

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018



**Budget Bureau
Office of Budget and Program Evaluation**

Office of the Director of Finance

May 15, 2018

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING March 31, 2018

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FOR THE PERIOD ENDING March 31, 2018

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation** in the **Office of the Director of Finance**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage: Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING March 31, 2018

Introduction

This Quarterly City Manager's Report for the third quarter of Fiscal Year 2018 (FY18) projects that the City will end the fiscal year with a fund balance of \$208.3 million, which is approximately 4.7% of the total budget, slightly higher than the estimate included with last quarter's report. This is below the City's internal target of 6-8% of expenditures, and is significantly lower than the approximately 17% recommended by the Government Finance Officers Association, which would be the equivalent of \$760.4 million. A higher fund balance would provide a cushion against future revenue losses, such as with a recession, and provide much more stability for the City's finances.

Revenues

This Quarterly report adjusts two tax revenue projections. In the Mayor's Proposed FY19 Budget, the Administration revised downwards the Philadelphia Beverage Tax projections to reflect the first twelve months of activities, and this Quarterly report maintains that projection. The tax continues to be litigated, and today, the case is in front of the Pennsylvania Supreme Court for oral argument, after successful results for the City in the two lower courts. The timing of the Court's final decision is unknown. In the meantime, the Administration is reserving certain expenditures related to programs that are funded through the tax, and will release that reserve once the litigation is resolved in the City's favor. The other tax that is adjusted in this report is the Real Estate Transfer Tax. Receipts from this tax continue to outpace projections, and revenue from this tax is now projected at \$313.2 million, \$26 million above last quarter's estimate. The strength of this tax is seen in both commercial and residential markets, and may also be positively impacted by an adjustment in the way that the tax is applied. Previously, the RTT was applied when there was a 90% or more change in ownership within a three year period, and now the law requires the tax to be imposed on changes of more than 75% over the course of six years. This shift in policy was intended to deter property transferors from transferring 89% and then transferring the remaining 11% upon passing of the three year period to avoid the tax, and may be contributing to a boost in receipts.

Locally generated non-tax revenues are revised downwards by \$3.2 million in this report. Although revenues from prescription drug reimbursements in the City Administered healthcare plan are ahead of estimate by \$4.2 million, some other revenues are expected to decline. Receipts from health centers are down by almost \$900,000 due to service interruptions from City closures related to the severe weather. EMS fees are expected to come in below estimate by \$1.7 million, and \$3.5 million is no longer expected within the Department of Public Property due to an FY18 sunseting of a lease with PATCO. Other smaller reductions are described on table R-3.

Revenues from other governments is projected to generate an additional \$4 million, mostly due to greater than projected gaming revenue from the Local Share Agreement. Recently enacted State legislation retroactively included the 2017 payment for slot licensing, contributing to an increased payment from the Commonwealth.

Expenditures

The City is projecting to spend approximately \$8 million more than assumed last quarter. The largest increase is for a reserve for future labor agreements within the Civil Service Commission. In April, a transfer ordinance was passed by City Council that allowed the Administration to set aside \$25 million

for future labor agreements in FY18, from which the cost of arbitration awards with the Register of Wills, Correctional Officers and Deputy Sheriffs (shown within the departments those employees work) have been made. \$20.2 million remains within the Civil Service Commission's budget for other labor agreements. Other increases include \$2.3 million for the Fire Department for increased overtime related to additional training, costs for bunker gear maintenance, and medical supplies, and smaller adjustments in a few departments, shown on Table O-1. These increases are partially offset by \$19.3 million that has been reserved within the Mayor's Office of Education until the Philadelphia Beverage Tax litigation is resolved in the City's favor (see discussion above), as well as a projected surplus in the District Attorney's Office due to a delay in filling positions.

Performance

This quarter's departmental service delivery report shows some areas where the City is making strides to better serve Philadelphians, and progress towards targets, but also shows where the City needs to improve.

The number of structure fires in the city in the third quarter was 640 fires, down 5% from the third quarter of FY17. However, Fire engine response time was higher than in the third quarter of FY17, due to the number of multiple severe weather events that occurred this quarter.

The Department of Human Services had a slight reduction in the dependent placement population this quarter, and is continuing to reduce the percentage of children in congregate care (such as group homes) and increase the percent of dependent placement population in kinship care. The Department is also exceeding the targeted goal of Child Protective Services investigations within 60 days, 99.4% of the time, although is only achieving the General Protective Services investigation goal of 60 days 63.5% of the time. To hit the target, the Department has added staff to intake and investigations, increased training, and created specialty screening units to enable safe diversion of reports to community-based services when there are no safety threats.

The severe weather in the third quarter also impacted many of the Streets Department's metrics. On-time collection for trash and recycling, and pothole response times are all down this quarter. The Department is expecting to improve the on-time collection rates in FY19. The Department is expected to resurface 75 miles of City streets this fiscal year, helping to get to an overall stated goal of 131 miles repaved annually in FY23.

Next Steps

City Council hearings on the FY19 Operating Budget, FY19 Capital Budget, FY19-23 Five Year Plan, and FY19-24 Capital Program are due to finish this week. The low fund balances assumed in this report will continue into the FY19 budget, and the Administration will carefully consider any adjustments to the Budget to ensure adequate cushion in case of a slowdown in the economy.



Anna Adams
Budget Director
Office of Budget and Program Evaluation
Office of the Director of Finance
City of Philadelphia
May 15, 2018

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

GENERAL FUND BALANCE SUMMARY

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2018
(000 Omitted)

| Category | FY 2017 Actual | FISCAL YEAR 2018 YEAR TO DATE | | | FISCAL YEAR 2018 FULL YEAR | | | | |
|--|-------------------|----------------------------------|--------------------|---|-------------------------------|------------------|-----------------------|--|---------------|
| | | Target Budget | Actual * Actual | Actual Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection for Revenues Over / (Under) | |
| | | | | | | | | Adopt. Budget | Target Budget |
| <u>REVENUES</u> | | | | | | | | | |
| Taxes | 3,071,422 | 2,197,194 | 2,223,875 | 26,681 | 3,298,332 | 3,332,695 | 3,345,146 | 46,814 | 12,451 |
| Locally Generated Non - Tax Revenues | 309,481 | 233,862 | 231,283 | (2,579) | 307,058 | 310,675 | 307,512 | 454 | (3,163) |
| Revenues from Other Governments | 307,711 | 243,359 | 256,750 | 13,391 | 316,311 | 307,869 | 311,850 | (4,461) | 3,981 |
| Other Govts. - PICA City Account (1) | 409,518 | 308,934 | 290,792 | (18,142) | 419,213 | 441,334 | 441,334 | 22,121 | 0 |
| Sub-Total Other Governments | 717,229 | 552,293 | 547,542 | (4,751) | 735,524 | 749,203 | 753,184 | 17,660 | 3,981 |
| Revenues from Other Funds of City | 60,072 | 0 | 0 | 0 | 64,191 | 63,370 | 63,370 | (821) | 0 |
| Other Sources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue and Other Sources | 4,158,204 | 2,983,349 | 3,002,700 | 19,351 | 4,405,105 | 4,455,943 | 4,469,212 | 64,107 | 13,269 |
| Category | FY 2017 Actual | YEAR TO DATE | | | FULL YEAR | | | | |
| | | Target Budget | Actual | Actual (Over) / Under Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection for Obligations (Over) / Under | |
| | | | | | | | | Adopt. Budget | Target Budget |
| <u>OBLIGATIONS / APPROPRIATIONS</u> | | | | | | | | | |
| Personal Services | 1,589,003 | 1,186,967 | 1,190,770 | (3,803) | 1,628,903 | 1,676,514 | 1,682,083 | (53,180) | (5,569) |
| Personal Services - Employee Benefits | 1,240,989 | 1,069,682 | 1,069,682 | 0 | 1,307,799 | 1,299,434 | 1,299,434 | 8,365 | 0 |
| Sub-Total Employee Compensation | 2,829,992 | 2,256,649 | 2,260,452 | (3,803) | 2,936,702 | 2,975,948 | 2,981,517 | (44,815) | (5,569) |
| Purchase of Services | 851,447 | 786,091 | 777,546 | 8,545 | 935,078 | 940,759 | 922,556 | 12,522 | 18,203 |
| Materials, Supplies and Equipment | 94,408 | 78,620 | 78,860 | (240) | 105,678 | 107,568 | 108,049 | (2,371) | (481) |
| Contributions, Indemnities and Taxes | 186,559 | 74,046 | 73,971 | 75 | 196,010 | 196,510 | 196,510 | (500) | 0 |
| Debt Service | 140,893 | 146,292 | 146,292 | 0 | 157,322 | 157,322 | 157,322 | 0 | 0 |
| Payments to Other Funds | 36,493 | 350 | 350 | 0 | 36,026 | 36,026 | 36,026 | 0 | 0 |
| Advances & Miscellaneous Payments | 0 | 0 | 0 | 0 | 70,893 | 50,893 | 71,088 | (195) | (20,195) |
| Total Obligations / Appropriations | 4,139,792 | 3,342,048 | 3,337,471 | 4,577 | 4,437,709 | 4,465,026 | 4,473,068 | (35,359) | (8,042) |
| | | | | | | | | | |
| Operating Surplus (Deficit) | 18,412 | (358,699) | (334,771) | 23,928 | (32,604) | (9,083) | (3,856) | 28,748 | 5,227 |
| <u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u> | | | | | | | | | |
| Net Adjustments - Prior Years | 22,516 | 0 | 0 | 0 | 19,500 | 19,500 | 22,941 | 3,441 | 3,441 |
| Operating Surplus/(Deficit) & Prior Year Adj. | 40,928 | (358,699) | (334,771) | 23,928 | (13,104) | 10,417 | 19,085 | 32,189 | 8,668 |
| Prior Year Fund Balance | 148,315 | 0 | 0 | 0 | 88,596 | 189,243 | 189,243 | 100,647 | 0 |
| Year End Fund Balance | 189,243 | (358,699) | (334,771) | 23,928 | 75,492 | 199,660 | 208,328 | 132,836 | 8,668 |

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

* Current year revenue actuals are displayed using an accrual basis of accounting, rather than a cash basis.

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2018
Amounts in Millions

| Tax Revenue | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons / Comments |
|--|------------------------------------|-----------------------------------|-----------------|--|
| City Wage Tax No variance to report. | | | | FY 2017 Base FY 2017 Projection (6/30/2017 QCMR): \$1,413.9 FY 2017 Actual: \$1,440.6 Increase: \$26.7 FY 2017 to FY 2018 Base Growth Rate: Budgeted Growth Rate: 3.41% Current Estimated Growth Rate: 6.39% FY 2017 Tax Rate: Res.: 2.4004% City , 1.5% PICA : Non-Res.: 3.4741% City FY 2018 Tax Rate: Res.: 2.3907% City , 1.5% PICA : Non-Res.: 3.4654% City |
| Real Estate Tax No variance to report. | | | | FY 2017 Base FY 2017 Projection (6/30/2017 QCMR): \$533.5 FY 2017 Actual: \$542.9 Increase: \$9.4 FY 2017 to FY 2018 Base Growth Rate: Budgeted Growth Rate: 9.21% Residential, 32.42% Commercial Current Estimated Growth Rate: 5.27% Residential, 23.45% Commercial FY 2017 Tax Rate: .6317% City plus .7681% School District Total 1.3998% FY 2018 Tax Rate: .6317% City plus .7681% School District Total 1.3998% |
| Business Income & Receipts No variance to report. | | | | FY 2017 Base (includes Current & Prior) FY 2017 Projection (6/30/2017 QCMR): \$435.1 FY 2017 Actual: \$417.5 Decrease: (\$17.6) FY 2017 to FY 2018 Base (includes Current & Prior) Growth Rate: Budgeted Growth Rate: 13.06% Current Estimated Growth Rate: 0.32% FY 2017 Tax Rate: 1.415 mills on gross receipts and 6.35% of net income FY 2018 Tax Rate: 1.415 mills on gross receipts and 6.30% of net income |
| Sales Tax No variance to report. | | | | FY 2017 Base FY 2017 Projection (6/30/2017 QCMR): \$186.6 FY 2017 Actual: \$188.4 Increase: \$1.8 FY 2017 to FY 2018 Base Growth Rate: Budgeted Growth Rate: 3.96% Current Estimated Growth Rate: 5.28% FY 2017 Tax Rate: 2% FY 2018 Tax Rate: 2% |
| Real Estate Transfer Tax Increased estimate in recognition of continued strength through the 3rd quarter of FY18 in both the residential and commercial sectors. | \$26.0 | | | FY 2017 Base FY 2017 Projection (6/30/2017 QCMR): \$232.9 FY 2017 Actual: \$247.3 Increase: \$14.4 FY 2017 to FY 2018 Base Growth Rate: Budgeted Growth Rate: 4.32% Current Estimated Growth Rate: 26.64% FY 2017 Tax Rate: 3.0%, 3.1% effective as of January 1, 2017 FY 2018 Tax Rate: 3.1% |
| Other Taxes | | (13.6) | | Revised PBT estimate based on 12-month revenue history. |
| Total Variance From TB Plan | \$26.0 | (13.6) | 12.4 | |
| Difference between FY 2018 Adopted Budget and TB Plan | \$34.4 | | | |
| Total Variance From Budget | \$60.4 | (13.6) | 46.8 | |

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING MARCH 31, 2018
 (000 Omitted)

| Category | FY17 Actual | FISCAL YEAR 2018 | | | | FULL YEAR | | | | |
|--|----------------------------------|------------------|-----------|-----------------------------------|----------------|---------------|--------------------|--|----------|--------|
| | | YEAR TO DATE | | Actual Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection Over (Under) Target | | |
| | | Target Budget | Actual | | | | | Adopted | Target | |
| TAX REVENUES | | | | | | | | | | |
| Wage & Earnings | | | | | | | | | | |
| | Current | 1,440,605 | 1,071,090 | 1,058,468 | (12,622) | 1,457,376 | 1,527,590 | 1,527,590 | 70,214 | |
| | Prior | 8,256 | 8,832 | 7,601 | (1,231) | 7,224 | 8,250 | 8,250 | 1,026 | |
| Total | 1,448,861 | 1,079,922 | 1,066,069 | (13,853) | 1,464,600 | 1,535,840 | 1,535,840 | 71,240 | | |
| Real Property | | | | | | | | | | |
| | Current | 542,940 | 556,993 | 554,478 | (2,515) | 602,117 | 607,925 | 607,925 | 5,808 | |
| | Prior | 44,159 | 25,777 | 23,451 | (2,326) | 49,334 | 38,332 | 38,332 | (11,002) | |
| Total | 587,099 | 582,770 | 577,929 | (4,841) | 651,451 | 646,257 | 646,257 | (5,194) | | |
| Business Income & Receipts * | 417,526 | 100,532 | 109,508 | 8,976 | 489,886 | 413,525 | 413,525 | (76,361) | 0 | |
| Sales | 188,355 | 87,284 | 91,739 | 4,455 | 198,083 | 204,452 | 204,452 | 6,369 | 0 | |
| Real Estate Transfer | 247,290 | 197,840 | 237,417 | 39,577 | 242,921 | 287,136 | 313,173 | 70,252 | 26,037 | |
| Net Profits | 22,323 | 7,115 | 8,687 | 1,572 | 29,738 | 30,007 | 30,007 | 269 | 0 | |
| Parking | 96,105 | 64,043 | 63,881 | (162) | 103,706 | 98,017 | 98,017 | (5,689) | 0 | |
| Amusement | 20,577 | 12,615 | 15,062 | 2,447 | 22,148 | 21,287 | 21,287 | (861) | 0 | |
| Beverage | 39,525 | 62,389 | 50,615 | (11,774) | 92,412 | 92,412 | 78,826 | (13,586) | (13,586) | |
| Other | 3,761 | 2,684 | 2,968 | 284 | 3,387 | 3,762 | 3,762 | 375 | 0 | |
| TOTAL TAX REVENUE | | 3,071,422 | 2,197,194 | 2,223,875 | 26,681 | 3,298,332 | 3,332,695 | 3,345,146 | 46,814 | 12,451 |
| | | | | | | | | | | |
| Analysis of City/PICA Wage, Earnings and Net Profits Tax | | | | | | | | | | |
| City Wage & Earnings Tax | 1,448,861 | 1,079,922 | 1,066,069 | (13,853) | 1,464,600 | 1,535,840 | 1,535,840 | 71,240 | 0 | |
| | 442,130 | 341,850 | 348,769 | 6,919 | 450,093 | 470,205 | 470,205 | 20,112 | 0 | |
| | Total Wage & Earnings Tax | 1,890,991 | 1,421,772 | 1,414,838 | (6,934) | 1,914,693 | 2,006,045 | 2,006,045 | 91,352 | 0 |
| City Net Profits Tax | 22,323 | 7,115 | 8,687 | 1,572 | 29,738 | 30,007 | 30,007 | 269 | 0 | |
| | 27,080 | 4,234 | 8,640 | 4,406 | 25,116 | 27,125 | 27,125 | 2,009 | 0 | |
| | Total Net Profits Tax | 49,403 | 11,349 | 17,327 | 5,978 | 54,854 | 57,132 | 57,132 | 2,278 | 0 |
| PICA Wage & Earnings Tax | 442,130 | 341,850 | 348,769 | 6,919 | 450,093 | 470,205 | 470,205 | 20,112 | 0 | |
| | 27,080 | 4,234 | 8,640 | 4,406 | 25,116 | 27,125 | 27,125 | 2,009 | 0 | |
| | Total PICA Wage, Earn., & NP Tax | 469,210 | 346,084 | 357,409 | 11,325 | 475,209 | 497,330 | 497,330 | 22,121 | 0 |
| Less: PICA Net Debt Service | 59,692 | 37,150 | 66,617 | 29,467 | 55,996 | 55,996 | 55,996 | 0 | 0 | |
| Equals: PICA City Account | 409,518 | 308,934 | 290,792 | (18,142) | 419,213 | 441,334 | 441,334 | 22,121 | 0 | |

* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.
 Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-3
Generated Non-Tax Revenue and Revenue From
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2018
Amounts in Millions

| Non-Tax Revenue | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons / Comments |
|--|------------------------------------|-----------------------------------|-----------------|---|
| Locally Generated Non-Tax | | | | |
| Streets | | (\$0.2) | | Lower estimated fees in regard to PHA. |
| Fire | | (\$1.7) | | Decreased expectations in terms of EMS fee collection. |
| Public Health | | (\$0.9) | | Lower estimated payments for Patient Care due to service interruptions related to City closures. |
| Public Property | | (\$4.2) | | Decreased revenue due to sunseting of the PATCO lease (-\$3.5 million) and lower than anticipated capital asset sales (-\$0.7 million). |
| Finance | \$4.2 | | | Increased revenues directly related to prescription drug reimbursement in the City administered healthcare plans. |
| Chief Administrator | | (\$0.3) | | Lower than anticipated reimbursement by the PPA for BAA services due to decreased cost. |
| Other Governments | | | | |
| Police | | (\$0.7) | | Decrease in anticipated State reimbursement for Police cadet training, as the payment for class 383 (107 police recruits who recently graduated from the academy) will arrive next fiscal year. |
| Finance | \$4.6 | | | Greater than projected Gaming Local Share Agreement (LSA) revenue due to recently enacted State legislation, which retroactively included the 2017 payment for slots licensing. |
| City Treasurer | \$0.1 | | | Increased Retail Liquor License revenue. |
| Total Variance From TB Plan | | | | |
| | \$8.9 | (\$8.0) | \$0.9 | |
| Difference between FY 2018 Adopted Budget and TB Plan | | | | |
| | \$17.3 | | | |
| Total Variance From Budget | | | | |
| | \$26.2 | (\$8.0) | \$18.2 | |
| Other Revenue Sources and Adjustments | | | | |
| | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons / Comments |
| Net Revenue from Other Funds | | | | No variances to report. |
| Net Adjustments - Prior Years | | | | |
| Total Other Sources | \$0.0 | \$0.0 | \$0.0 | |

