

ECE 472F Problem Set #6 Solutions – Fall, 2015

Question 1 (a)

	A	B	C
B - Recreation	420	260	590
D - Congestion	55	50	90
D - Pollution	7	5	15
C - Construction	275	225	440
R - Fees	40	10	70

First Line	Benefits	Disbenefits	Fees	Net Ben.	B/C
Second Line	Costs		Fees	Net Costs	

Step 1: Least expensive (B) versus "Do Nothing":

B/C =	260	55	10	195	0.91
	225		10	215	

Therefore, "Do Nothing" wins.

Step 2: Next most expensive versus winner of Step 1 (A versus "Do Nothing"):

B/C =	420	62	40	318	1.35
	275		40	235	

Therefore, "A" wins.

Step 3: Next most expensive versus winner of Step 2 (C versus A):

B/C =	170	43	30	97	0.72
	165		30	135	

Therefore, "A" wins.

Recommend Alternative A as being the best proposal.

(b)

Use sensitivity analysis and multiply the Fee Revenue in C by $(1 + x)$ in Step 3. Let $B/C = 1.0$ and solve for x . Any percentage increase above x in Fee Revenue would make Alternative C the best.

$$B = (590 - 420) - (105 - 62) - (70(1 + x) - 40)$$

$$C = (440 - 275) - (70(1 + x) - 40)$$

Let $B/C = 1$ and solve for x .

This equation does not have a solution for x ; therefore, no amount of revenue fee increase will make Alternative C better than Alternative A.

Question 2

- (a) With B/C ratio analysis, must use incremental analysis starting with least cost alternative and compare it to the next most costly alternative.

	<u>Annual Costs</u>	<u>Annual Benefits</u>
Ferry	5,000,000	6,000,000
Low Bridge	30,000,000 (AIP 8,15) + 1,800,000 = 5,304,000	9,000,000
2 nd Bridge Design	37,000,000 (AIP 8,15) + 2,500,000 = 6,821,600	11,200,000

Ferry vs. "Do Nothing"

$$\Delta B/C = \frac{6,000,000}{5,000,000} = 1.2 \quad \text{Accept ferry contract.}$$

Low Bridge vs. Ferry

$$\Delta B/C = \frac{3,000,000}{304,000} = 9.9 \quad \text{Accept low bridge.}$$

Second Bridge Design vs. Low Bridge

$$\Delta B/C = \frac{2,200,000}{1,517,600} = 1.5 \quad \text{Accept second bridge design.}$$

∴ Recommend the second bridge design

- (b) The "opportunity cost" approach involves raising the interest rate to the point where the projects with $B/C > 1$ remaining have a first cost in total that is less the budget. Therefore, fewer projects will be accepted.
- (c) Re-evaluate the recommendation to go from low bridge to second design:

$$B/C = \frac{2,200,000}{7,000,000 (AIP \hat{i}, 15) + 700,000} = 1 \quad \text{where } \hat{i} \text{ is the break-even interest rate.}$$

$$\therefore (AIP \hat{i}, 15) = 0.214$$

$$\Rightarrow \hat{i} \approx 20\%$$

Therefore, the second bridge is not in the public interest if the interest rate is greater than 20%.

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Question 3

Construction Costs	100,000
Useful life	10
Residual Value	20,000
Op Costs	18,000
Hours/day	14
Days/year	320
Hourly charge	\$4.50 per court
MARR	10%

- (a) There are two courts and each goes for \$4.50 per hour. Let x equal the number of hours that the courts, in total, are rented and solve for $AW = 0$.

$$AW = -100,000 (A|P \ 10\%, 10) + 20,000 (A|F \ 10\%, 10) - 18,000 + 4.50x$$

$$x = \frac{-33,016}{-4.5} \quad \mathbf{7,337 \text{ hours per year.}}$$

- (b) To determine the utilization rate, first calculate the total number of bookable hours (BH) per year.

