

# 11) Upsell Propensity — GBM/Logit with profit guardrail

## Goal & decision

Offer the **next-tier / add-on** only when it **increases net GM per order without** hurting base checkout conversion.

## Feature sources

- **carts** (online): `items[]` , `subtotal_cents` , `hero_product_id`
- **upsell\_catalog** (mapping): `hero` → {`candidates`, `price_delta`, `margin_cents`}
- **orders / offers\_log**: past upsell **shows/accepts**, base conversion outcomes
- **products**: `margin_cents` , compatibility flags

## Compact formula

$\hat{p}_u = \sigma(\mathbf{w}^\top \mathbf{x})$ . **Show upsell iff**

$$\hat{p}_u m_u - \lambda \Delta p_{\text{base}} \text{baseGM} > 0$$

**Where:**  $m_u$ = upsell **margin** (cents);  $\Delta p_{\text{base}}$ = predicted **drop** in base conversion;  $\lambda \geq 1$ = risk aversion; **baseGM**= expected base order GM (cents).

## Full expansion (worked)

Given  $\hat{p}_u = 0.15$ ,  $m_u = 1,800$  cents,  $\Delta p_{\text{base}} = 0.004$ , **baseGM** = 10,000 cents,  $\lambda = 1.0$ :

- **Expected upsell GM:**  $\hat{p}_u m_u = 0.15 \times 1,800 = \mathbf{270}$  cents
- **Penalty (base risk):**  $\lambda \Delta p_{\text{base}} \text{baseGM} = 1.0 \times 0.004 \times 10,000 = \mathbf{40}$  cents
- **Decision score:**  $270 - 40 = \mathbf{230}$  cents  $> 0 \Rightarrow \mathbf{SHOW}$

*(If multiple candidates exist, pick the max positive score subject to compatibility & category caps.)*

## Result & steering

- **Show only** candidates with **positive net** decision score.
- If base conversion dips in a canary, **autopause** or **raise**  $\lambda$ .
- Enforce **compatibility**, **min-margin**, and **no-substitute** rules.

▼ **metrics:** `upsell_propensity_example` (with `feature_sources`) — click to expand

```

metrics:
  upsell_propensity_example:
    inputs:
      p_accept_hat: 0.15
      upsell_margin_cents: 1800
      base_conversion_drop: 0.004
      base_order_gm_cents: 10000
      lambda_risk_aversion: 1.0
    calculations:
      expected_upsell_gm_cents: 270.0      # 0.15 * 1800
      penalty_cents: 40.0                  # 1.0 * 0.004 * 10000
      decision_score_cents: 230.0          # 270 - 40
    decision: "SHOW"                       # > 0

feature_sources:
  - mongo.carts
  - mongo.upsell_catalog
  - mongo.orders
  - mongo.products
</details>

```

## 12) Cross-sell — Graph-embedding complements with margin/stock re-rank

### Goal & decision

Recommend **complements** (not substitutes) that **attach with profit** for the current **hero** item (PDP/Cart).

### Feature sources

- **product\_graph** (derived): item embeddings  $v_i$ , co-buy **lift**
- **products**: margin\_cents , stock\_cover\_days , category\_id , role
- **carts** (online): hero\_product\_id

### Compact formula

Convert signals → attach probability → **net value**:

- Latent score:  $z_i = \beta_0 + \beta_1 \cos(v_H, v_i) + \beta_2 \text{lift}_{H,i} - \beta_3 \mathbf{1}\{\text{subst}(i, H)\}$
- Probability:  $\hat{p}_{\text{attach},i} = \sigma(z_i)$
- Net value:  $\text{Net}_i = \hat{p}_{\text{attach},i} m_i - \alpha \text{LSP}_i$
- Low-stock penalty:  $\text{LSP}_i = \max\left(0, \frac{7 - \text{cover}_i}{7}\right) m_0$  (e.g.,  $m_0 = 1000$  cents)

Show **top-N** complements by  $\text{Net}_i$  under caps; **exclude substitutes**.

### Full expansion (worked)

**Weights:**  $\beta_0 = -2.0$ ,  $\beta_1 = 2.0$ ,  $\beta_2 = 0.8$ ,  $\beta_3 = 5.0$ ,  $\alpha = 1.0$ ,  $m_0 = 1000$  cents.