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2018
(000 omitted)

| Category | FY17 Actual | FISCAL YEAR 2018 | | | | FULL YEAR | | | |
|--|----------------|------------------|---------------|---|-------------------|------------------|-----------------------|--|----------------|
| | | YEAR TO DATE | | Actual Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection Over (Under) Adopted Target | |
| | | Target Budget | Actual | | | | | | |
| LOCAL NON-TAX REVENUES | | | | | | | | | |
| Office of Technology | 25,390 | 17,928 | 17,783 | (145) | 24,121 | 24,091 | 24,091 | (30) | 0 |
| Cable TV Franchise Fees | 24,532 | 17,427 | 17,521 | 94 | 23,236 | 23,236 | 23,236 | 0 | 0 |
| Telephone Commissions | 622 | 310 | 213 | (97) | 650 | 620 | 620 | (30) | 0 |
| Other | 236 | 191 | 49 | (142) | 235 | 235 | 235 | 0 | 0 |
| Managing Director (1) | 982 | 1,164 | 3,114 | 1,950 | 824 | 1,289 | 1,289 | 465 | 0 |
| Police (1) | 8,165 | 5,912 | 8,206 | 2,294 | 4,270 | 5,912 | 5,912 | 1,642 | 0 |
| Streets | 23,000 | 19,628 | 16,718 | (2,910) | 25,654 | 24,774 | 24,534 | (1,120) | (240) |
| Street Permits | 4,950 | 4,200 | 3,387 | (813) | 5,250 | 5,250 | 5,250 | 0 | 0 |
| Collection Fees - PHA | 1,325 | 1,275 | 820 | (455) | 1,500 | 1,500 | 1,260 | (240) | (240) |
| Commercial Property Collection Fee | 14,430 | 12,852 | 11,343 | (1,509) | 16,000 | 15,120 | 15,120 | (880) | 0 |
| Other | 2,295 | 1,301 | 1,168 | (133) | 2,904 | 2,904 | 2,904 | 0 | 0 |
| Fire | 41,735 | 32,869 | 28,639 | (4,230) | 43,450 | 43,725 | 42,003 | (1,447) | (1,722) |
| Emergency Medical Service Fees | 40,606 | 32,081 | 28,124 | (3,957) | 42,500 | 42,775 | 41,053 | (1,447) | (1,722) |
| Other | 1,129 | 788 | 515 | (273) | 950 | 950 | 950 | 0 | 0 |
| Public Health (2) | 26,311 | 22,075 | 18,122 | (3,953) | 19,056 | 27,594 | 26,706 | 7,650 | (888) |
| Parks & Recreation | 2,014 | 2,111 | 2,846 | 735 | 1,969 | 3,519 | 3,519 | 1,550 | 0 |
| Public Property | 10,176 | 8,388 | 2,725 | (5,663) | 23,235 | 9,945 | 5,763 | (17,472) | (4,182) |
| PATCO Lease Payment | 3,291 | 3,485 | 0 | (3,485) | 3,485 | 3,485 | 0 | (3,485) | (3,485) |
| Commissions - Transit Shelters | 2,243 | 2,700 | 1,956 | (744) | 2,700 | 2,700 | 2,700 | 0 | 0 |
| Sale/Lease of Capital Assets | 1,843 | 0 | 0 | 0 | 14,750 | 1,250 | 553 | (14,197) | (697) |
| Other | 2,799 | 2,203 | 769 | (1,434) | 2,300 | 2,510 | 2,510 | 210 | 0 |
| Human Services (2) | 3,458 | 2,097 | 2,125 | 28 | 4,350 | 3,495 | 3,495 | (855) | 0 |
| Fleet Management | 3,823 | 3,264 | 2,533 | (731) | 3,575 | 3,575 | 3,575 | 0 | 0 |
| Fuel & Warranty Reimbursements | 2,333 | 2,000 | 1,506 | (494) | 3,000 | 2,500 | 2,500 | (500) | 0 |
| Other | 1,490 | 1,264 | 1,027 | (237) | 575 | 1,075 | 1,075 | 500 | 0 |
| Licenses & Inspections | 59,973 | 43,649 | 47,872 | 4,223 | 59,176 | 62,356 | 62,356 | 3,180 | 0 |
| Records | 17,981 | 13,259 | 13,248 | (11) | 18,000 | 18,000 | 18,000 | 0 | 0 |
| Recording of Legal Instruments | 12,832 | 9,375 | 9,275 | (100) | 12,500 | 12,500 | 12,500 | 0 | 0 |
| Other | 5,149 | 3,884 | 3,973 | 89 | 5,500 | 5,500 | 5,500 | 0 | 0 |
| Finance | 19,400 | 9,050 | 13,117 | 4,067 | 7,595 | 11,462 | 15,620 | 8,025 | 4,158 |
| Burglar Alarm Licenses Fees & Fines | 4,437 | 0 | 35 | 35 | 0 | 0 | 0 | 0 | 0 |
| Solid Waste Code Violations (SWEET) | 4,995 | 0 | 49 | 49 | 0 | 0 | 0 | 0 | 0 |
| Reimbursements - Prescriptions / Other | 8,353 | 7,452 | 11,431 | 3,979 | 5,635 | 9,142 | 13,300 | 7,665 | 4,158 |
| Employee Health Benefit Charges | 1,564 | 1,313 | 1,078 | (235) | 1,750 | 1,750 | 1,750 | 0 | 0 |
| Other | 51 | 285 | 524 | 239 | 210 | 570 | 570 | 360 | 0 |
| Revenue | 7,364 | 3,086 | 2,752 | (334) | 4,742 | 4,299 | 4,299 | (443) | 0 |
| Non-Profit Contribution Program | 2,729 | 1,690 | 1,458 | (232) | 2,600 | 2,600 | 2,600 | 0 | 0 |
| Casino Settlement Agreement Payments | 3,648 | 614 | 614 | 0 | 1,057 | 614 | 614 | (443) | 0 |
| Other | 987 | 782 | 680 | (102) | 1,085 | 1,085 | 1,085 | 0 | 0 |
| City Treasurer (1) | 3,475 | 1,055 | 2,557 | 1,502 | 2,300 | 2,300 | 2,300 | 0 | 0 |
| Interest Earnings | 2,993 | 595 | 2,275 | 1,680 | 1,700 | 1,700 | 1,700 | 0 | 0 |
| Other | 482 | 460 | 282 | (178) | 600 | 600 | 600 | 0 | 0 |
| Free Library | 1,018 | 519 | 953 | 434 | 1,297 | 1,297 | 1,297 | 0 | 0 |
| Chief Administrator | 1,214 | 8,100 | 7,374 | (726) | 11,450 | 11,450 | 11,161 | (289) | (289) |
| Register of Wills | 3,567 | 2,765 | 3,201 | 436 | 3,950 | 3,950 | 3,950 | 0 | 0 |

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2018
(000 omitted)

| Category | FY17 Actual | FISCAL YEAR 2018 | | | | | | |
|---|-------------|------------------|---------|-----------------------------------|----------------|---------------|--------------------|--------------|
| | | YEAR TO DATE | | FULL YEAR | | | | |
| | | Target Budget | Actual | Actual Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | |
| | | | | | | | Current Projection | Over (Under) |
| | | | | | | | Adopted | Target |
| Sheriff | 15,645 | 9,037 | 10,511 | 1,474 | 11,296 | 11,296 | 0 | 0 |
| First Judicial District | 31,263 | 24,130 | 23,959 | (171) | 33,425 | 32,625 | (800) | 0 |
| Court Costs, Fees and Charges | 19,674 | 13,688 | 15,612 | 1,924 | 18,250 | 18,250 | 0 | 0 |
| Code Violation Fines | 951 | 1,125 | 660 | (465) | 1,500 | 1,500 | 0 | 0 |
| Moving Violation Fines (Traffic Court) | 5,198 | 5,100 | 3,696 | (1,404) | 6,800 | 6,800 | 0 | 0 |
| Forfeited Bail, Bail Fees (Clerk of Courts) | 5,279 | 4,144 | 3,904 | (240) | 6,325 | 5,525 | (800) | 0 |
| Other | 161 | 73 | 87 | 14 | 550 | 550 | 0 | 0 |
| All Other | 3,527 | 3,776 | 2,928 | (848) | 3,323 | 3,721 | 398 | 0 |
| TOTAL LOCAL NON-TAX REVENUE | 309,481 | 233,862 | 231,283 | (2,579) | 307,058 | 310,675 | 454 | (3,163) |
| OTHER GOVERNMENTS | | | | | | | | |
| PICA City Account (3) | 409,518 | 308,934 | 290,792 | (18,142) | 419,213 | 441,334 | 22,121 | 0 |
| Managing Director | 7,738 | 202 | 270 | 68 | 202 | 202 | 0 | 0 |
| Special Event - Reimbursement | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Emergency Preparedness | 3,738 | 202 | 270 | 68 | 202 | 202 | 0 | 0 |
| Police | 1,788 | 2,400 | 1,607 | (793) | 3,200 | 3,200 | (700) | (700) |
| State Reimbursement-Police Training | 1,788 | 2,400 | 1,607 | (793) | 3,200 | 3,200 | (700) | (700) |
| Streets | 4,852 | 2,693 | 2,831 | 138 | 3,325 | 3,325 | 0 | 0 |
| Snow Removal | 2,500 | 2,500 | 2,500 | 0 | 2,500 | 2,500 | 0 | 0 |
| Other | 2,352 | 193 | 331 | 138 | 825 | 825 | 0 | 0 |
| Public Health (2) | 56,246 | 33,218 | 35,545 | 2,327 | 67,209 | 60,396 | (6,813) | 0 |
| Public Property | 18,000 | 9,000 | 9,000 | 0 | 18,000 | 18,000 | 0 | 0 |
| PGW Rental | 18,000 | 9,000 | 9,000 | 0 | 18,000 | 18,000 | 0 | 0 |
| Finance | 162,232 | 162,276 | 166,784 | 4,508 | 162,729 | 163,447 | 5,324 | 4,606 |
| State Pension Fund Aid (Act 205) | 70,775 | 72,448 | 72,448 | 0 | 69,900 | 72,448 | 2,548 | 0 |
| State Wage Tax Relief Funding | 86,283 | 86,277 | 86,278 | 1 | 86,277 | 86,278 | 1 | 0 |
| State Police Fines | 631 | 350 | 311 | (39) | 700 | 700 | 0 | 0 |
| Gaming - Local Share Assessment | 3,812 | 2,746 | 7,352 | 4,606 | 4,577 | 7,352 | 2,775 | 4,606 |
| Other | 731 | 455 | 395 | (60) | 1,275 | 1,275 | 0 | 0 |
| Revenue | 39,905 | 20,051 | 24,246 | 4,195 | 38,774 | 40,099 | 1,325 | 0 |
| PPA - Parking/Violation/Fines | 39,893 | 20,044 | 24,241 | 4,197 | 38,762 | 40,087 | 1,325 | 0 |
| Other | 12 | 7 | 5 | (2) | 12 | 12 | 0 | 0 |
| City Treasurer | 4,712 | 4,671 | 4,746 | 75 | 4,909 | 4,671 | (163) | 75 |
| Retail Liquor License | 1,074 | 1,100 | 1,175 | 75 | 1,100 | 1,100 | 75 | 75 |
| State Utility Tax Refund | 3,638 | 3,571 | 3,571 | 0 | 3,809 | 3,571 | (238) | 0 |
| First Judicial District | 12,680 | 8,440 | 9,897 | 1,457 | 15,239 | 11,798 | (3,441) | 0 |
| State Reimbursement-Intensive Probation | 5,869 | 1,806 | 3,224 | 1,418 | 4,882 | 4,882 | 0 | 0 |
| State Reimbursement-County Court Costs | 6,634 | 6,634 | 6,634 | 0 | 10,075 | 6,634 | (3,441) | 0 |
| Other | 177 | 0 | 39 | 39 | 282 | 282 | 0 | 0 |
| All Other | (442) | 408 | 1,824 | 1,416 | 2,724 | 2,731 | 7 | 0 |
| TOTAL OTHER GOVERNMENTS | 717,229 | 552,293 | 547,542 | (4,751) | 735,524 | 749,203 | 17,660 | 3,981 |

(1) YTD revenue actuals for MDO, CTO and Police each exceed the year-end projection; however, these revenues are typically adjusted downward as a result of redistribution to other departments, funds or as an overtime abatement respectively.

(2) See Table R-5 for detail.

(3) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2018
(000 omitted)

| AGENCY AND REVENUE SOURCE | FY 17 Actual | FY 18 Adopted Budget | FY 18 Target Budget | FY 18 Current Projection | Increase/ (Decrease) vs Target |
|--|-----------------|----------------------------|---------------------------|--------------------------------|--------------------------------------|
| PUBLIC HEALTH | | | | | |
| Local Non-Tax Revenue: | | | | | |
| Payments for Patient Care | 20,544 | 12,860 | 21,398 | 20,510 | (888) |
| Pharmacy Fees | 2,785 | 2,000 | 2,000 | 2,000 | 0 |
| Environmental User Fees | 2,465 | 3,736 | 3,696 | 3,696 | 0 |
| Other | 517 | 460 | 500 | 500 | 0 |
| Subtotal Local Non-Tax | 26,311 | 19,056 | 27,594 | 26,706 | (888) |
| Revenue from Other Governments: | | | | | |
| State: | | | | | |
| County Health | 6,137 | 9,706 | 9,706 | 9,706 | 0 |
| Medical Assistance-Outpatient (Health Centers) | 1,966 | 5,282 | 2,216 | 2,216 | 0 |
| Medical Assistance-Nursing Home | 18,279 | 18,147 | 18,147 | 18,147 | 0 |
| Capital Improvements-Nursing Home | 464 | 460 | 460 | 460 | 0 |
| Federal: | | | | | |
| Medicare-Outpatient (Health Centers) | 3,095 | 2,791 | 2,791 | 2,791 | 0 |
| Medicare-Home Care (Nursing Home) | 919 | 1,476 | 1,476 | 1,476 | 0 |
| Medical Assistance-Outpatient (Health Centers) | 2,390 | 6,512 | 2,765 | 2,765 | 0 |
| Medical Assistance-Nursing Home | 22,341 | 22,175 | 22,175 | 22,175 | 0 |
| Capital Improvements-Nursing Home | 595 | 600 | 600 | 600 | 0 |
| Summer Food Inspection | 61 | 60 | 60 | 60 | 0 |
| Subtotal Other Governments | 56,247 | 67,209 | 60,396 | 60,396 | 0 |
| TOTAL PUBLIC HEALTH | 82,558 | 86,265 | 87,990 | 87,102 | (888) |
| HUMAN SERVICES | | | | | |
| Local Non-Tax Revenue: | | | | | |
| Payments for Child Care - S.S.I. | 3,254 | 4,250 | 3,395 | 3,395 | 0 |
| Other | 204 | 100 | 100 | 100 | 0 |
| Subtotal Local Non-Tax | 3,458 | 4,350 | 3,495 | 3,495 | 0 |
| TOTAL HUMAN SERVICES | 3,458 | 4,350 | 3,495 | 3,495 | 0 |

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2018

Note: "Obligations include "Encumbrances," which may be
recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

| Department/Cost Center | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance From TB Plan | "TB Plan": Target Budget Plan Adopted During FY 2018 for FY 2018 Reasons/Comments |
|---|---------------------------------------|--------------------------------------|------------------------------------|--|
| Fire | | (\$2.3) | (\$2.3) | Overtime higher than projected (-\$1m), Bunker Gear Maintenance (-\$.8m), Medical supplies (-\$.5m). |
| Managing Director | | (\$0.3) | (\$0.3) | Restoration of Target Budget funding for land study. |
| Office of the Chief Administrative Officer | | (\$0.1) | (\$0.1) | Bureau of Admin Adjudication hiring. |
| Office of Education | \$19.3 | | \$19.3 | Reserve funds while PBT litigation is pending. |
| Prisons | | (\$3.8) | (\$3.8) | Local #159 Arbitration Award (Correctional Officers). |
| Register of Wills | | (\$0.1) | (\$0.1) | Register of Wills Arbitration Award. |
| Sheriff | | (\$0.8) | (\$0.8) | Deputy Sheriff Arbitration Award. |
| Civil Service Comm. - Reserve for Labor | | (\$20.2) | (\$20.2) | Increase to reserve for future labor costs. |
| District Attorney | \$0.8 | | \$0.8 | Surplus due to delay in filling positions. |
| Free Library | | (\$0.5) | (\$0.5) | Payroll expenses for overtime and temp/seasonal employees higher than anticipated. |
| TOTAL VARIANCE FROM TARGET BUDGET PLAN | \$20.1 | (\$28.1) | (\$8.0) | |
| Difference between FY2018 Adopted Budget and FY2018 Target Budget Plan Obligations | (\$27.3) | | (\$27.3) | |
| | Forecast Better Than Budget | Forecast Worse Than Budget | Net Variance From Budget | |
| TOTAL VARIANCE FROM BUDGET | (\$7.2) | (\$28.1) | (\$35.3) | |

