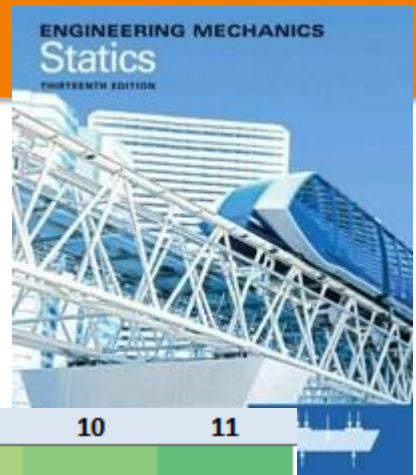


# E-Commerce Conversion “Funnel”

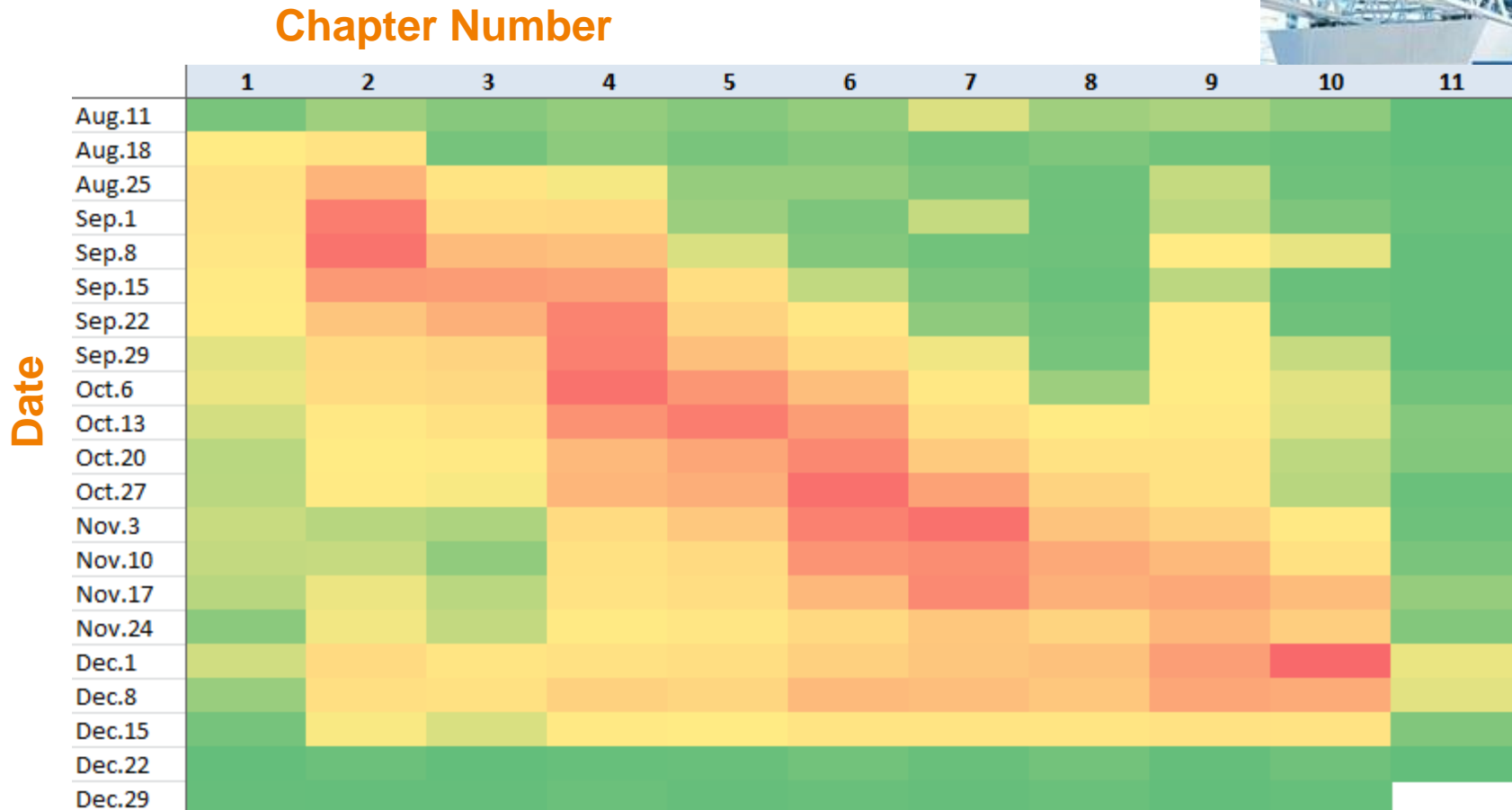


**Personalize and Tailor Experiences**





## WHAT and WHEN do students need help?



# Personalized Emails

*Past*

Need help with  
**Homework?**

**Chegg® Study**

24/7 study help

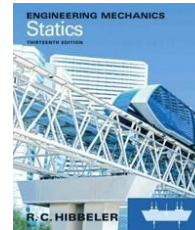
Step-by-step solutions for your tough courses.  
Plus, tap into our study community for help  
24/7 whenever you're stuck.

**Subscribe**

**User  
Searches**

*Current*

Need help with  
**Engineering  
Mechanics  
Statics?**



24/7 study help

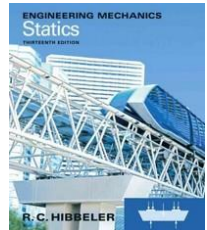
Step-by-step solutions for your tough courses.  
Plus, tap into our study community for help  
24/7 whenever you're stuck.

**Subscribe**

**Higher  
Conversion**

*Soon*

Need help with  
