| Projection as of September 30, 2016 | | | | | | Amo | ounts in Million | s | | | | | | | | |
|--|---------|--------|---------|--------|--------|--------|------------------|--------|----------|----------|--------|---------|--------|---------------------|-------------------|--------------------------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 29 | March 31 | April 30 | May 31 | June 30 | Total | Accrued | Not Accrued | Estimated Revenues |
| REVENUES | | | | | | | | | | | , | | | | | |
| Real Estate Tax | 7.8 | 9.5 | 6.1 | 7.0 | 7.0 | 14.0 | 48.5 | 334.7 | 113.2 | 26.5 | 11.6 | 9.1 | 594.9 | | | 594.9 |
| Total Wage, Earnings, Net Profits | 109.9 | 131.7 | 110.1 | 126.2 | 116.5 | 109.9 | 135.2 | 115.0 | 122.7 | 145.8 | 118.0 | 110.0 | 1451.1 | | | 1451.1 |
| Realty Transfer Tax | 25.6 | 19.0 | 17.8 | 22.8 | 18.1 | 20.7 | 19.7 | 15.7 | 21.7 | 22.4 | 21.9 | 24.3 | 249.6 | | | 249.6 |
| Sales Tax | 25.1 | 27.3 | 11.7 | 11.8 | 14.0 | 10.9 | 13.7 | 15.1 | 12.1 | 10.0 | 15.9 | 14.2 | 181.7 | 0.5 | i | 182.2 |
| Business Income & Receipts Tax | 1.9 | 5.9 | 11.6 | 16.2 | 1.5 | 5.0 | 12.9 | 8.1 | 46.9 | 224.7 | 103.8 | 7.6 | 446.0 | | | 446.0 |
| Beverage Tax | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 7.7 | 7.7 | 7.7 | 7.7 | 7.7 | 38.5 | 7.7 | | 46.2 |
| Other Taxes | 9.9 | 12.7 | 9.2 | 10.2 | 9.3 | 8.8 | 8.7 | 10.6 | 7.4 | 13.7 | 10.2 | 9.0 | 119.5 | | | 119.5 |
| Locally Generated Non-tax | 25.0 | 28.0 | 23.5 | 21.7 | 22.4 | 19.9 | 24.4 | 23.5 | 27.2 | 21.5 | 24.9 | 24.2 | 286.2 | | | 286.2 |
| Total Other Governments | 11.9 | 57.3 | 78.7 | 56.1 | 14.4 | 6.6 | 14.3 | 22.5 | 9.5 | 11.7 | 12.3 | 24.6 | 320.0 | (7.4) | 1 | 312.6 |
| Total PICA Other Governments | 29.7 | 33.8 | 31.8 | 17.8 | 32.8 | 27.6 | 18.5 | 42.2 | 36.0 | 32.4 | 41.6 | 43.1 | 387.3 | 0.0 | ١ | 387.3 |
| Interfund Transfers | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 30.5 | 30.5 | | 45.1 | 75.6 |
| Total Current Revenue | 246.7 | 325.1 | 300.5 | 289.8 | 236.1 | 223.3 | 295.8 | 595.2 | 404.4 | 516.3 | 367.9 | 304.4 | 4105.4 | 0.8 | 45.1 | 4151.3 |
| Collection of prior year(s) revenue | 24.7 | 0.0 | 0.0 | 5.3 | 0.0 | 0.0 | 0.3 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 30.5 | | | |
| Other fund balance adjustments TOTAL CASH RECEIPTS | 271.4 | 325.1 | 300.5 | 295.1 | 236.1 | 223.3 | 296.1 | 595.3 | 404.4 | 516.3 | 367.9 | 304.4 | 4135.9 | | | |
| | | | | | | | | | - | | | | | | | |
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 29 | March 31 | April 30 | May 31 | June 30 | Total | Vouchers Payable | Encum- brances | Estimated Obligations |

