Executive Sponsor: Jane Englebright

Data retrieval failed for the subreport, 'PortfolioActualsSummary', located at: /Portfolio Actuals Summary. Please check the log files for more information.

Executive Sponsor: Jane Englebright - **Project Manager:** McGhee Kevin

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Mike Wargo	PRGM Enterprise Downtime	Program for Enterprise Downtime and Data Recovery projects. To establish more complete operational and tactical plans for the communication, coordination, drills, recovery and facility operations of key EHR processes, due to downtime or complete data loss.	69 %	3/31/2016	6/29/2018		🟥	🟥	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	Program 11/30/18 Progress Report: The Program remains RED due to vendor delays. HCA Alert mobile app and HCA CodeReady Patient Tracker mobile apps delayed until 2019. The project team recently determined that the vendor solution to server, and contact management on the servers, is not supportable in the current state that the vendor solution exists for Desktop Alerting. Vendor plans on testing the required load-balancing functionality to Desktop Alerting in early December. Additional conversations with leadership are underway to determine the appropriate next step. Wave1 (of 4) Facility Downtime Plans Field Implementation completion at approximately 57% . Leadership considering strategy to raise priority for completion by divisions.Field Impact: A corporate led downtime strategy that impacts all divisions and facilities. Downtime Facility Implementation began 3/1/18 at all Divisions/Facilities, with initial ETC 6/2019. Downtime Education role-based WBTs began 2/22/18.Barriers/Issues: Vendor delays on delivery of mobile apps. Slow completion rate of Facility Downtime Plans Field Implementations.Go to Green Plan: Complete HCA Alert desktop alerting, mobile application and HCA CodeReady mobile applications implementation. Program will remain Red through completion (new estimated completion is Q4, 2019).												

Executive Sponsor: Jane Englebright - Project Manager: Davis Bill - Franklin

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Tammy White	PRGM CSG NSG	Program shell for the Nursing strategies.	41 %	4/5/2017	12/31/2018		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsP			HCA - Clinical Services Group
Exec Status Summary	Highest level nursing strategy program placeholder. Each program is reported on individually below.												
Sammie Mosier	Advocacy - Professional Practice Council - Tactic	Project Overview: Ensure consistent adoption of exemplary Professional Practice Councils. METRIC: RN Engagement, RN Turnover, RN Turnover 1st Year	60 %	1/3/2018	12/31/2018		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	11/30/2018 Progress Report: Action plans have been completed.Field Impact: None.Barriers/Issues: None at this time.												
Tammy White	Advocacy and Leadership - Strategy	Tie many Strategy Programs to respective Strategies	24 %	1/23/2018	1/13/2020		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsP			HCA - Clinical Services Group
Exec Status Summary													

PerView

Portfolio Actuals Report

Executive Sponsor: Jane Englebright - Project Manager: Robinson Ashley - Brentwood

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Cindy Borum	Consistency in Practice - Models of Care - Tactic	Project Overview: Evaluate and/or develop models of Care to improve patient access, continuity of care, and clinical measures. Metrics: CAUTI, CLAUBSI, Sepsis, Throughput, Nurse Leader Rounding	41 %	2/5/2018	1/2/2020		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group

Exec Status Summary	11/30/18 Progress Report: White Paper in Progress. Field Impact: Enterprise wide nursing impact.Barriers/Issues: None at this time.

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Executive Sponsor: Jane Englebright - Project Manager: Smith Phil