Note: The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING MARCH 31, 2018

| DEPARTMENT | FY 2017 ACTUAL | FISCAL YEAR 2018 YEAR TO DATE | | | FISCAL YEAR 2018 FULL YEAR | | | |
|--------------------------------------|-------------------|----------------------------------|---------------|-----------------------------------|--------------------------------|------------------|-----------------------|---|
| | | BUDGET PLAN | ACTUAL | ACTUAL (OVER) TARGET BUDGET | ORIGINAL ADMITTED BUDGET | TARGET BUDGET | CURRENT PROJECTION | CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET |
| | | | | | | | | |
| Art Museum Subsidy | 2,550,000 | 1,912,500 | 1,912,500 | 0 | 2,550,000 | 2,550,000 | 2,550,000 | 0 |
| Atwater Kent Museum | 298,440 | 234,401 | 234,401 | 0 | 301,897 | 297,148 | 297,148 | 4,749 |
| Auditing (City Controller's Office) | 8,477,318 | 6,235,871 | 6,235,871 | 0 | 8,949,215 | 8,695,504 | 8,695,504 | 253,711 |
| Board of Ethics | 950,743 | 704,483 | 704,483 | 0 | 1,095,489 | 1,073,764 | 1,073,764 | 21,725 |
| Board of Revision of Taxes | 1,024,765 | 697,246 | 697,246 | 0 | 1,048,926 | 1,024,977 | 1,024,977 | 23,949 |
| City Commissioners (Election Board) | 10,983,892 | 7,023,470 | 7,023,470 | 0 | 9,911,167 | 9,877,982 | 9,877,982 | 33,185 |
| City Council | 15,604,515 | 11,966,940 | 11,966,940 | 0 | 17,707,946 | 17,325,693 | 17,325,693 | 382,253 |
| City Planning Commission | 2,514,423 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Representative | 858,744 | 783,723 | 783,723 | 0 | 1,217,420 | 1,212,949 | 1,212,949 | 4,471 |
| City Treasurer | 1,092,563 | 862,547 | 862,547 | 0 | 1,203,537 | 1,161,245 | 1,161,245 | 42,292 |
| Civil Service Commission (1) | 190,912 | 147,021 | 147,021 | 0 | 20,196,970 | 193,031 | 20,386,367 | (191,397) |
| Commerce | 5,098,560 | 4,875,445 | 4,875,445 | 0 | 5,667,596 | 5,617,326 | 5,617,326 | 50,270 |
| Commerce-Convention Center Subsidy | 15,000,000 | 15,000,000 | 15,000,000 | 0 | 15,000,000 | 15,000,000 | 15,000,000 | 0 |
| Commerce-Economic Stimulus | 3,354,448 | 2,794,448 | 2,794,448 | 0 | 2,854,448 | 2,854,448 | 2,854,448 | 0 |
| District Attorney | 36,257,653 | 26,945,197 | 26,295,197 | 650,000 | 37,810,487 | 37,324,364 | 36,524,364 | 1,286,123 |
| Finance | 12,482,995 | 11,141,869 | 11,141,869 | 0 | 14,861,198 | 14,557,786 | 14,557,786 | 303,412 |
| Finance-Disability-Reg #32 Payroll | 1,987,825 | 1,648,503 | 1,648,503 | 0 | 0 | 2,650,000 | 2,650,000 | (2,650,000) |
| Finance-Federal Grant Reserve | 0 | 0 | 0 | 0 | 50,893,000 | 50,893,000 | 50,893,000 | 0 |
| Finance-Community College Subsidy | 29,909,207 | 30,409,207 | 30,409,207 | 0 | 30,409,207 | 30,409,207 | 30,409,207 | 0 |
| Finance - Employee Benefits | 1,240,988,145 | 1,069,682,167 | 1,069,682,167 | 0 | 1,307,799,345 | 1,299,433,756 | 1,299,433,756 | 8,365,589 |
| Unemployment Compensation | 1,970,599 | 2,315,475 | 2,315,475 | 0 | 4,080,260 | 4,080,260 | 4,080,260 | 0 |
| Employee Disability | 56,192,257 | 40,434,862 | 40,434,862 | 0 | 67,087,798 | 64,437,798 | 64,437,798 | 2,650,000 |
| Pension Obligation Bonds | 109,480,673 | 121,310,419 | 121,310,419 | 0 | 111,330,520 | 111,330,520 | 111,330,520 | 0 |
| Pension | 536,570,498 | 538,934,019 | 538,934,019 | 0 | 544,877,667 | 544,877,667 | 544,877,667 | 0 |
| Pension-Sales Tax | 19,177,417 | 0 | 0 | 0 | 24,041,450 | 27,226,166 | 27,226,166 | (3,184,716) |
| Pension-Plan 10 | 81,476 | 201,237 | 201,237 | 0 | 0 | 0 | 0 | 0 |
| FICA | 75,096,960 | 59,549,978 | 59,549,978 | 0 | 76,057,992 | 76,057,992 | 76,057,992 | 0 |
| Flex Cash Payments | 599,546 | 645,989 | 645,989 | 0 | 800,000 | 800,000 | 800,000 | 0 |
| Health / Medical | 429,069,103 | 296,748,524 | 296,748,524 | 0 | 466,427,163 | 457,526,858 | 457,526,858 | 8,900,305 |
| Group Life Insurance | 7,986,237 | 5,799,737 | 5,799,737 | 0 | 8,100,386 | 8,100,386 | 8,100,386 | 0 |
| Group Legal | 4,639,379 | 3,532,877 | 3,532,877 | 0 | 4,849,842 | 4,849,842 | 4,849,842 | 0 |
| Tool Allowance | 124,000 | 209,050 | 209,050 | 0 | 146,267 | 146,267 | 146,267 | 0 |
| Finance-Hero Scholarship Awards | 15,000 | 2,000 | 2,000 | 0 | 25,000 | 25,000 | 25,000 | 0 |
| Finance-Indemnities | 0 | 29,885,914 | 29,885,914 | 0 | 44,920,000 | 44,920,000 | 44,920,000 | 0 |
| Finance-Refunds | 0 | 9,120 | 9,120 | 0 | 250,000 | 250,000 | 250,000 | 0 |
| Finance-School District Contribution | 104,263,617 | 48,600 | 48,600 | 0 | 104,348,281 | 104,348,281 | 104,348,281 | 0 |
| Finance-Witness Fees | 107,655 | 48,600 | 48,600 | 0 | 171,518 | 171,518 | 171,518 | 0 |
| Fire | 236,274,906 | 179,954,967 | 181,579,967 | (1,625,000) | 247,546,034 | 257,717,239 | 260,017,239 | (12,471,205) |
| First Judicial District | 109,120,853 | 77,483,709 | 77,483,709 | 0 | 111,442,508 | 109,498,628 | 109,498,628 | 1,943,880 |
| Fleet Management | 41,824,587 | 34,270,414 | 34,270,414 | 0 | 49,576,866 | 48,870,252 | 48,870,252 | 706,614 |
| Fleet Management - Vehicle Purchases | 18,994,042 | 15,912,082 | 15,912,082 | 0 | 13,965,000 | 16,047,739 | 16,047,739 | (2,082,739) |
| Free Library | 40,470,907 | 30,562,239 | 30,937,239 | (375,000) | 40,937,562 | 40,602,030 | 41,102,030 | (500,000) |
| Historical Commission | 400,662 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Relations Commission | 2,004,001 | 1,456,534 | 1,456,534 | 0 | 2,204,279 | 2,154,570 | 2,154,570 | 49,709 |
| Human Services | 103,046,621 | 82,570,584 | 82,570,584 | 0 | 109,035,530 | 109,035,530 | 109,035,530 | 0 |
| Labor | 937,484 | 1,048,316 | 1,048,316 | 0 | 1,617,396 | 1,558,598 | 1,558,598 | 58,798 |
| Law | 16,465,732 | 11,741,168 | 11,741,168 | 0 | 15,743,191 | 15,215,686 | 15,215,686 | 527,505 |
| Licenses & Inspections | 32,913,392 | 24,527,193 | 24,527,193 | 0 | 35,755,266 | 35,428,244 | 35,428,244 | 327,022 |
| L&I-Board of Building Standards | 69,683 | 43,248 | 43,248 | 0 | 75,419 | 73,911 | 73,911 | 1,508 |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING MARCH 31, 2018

| DEPARTMENT | FY 2017 ACTUAL | FISCAL YEAR 2018 YEAR TO DATE | | | FISCAL YEAR 2018 FULL YEAR | | | |
|---|----------------------|----------------------------------|----------------------|----------------------|-------------------------------|----------------------|-----------------------|---|
| | | TARGET BUDGET PLAN | ACTUAL | | ORIGINAL ADOPTED BUDGET | TARGET BUDGET | CURRENT PROJECTION | CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET |
| | | | ACTUAL | ACTUAL | | | | |
| L&I-Board of L & I Review | 157,864 | 116,182 | 116,182 | 116,182 | 171,785 | 168,349 | 168,349 | 0 |
| L&I-Zoning Board of Adjustment | 344,504 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Managing Director's Office | 38,699,744 | 31,533,703 | 31,533,703 | 31,533,703 | 40,285,836 | 42,542,612 | 42,792,612 | (2,506,776) |
| Managing Director-Legal Services | 46,490,832 | 48,824,041 | 48,824,041 | 48,824,041 | 48,414,381 | 48,824,041 | 48,824,041 | (409,660) |
| Mayor's Office | 4,807,236 | 2,984,020 | 2,984,020 | 2,984,020 | 4,634,141 | 4,425,997 | 4,425,997 | 208,144 |
| Mayor's Office-Scholarships | 200,000 | 170,000 | 170,000 | 170,000 | 200,000 | 200,000 | 200,000 | 0 |
| Mayor's Office-Comm. Empowerment & Opp. | 679,347 | 1,979,223 | 1,979,223 | 1,979,223 | 1,675,000 | 2,141,500 | 2,141,500 | (466,500) |
| Mural Arts Program | 1,673,843 | 1,759,285 | 1,759,285 | 1,759,285 | 1,924,602 | 1,909,016 | 1,909,016 | 15,586 |
| Office of Arts and Culture | 4,139,300 | 4,042,070 | 4,042,070 | 4,042,070 | 4,179,966 | 4,152,056 | 4,152,056 | 27,910 |
| Office of Behavioral Hlth & Intellectual disability | 14,131,779 | 13,895,821 | 13,895,821 | 13,895,821 | 14,218,574 | 14,200,404 | 14,200,404 | 18,170 |
| Office of the Chief Administrative Officer | 5,437,723 | 4,376,522 | 4,476,522 | 4,476,522 | 5,753,587 | 8,041,455 | 8,141,455 | (2,387,868) |
| Office of Community Schools and Pre-K | 13,876,366 | 31,874,382 | 22,245,268 | 22,245,268 | 42,551,677 | 42,499,175 | 23,191,679 | 19,359,998 |
| Office of Homeless Services | 46,784,518 | 44,709,002 | 44,709,002 | 44,709,002 | 48,247,957 | 48,012,584 | 48,012,584 | 235,373 |
| Office of Housing and Comm. Development | 3,373,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of Human Resources | 6,188,896 | 4,166,857 | 4,166,857 | 4,166,857 | 6,011,608 | 5,867,729 | 5,867,729 | 143,879 |
| Office of Innovation and Technology-Base | 56,458,858 | 45,270,413 | 45,270,413 | 45,270,413 | 63,131,600 | 61,894,584 | 61,894,584 | 1,237,016 |
| Office of Innovation and Technology-911 | 20,453,737 | 14,222,815 | 14,222,815 | 14,222,815 | 20,605,908 | 20,605,908 | 20,605,908 | 0 |
| Office of the Inspector General | 1,483,102 | 1,064,713 | 1,064,713 | 1,064,713 | 1,648,011 | 1,636,311 | 1,636,311 | 11,700 |
| Office of Planning and Development | 976,527 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of Property Assessment | 12,694,377 | 9,509,011 | 9,509,011 | 9,509,011 | 13,923,826 | 13,815,630 | 13,815,630 | 108,196 |
| Office of Sustainability | 800,940 | 599,879 | 599,879 | 599,879 | 969,138 | 929,944 | 929,944 | 39,194 |
| Parks and Recreation | 61,134,109 | 46,401,277 | 46,401,277 | 46,401,277 | 61,733,041 | 61,058,911 | 61,058,911 | 674,130 |
| Planning & Development | 0 | 6,538,151 | 6,538,151 | 6,538,151 | 8,195,882 | 8,769,306 | 8,769,306 | (573,424) |
| Police | 666,275,720 | 495,642,295 | 495,642,295 | 495,642,295 | 652,106,097 | 691,342,170 | 691,342,170 | (39,236,073) |
| Prisons | 260,892,091 | 211,952,069 | 214,819,086 | 214,819,086 | 258,958,360 | 259,922,056 | 262,744,745 | (3,786,385) |
| Procurement | 4,803,825 | 3,266,440 | 3,266,440 | 3,266,440 | 4,932,053 | 4,881,345 | 4,881,345 | 50,708 |
| Public Health | 132,974,083 | 105,663,194 | 105,663,194 | 105,663,194 | 136,362,067 | 136,325,462 | 136,325,462 | 36,605 |
| Public Property | 63,941,277 | 29,811,677 | 29,811,677 | 29,811,677 | 65,448,723 | 65,180,347 | 65,180,347 | 268,376 |
| Public Property-SEPTA Subsidy | 79,720,000 | 61,659,000 | 61,659,000 | 61,659,000 | 82,749,000 | 82,749,000 | 82,749,000 | 0 |
| Public Property-Space Rentals | 19,816,086 | 20,193,584 | 20,193,584 | 20,193,584 | 20,950,268 | 24,450,268 | 24,450,268 | (3,500,000) |
| Public Property-Utilities | 29,294,870 | 22,640,390 | 22,640,390 | 22,640,390 | 24,655,024 | 24,655,024 | 24,655,024 | 0 |
| Records | 4,439,439 | 3,302,541 | 3,302,541 | 3,302,541 | 4,878,928 | 4,774,091 | 4,774,091 | 104,837 |
| Register of Wills | 3,916,424 | 2,778,623 | 2,884,230 | 2,884,230 | 4,244,282 | 4,240,393 | 4,381,203 | (136,921) |
| Revenue | 29,160,445 | 20,945,230 | 20,945,230 | 20,945,230 | 30,492,518 | 30,044,546 | 30,044,546 | 447,972 |
| Sheriff | 26,388,399 | 19,742,834 | 20,373,708 | 20,373,708 | 23,071,824 | 25,474,111 | 26,315,276 | (3,243,452) |
| Sinking Fund Commission (Debt Service) | 238,367,244 | 240,521,739 | 240,521,739 | 240,521,739 | 296,019,214 | 296,019,214 | 296,019,214 | 0 |
| Streets | 142,280,366 | 107,309,460 | 107,309,460 | 107,309,460 | 137,332,424 | 136,202,512 | 136,202,512 | 1,129,912 |
| TOTAL GENERAL FUND | 4,139,791,161 | 3,342,047,569 | 3,337,471,953 | 3,337,471,953 | 4,437,709,000 | 4,465,025,457 | 4,473,067,961 | (35,358,961) |
| | | | | | | | | (8,042,504) |

(1) Includes Provision for Future Labor Obligations

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 2018 YEAR TO DATE | | | FY 2018 FULL YEAR | | | | | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|----------------------|------------|---------------------------|-------------------|------------------|--|-------------------------|--------------|
| | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | Target Budget | | Actual (Over) Under | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection | |
| | | | | Plan | Actual | | | | | Adopted Budget | (Over) Under |
| Atwater Kent Museum | | | | | | | | | | | |
| Full-Time Positions | 2 | 3 | 4 | 4 | 4 | 0 | 4 | 4 | 4 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 180,906 | 223,470 | 248,440 | 184,401 | 184,401 | 0 | 251,897 | 247,148 | 247,148 | 4,749 | 0 |
| Class 100 Overtime Oblig./Approp. | 2,530 | 2,687 | 3,134 | 1,350 | 1,760 | (410) | 0 | 1,800 | 2,300 | (2,300) | (500) |
| Auditing | | | | | | | | | | | |
| Full-Time Positions | 129 | 137 | 127 | 120 | 120 | 0 | 140 | 140 | 140 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 7,599,194 | 7,994,175 | 8,055,899 | 5,990,079 | 5,990,079 | 0 | 8,426,765 | 8,173,054 | 8,173,054 | 253,711 | 0 |
| Class 100 Overtime Oblig./Approp. | 138,581 | 66,941 | 13,807 | 52,500 | 81,441 | (28,941) | 50,000 | 70,000 | 100,000 | (50,000) | (30,000) |
| Board of Ethics | | | | | | | | | | | |
| Full-Time Positions | 9 | 10 | 11 | 11 | 11 | 0 | 12 | 12 | 12 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 843,844 | 862,716 | 920,605 | 679,216 | 679,216 | 0 | 985,489 | 963,764 | 963,764 | 21,725 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Board of Revision of Taxes | | | | | | | | | | | |
| Full-Time Positions | 12 | 14 | 13 | 11 | 11 | 0 | 16 | 16 | 16 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 985,057 | 890,697 | 898,026 | 651,871 | 651,871 | 0 | 942,999 | 919,050 | 919,050 | 23,949 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Commissioners | | | | | | | | | | | |
| Full-Time Positions | 91 | 92 | 99 | 101 | 101 | 0 | 102 | 102 | 102 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 5,192,287 | 5,514,242 | 5,960,120 | 3,906,964 | 3,906,964 | 0 | 5,872,200 | 5,839,015 | 5,839,015 | 33,185 | 0 |
| Class 100 Overtime Oblig./Approp. | 916,270 | 1,041,102 | 1,140,928 | 631,064 | 490,170 | 140,894 | 841,419 | 841,419 | 841,419 | 0 | 0 |
| City Council | | | | | | | | | | | |
| Full-Time Positions | 176 | 187 | 194 | 193 | 193 | 0 | 195 | 195 | 195 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 12,339,907 | 12,842,195 | 13,295,341 | 10,018,060 | 10,018,060 | 0 | 15,207,111 | 14,824,858 | 14,824,858 | 382,253 | 0 |
| Class 100 Overtime Oblig./Approp. | 10,351 | 20,234 | 35,812 | 7,500 | 3,428 | 4,072 | 0 | 10,000 | 10,000 | (10,000) | 0 |
| City Planning Commission | | | | | | | | | | | |
| Full-Time Positions | 29 | 31 | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,176,554 | 2,211,557 | 2,351,776 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,055 | 0 | 7,270 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | | FY 2018 FULL YEAR | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------|---------------|--------------|---------------|----------------------|---------------|-------------------------|-------------------------|
| | | | | Target Budget | Actual | Actual | Actual | Adopted Budget | Target Budget | Departmental Projection | Departmental Projection |
| | | | | Plan | Target Budget | (Over) Under | Target Budget | Budget | Budget | Under | Under |
| City Representative | | | | | | | | | | | |
| Full-Time Positions | 6 | 7 | 6 | | 9 | 9 | 0 | 8 | 8 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 417,223 | 453,196 | 505,031 | | 430,666 | 430,666 | 0 | 601,690 | 671,438 | (69,748) | 0 |
| Class 100 Overtime Oblig./Approp. | 8,737 | 7,828 | 4,291 | | 5,909 | 4,165 | 1,744 | 7,878 | 5,878 | 2,000 | 2,000 |
| City Treasurer | | | | | | | | | | | |
| Full-Time Positions | 14 | 15 | 14 | | 17 | 17 | 0 | 16 | 16 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 802,019 | 985,689 | 979,945 | | 757,311 | 757,311 | 0 | 1,062,869 | 1,038,648 | 24,221 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 1,049 | 290 | | 750 | 0 | 750 | 1,000 | 1,000 | 0 | 0 |
| Civil Service Commission | | | | | | | | | | | |
| Full-Time Positions | 2 | 2 | 2 | | 2 | 2 | 0 | 2 | 2 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 153,885 | 150,173 | 161,212 | | 117,321 | 117,321 | 0 | 166,376 | 162,437 | 3,939 | 0 |
| Class 100 Overtime Oblig./Approp. | 15 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Commerce | | | | | | | | | | | |
| Full-Time Positions | 21 | 34 | 28 | | 30 | 30 | 0 | 33 | 33 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 1,925,310 | 2,351,610 | 2,393,155 | | 1,764,985 | 1,764,985 | 0 | 2,340,461 | 2,122,660 | 217,801 | 0 |
| Class 100 Overtime Oblig./Approp. | 2,628 | 1,717 | 914 | | 1,500 | 1,176 | 324 | 0 | 2,000 | (2,000) | 0 |
| District Attorney | | | | | | | | | | | |
| Full-Time Positions | 476 | 478 | 492 | | 465 | 465 | 0 | 525 | 525 | 20 | 20 |
| Class 100 Total Oblig./Approp. | 32,780,607 | 32,810,833 | 32,689,069 | | 24,709,858 | 24,059,858 | 650,000 | 34,686,670 | 34,075,547 | 1,411,123 | 800,000 |
| Class 100 Overtime Oblig./Approp. | 211,533 | 156,060 | 54,772 | | 55,364 | 48,936 | 6,428 | 73,819 | 73,819 | 0 | 0 |
| Finance | | | | | | | | | | | |
| Full-Time Positions | 160 | 165 | 111 | | 116 | 116 | 0 | 118 | 118 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 8,509,691 | 8,230,613 | 6,669,543 | | 5,229,453 | 5,229,453 | 0 | 7,328,177 | 7,024,765 | 303,412 | 0 |
| Class 100 Overtime Oblig./Approp. | 35,786 | 28,879 | 18,058 | | 25,856 | 24,132 | 1,724 | 34,475 | 34,475 | 0 | 0 |

