

## # Entrepreneur & Entrepreneurship

→ Entrepreneur :- A person who generates services or products in order to earn profits

A person who organises, manages & takes risk of running an enterprise. An entrepreneur is a person who sets up business or businesses, arranging funds, loan, people, material & machinery, taking on financial risks in the hope of profit.

→ Entrepreneurship :- It refers to a process or action of an entrepreneur who undertakes to establish his/her enterprise. It is a creative and innovative response to environment. Entrepreneurship is the property of mind to take calculated risk with confidence to achieve a predetermined business or industrial objective. It is the risk taking ability of individual broadly completed with correct decision making.

Ship means the function of creating something new, organising, co-ordinating

of undertaking risk & handling economic uncertainty

## # Characteristics of entrepreneur.

- Technical competence / knowledge
- Clear objectives
- Mental ability (include intelligence, creative thinking)
- Initiative
- Human relation ability
- Business
- Leadership qualities
- Good judgement
- Self confidence
- Emotional stability
- Desire for high achievement
- Optimism
- Persistence
- Independence
- Desire to learn
- Urge to build
- Seizing opportunity
- Information seeking
- Demand for quality & efficiency
- Persuasion & networking

## → Systematic planning & monitoring

Entrepreneurship is a dynamic process of vision, change and creation

## # characteristics of entrepreneurship

- Risk taking & achievement
- Accepting challenges
- Innovation and Creativity
- Decision making
- Organisation & management
- Skillful management
- Making enterprise a success
- Innovation

13/01/2023

## # Concept of entrepreneur

### → Entrepreneur as a risk bearer

(Richard Cantillon Irish French economist)

Richard Cantillon define entrepreneur as an agent who buys factors of production at certain prices in order to combine them into a product with a view to sell it at

uncertain prices in future

→ Entrepreneur as an Organiser:-

According to Jean Baptiste entrepreneur is one who combines the land of one, the labour of another and, the capital of yet another to produce the product.

By selling the product in the market, he pays interest on capital, rent on land and wages to labour and what remains is his/her profit.

→ As an Innovator :- (Joseph A schumpeter)

Acc. to Joseph A schumpeter an entrepreneur is an individual who introduces something new in the economy. Innovation may occur in following ways:-

1. Introduction of new product in the market
2. Instituting of a new production technology
3. Opening of new market into which the specific product has / has not previously entered
4. Discovery of new sources of supply of raw material

# # Evolution of Concept of Eship

- Richard Cantillon → Joseph Schumpeter
- Adams Smith → Francis Walker
- Jean Baptiste

## # Concept of Eship

Entrepreneur	E-ship	Enterprise
--------------	--------	------------

Person	Process of ACTION	object
--------	-------------------	--------

Higen defines the term Eship as the function of seeing investment & production opportunity organizing an enterprise to undertake a new production process, raising capital arranging for supply of raw material and selecting top managers for the day to day operation of enterprise.

A function, a phenomenon, an activity where an individual or group identifies a gap in demand & production that is in need and fulfillment

in need, scrutinizes the potential  
of demand, takes calculated risk  
to fill the gap with innovative  
offering of utility to interested  
party and wealth or profit maximiza-  
tion for him/herself.

Thus E-ship may mean  
doing a new thing i.e. developing  
a new idea, concept of products. Doing  
an old thing in a new way; new  
market, new work, new work process,  
new technology etc.

### # Entrepreneur v/s Entrepreneurship

Entrepreneur ~~means~~ entrepreneurship

- 1 It refers to a person if it refers to a proc...
- 2 Visualizer 2 Vision
- 3 Inventor 3 Creation
- 4 Organiser 4 Organisation
- 5 Innovator 5 Innovation
- 6 Technition 6 Technologist
- 7 Initiator 7 Initiative
- 8 Decision maker 8 Decision
- 9 Planner 9 Planning
- 10 Leader 10 Leadership
- 11 Motivator 11 Motivation

12 Programmer

12

13 Risk taker

13 Risk taking

14 Communicator

14

15 administrator

15

## # functions of entrepreneur

20/01/2023

- ① Initiating and leading business activities
- ② Creating jobs
- ③ Sensing an entrepreneurial opportunity
- Scanning the environment (PESTLE)

where P = Political environment

E = Economic & Demographic

S = Socio cultural environment

T = Technological

L = Legal

E =

There are two kinds of environment  
one is micro which is within the  
organisation, they are controllable by  
the entrepreneur and the other is macro  
which is external factors  
and it is not controllable by the  
environmental (PESTLE is ex of macro)

Environment

Micro

→ within the organisation

→ controllable by the entrepreneur

Macro

→ outside the organisation

→ uncontrollable by the entrepreneur

Every entrepreneur have to do S.T.P (Segmentation, Targeting, & Positioning)

⇒ Physical & material environment

⇒ Geographical environment (Economic)

- Idea generation (Observation, vision, insights, education, training, experiences and exposure)

#### ④ Connecting idea into reality

- Perceiving the opportunity
- Collecting relevant information related to opportunity.
- Studying the needs of the consumer and market (Strategic Information).
- Gathering relevant information & expertise related to the tools and techniques

- Required to design the idea, produced  
or service
- Acquiring necessary skills to handle the idea, product & service
  - studying the socio-economic environment where the idea, product and services are marketed

3) Developing business plan:- It includes

- Market studies
- list of proposed product and services
- Broad understanding of the quality and quantity of proposed product or services
- Sources of input
- Scheme of manufacture
- costing
- Interrelated problems and their management
- Growth profile of the scheme

3) Resourcing :- There are 5 M

Man

Machine

Material

Money

Method



- DATE \_\_\_\_\_  
PAGE \_\_\_\_\_
- ⇒ Estimating man power need of the organisation
  - ⇒ Laying down selection procedure
  - ⇒ Devicing scheme of Compensation
  - ⇒ Laying down the rules of Training & development.

### ③ Establishing an enterprise :-

It is the most crucial activity of an enterprise for the entrepreneur. In establishing an enterprise the entrepreneur might have to seek legal opinion Governmental permission clearance from various agency, formalise several ideas and put them into action.

The function of the entrepreneur is to determine and lay down the objective of the business. The entrepreneur should be very clear about nature and type of business.

### ④ Determinations of form of enterprise

The function of an entrepreneur in determining the form of enterprise is also emp. Entrepreneur has to decide the form based upon the nature of the product volume of investment, nature of activity, type of



standard, quality of product, quality of human resources. By this term, it means that one should emphasize good stock, low company cost, co-operative ability.

④ Management on standardization:-

All ~~standardization~~ organization of goods and services.

⑤ Standard production

Ensuring quality

Ensuring quantity

Marketing the product and service

Exercising the control on the products and their quantity

Management economy

Marketing the condition

⑥ Growth & Development

The manufacturer has to look for the growth potential of his products and services

He has to focus higher goal and enhance quality

He has to expand his market

# Entrepreneurial Competency  
The competency is an underline characteristic of a person which leads to his/her effective or superior performance in a job. A good job competence is a good combination of once underlying characteristics such as knowledge, skills and motive.

### \* Major entrepreneurial competencies

- Initiative
- looking for the opportunities
- Persistence
- Information Seeker
- Quality conscious
- Committed to work
- efficiency seeking
- Recovery planning
- Problem solver
- Persuasive
- self confidence
- efficient monitor
- employees well wishes
- effective strategist

## # Role of entrepreneurship in economic development

Economic development means a process of upward change whereby the real <sup>key</sup> capital income of a country increases over a long period of time. The role of entrepreneur in economic development varies from economy to economy depending upon its material resources, industrial climate and the responsiveness of political system to the entrepreneurial function.

The important role that entrepreneur plays in the development of economy can be put in following manners-

- Entrepreneurship promotes capital formation by mobilizing the idle saving of the public.
- It provides immediate large scale employment thus it helps to reduce the unemployment problem in the country i.e. the root of all socio-economic problem.
- It promotes balanced regional development.