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Dan Roberts	Performance Visibility - Clinical KPI Development	Project Overview: Leverage standard nursing documentation (EBCD screens) to architect, develop and monitor the Key Process Indicators (KPIs) identified for Restraints, CHG Bathing, Falls and Pressure Ulcers within the Nursing Insights Dashboard. Metric: TBD	3 %	11/30/2018	5/23/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	?Executive Status Summary:11/30/18 Progress Report: Clinical KPI Development requirements have been completed by CSGField Impact: None at this timeRisk: None at this timeBarriers/Issues: None at this time												
Dan Roberts	Performance Visibility - Integrated Clinical and Operational Navigation POC	Project Overview: Conduct a proof of concept pilot of an integrated technology solution that builds upon the Nursing Data Portal baseline to bring together operational and clinical data in a single view at the unit level. This solution will have the capability to create and manage best practice action plans as well as scale/align nursing performance activities across the enterprise. Conduct a proof of concept pilot of the solution to determine impact and scalability for enterprise release. Metric: Workforce Engagement, Efficient Delivery, Clinical Outcomes, Patient Experience	83 %	1/9/2017	5/20/2019	1/8/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	Executive Status Summary: 11/30/18 Progress Report: Overall project flipped from YELLOW to GREEN after additional development sprints and budget impacts were communicated. Development for CNO and SPA releases are complete, working through defects in current sprint. Project leadership is working to finalize the patent ideation with Legal, soft go-live is on track for December. Nurse leaders will begin submitting and managing live action plans in January, 2019.Field Impact: Proof of Concept - Pilot sites have been recommended by DCNEs. Risk: If work required to develop the gamification functionality takes longer than estimated then the scope of the gamification module may be minimized in order to meet identified deployment dates.Barriers/Issues: None at this time												
Dan Roberts	Performance Visibility - New Data Sourcing	Project Overview: The architecture of new sources of clinical data for current and future metrics and KPIs within the Nursing Data Strack for consumption by nursing data tools. Metric: TBD	10 %	12/3/2018	12/30/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	?Executive Status Summary:11/30/18 Progress Report: Work is scheduled to begin in December 2018, pending IT;S hiring of resources and capacity to begin the work.Field Impact: Enterprise deployment. Barriers/Issues: None at this time												
Dan Roberts	Performance Visibility - Nursing Performance Review NPR	Project Overview: Define and align nursing-specific data elements across cross-cutting functional areas Metric: Workforce Engagement, Efficient Delivery, Clinical Outcomes, Patient Experience	90 %	9/14/2017	5/3/2019		🔶	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	Executive Status Summary: 11/30/18 Progress Report: The current project status is YELLOW due to delays in sourcing the NPR from the EDW. The NDE team has recently added department level aggregation to the NPR. The NDE Team has previously developed Enterprise, Group, Division, Market, and Facility level aggregations. The current monthly development process is manual. Work to transition from the manual process to an automated monthly ETL and development process with IT;S is underway. Data source analysis and temporary database approach design is completed. Global filters setup complete and remaining development in progress. QA targeted for the week of 12/3. Field Impact: Enterprise deployment. Barriers/Issues: Until incremental resources are hired, prioritized work will experience delaysGo To Green Plan: Work with the Human Resouces and Performance Improvement data owners to source the relevant metrics from the EDW to complete this phase of the NPR enhancement project.												

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Portfolio Actuals Report

Executive Sponsor: Jane Englebright - Project Manager: Smith Phil

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Dan Roberts	Performance Visibility - Unit Level Demographics for Staffing Optimization	Project Overview: Work to identify objective metrics/inputs to be used to describe the unit level demographics at the organizational level throughout the enterprise, starting with unit/department level. This will also include the discovery work required for implementation. Metric: Workforce Engagement, Efficient Delivery, Clinical Outcomes, Patient Experience	32 %	7/26/2018	6/11/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	?Executive Status Summary:11/30/18 Progress Report: The Business has completed requirements gathering sessions for Nurse Care Attribution Model (NCAM). CSG Requirements and a prototype are in the process of being developed for the NCAM work. The team is targeting a Q1 2019 completion date for the first iteration of the NCAM prototype. In collaboration with an IT;S BA, the project team has performed extensive discovery work on Clinical Unit Mappings. The Nurse Unique Identifier initiative has been prioritized to begin Q1 of 2019.Field Impact: Proof of Concept Barriers/Issues: None at this time												
Dan Roberts	Performance Visibility - Unit of Distinction	Project Overview: Support expansion of the Unit of Distinction Program by eliminating manual processes. This will be accomplished through the development of functionality within the nursing data platform to automate workflows and streamline data collection, reporting and validation of submissions. Metric: Workforce Engagement, Efficient Delivery, Clinical Outcomes, Patient Experience	52 %	2/20/2018	8/12/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	Executive Status Summary:11/30/18 Progress Report: The Short Term solution went live on May 30th. Q3 requirements / functionality has been incorporated into the tool. The discovery process for the Long Term solution is underway. Field Impact: Deployed for Q1 submissionBarriers/Risks: None at this time												

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Executive Sponsor: Jane Englebright - Project Manager: Slabaugh Jason - Brentwood

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Jane Englebright	CSG NSG Nursing Strategy Implementation	The aim of the HCA Nursing Strategy is to deploy a targeted set of well-executed, evidence-based tactics that will: measurably improve nursing performance and outcomes; support growth strategies; and proactively position HCA to respond to nursing labor issues. The goal is to transition the view of nursing from a COST to be minimized to an INVESTMENT to be optimized. This effort will implement the following key tactics: • Operations and Outcomes – Unit level accountability • Professional Practice – HCA Nursing brand development, as well as unit and nursing performance recognition • Leadership – Development pipeline	100 %	5/14/2015	3/10/2017		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			Not a Chargeback Project

Exec Status Summary	5/25/18: project returned to a status of ;In Progress; because the associated SharePoint site is still active.

