Projection as of March 31, 2021						Amo	ounts in Millior	ns				·				
	1	A 24	C+ 20	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	M 24	June 30	Total	A	Nat Assessed	Estimated
REVENUES	July 31	Aug 31	Sept 30	00131	NOV 30	Dec 31	Jan 21	Feb 28	March 31	April 30	May 31	Julie 30	TOTAL	Accrued	Not Accrued	Revenues
Real Estate Tax	9.1	11.0	8.5	7.9	5.3	25.1	41.8	61.9	424.5	117.1	5.1	3.9	721.1	(8.8)		712.3
Total Wage, Earnings, Net Profits	134.1	135.4	120.8	110.6	134.8	112.7	138.1	132.6	127.3	140.7	66.1	67.9		(15.4)		1405.8
Realty Transfer Tax	36.4	22.8	24.6	28.8	26.2	32.4	27.2	18.2	20.9	25.1	22.2	22.0	306.8	(7.5)		299.3
Sales Tax	24.4	29.7	12.5	13.4	15.2	12.5	14.2	15.2	13.2	12.7	25.2	26.8	214.9	(5.2)		209.7
Business Income & Receipts Tax	266.4	26.8	19.6	34.6	2.8	21.8	15.7	14.2	44.9	199.4	133.3	6.5	786.0	(269.2)		516.7
Beverage Tax	5.7	6.2	5.6	6.9	5.3	4.9	5.1	5.0	5.0	5.8	4.8	4.8	65.1	(2.1)		63.0
Other Taxes	2.7	2.6	4.2	4.3	4.9	4.1	3.9	4.5	4.3	6.6	4.5	5.0	51.6	5.5		57.1
Locally Generated Non-tax	22.8	20.8	28.5	23.5	34.7	29.0	23.2	31.3	35.2	27.0	35.8	35.2	347.0			347.0
Total Other Governments	14.4	45.2	82.7	13.2	19.0	12.6	49.4	15.9	9.8	12.1	11.4	4.9	290.6	84.4		375.0
Total PICA Other Governments	53.0	37.8	32.6	23.2	62.1	30.5	28.3	33.6	57.3	52.2	28.4	23.9	462.7			462.7
Interfund Transfers	0.0	0.0	0.0	0.0	34.3	0.0	0.0	0.0	0.0	0.0	25.9	25.5	85.6		64.1	149.7
Total Current Revenue	568.9	338.2	339.4	266.4	344.4	285.4	347.1	332.4	742.4	598.8	362.8	226.4	4752.6	(218.2)	64.1	4598.5
Collection of prior year(s) revenue	(71.3)	17.7	11.9	1.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(39.9)			
Other fund balance adjustments																
TOTAL CASH RECEIPTS	497.6	356.0	351.3	268.2	344.5	285.4	347.1	332.4	742.4	598.8	362.8	226.4	4712.7			
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Vouchers Payable	Encum- brances	Estimated Obligations
EXPENSES AND OBLIGATIONS	July 31	Aug 31	эсрг эо	000 31	1404 30	Dec 31	3011 51	100 20	IVIGICII 31	April 50	IVIUY 51	Julie 30	Total	rayabic	brunces	Obligations
Payroll	50.4	202.6	136.7	150.8	158.5	183.1	134.6	146.1	145.0	129.4	165.4	157.2	1759.6	65.1	4.1	1828.8
Employee Benefits	45.9	41.5	46.3	48.8	60.9	45.9	45.2	55.5	52.7	47.9	56.6	53.5		35.9	0.5	637.0
Pension	3.6	(0.5)	16.8	81.0	(0.3)	3.2	(0.3)	(0.3)	531.2	(0.3)	(0.3)	(0.3)		31.8		665.2
Purchase of Services	33.3	49.4	68.6	77.6	63.1	74.7	48.7	62.8	100.3	78.7	85.3	71.1	813.5	25.5	184.4	1023.3
Materials, Equipment	5.1	2.1	3.6	6.1	5.7	2.7	6.0	2.9	6.7	3.5	7.8	10.0	62.3	3.0	74.9	140.2
Contributions, Indemnities	19.4	1.6	11.9	65.4	13.9	66.0	7.8	20.0	65.7	18.9	7.6	84.1	382.3			382.3
Debt Service-Short Term	0.2	0.0	0.1	0.0	0.0	0.0	1.0	0.0	0.1	0.0	0.0	3.8	5.2			5.2
Debt Service-Long Term	118.6	0.3	0.0	0.0	0.0	5.2	43.0	0.3	0.0	0.0	0.2	13.0	180.5			180.5
Interfund Charges	0.0	0.4	0.0	0.0	20.2	4.4	0.0	0.0	0.0	0.0	0.0	11.7	36.7	30.5		67.2
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			0.0
Current Year Appropriation	276.3	297.2	283.9	429.7	322.0	385.2	286.0	287.1	901.7	278.1	322.7	404.2	4474.0	191.8	263.8	4929.7

276.3	297.2	283.9	429.7	322.0	385.2	286.0	287.1	901.7	278.1	322.7	404.2	4474
41.0	25.1	24.5	24.3	8.0	7.3	5.1	7.4	10.1	1.5	3.0	3.5	161.