- DATE \_\_\_\_\_  
PAGE \_\_\_\_\_
- It helps reduce the concentration of economic power
  - It encourages effective resource mobilization of capital and skill which might otherwise remain unutilized and idle.
  - It also induces backward and forward linkages which stimulates the process of economic development in the country.
  - It also promotes country's export trade, hence entrepreneurship serves as a catalyst of economic development role of entrepreneurship can be best put as "an economy is the effect for which entrepreneurship is the cause".

## # Types of entrepreneurs

- On the basis of business / Acc. to the type of business
- Clarence Dantzig classifies entrepreneurs on the basis of stage of economic development function and characteristic role played by the economic entrepreneur in the economic development and reflect the degree of their involvement.

- Innovative entrepreneurs
- Imitative entrepreneurs
- fabian entrepreneurs
- Drone entrepreneurs

⇒ Innovative entrepreneur are those

entrepreneur who introduces new goods, engravates new methods of production, discover new market and new sources of raw material.

These are innovative entrepreneurs who are innovative in their approach

⇒ Imitative entrepreneurs or Adoptive entrepreneurs who imitates products

production method and new forms of organisation in their enterprise.

Inimitative entrepreneurs are those entrepreneurs who are ready to

adopt successful innovation, to augment the type of business:- Business by innovative entrepreneur such as entrepreneur, trading entrepreneur, types of entrepreneur are suitable for under developed region

⇒ fabian entrepreneurs They are very cautious in experimenting any change

⇒ social entrepreneurs

in their enterprise they innovate only when it becomes perfectly clear that to do so would result in failure to do so will result in loss of relative position in the market change only when there is a change in their enterprise

⇒ Drone entrepreneurs:- They refuse to +

adopt opportunities to make changes in production formulae even at the cost of severely reduced returns

relative to other live products such entrepreneurs may even suffer losses but they are not ready to make changes in their existing production method.

⇒ Acc. to some behavioural

scientist inventory, solo operators,

entrepreneur, challengers, buyers, life-times

entrepreneur who are ready to

adopt successful innovation, to augment the type of business:- Business by innovative entrepreneur such as entrepreneur, trading entrepreneur, industrial entrepreneur, co-operatives

entrepreneur, agricultural entrepreneur retail entrepreneur, service entrepreneur

- Acc. to use of technology
  - technical, non-technical, professional
- Acc. to motivation
  - pure entrepreneur, induced entrepreneur
  - motivated entrepreneur
- Acc. to Growth
  - growth, super growth
- Acc. to the stages of development
  - 1st gen. entrepreneur, modern, classical
- Acc. to areas
  - urban, rural
- Acc. to gender and age
  - men, women, young, old, middle-age
- Others
  - miscellaneous like professional, non-professionals, skilled, non-skilled
  - traditional, nation, international
  - bureaucrat

## # Comparison of Entrepreneurs, Intrapreneur and Traditional Managers

	Traditional Entrepreneur	Intrapreneur
Primary motives	Manager	Independence, Independence
Promotion opportunity	and other to create and ability	to advance
tradition co-	money	in the
orporate rewards	office, staff and	cooperative
Power		rewards
Time orientation	Short term - meeting quotas and achieve prearranged and budget weekly, monthly, quarterly, years	B/W entrepreneur and traditional manager planning horizon depending on urgency
Activity	Delegate and supervises direct involvement more than direct involvement in environment	more than involvement in delegation

	<b>Careful</b>	Moderate risk taker	Moderate risk taker	⇒ other differences :-
<b>status</b>	Concerned about status symbols	Not concerned about status symbols	Not concerned about traditional symbols	① Rewards :- Profit & loss ② Innovate :- Entrepreneur does innovation Manager completes the target
<b>failure &amp; mistake</b>	Tries to avoid mistakes and surprises	Deals with mistakes	Attempt to hide risky projects from view until ready	③ Time orient:- short) long term action
<b>decision</b>	Usually agrees with those in upper management	Follow dream Able to get others to agree to help achieve dream	with deci- sion.	# Intrapreneur :- A new breed is coming out of large organization called Intrapreneur who are emmeege from within the confines of an existing enterprise employees within an organization who use their entrepreneurial spirit to introduce new product, new method & new forms within the co-operation
<b>who serves family history</b>	family member worked for large organization	Entrepreneur small business professional on farm background	entrepreneurial small-business professional or farm background	In top organization the top executives are encouraged to bring new ideas and then to convert these ideas into products through R&D activities within the framework of organization. It is found that an increasing no. of entrepreneurs are leaving their jobs in the big organization and are starting new enterprises.
<b>Relationship with others</b>	basic relationship	basic relationship	basic relationship	ex - MS Bagga (Mr. is chairman)

and CEO of HUL), and also  
CMD & CEO of Britannia Industries)  
Now he is chairman of all India  
association AMA.

Some entrepreneurs have become  
threats to the organization they left.  
They ~~were~~ to innovative entrepreneurs  
who inaugurate new products.

## # Types of e-ship skills

- 1 Technical skill
- 2 Business management skill
- 3 Personal entrepreneurial skill

## # Comparison of Male and female entrepreneurs

Characteristic	Male Entrepreneur	Femal Entrepreneur	Sources	Personal assets & funds	Personal assets & savings, Bank financing, personal investors, loans from friends and family
Motivation	Achievement - strive to make things happen	Achievement - accomplishment of a goal	Occupations	• Experience in line background of work	• Experience in area of business
	Personal Independence - Self image as it relates to	Independence - to do it alone		• Recognized specialist or one who has gained a high level of	• Middle-management or administrative level experience in

status through  
their role in  
the Corporation  
is unimportant.

Job satisfaction  
arising from the  
desire to be in  
control

- |                 |                                                                                                                                                                                                                                                 |                                                                                                                                                                                   |
|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Departure point | <ul style="list-style-type: none"> <li>• Dissatisfaction with present job</li> <li>• Sideline in college, sideline to present job, or outgrowth of present job</li> <li>• Discharge or layoff</li> <li>• Opportunity for acquisition</li> </ul> | <ul style="list-style-type: none"> <li>• Job frustration</li> <li>• Interest in and recognition of opportunity in the area</li> <li>• Change in personal circumstances</li> </ul> |
|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

- |  |                                                                                                                                                    |                                                                                                                                                       |
|--|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <ul style="list-style-type: none"> <li>• Personal assets and savings, Bank financing, personal investors, loans from friends and family</li> </ul> | <ul style="list-style-type: none"> <li>• Experience in area of business</li> <li>• Middle-management or administrative level experience in</li> </ul> |
|--|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|

achievement in the field	in the field	• spouse	• Women's professional groups
• competent in a variety of business functions	• Service - related occupation background	• Manufacturing or construction	• Trade association
Personality characteristics	• Opinion and persuasiveness • Goal oriented • Innovative and idealistic • High level of self confidence • Enthusiastic & energetic • Must be own boss	• flexible & tolerant • Goal oriented • Creative and realistic • Medium level of self confidence • Enthusiastic & energetic • Ability to deal with the social and economic environment	Service related - educational services, consulting or public relation.
Background	• Age when starting venture : 25 - 35 • father was self employed • College educated - degree in business or technical area (usually engineering) • firstborn child	• Age when starting venture 35 - 45 • father was self employed • College educated - degree in liberal arts • firstborn child	30/01/2023
support groups	• friends, professional acquaintance (lawyers, accountants)	• close friends • spouse • family	# Creativity, Innovation & idea generation

→ Creativity :- It is development of novel solution to a perceived problem. It is defined as the ability to bring something new into existence.

Creativity mainly focuses on the nature of thought process and intellectual activity used for generating new insight or solution to a given problem. A creative person must conceive something new and envision how it will be useful to the society.

→ Innovation :- It is the process of doing new things. Innovation broadly focused on implementation of ideas for existing products.

ring or saving of cost, improved communication, new technology, new organisation structure and new personal plans or programs.

Ideas have little value unless & until they are converted into useful product or services. Innovation transforms creative ideas into useful applications. Hence creativity is a pre-requisite to innovation.