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Portfolio Actuals Report

Executive Sponsor: Jane Englebright - Project Manager: Gee Steven

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Jane Englebright	Englebright - Planning Portfolio Support		0 %	2/23/2018	2/23/2018		🟢	🔺	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsP			HCA - Clinical Services Group

Exec Status Summary

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Portfolio Actuals Report

Executive Sponsor: Jane Englebright - Project Manager: Lyles Steven

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Mike Wargo	Downtime - Governance Reporting and Education	As part of the overall Enterprise Downtime program, the Governance, Reporting and Education project will establish the framework for the Enterprise Downtime Program. This project will tie into the other sub-projects within the program to help formalize processes and standards needed in these types of events.	98 %	9/16/2016	6/26/2018		🟥	🔺	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: Project remains Red due to Wave 1 implementation completion standing at 57%. The team has held calls with division contacts to help drive the completion of Wave 1 and subsequent waves. The only corporate project tasks that remain are monitoring Phase 1 and Phase 2 completion of the Wave 1 implementation. Field Impact: A corporate led downtime strategy that impacts all divisions and facilities. No field impact for this reporting cycle.Barriers / Issues: None that require executive interventionGo-to-Green Plan: Monitor completion dashboard for Wave 1 attestations. Project will remain red until Wave 1 activities complete or the outstanding project tasks are operationalized. Business Owner will meet on 12/7 and 12/21 to discuss transition to operations..												
Mike Wargo	Downtime -Event Comm -Coord - Incident Mgmt	As part of the overall Enterprise Downtime program, the Downtime Event Communication, Coordination, and Incident Management project will establish the enterprise toolset and processes to ensure proper event coordination, communication, major event management, and documentation to occur. This project will tie into the other sub-projects within the program to help formalize processes and standards needed in these types of events.	91 %	9/16/2016	6/28/2018		🟥	🟥	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: The project remains RED due to vendor delays. HCA Alert mobile app and Patient Tracker mobile apps delayed until 2019. The project team recently determined that the vendor solution to server, and contact management on the servers, is not supportable in the current state that the vendor solution exists for Desktop Alerting. Vendor plans on testing the required load-balancing functionality to Desktop Alerting by end of November. Additional conversations with leadership are underway to determine the appropriate next step.Field Impact: HCA Alert rollout for all waves delivered to the field for implementation. Barriers/Issues: Field resource availability for implementation and vendor delivery of mobile applications for both tools. Go-to-Green Plan: Weekly updates to stakeholders and acceptance of mobile application delays. Project will remain red through completion (new estimated completion is 2019)												

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Portfolio Actuals Report

Executive Sponsor: Jane Englebright - Project Manager: Hewitt Sara

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Ann Hatcher	Advocacy - Employee Rounding - Tactic	Project Overview: Ensure consistent approach to Employee Rounding. METRIC: RN Engagement, RN Turnover, RN Turnover 1st Year	41 %	2/19/2018	12/31/2018		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	??11/30/2018 Progress Report: Action plans have been completed.Field Impact: None.Barriers/Issues: None at this time.												
Carla Worthey	Advocacy - Leadership Pipeline-DDP - Tactic	Project Overview: Develop and deploy optimal approach to increase pipeline of Leaders in the Director Development Program. METRIC: Various Engagement Metrics, Retention, Patient Experience	26 %	5/15/2018	6/1/2020	9/3/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	?11/30/2018 Progress Report: DDP overview given to Peter Lindquist. Communication phase plan for 2019-2020 DDP and CCU Expansion crafted.Field Impact: None.Barriers/Issues: None at this time.												
Diane Rudd	Advocacy - Charge Nurse Certificate - Tactic	Project Overview: Ensure consistent approach to acquiring the Charge Nurse Certificate. METRIC: Charge Nurse Retention, Promotion Rates, HCAHPS Scores	31 %	6/5/2018	12/31/2018	12/31/2018	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	?11/30/2018 Progress Report: Action plans have been completed.Field Impact: None.Barriers/Issues: None at this time.												
Diane Rudd	Advocacy - Leadership Orientation Onboarding and Training - Tactic	Project Overview: Standardize efforts for leaders across enterprise to complement specialty training offered by CSG in key areas (OR, ED, Med-Surg). METRIC: 1st Yr Leader Turnover, 1st Yr Leader Engagement, Executive Development Program / Director Development Program Pipeline (LIA)	74 %	2/5/2018	3/4/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: Nurse Leader Onboarding Guides are complete and available in Healthstream. Expansion of New Leader Onboarding Guide expandsion complete. Mid-America OR University training complete.Field Impact: EnterpriseBarriers/Issues: None at this time.												
Jackie Blanchard	Consistency in Practice - CAUTI - Tactic	Project Overview: Develop and operationalize best practices Toolkit surrounding insertion, maintenance and removal for urinary catheter management protocols. Metrics: HAI Dashboard and KPIs	100 %	2/5/2018	11/30/2018		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: CAUTI Toolkit deployed to enterprise in August. New project will be created for 2019 CAUTI work.Field Impact: Enterprise wide nursing impact.Barriers/Issues: None at this time.												