**Engineering  
Mechanics  
Statics?**



Question:

An escalator is driven by a chain connected to points that supports a force  $F$ . The rollers at points  $A$  and  $B$  have frictionless bearings and ride in a loose-fitting track. If a person weighing 200 lb is being lifted at a steady speed and other weights may be neglected, determine the required chain force  $F$  and the reactions at the wheels at  $A$  and  $B$ . If the person is being lifted at a variable speed, will the force  $F$  be different than that calculated earlier? Explain.

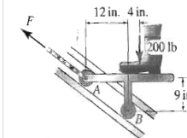


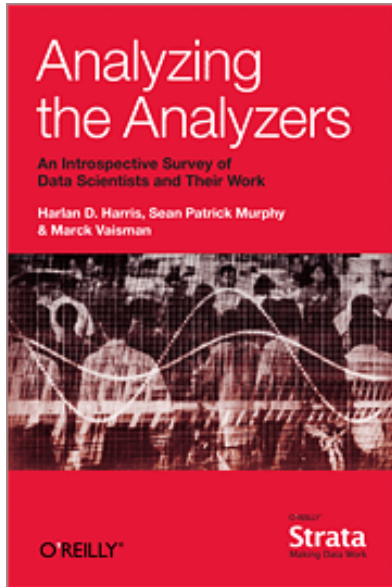
Figure P5.4

**See Answer**

**High Growth  
High Margin**

# Outline

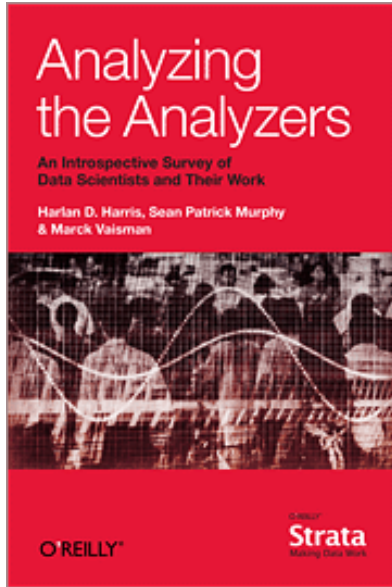
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- Company Culture



