

- **Course Title:** Engineering Cost Analysis & Economy (ENGR 222)
- **Session:** Fall 2024
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- **Class Time:** TR 9.30 AM-10.45 AM
- **Office hours:** TR 11.00 AM-12.30 PM



# **Present Worth Techniques to Evaluate and Select Alternatives**

## Two types of economic proposals

**Mutually Exclusive (ME) Alternatives:** *Only one* can be selected; Compete against each other

**Independent Projects:** *More than one* can be selected; Compete only against DN

**Do Nothing (DN)** – An ME alternative or independent project to maintain the current approach; no new costs, revenues or savings

## Two types of cash flow estimates

**Revenue:** Alternatives include estimates of costs (cash outflows) *and* revenues (cash inflows)

**Cost:** Alternatives include *only* costs; revenues and savings assumed equal for all alternatives

## PW Analysis of Alternatives

Convert all cash flows to PW using **MARR**

Precede *costs* by *minus* sign; *receipts* by *plus* sign

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### EVALUATION

For one project, if  $PW > 0$ , it is justified

For mutually exclusive alternatives, select **one** with *numerically largest PW*

For independent projects, select all with  **$PW > 0$**

## Selection of Alternatives by PW

**Example 1.** For the alternatives shown below, which should be selected if they are (a) mutually exclusive; (b) independent?

<u>Project ID</u>	<u>Present Worth</u>
A	\$30,000
B	\$12,500
C	\$-4,000
D	\$ 2,000

## Example 2: PW Evaluation of Equal-Life ME Alts.

Alternative X has a first cost of \$20,000, an operating cost of \$9,000 per year, and a \$5,000 salvage value after 5 years. Alternative Y will cost \$35,000 with an operating cost of \$4,000 per year and a salvage value of \$7,000 after 5 years. At an MARR of 12% per year, which should be selected?

12%		Compound Interest Factors							12%
Single Payment			Uniform Payment Series				Arithmetic Gradient		
<i>n</i>	Compound Amount Factor	Present Worth Factor	Sinking Fund Factor	Capital Recovery Factor	Compound Amount Factor	Present Worth Factor	Gradient Uniform Series	Gradient Present Worth	<i>n</i>
	Find <i>F</i> Given <i>P</i> <i>F/P</i>	Find <i>P</i> Given <i>F</i> <i>P/F</i>	Find <i>A</i> Given <i>F</i> <i>A/F</i>	Find <i>A</i> Given <i>P</i> <i>A/P</i>	Find <i>F</i> Given <i>A</i> <i>F/A</i>	Find <i>P</i> Given <i>A</i> <i>P/A</i>	Find <i>A</i> Given <i>G</i> <i>A/G</i>	Find <i>P</i> Given <i>G</i> <i>P/G</i>	
1	1.120	.8929	1.0000	1.1200	1.000	0.893	0	0	1
2	1.254	.7972	.4717	.5917	2.120	1.690	0.472	0.797	2
3	1.405	.7118	.2963	.4163	3.374	2.402	0.925	2.221	3
4	1.574	.6355	.2092	.3292	4.779	3.037	1.359	4.127	4
5	1.762	.5674	.1574	.2774	6.353	3.605	1.775	6.397	5
6	1.974	.5066	.1232	.2432	8.115	4.111	2.172	8.930	6
7	2.211	.4523	.0991	.2191	10.089	4.564	2.551	11.644	7
8	2.476	.4039	.0813	.2013	12.300	4.968	2.913	14.471	8
9	2.773	.3606	.0677	.1877	14.776	5.328	3.257	17.356	9
10	3.106	.3220	.0570	.1770	17.549	5.650	3.585	20.254	10
11	3.479	.2875	.0484	.1684	20.655	5.938	3.895	23.129	11
12	3.896	.2567	.0414	.1614	24.133	6.194	4.190	25.952	12
13	4.363	.2292	.0357	.1557	28.029	6.424	4.468	28.702	13
14	4.887	.2046	.0309	.1509	32.393	6.628	4.732	31.362	14
15	5.474	.1827	.0268	.1468	37.280	6.811	4.980	33.920	15