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Report Date: 12/19/2018

PerView — Portfolio Actuals Report

Executive Sponsor: Jane Englebright - Project Manager: Hewitt Sara

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Jackie Blanchard	Consistency in Practice - CLABSI - Tactic	Project Overview: Develop and operationalize best practices Toolkit surrounding insertion, maintenance and removal for urinary catheter management protocols. Metrics: HAI Dashboard and KPIs	100 %	2/5/2018	11/30/2018		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: CLABSI Toolkit deployed to enterprise in August. New project will be created for 2019 CLABSI work.Field Impact: Enterprise wide nursing impact.Barriers/Issues: None at this time.												
Joe Dunn	Advocacy - Continuous Listening - Tactic	Project Overview: Develop and operationalize an approach to consistently capture the voice of our nurses. METRIC: RN Engagement	41 %	1/2/2018	5/31/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	11/30/2018 Progress Report: Finalized date for kickoff of MAgnet survey. Executive council kickoff for employee engagement scheduled for 12/19. Transformation workshop for employee engagement scheduled for 1/31/19.Field Impact: NoneBarriers/Issues: None at this time.												
Karla Miller	Consistency in Practice - Medication Management and Diversion Prevention- Tactic	Project Overview: Consistency in Medication Administration Practices. Metrics: TBD	52 %	2/16/2018	6/28/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectH			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: Reports are live in the Medication Management Portal. Pharmacy Team will continue to support the Meditech reports as well until the HL7 interface is complete.Field Impact: Enterprise wide nursing impact.Barriers/Issues: None at this time.												
Kathy Smeykal	Consistency in Practice - Throughput - Tactic	Project Overview: Operationalize Unit Utilization and Observation Toolkits, DC readiness, care coordination, increase Case Management utility of iMobile, ambulation/OOB. Metrics: TBD	68 %	1/2/2018	7/12/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: Piloting Unit Utilization Self Implementation Toolkit at South Austin Medical Center and Henrico. Observation Unit Toolkit to be released in Q1 with AG facility Kickoffs complete. Final Bed Management Toolkit revisions in process and Bed Management Dashboard in development.Field Impact: Enterprise wide nursing impact.Barriers/Issues: Dashboard poential delays related to EDW data loads.												
Kelly Furbee	Advocacy - Selection Practices - Peer Interviewing-Healthcare Source - Tactic	Project Overview: Validate and Optimize utilization of Healthcare Source pre-hire assessment results. METRIC: RN Turnover 1st YR primarily	67 %	1/3/2018	12/31/2018		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	11/30/2018 Progress Report: Validation of sample records complete. Final code is in production; release to additional parties pending validation completion.Field Impact: NoneBarriers/Issues: None at this time.												
Kimberly Reddish	Consistency in Practice - SPOT - Tactic	Project Overview: Deployment of Sepsis Prevention and Optimization of Therapy (SPOT) application across the enterprise and refinement of Nursing Sepsis workflow. Metrics: TBD	100 %	1/3/2017	10/2/2018		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: All Divisions are now live on SPOT. Project to be closed. Field Impact: Enterprise wide nursing impact.Barriers/Issues: None at this time.												
Manisha Shah	Consistency in Practice - Sitter Program - Tactic	Project Overview: Establish guidelines in regards to Sitter and Virtual Sitter utilization to enable the decrease of falls, reduce self-harm and restraint usage. Metrics: TBD	42 %	2/16/2018	9/30/2019		🟢	🟥	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio			HCA - Clinical Services Group

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Executive Sponsor: Jane Englebright - Project Manager: Hewitt Sara