## II Factors that promote creativity & innovation

- freedom to act and decide
- freedom from rules
- Participative and informal management
- focus on face to face communication
- emphasis on regular & creative interaction
- adoption of delphi technique
- flexibility of changing needs
- free flow of information
- Decentralized procedure
- Rewards and recognition
- upward communication in the organisation

- Promoting open door policies in top level management
- Public application and acceptance of idea

Ques) Write the diff. b/w Creativity & innovation

S.No	Creativity	Innovation
1	Creativity is the process of creating new product	On the other hand innovation is the process of implementing ideas and technologies
2	Creativity can be tangible or intangible	Innovation is majority intangible
3	The word creativity was first used in the 14th century	The word innovation came into being in the 16th century
4	In creativity new products are formed	In innovation, new ideas and technologies regarding goods and services are formed
5	Creativity is an imaginative process	Innovation is a productive process
6	Creativity is related to brainstorming and	Innovation is related to introducing new

thinking about new ideas



	ideas and technology to carry out production smoothly and efficiently	The novel ideas are communicated through creativity	Invention are communicated through innovation
7.	There is no money consumption in creativity	Ans) Write the difference b/w Invention & Innovation	
8.	The risk factor is negligible in creativity		
9.	Creativity is about formation	Basis For Comparison	Invention
10.	Creativity is immeasurable and cannot be quantified	Meaning	Innovation implies the implementation of idea for product or process for the very first time
11.	Creativity precedes innovation	What is it?	Adding value to something already existing
12.	Creativity may or may not involve an organization	Concept	An original idea and its working in theory
13.	Creativity does not depend on materialistic things	Skills required	Scientific skills set of marketing technical and strategic skills
	upon the monetary factor, i.e., how to implement the ideas into profit earning	Occurs when	New ideas strike a need in felt in scientist for a product

	on improvement in existing products	understanding problem & getting motivated
Concerned with	Single product or process	Combination of various products and process
Activities	Limited to R&D department	spread across the organization
	03/02/2023	
# Creativity process		
Key to creativity is to perceive and use a diverse set of alternatives.		
The creative process involves 6 stages		
Idea Generation Involving alternating ideas or solution	Idea Validation Verified as realistic and useful app'n	
Incubation Subconscious assimilation of knowledge		Outcome Assessment
Preparation Collecting info & knowledge		
Task Presentation	Process Completed	

① Task presentation :- This stage is a form of germination and seeding process. The creative ideas emerge as a result of curiosity about something i.e. a specific problem or an area of study or passion for doing something new, hence the seed of curiosity takes the form of a focused idea. If the perceived problem is motivating enough to capture the individual's attention, it leads to stage two.

② Preparation :- It deals with a conscious search for the solution, seeking info about the problem and how others have tried to solve it. It includes any tricks or algorithm that might be useful for the task. At this stage a market research is often conducted for a product or service. Activation of knowledge leads to stage three.

③ Incubation :- It is the stage of subconscious assimilation of information.

just as an egg lies unhatched similarly the idea generates and stays in the mind of entrepreneur who concentrates and examines it in depth till a solution emerges. Instead of intensively concentrating on the problem it is put on the back burner, it is the stage of mulling it over. Unusual knowledge and info that is difficult to assimilate rationally that is used by the sub conscious mind. This leads to fourth stage

(4) Idea generation & Multiple ideas and soln are generated at this stage here ideas are evaluated as realistic creation. Various approaches to the problem are attempted using individual reserves of previous experience.

Ideas are recognized as being feasible. It gives one a sense of realisation.

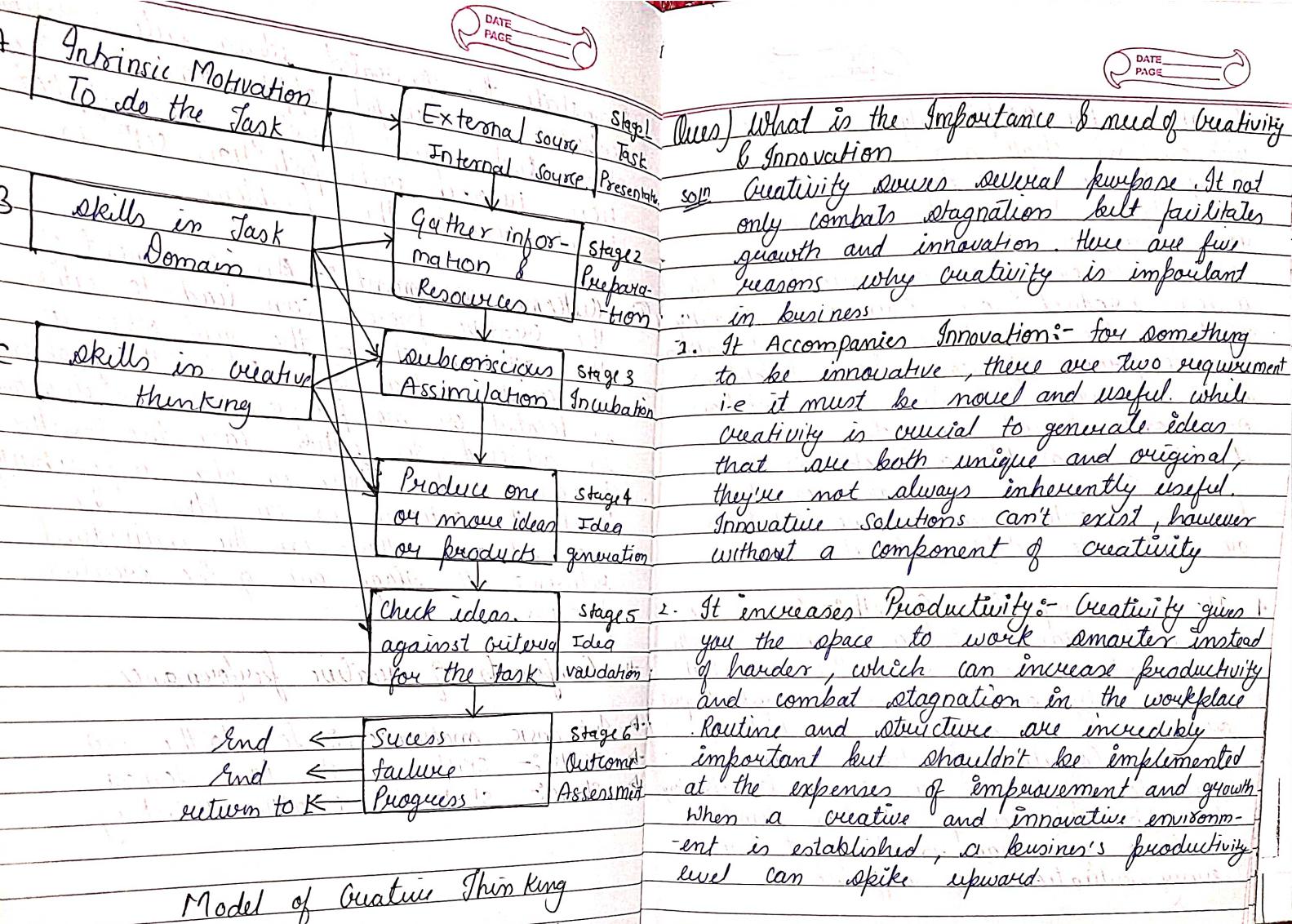
(5) Idea validation &- Ideas generated in the previous stage needs to be verified  
a) useful realistic and usefull entrepreneurial effort is required to

translate the generated ideas into very realistic and useful application. It is the stage that refines knowledge into application. Here-in each solution soln is tested against the problem

(6) Outcome assessment :- An assessment of the creative process can lead to either the achievement of the goal where-in a creative idea or soln to the problem is located or no progress on this direction is achieved. In either case the creative process ends. There is also a possibility that the outcome is in b/w the two extremes. Here- in the individual returns to stage one of the creative process.