**Example 3.** One of two methods must be used to produce expansion anchors. Method A costs \$80,000 initially and will have a \$15,000 salvage value after 3 years. The operating cost with this method will be \$30,000 per year. Method B will have a first cost of \$120,000, an operating cost of \$8000 per year, and a \$40,000 salvage value after its 3-year life. At an interest rate of 12% per year, which method should be used on the basis of a present worth analysis?

12%		Compound Interest Factors							12%
Single Payment			Uniform Payment Series				Arithmetic Gradient		n
n	Compound Amount Factor	Present Worth Factor	Sinking Fund Factor	Capital Recovery Factor	Compound Amount Factor	Present Worth Factor	Gradient Uniform Series	Gradient Present Worth	
	Find F Given P F/P	Find P Given F P/F	Find A Given F A/F	Find A Given P A/P	Find F Given A F/A	Find P Given A P/A	Find A Given G A/G	Find P Given G P/G	
1	1.120	.8929	1.0000	1.1200	1.000	0.893	0	0	1
2	1.254	.7972	.4717	.5917	2.120	1.690	0.472	0.797	2
3	1.405	.7118	.2963	.4163	3.374	2.402	0.925	2.221	3
4	1.574	.6355	.2092	.3292	4.779	3.037	1.359	4.127	4
5	1.762	.5674	.1574	.2774	6.353	3.605	1.775	6.397	5
6	1.974	.5066	.1232	.2432	8.115	4.111	2.172	8.930	6
7	2.211	.4523	.0991	.2191	10.089	4.564	2.551	11.644	7
8	2.476	.4039	.0813	.2013	12.300	4.968	2.913	14.471	8
9	2.773	.3606	.0677	.1877	14.776	5.328	3.257	17.356	9
10	3.106	.3220	.0570	.1770	17.549	5.650	3.585	20.254	10
11	3.479	.2875	.0484	.1684	20.655	5.938	3.895	23.129	11
12	3.896	.2567	.0414	.1614	24.133	6.194	4.190	25.952	12
13	4.363	.2292	.0357	.1557	28.029	6.424	4.468	28.702	13
14	4.887	.2046	.0309	.1509	32.393	6.628	4.732	31.362	14
15	5.474	.1827	.0268	.1468	37.280	6.811	4.980	33.920	15

**Example 4.** Leonard, a company that manufactures explosion-proof motors, is considering two alternatives for expanding its international export capacity. Option 1 requires equipment purchases of \$900,000 now and \$560,000 two years from now, with annual M&O costs of \$79,000 in years 1 through 10. Option 2 involves subcontracting some of the production at costs of \$280,000 per year beginning *now* through the end of year 10. Neither option will have a significant salvage value. Use a present worth analysis to determine which option is more attractive at the company's MARR of 20% per year.