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Exec Status Summary	11/30/18: Phase 1 tactics deployed on 10/8/18, including assessment process, CNO/ACNO approval process and every 6 hour reassessment. New project will be created for 2019 Phase 2 Tactics.Field Impact: Enterprise wide nursing impact.Barriers/Issues: None at this time.												
Mary Ann Hodge	Advocacy - Brand Promise-Nursing - Tactic	Project Overview: Develop and operationalize our Brand Promise to impact nurse recruitment and clinical excellence on a national level METRIC: TBD (stakeholder success definition KPI workshop – August)	62 %	2/8/2018	4/2/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	?11/30/18 Progress Report: NVP validation and PVP alignment complete. Version 1.0 of Brand Book complete.Field Impact: NoneBarriers/Issues: None at this time.												
Nicole Tremblett	Consistency in Practice - Issues Resolution - Tactic	Project Overview: Design and implement a solution for nurse issue resolution. This solution will be embedded in the nurse workflow and provide closed loop communications. Initial phase will address IT tickets.	20 %	2/5/2018	4/30/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: Issue Resolution is live on ServiceCentral for IT ticketing. Integration with Orbit is complete and all education is underway.Field Impact: Enterprise wide nursing impact.Barriers/Issues: Deep dive into HealthStream data as no visibility in the past issues.												
Sammie Mosier	Advocacy - ACNO-ANA Training Pilot - Tactic	Project Overview: Piloting supplemental training via ANA to support ACNO development from both a strategic and leadership perspective. METRIC: Retention RN Engagement	13 %	8/16/2018	6/16/2020	12/31/2018	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	?11/30/2018 Progress Report: Training Pilot with LOD complete. Bulk of courses will take place in 2019.Field Impact: Pilot only.Barriers/Issues: None art this time.												
Sammie Mosier	Advocacy - New Nurse Support - Tactic	Project Overview: Develop optimal approach to better support the New Nurse. METRIC: RN Turnover, RN Engagement	20 %	7/2/2018	8/8/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	?11/30/2018 Progress Report: IT;S approval to proceed with pilot received. Awaiting facility and legal sign off on contract.Field Impact: None.Barriers/Issues: None at this time.												
Sammie Mosier	Advocacy - Organizational Alignment - Tactic	Project Overview: Develop and deploy optimal approach to identify Leadership role responsibilities and organizational structure standardization in each facility. METRIC: RN Engagement, RN Turnover, RN Turnover 1st Year	36 %	2/16/2018	2/6/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			HCA - Clinical Services Group
Exec Status Summary	?11/30/2018 Progress Report: HR Job Description Harmonization project has finalized. Consolidation discussions commenced on CNC and full time CN and Supervisor.Field Impact: None.Barriers/Issues: None at this time.												
Sammie Mosier	PRGM NSG Advocacy and Leadership	Parent program for Nursing Advocacy & Leadership projects.	0 %	11/27/2018	11/27/2018		🟢	🔺	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsP			HCA - Clinical Services Group
Exec Status Summary													

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Portfolio Actuals Report

Executive Sponsor: Jane Englebright - Project Manager: Hite Melissa

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Sammie Mosier	Advocacy - Career Pathways - Tactic	Project Overview: Develop and operationalize a program, enabling nurses to embrace the HCA community & pursue career opportunities. METRIC: RN Engagement, RN Turnover	73 %	11/30/2017	6/18/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: Initiative teams continue to support the development work for the HCA Inspire application. Pilot sites have been determined for the HCA Inspire application.Field Impact: Enterprise wide nursing impactBarriers/Issues: None at this time												
Sammie Mosier	Advocacy Career Enterprise Nursing Social Network	Develop an enterprise-wide platform to provide a community for social connections and collaboration across the nursing workforce. This community would facilitate open communication by providing a place to post news, ask questions, share links, connect to fellow HCA nurses, and deliver communications and marketing campaigns	100 %	10/12/2017	12/3/2018		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: The team is supporting the HCA Inspire application with development of a Mentorship communication plan and a launch campaign for the app pilot. Communication for pilot champions is also being developed.Field Impact: Enterprise wide nursing impactBarriers/Issues: None at this time												
Sammie Mosier	Advocacy Career HCA Inspire - Development	HCA Inspire is a career pathways platform to support nurse career development, provide education and training, and invite nursing collaboration across HCA. This phase is focused on development of the application and conducting an Alpha and Beta pilot within the Enterprise system.	61 %	6/4/2018	7/12/2019	1/22/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: Sprint 4 Development completed with Sprint 5 in progress. Pilot division has been determined (Central West Texas) along with 3 facilities (St. David;s, Round Rock, and South Austin). Planning call scheduled for 12/3 with division/facility leadership to begin discussions on unit, champion, and mentor selection along with timelines.Field Impact: Enterprise wide nursing impactBarriers/Issues: None at this time												
Sammie Mosier	Advocacy Nursing Career Mentorship	Develop a formalized mentorship curriculum with requirements necessary to become a mentor, and define a role (virtual or live) to provide nurses with professional coaching, career guidance, tailored personal advice, and bring transparency to the breadth of opportunities for nurses to remain within the HCA network.	89 %	10/12/2017	3/13/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Pl			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: The mentor HealthStream training course has been revamped. Mentor marketing materials are now available on MediaWorks. The mentorship core team will be included in the HCA Inspire application user acceptance testing (UAT) beginning December 17th. A plan is in development for additional mentor selection to support expanded pilot roll-out.Field Impact: Enterprise wide nursing impactBarriers/Issues: None at this time												

