

Interview_10

- 1 0:0:0.0 --> 0:0:1.730
Interviewee_10
Let's see how helpful I gonna be.
- 2 0:0:2.600 --> 0:0:2.950
Parth Sharma
I don't know.
- 3 0:0:1.740 --> 0:0:3.920
Interviewee_10
But of course, feel free to, yeah.
- 4 0:0:3.0 --> 0:0:6.260
Parth Sharma
I think I think you are the perfect person for this one because.
- 5 0:0:7.960 --> 0:0:12.830
Parth Sharma
Like my the area of my focus is how companies can use IT.
- 6 0:0:12.840 --> 0:0:19.900
Parth Sharma
Tools and teams for uh you taxonomies are deregulation.
- 7 0:0:20.350 --> 0:0:20.730
Interviewee_10
OK.
- 8 0:0:19.910 --> 0:0:22.660
Parth Sharma
So I think it's gonna been very insightful one.
- 9 0:0:21.890 --> 0:0:22.820
Interviewee_10
OK, very interesting.
- 10 0:0:22.930 --> 0:0:24.470
Parth Sharma
Yeah, let me.
- 11 0:0:23.850 --> 0:0:24.780
Interviewee_10
So, so.
- 12 0:0:24.790 --> 0:0:31.670
Interviewee_10
So you've been with DTU now for for two years and now it's like your your, your your final thesis and then then you're done, yeah.
- 13 0:0:30.680 --> 0:0:33.710
Parth Sharma
Yes, yes, I have just one month left for my thesis.
- 14 0:0:33.720 --> 0:0:34.850
Parth Sharma
Less than one month, actually.
- 15 0:0:34.930 --> 0:0:35.110
Interviewee_10
Yeah.
- 16 0:0:34.860 --> 0:0:35.910
Parth Sharma
It's on 23rd of July.
- 17 0:0:36.670 --> 0:0:37.510
Interviewee_10
OK. OK.
- 18 0:0:37.40 --> 0:0:38.570
Parth Sharma
So yeah.
- 19 0:0:39.300 --> 0:0:40.750
Parth Sharma
Let me share my screen.
- 20 0:0:42.190 --> 0:0:44.260
Parth Sharma
Yeah, yeah, yeah.
- 21 0:0:47.660 --> 0:0:47.800
Interviewee_10
Yeah.

Interview_10

- 22 0:04:270 --> 0:0:51.140
Parth Sharma
So like I I'm originally from India, I did my bachelors there and in 18I yeah in 18.
- 23 0:0:51.150 --> 0:1:0.110
Parth Sharma
And then I worked for three years in manufacturing company as a process engineer, and then I came to Denmark for my masters and in industrial engineering as well.
- 24 0:1:0.380 --> 0:1:5.870
Parth Sharma
And then I have been working on different different projects around sustainability.
- 25 0:1:11.500 --> 0:1:12.120
Interviewee_10
Ah, no Sir.
- 26 0:1:6.280 --> 0:1:12.390
Parth Sharma
And then I also did an exchange semester and so it was Allan that EPFL where I got to learn.
- 27 0:1:12.500 --> 0:1:13.110
Parth Sharma
Yeah.
- 28 0:1:13.160 --> 0:1:16.250
Parth Sharma
Where I got to learn more about corporate strategies and sustainability.
- 29 0:1:16.730 --> 0:1:20.360
Parth Sharma
And then when I came back from there in December, I guess, yeah.
- 30 0:1:20.410 --> 0:1:33.360
Parth Sharma
Then I got in touch with Niki for a master thesis project, and then that's how we collaborate it and decided to go with the most recent hot topics in the area right now of CSRD in new taxonomy.
- 31 0:1:33.910 --> 0:1:34.800
Interviewee_10
Yeah, yeah.
- 32 0:1:35.20 --> 0:1:35.200
Parth Sharma
Yeah.
- 33 0:1:34.850 --> 0:1:35.720
Interviewee_10
Cool, very interesting.
- 34 0:1:36.480 --> 0:1:36.640
Parth Sharma
Yeah.
- 35 0:1:37.660 --> 0:1:39.160
Parth Sharma
So can you see my screen?
- 36 0:1:39.510 --> 0:1:40.250
Interviewee_10
Yes, I'm.
- 37 0:1:40.290 --> 0:1:40.920
Interviewee_10
I'm seeing your skin.
- 38 0:1:41.920 --> 0:1:42.420
Parth Sharma
Yeah.
- 39 0:1:42.460 --> 0:1:43.200
Parth Sharma
So ohh sorry.
- 40 0:1:44.420 --> 0:1:47.560
Parth Sharma
Yeah, my wife is back tonight. Yeah.
- 41 0:1:47.450 --> 0:1:47.920
Interviewee_10
No.
- 42 0:1:54.330 --> 0:1:54.450
Parth Sharma
Yes.