20%		Compound Interest Factors							20%
n	Single Payment		Uniform Payment Series				Arithmetic Gradient		n
	Compound Amount Factor	Present Worth Factor	Sinking Fund Factor	Capital Recovery Factor	Compound Amount Factor	Present Worth Factor	Gradient Uniform Series	Gradient Present Worth	
	Find <i>F</i> Given <i>P</i>	Find <i>P</i> Given <i>F</i>	Find <i>A</i> Given <i>F</i>	Find <i>A</i> Given <i>P</i>	Find <i>F</i> Given <i>A</i>	Find <i>P</i> Given <i>A</i>	Find <i>A</i> Given <i>G</i>	Find <i>P</i> Given <i>G</i>	
	<i>F/P</i>	<i>P/F</i>	<i>A/F</i>	<i>A/P</i>	<i>F/A</i>	<i>P/A</i>	<i>A/G</i>	<i>P/G</i>	
1	1.200	.8333	1.0000	1.2000	1.000	0.833	0	0	1
2	1.440	.6944	.4545	.6545	2.200	1.528	0.455	0.694	2
3	1.728	.5787	.2747	.4747	3.640	2.106	0.879	1.852	3
4	2.074	.4823	.1863	.3863	5.368	2.589	1.274	3.299	4
5	2.488	.4019	.1344	.3344	7.442	2.991	1.641	4.906	5
6	2.986	.3349	.1007	.3007	9.930	3.326	1.979	6.581	6
7	3.583	.2791	.0774	.2774	12.916	3.605	2.290	8.255	7
8	4.300	.2326	.0606	.2606	16.499	3.837	2.576	9.883	8
9	5.160	.1938	.0481	.2481	20.799	4.031	2.836	11.434	9
10	6.192	.1615	.0385	.2385	25.959	4.192	3.074	12.887	10
11	7.430	.1346	.0311	.2311	32.150	4.327	3.289	14.233	11
12	8.916	.1122	.0253	.2253	39.581	4.439	3.484	15.467	12
13	10.699	.0935	.0206	.2206	48.497	4.533	3.660	16.588	13
14	12.839	.0779	.0169	.2169	59.196	4.611	3.817	17.601	14
15	15.407	.0649	.0139	.2139	72.035	4.675	3.959	18.509	15

## PW of Different-Life Alternatives

***Must*** compare alternatives for ***equal service***  
(i.e., alternatives must **end at the same time**)

Two ways to compare equal service:

- **Least common multiple (LCM) of lives**
- **Specified study period**

(The LCM procedure is used unless otherwise specified)

## Example 5: Different-Life Alternatives

Compare the machines below using present worth analysis at  $i = 10\%$  per year

	<u>Machine A</u>	<u>Machine B</u>
First cost, \$	20,000	30,000
Annual cost, \$/year	9000	7000
Salvage value, \$	4000	6000
Life, years	3	6

10%		Compound Interest Factors							10%
Single Payment			Uniform Payment Series				Arithmetic Gradient		n
n	Compound Amount Factor Find F Given P F/P	Present Worth Factor Find P Given F P/F	Sinking Fund Factor Find A Given F A/F	Capital Recovery Factor Find A Given P A/P	Compound Amount Factor Find F Given A F/A	Present Worth Factor Find P Given A P/A	Gradient Uniform Series Find A Given G A/G	Gradient Present Worth Find P Given G P/G	
1	1.100	.9091	1.0000	1.1000	1.000	0.909	0	0	1
2	1.210	.8264	.4762	.5762	2.100	1.736	0.476	0.826	2
3	1.331	.7513	.3021	.4021	3.310	2.487	0.937	2.329	3
4	1.464	.6830	.2155	.3155	4.641	3.170	1.381	4.378	4
5	1.611	.6209	.1638	.2638	6.105	3.791	1.810	6.862	5
6	1.772	.5645	.1296	.2296	7.716	4.355	2.224	9.684	6
7	1.949	.5132	.1054	.2054	9.487	4.868	2.622	12.763	7
8	2.144	.4665	.0874	.1874	11.436	5.335	3.004	16.029	8
9	2.358	.4241	.0736	.1736	13.579	5.759	3.372	19.421	9
10	2.594	.3855	.0627	.1627	15.937	6.145	3.725	22.891	10
11	2.853	.3505	.0540	.1540	18.531	6.495	4.064	26.396	11
12	3.138	.3186	.0468	.1468	21.384	6.814	4.388	29.901	12
13	3.452	.2897	.0408	.1408	24.523	7.103	4.699	33.377	13
14	3.797	.2633	.0357	.1357	27.975	7.367	4.996	36.801	14
15	4.177	.2394	.0315	.1315	31.772	7.606	5.279	40.152	15