**Hero:**  $H$ . **Candidates:** C1, C2, C3.

**Inputs**

- C1:  $\cos = 0.72$ ,  $\text{lift} = 1.8$ ,  $m = 1200$  c,  $\text{cover} = 10$ ,  $\text{subst} = 0$
- C2:  $\cos = 0.85$ ,  $\text{lift} = 1.2$ ,  $m = 1400$  c,  $\text{cover} = 5$ ,  $\text{subst} = 1$
- C3:  $\cos = 0.60$ ,  $\text{lift} = 1.5$ ,  $m = 900$  c,  $\text{cover} = 8$ ,  $\text{subst} = 0$

**Compute  $z$ ,  $\hat{p}$ , LSP, Net** (using  $\sigma(z) = 1/(1 + e^{-z})$ )

$$\begin{aligned} \mathbf{C1:} \quad z &= -2 + 2(0.72) + 0.8(1.8) - 5(0) = 0.88, \\ \hat{p} &= \sigma(0.88) = \mathbf{0.70682222}, \quad \text{LSP} = \max\left(0, \frac{7-10}{7}\right) 1000 = 0, \\ \text{Net} &= 0.70682222 \cdot 1200 - 0 = \mathbf{848.19} \text{ cents.} \end{aligned}$$

$$\begin{aligned} \mathbf{C2:} \quad z &= -2 + 2(0.85) + 0.8(1.2) - 5(1) = -4.34, \\ \hat{p} &= \sigma(-4.34) = \mathbf{0.01286876}, \quad \text{LSP} = \max\left(0, \frac{7-5}{7}\right) 1000 = \mathbf{285.7143} \text{ cents,} \\ \text{Net} &= 0.01286876 \cdot 1400 - 285.7143 = \mathbf{-267.70} \text{ cents (exclude).} \end{aligned}$$

$$\begin{aligned} \mathbf{C3:} \quad z &= -2 + 2(0.60) + 0.8(1.5) - 5(0) = 0.40, \\ \hat{p} &= \sigma(0.40) = \mathbf{0.59868766}, \quad \text{LSP} = 0, \\ \text{Net} &= 0.59868766 \cdot 900 = \mathbf{538.82} \text{ cents.} \end{aligned}$$

**Select:** top positive nets under caps  $\Rightarrow$  **[C1, C3]**.

## Result & steering

- **Exclude substitutes** (e.g.,  $\cos \geq 0.80$  in same role/category).
- **Penalize low stock** via LSP; enforce **category diversity** in top-N.
- If embeddings are **sparse**, fall back to **association rules** / attribute similarity.

▼ **metrics: cross\_sell\_example (with feature\_sources)** — click to expand

```

metrics:
  cross_sell_example:
    weights:
      beta0: -2.0
      beta1_cosine: 2.0
      beta2_lift: 0.8
      beta3_substitute_penalty: 5.0
      alpha_low_stock: 1.0
      m0_low_stock_penalty_cents: 1000
    hero: H1
    candidates:
      - { id: C1, cosine: 0.72, lift: 1.8, margin_cents: 1200, stock_cover_days: 10, is_substitute: 0 }
      - { id: C2, cosine: 0.85, lift: 1.2, margin_cents: 1400, stock_cover_days: 5, is_substitute: 1 }
      - { id: C3, cosine: 0.60, lift: 1.5, margin_cents: 900, stock_cover_days: 8, is_substitute: 0 }
    calculations:
      C1: { z: 0.88, p_attach: 0.70682266, lsp_cents: 0.0, net_cents: 848.19 }
      C2: { z: -4.34, p_attach: 0.01286876, lsp_cents: 285.71, net_cents: -267.70 }
      C3: { z: 0.40, p_attach: 0.59868766, lsp_cents: 0.0, net_cents: 538.82 }
    selected: [ C1, C3 ]

feature_sources:
  - mongo.product_graph
  - mongo.products
  - mongo.carts
</details>

```

## 13) Bundle Optimizer — Knapsack/MILP (slow-mover + hero)

### Goal & decision

Create bundles pairing **slow-movers** with **hero** SKUs to raise **sell-through** and **net GM**, while **bounding cannibalization**.