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | | FY 2018 FULL YEAR | | | |
|-------------------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------|---------------|--------------|---------------|----------------------|---------------|-------------------------|-------------------------|
| | | | | Target Budget | Actual | Actual | Actual | Adopted Budget | Target Budget | Departmental Projection | Departmental Projection |
| | | | | Plan | Target Budget | (Over) Under | Target Budget | Budget | Budget | (Over) Under | Target Budget |
| Finance - Reg #32 Disability | | | | | | | | | | | |
| Full-Time Positions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,006,770 | 2,588,806 | 1,987,825 | 1,648,503 | 1,648,503 | 0 | 2,650,000 | 2,650,000 | (2,650,000) | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fire | | | | | | | | | | | |
| Full-Time Positions | 2,150 | 2,316 | 2,281 | 2,506 | 2,506 | 0 | 2,606 | 2,606 | 30 | 30 | 30 |
| Class 100 Total Oblig./Approp. | 208,073,020 | 219,101,252 | 214,434,520 | 168,231,586 | 168,981,586 | (750,000) | 225,242,832 | 234,914,037 | (10,671,205) | (1,000,000) | (1,000,000) |
| Class 100 Overtime Oblig./Approp. | 36,119,936 | 37,417,517 | 25,016,458 | 22,588,753 | 25,797,928 | (3,209,175) | 20,418,337 | 30,118,337 | (11,700,000) | (2,000,000) | (2,000,000) |
| First Judicial District | | | | | | | | | | | |
| Full-Time Positions | 1,842 | 1,839 | 1,856 | 1,859 | 1,859 | 0 | 1,877 | 1,877 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 98,382,318 | 97,017,514 | 94,649,818 | 68,086,993 | 68,086,993 | 0 | 99,505,601 | 97,561,721 | 1,943,880 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 104,588 | 426,210 | 7,095 | 71,130 | 19,355 | 51,775 | 94,840 | 44,840 | 50,000 | 50,000 | 50,000 |
| Fleet Management | | | | | | | | | | | |
| Full-Time Positions | 261 | 263 | 270 | 280 | 280 | 0 | 316 | 316 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 17,168,958 | 17,275,918 | 16,491,089 | 12,366,260 | 12,366,260 | 0 | 18,009,259 | 17,993,069 | 16,190 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 3,027,989 | 3,253,678 | 2,126,729 | 1,326,431 | 1,552,887 | (226,456) | 1,768,574 | 1,918,574 | (150,000) | (150,000) | (150,000) |
| Free Library | | | | | | | | | | | |
| Full-Time Positions | 642 | 636 | 643 | 645 | 645 | 0 | 692 | 692 | 20 | 20 | 20 |
| Class 100 Total Oblig./Approp. | 35,306,130 | 34,808,182 | 35,905,717 | 26,119,220 | 26,494,220 | (375,000) | 36,310,826 | 36,645,294 | (334,468) | (500,000) | (500,000) |
| Class 100 Overtime Oblig./Approp. | 1,502,862 | 1,672,235 | 1,762,275 | 1,033,053 | 1,176,370 | (143,317) | 877,404 | 1,377,404 | (800,000) | (300,000) | (300,000) |
| Historical Commission | | | | | | | | | | | |
| Full-Time Positions | 6 | 5 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 383,402 | 341,606 | 400,662 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | FY 2018 FULL YEAR | | | | | | |
|---|-------------------------------------|-----------------------------|-----------------------------|-------------------------|------------|--|----------------------|------------------|--|---|---------------|---|---|
| | | | | Target Budget Plan | Actual | Actual (Over) Under Target Budget | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | | | |
| | | | | | | | | | | Adopted Budget | Target Budget | | |
| Human Relations Commission | | | | | | | | | | | | | |
| | Full-Time Positions | 30 | 32 | 31 | 32 | 32 | 0 | 34 | 34 | 34 | 0 | 0 | 0 |
| | Class 100 Total Oblig./Approp. | 1,779,986 | 1,837,948 | 1,949,691 | 1,427,935 | 1,427,935 | 0 | 2,141,591 | 2,107,182 | 2,107,182 | 34,409 | 0 | 0 |
| | Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Services | | | | | | | | | | | | | |
| | Full-Time Positions | 395 | 449 | 385 | 445 | 445 | 0 | 517 | 517 | 517 | 0 | 0 | 0 |
| | Class 100 Total Oblig./Approp. * | 17,570,666 | 21,714,429 | 26,260,507 | 7,848,414 | 7,848,414 | 0 | 30,720,570 | 30,720,570 | 30,720,570 | 0 | 0 | 0 |
| | Class 100 Overtime Oblig./Approp. * | 4,532,830 | 1,523,769 | 5,627,057 | 2,800,355 | 903,120 | 1,897,235 | 3,733,806 | 3,733,806 | 3,733,806 | 0 | 0 | 0 |
| *DHS expenses are transferred from the Grants Fd. To the General Fd by fiscal year-end. | | | | | | | | | | | | | |
| Labor | | | | | | | | | | | | | |
| | Full-Time Positions | 7 | 7 | 16 | 19 | 19 | 0 | 23 | 23 | 23 | 0 | 0 | 0 |
| | Class 100 Total Oblig./Approp. | 657,403 | 496,053 | 919,175 | 1,042,512 | 1,042,512 | 0 | 1,588,459 | 1,529,661 | 1,529,661 | 58,798 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 3,289 | 0 | 0 | 75 | 71 | 4 | 0 | 100 | 100 | 100 | (100) | 0 | 0 |
| Law | | | | | | | | | | | | | |
| | Full-Time Positions | 152 | 126 | 119 | 119 | 119 | 0 | 155 | 155 | 155 | 0 | 0 | 0 |
| | Class 100 Total Oblig./Approp. | 6,952,307 | 7,405,269 | 8,085,037 | 5,701,575 | 5,701,575 | 0 | 8,484,481 | 8,411,840 | 8,411,840 | 72,641 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 70 | 99 | 0 | 1,500 | 1,254 | 246 | 100 | 2,000 | 2,000 | 2,000 | (1,900) | 0 | 0 |
| Licenses & Inspections | | | | | | | | | | | | | |
| | Full-Time Positions | 335 | 335 | 348 | 377 | 377 | 0 | 429 | 429 | 429 | 0 | 0 | 0 |
| | Class 100 Total Oblig./Approp. | 17,339,944 | 18,606,512 | 19,578,047 | 15,759,634 | 15,759,634 | 0 | 23,019,730 | 22,472,640 | 22,472,640 | 547,090 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,510,382 | 1,812,827 | 1,563,457 | 915,619 | 935,318 | (19,699) | 1,220,825 | 1,220,825 | 1,220,825 | 1,220,825 | 0 | 0 | 0 |
| L&I-Board of Building Standards | | | | | | | | | | | | | |
| | Full-Time Positions | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 1 | 1 | 0 | 0 | 0 |
| | Class 100 Total Oblig./Approp. | 63,025 | 67,890 | 69,683 | 43,248 | 43,248 | 0 | 75,419 | 73,911 | 73,911 | 1,508 | 0 | 0 |
| | Class 100 Overtime Oblig./Approp. | 417 | 220 | 117 | 188 | 0 | 188 | 0 | 250 | 250 | (250) | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | FY 2018 FULL YEAR | | | | |
|---|-----------------------------|-----------------------------|-----------------------------|-------------------------|------------|-----------------------------------|----------------------|------------------|--|-------------------------------|----------|
| | | | | Target Budget Plan | Actual | Actual (Over) Target Budget | Adopted Budget | Target Budget | Departmental Projection | | |
| | | | | | | | | | Year End Departmental Projection | (Over) Under Target Budget | |
| L&I-Board of L & I Review | 2 | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 2 | 0 | 0 |
| | 127,421 | 139,762 | 148,864 | 106,253 | 106,253 | 0 | 161,349 | 157,913 | 157,913 | 3,436 | 0 |
| | 2,364 | 1,788 | 1,132 | 2,250 | 1,372 | 878 | 0 | 3,000 | 3,000 | 0 | (3,000) |
| L&I-Zoning Board of Adjustment | 5 | 5 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 339,261 | 326,821 | 320,504 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 984 | 2,131 | 402 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Managing Director | 257 | 258 | 296 | 302 | 302 | 0 | 302 | 302 | 302 | 0 | 0 |
| | 16,162,124 | 17,601,829 | 18,885,758 | 14,299,939 | 14,299,939 | 0 | 20,231,006 | 19,705,935 | 19,705,935 | 525,071 | 0 |
| | 502,416 | 537,197 | 444,040 | 298,257 | 354,621 | (56,364) | 397,676 | 397,676 | 472,676 | (75,000) | (75,000) |
| Mayor's Office | 51 | 48 | 42 | 40 | 40 | 0 | 47 | 47 | 47 | 0 | 0 |
| | 4,099,398 | 3,960,415 | 3,647,357 | 2,485,069 | 2,485,069 | 0 | 3,835,550 | 3,677,406 | 3,677,406 | 158,144 | 0 |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mayor's Office of Community Empowerment and Opportunity | 0 | 0 | 0 | 2 | 2 | 0 | 2 | 2 | 2 | 0 | 0 |
| | 0 | 90,000 | 90,000 | 100,846 | 100,846 | 0 | 230,000 | 228,000 | 228,000 | 2,000 | 0 |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mayor's Office of Transportation and Utilities | 12 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 508,786 | 473,894 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 113 | 131 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | | FY 2018 FULL YEAR | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-------------------------|---------------|--------------|---------------|----------------------|---------------|-------------------------|-------------------------|
| | | | | Target Budget | Actual | Actual | Actual | Adopted Budget | Target Budget | Departmental Projection | Departmental Projection |
| | | | | Plan | Target Budget | (Over) Under | Target Budget | Budget | Budget | (Over) Under | Target Budget |
| Mural Arts Program | | | | | | | | | | | |
| Full-Time Positions | 10 | 11 | 10 | 11 | 11 | 0 | 11 | 11 | 11 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 456,445 | 495,213 | 528,228 | 383,670 | 383,670 | 0 | 548,987 | 533,401 | 533,401 | 15,586 | 0 |
| Class 100 Overtime Oblig./Approp. | 10,642 | 13,832 | 14,905 | 24,000 | 21,376 | 2,624 | 13,864 | 32,000 | 32,000 | (18,136) | 0 |
| Office of Arts and Culture | | | | | | | | | | | |
| Full-Time Positions | 2 | 2 | 4 | 5 | 5 | 0 | 4 | 4 | 4 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 200,440 | 308,789 | 236,770 | 188,592 | 188,592 | 0 | 319,878 | 291,968 | 291,968 | 27,910 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of Behavioral Health and Intellectual disability | | | | | | | | | | | |
| Full-Time Positions | 14 | 16 | 16 | 16 | 16 | 0 | 16 | 16 | 16 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 991,846 | 995,153 | 1,006,269 | 770,311 | 770,311 | 0 | 1,093,064 | 1,074,894 | 1,074,894 | 18,170 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,005 | 5,195 | 9,922 | 4,500 | 4,840 | (340) | 6,000 | 6,000 | 6,000 | 0 | 0 |
| Office of the Chief Administrative Officer | | | | | | | | | | | |
| Full-Time Positions | 0 | 0 | 55 | 60 | 60 | 0 | 62 | 62 | 62 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 0 | 0 | 3,830,324 | 2,815,090 | 2,915,090 | (100,000) | 4,084,873 | 3,928,021 | 4,028,021 | 56,852 | (100,000) |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 6,608 | 7,500 | 8,734 | (1,234) | 10,000 | 10,000 | 11,000 | (1,000) | (1,000) |
| Office of Community Schools and Pre-K | | | | | | | | | | | |
| Full-Time Positions | 0 | 0 | 32 | 32 | 32 | 0 | 36 | 36 | 36 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 0 | 0 | 1,933,963 | 1,970,569 | 1,595,513 | 375,056 | 2,679,927 | 2,627,425 | 2,592,084 | 87,843 | 35,341 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of Homeless Services | | | | | | | | | | | |
| Full-Time Positions | 135 | 146 | 146 | 149 | 149 | 0 | 157 | 157 | 157 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 8,234,304 | 8,241,791 | 8,491,983 | 6,061,683 | 6,061,683 | 0 | 8,802,194 | 8,516,821 | 8,516,821 | 285,373 | 0 |
| Class 100 Overtime Oblig./Approp. | 240,634 | 302,491 | 201,512 | 184,012 | 111,817 | 72,195 | 245,349 | 245,349 | 175,349 | 70,000 | 70,000 |

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | | FY 2018 FULL YEAR | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-------------------------|------------|-----------------------------------|-------------------|----------------------|----------------------------|---|---------------|
| | | | | Target Budget Plan | Actual | Actual (Over) Target Budget | Adopted Budget | Target Budget | Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | | | | | | Adopted Budget | Target Budget |
| Office of Human Resources | | | | | | | | | | | |
| Full-Time Positions | 82 | 84 | 85 | 74 | 74 | 0 | 81 | 81 | 81 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 5,083,865 | 5,313,085 | 5,327,367 | 3,415,654 | 3,415,654 | 0 | 4,983,106 | 4,839,227 | 4,839,227 | 143,879 | 0 |
| Class 100 Overtime Oblig./Approp. | 62,199 | 58,916 | 48,476 | 35,177 | 39,028 | (3,851) | 46,902 | 46,902 | 51,902 | (5,000) | (5,000) |
| Office of Innovation and Technology | | | | | | | | | | | |
| Full-Time Positions | 261 | 271 | 274 | 286 | 286 | 0 | 294 | 294 | 294 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 18,927,722 | 19,807,002 | 19,875,293 | 14,933,435 | 14,933,435 | 0 | 21,019,003 | 20,644,817 | 20,644,817 | 374,186 | 0 |
| Class 100 Overtime Oblig./Approp. | 804,969 | 706,984 | 664,825 | 535,405 | 386,260 | 149,145 | 713,873 | 713,873 | 588,873 | 125,000 | 125,000 |
| O/T-Base | | | | | | | | | | | |
| Full-Time Positions | 259 | 268 | 272 | 284 | 284 | 0 | 291 | 291 | 291 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 18,699,210 | 19,517,549 | 19,568,493 | 14,213,010 | 14,213,010 | 0 | 20,112,415 | 19,738,229 | 19,738,229 | 374,186 | 0 |
| Class 100 Overtime Oblig./Approp. | 804,969 | 706,984 | 664,825 | 460,405 | 330,781 | 129,624 | 713,873 | 613,873 | 513,873 | 200,000 | 100,000 |
| O/T-911 | | | | | | | | | | | |
| Full-Time Positions | 2 | 3 | 2 | 2 | 2 | 0 | 3 | 3 | 3 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 228,512 | 289,453 | 306,800 | 720,425 | 720,425 | 0 | 906,588 | 906,588 | 906,588 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 75,000 | 55,479 | 19,521 | 0 | 100,000 | 75,000 | (75,000) | 25,000 |
| Office of the Inspector General | | | | | | | | | | | |
| Full-Time Positions | 18 | 19 | 18 | 21 | 21 | 0 | 19 | 19 | 19 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 1,289,745 | 1,373,644 | 1,355,599 | 1,001,367 | 1,001,367 | 0 | 1,444,811 | 1,524,111 | 1,524,111 | (79,300) | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of Planning and Development | | | | | | | | | | | |
| Full-Time Positions | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 0 | 0 | 450,687 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | | FY 2018 FULL YEAR | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-------------------------|-------------|-----------------------------------|-------------------|----------------------|----------------------------|---|---------------|
| | | | | Target Budget Plan | Actual | Actual (Over) Target Budget | Adopted Budget | Target Budget | Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | | | | | | Adopted Budget | Target Budget |
| Office of Property Assessment | | | | | | | | | | | |
| Full-Time Positions | 186 | 200 | 199 | 194 | 194 | 0 | 223 | 223 | 223 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 10,683,762 | 10,675,256 | 11,324,075 | 8,351,789 | 8,351,789 | 0 | 11,313,100 | 11,483,381 | 11,483,381 | (170,281) | 0 |
| Class 100 Overtime Oblig./Approp. | 43,298 | 29,129 | 59,841 | 37,500 | 24,246 | 13,254 | 50,000 | 50,000 | 40,000 | 10,000 | 10,000 |
| Office of Sustainability | | | | | | | | | | | |
| Full-Time Positions | 0 | 8 | 7 | 7 | 7 | 0 | 8 | 8 | 8 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 0 | 488,757 | 513,653 | 366,882 | 366,882 | 0 | 557,790 | 518,596 | 518,596 | 39,194 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 750 | 495 | 255 | 0 | 1,000 | 1,000 | (1,000) | 0 |
| Parks and Recreation | | | | | | | | | | | |
| Full-Time Positions | 598 | 593 | 607 | 641 | 641 | 0 | 748 | 748 | 698 | 50 | 50 |
| Class 100 Total Oblig./Approp. | 42,597,872 | 42,943,935 | 43,978,477 | 33,864,707 | 33,864,707 | 0 | 46,948,421 | 46,383,861 | 46,383,861 | 564,560 | 0 |
| Class 100 Overtime Oblig./Approp. | 3,047,922 | 3,538,293 | 3,525,788 | 2,306,250 | 2,310,530 | (4,280) | 2,875,000 | 3,075,000 | 3,275,000 | (400,000) | (200,000) |
| Planning and Development | | | | | | | | | | | |
| Full-Time Positions | 0 | 0 | 0 | 45 | 45 | 0 | 47 | 47 | 47 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 0 | 0 | 0 | 2,632,856 | 2,632,856 | 0 | 3,899,308 | 4,050,650 | 4,050,650 | (151,342) | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 6,000 | 7,951 | (1,951) | 0 | 8,000 | 10,000 | (10,000) | (2,000) |
| Police | | | | | | | | | | | |
| Full-Time Positions | 7,061 | 6,942 | 6,986 | 7,127 | 7,127 | 0 | 7,371 | 7,371 | 7,371 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 598,373,325 | 626,772,728 | 631,459,043 | 479,771,811 | 479,771,811 | 0 | 631,372,338 | 670,608,411 | 670,608,411 | (39,236,073) | 0 |
| Class 100 Overtime Oblig./Approp.* | 53,258,363 | 63,967,116 | 66,360,482 | 54,126,591 | 56,486,590 | (2,359,999) | 57,575,000 | 72,168,788 | 73,468,788 | (15,893,788) | (1,300,000) |
| <i>*Police OT is abated as reimbursements occur.</i> | | | | | | | | | | | |
| Prisons | | | | | | | | | | | |
| Full-Time Positions | 2,286 | 2,289 | 2,277 | 2,220 | 2,220 | 0 | 2,325 | 2,325 | 2,285 | 40 | 40 |
| Class 100 Total Oblig./Approp. | 137,498,897 | 141,068,023 | 148,514,858 | 105,510,343 | 108,377,360 | (2,867,017) | 147,427,858 | 148,391,554 | 152,214,243 | (4,786,385) | (3,822,689) |
| Class 100 Overtime Oblig./Approp. | 30,387,059 | 29,578,749 | 31,197,142 | 25,581,647 | 25,811,393 | (229,746) | 30,039,861 | 34,108,863 | 34,108,863 | (4,069,002) | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | | FY 2018 FULL YEAR | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------|------------|-----------------------------------|-------------------|----------------------|----------------------------|---|---------------|
| | | | | Target Budget Plan | Actual | Actual (Over) Target Budget | Adopted Budget | Target Budget | Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | | | | | | Adopted Budget | Target Budget |
| Procurement | | | | | | | | | | | |
| Full-Time Positions | 44 | 42 | 44 | 43 | 43 | 0 | 51 | 51 | 51 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,333,610 | 2,278,649 | 2,420,035 | 1,754,710 | 1,754,710 | 0 | 2,566,732 | 2,465,524 | 2,465,524 | 101,208 | 0 |
| Class 100 Overtime Oblig./Approp. | 9,253 | 28,309 | 28,835 | 26,250 | 6,695 | 19,555 | 35,000 | 35,000 | 15,000 | 20,000 | 20,000 |
| Public Health | | | | | | | | | | | |
| Full-Time Positions | 653 | 653 | 687 | 718 | 718 | 0 | 826 | 826 | 826 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 48,078,457 | 49,832,624 | 51,023,872 | 39,246,177 | 39,246,177 | 0 | 54,454,436 | 54,417,831 | 54,417,831 | 36,605 | 0 |
| Class 100 Overtime Oblig./Approp. | 2,210,849 | 2,443,424 | 2,266,394 | 1,529,941 | 1,641,495 | (111,554) | 2,039,921 | 2,039,921 | 2,139,921 | (100,000) | (100,000) |
| Public Property | | | | | | | | | | | |
| Full-Time Positions | 137 | 135 | 146 | 139 | 139 | 0 | 158 | 158 | 153 | 5 | 5 |
| Class 100 Total Oblig./Approp. | 8,217,003 | 8,347,891 | 8,654,937 | 6,184,428 | 6,184,428 | 0 | 8,547,886 | 8,328,751 | 8,328,751 | 219,135 | 0 |
| Class 100 Overtime Oblig./Approp. | 790,708 | 914,639 | 636,933 | 468,750 | 622,647 | (153,897) | 361,608 | 625,000 | 800,000 | (438,392) | (175,000) |
| Records | | | | | | | | | | | |
| Full-Time Positions | 56 | 57 | 57 | 56 | 56 | 0 | 63 | 63 | 63 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,816,572 | 2,943,408 | 2,822,489 | 2,128,912 | 2,128,912 | 0 | 3,194,935 | 3,187,677 | 3,187,677 | 7,258 | 0 |
| Class 100 Overtime Oblig./Approp. | 152,654 | 230,005 | 106,687 | 94,843 | 56,541 | 38,302 | 126,457 | 126,457 | 86,457 | 40,000 | 40,000 |
| Register of Wills | | | | | | | | | | | |
| Full-Time Positions | 64 | 69 | 72 | 71 | 71 | 0 | 74 | 74 | 74 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,538,207 | 3,550,052 | 3,842,824 | 2,697,554 | 2,803,161 | (105,608) | 3,979,046 | 3,975,157 | 4,115,967 | (136,921) | (140,810) |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Revenue | | | | | | | | | | | |
| Full-Time Positions | 319 | 378 | 402 | 398 | 398 | 0 | 436 | 436 | 436 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 17,661,208 | 18,570,671 | 20,417,912 | 15,314,305 | 15,314,305 | 0 | 22,231,193 | 21,933,221 | 21,933,221 | 297,972 | 0 |
| Class 100 Overtime Oblig./Approp. | 614,697 | 748,665 | 597,862 | 457,500 | 299,718 | 157,782 | 610,000 | 610,000 | 510,000 | 100,000 | 100,000 |