$$BH = 2 \text{ courts} * 14 \text{ hours/day/court} * 320 \text{ days/year} \\ \mathbf{8,960 \text{ hours per year}}$$

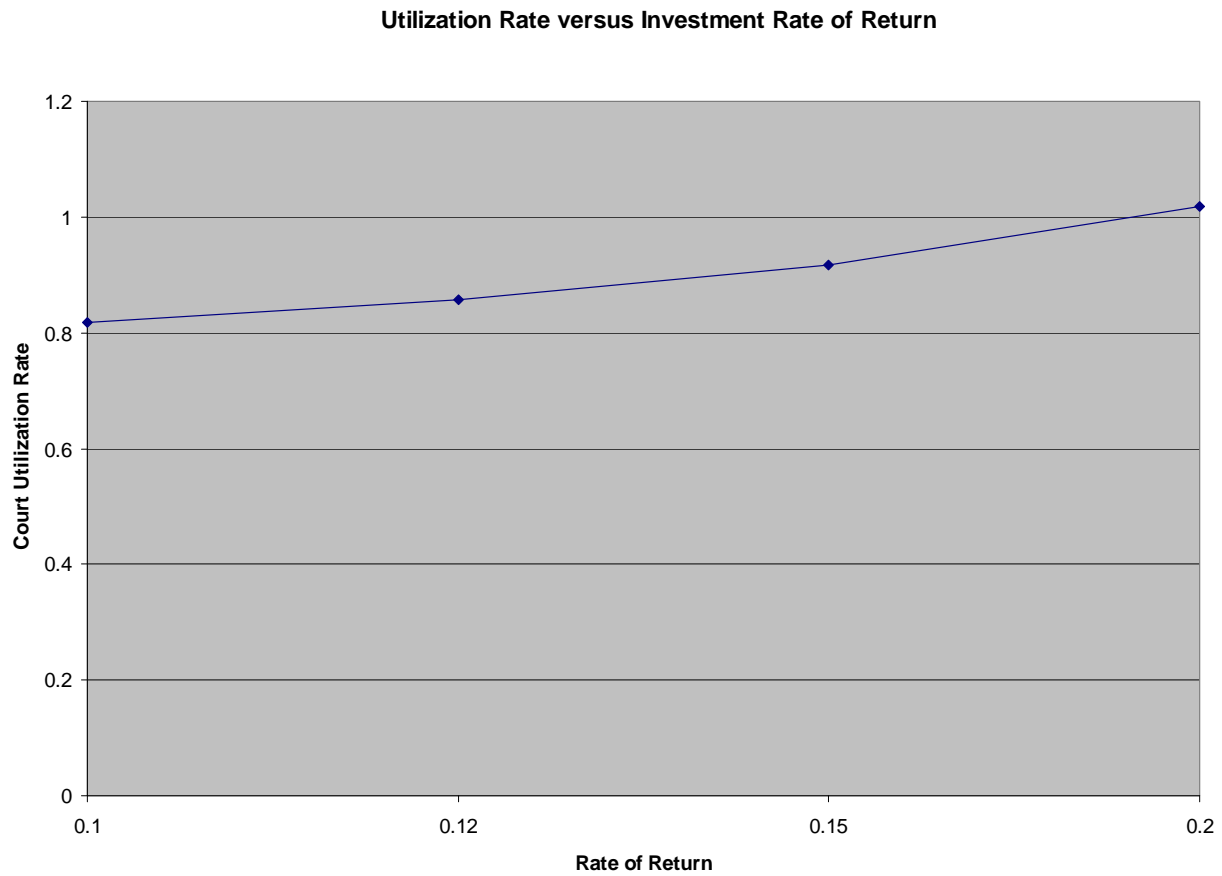
Therefore the answer in (a) represents a utilization rate of:

$$\frac{7,337}{8,960} \quad \mathbf{81.88\%}$$

To develop the table, use the following data points:

MARR	(A P $i, 10$)	(A F $i, 10$)	x	Util. Rate
10%	0.1627	0.0627	7,337	81.88%
12%	0.177	0.0570	7,680	85.71%
15%	0.1993	0.0493	8,210	91.63%
20%	0.2385	0.0385	9,129	101.88%

Question 3 cont'd



Given the high utilization rate required, even at a 10% MARR, this may not be a good investment. The investors would have to decide if both courts can be kept busy at least 82% of the time - 14 hours per day and 320 days per year.