#### # Components of creative performance

- Intrinsic motivation :- To do the task
- skills :- skills in the task domain
- skills :- skills in creative thinking



- DATE PAGE
- DATE PAGE
3. It allows for Adaptability :- Creatively approaching challenges requires adaptability but doesn't always necessitate significantly adjusting your business model. For example, you might develop a new product or service or slightly modify the structure of your operations to embrace efficiency. Big problems don't always require big solutions so don't reject an idea because it doesn't match a problem's scale. Change is inevitable in the business world, and creative solutions are vital to adapting to it.
4. It's Necessary for Growth :- One of the main hindrances to a business's growth is cognitive fixedness, or the idea that there's only one way to interpret or approach a situation or challenge. Cognitive fixedness is an easy trap to fall into as it can be tempting to approach every situation similar to how you have in the past but every situation is different.
5. It's an In-Demand skill :- Creativity and innovation are skills commonly sought after in top industries, including health care and manufacturing. This is largely because every industry has complex challenges that require creative solutions.
- 04/02/2023
- ### # Creativity, Innovation and Entrepreneurship linkages
- Entrepreneurship can be defined as the ability to create & build something from practically nothing. Entrepreneurship can be viewed as creative & innovative response to the environment and the ability to initiate and explore an economic opportunity.
- Acc. to Schumpeter entrepreneurship is a creative activity. An entrepreneur is an innovator who introduces something new in an economy. Innovation may be in the form of :-
1. Introducing a new manufacturing process that has not been tested and commercially exploited
  2. Introduction of new product with which the consumer are not familiar

- 1. Introducing a new quality in an existing product
- 3. Locating a new source of raw material or finished product that was not exploited earlier.
- 4. Opening a new market that is unexploited where the company products are not sold earlier.
- 5. Developing a new combination of means of production.

### # Innovator & Inventor :-

An inventor discovers new method & the new material on the other hand an innovator is one who utilizes or apply invention and discovery to produce newer and better quality to product to consumer and higher profit to entrepreneur. An inventor produces ideas and an innovator have knowledge about society an innovator add to their satisfaction by means of newer or better product as services. It is an innovator who commercial explores an invention.

### # The Business Idea

The business idea arises from an opportunity in the market. It originates from any need and want for any product and service that an entrepreneur can identify. Entrepreneur should have a keen and open mind to look for opportunity or generate business idea.

⇒ searching & selecting Business Ideas  
Business ideas should be selected do as to :-

- Enable entrepreneur to utilize the skills.
- Enable the use of locally available raw material for product or service.
- Help entrepreneur make product that have a demand but are not fully available in the market.
- Enable use of technical know-how of the entrepreneur and some technical machine, the entrepreneur is familiar with.
- Enable the entrepreneur to solve a current problem existing in the market.

05/07/13

# Sources of business idea  
When a person wants to set up an enterprise the first action is to generate ideas for product & business. Initially it seems difficult to be able to think of many ideas the entrepreneurs should use as many sources as possible for scanning product ideas from the environment.

\* Utilizing waste materials - conservation, environment protection, recycling waste, turning waste <sup>into energy conserving</sup> are good product ideas. Energy conservation also have good potential.

- \* Discussion with other people
- \* Looking through books
- \* Visiting shops & attending trade shows
- \* Information from research institutes
- \* Brain storming

⇒ Methods of Generating IDEAS  
When an entrepreneur explores diff. sources of business ideas like talking to others visiting shops etc. He should use diff. approaches like :-

- \* Brain storming
- \* New way of Doing old things
- \* Converting hobby into business :- photography, fashion designs

(Ques) What is the meaning, concept, purpose & objectives & function of organization  
Ans ⇒ Meaning & Concept :-

Organization is the backbone of management because without an efficient organization no management can perform its function smoothly.

In the management process this organization stands as a second state which tries to combine various activities in a business to accomplish pre-determined goals.

In other words, organization is simply people working together for common goal. It is a group of people assembling or congregating at one place and contributes their efforts to achieve a common goal.

Acc. to Oliver Sheldon, Organization is the process of combining the work

which individuals or groups have to perform with the facilities necessary for its execution, that the duties so performed provide the best channels for the efficient, systematic, positive and co-ordinated application of the available effort. Organization helps in efficient utilization helps in efficient utilization of resources by dividing the duties of various persons.

and not merely mechanistic. Both the approaches can be reconciled

- \* It must create, maintain and develop its own image or individually. This ensures customers goodwill. Investors will also have confidence in the enterprise.
- \* Employees can develop a sense of belonging to the organization.

⇒ A good organisation has to fulfill four special function

- \* It must enable the management to maximize the outputs through provision of an efficient man-machine system
- \* It must ensure smooth and effective network of communication and information
- \* It must offer interesting and meaningful jobs to all individuals working in the organisation. This alone will ensure job satisfaction.

Organisation is developed for people. It must, therefore be humanistic also.

⇒ 6 main function of Organisation  
The function of organisation includes:

- \* Determination of activities
- \* Grouping of activities
- \* Allotment of duties to specified persons
- \* Delegation of authority
- \* Defining relationships, and
- \* The co-ordination of various activities

⇒ Purpose of Organisation

Every organisation strives to achieve its target and its structure only facilitates this.

The main purpose of such a structure is to help the organisation work towards its goals. It brings

members of the organisation together and demarcates function b/w them  
Secondly, the structure also helps in ensuring smooth and efficient function

07/02/2023

⇒ Significant factors that affects choice while selecting a form of Business organisation

\* Nature of Business :-

\* Business operation areas & size

\* Scale of operations

\* Liabilities

\* The degree of control desired by the promoter

\* Cost of the project/capital requirement

\* Degree of risk & return

\* Comparative tax liability

\* Division of surplus

\* Business duration

\* Flexibility of operation

\* Government regulation & controls

\* Desire for growth

## # Business Organisation

It may be defined as a collective entity of people who consciously engage in some activity or sustains keen for achieving an objective or a set of objectives.

An organisation may be defined as a planned unit deliberately structured for the purpose of attaining goals.

Business is usually set up for earning profits, it can be non-profit making

(i) State owned or run by government

Business organisation refers to all necessary arrangement required to conduct a business. Each form has its advantages & disadvantages

The choice of form of business is governed by several interrelated & independent factors which are

→ Types of Business :-

★ Agriculture & mining Business

★ Financial Business

★ Information Business (Patent, trademark, copyright)

★ Manufacturing Business

★ Real estate Business (Buying, selling, developing, construction)

★ Retailing & distribution business

★ Service Business (consulting firms, restaurants)

★ Export Business

★ Import Business

→ There are various forms of business

Augmentation

→ Sole Proprietorship

→ Partnership

→ Joint stock companies

→ Co-operative society/Co-operatives

→ HUF (Hindu undivided family by joint Hindu family business)

→ LLP (Limited liability partnership)

→ franchising

→ Sole Proprietorship - It is a business owned by one person the owner may operate on his/her own or may employ others. The owner of the business has personal liability of the debt incurred by the business. Majorly it is suitable only for small business enterprises.

Advantages

- Easy to form and start
- Confidentiality
- Local disse
- Complete and undivided authority
- Flexibility in operation
- promptness in decision-making
- Profit become direct motivat as it is not share
- Secrecy
- facility for taking loan
- direct contact
- efficiency in management
- increase in profit
- absolute power & control
- earning of profit
- basis for big business
- minimum state interference

- Low cost in management & preparation of accounts of a group of persons known as promoters

#### Disadvantages

- Limited money or resources
- Limited or lack of managerial skills
- Small size
- Undivided risk and personal liability
- Uncertain stability
- Limited capacity to work
- unsuitable for big business
- unsuitable for gov. control
- obstacle to expansion
- limited scope of specialization

→ Joint stock company & companies are governed by the Indian Companies Act 2013. According to this Act a company is an artificial person created by law, having separate entity, with perpetual succession and a common seal. The essential characteristics features of a company are:-

- Incorporation entity : A company must be registered under the Companies Act. A company is formed by the initiative