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2018

| Department / Category | FY 15 Year End Actual | FY 16 Year End Actual | FY 17 Year End Actual | FY 2018 YEAR TO DATE | | | FY 2018 FULL YEAR | | | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------|---------------|---|----------------------|------------------|--|---|---------------|---|
| | | | | Target Budget | Actual | Actual (Over) Under Target Budget | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | | |
| | | | | Plan | | | | | | Adopted Budget | Target Budget | |
| Sheriff | | | | | | | | | | | | |
| Full-Time Positions | 299 | 330 | 348 | 367 | 367 | 0 | 408 | 408 | 408 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 20,317,966 | 22,280,203 | 25,144,829 | 18,686,357 | 19,317,231 | (630,874) | 21,522,650 | 23,924,937 | 24,766,102 | (3,243,452) | (841,165) | |
| Class 100 Overtime Oblig./Approp. | 4,744,360 | 5,677,451 | 5,748,983 | 2,457,139 | 4,353,413 | (1,896,274) | 2,276,185 | 3,276,185 | 5,876,185 | (3,600,000) | (2,600,000) | |
| Streets | | | | | | | | | | | | |
| Full-Time Positions | 1,664 | 1,676 | 1,702 | 1,678 | 1,678 | 0 | 1,819 | 1,819 | 1,794 | 25 | 25 | |
| Class 100 Total Oblig./Approp. | 80,482,323 | 76,874,569 | 76,897,341 | 59,407,535 | 59,407,535 | 0 | 78,481,768 | 78,451,856 | 78,451,856 | 29,912 | 0 | |
| Class 100 Overtime Oblig./Approp. | 15,326,601 | 14,565,821 | 13,942,643 | 9,340,250 | 11,819,448 | (2,479,198) | 9,075,000 | 12,453,666 | 14,453,666 | (5,378,666) | (2,000,000) | |
| Youth Commission | | | | | | | | | | | | |
| Full-Time Positions | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 67,175 | 92,488 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL GENERAL FUND | | | | | | | | | | | | |
| Full-Time Positions | 21,166 | 21,427 | 21,610 | 22,066 | 22,066 | 0 | 23,411 | 23,411 | 23,221 | 190 | 190 | |
| Class 100 Total Oblig./Approp. | 1,508,678,147 | 1,562,629,197 | 1,589,003,244 | 1,186,966,909 | 1,190,770,351 | (3,803,442) | 1,628,902,681 | 1,676,513,655 | 1,682,082,978 | (53,180,297) | (5,569,323) | |
| Class 100 Overtime Oblig./Approp. | 160,340,939 | 170,783,318 | 163,245,876 | 127,043,409 | 135,410,721 | (8,367,312) | 135,620,173 | 169,391,207 | 177,912,707 | (42,292,534) | (8,521,500) | |

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2018

| Department | FY 2017 Actual | Fiscal Year 2018 Year To Date | | | Fiscal Year 2018 Full Year | | |
|--|----------------------|----------------------------------|----------------------|--|-------------------------------|----------------------|---------------------------------|
| | | Target Budget Plan | Actual | Actual (Over) Under Target Budget | Original Adopted Budget | Target Budget | Current Projection |
| | | | | | | | Adopt. Budget Current Target |
| Commerce | | | | | | | |
| Convention Center Subsidy | 15,000,000 | 15,000,000 | 15,000,000 | 0 | 15,000,000 | 15,000,000 | 0 |
| Economic Stimulus | 3,354,448 | 2,794,448 | 2,794,448 | 0 | 2,794,448 | 2,854,448 | (60,000) |
| All Other | 2,187,231 | 2,595,383 | 2,595,383 | 0 | 2,800,481 | 2,968,012 | (167,531) |
| Total Commerce | 20,541,679 | 20,389,831 | 20,389,831 | 0 | 20,594,929 | 20,822,460 | (227,531) |
| Human Services | | | | | | | |
| | 75,660,368 | 74,022,867 | 74,022,867 | 0 | 77,424,027 | 76,327,265 | 1,096,762 |
| Managing Director | | | | | | | |
| Legal Services | 46,490,832 | 48,824,041 | 48,824,041 | 0 | 48,414,381 | 48,824,041 | (409,660) |
| All Other | 18,954,340 | 16,677,507 | 16,677,507 | 0 | 19,287,351 | 21,990,198 | (2,952,847) |
| Total Managing Director | 65,445,172 | 65,501,548 | 65,501,548 | 0 | 67,701,732 | 70,814,239 | (3,362,507) |
| Office of Innovation and Technology | | | | | | | |
| 911 Surcharge | 13,627,225 | 11,908,688 | 11,908,688 | 0 | 15,376,662 | 15,376,662 | 0 |
| All Other | 33,370,635 | 28,627,461 | 28,627,461 | 0 | 37,751,295 | 37,288,465 | 462,830 |
| Total Innovation and Technology | 46,997,860 | 40,536,149 | 40,536,149 | 0 | 53,127,957 | 52,665,127 | 462,830 |
| Public Health: | | | | | | | |
| | 70,730,733 | 70,730,733 | 70,730,733 | 0 | 73,897,713 | 73,897,713 | 0 |
| Public Property: | | | | | | | |
| SEPTA | 79,720,000 | 61,659,000 | 61,659,000 | 0 | 82,749,000 | 82,749,000 | 0 |
| Space Rentals | 19,816,086 | 19,816,086 | 19,816,086 | 0 | 20,950,268 | 24,450,268 | (3,500,000) |
| Utilities | 29,294,870 | 29,294,870 | 29,294,870 | 0 | 24,655,024 | 24,655,024 | 0 |
| All Other | 29,694,728 | 29,694,728 | 29,694,728 | 0 | 28,008,008 | 27,958,767 | 49,241 |
| Total Public Property | 158,525,684 | 140,464,684 | 140,464,684 | 0 | 156,362,300 | 159,813,059 | (3,450,759) |
| Streets: | | | | | | | |
| | 46,172,360 | 42,098,035 | 42,098,035 | 0 | 49,726,261 | 49,076,261 | 650,000 |
| All Other | 1,294,436,942 | 1,199,055,110 | 1,190,510,583 | 8,544,527 | 1,392,723,126 | 1,402,530,012 | 11,508,576 |
| Total Class 200 | 851,446,444 | 786,090,925 | 777,546,398 | 8,544,527 | 935,078,065 | 940,758,808 | 12,522,212 |
| | | | | | | | 18,202,955 |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2018

| Department | FISCAL YEAR 2017 | | | ADOPTED BUDGET | | | FISCAL YEAR 2018 | | | MONTH END ACTUAL | MONTH END ACTUAL (OVER) UNDER BUDGET | |
|--|------------------|-------|-------|----------------|-------|-------|------------------|-------|-------|------------------|--------------------------------------|------|
| | YEAR END ACTUAL | | | | | | | | | | | |
| | General | Other | Total | General | Other | Total | General | Other | Total | | | |
| Atwater Kent Museum | 4 | 0 | 4 | 4 | 0 | 4 | 4 | 0 | 4 | 0 | 4 | 0 |
| Auditing (City Controller's Office) | 127 | 0 | 127 | 140 | 0 | 140 | 120 | 0 | 120 | 0 | 120 | 20 |
| Board of Ethics | 11 | 0 | 11 | 12 | 0 | 12 | 11 | 0 | 11 | 0 | 11 | 1 |
| Board of Pensions | 0 | 59 | 59 | 0 | 73 | 73 | 0 | 59 | 59 | 59 | 59 | 14 |
| Board of Revision of Taxes | 13 | 0 | 13 | 16 | 0 | 16 | 11 | 0 | 11 | 0 | 11 | 5 |
| City Commissioners (Election Board) | 99 | 0 | 99 | 102 | 0 | 102 | 101 | 0 | 101 | 0 | 101 | 1 |
| City Council | 194 | 0 | 194 | 195 | 0 | 195 | 193 | 0 | 193 | 0 | 193 | 2 |
| City Planning Commission | 30 | 6 | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Representative | 6 | 0 | 6 | 8 | 0 | 8 | 9 | 0 | 9 | 0 | 9 | (1) |
| City Treasurer | 14 | 0 | 14 | 16 | 0 | 16 | 17 | 0 | 17 | 0 | 17 | (1) |
| Civil Service Commission | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 | 2 | 0 | 2 | 0 |
| Commerce | 28 | 774 | 802 | 33 | 911 | 944 | 30 | 793 | 823 | 793 | 823 | 121 |
| District Attorney - Total | 492 | 76 | 568 | 525 | 81 | 606 | 465 | 71 | 536 | 71 | 536 | 70 |
| Civilian | 459 | 60 | 519 | 489 | 64 | 553 | 426 | 60 | 486 | 60 | 486 | 67 |
| Uniform | 33 | 16 | 49 | 36 | 17 | 53 | 39 | 11 | 50 | 11 | 50 | 3 |
| Finance | 111 | 0 | 111 | 118 | 0 | 118 | 116 | 0 | 116 | 0 | 116 | 2 |
| Fire - Total | 2,281 | 229 | 2,510 | 2,606 | 184 | 2,790 | 2,506 | 74 | 2,580 | 74 | 2,580 | 210 |
| Civilian | 110 | 3 | 113 | 120 | 3 | 123 | 111 | 3 | 114 | 3 | 114 | 9 |
| Uniform | 2,171 | 226 | 2,397 | 2,486 | 181 | 2,667 | 2,395 | 71 | 2,466 | 71 | 2,466 | 201 |
| First Judicial District | 1,856 | 515 | 2,371 | 1,877 | 493 | 2,370 | 1,859 | 509 | 2,368 | 509 | 2,368 | 2 |
| Fleet Management | 270 | 73 | 343 | 316 | 81 | 397 | 280 | 74 | 354 | 74 | 354 | 43 |
| Free Library | 643 | 13 | 656 | 692 | 16 | 708 | 645 | 12 | 657 | 12 | 657 | 51 |
| Historical Commission | 6 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Relations Commission | 31 | 0 | 31 | 34 | 0 | 34 | 32 | 0 | 32 | 0 | 32 | 2 |
| Human Services (1) | 385 | 1,192 | 1,577 | 517 | 1,297 | 1,814 | 445 | 1,128 | 1,573 | 1,128 | 1,573 | 241 |
| Labor, Mayor's Office of | 16 | 0 | 16 | 23 | 0 | 23 | 19 | 0 | 19 | 0 | 19 | 4 |
| Law | 119 | 48 | 167 | 155 | 56 | 211 | 119 | 55 | 174 | 55 | 174 | 37 |
| Licenses & Inspections | 348 | 8 | 356 | 429 | 9 | 438 | 377 | 8 | 385 | 8 | 385 | 53 |
| L&I-Board of Building Standards | 1 | 0 | 1 | 1 | 0 | 1 | 1 | 0 | 1 | 0 | 1 | 0 |
| L&I-Board of L & I Review | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 | 2 | 0 | 2 | 0 |
| L&I-Zoning Board of Adjustment | 5 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Managing Director's Office | 296 | 36 | 332 | 302 | 32 | 334 | 302 | 54 | 356 | 54 | 356 | (22) |
| Mayor's Office | 42 | 3 | 45 | 47 | 3 | 50 | 40 | 3 | 43 | 3 | 43 | 7 |
| Mayor's Off. of Comm Empowerment/Oppor. | 0 | 36 | 36 | 2 | 41 | 43 | 2 | 30 | 32 | 30 | 32 | 11 |
| Mayor's Office of Transportation & Utilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mural Arts Program | 10 | 0 | 10 | 11 | 0 | 11 | 11 | 0 | 11 | 0 | 11 | 0 |
| Office of Arts and Culture | 4 | 0 | 4 | 4 | 0 | 4 | 5 | 0 | 5 | 0 | 5 | (1) |
| Office of Behavioral Hlth/Intel. disAbility | 16 | 232 | 248 | 16 | 257 | 273 | 16 | 234 | 250 | 234 | 250 | 23 |

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2018

| Department | FISCAL YEAR 2017 | | | FISCAL YEAR 2018 | | | | | | | | |
|--|------------------|-------|--------|------------------|-------|--------|------------------|-------|--------|--------------------------------------|--|--|
| | YEAR END ACTUAL | | | ADOPTED BUDGET | | | MONTH END ACTUAL | | | MONTH END ACTUAL (OVER) UNDER BUDGET | | |
| | General | Other | Total | General | Other | Total | General | Other | Total | | | |
| Office of Chief Administrative Officer | 55 | 0 | 55 | 62 | 0 | 62 | 60 | 2 | 62 | 0 | | |
| Office of Community Schools and Pre-K | 32 | 0 | 32 | 36 | 0 | 36 | 32 | 0 | 32 | 4 | | |
| Office of Homeless Services | 146 | 18 | 164 | 157 | 25 | 182 | 149 | 28 | 177 | 5 | | |
| Office of Housing & Comm. Development | 0 | 48 | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Office of Human Resources | 85 | 0 | 85 | 81 | 0 | 81 | 74 | 0 | 74 | 7 | | |
| Office of Innovation and Technology | 274 | 88 | 362 | 294 | 107 | 401 | 286 | 94 | 380 | 21 | | |
| Office of the Inspector General | 18 | 0 | 18 | 19 | 0 | 19 | 21 | 0 | 21 | (2) | | |
| Office of Planning and Development | 4 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Office of Property Assessment | 199 | 0 | 199 | 223 | 0 | 223 | 194 | 0 | 194 | 29 | | |
| Office of Sustainability | 7 | 1 | 8 | 8 | 1 | 9 | 7 | 0 | 7 | 2 | | |
| Parks and Recreation | 607 | 22 | 629 | 748 | 24 | 772 | 641 | 28 | 669 | 103 | | |
| Planning & Development | 0 | 0 | 0 | 47 | 57 | 104 | 45 | 52 | 97 | 7 | | |
| Police - Total | 6,986 | 162 | 7,148 | 7,371 | 166 | 7,537 | 7,127 | 159 | 7,286 | 251 | | |
| Civilian | 812 | 10 | 822 | 846 | 11 | 857 | 779 | 10 | 789 | 68 | | |
| Uniform | 6,174 | 152 | 6,326 | 6,525 | 155 | 6,680 | 6,348 | 149 | 6,497 | 183 | | |
| Prisons | 2,277 | 0 | 2,277 | 2,325 | 0 | 2,325 | 2,220 | 0 | 2,220 | 105 | | |
| Procurement | 44 | 2 | 46 | 51 | 2 | 53 | 43 | 2 | 45 | 8 | | |
| Public Health | 687 | 154 | 841 | 826 | 219 | 1,045 | 718 | 159 | 877 | 168 | | |
| Public Property | 146 | 0 | 146 | 158 | 0 | 158 | 139 | 0 | 139 | 19 | | |
| Records | 57 | 0 | 57 | 63 | 0 | 63 | 56 | 0 | 56 | 7 | | |
| Register of Wills | 72 | 0 | 72 | 74 | 0 | 74 | 71 | 0 | 71 | 3 | | |
| Revenue | 402 | 241 | 643 | 436 | 232 | 668 | 398 | 218 | 616 | 52 | | |
| Sheriff | 348 | 0 | 348 | 408 | 0 | 408 | 367 | 0 | 367 | 41 | | |
| Streets | 1,702 | 1 | 1,703 | 1,819 | 0 | 1,819 | 1,678 | 0 | 1,678 | 141 | | |
| Water | 0 | 1,812 | 1,812 | 0 | 2,072 | 2,072 | 0 | 1,886 | 1,886 | 186 | | |
| Water Rate Board | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | | |
| Youth Commission | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| TOTAL ALL FUNDS | 21,610 | 5,849 | 27,459 | 23,411 | 6,440 | 29,851 | 22,066 | 5,732 | 27,798 | 2,053 | | |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

