**CLOSING PHASE**

The end goal of the closing phase is to hand over the project to the operations team or stakeholders. When everything is completed, we want to ensure a smooth transition from the project phase to operations. The closing could encapsulate many items or a few. In our case, I believe most of the closeout can be handled in three specific items.

**Completed all Procurement and ensured all contracts for that period had been signed off.**

* It is not always necessary to ensure contracts are completed while you are working, but in the close-out phase, you want to have no contract issues during the turnover phase.

**Complete all Governance requirements**

* During the governance phase, we see several items that need to be addressed. It isn’t an issue to handle them one at a time, but in the close-out phase, we are ensuring that all subsections and Governance itself were handled satisfactorily. In the case of this elevated train, it is essential to have government support, relationships, and, ultimately, signoffs.

**Stakeholder sign-off**

* In the reading that, I have found, stakeholder sign-off is the last step before the project is turned over to production, operations, or stakeholders. It may be that the stakeholder intends to sell this asset; in that case, we may never see an operations phase. The closeout for stakeholders will be in a boardroom setting (usually), where each stakeholder approves and signs off the project to be turned over to the next phase.