SNO	Particulars	Company Companies Act	Partnership The Indian Partnership Act 1932	LLP The limited liability Partnership Act 2008
1	Governing Laws	1956	Partnership	Partnership
2	Registration	Compulsory	Optional	Compulsory
3	Legal entity	Separate Legal entity	Not separate legal entity from partners	Separate legal entity from partners
4	Legal liability	Liability of shareholders is limited to the value of share taken in the company	Joint & several liabilities attached to all partners	Liability of partners of partners in their respective contribution of profit sharing ratio
5	Succession	Company will continue and shares will be transmitted to legal heirs	Partnership continues with other partners subject to the dead	LLP will continues with other partners
6	base of formation	Created by law provider	Created by Contract of formation	Created by law modifi- cate procedure simplified

is still rigid procedure and time consuming registration expenses and more and less expensive

Keeping & audit are required

Regulation exist in addition to the transaction which for private limited companies, more affect shareholders

exhaustive procedure exist for public limited companies especially when listed

## # Difference b/w Private limited and Public limited companies

Particulars	Private limited company	Public limited company	
1. No. of members required to form a company	Minimum 2 & Maximum 50	Minimum 7 & Maximum Unlimited	5 Access to capital markets for fund raising
2. Managerial remuneration	No restrictions on managerial remuneration	Total managerial remuneration cannot exceed 11.1% of the net profits and in case of inadequate profit a maximum of ₹ 87,500 can be paid	Given restriction on number of one or more stock exchanges by transfer of ownership, conversion into a public limited company and have access to capital market for fund raising
3. Compliance requirements	Reasonable strict and extensive compliance requirements with audit, and more adequate record stringency	Kept, prospectus	6 Transfer of shares "The right to transfer shares is restricted 7 Issue of prospectus Prospectus can't be issued

	Subscribers for shares, debentures or depositary receipts	to Public	cannot accept deposit from the public	can accept deposit from public
3	Commercial business can be carried on immediately after obtaining the certificate of incorporation	to Public	Exempted from filling of various returns	not exempted
	Business can only start after receiving the certificate of incorporation	to Statutory meeting	Need not hold a statutory meeting or file a statutory report	Needs to conduct a statutory meeting and file a statutory report
	Business can be carried on immediately after obtaining the certificate of incorporation	to Government	Business can be carried on immediately after obtaining the certificate of incorporation	Business can be carried on immediately after obtaining the certificate of incorporation
4	Directors	The number of directors must be at least two & it may be increased and the number of additional directors can be at least 3	⇒ Elements of sole proprietorship	
		Objectives of the firm are formulated in writing by the entrepreneur		
		Specialisation is restricted to the entrepreneur		
		Authority and responsibility are entwined		
		Round the entrepreneur		
		Decisions are prompt and quick		
		Maximum flexibility in operations		
		Elements of sole proprietorship		
		entrepreneur by nature		

- There is no clear and policy about objectives
  - No scope for developing skill, knowledge, attitude and ability
  - No scope for co-ordination of activities
  - Limited managerial ability
  - Lack of authority
  - Inflexibility
- ⇒ Demerits of Private limited company

### ⇒ Merits of Partnership

- Objectives of the unit are clearly stated
- Better co-operation through division of labour
- Line of authority specified
- Authority and responsibility are defined
- Continuity of work
- Flexibility in operation

### ⇒ Demerits of Partnership

- Lack of borrowing on the part of marketable dividend
- Limited growth
- Lack of public confidence
- Communication goes

- ⇒ Demerits of Private limited company
- Lack of regulation may lead to mismanagement

### ⇒ Merits of Private limited company

- Share - act plan & policy
- Objectives are formally formulated
- Effective co-ordination
- Better specialisation through division of labour
- Authority & responsibility are defined in definite terms
- Line of control is well organised
- Co-ordination of activities
- Flexible and dynamic

### ⇒ Merits of Co-operative

- Objectives are clearly stated
- Democratic organisation
- Effective state regulation

### ⇒ Demerits of Co-operative

- Lack of authority and responsibility

- No co-ordination
- Excessive state regulation
- No scope for specialisation
- Authority and responsibility are not defined
- Lack of continuity
- Work is not properly divided

★ Seven factors to consider before you start your business

	Sole proprietorship	Partnership	Formation	to personal asset of the sole proprietor or the personal asset of the partner
flexibility	This is a flexible less flexible than as you can get proprietorship, as You are the sole the areas of responsibility are somewhat defined. But there may be some heads wearing more than one hat.		Simpler No legal requirements	through a partnership deed: though not compulsory.
Exit option				If there is no deed the partnership is governed by the Indian Partnership ACT 1932
Intuitance				As per the Indian Partnership ACT or through a deed of dissolution which has to be accepted by all partners
Capital risk	Very high, as the proprietor bears all the risk. The returns, too are all his.	Lower than sole proprietorship, as the capital is shared by the partners		The partnership deed can specify whether the business will carry on in the event of the death of a partner and who will be entitled to his share of profits or whether a new deed will be drawn up, or
Liability	Unlimited, extending	Unlimited, extending		

		the partnership will stand dissolved
Goodwill	May or may not be mentioned in the books of account	Has to be mentioned in the books of account Method of Calculation is subjective and open to debate

Q diff. b/w creativity & innovation  
 Q " " innovation & invention  
 Q short note on how creativity is a pre-requisite to innovation. justify by example  
 Q explained for creativity & innovation  
 Q Brilliant ideas do not come out of blue they evolve through a creative process wherein ideas are germinated, matured and developed by the imaginative persons.

## # Comparison b/w Sole Trader, Partnership & Company

features	Sole Trader	Partnership	Company
formation	Very easy - no legal formalities	Easy - Simple and optional registration	Private - Compulsory Registration
			Public - Compulsory Registration
membership	One man show	Min - 2 Max - 10 in Banking 20 in Trading	Private - Min 2 Max 50, Public - Min 7 Max - Unlimited
legal position	No separate legal life	No separate legal life	Separate & distinct legal person created by law

stability & continuity of life	Unstable org. Terminable by death or insolvency of the owner	More stable than sole trader But terminable by death or insolvency of any partner	Perpetual existence very stable, permanent life, continuity not affected by death of members
Relation b/w ownership & management	Control, management and risk lie where ownership lies. Owner has full control	Owner will also be the manager and risk bearer. Partner is entitled to manage the business of the firm	Private - Control risk and ownership go together. Public - Complete separation of management from ownership. Representative management
Capital Raising Power	Very limited - owner's saving capital enough and borrowing for medium size Good for small business	Limitations on capital on a limited scale have pooling of capital on a limited scale	Private - suit able for medium size concerns. Public - Any amount of capital can be raised Good for medium & large scale business

# Partnership :- Partnership is a form of business in which two or more people for common goal which is often making profit. In most of partnership each partner has personal liability of the debts incurred by the business. Those are three typical classification.

- General partnership
- Limited partnership
- Limited liability partnership

#### ★ Advantages of Partnership

- Ease of formation / facility of formation
- Registration not compulsory
- Larger Capital
- Better managerial skills
- Divided by shared risk
- More suitable
- Better understanding and goodwill while taking loan
- Easy dissolution
- Balanced decision making
- Flexibility

#### ★ Disadvantages of Partnership

- There is a ceiling no. of partners
- The raising of capital are limited
- Unlimited liability

- limited liability
- restrictions on transfer of shares
- disagreement leads to dissolution of partnership
- there is possibility of conflicts & misunderstandings
- lack of centralized authority

# Company :- Company is either limited or unlimited liability entity that has separate legal personality for carrying on business.

A joint stock company is an association of individual shareholders who join together for profit & agree to supply capital divided into share that are transferable for carrying on specific business.

It consists of more than 20 person for carrying any business entity. It is owned by multiple share holder is overseen by board of directors which hires managerial staff. The finance is raised by issuing shares debentures, loans from financial institution, bank & private agencies.

The liability of share holder is limited to capital to which shares are held.

### ★ Advantages

- No restrictions on no. of members in case of public company
- Possibility of huge capital loss
- better professional
- reduced risk for share holders
- better public confidence
- more benefit good for the economy

### ★ Disadvantages

- huge paper work is required to start a company
- decisions are delayed
- management can become strict restrictions

⇒ Co-operatives :- Often refer to as co-op a co-operative is limited liability entity that can organise for profit & non profit

Co-operatives are typically defined as workers co-operatives member benefit as it is not formed for profit motive.

