Software Project Management Assessed Exercise 2

Paul McHard - 2085227M

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Introduction

The customer, the Computing Science Department of Gaelic University, desires to implement a system which would allow automation of delivering marks to students. It will involve input into the system by students and lecturers and will allow advisors and program directors to access information available to them. A system administrator role should also be implemented for purposes of maintenance and override control of the system. It should be noted that a *scrum* development style is being employed for this project. The customer desired for development to be done by a single student developer. An iteration cycle length of 30 ideal days is being used for the purposes of this report.

User Roles

Student

- Frequency of Use: High
 Domain Expertise: Moderate
 Computer Expertise: Low
- Software Expertise: Moderate
- · Goals:
 - 1. Enter attending courses.
 - 2. Receive Grades
 - 3. Receive Feedback

Lecturer

- Frequency of Use: HighDomain Expertise: High
- Computer Expertise: ModerateSoftware Expertise: Moderate
- · Goals:
 - 1. Upload student grades
 - 2. Produce Marksheets

Advisor

Frequency of Use: ModerateDomain Expertise: HighComputer Expertise: Moderate

• Software Expertise: Low

· Goals:

1. Monitor Student Progress

Program Director

Frequency of Use: LowDomain Expertise: HighComputer Expertise: Moderate

• Software Expertise: Moderate

· Goals:

1. Receive Mark Sheets

2. Determine Student Pass/Fail

System Admin

• Frequency of Use: Low

Domain Expertise: Very HighComputer Expertise: HighSoftware Expertise: High

· Goals:

1. Rectify erroneous action by other users

2. Perform System Updates and Maintenance

User Role Privileges

Information access privileges play a key role in the system; as such, user privileges must be clearly defined. A *Student* user is lowest level, having access to their own information only. *Student* can also view but not change their own grades. The next level is shared by *Lecturer* and *Advisor*, who have access to their own information as well as to that of the given students under their respective tutelage/guidance. Above them is the role of *Program Director*, who has access to information on all *Students* in the program. Finally, the *System Administrator* has access to all information used and stored by all users, as they must be able to access all facets of the system for the purpose of error correction on any level.

User Story Cards

All Users: Log-In - Front

As a *System User*, I want to be able to log-in to the system, so that I can securely access only the information I have privilege to access in the system.

Conversations:

- 1. *User* does not present valid credentials, system prompts retry
- 2. *User* fails valid login too many times in quick succession, system prevents further attempts for set period of time

Duration: 4 ideal days Priority: Must Have

All Users: Log-In - Back

Acceptance Tests:

- User can log in using their credentials.
- *User* has access to their correct data on log-in.
- *User* cannot access data of another *User* on their level of privilege or above.
- Student can see but not alter their results.
- Lecturer can see, alter grades of their students.
- Advisor can see the grades of their students.
- *Program Director* can see, alter the grades of all students on their program.
- System Administrator can access and change data used by any user.

Student: Course Entry - Front

As a *Student User*, I want to be able to enter my courses into the system, so that I am eligible to receive my grades.

Conversations:

- 1. *Student* attempts to enter course they've already entered, system alerts user.
- 2. *Student* exceeds limit on enrolled courses, system prompts user to correct.
- 3. *Student* attempts to enter no courses, system warns user, allows user to proceed.

Duration: 2 ideal days Priority: Must Have

Student: Course Entry - Back

Acceptance Tests:

- Student can enter their courses.
- Student cannot enter their grades.
- Student cannot enter courses for another Student User.

Student: View Grades - Front

As a *Student User*, I want to be able to view the grades I receive for my enrolled courses, so that I can obtain feedback on my performance in an assessment or exam.

Conversations:

1. *Student* has no grades available to view, system alerts user.

Duration: 2 ideal days Priority: Must Have

Student: View Grades - Back

- Student can change their grades for their enrolled courses.
- Student cannot alter their grades.
- *Student* cannot view or alter grades of another *Student User*.

Student: Course Alteration - Front

As a *Student User*, I want to be able to edit the courses I have entered into the system, so that I can correct for errors or in light of a course change.

Conversations:

- 1. *Student* has not yet entered any courses, system redirects to initial entry operation.
- 2. Attempted edit would duplicate an enrolled course, system warns user and prevents action.