Interview_10

- 43 0:1:48.10 --> 0:1:55.420
Interviewee_10
Also, that's sounds very interesting, so if you have any any final results feel free to share.
- 44 0:1:55.830 --> 0:1:59.970
Interviewee_10
So it's so it's very relevant to our work, so.
- 45 0:1:59.760 --> 0:2:4.60
Parth Sharma
Yes, yes, that's for an agreement with the Niki is to share my output of the research with them.
- 46 0:2:4.70 --> 0:2:10.130
Parth Sharma
And so that it can be helpful for the consultants to work with clients and also give them a new perspective as well.
- 47 0:2:10.870 --> 0:2:11.50
Interviewee_10
Yeah.
- 48 0:2:12.180 --> 0:2:12.630
Parth Sharma
Yeah.
- 49 0:2:12.680 --> 0:2:19.230
Parth Sharma
So it's around building sort of a framework for manufacturing companies for CSRD and EU taxonomy regulations.
- 50 0:2:19.880 --> 0:2:22.230
Parth Sharma
So I can start with the project idea.
- 51 0:2:22.440 --> 0:2:29.490
Parth Sharma
So like right now, like the EU is like bombarding the industry with all these regulations of sustainable finance.
- 52 0:2:29.610 --> 0:2:40.190
Parth Sharma
And so my focus is on CSRD new technology specifically and like to bridge this gap between the regulations and the companies through some structured framework.
- 53 0:2:41.200 --> 0:2:45.170
Parth Sharma
And that's what I'm working on so I like the project started in January.
- 54 0:2:45.240 --> 0:2:56.350
Parth Sharma
This year, and I did a lot of interviews with people from industries, people from academic background and consultants like a lot of consultants as well.
- 55 0:2:56.490 --> 0:2:56.720
Interviewee_10
Umm.
- 56 0:2:56.780 --> 0:3:1.520
Parth Sharma
And throughout these interviews, two things came out.
- 57 0:3:1.620 --> 0:3:24.900
Parth Sharma
Main thing was they need to have a good team for implementing of CSRD and irregular taxonomy revolutions and second of all they need to have a very good IT infrastructure because these regulations are very data demanding and if you don't have an IT infrastructure in place it's just not gonna work as simple as that.
- 58 0:3:26.340 --> 0:3:35.630
Parth Sharma
So like I consulted a lot of literature around this area, there was not much to be in the 1st place because this is a very new topic.
- 59 0:3:35.720 --> 0:3:44.610
Parth Sharma
But I tried to adapt certain available frameworks and I found this very interesting thing of interesting approach.
- 60 0:3:44.620 --> 0:3:56.670
Parth Sharma
Actually, for handling this case which we have, so it is a two by two matrix where we have let's say the internal resources of the companies and the external resources.