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PerView — Portfolio Actuals Report

Executive Sponsor: Jane Englebright - Project Manager: Tropea Kathy

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Sammie Mosier	Advocacy Career Nursing Proficiency Framework	Define potential career paths for nurses, including the jobs within the paths, to help nurses understand the breadth of opportunity at HCA. Standardize minimum job requirements and job role profiles to assist nurses in understanding how to progress on the chosen path...	99 %	1/4/2018	3/29/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: In process of defining the list of jobs within Informatics for which we will develop job descriptions. Consolidated job profiles to align with existing Lawson job codes to improve the user experience. Updated the mapping and provided to Dr. Jackson and YML.Field Impact: Enterprise-wide nursing impact.Barriers / Issues: None.												
Sammie Mosier	Advocacy Career Reimbursement for Educational Milestones	Benchmark, standardize, and socialize financial support for certifications currently available to nurses in alignment with HCA's preferred nursing competencies. Expand program to include proportional reimbursements for HCA-valued skills that may fall outside of nurse current role.	96 %	12/19/2017	1/2/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio			HCA - Clinical Services Group
Exec Status Summary	11/30/2018 Progress Report: Making final edits to policy. Addressing final remaining process issues: the technical way that reimbursement payments will be made and reconciling the list of WFD certifications with what certifications the facilities pay for.Field Impact: Enterprise-wide nursing impact.Barriers / Issues: None.												
Sammie Mosier	Advocacy Career Reward and Recognition	Create more structured, more openly communicated programs customized to the values of nursing personas for: real-time recognition; small, frequent rewards; leadership rounding; recognition (e.g., badges) for specialized skill sets and patient service; designated milestone achievements (e.g., completion of first year as a nurse, progress achieved towards short-term goals).	82 %	12/18/2017	4/1/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files fo			HCA - Clinical Services Group
Exec Status Summary	11/30/2018 Progress Report: Met with YML to provide clarity to requirements for 5 of the badges. Addressing outstanding scope item with YML (Novice to Expert badge). We believe we had clearly defined and documented this requirement.Field Impact: Enterprise-wide nursing impact.Barriers / Issues: None.												

Report Date: 12/19/2018

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Executive Sponsor: Jane Englebright - Project Manager: Francis Sandy - Project Mgmt

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Sammie Mosier	NG - Next Gen Growth Work		0 %	1/1/2018	2/12/2018		🟢	🔺	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectH			Not a Chargeback Project

Exec Status Summary

Executive Sponsor: Jane Englebright - Project Manager: Williams Paula

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - Capital Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the Capital Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development)	67 %	2/20/2018	6/4/2019	2/27/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project
Exec Status Summary	11/30/18 Progress Report: Division is well into interview process for leadership roles, with appropriate stakeholders participating in interviews. All interviews for leadership positions are targeted for completion in the coming period. Clinical Education Division Lead has communicated new model to division leadership and facility educators. In the coming period, all permanent positions will be loaded into HRIS. Educators expected to onboard in January.Field Impact: CapitalBarriers/Issues: None at this time												
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - East Florida Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the East Florida Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development)	56 %	2/20/2018	5/21/2019	4/1/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project
Exec Status Summary	11/30/18 Progress Report: Division is in interview process for leadership roles - including the permanent Division Lead. In the coming period, interim Clinical Education Division Lead will conduct face-to-face meetings with educators at facilities, and will invite from other divisions those who have already experienced the transition. Staff educator positions slated for onboarding in March 2019. Field Impact: East FloridaBarriers/Issues: None at this time												
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - Far West Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the Far West Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development)	48 %	2/20/2018	7/3/2019	4/1/2019	🟢	🔶	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project
Exec Status Summary	11/30/18 Progress Report: Strong Far West recruiting presence established. Collective bargaining agreements add complexity to division rollout. Organizational chart remains under development. Communication plan is not fully executed division-wide to educators. Onboarding leadership roles to extend into 2019 - including lead division role, vacated in the current period. DCNE is now engaged at a deeper level. Executives will consider timing of division;s organizational onboarding in the coming period when re-baseline is likely.Field Impact: Far WestBarriers/Issues: Schedule Light due to Org Chart needing to be finalized.												
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - Gulf Coast Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the Gulf Coast Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development)	59 %	2/20/2018	5/21/2019	4/1/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project
Exec Status Summary	11/30/18 Progress Report: Division lead met with market VPs of HR in current period and communicated new model and impact to staff. Any leaders hired onto division ledgers in 2018 to be transitioned to new HealthTrust ledgers on 1/1/2019. Leadership onboarding expected to push into beginning of 2019. In the coming period, all permanent positions will post in Taleo. Educators targeted for onboarding by beginning of April.Field Impact: Gulf CoastBarriers/Issues: None at this time												