Duration: 2 ideal days Priority: Should Have

Student: Course Alteration - Back

Acceptance Tests:

- Student can change their courses.
- *All Users* with privileges to view *Student's* information see the update.
- Student cannot change courses of another Student User.

Student: File Appeal - Front

As a *Student User*, I want to be able to appeal a grade, in circumstances that I feel I have been unfairly marked.

Conversations:

- 1. *Student* attempts to appeal a grade that they have already filed an appeal for, system warns user and prevents action.
- 2. *Student* attempts to appeal a grade after mark sheet has been produced, system warns user, prevents action.

Duration: 4 ideal days Priority: Could Have

Student: File Appeal - Back

Acceptance Tests:

- Student can appeal a grade.
- *Lecturer* can receive the appeal.
- Student cannot appeal a grade for another student
- *Student* cannot appeal a grade they have already attempted to appeal.
- Student cannot appeal a grade if their mark sheet exists

Student: Mark Absence - Front

As a *Student User*, I want to be able to note an absence in the system, so that it is documented and I can pursue a Good Cause claim if necessary.

Conversations:

- 1. *Student* attempts to mark a day in future as absent, system prompts user to contact *Advisor* over scheduled future absence.
- Student attempts to mark a day more than 2 weeks prior as absent, system notifies Advisor and Program Director of late marking of absence.

Duration: 2 ideal days Priority: Could Have

Student: Mark Absence - Back

- Student can note an absence.
- Advisor can see and ratify that the Student has been absent.
- *Lecturer* can observe the *Student* has noted an absense from their class, but cannot see the *Student's* absences from other classes.
- Student cannot mark another Student as absent.
- *Program Director* can see absence records of all students.

Student: Request Feedback - Front

As a *Student User*, I want to be able to request detailed feedback from a lecturer, so that it is I can better understand my performance in a given assessment or exam.

Conversations:

- Student has already requested feedback from lecturer within last week, system prevents repeat.
- 2. *Student* requests feedback for course they are not enrolled on, system prevents request.

Duration: 2 ideal days Priority: Could Have

Student: Request Feedback - Back

Acceptance Tests:

- Student can make a request for feedback.
- Lecturer receives the Student's request for feedback.
- Advisor is notified that the Student has requested feedback.
- *Student* cannot see if other *Student Users* have requested feedback.

Student: Request Mark Sheet - Front

As a *Student User*, I want to be able to request a copy of my full mark sheet, so that it is I can see the comprehensive assessment of my performance in the year.

Conversations:

1. *Student* does not yet have a mark sheet available, system alerts user.

Duration: 1 ideal day

Priority: Would Like to Have

Student: Request Mark Sheet - Back

Acceptance Tests:

- Student can make a request mark sheet.
- *Program Director* receives the *Student's* request for their mark sheet and can respond.
- Advisor is notified that the Student has requested their mark sheet.
- *Student* cannot request the mark sheet of other *Student Users*.

Student: Pass/Fail Request - Front

As a *Student User*, I want to be able to ask if I have passed or failed a course, so that it I can take actions to prepare for resits or otherwise if necessary.

Conversations:

 Student makes request before decision has been made, system warns user information unavailable.

Duration: 2 ideal days Priority: Would Like to Have

Student: Pass/Fail Request - Back

- *Student* can ask to see if they have passed or failed
- Lecturer receives the Student's request for feedback.
- Advisor is notified that the Student has requested feedback.
- *Student* cannot see if other *Student Users* have requested feedback.

Lecturer: Upload Marks - Front Lecturer: Upload Marks - Back As an Lecturer User, I want to be able to upload the marks for my Students exams and assessments, so that that information is available for creating mark **Acceptance Tests:** sheets • Lecturer can upload marks to the system. **Conversations:** • Student can view but not change their marks. 1. Lecturer attempts to add a mark for a Student • Lecturer denied uploading duplicate marks. that isn't on the course, system warns of stu-· Lecturer denied uploading marks for nondent number error. enrolled students

plication error.

Duration: 4 ideal days

2. *Lecturer* attempts to upload a grade that has already been uploaded, system warns of du-

Duration: 4 ideal days Priority: Must Have

Lecturer: Process Mark Sheet - Front

As an *Lecturer User*, I want to be able to generate a mark sheet for a given *Student*, so that that can be produced and used by staff.