Interview_10

- 61 0:3:57.110 --> 0:4:0.750
Parth Sharma
And we have two time frames of today and the future.
- 62 0:4:2.0 --> 0:4:6.750
Parth Sharma
So we can like divide these resources into into two categories.
- 63 0:4:6.760 --> 0:4:14.890
Parth Sharma
So companies have like, let's say they have their internal resources like they have their different departments functions in place which are resources for them.
- 64 0:4:15.500 --> 0:4:15.740
Interviewee_10
Umm.
- 65 0:4:15.340 --> 0:4:34.180
Parth Sharma
And when we talk about the external areas, we can say that they have the government is a stakeholder, they have the consultants, the IT consultant and then they have the NGOs, they are all external resources which can be help, which can help companies in their regulation the option journey.
- 66 0:4:34.670 --> 0:4:48.60
Parth Sharma
So I just tried to bifurcate them into two and then see how these resources can be integrated with these IT infrastructure to give the output of the result.
- 67 0:4:48.180 --> 0:4:56.420
Parth Sharma
So that's the broad idea of the project which I'm working on and the framework, and then maybe I can jump with the questions.
- 68 0:4:58.510 --> 0:4:59.80
Parth Sharma
Yeah.
- 69 0:4:59.90 --> 0:5:16.200
Parth Sharma
So like from your, from your experience about working as an IT consultant specifically, I would say do you see some specific pitfalls which might be useful to keep in mind for manufacturing companies when they're adapting their existing IT infrastructure towards CSRD or EU Taxonomy?
- 70 0:5:18.430 --> 0:5:19.520
Interviewee_10
I think. I cannot precisely answer the question from my kernel so I can give you highlight you two different aspects right? So first a bit of experience I haven't like working with smaller manufacturing companies as well like for my, for my internships and then for my secondary for my current role. What I see in our client projects when we work with the CSRD right and
- 71 I think and if I just look at smaller manufacturing companies and then I think the data quality you have, I think that's already an issue with the current data management they have and now they have all this new data regulations coming on top where they probably don't have the correct structure for that, don't have a governance model and they're probably also don't really know what they need right and not knowing what you need. I think that pretty much drives me to what we see in, in projects currently and that's what we're doing. So so currently this new regulations, they come in and for I think especially for smaller companies, it's very difficult to understand what they actually need to do because they don't have the expertise, they don't have the experts and they also don't have the resources, right. And then what we did like for CSRD currently, then that's usually for larger clients it's just to help them understand their business, right.
- 72 So we come and currently with like very large Excel tables and just actually just need to assess OK, which data points do you actually have and which data points do you need and what questions are relevant for the taxonomy or for the CSRD.
- 73 And I think that's also quite an overlap. I can give an example from like a manufacturing company we had for taxonomy screening and they built like an application could be used for like two different use cases, right?

..pitfalls
Random information

Random information

74 It was the same product, but you could either way apply it in two different ways and that means that the one application area was like applicable and sustainability as sustainable under the EU taxonomy and the other one wasn't applicable.

75 So, umm, that is obviously very, very complicated to understand. Like for them, if they are just a manufacturing company, they just manufacturing that tool So they wouldn't separate that.

76 Why should they right?

77 But then they actually need to look into the revenue coming from this products and which markets at revenues coming from and then you can split it through the taxonomy. What's sustainable and was not sustainable. And I think there's a big gap currently that I would say that these companies say there's like three step journey If you look into like data maturity, right?

78 So first of all, you currently I think and that's the biggest issue is just for companies to to to just to comply. So just to understand Or to contextualize what the CSRD means to them, and then to of map the the value chain, they have in place and then they actually can like define or find some data points they need and then they can use it for like a simple I just call it simple now like by hand reporting basically on the on the new EU legislation and but that's like a very manual task.

.pitfalls
Random information

79 But as a first step, I think that's what companies need need to go through and they still have this. , just to comply and just to understand what they needed to do. And then I think as the next step and that's where most companies are not, we will need to go on in the future that you need to bring that into operation, right. And then you actually need to look into, OK, which governance and which IT enterprise architecture do I need.