Executive Sponsor: Jane Englebright - Project Manager: Williams Paula

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - Mid America Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the MidAmerica Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development)	65 %	2/20/2018	5/21/2019	2/28/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project
Exec Status Summary	11/30/18 Progress Report: Deployment kicked off and communicated to division leadership and clinical education staff. Mid America is in the interview phase for directors who will onboard by 12/31/2018. Onboarding for specialty educators likely to extend into 2019. Staff educator positions slated for onboarding 01/01/2019.Field Impact: Mid AmericaBarriers/Issues: None at this time												
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - Mountain Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the Mountain Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development).	72 %	2/20/2018	5/1/2019	2/27/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project
Exec Status Summary	11/30/18 Progress Report: Phase one of leadership recruiting is complete. Specialty educator recruiting will move into Phase two of recruiting in the coming period. Also in the coming period, all permanent positions will be loaded into the HRIS system to be available through Taleo. Staff educator positions slated for onboarding March 2019. Field Impact: MountainBarriers/Issues: None at this time												
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - North Florida Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the North Florida Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development)	63 %	2/20/2018	5/21/2019	2/27/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project
Exec Status Summary	11/30/18 Progress Report: Division Clinical Education Lead completed interview process for leadership roles and onboarding has begun. Phase one of recruiting for leadership will be completed in the coming period. Phase two recruiting for educators expected to complete in February 2019.Field Impact: North FloridaBarriers/Issues: None at this time												
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - North Texas Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the North Texas Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development)	49 %	2/20/2018	4/10/2019	3/31/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project
Exec Status Summary	11/30/18 Progress Report: Leadership recruiting was completed in the current period. 2018 hires will be acquired by new HealthTrust ledgers as of 1/1/2019. All permanent staff positions will load into the HRIS system in the coming period. Most staff interviews are either in final round or completion. Onboarding of all staff expected by early February. Field Impact: North TexasBarriers/Issues: None at this time												
Steve Tarkington	Leverage Scale - Clinical Education Shared Services - South Atlantic Deployment	Project Overview: This workstream is responsible for deployment of the clinical education shared service model in the South Atlantic Division. Leadership will onboard by 12/31/2018. 2019 Budgeting/Scorecard added to workstream. METRIC: Clinical Education Score Card (In Development)	59 %	2/20/2018	7/8/2019	5/1/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			Not a Chargeback Project

Executive Sponsor: Jane Englebright - Project Manager: Williams Paula

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Exec Status Summary	11/30/18 Progress Report: Division Clinical Education Lead has met in person with educators at facilities and communicated the new model. Stakeholders outside of Clinical Education are participating in interviews. Hire decisions for division leadership roles are targeted for first week of December. Staff educator positions slated for onboarding by 4/30/2019. Field Impact: South AtlanticBarriers/Issues: None at this time												
Steve Tarkington	Leverage Scale - SIM Center Planning and Preassessment	Project Overview: This workstream is responsible for simulation center site identification for the following divisions: North Texas, Gulf Coast, South Atlantic, East Florida, Far West, MidAmerica, North Florida, Capital, and Mountain. METRIC: Construction Progress, Budget	10 %	12/3/2018	1/23/2020	12/3/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			Not a Chargeback Project
Exec Status Summary	?11/30/2018 Progress Report: North Texas - Scheduled, Site identified, May 2019 Go-LiveGulf Coast - Scheduled, Site identified, June 2019 Go-LiveSouth Atlantic - Scheduled, August 2019 Go-LiveEast Florida - Scheduled, August 2019 Go-LiveFar West - Scheduled, September 2019 Go-LiveMidAmerica - Scheduled, October 2019 Go-LiveNorth Florida - Scheduled, November 2019 Go-LiveCapital - Scheduled, December 2019 Go-LiveMountain - Scheduled, December 2019 Go-LiveField Impact: All divisions excluding West Florida, San Antonio and Central West TexasBarriers/Issues: None at this time.												
Steve Tarkington	Leverage Scale – West Florida SIM Center Deployment Plan	Project Overview: This workstream is responsible for the West Florida simulation center build, finalizing the build toolkit for all centralized education centers, and completing all simulation and non-simulation equipment purchases required for each room type. METRIC: Construction Progress, Budget	4 %	1/9/2018	10/1/2020	7/26/2019	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information.			Healthtrust - Clinical Education
Exec Status Summary	11/30/2018 Progress Report: West Florida Brandon lease is in queue for final signature. In the current period, the team performed an onsite field visit, performed room-to-room IT and media assessment, and selected millworks/finishes for the space. Per lease, permitting and construction timeline will push opening to summer 2019. Project re-baselined, accordingly. Field Impact: West Florida divisionBarriers/Issues: None at this time												