173.8	8.8	(22.3)	59.2	(8.5)	(35.8)	43.8	(21.3)	(25.0)	(281.1)	281.1	0.0	172.7
491.1	331.1	286.1	513.2	321.5	356.7	334.9	273.3	886.9	(1.5)	606.8	407.6	4807.7
6.5	24.9	65.2	(245.1)	23.0	(71.3)	12.1	59.1	(144.5)	600.3	(244.0)	(181.2)	
758.8	765.3	790.1	1155.4	910.3	933.3	862.0	874.1	933.2	788.6	1089.0	844.9	
0.0	0.0	300.0	0.0	0.0	0.0	0.0	0.0	0.0	(300.0)	0.0	0.0	
765.3	790.1	1155.4	910.3	933.3	862.0	874.1	933.2	788.6	1089.0	844.9	663.8	
	41.0 173.8 491.1 6.5 758.8 0.0	41.0 25.1 173.8 8.8 491.1 331.1 6.5 24.9 758.8 765.3 0.0 0.0	41.0 25.1 24.5 173.8 8.8 (22.3) 491.1 331.1 286.1 6.5 24.9 65.2 758.8 765.3 790.1 0.0 0.0 300.0	41.0     25.1     24.5     24.3       173.8     8.8     (22.3)     59.2       491.1     331.1     286.1     513.2       6.5     24.9     65.2     (245.1)       758.8     765.3     790.1     1155.4       0.0     0.0     300.0     0.0	41.0     25.1     24.5     24.3     8.0       173.8     8.8     (22.3)     59.2     (8.5)       491.1     331.1     286.1     513.2     321.5       6.5     24.9     65.2     (245.1)     23.0       758.8     765.3     790.1     1155.4     910.3       0.0     0.0     300.0     0.0     0.0	41.0     25.1     24.5     24.3     8.0     7.3       173.8     8.8     (22.3)     59.2     (8.5)     (35.8)       491.1     331.1     286.1     513.2     321.5     356.7       6.5     24.9     65.2     (245.1)     23.0     (71.3)       758.8     765.3     790.1     1155.4     910.3     933.3       0.0     0.0     300.0     0.0     0.0     0.0	41.0     25.1     24.5     24.3     8.0     7.3     5.1       173.8     8.8     (22.3)     59.2     (8.5)     (35.8)     43.8       491.1     331.1     286.1     513.2     321.5     356.7     334.9       6.5     24.9     65.2     (245.1)     23.0     (71.3)     12.1       758.8     765.3     790.1     1155.4     910.3     933.3     862.0       0.0     0.0     300.0     0.0     0.0     0.0     0.0	41.0     25.1     24.5     24.3     8.0     7.3     5.1     7.4       173.8     8.8     (22.3)     59.2     (8.5)     (35.8)     43.8     (21.3)       491.1     331.1     286.1     513.2     321.5     356.7     334.9     273.3       6.5     24.9     65.2     (245.1)     23.0     (71.3)     12.1     59.1       758.8     765.3     790.1     1155.4     910.3     933.3     862.0     874.1       0.0     0.0     300.0     0.0     0.0     0.0     0.0     0.0	41.0     25.1     24.5     24.3     8.0     7.3     5.1     7.4     10.1       173.8     8.8     (22.3)     59.2     (8.5)     (35.8)     43.8     (21.3)     (25.0)       491.1     331.1     286.1     513.2     321.5     356.7     334.9     273.3     886.9       6.5     24.9     65.2     (245.1)     23.0     (71.3)     12.1     59.1     (144.5)       758.8     765.3     790.1     1155.4     910.3     933.3     862.0     874.1     933.2       0.0     0.0     300.0     0.0     0.0     0.0     0.0     0.0     0.0	41.0       25.1       24.5       24.3       8.0       7.3       5.1       7.4       10.1       1.5         173.8       8.8       (22.3)       59.2       (8.5)       (35.8)       43.8       (21.3)       (25.0)       (281.1)         491.1       331.1       286.1       513.2       321.5       356.7       334.9       273.3       886.9       (1.5)         6.5       24.9       65.2       (245.1)       23.0       (71.3)       12.1       59.1       (144.5)       600.3         758.8       765.3       790.1       1155.4       910.3       933.3       862.0       874.1       933.2       788.6         0.0       0.0       300.