80 And then after you, you are on on that model. **Then you can start thinking about how to automate the whole process.** But I think umm, these currently most companies, these regulations are so new, they they're still changing. So I think a lot of companies are still struggling to just put up like any any relevant IT infrastructure really forward, right. I think they're just at the point where they built big, big excel tables and they just defining what they what they need to do.

81 And I think but that goes for the for the, for the whole whole industry, right. And I think in a way, there's maybe like I think manufacturing companies, I mean they are quite good and having their ERP systems in place and having like a some some data management and working with the data they have. So that can help them as well. But as I said, it's a very different approach to sustainability. If you would just look into like a classical production model, right? There's a different aspects to it.

82 How you classify that now I talked for for quite a long time. I hope that still makes makes sense and I and then now I couldn't answer your question in the in detail exactly what I I hope it was helpful.

83 80 --> 00

Parth Sharma

I'm so often from your experience, like over an average. How is IT infrastructure in the manufacturing industry right now?

84 50 --> 80

Interviewee_10

I would say currently like, especially in Europe, I wouldn't have have see the the overview for now, right? I mean, there's no, I can't really give you give you an average. I have no, I have no idea and I think it's really depends on the on the size. I think size is a big driver and then I think if you would look into like the big car manufacturers, they have very sophisticated systems and they think about using IoT. And then if you go into into smaller companies, right, they just have like some work arounds. I think you still have quite a lot of like paper based systems or lots of Excel table. So I think it really depends on the industry as well so I can't really like give you give you an average that I wouldn't know.

85 I think that's two too many factors driving that.

86 90 --> 90

Interview_10

Parth Sharma

So the next question like did you have your? Have you seen some successful right infrastructures with your clients and how does that look like?

87 50 --> 40

Interviewee_10

Do you mean specifically for CSRD?

88 20 --> 80

Interviewee_10

Yeah.

89 00 --> 90

Parth Sharma

I think it's like in journal like because it would be too early to talk about the successful CSDR specific IT infrastructure.

90 So in general, like a good infrastructure with clients and how does it looks like?

91 0:12:2,490 --> 0:12:9.320

Interviewee_10

Uh, I would say from my role, I mean, I'm not into that much IT consulting as of now. And then it's always also just difficult What is success, right? What I would say, as a consultant, you also always come in if things are going wrong, right? So I would say no, that would be my, my very short answer. So just say, say say no, I think every IT infrastructure this like it's just the the way we work with it and now you see that AI coming in this year, they're constantly so many, so many changes.

Random information
Random information

IT systems/Digital systems

92 So you always need to be up to date and then also with the new you always have new new requirements coming in. But I think if you have look into very agile organizations, right, I think they they might be able to to adapt faster, but they have a constant good change management where they have like a good way of of like a technical agile way way of working so that you don't have like too many legacy problems and that you would just agile and the way you work and but otherwise I assume must must say I lack up the experience on the on the one specifically.

93 60 --> 20

Parth Sharma

And so like like is it a good practice to have, let's say a scattered IT system like best IT system for each each let's say process in the supply chain and then integrate it using A1 common IT system or it is good to have let's say a single IT system across the whole supply chain which might not be the best in class yeah.

Random information

IT systems/Digital systems

94 30 --> 80

Interviewee_10

I mean with with the problems you have nowadays, I mean it always is important to have the to automate and integrate as much as possible, right. So you kinda wanna even if you have it, I wouldn't say it doesn't necessarily need to be one single system. **But these systems need to be so, so adaptable that they are able to to talk to each other, right?** So and then I think it's very special. They're very depends on the what's supply chain you you wanna look into and what companies you look into and how complex their business model is or how complex they are, manufacturing processes as well?

95 And then I think and that's on the, the new topic now on the if you talk about CSDR again that then you wanna map your whole supply chain and your whole value chain and then obviously you miss this integration, right, you don't have to integration to your supplier. So where do you get this supplier information from?