Conversations:

- 1. *Lecturer* attempts to generate mark sheet for *Student* that isn't on the course, system warns of student number error.
- 2. *Lecturer* attempts to upload a generate mark sheet that already exists, system warns of duplication error.

Duration: 8 ideal days Priority: Must Have

Lecturer: Process Mark Sheet - Back

Acceptance Tests:

- Lecturer can process creation of a mark sheet.
- Mark sheet is returned in correct format.
- Program Director receives mark sheet automatically.
- *Lecturer* denied creating duplicate mark sheets.
- *Lecturer* denied creating mark sheets for non-enrolled students.

Lecturer: View Mark Sheet - Front

As an *Lecturer User*, I want to be able to view the mark sheet for one of my *Students*, so that I can review the report that has been generated.

Conversations:

1. *Lecturer* attempts to view a mark sheet for a *Student* not on their course, system prevents action.

Duration: 2 ideal days Priority: Should Have

Lecturer: View Mark Sheet - Back

- Lecturer can access mark sheet of a Student on their course.
- *Lecturer* cannot access mark sheet of *Students* on other courses.

Lecturer: Review Appeal - Front Lecturer: Review Appeal - Back As an Lecturer User, I want to be able to review an appeal made one of my Students, so that I can deter-**Acceptance Tests:** mine whether to grant the appeal or not. • Lecturer can review an appeal made by a Stu-**Conversations:** dent on their course. 1. Lecturer attempts to review an appeal made by • Lecturer cannot review appeals made by Stua Student not on their course, system prevents dents on other courses. action. **Duration: 1 ideal day Priority: Should Have**

Lecturer: Confirm Absence - Front	Lecturer: Confirm Absence - Back
As an <i>Lecturer User</i> , I want to be able to confirm an absence made one of my <i>Students</i> , so that the logging of this absence can be validated. Conversations: 1. <i>Lecturer</i> can deny or remove an absence marked by a <i>Student</i> . 2. There are no absences available for <i>Lecturer</i> to confirm or deny.	 Acceptance Tests: Lecturer can view, confirm or remove an absence marked by a Student. Lecturer cannot confirm or deny an absence marked by a Student on another course. Student cannot confirm or deny an absence marked by any Student, including themselves.
Duration: 2 ideal days Priority: Could Have	

Lecturer: Give Feedback - Front	Lecturer: Give Feedback - Back
As an <i>Lecturer User</i> , I want to be able to respond to a feedback request made one of my <i>Students</i> , so that I can provide the student with the information they desire. Conversations: 1. Lecturer can deny or remove a feedback request made by a <i>Student</i> . 2. There are no feedback requests for <i>Lecturer</i> to respond to. Duration: 2 ideal days	 Acceptance Tests: • Lecturer can view, respond to or remove a feedback request made by a Student. • Lecturer cannot respond to or remove a feedback request maded by a Student on another course.
Priority: Could Have	

Lecturer: Pass/Fail Request - Front	Lecturer: Pass/Fail Request - Back
As a <i>Lecturer User</i> , I want to be able to view a list of the students who have passed and failed my course, so that it I can contact advisors as is relevant. Conversations: 1. Lecturer wants to view list of students who have passed and failed other courses, system denies. 2. Lecturer wants to view list before decision has been made, system warns user information unavailable.	 Acceptance Tests: • Lecturer can view list of students who have passed and failed their course. • Lecturer cannot view list for another class.
Duration: 4 ideal days	
Priority: Would Like to Have	

Advisor: Verify Student Enrolment - Front	Advisor: Verify Student Enrolment - Back
As an <i>Advisor User</i> , I want to verify the courses that my <i>Students</i> are on, so that the information in the system can be confirmed. Conversations: 1. <i>Student</i> has made enrolment error, <i>Advisor</i> rejects selected courses, system warns student.	 Acceptance Tests: • Advisor can confirm enrolment of their students. • Student receives notification of their enrolment. • Advisor cannot confirm enrolment of students not under their guidance.
Duration: 2 ideal days Priority: Must Have	

Priority: Must Have	
Advisor: View Mark sheet - Front	Advisor: View Mark sheet - Back
As an <i>Advisor User</i> , I want to be able to view mark sheets of my <i>Students</i> , to assess their progress. Conversations: 1. <i>Advisor</i> attempts to view a mark sheet for a <i>Student</i> they don't advise, system prevents.	 Acceptance Tests: • Advisor can view mark sheets of their students. • Advisor cannot view mark sheets for students not under their guidance.
Duration: 2 ideal days Priority: Should Have	

