Hello Viviane,

stakeholders and permitting under Governance.

From you post I can see that your phase has more interaction with Stakeholders and Governance. I was surprised when you were talking about your reports and the time you would have to dedicate to for you phase of the project. In my phase I see it slimmed down as most stakeholders are failure with the project and we are more or less completing testing and signing documents. To be fair I thought that testing would be its own phase.

In both of our phases it looks like permits are a big part that change help or derail a project. From what you have said about stakeholder engagement I take it that you need be versed in communications with stakeholders. I love your note about estimates and that you could look at the worst case scenario, dark but funny. If other projects are anything to go by, it seems rather appropriate.

*A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*, Project Management Institute, 2017.*ProQuest Ebook Central*, <http://ebookcentral.proquest.com/lib/champlain/detail.action?docID=5180849>.

Project Management Institute. (2019). *Practice standard for work breakdown structures* (3rd ed.). Project Management Institute. Retrieved from <https://learning.oreilly.com/library/view/practice-standard-for/9781628256192/copyright.xhtml>