The Stephen J.R. Smith School of Business

Goodes Hall Queen's University 143 Union St W Kingston, Ontario Canada K7L 3N6 smithqueens.com



November 26, 2019

Yuchao Dong Rm 1204, Lee Ga Building 133 Sai Wan Ho Street, Hong Kong Hong Kong, 91 000000 China

Dear Yuchao,

It is our pleasure to notify you that you have been accepted into the *Master of Management Analytics program* at the Smith School of Business, for the session beginning May 2020. Congratulations on being accepted to this highly prestigious program!

Upon completing a comprehensive review of your application, the Admissions Committee was truly impressed with your experience, academic achievement, and high level of motivation. The Admissions Committee engages in a rigorous selection process, designed to ensure that offers of admission are made only to those applicants who truly stand apart, and who have the traits and skills necessary to be the leaders of tomorrow. We see you, Yuchao, as a person who will be able to meet the challenges of the program and benefit from the learning opportunities. In addition, we believe that you will play an important role on your learning team.

To accept this offer, we require a signed copy of this letter and a non-refundable deposit of \$2,000.00. Please send the signed letter to your Application Advisor no later than **December 10, 2019.** Only candidates who have submitted both the signed letter and the deposit will have secured their seat in the class. We strongly encourage that you meet both requirements within the date indicated above. Please refer to the attached document that outlines payment methods. Your Queen's University permanent student number is **20218763**.

Congratulations once again, and we look forward to welcoming you into the Master of Management Analytics program!

Regards,

Stephen Thomas
Academic Director

Master of Management Analytics Program

Paul Tuehow Dong Yuchao Dong

27 Nov 2019

Date