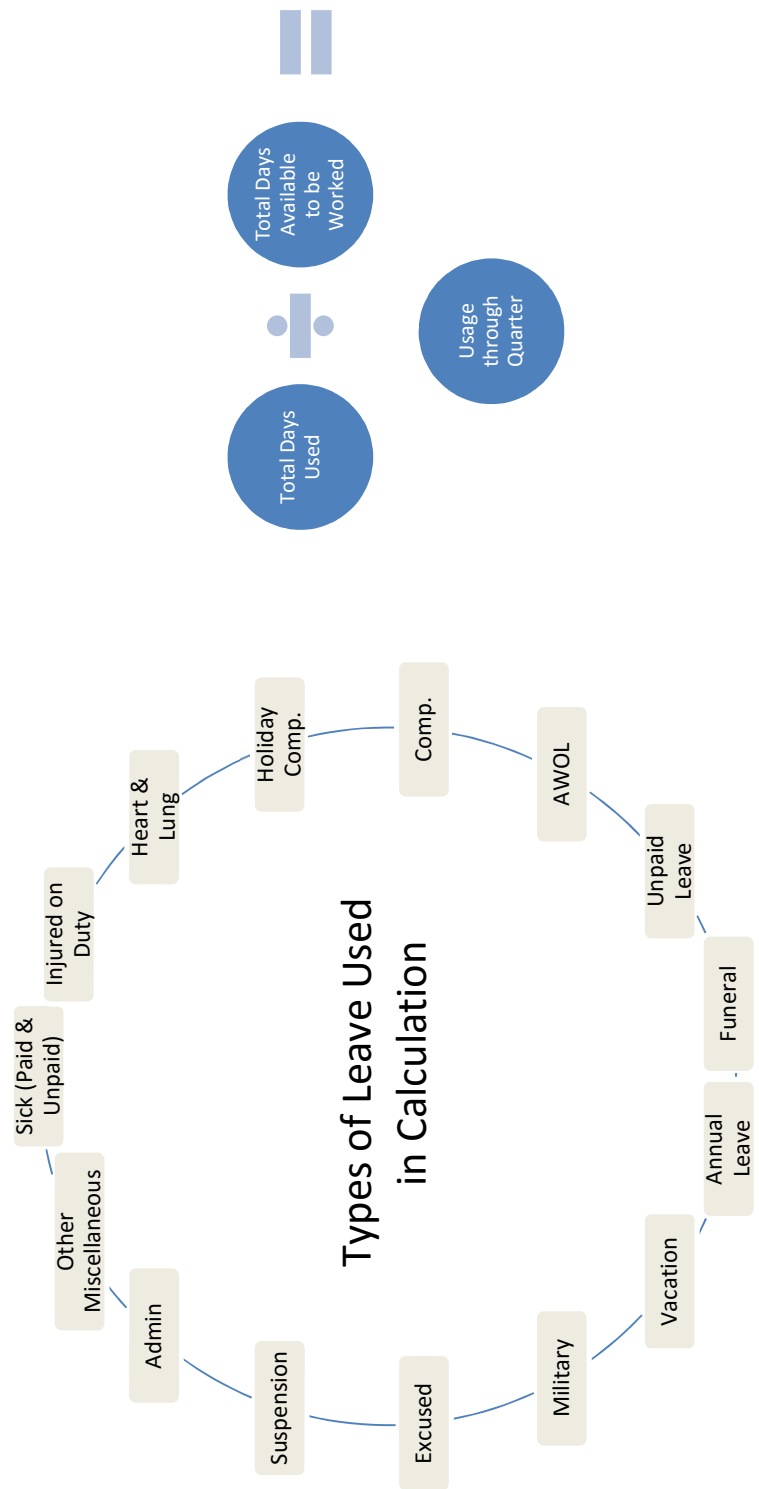
City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

DEPARTMENTAL LEAVE USAGE ANALYSIS

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
March 31, 2018



Leave information is taken from the City's automated payroll system with the exception of the Police Department which provides data compiled from their DAR system. Departments with fewer than 30 employees (in all funds) are excluded.

The following departments have been added for FY18: Chief Administrative Officer, Mayor's Office of Education, Pensions, Department of Planning and Development, and the Water Department.

FY17 composite data for the Department of Planning and Development includes leave usage for Housing and Community Development, the Historical Commission, the Zoning Board of Adjustment, and the City Planning Commission, all of which are now part of the Department of Planning and Development in FY18 (but were separate departments in FY17).

Data for the Revenue Department is no longer broken out by fund.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
March 31, 2018

| Department | FY18 3rd Quarter | | | FY17 3rd Quarter | | | Percent Change Total Leave FY18 Q3 vs. FY17 Q3 |
|---|------------------|--------------------------------|--------------|------------------|--------------------------------|--------------|--|
| | Sickness/Injury* | Due to Vacation and Other** | Total | Sickness/Injury* | Due to Vacation and Other** | Total | |
| Law | 6.2% | 21.8% | 27.9% | 6.3% | 9.0% | 15.3% | 12.7% |
| Free Library | 7.1% | 17.3% | 24.4% | 6.4% | 9.8% | 16.2% | 8.1% |
| Register of Wills | 8.1% | 15.8% | 23.9% | 7.0% | 9.1% | 16.1% | 7.8% |
| City Commissioners | 7.8% | 15.6% | 23.4% | 7.4% | 14.4% | 21.8% | 1.6% |
| Office of Property Assessment | 6.4% | 15.9% | 22.3% | 7.2% | 9.1% | 16.3% | 6.0% |
| Water | 6.4% | 14.5% | 20.9% | 6.0% | 9.0% | 14.9% | 6.0% |
| Police: Civilian | 7.0% | 13.6% | 20.6% | 7.2% | 12.6% | 19.9% | 0.8% |
| Public Health | 5.3% | 15.3% | 20.6% | 6.3% | 9.0% | 15.3% | 5.3% |
| Office of Human Resources | 6.4% | 14.1% | 20.5% | 5.1% | 8.4% | 13.5% | 7.0% |
| Public Property | 8.5% | 11.6% | 20.2% | 7.9% | 6.9% | 14.9% | 5.3% |
| Managing Director's Office | 6.1% | 14.1% | 20.1% | 5.5% | 6.1% | 11.6% | 8.5% |
| Human Services | 6.2% | 13.9% | 20.1% | 5.9% | 9.7% | 15.5% | 4.5% |
| Records | 5.8% | 14.1% | 19.9% | 4.8% | 7.4% | 12.2% | 7.6% |
| Auditing | 4.6% | 15.1% | 19.7% | 5.1% | 9.8% | 14.9% | 4.8% |
| Planning & Development | 5.0% | 14.3% | 19.3% | 6.3% | 7.9% | 14.2% | 5.1% |
| Office of Behavioral Health and Intellectual Disability | 5.4% | 13.9% | 19.3% | 5.6% | 8.9% | 14.6% | 4.7% |
| Revenue | 5.8% | 13.2% | 19.0% | 6.0% | 7.9% | 13.9% | 5.1% |
| Procurement | 5.8% | 12.8% | 18.6% | 4.7% | 7.0% | 11.7% | 6.8% |
| Streets: Sanitation | 8.5% | 10.0% | 18.5% | 8.2% | 9.1% | 17.3% | 1.2% |
| Commerce: Aviation | 6.2% | 12.2% | 18.3% | 6.3% | 10.9% | 17.2% | 1.2% |
| Finance | 4.6% | 13.7% | 18.2% | 5.5% | 8.7% | 14.2% | 4.0% |
| Median | 5.8% | 12.6% | 18.2% | 5.7% | 8.3% | 14.3% | 4.0% |
| Sheriff's Office | 6.0% | 12.1% | 18.1% | 4.9% | 9.6% | 14.5% | 3.6% |
| Streets: all except Sanitation | 5.6% | 12.0% | 17.6% | 6.0% | 8.3% | 14.3% | 3.3% |
| Licenses and Inspections | 5.2% | 12.4% | 17.5% | 6.4% | 7.1% | 13.5% | 4.0% |
| Office of Homeless Services | 4.9% | 12.6% | 17.5% | 5.7% | 9.1% | 14.8% | 2.7% |
| Parks and Recreation | 4.3% | 13.2% | 17.5% | 5.7% | 8.8% | 14.4% | 3.0% |
| Pensions | 6.2% | 11.3% | 17.4% | 4.5% | 6.8% | 11.3% | 6.2% |
| Prisons | 7.5% | 9.5% | 17.0% | 6.5% | 8.9% | 15.4% | 1.6% |
| Office of Innovation and Technology | 3.9% | 12.9% | 16.8% | 4.7% | 6.7% | 11.4% | 5.3% |
| City Council | 4.4% | 12.0% | 16.4% | 4.2% | 5.7% | 9.9% | 6.5% |
| Chief Administrative Officer | 3.8% | 11.4% | 15.2% | 3.3% | 6.4% | 9.8% | 5.5% |
| Police: Uniformed | 7.9% | 7.0% | 14.9% | 8.6% | 7.1% | 15.6% | -0.7% |
| Mayor's Office of Community Empowerment & Opportunity | 3.3% | 11.6% | 14.9% | 3.5% | 7.9% | 11.4% | 3.5% |
| Fire: Uniformed | 7.6% | 6.7% | 14.3% | 5.4% | 6.4% | 11.7% | 2.6% |
| Fire: Civilian | 5.7% | 8.3% | 14.0% | 5.9% | 7.2% | 13.0% | 1.0% |
| Fleet Management | 5.5% | 7.2% | 12.8% | 6.0% | 6.7% | 12.7% | 0.0% |
| Mayor's Office of Education | 3.3% | 9.3% | 12.6% | 3.3% | 2.8% | 6.1% | 6.5% |
| District Attorney | 2.6% | 9.7% | 12.3% | 2.7% | 5.0% | 7.7% | 4.5% |
| Mayor's Office | 2.2% | 9.5% | 11.8% | 2.3% | 2.6% | 4.9% | 6.9% |
| Commerce: excluding Aviation | 1.8% | 7.7% | 9.5% | 2.6% | 6.1% | 8.7% | 0.9% |
| Commission on Human Relations | 0.9% | 4.0% | 4.9% | 4.4% | 10.4% | 14.8% | -10.0% |

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes: Number of personnel is based on the average number of personnel in each pay period within the quarter.

Assumes 71 working days for the Fire Department and 61 working days for all other departments in the quarter.

Data excludes training, union paid and union unpaid, and FMLA unpaid time taken for all funds.

In FY18 Q3, Percent of Time Not Available Due to Vacation and Other includes four excused days for non-essential employees: three inclement weather days, and one for the Eagles Parade.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
March 31, 2018

| Department | FY18 (Q1 through Q3) | | | FY17 (Q1 through Q3) | | | Percent Change Total Leave FY18 (Q1 through Q3) vs. FY17 (Q1 through Q3) |
|---|----------------------|--------------------------------|-------|----------------------|--------------------------------|-------|---|
| | Sickness/Injury* | Due to Vacation and Other** | Total | Sickness/Injury* | Due to Vacation and Other** | Total | |
| Law | 5.7% | 18.0% | 23.7% | 4.2% | 9.4% | 13.6% | 10.1% |
| Public Property | 9.2% | 12.8% | 22.0% | 7.2% | 9.4% | 16.6% | 5.4% |
| Police: Civilian | 6.7% | 15.2% | 21.9% | 7.0% | 16.4% | 23.4% | -1.5% |
| City Commissioners | 7.7% | 13.3% | 21.0% | 7.1% | 13.6% | 20.7% | 0.3% |
| Free Library | 6.6% | 14.3% | 20.9% | 5.7% | 11.7% | 17.4% | 3.5% |
| Commerce: Aviation | 6.3% | 13.4% | 19.7% | 5.9% | 12.5% | 18.4% | 1.3% |
| Register of Wills | 6.3% | 13.1% | 19.4% | 4.4% | 7.2% | 11.7% | 7.7% |
| Water | 6.0% | 12.9% | 18.9% | 5.5% | 10.8% | 16.2% | 2.7% |
| Office of Property Assessment | 5.8% | 12.6% | 18.4% | 7.0% | 9.9% | 16.9% | 1.5% |
| Auditing | 5.2% | 12.9% | 18.1% | 4.8% | 10.3% | 15.2% | 2.9% |
| Police: Uniformed | 8.1% | 10.0% | 18.1% | 9.0% | 10.3% | 19.3% | -1.2% |
| Human Services | 5.4% | 12.5% | 17.9% | 5.1% | 11.3% | 16.4% | 1.5% |
| Streets: Sanitation | 8.1% | 9.8% | 17.8% | 7.7% | 9.5% | 17.2% | 0.6% |
| Public Health | 5.1% | 12.8% | 17.8% | 5.4% | 10.5% | 15.8% | 2.0% |
| Prisons | 6.9% | 10.9% | 17.7% | 6.1% | 10.3% | 16.4% | 1.4% |
| Office of Human Resources | 5.1% | 12.2% | 17.3% | 3.9% | 9.3% | 13.2% | 4.2% |
| Office of Behavioral Health and Intellectual disability | 4.9% | 12.1% | 17.1% | 5.0% | 10.4% | 15.5% | 1.6% |
| Streets: all except Sanitation | 5.3% | 11.8% | 17.0% | 5.9% | 10.6% | 16.5% | 0.5% |
| Records | 5.4% | 11.2% | 16.6% | 4.9% | 9.0% | 13.8% | 2.7% |
| Sheriff's Office | 5.1% | 11.1% | 16.2% | 4.3% | 9.8% | 14.1% | 2.2% |
| Parks and Recreation | 4.0% | 12.2% | 16.2% | 5.0% | 11.2% | 16.3% | 0.0% |
| Median | 5.1% | 10.9% | 16.2% | 5.0% | 9.5% | 14.5% | 1.7% |
| Revenue | 5.1% | 11.1% | 16.2% | 5.6% | 9.6% | 15.1% | 1.0% |
| Managing Director's Office | 5.3% | 10.8% | 16.1% | 4.1% | 6.7% | 10.8% | 5.3% |
| Planning & Development | 3.8% | 12.1% | 16.0% | 4.9% | 10.7% | 15.6% | 0.4% |
| Office of Homeless Services | 4.6% | 10.6% | 15.2% | 5.3% | 10.8% | 16.1% | -0.9% |
| Pensions | 5.6% | 9.6% | 15.2% | 5.0% | 9.1% | 14.1% | 1.1% |
| Fire: Civilian | 5.9% | 8.7% | 14.6% | 4.9% | 8.9% | 13.8% | 0.8% |
| Fleet Management | 5.1% | 9.5% | 14.6% | 5.1% | 9.2% | 14.4% | 0.2% |
| Fire: Uniformed | 6.1% | 8.4% | 14.5% | 5.2% | 7.4% | 12.7% | 1.8% |
| Procurement | 4.4% | 9.9% | 14.3% | 4.9% | 9.6% | 14.5% | -0.1% |
| Finance | 4.3% | 10.0% | 14.3% | 3.9% | 8.7% | 12.7% | 1.6% |
| Office of Innovation and Technology | 3.4% | 10.6% | 14.1% | 3.8% | 8.6% | 12.4% | 1.7% |
| Licenses and Inspections | 4.8% | 9.2% | 14.0% | 5.1% | 7.8% | 12.9% | 1.2% |
| City Council | 3.9% | 10.1% | 14.0% | 3.7% | 7.7% | 11.4% | 2.6% |
| Mayor's Office of Community Empowerment & Opportunity | 3.7% | 9.7% | 13.4% | 4.4% | 8.2% | 12.7% | 0.8% |
| Chief Administrative Officer | 3.1% | 9.3% | 12.4% | 3.4% | 8.1% | 11.4% | 1.0% |
| District Attorney | 2.7% | 8.6% | 11.3% | 2.8% | 7.3% | 10.1% | 1.2% |
| Mayor's Office | 3.4% | 7.5% | 10.9% | 1.7% | 3.9% | 5.6% | 5.3% |
| Commerce: excluding Aviation | 3.1% | 7.2% | 10.3% | 2.3% | 8.6% | 10.9% | -0.6% |
| Mayor's Office of Education | 2.3% | 6.2% | 8.5% | 1.8% | 2.6% | 4.4% | 4.1% |
| Commission on Human Relations | 1.6% | 5.8% | 7.4% | 4.2% | 10.9% | 15.1% | -7.7% |

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes: Number of personnel is based on the average number of personnel in each pay period within the year to date (Q1 through Q3).

Assumes 213 working days for the Fire Department and 185 working days for all other departments in the year to date (Q1 through Q3).

Data excludes training, union paid and union unpaid, and FMLA unpaid time taken for all funds.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

DEPARTMENTAL SERVICE DELIVERY REPORT

Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2018

| PUBLIC SAFETY | | | | | | | | | |
|--------------------------------------|---------|---------|--------|---------------|----------|-----------------------|-----------|---|--|
| Police Department | | | | | | | | | |
| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation | |
| Number of shooting victims | 253 | 264 | 4.3% | 1,294 | 905 | A reduction from FY17 | Yes | | |
| Number of homicides | 72 | 71 | -1.4% | 307 | 231 | A reduction from FY17 | Yes | | |
| Number of part 1 violent crimes | 3,503 | 3,238 | -7.6% | 15,368 | 11,001 | A reduction from FY17 | Yes | | |
| Number of burglaries | 1,477 | 1,336 | -9.5% | 6,852 | 4,796 | A reduction from FY17 | Yes | | |
| Homicide clearance rate | 48.6% | 56.3% | 15.8% | 36.8% | 49.5% | 60.0% | No | Year-to-date (YTD) is calculated by taking the total clearances divided into total murders for the YTD period. The PPD is trending in the right direction and saw a slight increase in the clearance rate from FY18 Q2 to FY18 Q3. PPD will continue to work to improve its clearance rate going forward. | |
| Percent of officers who are female | 21.5% | 22.0% | 2.3% | 21.6% | 21.7% | 52.7% | No | Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city. | |
| Percent of officers who are minority | 42.7% | 45.5% | 6.6% | 42.7% | 44.5% | 58.1% | No | Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city. | |

Part 1 violent crime

| Period | Count |
|---------------|--------|
| FY17 Year-End | 15,368 |
| FY18 YTD | 11,001 |

| Fire Department | | | | | | | | | |
|--|---------|---------|--------|---------------|----------|-----------------------|-----------|---|--|
| Performance Measure * | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation | |
| Number of civilian fire-related deaths | 6 | 5 | -16.7% | 22 | 11 | A reduction from FY17 | Yes | | |
| Number of structure fires | 674 | 640 | -5.0% | 2,573 | 1,879 | A reduction from FY17 | Yes | | |
| Fire engine response time (minutes:seconds) ** | 5:15 | 5:33 | 5.7% | 5:16 | 5:23 | ≤ 5:20 | Yes | There was an increase in Q3 due to the multiple severe weather events and the NFL post season events that occurred in Q3. This led to an increase in response time in Q3. Given no more severe weather or out-of-the-norm city events, the PPD anticipates that response time will decrease in Q4 to meet the target. | |
| Percent of EMS calls responded to within 9:00 minutes ** | 62.4% | 56.0% | -10.3% | 63.5% | 61.7% | ≥ 90% | No | Prior to FY17, this measure did not reflect the call processing time to transition 911 calls from the Primary Public Safety Answering Point (PSAP) to Fire Communications (as recommended in NFPA standards). The PPD is still working to improve to closer to 90% given this added transfer time. Any time there is an increase in the demand/volume of services, the response time will increase. There was an increase in Q3 due to the multiple severe weather events and the NFL post season events that occurred in Q3. This led to an increase in response time in Q3. | |

Number of structure fires

| Period | Count |
|---------------|-------|
| FY17 Year-End | 2,573 |
| FY18 YTD | 1,879 |

* All Fire Department measures under review.