| | | | | | | | | | | | | | | vouchers | Eliculii- | Estimateu |
|---|---------|--------|---------|--------|--------|--------|--------|--------|----------|----------|---------|---------|--------|----------|-----------|-------------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 29 | March 31 | April 30 | May 31 | June 30 | Total | Payable | brances | Obligations |
| EXPENSES AND OBLIGATIONS | | | | | | | | | | | | | | | | |
| Payroll | 72.3 | 178.4 | 118.0 | 122.1 | 119.2 | 129.7 | 119.2 | 119.2 | 166.8 | 119.2 | 119.2 | 129.7 | 1513.0 | 67.4 | 3.5 | 1583.8 |
| Employee Benefits | 57.1 | 43.5 | 53.1 | 47.0 | 46.1 | 50.4 | 46.0 | 43.9 | 62.3 | 43.9 | 43.9 | 48.2 | 585.4 | 16.1 | 0.5 | 602.0 |
| Pension | 3.7 | (7.8) | 4.5 | 60.4 | (6.6) | (1.1) | (7.2) | (5.6) | 482.8 | 107.9 | (3.1) | (2.6) | 625.3 | 23.5 | | 648.8 |
| Purchase of Services | 38.2 | 34.9 | 64.9 | 97.6 | 79.3 | 69.8 | 52.9 | 61.5 | 76.8 | 82.7 | 58.3 | 78.6 | 795.6 | 23.4 | 79.1 | 898.1 |
| Materials, Equipment | 3.1 | 2.5 | 8.1 | 6.0 | 8.3 | 8.4 | 8.6 | 6.8 | 8.6 | 8.7 | 8.1 | 9.8 | 87.0 | 4.0 | 16.8 | 107.7 |
| Contributions, Indemnities | 13.9 | 2.3 | 11.9 | 6.2 | 8.0 | 2.7 | 4.3 | 5.3 | 11.5 | 5.5 | 98.4 | 19.3 | 189.4 | | | 189.4 |
| Debt Service-Short Term | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.5 | 4.5 | | | 4.5 |
| Debt Service-Long Term | 92.3 | 0.5 | 0.0 | 0.0 | 0.5 | 14.3 | 9.2 | 24.7 | 0.5 | 0.0 | 0.0 | 7.3 | 149.5 | | | 149.5 |
| Interfund Charges | 0.0 | 0.3 | 0.0 | 0.0 | 0.0 | 1.0 | 0.1 | 1.3 | 0.0 | 0.1 | 0.6 | 5.0 | 8.3 | 23.8 | | 32.1 |
| Advances & Misc. Pmts. / Labor Obligations | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.1 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 8.3 | | | 8.3 |
| Current Year Appropriation | 280.6 | 254.6 | 260.6 | 339.3 | 254.9 | 276.3 | 234.3 | 258.2 | 810.6 | 369.1 | 326.6 | 301.1 | 3966.1 | 158.1 | 99.9 | 4224.1 |
| | | | | | | | | | | | | | | | | |
| Prior Yr. Expenditures against Encumbrances | 32.6 | 22.7 | 10.8 | 5.0 | 6.5 | 3.8 | 8.8 | 5.8 | 5.4 | 2.5 | 0.9 | 1.8 | 106.6 | | | |
| | | | | | | | | | | | | | | | | |
| Prior Yr. Salaries & Vouchers Payable | 63.3 | (11.1) | 57.6 | 21.7 | 9.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 140.5 | | | |
| | | | | | | | | | | | | | | | | |
| TOTAL DISBURSEMENTS | 376.5 | 266.2 | 329.0 | 366.0 | 270.4 | 280.1 | 243.1 | 264.0 | 816.0 | 371.6 | 327.5 | 302.9 | 4213.2 | | | |
| • | | | | | | | | | | | | | | | | |
| Excess (Def) of Receipts over Disbursements | (105.1) | 58.9 | (28.5) | (70.9) | (34.3) | (56.8) | 53.1 | 331.3 | (411.6) | 144.6 | 40.4 | 1.5 | | | | |
| Opening Balance | 447.2 | 342.1 | 401.0 | 372.5 | 476.6 | 442.4 | 385.6 | 438.7 | 769.9 | 358.3 | 502.9 | 368.4 | | | | |
| TRAN | 0.0 | 0.0 | 0.0 | 175.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (175.0) | 0.0 | | | | |
| | | | | | | | | | | | | | | | | |
| CLOSING BALANCE | 342.1 | 401.0 | 372.5 | 476.6 | 442.4 | 385.6 | 438.7 | 769.9 | 358.3 | 502.9 | 368.4 | 369.8 | | | | |

CASH FLOW PROJECTIONS CONSOLIDATED CASH - ALL FUNDS - FY2017

OFFICE OF THE DIRECTOR OF FINANCE

| Projection as of September 30, 2016 | | | | | | Amounts in | Millions | | | | | |
|-------------------------------------|---------|--------|---------|---------|---------|------------|----------|---------|----------|----------|---------|---------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 29 | March 31 | April 30 | May 31 | June 30 |
| General | 342.1 | 401.0 | 372.5 | 476.6 | 442.4 | 385.6 | 438.7 | 769.9 | 358.3 | 502.9 | 368.4 | 369.8 |
| Grants Revenue | (123.7) | (63.2) | (55.9) | (116.6) | (145.7) | (194.6) | (157.3) | (179.8) | (207.4) | (216.8) | (212.1) | (119.4) |
| Community Development | (4.1) | (3.4) | (4.7) | (1.6) | (4.2) | (3.5) | (6.8) | (4.4) | (5.9) | (3.6) | (2.7) | (6.4) |
| Vehicle Rental Tax | 6.4 | 7.0 | 1.6 | 2.1 | 3.3 | 3.7 | 4.1 | 4.4 | 4.8 | 5.2 | 5.7 | 6.1 |
| Hospital Assessment Fund | 11.2 | 26.5 | 34.0 | 12.6 | 9.9 | 11.6 | 10.3 | 8.9 | 21.0 | 9.2 | 26.2 | 12.4 |
| Housing Trust Fund | 25.9 | 26.8 | 27.7 | 28.7 | 20.2 | 21.7 | 19.8 | 19.8 | 19.5 | 19.1 | 19.3 | 18.2 |
| Other Funds | 8.7 | 9.0 | 7.8 | 7.9 | 19.6 | 16.8 | 12.3 | 14.9 | 7.2 | 9.8 | 13.5 | 19.3 |
| TOTAL OPERATING FUNDS | 266.5 | 403.7 | 383.1 | 409.8 | 345.4 | 241.3 | 321.0 | 633.8 | 197.5 | 326.0 | 218.2 | 300.1 |
| Capital Improvement | 114.2 | 114.6 | 105.2 | 98.5 | 89.0 | 79.5 | 70.0 | 60.5 | 51.0 | 41.5 | 32.0 | 22.5 |
| Industrial & Commercial Dev. | 5.1 | 5.1 | 5.4 | 5.4 | 4.2 | 4.2 | 4.2 | 4.2 | 4.2 | 4.1 | 4.1 | 4.0 |
| TOTAL CAPITAL FUNDS | 119.3 | 119.7 | 110.7 | 104.0 | 93.2 | 83.7 | 74.2 | 64.7 | 55.2 | 45.6 | 36.1 | 26.5 |
| TOTAL FUND EQUITY | 385.8 | 523.4 | 493.7 | 513.8 | 438.7 | 325.1 | 395.2 | 698.5 | 252.8 | 371.6 | 254.4 | 326.6 |