### Feature sources

- **inventory**: slow-mover list, stock\_units
- **products**: margin\_cents, brand rules
- **attach\_priors**: bundle **attach rates** ( $\pi^{\text{attach}}$ ), **cannibalization rates** ( $\pi^{\text{cann}}$ )
- **Output**: discounts.bundle\_definitions[] (pairs + constraints)

### Compact formula

**Score (expected net value) for pair  $(s, h)$ :**

$$\text{Score}_{s,h} = \pi_{s,h}^{\text{attach}}(m_s + m_h) - \pi_{s,h}^{\text{cann}} m_h - \text{discCost}_{s,h}$$

**Decision (knapsack/MILP):** choose  $y_{s,h} \in \{0, 1\}$  to

$$\max \sum_{(s,h)} y_{s,h} \text{Score}_{s,h}$$

s.t. **stock**, **brand**, and **max-bundles-per-hero** constraints.

## Full expansion (worked)

### Given (margins in cents):

slow movers:  $S1 = 600$ ,  $S2 = 800$ ,  $S3 = 500$

heroes:  $H1 = 1500$ ,  $H2 = 1200$

**Priors & penalties** (attach, cannibal; discCost = 0 in toy):

- $S1-H1$  :  $\pi^{\text{attach}} = 0.06$ ,  $\pi^{\text{cann}} = 0.01$   
Score =  $0.06(600 + 1500) - 0.01 \cdot 1500 = 126 - 15 = \mathbf{111}$
- $S2-H1$  :  $\pi^{\text{attach}} = 0.08$ ,  $\pi^{\text{cann}} = 0.02$   
Score =  $0.08(800 + 1500) - 0.02 \cdot 1500 = 184 - 30 = \mathbf{154}$
- $S3-H2$  :  $\pi^{\text{attach}} = 0.07$ ,  $\pi^{\text{cann}} = 0.01$   
Score =  $0.07(500 + 1200) - 0.01 \cdot 1200 = 119 - 12 = \mathbf{107}$
- $S2-H2$  :  $\pi^{\text{attach}} = 0.05$ ,  $\pi^{\text{cann}} = 0.015$   
Score =  $0.05(800 + 1200) - 0.015 \cdot 1200 = 100 - 18 = \mathbf{82}$
- $S1-H2$  :  $\pi^{\text{attach}} = 0.04$ ,  $\pi^{\text{cann}} = 0.008$   
Score =  $0.04(600 + 1200) - 0.008 \cdot 1200 = 72 - 9.6 = \mathbf{62.4}$

**Constraints (toy):** max **1 bundle per hero**,  $\text{stock}(S1, S2, S3) = (50, 30, 40)$ .

**Optimal pick: S2-H1 (154) and S3-H2 (107).**

## Result & steering

- Emit those **bundle definitions**; enforce **brand rules** and **min hero GM**.
- **Re-estimate priors weekly**; drop bundles whose realized **net GM** falls below floor.

▼ **metrics: bundle\_optimizer\_example (with feature\_sources)** — click to expand

```

metrics:
  bundle_optimizer_example:
    margins_cents:
      slow_movers: { S1: 600, S2: 800, S3: 500 }
      heroes:      { H1: 1500, H2: 1200 }
    priors:
      attach_rate:
        S1_H1: 0.06
        S2_H1: 0.08
        S3_H2: 0.07
        S2_H2: 0.05
        S1_H2: 0.04
      cannibal_rate:
        S1_H1: 0.01
        S2_H1: 0.02
        S3_H2: 0.01
        S2_H2: 0.015
        S1_H2: 0.008
    discount_cost_cents: { S1_H1: 0, S2_H1: 0, S3_H2: 0, S2_H2: 0, S1_H2: 0 }
    scores_cents:
      S1_H1: 111.0
      S2_H1: 154.0
      S3_H2: 107.0
      S2_H2: 82.0
      S1_H2: 62.4
    constraints:
      max_bundles_per_hero: 1
      stock_units: { S1: 50, S2: 30, S3: 40 }
      selected_bundles: [ S2_H1, S3_H2 ]

feature_sources:
  - mongo.inventory
  - mongo.products
  - mongo.attach_priors
</details>

```

## 14) Churn Propensity (risk scoring) — GBM/Logit

### Goal & decision

Flag **at-risk customers** for **targeted retention** when the **expected net** of the action is **positive**.