It can easily be formed by complying small legal formalities

### ★ Advantages

- It has limited liability
- It is democratic management
- It is socially desirable
- It is a perpetual succession
- Government gives several preferential treatment

### ★ Disadvantages

- It has limited capital
- Co-ops suffered from inefficient management
- Lack of motivation is there often
- Co-operatives are closed due to non-cooperation members

### # Hindu Undivided Family (HUF) :-

#### ★ Advantages:-

- It has group effort and team work
- More cooperatives are they are family member.
- Liability is limited
- Better management
- Special
- Easy formation
- Business experience
- Revision of labour

#### → Birth right

#### → Stability

#### → Increase in confidence

### ★ Disadvantages

- HUF breaks in the second and the third end generation induction
- There are quarrels over small methods
- Lack of motivation
- It has limited financial resources
- Dictatorship management
- Heavy burden on Karta
- Indulgence in Idleness

27/02/2023

### # Case Study - Kiran Mazumdar Shaw

Kiran Mazumdar Shaw was born on March 23, 1953 in Bangalore, India. She is the chairman & Managing Director of Biocon Limited it is a biotechnology company located in Bangalore.

Her schooling was completed in Bishop Cotton girl's High School (1968). She has done BSC Zoology Honours course from Mount Carmel College Bangalore University (1973) and PG in Malting and Brewing from

Date: / / Page no.: / /

Ballarat College, Melbourne University

in 1975

Before making her own enterprise she has worked in many different organisations.

She started Biocon in 1978 as an industrial enzyme manufacturing company but later she turned it into a fully integrated bio-pharmaceutical company. The product and research focus on diabetes, oncology and auto immune disease.

After Biocon she also established two subsidiaries Company One is Syngene in 1994

she is also get awarded for her work she received Padma Shri in 1989 and Padma Bhushan in 2005 from the Govt. of India. Recently she was named among Time magazine's 100 most influential people in the world.

She is the world's 100 most powerful women and top 50 women in business in financial time. She is also a board of governors of the prestigious Indian School of Business and Indian Institute of Technology Hyderabad.

## # Business Plan 8-

### \* Steps in Business Planning

1. Write a business plan
2. Take help and training
3. Choose your business location
4. Understand your financing options
5. Decide on a business structure
6. Register your business name
7. Get a tax id
8. Register with tax authorities
9. Apply for permits and licenses

Business plan:- It is a formal statement of a set of business goals, the reasons they are believed to be achieved and the plan for reaching these goals. A business plan is a road map and blue print of the project.

Business plan is a written document that describes in detail how a business is going to achieve its goals. It is a document that explains a business opportunity, identifies the market to be served and provides details about how the entrepreneurial organisation plans to pursue it.

A business plan is a written document 20-40 pages in length that describe why a business is heading and how it hopes to achieve its goal & objective. A workable business plan should determine the direction of the company, highlight the challenges in the path of business and formulate the strategy and contingency to keep the business on track and on the way to reach predetermined goals & objectives.

### ⇒ Purpose of Business Plan

A business plan is used to make crucial startup decisions, to reassure investors to measure operation progress, to test planning and assumptions, to adjust forecast and to sell this tender for good operational management.

- It can also be used to attract business partners and key employees or to make business alliances
- If the business plan is prepared within a large organisation then it enables the board of director to make capital investment decision
- The act of writing business plan will force the entrepreneur and his team to think through all the key element of business
- The plan provides a basis for measuring actual performance against actual performance

• The plan act as a vehicle for communicating to others what the business is trying to accomplish

• The plans, financial projection can be used as a budget.

### ⇒ Uses of business plan

### ⇒ Reasons for preparing a business plan

- Entrepreneur seek benefits from the planning activities
- A business plan is used to get finance from bank or to get
- Direction
- Structure
- Education
- Thinking about future

- Covered all points / aspects
- ★ Contents of a business plan
  - Elements of a Preliminary Section :-
  - Cover page
  - Table of Content
  - Executive Summary :-
  - (Discuss the significance of executive summary in a business plan)
  - Company
    - Management
  - Product / service and competition
  - financial history
  - use of proceeds & exit
- Major section :-
- Background and purpose :-
- ① history      ② Current situation
- ② The resource based concept
- Objectives :-
- ② Short-term      ③ long term
- Market analysis :-
- ② overall market      ③ specific market
- competitors factors
- ② macro environment factor
- operational plan &
- ② Production processes
- ④ resource requirements
- ④ Quality assurance
- ④ Marketing plan :-
- Overall concept and observation
- ④ Marketing strategy
- ④ Sales forecast
- ★ 4 P's for product
  - Product
  - Place
  - Price
  - Promotion
- ★ 4 P's for services
  - Product
  - Promotion
  - Price
  - People
  - Place
  - Physical
  - process
- financial Plan
  - financial plan
  - financial statement
  - financial strategy
- Organization & management
  - Key personnel resource
  - Human resources management strategy
- Ownership
  - form of business
  - equity position
  - dial structure

- Critical risk & contingencies
  - Summary of conclusion
  - Scheduling of milestones
  - Appendix
- # Procedure for setting up an entire project selection of a project → Project selection and preliminary activities involved following 8 steps
1. Product or service selection.
  2. Location selection.
  3. Project feasibility study.
  4. Business plan preparation.
  5. Prepare project profile.
- # Criteria of essential of a good business plan.
- A business plan should have all the relevant section.
  - Describe the opportunity.
  - Strategy.
  - Team
  - Explain the business model
- # Decide on the constitution
- Obtain registrations
  - Obtain clearances from department
  - An applicable license
  - Arrange for land/ shed
  - Arrange for plant & machinery (direct purchase/ higher purchase)
- ★ Why do some business plans fail?
- ① Problem faced by new venture
  - Failure to address the customer's problem and needs
  - Unrealistic goals set by the promoters
  - Lack of commitment to the business by the promoters
  - Lack of experience of the promoters
  - Lack of professionalism
- S = Specific, M = Measurable  
 A = Achievable R = Realistic  
 T = Time bound (this is the part of 2nd point)
- 21/03/2023
- # Human Resource Management issue.  
 HRM is the process of bringing people and the organization together with a common purpose. There is mainly concerned with 'efficiency'

- Date: / / Page no.:
- Date: / / Page no.:
- HRM** management of human resources which is the most important assets of the organisation.
- The dynamic business environment poses lots of challenges to HR managers. These challenges arise due to:
- Globalization
  - Development in technology
  - Demographic changes (age, gender, occupation, population, income)
  - And continuous changes in the business environment
- ⇒ function of HRM
- The main objective of HRM is to ensure the availability of competent employees to work positively towards the realization of organization objectives.
- Human Resource Planning (HRP)** :-
- HRP refers to the process of determining the present and future staffing requirement of the organisation. HRP is the process of analyzing and identifying the need and availability of human resource in order to meet enterprise objectives. The various steps involving HRP process are as follows:
1. Environment organizational scanning
  2. Formulation of organizational objectives & policies
  3. Demand forecasting
  4. Supply forecasting
  5. Human resource programming & implementation
  6. HR controlling
- HR planning must incorporate the following information:
1. Functions to be performed by the employees
  2. Personnel objective
  3. Personnel policies

4. Assignment of duties and responsibility
- ★ Recruitment, selection & development
- Recruitment is the process of searching for an inviting application from prospective employees.
- Selection involves choosing the best candidate and appointing them for the required job. It mainly deals with the matching of employee specification with job requirement. It includes following activities which are performed by entrepreneur sources of supply of manpower for different jobs.
- Interviewer of applicant by entrepreneur himself or by trained interviewer to assign employees to job for which they appear best qualified on the basis of selection techniques to develop free job and service training programmes for manpower.
- ★ Performance appraisal by training & development function
- Training and development deals with providing training to a new employee.
- based on present and future job requirement. It also deals with employees career planning, retention and development.
- Q) Discuss the role of HRD for new ventures
- Performance appraisal mainly aims at evaluating the performance of employee and developing them. It includes following activities
- To develop appraisal system for all personnel
  - To design appraisal form to each class of employee
  - To develop a promotion policy based on periodic review of main power records
  - Determining training needs
  - Selection training method.
- ★ Employee compensation (wage & salary)
- Compensation is the process of providing adequate equitable and fair remuneration to employee. It deals with job evaluation.

wage and salary administration, incentive, bonus, fringe benefit and social security measure among other.