## PW Evaluation Using a Study Period

Once a study period is specified, all cash flows after this time are **ignored**

Salvage value is the estimated **market value** at the end of study period



Short study periods are often defined by management when business goals are short-term

Study periods are commonly used in equipment replacement analysis



## Example 6: Study Period PW Evaluation

Compare the alternatives below using present worth analysis at  $i = 10\%$  per year with a 3-year study period

	<u>Machine A</u>	<u>Machine B</u>
First cost, \$	−20,000	− 30,000
Annual cost, \$/year	− 9,000	− 7,000
Salvage/market value, \$	4,000	6,000 (after 6 years) 10,000 (after 3 years)
Life, years	3	6

10%		Compound Interest Factors							10%
Single Payment			Uniform Payment Series				Arithmetic Gradient		
n	Compound Amount Factor Find F Given P F/P	Present Worth Factor Find P Given F P/F	Sinking Fund Factor Find A Given F A/F	Capital Recovery Factor Find A Given P A/P	Compound Amount Factor Find F Given A F/A	Present Worth Factor Find P Given A P/A	Gradient Uniform Series Find A Given G A/G	Gradient Present Worth Find P Given G P/G	n
1	1.100	.9091	1.0000	1.1000	1.000	0.909	0	0	1
2	1.210	.8264	.4762	.5762	2.100	1.736	0.476	0.826	2
3	1.331	.7513	.3021	.4021	3.310	2.487	0.937	2.329	3
4	1.464	.6830	.2155	.3155	4.641	3.170	1.381	4.378	4
5	1.611	.6209	.1638	.2638	6.105	3.791	1.810	6.862	5
6	1.772	.5645	.1296	.2296	7.716	4.355	2.224	9.684	6
7	1.949	.5132	.1054	.2054	9.487	4.868	2.622	12.763	7
8	2.144	.4665	.0874	.1874	11.436	5.335	3.004	16.029	8
9	2.358	.4241	.0736	.1736	13.579	5.759	3.372	19.421	9
10	2.594	.3855	.0627	.1627	15.937	6.145	3.725	22.891	10
11	2.853	.3505	.0540	.1540	18.531	6.495	4.064	26.396	11
12	3.138	.3186	.0468	.1468	21.384	6.814	4.388	29.901	12
13	3.452	.2897	.0408	.1408	24.523	7.103	4.699	33.377	13
14	3.797	.2633	.0357	.1357	27.975	7.367	4.996	36.801	14
15	4.177	.2394	.0315	.1315	31.772	7.606	5.279	40.152	15

Example 7. Dexcon Technologies, Inc., is evaluating two alternatives to produce its new plastic filament with tribological (i.e., low friction) properties for creating custom bearings for 3-D printers. The estimates associated with each alternative are shown below. Using a MARR of 12% per year, which alternative should you choose based on present worth analysis?

Method	DDM	LS
First cost, \$	-164,000	-370,000
M&O cost, \$/YEAR	-55,000	-21,000
Salvage value, \$	0	30,000
Life, years	2	4