### Feature sources

- **customers:** tenure, first/last purchase, engagement (active days)
- **orders:** recent frequency & margin (e.g., last 90 d)
- **events:** visits/email opens (to build  $E$ )
- **support** (*optional*): service events
- **Output:** users.churn\_risk

## Compact formula

Binary churn probability  $\hat{p}_{\text{churn}} = \sigma(\mathbf{w}^\top \mathbf{x})$ . **Treat** iff

$$\hat{p}_{\text{churn}} \cdot g - c > 0$$

**Where:**  $g$ = expected **margin saved** by action (cents);  $c$ = **action cost** (cents).

## Full expansion (worked)

**Excel-friendly features:**

$R_w = 10$  (recency in weeks),  $F_{90} = 2$  (orders last 90 d),  $\ln M_{90} = \ln(30,000) \approx 10.31$ ,  $T_m = 12$  (tenure months),  $E_{30} = 6$  (active days last 30 d).

**Weights:**  $w_0 = -1.2$ ,  $w_R = 0.10$ ,  $w_F = -0.30$ ,  $w_M = -0.08$ ,  $w_T = -0.02$ ,  $w_E = 0.05$ .

**Linear score and probability**

$$\begin{aligned} z &= w_0 + w_R R_w + w_F F_{90} + w_M \ln M_{90} + w_T T_m + w_E E_{30} \\ &= -1.2 + 0.10 \cdot 10 - 0.30 \cdot 2 - 0.08 \cdot 10.31 - 0.02 \cdot 12 + 0.05 \cdot 6 \\ &= \mathbf{-1.5648} \\ \hat{p}_{\text{churn}} &= \sigma(z) = \frac{1}{1 + e^{-z}} = \frac{1}{1 + e^{1.5648}} \approx \mathbf{0.1729} \end{aligned}$$

**Intervention economics** (cents):  $g = 1,500$ ,  $c = 200$

$$\text{Decision value} = \hat{p}_{\text{churn}} \cdot g - c = 0.1729 \cdot 1500 - 200 = \mathbf{59.35} > 0 \Rightarrow \mathbf{TREAT}$$

**Threshold intuition:** treat if  $\hat{p}_{\text{churn}} > c/g = 200/1500 = \mathbf{0.133}$ .

## Result & steering

- **Rank** customers by **net value**; **cap daily contacts**; **suppress** if recent negative response.
- **Re-calibrate quarterly** (seasonality/cohorts); audit precision-recall and cost curves.

▼ **metrics:** churn\_propensity\_example (with feature\_sources) — click to expand

```

metrics:
  churn_propensity_example:
    features:
      recency_weeks: 10
      freq_last_90d: 2
      ln_margin_90d: 10.31
      tenure_months: 12
      active_days_30d: 6
    weights:
      w0: -1.2
      w_recency: 0.10
      w_freq: -0.30
      w_ln_margin: -0.08
      w_tenure: -0.02
      w_engagement: 0.05
    calculations:
      z_score: -1.5648
      p_churn: 0.1729
      action_gain_cents: 1500
      action_cost_cents: 200
      decision_value_cents: 59.35
    decision: "TREAT"

feature_sources:
  - mongo.customers
  - mongo.orders
  - mongo.events
  - mongo.support
</details>

```

## 15) Lifecycle Timing – HSMM (explicit state durations) + optional Hawkes

### Goal & decision

Detect lifecycle **state transitions** (Active → At-Risk → Lapsed) to **time win-backs** and **suppress waste**.

### Feature sources

- **events** (weekly aggregates): visits, email opens/clicks
- **orders** (weekly): purchases, spend
- **Output**: `users.lifecycle_state` , `users.state_probs[]`

### Compact formula (HSMM forward)

States  $s \in \{A, AR, L\}$  with **duration pmf**  $P(D = d \mid s)$  and **emission**  $f_s(o_t)$ . The **forward** mass at time  $t$  in state  $s$  with **current duration**  $d$ :

$$\alpha_t(s, d) = \left[ \sum_{s'} \alpha_{t-d}(s') A_{s' \rightarrow s} \right] P(D=d \mid s) \prod_{k=t-d+1}^t f_s(o_k)$$

Posterior (requires normalization):



$$P(S_t = s) = \frac{\sum_{d=1}^t \alpha_t(s, d)}{\sum_{u \in \{A, AR, L\}} \sum_{d=1}^t \alpha_t(u, d)}$$

**Optional Hawkes** (time-to-next purchase):  $\lambda(t) = \mu + \sum_{t_i < t} \alpha e^{-\beta(t-t_i)}$ .

## Full expansion (worked)

**Toy HSMM settings (weekly):** Durations (Poisson means):  $\mu_A = 8$ ,  $\mu_{AR} = 3$ ,  $\mu_L = 12$ .

Emissions (visits/week, Poisson):  $A : \lambda = 3$ ,  $AR : \lambda = 1$ ,  $L : \lambda = 0.2$ .

