UltiPro Rating	Definition	Descriptors	Scoring	
Leading Performer	This employee's overall performance and understanding of their role is demonstrably and routinely above expectations.	 Consistently serves as a role model for expected behaviors Frequently takes initiative and strives for excellence Delivers above expected results/quality of work/follow through Superior communicator Strategically and independently prioritizes work 	3.5 Leading Performer	4 Approaching excellence
Solid Performer	This employee's contributions are consistent and commendable.	 Consistently demonstrates expected behaviors Consistently delivers as-expected results/quality of work Often takes initiative and is consistently reliable, accountable, and dependable Effective communicator Appropriately prioritizes work with minimal supervision 	2.5 Solid Performer	3.0 Approaching Leading Performer
Developing Performer	This employee occasionally meets expectations and either needs to develop further or overcome setbacks.	 New to role and learning/ramping up or inconsistent in effectiveness of communications and/or deliverable quality Actively being coached to more consistently deliver results as expected Somewhat inconsistent in demonstrating expected behaviors Learning how to effectively prioritize work Occasionally takes independent initiative May have occasional issues with dependability, judgement, reliability 	1.5 Developing Performer	2.0 Approaching Solid Performer
Low Performer	This employee's overall performance does not meet expectations and immediate improvement plans are required.	 Frequently delivers unacceptable quality of work Often does not represent company culture and/or values Is not reliably accountable and/or responsible Often demonstrates poor judgement 	.5 Low Performer	1.0 Approaching Developing Performer