12%		Compound Interest Factors							12%
Single Payment			Uniform Payment Series				Arithmetic Gradient		
n	Compound Amount Factor	Present Worth Factor	Sinking Fund Factor	Capital Recovery Factor	Compound Amount Factor	Present Worth Factor	Gradient Uniform Series	Gradient Present Worth	n
	Find F Given P F/P	Find P Given F P/F	Find A Given F A/F	Find A Given P A/P	Find F Given A F/A	Find P Given A P/A	Find A Given G A/G	Find P Given G P/G	
1	1.120	.8929	1.0000	1.1200	1.000	0.893	0	0	1
2	1.254	.7972	.4717	.5917	2.120	1.690	0.472	0.797	2
3	1.405	.7118	.2963	.4163	3.374	2.402	0.925	2.221	3
4	1.574	.6355	.2092	.3292	4.779	3.037	1.359	4.127	4
5	1.762	.5674	.1574	.2774	6.353	3.605	1.775	6.397	5
6	1.974	.5066	.1232	.2432	8.115	4.111	2.172	8.930	6
7	2.211	.4523	.0991	.2191	10.089	4.564	2.551	11.644	7
8	2.476	.4039	.0813	.2013	12.300	4.968	2.913	14.471	8
9	2.773	.3606	.0677	.1877	14.776	5.328	3.257	17.356	9
10	3.106	.3220	.0570	.1770	17.549	5.650	3.585	20.254	10
11	3.479	.2875	.0484	.1684	20.655	5.938	3.895	23.129	11
12	3.896	.2567	.0414	.1614	24.133	6.194	4.190	25.952	12
13	4.363	.2292	.0357	.1557	28.029	6.424	4.468	28.702	13
14	4.887	.2046	.0309	.1509	32.393	6.628	4.732	31.362	14
15	5.474	.1827	.0268	.1468	37.280	6.811	4.980	33.920	15

# Future Worth Analysis

FW exactly like PW analysis, except calculate FW

*Must* compare alternatives for *equal service*  
(i.e. alternatives must *end* at the same time)

## Two ways to compare equal service:

- Least common multiple (LCM) of lives
- Specified study period

(The LCM procedure is used unless otherwise specified)

Example 8. Compare the machines below using future worth analysis at  $i = 10\%$  per year

	<u>Machine A</u>	<u>Machine B</u>
First cost, \$	−20,000	−30,000
Annual cost, \$/year	−9000	−7000
Salvage value, \$	4000	6000
Life, years	3	6

10%		Compound Interest Factors							10%
Single Payment			Uniform Payment Series				Arithmetic Gradient		
<i>n</i>	Compound Amount Factor Find <i>F</i> Given <i>P</i> <i>F/P</i>	Present Worth Factor Find <i>P</i> Given <i>F</i> <i>P/F</i>	Sinking Fund Factor Find <i>A</i> Given <i>F</i> <i>A/F</i>	Capital Recovery Factor Find <i>A</i> Given <i>P</i> <i>A/P</i>	Compound Amount Factor Find <i>F</i> Given <i>A</i> <i>F/A</i>	Present Worth Factor Find <i>P</i> Given <i>A</i> <i>P/A</i>	Gradient Uniform Series Find <i>A</i> Given <i>G</i> <i>A/G</i>	Gradient Present Worth Find <i>P</i> Given <i>G</i> <i>P/G</i>	<i>n</i>
1	1.100	.9091	1.0000	1.1000	1.000	0.909	0	0	1
2	1.210	.8264	.4762	.5762	2.100	1.736	0.476	0.826	2
3	1.331	.7513	.3021	.4021	3.310	2.487	0.937	2.329	3
4	1.464	.6830	.2155	.3155	4.641	3.170	1.381	4.378	4
5	1.611	.6209	.1638	.2638	6.105	3.791	1.810	6.862	5
6	1.772	.5645	.1296	.2296	7.716	4.355	2.224	9.684	6
7	1.949	.5132	.1054	.2054	9.487	4.868	2.622	12.763	7
8	2.144	.4665	.0874	.1874	11.436	5.335	3.004	16.029	8
9	2.358	.4241	.0736	.1736	13.579	5.759	3.372	19.421	9
10	2.594	.3855	.0627	.1627	15.937	6.145	3.725	22.891	10
11	2.853	.3505	.0540	.1540	18.531	6.495	4.064	26.396	11
12	3.138	.3186	.0468	.1468	21.384	6.814	4.388	29.901	12
13	3.452	.2897	.0408	.1408	24.523	7.103	4.699	33.377	13
14	3.797	.2633	.0357	.1357	27.975	7.367	4.996	36.801	14
15	4.177	.2394	.0315	.1315	31.772	7.606	5.279	40.152	15

QUESTIONS?