The following function are involved in employee compensation.

1. To grade jobs in relation to other job
2. To formulate wage scale for each job classification
3. To consider effective means of stimulating and rewarding employees
- + To provide for stability of employees

★ Motivation & communication & scope

Q) Objectives of HRM, significance of HRM, future trends in HRM

# financial Management :-

It is a managerial activity

concerning the finances of the firm

It deals with planning, control and management of the financial resources of the firm

It is not only enough to raise the finance for industrial activity, it is necessary to manage

Date: / / Page no.:

Date: / / Page no.:

it properly

⇒ function

financial management is the process of procurement and judicious use of financial resources with a view to maximizing the value of the enterprise.

It has two functions

1. Managerial financial function:-  
It requires skillful planning, controlling and execution of financial activities

2. Routine financial function:-

These are clerical in nature and incidental to effective handling of managerial financial function

24/03/2023

★ function of Managerial financial fn

⇒ Estimating financial requirement

⇒ Identifying sources of finance

- Personal funds
- funds from friend
- from Bank
- financial institution
- Public deposit

⇒ Raising of funds:-

4. emp. dimension

- Right source
- Time schedules
- Cost
- Pecker use of finance
- Control of finance

- ★ Function of Routine financial function
  - The most imp Routine financial function
  - Supervision of cash Receipt and payment
  - Safe guard chart Balance
  - Record Keeping
  - Custody and safe guarding of security insurance, insurance policy & other important documents
  - Taking care of mechanical detail of outside finances and,
  - Regular return of borrowed funds
- fm part also require proper management of fixed assets, working capital and cost

- 3) financial requirements & its planning  
Sources of industrial planning

## Financial Management

\* financial requirements & its planning  
financial planning deals with the ascertainment of the total long term and short term financing requirement of the business and then deciding to choose amongst the various source, the best as compared to other. financial planning helps an entrepreneur to develop the strategy, to set the goals in terms of volume of profit & sales as well as acquisition of capital assets with the view to take care of future development and growth.

financial planning would include the following steps to be taken by

1. determining the capital structure which should be based on a long term plan of the business
2. forecasting the most probable course of the event which may

- Date: / / Page no:
- Date: / / Page no:
- include :-
- Quantum of business i.e. the amount needed for implementing the business plan
  - Pattern of financing
  - Policies to be pursued for implementing the proposed pattern of financing
  - Time for floating various corporate securities during the course of financial planning a financial forecast has to be made estimating the under mentioned elements :-
- i) fixed capital requirement
  - ii) working capital requirement
  - iii) credit policies to be followed
  - iv) other contingencies
- ⇒ To serve as a guide to the firm in achieving its primary objectives
- ⇒ factors influencing financial Planning
- ↳ Nature of business
  - ↳ Status of business unit
  - ↳ Growth & expansion plan
  - ↳ Management attitude
  - ↳ Nature of capital market
  - ↳ Government regulation
- ⇒ Estimation of Capital requirement
- ↳ Expenses on promotion
  - ↳ Cost of Capital assets
  - ↳ Cost of current assets
  - ↳ Cost of financing
  - ↳ Cost of development
  - ↳ Cost of intangible assets
- ⇒ Type of Capital requirement
- ↳ Based on period
    - Long term (5+ yrs)
    - Medium (1-5 yrs)
    - Short (less than 1 yrs)
  - ↳ Based on requirement
    - Fixed
    - Working
    - Floating
- ⇒ Role in financial Planning played by a financial Manager
- To help the financial control
  - Elimination of wastage of resources
  - To remove uncertainties and to pave way for effective function of finance department.

(8) Define Fixed Capital & Working Capital.

Date: / / Page no:

Date: / / Page no:

⇒ financial Policies  
⇒ objectives of managing finance

do it by your own

relatives, others  
→ sundry creditors  
→ Deposits received from customers

★ long term & short term finance

⇒ Sources of long term finance include

1. Owner's Capital

2. Term Loan from financial institut.

3. deposit or loan given by owner, partner, director to the firm

4. ~~longer~~ hire purchased by leasing facility from NBFC and other organisation.

5. Machinery purchase under industrial development bank of India's will rediscounting scheme

6. Seed & Seed capital, venture capital, margin money, subsidiary soft loans from gvt. / financial institution

⇒ Short term finance's source

⇒ Bank borrowing for working capital

⇒ Deposits/ borrowings from friends

While arranging funds entrepreneurs should ensure their cost effectiveness. Keeping in mind following factors

1. Volume of funds required on long term and short term basis
2. Period for which funds are required
3. Time required for obtaining such finance
4. Cost of borrowing
5. Repayment capacity
6. Keeping future profit generation pattern in view
7. Conditions stipulated by lenders

⇒ Types of industrial finance

- Long term finance (5+ yrs)
- Medium term finance (1-5 yrs)
- Short term finance (less than 1)

⇒ Short Term

Bank credit      Trade credit  
Installment credit      Customer advances

- Medium Term
- Issue of shares
  - Issue of debenture
  - Loan from bank & other financial institution
  - Public deposit for existing concerns
  - ~~plucking~~ ploughing back of profit for existing concerns

- Long terms
- Same as Medium Term

⇒ Sources of finance :-

↳ Internal :-

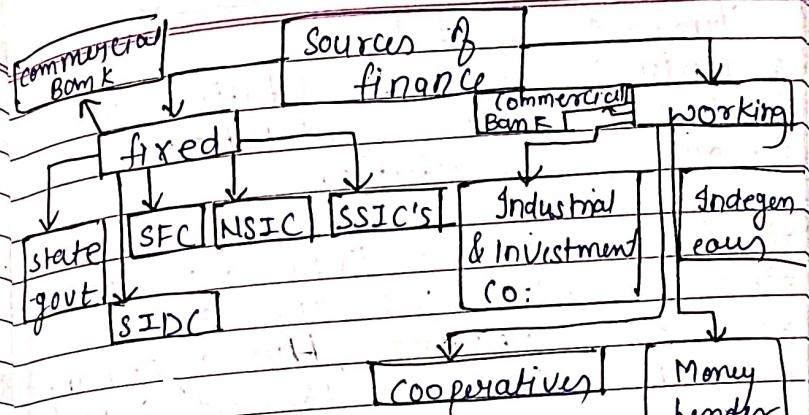
- Paid up capital
- Reserved surplus (Capital reserve)
- Development reserved
- Provision (Depreciation, Taxation)

↳ External :-

- Borrowing:-  
 1. from Bank  
 2. from govt & semi govt agencies  
 3. from term lending institution like IDBI, IFCI, industrial development co-operation etc.  
 4. Trade dues & other current Liabilities (Syndic creditors)

Date: / / Page no.:

Date: / / Page no.:



\* financial institutions in India

↳ Bank:-

- National • Commercialised • foreign

↳ financial institution

- All india financial institution

• Investment institution

- State level financial institution

1. All india financial institution:-  
 IDBI, IFCI, IFCI, IIBI, SIDBI

2. Investment institution:-

LIC, GIC, UTI

3. State level :-

HFC's, SIDC

Date: / / Page no.:

### Types of institution

1. Central level institution (KVIC)
2. State level institution
3. other institution

⇒ Central level :- KVIC, NSIC, EDI.

⇒ State level :- DIC, SFC, SIDL.