** All response time-related measures have a margin of error of 10-15% because a first-on-scene time is recorded 85-90% of the time. The Fire Department is currently working diligently to minimize this margin.

Philadelphia Prison System

| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
|--|---------|---------|--------|---------------|----------|-------------|-----------|--|
| Sentenced inmates participating in an educational or treatment program | 79.0% | 85.4% | 8.1% | 77.9% | 79.2% | 80.5% | Yes | Prisons is making every effort to enroll sentenced inmates in programs and work assignments. This measure refers to educational or treatment programs, which are one component of inmate placements. Pretrial inmates are placed into institutional or job training programming. |
| Re-incarceration rate - 1 year | 35.6% | 37.3% | 4.8% | 37.1% | 38.3% | 38.0% | Yes | PDP's one-year re-incarceration rate is based on the number of prisoners who are released from PDP custody and return to PDP custody. The measure for FY18 is comprised of prisoners released from July 1, 2016 through June 30, 2017. If an inmate returns within the specified date ranges one year from that window, that inmate is counted in the one-year figure. |
| Percent of newly admitted inmates that are processed and housed within 24 hours of admission | 100.0% | 100.0% | 0.0% | 100.0% | 100.0% | 100.0% | Yes | The 24-hour period is a self-imposed threshold and not a legal requirement. However, the goal is for 100% of inmates to wait no longer than 24 hours (current average is 8-10 hours). |



Department of Licenses and Inspections

| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
|--|---------|---------|--------|---------------|----------|-----------------------|-----------|--|
| Over-the-counter customers processed within 30 minutes | 69.6% | 74.7% | 7.3% | 68.3% | 77.9% | 75.0% | Yes | |
| Percentage of Residential Plan Reviews performed within 15 days | 96.7% | 96.3% | -0.4% | 98.6% | 98.7% | 99.0% | Yes | |
| Number of building, electrical, plumbing, and zoning permits issued | 13,298 | 12,957 | -2.6% | 54,442 | 41,145 | 55,000 | Yes | Permit levels typically spike upwards in the 4th quarter of each fiscal year, mainly due to the time of year at which projects begin. Based on this trend, L+I expects to meet the FY18 year-end target. |
| Percentage of commercial building, plumbing, electrical and zoning plans reviewed within 20 days | 98.4% | 95.9% | -2.5% | 97.6% | 96.5% | 97.0% | Yes | |
| Percent of nuisance properties inspected within 20 days | 60.0% | 72.0% | 20.0% | 70.0% | 82.3% | 80.0% | Yes | This is a revised measure for FY18, following a change in L+I's SLA from 7 days to 20 days. FY17 data has been updated to reflect this new SLA. |
| Number of demolitions performed | 128 | 129 | 0.8% | 524 | 394 | 525 | Yes | |
| Number of "imminently dangerous" properties | 210 | 166 | -21.0% | 235 | 166 | A reduction from FY17 | Yes | An "imminently dangerous" violation is issued for the following structures: when there is a partial collapse of a front wall; when there is a partial collapse of a load-bearing wall or structural member; when there is a partial collapse of the sidewalk if it is a corner property; when there is a partial collapse of a front porch; when there is a partial collapse and the collapse leaves a free standing wall. |

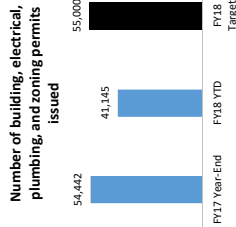


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2018

| HEALTH AND HUMAN SERVICES | | | | | | | | | |
|--|---------|---------|--------|---------------|----------|-------------|-----------|---|--|
| Department of Human Services | | | | | | | | | |
| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation | |
| Dependent placement population (as of the last day of the quarter) | 6,137 | 6,103 | -0.6% | 6,095 | 6,041 | ≤ 6,095 | Yes | | |
| Percent of Child Protective Services (CPS) investigations that were determined within 60 days * | 98.1% | 99.4% | 1.3% | 98.2% | 99.2% | ≥ 98.0% | Yes | Data provided is on a one-quarter lag and represents Q2 of respective fiscal years, as DHS needs to account for the 60-day window. CPS investigations are conducted pursuant to state law in order to determine whether a abuse or neglect occurred. By law, CPS investigations not determined in 60 days can be unfounded automatically. Increases in the number of investigations staff and vigilant use of data to track investigation timeliness helped DHS achieve a timeliness rate above 98% in FY17. FY18 Q3 data will be available in FY18 Q4. | |
| Percent of General Protective Services (GPS) investigations that were determined within 60 days * | 63.1% | 63.5% | 0.6% | 64.3% | 66.8% | ≥ 80.0% | No | Data provided is on a one-quarter lag and represents Q2 of respective fiscal years, as DHS needs to account for the 60-day window. GPS investigations are assessments conducted to determine if a family is in need of child welfare services to prevent abuse or neglect, stabilize family, and safeguard a child's well-being and development. FY18 Q3 data will be available in FY18 Q4. The department is working on multiple fronts to improve the completion of GPS reports within 60 days. Some of these efforts include adding staff to intake and investigations, training upgrades, and creating specialty screening units to enable safe diversion of reports to community-based services when there are no safety threats. The original target of 80% is undergoing an internal review because it is not based on the research literature or on state standards for GPS completion. | |
| Percent of children who enter an out-of-home placement from in-home services ** | 7.4% | 7.0% | -5.4% | 8.9% | 7.0% | ≤ 9.0% | Yes | This is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' percentages. It takes into account activity for the entire fiscal year up to the last day of the quarter being reported. In-home services are case management services provided to a family to stabilize family functioning and prevent placement. Out-of-home placement includes foster care, kinship care, and congregate care. | |
| Percent of children in out-of-home placement who achieved permanency out of all children in placement in a given year ** | 19.0% | 17.1% | -10.0% | 23.7% | 17.1% | 28.0% | Yes | This is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' percentages. It takes into account activity for the entire fiscal year up to the last day of the quarter being reported. The rate is calculated by dividing the number of children in placement during the year to date who achieved permanency by the total number of children in placement during the year. Children in care for fewer than eight days are excluded. DHS does not view the difference as a significant decrease as there can be some variability from quarter to quarter. Permanencies are generally finalized later in the fiscal year. | |
| Percent of dependent placement population in Congregate Care (as of the last day of the quarter) | 13.0% | 11.8% | -9.2% | 12.9% | 11.8% | ≤ 13.0% | Yes | Congregate care is a term used to describe highly structured placement settings such as group homes, childcare institutions, and residential treatment facilities collectively. | |

Dependent placement population
(as of the last day of the quarter)

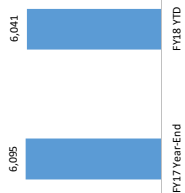


Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
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| | | | | | | | | |
|---|-------|-------|-------|-------|-------|---------|-----|--|
| Percent of dependent placement population in Kinship Care (as of the last day of the quarter) | 46.0% | 47.5% | 3.3% | 46.2% | 46.9% | 48.0% | Yes | Kinship care is a type of foster care in which a child is placed with a relative (kin). DHS has made great progress in increasing the number of children placed with kin when children have to be removed from their homes. Through continued collaborative efforts with the Community Umbrella Agencies, DHS is seeking further improvement. While this looks to be trending upward, there is variability from quarter to quarter. As with other measures, DHS is conducting an internal review to determine research-based or state standards for this measure. |
| Percent of dependent placement population in care more than two years (as of the last day of the quarter) | 35.8% | 37.6% | 5.0% | 34.9% | 37.4% | ≤ 32.0% | No | The Department has implemented new initiatives to accelerate the pace of permanency for children in care more than two years. For example, the department added new legal staff in FY18 to reduce caseloads and improve the speed of court proceedings. DHS anticipates outcomes to improve from this initiative in one to two years. Another example is the implementation of Rapid Permanency Reviews (RPR) to review cases of children in care more than two years and address systemic barriers to permanency. DHS anticipates improved outcomes from RPR in one to two years. |
| Average daily number of youth in detention at the Philadelphia Juvenile Justice Services Center (PJJC) | 123.0 | 161.2 | 31.1% | 115.7 | 147.8 | ≤ 115.0 | No | DHS is responsible for running this secure detention facility and maintaining state-mandated staffing levels. The average daily population at JJSC for FY18 YTD is higher than the same period in FY17. While it is known that the increase is due primarily to an increase in the length of stay, DHS is looking more closely at determining the reasons behind the longer stays. |
| * These are lagging measures, as DHS needs to account for the 60-day window. Data provided is for the previous quarter. ** These are cumulative measures. They take into account activity for the entire fiscal year up to the last day of the quarter being reported. | | | | | | | | |

Table S-1
 QUARTERLY CITY MANAGER'S REPORT
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Department of Behavioral Health and Intellectual disAbility Services

| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
|--|---------|---------|--------|---------------|----------|-------------|-----------|--|
| | | | | | | | | |
| Unduplicated persons served in outpatient treatment | 10,480 | 8,849 | -15.6% | 82,496 | 69,698 | 85,000 | Yes | This is a cumulative measure with the highest number of unique clients reported in the first quarter. |
| Number of admissions to out-of-state residential treatment facilities | 0 | 0 | N/A | 9 | 1 | 25 | Yes | Clients are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters. DBHIDS's goal is to treat all of the children needing services within the state and not have to look to out-of-state alternatives, so the goal is to keep this number low. |
| Number of admissions to residential treatment facilities | 123 | 118 | -4.1% | 559 | 377 | 650 | Yes | Clients are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters. DBHIDS's goal is to treat all of the children needing services within the state and not have to look to out-of-state alternatives, so the goal is to keep this number low. |
| Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (adults) | 51.0% | 47.9% | -6.1% | 53.3% | 48.9% | 60.0% | No | This is a new measure for FY18. This measure includes discharges to ambulatory, non-bed based care. This mirrors the child measure below. The Department has a robust community-based continuum of care that includes Federally Qualified Health Centers (FQHCs), housing supports, case management, and Assertive Community Treatment (ACT) for members. The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher (and closer to the target). |
| Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (adults) | 13.8% | 12.7% | -8.2% | 13.8% | 12.8% | 12.5% | No | This is a new measure for FY18. This measure includes both substance abuse and non-substance abuse. This mirrors the child measure below. DBHIDS continues to see a reduction in the percent of readmissions among this population. |
| Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (children) | 79.8% | 73.6% | -7.7% | 80.6% | 76.8% | 90.0% | No | This is a new measure for FY18. This measure includes discharges to ambulatory, non-bed based care. This mirrors the adult measure above. The Department has a robust community-based continuum of care that includes Federally Qualified Health Centers (FQHCs), housing supports, case management, and Assertive Community Treatment (ACT) for members. The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher (and closer to the target). |
| Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (children) | 8.3% | 8.8% | 5.6% | 8.6% | 8.4% | 10.0% | Yes | This is a new measure for FY18. This measure includes both substance abuse and non-substance abuse. This measure mirrors the adult measure above. Community Behavioral Health (CBH) Member Services is asking providers to check in with members earlier after they are discharged (after 5 days, a decrease from 6-7 days previously) and to maintain more up-to-date contact information for members. CBH anticipates that, once follow-up rates increase and there is more engagement by providers, the overall 30-day admission rate may increase. |

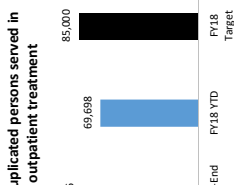
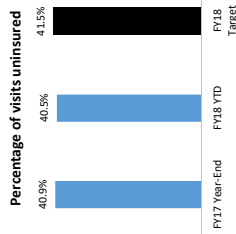


Table S-1
QUARTERLY CITY MANAGER'S REPORT
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Department of Public Health

| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
|--|---------|---------|--------|---------------|----------|-------------|-----------|---|
| Percentage of visits uninsured | | | | | | | | |
| | 40.6% | 40.2% | -1.0% | 40.9% | 40.5% | 41.5% | Yes | Philadelphia's rate of uninsured visits continues to decrease as the Affordable Care Act (ACA) continues to support Medicaid. |
| Number of months between food establishment inspections | 17.0 | 13.9 | -18.2% | 15.5 | 14.9 | 12.0 | Yes | The Environmental Health Services program plans to continue to make progress towards improving the interval with more restaurant inspectors in FY18. Five additional inspector positions were filled in FY18 Q1, and 16 inspectors were hired in FY18 Q2, and all are being trained and onboarded. These new hires are expected to continue to help decrease the inspection interval. |
| Number of New HIV Diagnoses | 148 | 105 | -29.1% | 480 | 374 | 550 | Yes | Being below the target is the Department's goal. Lower numbers mean less HIV in Philadelphia communities. |
| Children 19-35 months with complete immunizations 4:3:1:3:3:1 | 80.8% | 80.8% | 0.0% | 80.8% | 80.8% | 78.5% | Yes | |
| Percent of all cases with autopsy reports issued within 90 calendar days | 94.8% | 95.0% | 0.2% | 94.0% | 96.3% | 90.0% | Yes | The 90% goal is DPH's requirement for accreditation. |
| Number of patient visits to department-run STD clinics | 5,824 | 4,793 | -17.7% | 24,559 | 16,143 | 25,000 | Yes | Health Center 1, the City's STD clinic, will move in FY18 - FY19 and expects a downturn in patient visits during the move. DPH has seen a decline over the past few quarters as more people are getting test results tested. In addition, during FY18 Q3, DPH had several unexpected days off because of severe weather (March 7, March 21) and the move and training with the new electronic medical record. DPH had days for training as well as data closing and migration when the Department either had restricted clinic or was closed (March 15 PM, March 16). |



Office of Homeless Services

| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
|--|---------|---------|--------|---------------|----------|-------------|-----------|---|
| Number of households provided homeless prevention assistance | | | | | | | | |
| | 34 | 181 | 432.4% | 814 | 539 | 650 | Yes | This figure measures the number of households provided Homeless Prevention assistance. "Household" means individual and/or family. Annual targets are based on funding awarded through the Housing Trust Fund and Community Services Block Grant (CSBG). OHS's annual target is 650. This figure assumes \$1,000 of assistance per household. Often, households require less assistance, and OHS is able to serve more households. The number might vary, based on level of need. |
| Number of households provided rapid rehousing assistance to end their homelessness | 156 | 105 | -32.7% | 380 | 305 | 380 | Yes | This figure measures the Office of Homeless Services' Rapid Rehousing units. Totals vary across quarters, and the pace toward the year-end goal depends administratively on grant timing, contracting, referrals, and time it takes for households to locate and move into a housing unit in the community. OHS is on track to meet the target by the end of FY18. |
| Number of new permanent supportive housing units for people experiencing homelessness (Non-Philadelphia Housing Authority) | N/A | N/A | N/A | 90 | N/A | 90 | N/A | These numbers are tallied once a year by HUD (at the end of the year) and are not available on a quarterly basis. |
| Number of households placed into transitional housing | 99 | 88 | -11.1% | 415 | 220 | 220 | Yes | The FY18 target is less than the FY17 year-end figure, as many providers who were providing transitional housing are now converting to rapid rehousing. |

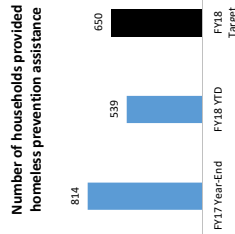


Table S-1
QUARTERLY CITY MANAGER'S REPORT
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FOR THE PERIOD ENDING
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| COMMUNITY AND CULTURE | | | | | | | | |
|--|-----------|-----------|--------|---------------|-----------|-------------|-----------|---|
| The Free Library of Philadelphia | | | | | | | | |
| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
| In-person visits | 1,300,155 | 1,221,182 | -6.1% | 5,128,715 | 3,695,260 | 5,300,000 | No | The FLP set a stretch goal for FY18 for the number of in-person visits. Actual performance is expected to be closer to 5M. |
| Virtual visits via FLP website | 1,234,296 | 1,600,938 | 29.7% | 5,029,713 | 4,695,811 | 5,330,000 | Yes | This measure includes digital reach and activities, including Wi-Fi usage, eBook circulation, electronic resource/database use and public PC use. This measure counts every login. |
| Digital access | 854,709 | 860,391 | 0.7% | 3,341,726 | 2,616,560 | 2,800,000 | Yes | |
| New Youth library cards | 3,917 | 2,157 | -44.9% | 26,921 | 54,403 | 113,000 | No | This measure tracks the number of children and teens who have never been Free Library cardholders who receive library cards. This target was based on providing all School District of Philadelphia students with library cards; however, a larger than expected percentage of SDP students already have library cards. |
| Preschool Program Attendance | 25,692 | 24,503 | -4.6% | 102,344 | 76,775 | 103,000 | Yes | Program attendance reflects the day-to-day activities of library staff to engage community residents in life-long learning. |
| Children's Program Attendance | 74,327 | 69,497 | -6.5% | 305,254 | 208,882 | 310,000 | Yes | The FLP expects that attendance will increase in Q4 to meet the target. |
| Teen Program Attendance | 13,633 | 15,256 | 11.9% | 56,067 | 40,346 | 45,000 | Yes | |
| Adult Program Attendance | 43,574 | 42,016 | -3.6% | 208,430 | 148,083 | 210,000 | Yes | |
| Senior Program Attendance | 988 | 987 | -0.1% | 12,792 | 9,680 | 13,000 | Yes | |
| Philadelphia Parks and Recreation | | | | | | | | |
| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
| Number of programs * | 638 | 706 | 10.7% | 3,286 | 2,879 | 3,450 | Yes | Programs run, on average, 19 weeks. This figure does not include special events. This measure includes community-led programs at Parks and Recreation facilities. |
| Number of unique individuals who attended programs * | 49,623 | 34,824 | -29.8% | 229,440 | 178,815 | 240,000 | Yes | This figure does not include participants from special events. This measure includes participants from community-led programs at Parks and Recreation facilities. |
| Total visits | 1,182,550 | 1,186,852 | 0.4% | 9,653,692 | 6,728,362 | 10,000,000 | No | Visits is an estimated measure based on the number of visitors and dates that a program runs, including some duplicate visits by the same individuals. PPR saw a significant decrease in pool visits in Q1 due to weather. As a result, PPR anticipates being lower than projected at year-end. |
| Acres mowed | N/A | N/A | N/A | 41,672 | 24,182 | 41,750 | Yes | Mowing does not occur in Q3. |
| New trees planted | N/A | N/A | N/A | 4,868 | 2,901 | 5,300 | Yes | There are no scheduled tree plantings in Q1 or Q3. |
| * Programs run, on average, 19 weeks. | | | | | | | | |

5,128,715

3,695,260

5,300,000

FY17 Year-End

FY18 YTD

FY18 Target

229,440

178,815

240,000

FY17 Year-End

FY18 YTD

FY18 Target

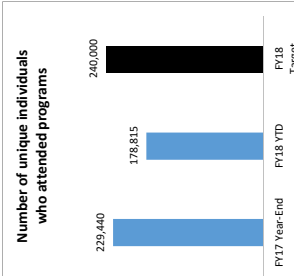
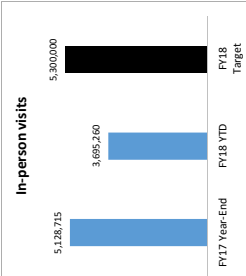


