Stanford | Continuing Studies

Course Title: An Introduction to Agile Project Management
Course Code: BUS 173 W
Instructor: Debra Hildebrand

Grade Options and Requirements:

- No Grade Requested (NGR)
    - This is the default option. No work will be required; no credit shall be received; no proof of attendance can be provided.
- Credit/No Credit (CR/NC)
    - Students must participate in at least 80% of the online discussions and/or the weekly live collaboration sessions.
- Letter Grade (A, B, C, D, No Pass)
    - Students must participate in at least 80% of the online discussions and/or the weekly live collaboration sessions, and complete a piece of written work (to be discussed further in class).

***Please Note**: If you require proof that you completed a Continuing Studies course for any reason (for example, employer reimbursement), you must choose either the Letter Grade or Credit/No Credit option. Courses taken for NGR will not appear on official transcripts or grade reports.*

Tentative Zoom Schedule*: Wednesdays at 12:00pm Pacific

Please note that the Zoom schedule is subject to change.

Please contact the Stanford Continuing Studies office with any questions
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Tentative Weekly Outline:

WEEK	TOPICS	READINGS
0	Introduction to the class	
1	Introduction to Agile • Agile Manifesto, Mindset and Principles	Highsmith Chapter 1
2	Quality and Customer Value • Continuous Flow of Customer Value • Incremental and Interactive Delivery	Highsmith Chapter 2
3	Leading Agile Teams • Adaptive Leadership • Agile Teams	Highsmith Chapter 3
4	Agile PM Model • Enterprise and Delivery Frameworks Hybrid Models	Highsmith Chapters 4-5
5	Envisioning • Product Vision	Highsmith Chapter 6
6	Speculating • Product Backlog and Roadmap • Release Planning	Highsmith Chapter 7
7	Estimating and Prioritizing • Value and Story Points • Prioritization schemes	Highsmith Chapter 8
8	Exploring, Adapting, and Closing • Iteration Planning and Monitoring • Team and Stakeholder Management	Highsmith Chapter 9-10
9	Agile Methodologies • Scrum • Kanban	
10	Agile and the Organization • Scaling Agile • Governance	Highsmith Chapter 11-12