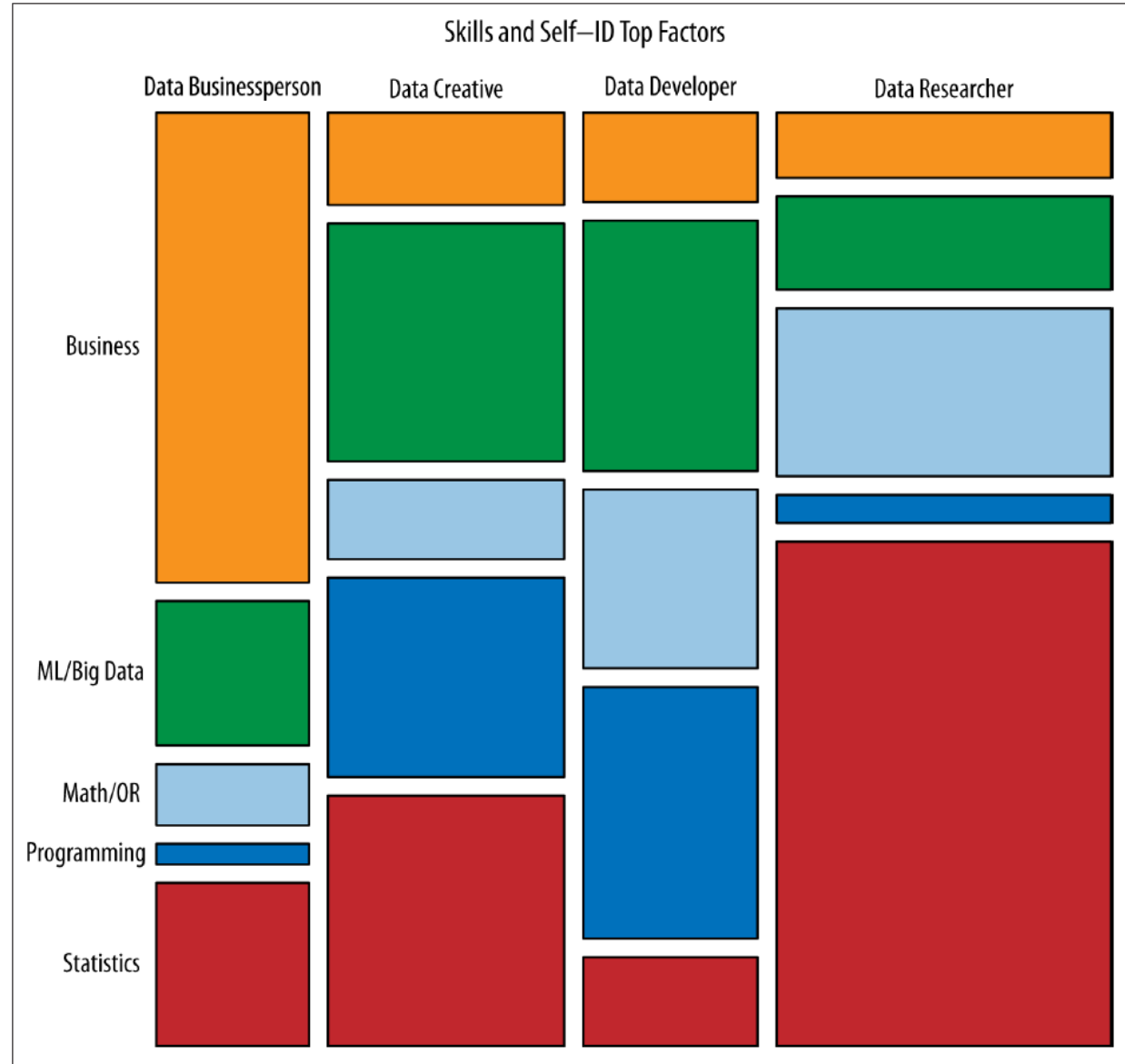
<http://strata.oreilly.com/tag/analyzing-the-analyzers>

Business	ML / Big Data	Math / OR	Programming	Statistics
Product Development	Unstructured Data	Optimization	Systems Administration	Visualization
Business	Structured Data	Math	Back End Programming	Temporal Statistics
	Machine Learning	Graphical Models	Front End Programming	Surveys and Marketing
	Big and Distributed Data	Bayesian / Monte Carlo Statistics		Spatial Statistics
		Algorithms		Science
		Simulation		Data Manipulation
				Classical Statistics