Question 4

PC = 500,000 ; Sales = 200,000 ; Costs = 75,000

MARR = 10% ; Econ Life 6 years.

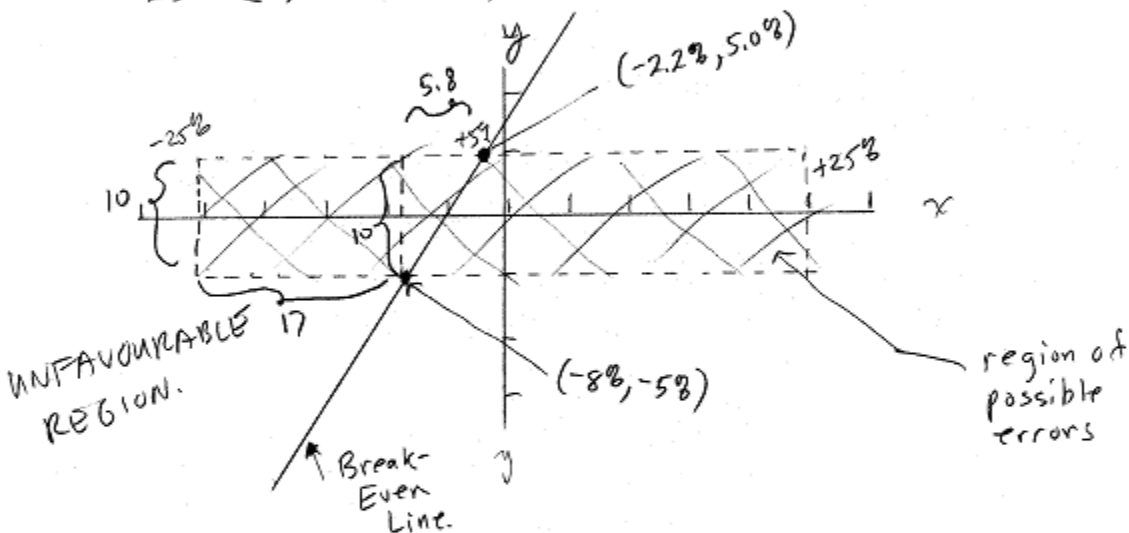
$$(PIA\ 10\%, 6) = 4.3553$$

Let x = error in sales estimate
 y = error in unit cost estimate

$$\begin{aligned}\text{then } NPV(x, y) &= -500,000(1+y) + 200,000(PIA\ 10\%, 6)(1+x) \\ &\quad - 75,000(PIA\ 10\%, 6) \\ &= 44,413 - 500,000y + 871,060x\end{aligned}$$

Consider the range of errors possible

$$-25\% \leq x \leq +25\% ; \quad -5\% \leq y \leq +5\%$$



Plot the break-even line $NPV(x, y) = 0 = 44,413 - 500,000y + 871,060x$

$$0 = 1.0 - 11.3y + 19.6x$$

$$\Rightarrow y = +0.0888 + 1.742x$$

$$\Rightarrow (-2.2\%, 5\%) ; (-8\%, -5\%)$$

Total area of Error Region = $50 \times 10 = 500$

$$\begin{aligned}\text{Area of Unfavourability} &= 10 \times 17 + \frac{1}{2} \times 10 \times 5.8 \\ &= 199\end{aligned}$$

$$\% \text{ Chance of Unprofitability} = \frac{199}{500} = \boxed{40\%}$$