Executive Sponsor: Jane Englebright - Project Manager: Malaney Bridget

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Steve Tarkington	Leverage Scale - HSTM HCA EBSCO Project - Tactic	Project Overview: Currently, HCA uses Lippincott NursingCenter as the evidence based practice resource for nurses. Following a new corporate contract effective 2018, EBSCO Nursing Reference Center Plus will be replacing Lippincott. This project is a collaboration with HealthStream Learning Center to identify all facility documentation with links to Lippincott and replace with EBSCO links.	81 %	1/18/2018	1/18/2019		🔶	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsPMProjectHours', located at: /Portfolio Actuals PMProjectHours. Please check the log files for more information			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: This project is Yellow due to schedule variance from the original baseline dates and active high probability risks related to timely delivery of content from EBSCO as well as the publication of the Dynamic Health reference app/push to iMobile phones. With Steve;s approval, the milestones of this project related to policy links have been re-baselined to the 12/17/18 date provided by HSTM. Per report-outs on 11/30/18, all tasks due 12/17/18 are on schedule; if they are completed on time, the project should return to green.Field Impact: This project will impact all HCA facilities and Ambulatory Surgery Centers with the exception of the International Division. Barriers/Issues: N/AGo to Green Plan: See above											

Executive Sponsor: Jane Englebright - Project Manager: Nivens Ryan

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Tammy White	MedeAnalytics DCNE Deployment	Deployment of MedeAnalytics solution to enterprise DCNE group for use in execution of nursing strategy deliverables.	2 %	11/14/2018	4/9/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsP			HCA - Clinical Services Group
Exec Status Summary	?11/30/2018 Progress Report: A project charter and initial project schedule have been created. At this time, Bill Davis is working to finalize the scope and timeline, at which point the team will move forward with resource identification and deployment planning.Field Impact: Division Chief Nursing ExecutivesBarriers/Issues: None at this time.												

PerView

Portfolio Actuals Report

Financial Month: December-2018
Financial Start and Finish Dates: 11/26/2018-12/16/2018
Reporting Start and Finish Dates: 11/26/2018-12/16/2018

Executive Sponsor: Jane Englebright - Project Manager: Petty Elle

Business Owner	Project Name	Project Description	% Comp	Start	Finish	Go Live Date	PM Status	Overall Health	Active Status	Project Manager	PM Hours	Resource Utilization	Chargeback Category
Tammy White	NSG - Atlas Internal Site Redesign	Redesign and implementation of updated internal Nursing Atlas site.	20 %	1/1/2019	4/16/2019		🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsP			HCA - Clinical Services Group
Exec Status Summary	?11/30/18 Progress Report: Nursing Atlas Site Redesign project has a drafted plan and charter. Standing core team meeting established. All report dates are future dated until 01/01/2019 pending a go live date from nursing leadership.Field Impact: None. Barriers/Issues: None at this time.												
Tammy White	Nursing Strategy - Communications Plan	This is the schedule for the Communications Plan for the Nursing Strategy.	4 %	3/1/2018	12/31/2019	12/31/2018	🟢	🟢	In Progress	Data retrieval failed for the subreport, 'PortfolioActualsP			HCA - Clinical Services Group
Exec Status Summary	11/30/18 Progress Report: Nursing team and Corporate Communication team collaborated to brainstorm all items necessary to execute 2019 nursing communication strategy. Project management group has turned resulting tasks into a project plan. Project plan is currently waiting approval.Field Impact: None. Barriers/Issues: None at this time.												

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