<http://strata.oreilly.com/tag/analyzing-the-analyzers>



# Initial Focus Was Commerce



PRE-COLLEGE



COLLEGE LIFE

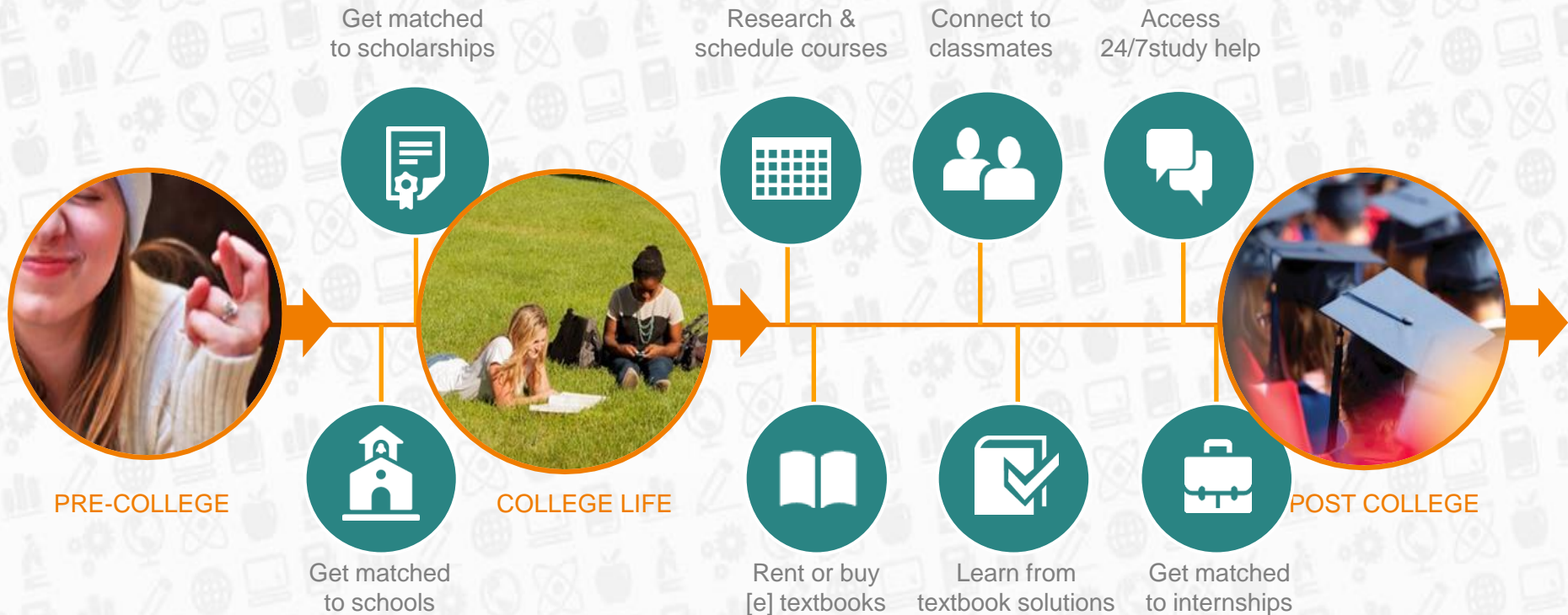


Rent or buy  
[e] textbooks



POST COLLEGE

# Student services today



# Build the team for the need

**Business Analysis**

**Modeling/Algorithms**

**Visualization**

**Unstructured “Big” Data**







**“So you want to hire me as a Data Scientist for Intelligent Virtualized Deep Machine Learning Real-time Big Data in the Cloud for Social Networks? Ok, but if you also want Hadoop, increase my salary by 50%.”**