⇒ Other :- NABARD, ~~HUDCO~~ (Housing and urban Development), SJDB

- # Marketing**
- ★ Contents :-
- Basic meaning & definition
  - function of Marketing
  - Concept of product life cycle
  - Marketing mix :-  
it consist of 4 p's this is for product & we have 7p's for sales
  - Product mix :- similar category of products, it has 4 component
    - 1. Product Line
    - 2. Product depth
    - 3. Product Consistency
    - 4. Product length
  - ⇒ Product labelling, packaging branding
  - Scope of marketing

⇒ Meaning & definition of Marketing  
Marketing is the activity, set of institutions, and processes for creating, communicating, delivering, and exchanging offerings that have value for customers, clients, partners and society at large.

Marketing is defined as both "the process or technique of promoting selling and distribution a product or service" and "an aggregated of function involved in moving goods from producer to consumer".

⇒ functions of Marketing  
Marketing functions are the foundation for the work that marketing professionals do. Each function comprise a set of responsibilities and task for a marketing team to design, organize and execute a successful campaign. There are seven widely accepted marketing function that contribute to the overall work of marketers.

These functions are as follows:-

- Promotion
- Pricing
- Selling
- financing
- Product Management
- Distribution

- ## Marketing information management
- Date: / / Page No. / /
- Date: / / Page No. / /
1. Promotion :- Promotion fosters brand awareness while educating target audiences on a brand's product or service. It emphasizes introducing potential consumer to your brand. This function of marketing varies in form, and marketing professionals tailor each form to relate to a particular product, brand or target audience. Promotion may include any of the following strategies:-
- Email marketing
  - Social media ads.
  - Digital/Print advertising
  - Brand Partnership
  - Public relation
  - Content marketing
  - Events
  - Influencer marketing
2. Selling :- Selling is a function of marketing that comprise communicating with potential customers and pursuing sales leads. It's important for marketing professionals to pursue sales leads with subtlety, which helps them build relationship with potential customer progresses successful marketer may introduce their product and answer questions customer may have
- Effective selling technique can help you distinguish your brand from competitors. Marketers and salespeople may collaborate to determine how to best position their product within their market and sell it to potential customer.
3. Product Management :- Product management includes the development, design and improvement of products or service. The role of a marketer in product management is to ensure that a finished products meets customer needs. This includes examining the overall visual of the product, its usefulness and how it's delivered. Some product management strategies include:-
- Communicating with customers.
  - Implementing feedback.
  - conducting market research
  - Analyzing competitors
  - Coordinating with other departments
4. Pricing :- Ideally, marketers find a price between customers' perceptions of a product's value and the actual cost of producing it. Other factors

Date: / / Page no. /

include the price your competitors set and the amount customer might pay for your product. Marketing professionals consider these elements when deciding how to price a particular product or service. Whatever price you choose for your product, it's important for your promotion and branding to match its price.

5. Marketing Information management :- You can optimize your marketing strategies when you focus on data and information. It's important to collect and store data, such as customer preferences and demographics. Often, this data directly relates to your target audience for your products and services. This also can inform effective business decisions for the entire company, so consider sharing your data and findings with other departments, as well. You can gather relevant information from various marketing tools, such as:

- Social media engagements
- Market research reports
- Surveys

D.L.: 10/10/2023

Date: / / Page no. /

6. financing :- financing is a marketing function that involves securing funding - either internally or externally - to create marketing campaigns. It's important for marketing teams to secure enough availability in their annual budget to improve previous marketing campaigns and remain updated with industry trends.

7. Distribution :- Distribution is the process of transporting your company's products or service to your customers. There are several physical and digital methods of distribution, including:

- online stores
- sales call
- Catalogs or magazines
- Retail stores
- Wholesalers

Marketers often choose the channel of distribution that best fits a particular product, brand or target audience. It's important to choose a location to sell your products that your target audience often visits. Distribution is a function of marketing that requires collaboration across departments to ensure that each product reaches your consumers in its intended fashion.

⇒ Concept of Product Life Cycle :-

Product Life Cycle (PLC) is the process of a product's growth, maturity, and decline over time. It consists of four stages:

During each stage, the product experiences different levels of sales & profits.

The stages of the product life cycle can be used to determine when, where, and how a company should invest in marketing & product development.

### ★ Stages of Product Life Cycle :-

- Introduction :- The introduction stage is where the product is launched into the market.
- Growth :- During the growth stage, the product becomes more popular and starts to gain more attention.
- Maturity :- At this stage, the product is established and is reaching its peak in terms of sales and profit.

- Decline :- The decline stage is where the product starts to lose popularity and sales starts to decline.
- Exit :- The exit stage is where the product is discontinued and no longer produced.

⇒ Marketing mix :- The marketing mix, also known as the four P's of marketing, refer to the key elements of a marketing strategy: product, price, place, promotion. By paying attention to the following four components of the marketing mix, a business can maximize its chance of a product being recognized and bought by customers.

- Product :- The item or service being sold must satisfy a consumer's need or desire.
- Price :- An item should be sold at the right price for consumer expectation, neither too low nor too high.
- Promotion :- The public needs to be

Date: / / Page no: /

informed about the product and its features to understand how it fits their needs or desire.

- Place :- The location where the product can be purchased is important for optimizing sales.

→ Product mix :- A product mix is the total number of product lines and individual products or service offered by a company.

Additionally referred to as product assortment or product portfolio.

Product mix vary from company to company. Some have multiple product line with lots of products in each line.

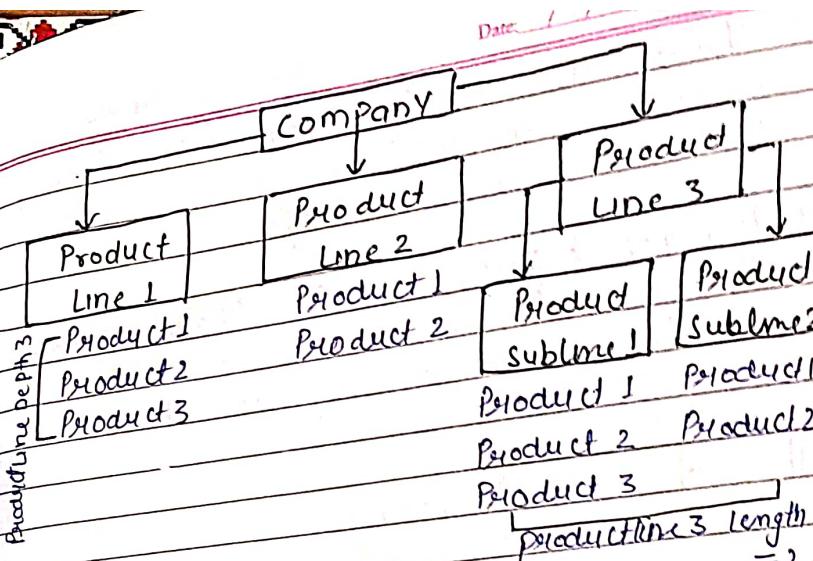
A product mix strategy has 4 dimensions

- Product width :- Total number of product lines a company offers.

- Product length :- Total number of products in a company's product mix.

- Product depth :- Total number of product variations in a product line.

- Product consistency :- Indicates how product lines relate to one another.



A company can have multiple product line with lots of products in each line, but it can only have one product mix.

★ Key Product Mix Strategies

There are four key product mix strategies :-

1. Expansion :- A company increase the number of product lines or depth (i.e. product variations) within lines.

2. Contraction :- A company narrows its product mix to eliminate lower-performing products or lines or to simplify remaining products or lines.

- Date: / / Page no: / /
- Date: / /
- After-Sales-Services
3. Change an Existing Product & A company improves a current product rather than creating a completely new product
4. Product Differentiation & Without modifying the product in any way, a company positions it as a superior choice to a competitive product
- Standardization
- ### # Scope of Marketing
- The scope of marketing is very wide. It may be analysed in terms of performance of various functions. A number of functions are inherent in every marketing process and these functions are to be performed on the basis of various utilities.
- Function of Exchange :-
- Buying function
  - Selling function
  - Assembling function
- Function of Physical Distribution :-
- Transportation
  - Warehousing
  - Inventory Management
  - Material Handling
- Function of Utilities :-
- Financing
  - Risk Taking