96 And I think that's something that's going to be very important in the future that you have a good way to collect your supplier information as well.

97 80 --> 0:15:0.490

Parth Sharma

And do you also see- Like let's say a company has X ID infrastructure and a supplier. They have their own infrastructure. Which might be different from the one which the company

Interview_10

Random information

has. Do you see a gap in the integration of the two as well right now? Let's say one has SAP and one has Oracle. That's for example, I can can these two different different systems talk to each other? Do you need a third system to act as a bridge between two or they can interact independently?

98 00 --> 20

Interviewee_10

I I I don't specifically work on that field, so I can't really tell you. It would be like a best, best estimate, right? I mean, if you have like some API connections available then it would be possible depends on which data you need to transfer. **But I think also talking having an automated data exchange between two different companies, that's that's very rare.** I would say, right.

99 0:16:0.240 --> 0:16:0.580

Parth Sharma

OK.

Yeah, I think you already uh talked some about this part where you where we talked about the large and the small based manufacturing companies. Can you talk a bit more about what is the difference between the requirement for IT infrastructure for small and large companies?

100 90 --> 00

Interviewee_10

101 I think if you look into into large companies, right, and if you go like, I mean German, so might people biased as well if you look into the the big manufacturing companies in Germany they have like big IT departments that have like big development departments that are able to develop their customize solutions, right. And they have like also the market power to to attract talent as well. While I can SME based manufacturing company like a small manufacturing company, they would really struggle to like fine, fine, fine, fine, kind talents after all, and to also afford to use customer solutions and to also have the resources to. To work on their IT infrastructure and to work on these setups and the data governance, so they they must always have a bit of a workaround. They always need to work with solutions that are available in the market, right?

102 90 --> 90

Parth Sharma

And like, uh, have you seen some a IT road map for a company?

103 50 --> 60

Interviewee_10

Oh yeah.

104 I mean, there's always. I mean, there's I think you, I mean if you if you look into different IT strategy says always like some IT roadmaps way when when one wanna go for yes. So I've been I've been seeing one I think at.

105 I mean, I at firm_10 we have one as well and so so yeah, so yes.

106 00 --> 90

Parth Sharma

And then talk with like a bit of more about like, how does it, how is it made?

107 What are the different components of it and what are the stakeholders which are usually involved in it road map?

108 0:18:5.770 --> 0:18:8.880

Interviewee_10

Umm, I think it's gonna be. I mean, I would say no. I I would want to be honest with you for you, for you interview on the the quality of your quality of your questions.