**Observed visits (weeks 1–4):**  $[3, 2, 1, 0]$ .

We compute **two AR durations** that could end at **week 4**.

**1) AR with  $d = 2$**  (weeks 3–4 under AR)

- Emissions:  $P(1; 1) = e^{-1} \cdot 1 = 0.3679$ ,  $P(0; 1) = e^{-1} = 0.3679 \rightarrow \text{product} = \mathbf{0.1353}$
- Duration pmf:  $P(D=2 \mid AR) = e^{-3} \cdot 3^2 / 2! = \mathbf{0.2240}$
- Transition mass into AR at  $t - d = 2$ :  $\sum_{s'} \alpha_2(s') A_{s' \rightarrow AR} = \mathbf{0.4}$  (toy)
- Forward mass:  $\alpha_4(AR, 2) = 0.4 \times 0.2240 \times 0.1353 = \mathbf{0.0121}$

**2) AR with  $d = 3$**  (weeks 2–4 under AR)

- Emissions:  $P(2; 1) = 0.1839$ ,  $P(1; 1) = 0.3679$ ,  $P(0; 1) = 0.3679 \rightarrow \text{product} = \mathbf{0.0249}$
- Duration pmf:  $P(D=3 \mid AR) = \mathbf{0.2240}$
- Transition mass into AR at week 1:  $\mathbf{0.5}$  (toy)
- Forward mass:  $\alpha_4(AR, 3) = 0.5 \times 0.2240 \times 0.0249 = \mathbf{0.0028}$

**Aggregate AR forward mass at week 4:**  $\alpha_4(AR) = 0.0121 + 0.0028 = \mathbf{0.0149}$ .

**Note:** To claim a trigger at  $\theta$  (e.g., 0.60), we must compute the **normalized posterior**

$$P(S_4 = AR) = \alpha_4(AR) / \sum_{s \in \{A, AR, L\}} \alpha_4(s).$$

Without  $\alpha_4(A)$  and  $\alpha_4(L)$ , the trigger **cannot** be asserted.

**Trigger rule (operational):** fire **At-Risk win-back** when  $P(S_t = AR) \geq \theta$  for at least  $d^*$  consecutive weeks (e.g.,  $\theta = 0.60$ ,  $d^* = 2$ ).

Suppress if  $S_t = L$  and no win-back is active.

## Result & steering

- Use **state** and **time-in-state** to schedule messages; integrate with **promotion uplift** for offer choice.
- If HSMM is heavy in Excel, **approximate** with a **logistic gate** on recency + visit-slope; adopt HSMM in code later.

▼ **metrics: lifecycle\_hsmm\_example (with feature\_sources)** — click to expand

```
metrics:
  lifecycle_hsmm_example:
    states: [A, AR, L]
    duration_poisson_means:
      A: 8
      AR: 3
      L: 12
    emission_poisson_lambdas_visits:
      A: 3.0
      AR: 1.0
      L: 0.2
    observations_weekly_visits: [3, 2, 1, 0] # weeks 1..4
    toy_transition_mass_into_AR:
      at_week_2: 0.4
      at_week_1: 0.5
    durations_considered:
      - { state: AR, d: 2, emission_product: 0.1353, P_D: 0.2240, contrib_alpha: 0.0121 }
      - { state: AR, d: 3, emission_product: 0.0249, P_D: 0.2240, contrib_alpha: 0.0028 }
    alpha_AR_week4_total: 0.0149
    trigger_rule:
      threshold_theta: 0.60
      min_consecutive_periods: 2
    outcome: "NEEDS_POSTERIOR_NORMALIZATION" # compute alpha_A and alpha_L to decide

feature_sources:
  - mongo.events
  - mongo.orders
```

</details>