## Customer Service Analyst

Role

Responsibilities

Requirements

**Chegg**

## Data Scientist: Customer Analytics

Role

Responsibilities

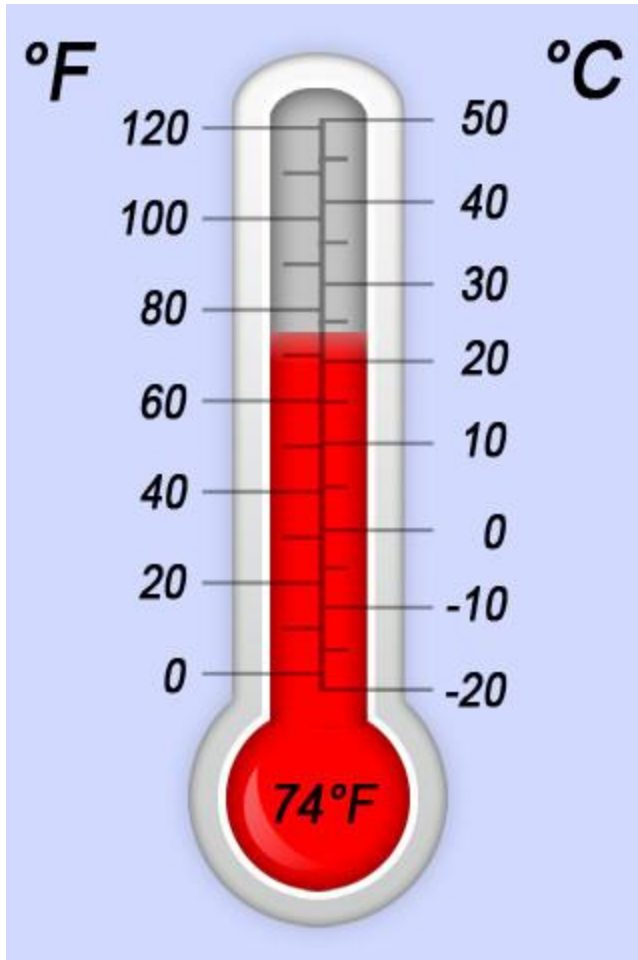
Requirements

**Chegg**

supply. Indeed, Greylock Partners, the VC firm that backed Facebook and LinkedIn, is so worried about the shortage of data scientists that it has a recruiting team dedicated to channeling them to the businesses in its portfolio.

# Data Scientists: Explain or Predict?

## Want Thermostats, Not Thermometers



***People that MAKE things happen***

***People that WATCH things happen***

***People that say, “What the heck just happened?”***



# Outline

- Types of Analysis
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# Scientific Peer Review

Proposal

Advisory  
“Murder”  
Board

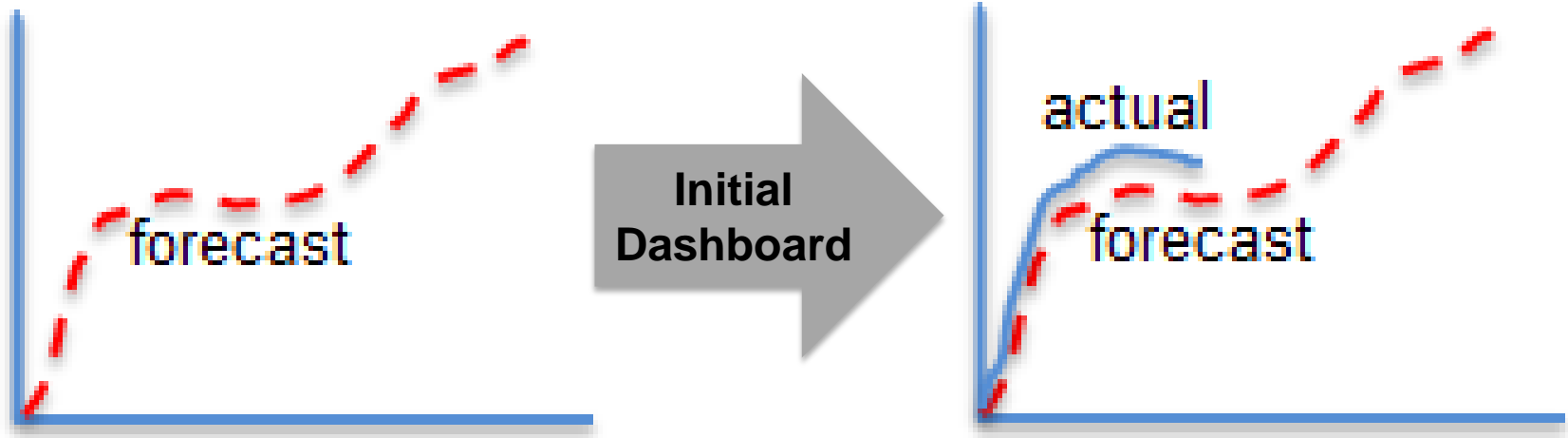
Project  
Engineering  
Build  
Experiment