109 I'm not that much into it roadmaps currently.

110 40 --> 40

- Parth Sharma
Yeah, I think, yeah, I think you have talked about this as well. Can you give some more characteristics of a good IT infrastructure for a company for data collection across supply chain?
- 111 80 --> 0:19:0.190
Interviewee_10
I mean, if you and I think this other if you look at the point point of view from like CSRD perspective coming in right. You you have this 3 levels You want to work with.
- 112 The first is you wanna comply and there you don't really need the IT architecture right, but then you wanna kinda start to operate on on a on a, on a, on the data model you would use after you know what need to comply on and then you wanna kind automate that as well, right?
- 113 And I think the the automate part. Or let me start on the on the, on the operating part. So on the on the operating part, you would really need to be strategically aligned. So so if you talk about sustainability of, for example, what does your sustainability strategy and what do you wanna wanna report on and what's your, how do you align your processes and your offerings to this strategy? And based on that you can build like an enterprise and operating model and then the the governance around it, right, so you you are your overall processes need to be reflected in the in the operating model and the governance of your IT so so that you set like the correct kind kind capabilities and responsibilities
- 114 And then you can start to maybe do a do a like an an overall design and after you have that in place, I think that's the baseline then then you can start thinking of like a very innovative ways to to automate the processes you have right.
- 115 So which process flows you So where does where do data points are collected? What are the data flows and where do you actually need to collect to your value chain?
- 116 And then you need to be like very, very agile as well. So you need to have like an open system that can can adapt and work with different different input data. So I would always like stick with this like 3 kind levels. First you need to understand. So comply with what you wanna do and then you wanna operate it and then you start to automate. And I think that it's a bit of a strategic perspective, right?
- 117 So she first I would say there is no clear recommendation. It really depends on what your features, overall strategy or what's your IT strategy is right. So all like, what's your what's sustainability strategies so that you can align your processes are aligned to your operating model of your IT infrastructure?
- 118 60 --> 70
Parth Sharma
Yes, makes sense.
- 119 And uh, like for larger companies, which have a very huge data. So would you say like for them, the demand for the IT would be higher right from the start or and reduce over time or for them as well it will increase the demand for it to increase over time?
- 120 0:22:4.640 --> 20
Interviewee_10
I mean in the perfect world, right, you would like to have like the dedicated. Resources to automate your process again. So on your last level, if you have a good operating model in place and then if you can automate that sufficiently, then your demand for like people managing that, that was obviously decrease, right? So so as the more you automate the more you have like a coherent infrastructure, a coherent data models and then you of obvious have like less work. But I would also say like IT is changing so fast.
- 121 So right, you always need to keep up. So I think you would automate like certain processes and then you would that would help to like free resources of course. But then I think it's always advisable to like use these sources again to like keep keep developing right and keeping up with service and newest trends.

Interview_10

- 122 And I mean, there's a I think it's gonna be very interesting What's gonna happen with, AI . So let's see how I mean, that's everyone is talking about AI. So let's see how that integrates into this whole whole topic as well, right? Because then you have like a way to automate it without actually needing to do the work yourself.
- 123 Yeah.
- 124 00 --> 90
Parth Sharma
Uh, I think, do you have two minutes more like this is the last slide.
- 125 30 --> 0
Interviewee_10
Yeah, of course, We can take two moments.
- 126 60 --> 10
Parth Sharma
So like I I thought about this embedded perspective of the for CSDR specifically I would say so. On the left side you can see the traditional model where we have the business embedded in the society which is embedded into the environment.
- 127 So like, each layer dependent upon the previous layer for the existence and on the right side we have, let's say green compliance competitors. Is the company which is a compliant to all of the CSDR regulations, which is, which is dependent for its existence on the human resource like the green team, let's say, which is responsible for its all compliant resolutions, and then this is dependent upon the IT system as well for its existence. Do do you See this codependence between the different layers, or it's something else?
- 128 40 --> 00
Interviewee_10
I I think I would revert to basically what you've been seeing, but I think that's that's very much 2000 like it's A which said like at the start of the 2000 you would say you would have like different. Workloads and different all sorts of like value propositions and different companies and different operating models. And I think it is such an important topic today and also been for the last 10-15 years that every company needs to be like an IT company nowadays, right? So if you don't have the sufficient IT systems in place, you can't be competitive nowadays. So every company needs IT system. So I agree.
- 129 It's like knowing what you're doing on the underlying data model. I agree. And then obviously you you need people as well that are wanna work with sustainability, that takes that seriously. That's as a society where we wanna take care of our employees as well , being aligned to sustainability goals, right? I mean, if you have people working at a company that don't care about sustainability, then it also doesn't make sense, right? So it's a common goal and then with the green, green, green company, I'm struggling a bit because I think that's also what we in in my team wants to talk a lot about currently, right? So all these new EU regulations coming in that they're so complex. That means that the the that's a available resources companies currently have. It's just on like being compliant to the EU regulations coming in. Instead of that, they use their resources to to do some some I would say like real impact work, right?
- 130 Instead of say do like innovate into new solutions and instead of like finding their own ways being like driving the innovation projects process for sustainability, they start being more like OK, we need to comply and then they just use available time to just like go through the CSDR and be like OK take take this box, take this box take this box.
- 131 So have a bit of this this mentality and there's we're stronger, stronger regulations. There's of course like risk in that, right? But I think that's more goes for companies that are already like focused on sustainability, while on the other hand, we also see like a lot of like clients and the and the I would say in the. If you look into like the banking and financial sector as well, that didn't really really care much about the stability before and they are now and forced to do so.
- 132 So I think that's that's the two sites for it. So we have a lot of companies who actually know need to work with sustainability and becomes, especially if you look into into the finance world where now actually you need to report and sustainability and different funds say really start working with sustainability. While I would say on the other hand, if you are