Advisor: View Feedback - Front Advisor: View Feedback - Back As an Advisor User, I want to be able to view feedback that my Students have received from a Lecturer, to understand the breakdown of a students result. **Acceptance Tests:** • Advisor can view feedback of their students. **Conversations:** 1. Advisor attempts to view feedback for a Stu-• Advisor cannot view feedback for students not dent they don't advise, system prevents. under their guidance. 2. Advisor has no feedback to view for any student. **Duration: 2 ideal days Priority: Should Have**

Advisor: Contact Failing Students - Front	Advisor: Contact Failing Students - Back
As an <i>Advisor User</i> , I want to be able to contact my <i>Students</i> who are failing their courses, to discuss ways to help them succeed. Conversations:	 Acceptance Tests: • Advisor can find students who are failing and contact them. • Advisor cannot find failing students who are not under their guidance.
Duration: 4 ideal days	
Priority: Would Like to Have	

Priority: Would Like to Have	
Program Director: Access Mark Sheet - Front	Program Director: Access Mark Sheet - Back
As an <i>Program Director User</i> , I want to be able to view the mark sheet of any <i>Student</i> enrolled on the program, to be able to determine if they have passed or failed the year. Conversations: 1. <i>Program Director</i> attempts to access mark sheet before it has been processed, system warns information unavailable.	Acceptance Tests: • Program Director can access mark sheet of any student on course.
Duration: 2 ideal days Priority: Must Have	

Program Director: Decide Pass/Fail - Front	Program Director: Decide Pass/Fail - Back
As an <i>Program Director User</i> , I want to be able to decide whether a <i>Student</i> has passed or failed the year, so that their lecturers and advisors can be made aware. Conversations:	 Acceptance Tests: Program Director can decide if a student has passed or failed. Lecturer is notified when one of their students has been marked pass or fail. Advisor is notified when one of their students has been marked pass or fail. Lecturer is not notified when a student outside their course has been marked pass or fail. Advisor is not notified when a student not under their guidance has been marked pass or fail.
Duration: 2 ideal days Priority: Must Have	

System Administrator: Update System - Front	System Administrator: Update System - Back
As an System Administrator User, I want to be able	
to update the system when new software versions are	
available, to keep the system secure and up to date.	Acceptance Tests:
Conversations:	• System Administrator can update the system
1. System Administrator attempts to perform up-	when a new patch is available.
date when no new update available, system	
warns that system is up to date.	
Duration: 2 ideal days	
Priority Must Have	

Priority: Must Have	
System Administrator: Change A Student's Classes - Front As an System Administrator User, I want to be able to change any class a Student is enrolled in, to correct for errors or adjust for real life changes. Conversations: 1. System Administrator attempts to change a class after some assessments have been undertake, system warns administrator and allows change. 2. System Administrator attempts to change a class after pass/fail has been determined, system warns administrator of course completion, prevents action. Duration: 4 ideal days	System Administrator: Change A Student's Classes - Back Acceptance Tests: • System Administrator can change the classes a student is enrolled in. • Student can see the changes that have been made. • Lecturer, Advisor can see the changes that have been made for their students. • Lecturer is notified if a student is added or removed from their class.
Priority: Must Have	

System Administrator: Change A Student's **System Administrator:** Change A Student's **Grades - Front Grades - Back** As an System Administrator User, I want to be able to change any grade a Student has received, to correct for errors or adjust for real life changes such as successful appeals. **Conversations: Acceptance Tests:** 1. System Administrator attempts to change a • System Administrator can change the grades a grade before any assessments have been unstudent has recieved. dertaken, system warns administrator of no • Student can see the changes that have been grades being available. 2. System Administrator attempts to change a • Lecturer, Advisor can see the changes that have grade after mark sheet has been generated, been made for their students. system warns administrator and suggests re-• Lecturer, Advisor are notified if the grade has generation. changed for one of their students. 3. System Administrator attempts to change a grade after pass/fail has been determined, system warns administrator of course completion, prevents action. **Duration: 4 ideal days**

System Administrator: View All Student's Classes - Front	System Administrator: View All Student's Classes - Back
As an <i>System Administrator User</i> , I want to be able to view all Classes and the <i>Students</i> enrolled on them, to be have access to the full information in the system. Conversations: Duration: 2 ideal days Priority: Should Have	Acceptance Tests: • System Administrator can view a report of all Classes and the Students within them.