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0	41.0       25.1       24.5       24.3       8.0       7.3       5.1       7.4       10.1       1.5       3.0         173.8       8.8       (22.3)       59.2       (8.5)       (35.8)       43.8       (21.3)       (25.0)       (281.1)       281.1         491.1       331.1       286.1       513.2       321.5       356.7       334.9       273.3       886.9       (1.5)       606.8         6.5       24.9       65.2       (245.1)       23.0       (71.3)       12.1       59.1       (144.5)       600.3       (244.0)         758.8       765.3       790.1       1155.4       910.3       933.3       862.0       874.1       933.2       788.6       1089.0         0.0       0.0       300.0       0.0       0.0       0.0       0.0       0.0       300.0       0.0	41.0       25.1       24.5       24.3       8.0       7.3       5.1       7.4       10.1       1.5       3.0       3.5         173.8       8.8       (22.3)       59.2       (8.5)       (35.8)       43.8       (21.3)       (25.0)       (281.1)       281.1       0.0         491.1       331.1       286.1       513.2       321.5       356.7       334.9       273.3       886.9       (1.5)       606.8       407.6         6.5       24.9       65.2       (245.1)       23.0       (71.3)       12.1       59.1       (144.5)       600.3       (244.0)       (181.2)         758.8       765.3       790.1       1155.4       910.3       933.3       862.0       874.1       933.2       788.6       1089.0       844.9         0.0       0.0       300.0       0.0

## CASH FLOW PROJECTIONS CONSOLIDATED CASH - ALL FUNDS - FY2021

## OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2021	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Amounts in Dec 31	Millions Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	765.3	790.1	1155.4	910.3	933.3	862.0	874.1	933.2	788.6	1089.0	844.9	663.8
Grants Revenue	335.1	328.8	316.7	260.9	217.7	197.1	119.2	90.7	110.8	91.4	687.6	677.1
Community Development	(8.9)	(15.5)	(10.6)	(9.0)	(5.2)	(1.3)	8.2	5.3	4.0	4.0	0.2	(6.5)
Vehicle Rental Tax	10.5	10.9	4.4	4.8	5.2	5.6	5.9	6.1	6.8	6.8	7.2	7.6
Hospital Assessment Fund	22.8	22.0	69.2	24.0	23.6	63.8	21.1	20.7	23.1	23.1	37.8	15.9
Housing Trust Fund	74.1	70.4	69.2	70.2	89.9	89.1	86.7	86.6	85.3	85.3	61.0	58.9
Budget Stabilization Fund	34.3	34.3	34.3	34.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Funds	8.4	8.5	8.7	8.7	8.8	9.6	9.6	9.3	8.9	9.2	9.2	9.2
TOTAL OPERATING FUNDS	1241.5	1249.6	1647.2	1304.2	1273.3	1225.8	1124.8	1151.9	1027.5	1308.8	1648.0	1426.0
Capital Improvement	277.3	276.0	258.5	239.7	227.1	224.3	209.9	180.5	175.3	157.0	142.0	127.0
Industrial & Commercial Dev.	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2
TOTAL CAPITAL FUNDS	287.5	286.2	268.7	249.9	237.3	234.6	220.1	190.7	185.6	167.2	152.2	137.2
TOTAL FUND EQUITY	1529.0	1535.7	1915.9	1554.1	1510.6	1460.4	1344.9	1342.6	1213.1	1475.9	1800.2	1563.2