Interview_10

Cake model

already strictly working with sustainability and have set at your core and then it can be a bit dangerous that you like overpunch, right, and then you just start to just to be compliant instead of driving under the innovation.

133 So I I wouldn't say I'm.I'm I'm not sure how much you wanna do.Like uh, the compliance for for green company, right?I mean, if you really a green company, you would wanna achieve more than just to be compliant with currently EU regulation, right?You want to be be achieving more.

134 0:28:0.550 --> 0:28:2.940

Parth Sharma

Yes. No.

135 0:28:2.820 --> 0:28:5.620

Interviewee_10

Yeah, that that on my, my my thoughts on the server with this graphic.

136 0:28:6.640 --> 0:28:7.850

Parth Sharma

Yeah, makes sense.

137 0:28:8.160 --> 00

Parth Sharma

And I think this was the last slide and yeah, so I can.

138 30 --> 40

Parth Sharma

Yes. Perfect.

139 90 --> 30

Parth Sharma

Yeah.

140 60 --> 0

Parth Sharma

So thank you for your time, Interviewee_10.

141 0 --> 00

Interviewee_10

Yes, of course, no problem.

142 70 --> 90

Parth Sharma

And yeah, and.

143 10 --> 00

Interviewee_10

I I also hope like I could help.

144 10 --> 30

Interviewee_10

Of course, it's a bit of a few few high level I never questions like taking me out of my everyday product life now or with what I I hope it's good.

145 90 --> 30

Interviewee_10

It can be helpful in some sense.

146 30 --> 20

Parth Sharma

Yes, yes, it was really helpful.

147 00 --> 0

Interviewee_10

OK.

148 90 --> 50

Parth Sharma

Yeah, yeah, I mean.

149 50 --> 00

Parth Sharma

Yes, sure.

150 0 --> 80

Interviewee_10

And they said if you have, if you have any any follow up questions for you to send me an

Interview_10

email and then if you have any any final results also very interested in in seeing that.
151 0 --> 30
Parth Sharma
OK.
152 70 --> 10
Interviewee_10
It's very, very interesting researching.
153 20 --> 00
Interviewee_10
You have ongoing and then yeah, good, good.
154 10 --> 40
Interviewee_10
Good luck on your thesis and then.
155 50 --> 0:29:4.670
Parth Sharma
Thank you and yeah, good luck for your meeting and your summer summer holidays as well.
156 0:29:2.590 --> 0:29:5.120
Interviewee_10
Yeah, yeah.
157 0:29:5.130 --> 0:29:5.960
Interviewee_10
Yeah, exactly.
158 0:29:7.250 --> 0:29:7.390
Parth Sharma
Yes.
159 0:29:5.970 --> 0:29:7.860
Interviewee_10
Two more weeks and then I got him on holiday as well.
160 0:29:8.10 --> 0:29:8.860
Interviewee_10
So that's very good.
161 0:29:8.910 --> 0:29:9.940
Interviewee_10
Alright, cool then.
162 0:29:9.840 --> 90
Parth Sharma
OK.
163 0:29:9.950 --> 00
Interviewee_10
Uh.
164 40 --> 60
Parth Sharma
See ya.
165 50 --> 50
Interviewee_10
BMV in touch bye.
166 10 --> 50
Parth Sharma
OK, bye.