**Beam Time ~ \$1000/hr  
Experiment ~ 1 month**

## Debate, Decide, Do

1. Problem we are solving?
2. What does success look like?
3. Is it big enough to matter?

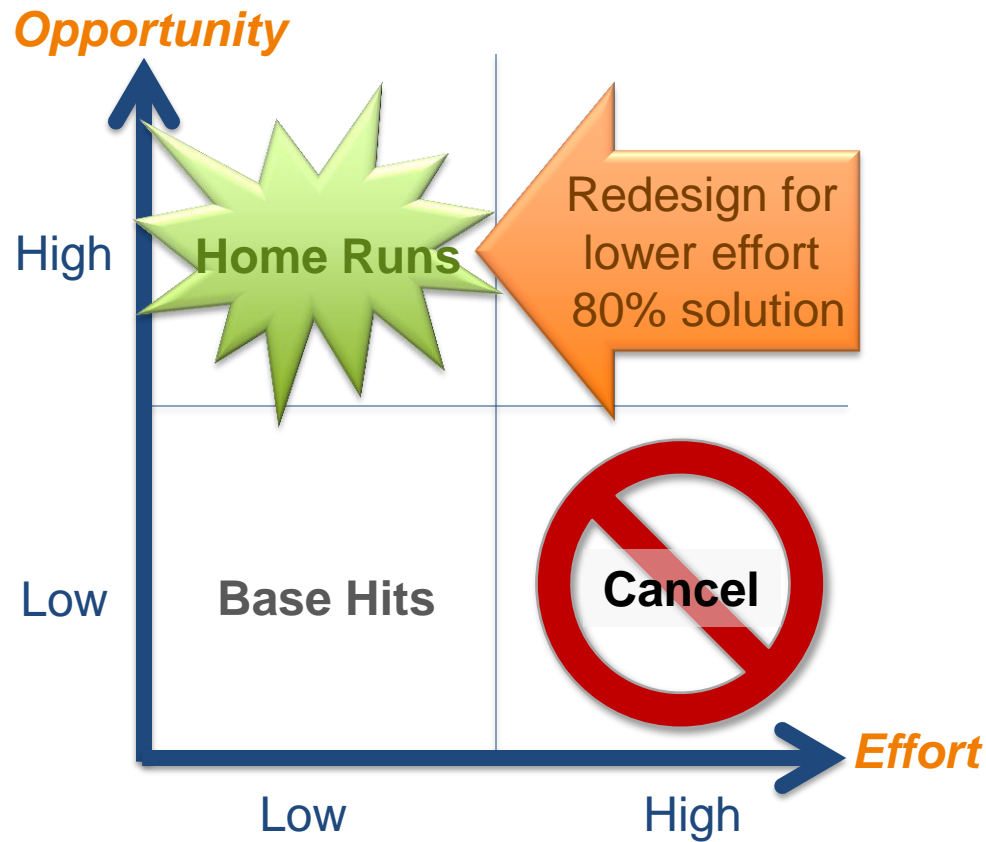




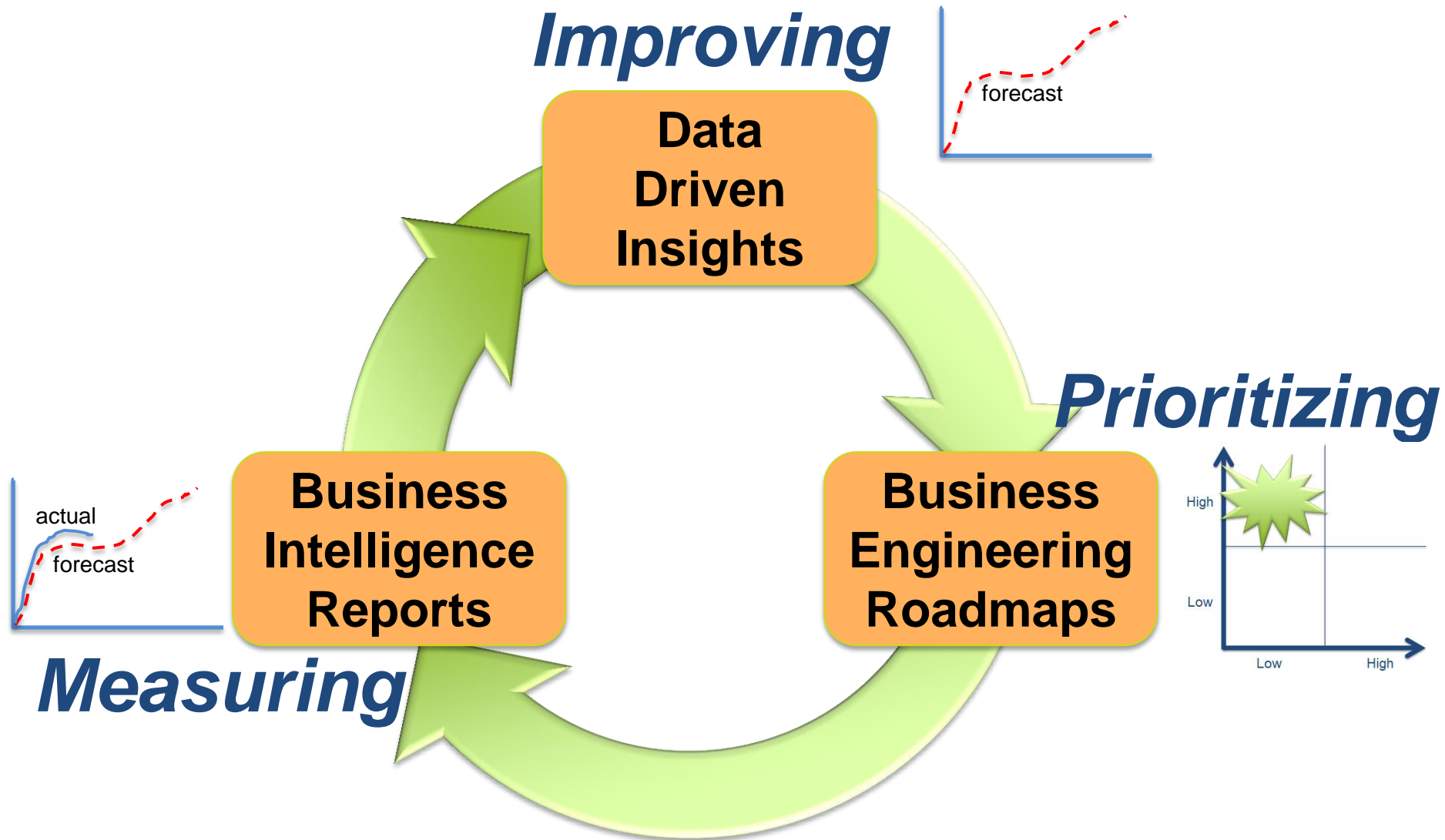
**Have to measure to improve...**

**...can't lose weight without a scale**

## Analyst Success = Home Runs







# Lessons

- Measure performance, not activity

***How WELL, not how MUCH***

- Assess both benefits and risks

***Break it, Fix it Fast***

- Ask questions that move the business

***Better Filters, not Bigger Pipes***







# We're Here to Help Students Succeed

# Chegg®

- **Dream Big!**
- **Debate, Decide, Do**
- **Find Better Ways to Do Things**