Priority: Must Have

System Administrator: View All Student's Grades - Front	System Administrator: View All Student's Grades - Back
As an <i>System Administrator User</i> , I want to be able to view all grades obtained by all <i>Students</i> , to be have access to the full information in the system. Conversations: 1. <i>System Administrator</i> attempts to view list before any assessments have been taken, system warns that no information is available.	Acceptance Tests: • System Administrator can view a report of all Students and the grades they have achieved.
Duration: 2 ideal days Priority: Should Have	

Release Plan

The development of this task has been determined to have an iteration length of 30 ideal days per development cycle. The sum total of estimated ideal days for full development as described in this report is 74 ideal days. Thus, this software will necessitate a multi-stage release plan, based on the immediacy with which certain activities are required, or how critical they are to the core functionality desired by the program. For this reason, each story card that has been addressed has been assigned a priority level. The program should be completable within 3 full iterations, but it must be noted that during the second and third development cycles, time will need to be assigned to bug fixes, among other work, that cannot be accounted for at present as it is impossible to make accurate predictions of the time this will consume. These are assigned a recommendation of 4 ideal days to additional work, hence the second development cycle involves only 26 days of covering user stories. Note that is likely to be a far from accurate estimate.

First Iteration Cycle The first iteration should complete as much of the core functionality of the program as possible. The total time required to complete all user stories marked as must have is 38 days, thus there is some overspill into the second development cycle. The first iteration will involve addressing the following user stories:

• All Users: Login

• Student: Course Entry

• Student: View Grades

• Lecturer: Upload Marks

• Lecturer: Process Mark Sheet

• Advisor: Verify Student Enrolment

Program Director: Access Mark Sheet

• Program Director: Decide Pass/Fail

• System Administrator: Update System

These total to 30 story points, and thus should be achievable within the prescribed timeframe. This cycle should end with the first release of the program.

Second Iteration Cycle The second iteration should aim to address the following:

• System Administrator: Change A Student's Classes

• System Administrator: Change A Student's Grades

• Student: Course Alteration

· Lecturer: View Mark Sheet

• Lecturer: Review Appeal

Advisor: View Mark Sheet

· Advisor: View Feedback

• System Administrator: View All Classes

• System Administrator: View All Grades

• Student: File Appeal

• Student: Mark Absence

These total to 26 story points. Accounting for the assigned 4 ideal days for maintenance, bug fixes and other development needs this reaches the 30 ideal days for the development cycle.

Third Iteration Cycle The final iteration should seek to address the following remaining user stories:

• Student: Request Feedback

• Lecturer: Confirm Absence

• Lecturer: Give Feedback

• Advisor: View Mark Sheet

• Student: Request Mark Sheet

• Student: Pass/Fail Request

• Lecturer: Pass/Fail Request

• Advisor: Contact Failing Students

The final iteration will take 22 ideal days when accounting again for 4 ideal days for maintenance, bug fixes and other development, and 18 story points. Thus this final iteration will not require a full development cycle.

Appendix: Uncertainties and Assumptions

Assumptions

- Assume rapid response time not an issue, most operations are small and it is assumed that the maximum processing time for any will be insignificant on a modern computer.
- Assume system does not have to generate credentials for users, these already exist and system simply
 makes use of them.
- Assume most of could have/would like to have functionality are things users could do outside of
 program, such as contacting each other via email, but software would facilitate automation of. Thus,
 their relegation to lower priority does not reflect importance of task, more the ease with which it can
 be done independently of this system.
- Assume that functionality of the program will be delivered within one GUI environment, which presents different options to the user based on privilege of user role.
- Assume that it is acceptable to release the program without the System Administrator having the ability to change student's classes or grades and accept that this functionality can wait until second release.

Uncertainties

- Unknown whether customer has a database or other computer systems that they desire this software to be integrated with.
- Unknown whether customer would prefer system as a web application or stand alone program, and what level of cross-platform would be required for a stand alone system.
- Unknown if customer already has systems to control marking absences from exams or making appeals for grades. If so these user stories are redundant in this project.