Table S-1
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DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2018

| COMMERCE | | | | | | | | | |
|--|--|---------|---------|--------|---------------|----------|-------------|-----------|---|
| Commerce Department: Division of Aviation | | | | | | | | | |
| <div>Operations (# arrivals and departures)</div> <div><div><div></div><div></div><div></div></div><div><div>378,334</div><div>272,187</div><div>365,000</div></div></div> | Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
| | Enplaned passengers (million) | 3.20 | 3.37 | 5.3% | 14.81 | 10.97 | 15.00 | Yes | This measure counts the number of arrivals and departures. PHL continues to experience a decline in aircraft operations due mainly to changes in aircraft fleet mix instituted by PHL's mainline carriers as they move to eliminate many of the regional aircraft from their respective route networks. |
| | Operations (# arrivals and departures) | 85,003 | 83,510 | -1.8% | 378,334 | 272,187 | 365,000 | Yes | |
| | Freight and mail cargo (tons) | 105,212 | 125,077 | 18.9% | 448,668 | 371,727 | 455,000 | Yes | |
| | Non-airline revenue (\$ million) | \$28.00 | \$31.80 | 13.6% | \$133.66 | \$96.20 | \$120.00 | Yes | |
| | Retail/beverage sales (\$ million) | \$41.00 | \$47.20 | 15.1% | \$197.42 | \$148.92 | \$190.00 | Yes | |
| PLANNING AND DEVELOPMENT | | | | | | | | | |
| Planning and Development: Division of Housing and Community Development | | | | | | | | | |
| <div>Owner-occupied homes repaired (BSRP, Weatherization, and Heater Hotline)</div> <div><div><div></div><div></div><div></div></div><div><div>5,621</div><div>5,048</div><div>7,395</div></div></div> | Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
| | Mortgage foreclosures diverted | 379 | 269 | -29.0% | 1,210 | 840 | 1,200 | Yes | Output is driven by available program funding. To prevent homeowners from becoming homeless due to foreclosure, the program links a Court of Common Pleas order requiring that homeowners facing foreclosure have an opportunity to meet with their lenders to negotiate an alternative to foreclosure with City-funded housing counseling, outreach, a hotline, and legal assistance. Foreclosures are a function of the market; therefore, the number of mortgage foreclosures diverted is subject to fluctuation. There has been an overall decrease in property foreclosures in the Philadelphia area in the last few years, resulting in fewer mortgage foreclosures diverted. |
| | Owner-occupied homes repaired (BSRP, Weatherization, and Heater Hotline) | 1,376 | 1,587 | 15.3% | 5,621 | 5,048 | 7,395 | No | Output is driven by available program funding. The Basic System Repair Program (BSRP) is a grant-assisted program that allows the Philadelphia Housing Development Corporation to make repairs to the basic systems (plumbing, heating, roofing, electrical and structural repairs) of homes owned and occupied by low-income Philadelphia residents. Grant repairs can be completed up to a limit of \$18,000 per property. A \$60 million bond issuance in the spring of 2017 is providing additional home repair services over three years, helping to eliminate the waiting lists for these programs. DHCD set a stretch goal for FY18 for the number of owner-occupied homes repaired. Actual performance is expected to be closer to the FY17 year-end figure of 5,621. |
| | Unique City lots greened and cleaned | 12,422 | 12,488 | 0.5% | 12,592 | 12,488 | 12,000 | Yes | This measure is calculated as a point in time at the end of the quarter. The number of unique lots greened and cleaned includes land stabilization programs (such as initial cleaning, soil treatment, tree planting and fencing of up to 300 new selected blighted lots) and land maintenance. |
| | Clients receiving counseling | 2,941 | N/A | N/A | 12,191 | N/A | 11,350 | N/A | Housing counselors 1) serve as advocates for homeowners as they face the challenges of homeownership; and 2) prepare prospective homeowners to meet those challenges. DHCD is unable to report FY18 housing counseling measures due to issues with switching from one case management system to another. DHCD anticipates that these issues will be resolved by FY19. |

Table S-1
QUARTERLY CITY MANAGER'S REPORT
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FOR THE PERIOD ENDING
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TRANSPORTATION AND INFRASTRUCTURE

Streets Department

| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
|--|---------|---------|--------|---------------|----------|-------------|-----------|--|
| Recycling rate | 20.5% | 17.0% | -17.1% | 19.2% | 17.0% | 21.0% | No | Diversion rates have changed due to changes in the composition of recycled materials collected (i.e. decreased quantity of mixed paper, cardboard, and container weight products such as aluminum, steel and plastic containers). This has made it more difficult to reach target recycling rate objectives. There is also a seasonality component to this rate. Leaf collections inflate the tonnage in the fall; this then normalizes in the remaining months. |
| On-time collection (by 3 PM): recycling | 97.3% | 94.0% | -3.4% | 96.5% | 95.2% | 97.0% | No | The Department's compactor shortage during Q1 and Q2, coupled with higher-than-anticipated employee absenteeism rates and, more recently, multiple deployments for significant winter events ultimately impacted recycling collections this fiscal year. It became necessary to divert compactors and crews to support regular trash collections, and, as a result, recycling collections were forced to occur beyond their regularly scheduled assignments. |
| On-time collection (by 3 PM): trash | 82.2% | 76.0% | -7.5% | 85.3% | 80.7% | 96.0% | No | Streets experienced periodic shortages in the number of compactors needed to provide efficient trash collections services in Q1 and Q2. Intermittent staff shortages due to high absentee rates, and, more recently in Q3, multiple deployments for winter events, as well as follow up collections as a result of those events were significant factors contributing to this measure. It was necessary to divert compactors and crews to additional routes beyond their regularly scheduled assignments, thereby impacting the Department's on-time rate. Streets expects the on-time collection rate to improve in FY19. |
| Pothole response time (days) | 2.3 | 4.2 | 82.6% | 2.3 | 3.5 | 3.0 | No | The Department is trending slightly over target due to focused efforts during October and November on resurfacing and other roadway repairs coupled with delays in pothole response during the winter as a result of multiple winter events, cold weather and a significantly high volume of potholes throughout the city. |
| Miles resurfaced | 0 | 0 | N/A | 56 | 41 | 75 | Yes | This is a new measure for FY18. One mile equals 17,250 square yards. Resurfacing does not occur during the winter months, as the cold weather precludes the asphalt mix from bonding properly. |
| Tons of refuse collected and disposed | 130,946 | 131,217 | 0.2% | 577,981 | 414,273 | 565,500 | Yes | |
| Tons of recycling collected and disposed | 26,184 | 22,842 | -12.8% | 111,028 | 72,515 | 125,000 | No | Changes in the composition of recycled materials collected (i.e. decreased quantity of mixed paper, cardboard, and container weight products such as aluminum, steel and plastic containers) have impacted recycling material tonnage. |

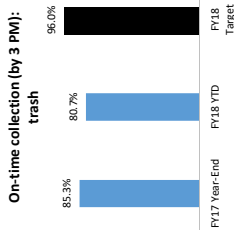


Table S-1
 QUARTERLY CITY MANAGER'S REPORT
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 FOR THE PERIOD ENDING
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Water Department

| Performance Measure * | FY17 Q2 | FY18 Q2 | Change | FY17 Year-End | FY18 YTD (FY18 Q1+Q2 Only) | FY18 Target | On track? | Comments / Explanation |
|---|---------|---------|--------|---------------|----------------------------------|----------------|-----------|---|
| | | | | | | | | |
| Millions of gallons of treated water | 20,330 | 21,175 | 4.2% | 82,846 | 43,424 | 87,000 | Yes | PWD's target is to meet customers' demand. The measure is calculated by taking weekly average treatment flow summed for 3 plants x 7 days to get millions of gallons of treated water. Customer demand has been met but was less than anticipated by the Department. |
| Percent of time Philadelphia's drinking water met or surpassed state and federal standards | 100.0% | 100.0% | 0.0% | 100.0% | 100.0% | 100.0% | Yes | |
| Miles of pipeline surveyed for leakage | 281 | 256 | -8.9% | 1,052 | 485 | 1,110 | Yes | |
| Water main breaks repaired | 244 | 201 | -17.6% | 655 | 306 | 905 | Yes | The Department's target is to repair all water main breaks. In FY17, the Department experienced fewer water main breaks than the historical average due to a mild winter. An uptick during ensuing quarters is expected to increase the overall count of FY18 repairs, and the Water Department anticipates reaching the target. |
| Average time to repair a water main break upon crew arrival at site (hours) | 7.0 | 6.7 | -4.3% | 6.7 | 6.4 | 8.0 | Yes | Eight hours is the Water Department's service-level agreement (SLA). |
| Percent of hydrants available | 99.7% | 99.6% | -0.1% | 99.6% | 99.5% | 99.7% | Yes | |
| Number of storm inlets cleaned/year | 25,351 | 26,319 | 3.8% | 107,784 | 53,824 | 100,000 | Yes | This is the number of inlets cleaned each quarter in PWD's system, which contains over 79,000 inlets. |
| Constructed greened acres | 30 | 42 | 40.4% | 129 | 100 | 200 | Yes | This measure represents the number of greened acres associated with projects that have completed construction in the quarter that will be attributed to the CSO Long-term Control Plan Consent Order, which requires completion of 2,148 green acres by FY21. PWD is continuing to work with internal and external stakeholders to increase coordination on upcoming requirements for constructed green acres to increase output in FY18. |
| Number of Green Acres Design Completed/year | 42 | 69 | 64.1% | 351 | 203 | 300 | Yes | This measure represents the number of greened acres that have completed the design phase in the quarter that will be attributed to the CSO Long-term Control Plan Consent Order once constructed. PWD continues to implement process enhancements for internal coordination resulting in quicker project planning, design, and review of greened acres. |
| * All measures are reported on a lagging basis (one quarter behind the current quarter being reported). | | | | | | | | |

Average time to repair a water main break upon crew arrival at site (hours)

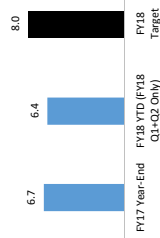


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2018

| CHIEF ADMINISTRATIVE OFFICER | | | | | | | | | |
|---|---------|---------|--------|---------------|----------|-------------|-----------|---|--|
| Office of Fleet Management | | | | | | | | | |
| | | | | | | | | | |
| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation | |
| Fleet availability - citywide | 89.5% | 90.7% | 1.4% | 89.3% | 90.7% | 90.0% | Yes | New vehicle purchases since FY16 enabled Fleet to meet citywide vehicle availability. | |
| Percent of SLA met for medic units | 115.9% | 120.1% | 3.6% | 116.7% | 120.2% | 100.0% | Yes | This is a revised measure for FY18. The SLA is met when 55 of 75 medic units, the minimum number of medic units needed for daily operations, are available. Fleet's Optimal Vehicle Replacement Strategy for medic unit purchases enabled Fleet to meet the SLA. | |
| Percent of SLA met for trash compactors | 94.3% | 99.1% | 5.1% | 96.7% | 97.1% | 100.0% | No | This is a revised measure for FY18. The SLA is met when 241 of 326 compactors are available. Availability is below the target due to aged vehicles and vehicles being relinquished without replacement. Fleet is receiving new vehicles purchased through FY17 and FY18 funding and will be able to meet the SLA upon receipt of all new vehicles. In FY17, Fleet ordered 40 compactors, and to date, has received 33. The remaining 7 will be delivered by April. In FY18, the projected total ordered is 30, of which 10 will be delivered by July, and the remaining 20 will be delivered by next March. | |
| Percent of SLA met for radio patrol cars | 93.2% | 93.3% | 0.1% | 93.4% | 94.5% | 100.0% | No | This is a revised measure for FY18. The SLA is met when 675 of 750 radio patrol cars are available. Availability is below the target due to vehicles being relinquished without replacement. Once Fleet receives new vehicles purchased through FY17 and FY18 funding, Fleet will be able to meet the SLA. Fleet has ordered 150 radio patrol cars in FY18, and has received 109 to date. The remaining 41 will be delivered by July. | |
| Median Age of Vehicle: General Fund | 7.23 | 4.44 | -38.6% | 7.44 | 4.93 | 7.00 | Yes | Median age is above the target due to lack of adequate vehicle replacement. | |
| Median Age of Vehicle: Water Fund | 10.11 | 8.87 | -12.3% | 10.19 | 9.43 | 8.00 | No | The revised purchase plan in upcoming fiscal years will enable Fleet to continue to drive down the median age of vehicles to meet the target. | |
| Median Age of Vehicle: Aviation Fund | 12.49 | 10.71 | -14.3% | 12.50 | 10.95 | 8.00 | No | Median age is above the target due to lack of adequate vehicle replacement. The revised purchase plan in upcoming fiscal years will enable Fleet to continue to drive down the median age of vehicles to meet the target. | |
| Percent of vehicles repaired in one day or less | 59.3% | 57.0% | -3.9% | 59.1% | 57.9% | 70.0% | No | Fleet's Optimal Vehicle Replacement Cycle strategy and associated additional funding for vehicle purchases will better enable routine maintenance on newer vehicles going forward. This is expected to drive down the volume of repairs, better enabling Fleet to meet the target. | |
| Department of Public Property | | | | | | | | | |
| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation | |
| Number of substantially completed construction projects | 7 | 3 | -57.1% | 38 | 22 | 40 | No | A project that is substantially complete is at least 95% complete. | |
| Facilities division work order volume | 3,843 | 3,127 | -18.6% | 16,581 | 10,559 | 16,581 | No | DPP expects the rate to improve during the last quarter of the year to meet the target. | |
| Percent of work orders completed within service level | 91.0% | 88.3% | -3.0% | 88.5% | 86.9% | 90.0% | Yes | | |

Fleet availability - citywide

89.3%

90.7%

90.0%

FY17 Year-End

FY18 YTD

FY18 Target

Percent of work orders completed within service level

88.5%

86.9%

90.0%

FY17 Year-End

FY18 YTD

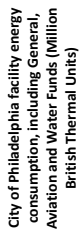
FY18 Target

MANAGING DIRECTOR'S OFFICE

Office of Sustainability

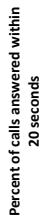
| Performance Measure * | FY17 Q2 | FY18 Q2 | Change | FY17 Year-End | FY18 YTD (FY18 Q1+Q2 Only) | FY18 Target | On track? | Comments / Explanation |
|---|---------|---------|--------|---------------|----------------------------|-------------|-----------|--|
| City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units) | 1.04 | 1.07 | 3.0% | 3.86 | 1.87 | 3.78 | Yes | FY18 Q3 data will be available in FY18 Q4. The target is based on a 3% reduction in usage from 3-year average for FY15-17. |
| City of Philadelphia facility energy cost including General, Aviation and Water Funds (\$ Million) | \$16.0 | \$16.1 | 0.2% | \$63.9 | \$29.6 | \$73.9 | Yes | FY18 Q3 data will be available in FY18 Q4. The target is based on a 3% reduction in usage from 3-year average for FY15-17. |

* These measures are lagging indicators, due to delays in billing for energy use data. FY18 Q3 data will be available for the 4th Quarter FY18 QCMR.



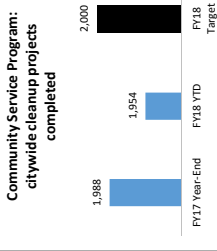
Managing Director's Office: 311 Call Center

| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
|---|---------|---------|--------|---------------|----------|-------------|-----------|---|
| Percent of calls answered within 20 seconds | 81.0% | 43.0% | -46.9% | 73.4% | 60.7% | 80.0% | No | 311 averages six callouts per day and is currently reviewing attendance policies and best practices with Human Resources. 311 has hired 5 call center trainees and will start the next training class in May. In addition to experiencing staffing challenges, Philly 311 now accepts L&I eCLIPSE calls which have increased the wait time, due to the complexity of the calls. |
| Percent of 311 NPS survey respondents who are "service detractors" | 40.0% | 37.0% | -7.5% | 40.8% | 30.0% | < 30.0% | No | "Service detractors" fall somewhere between 0 and 6 on a 10-point scale of "How likely are you to recommend Philly311 to a friend or colleague?" This score has gone up due to L&I eCLIPSE calls. |
| Percent of residents who utilize mobile and web applications to contact 311 | 12.0% | 46.0% | 283.3% | 13.0% | 40.7% | 45.0% | Yes | This measure refers to the number of contacts using mobile and web applications to contact 311. 311 expects this percentage to increase during the remainder of the year to meet the target, following efforts to push usage to customers on high call volume days. |
| Average score for tickets and phone calls monitored by 311 supervisors | 95.0% | 89.0% | -6.3% | 90.0% | 85.3% | 85.0% | Yes | Agents are scored on a six-point scale and are graded by pass/fail. Supervisors monitor two calls per week, and 311's Quality Assurance Associate continues to create new quality components to assess quality. This average is based off the quality of tickets submitted within 311's system by an agent. Accuracy of information and customer service is also measured. The call quality of 311 agents improved this past quarter (from 80% in Q1). The increase can be attributed to re-calibrating call quality expectations, increasing coaching from management, and identifying negative trends more efficiently. |



Managing Director's Office: Community Life Improvement Program (CLIP)

| Performance Measure | FY17 Q3 | FY18 Q3 | Change | FY17 Year-End | FY18 YTD | FY18 Target | On track? | Comments / Explanation |
|---|---------|---------|--------|---------------|----------|-------------|-----------|--|
| | | | | | | | | |
| Graffiti abatement: properties and street fixtures cleaned | 31,863 | 25,837 | -18.9% | 129,075 | 96,011 | 115,000 | Yes | |
| Community Partnership Program: groups that received supplies | 112 | 134 | 19.6% | 586 | 458 | 550 | Yes | |
| Community Service Program: citywide cleanup projects completed | 608 | 662 | 8.9% | 1,988 | 1,954 | 2,000 | Yes | Employees have been moved into the Community Service Program to assist residents with community clean-ups, resulting in relatively high number of completed projects compared to the prior year. |
| Vacant Lot Program: vacant lot abatements | 3,455 | 1,648 | -52.3% | 15,809 | 9,310 | 15,000 | No | Winter weather impacted the number of abatements in Q3, as snow and rain saturated the grounds of vacant lots. |
| Vacant Lot Program: vacant lot compliance rate | 23.0% | 39.0% | 69.6% | 23.3% | 34.0% | 25.0% | Yes | Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. Vacant lot violation compliance by owners varies depending upon ownership, as many long-term owners are unaccounted for. Many of the owners' addresses in CLIP's system are the actual vacant lot addresses, meaning that there are no owners on record. |
| Community Life Improvement: exterior property maintenance violations | 1,254 | 1,973 | 57.3% | 10,851 | 8,067 | 11,000 | Yes | |
| Community Life Improvement: exterior property maintenance compliance rate | 60.0% | 61.4% | 2.3% | 63.1% | 61.5% | 65.0% | No | Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. In the warmer/busy months, the compliance rate is higher due to volume of requests allowing for the owner to have additional time to clean his/her property. CLIP is unlikely to reach the compliance rate as it moves into new sections of the city where owners are not familiar with CLIP's timeframe for addressing property violations. |



City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Water Fund**

All Departments
For the Period Ending March 31, 2018

| Category | FY 2017 Actual | Fiscal Year 2018 Year to Date | | | Fiscal Year 2018 Full Year | | | |
|--|---------------------|----------------------------------|---------------------|---|-------------------------------|---------------------|-----------------------|---|
| | | Target Budget | Actual | Actual Over / (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection for Revenues Over / (Under) |
| | | | | | | | | |
| REVENUES | | | | | | | | |
| Taxes | | | | | | | | |
| Locally Generated Non - Tax Revenues | 685,515,035 | 538,113,410 | 538,113,410 | 0 | 679,802,000 | 698,802,000 | 699,032,000 | 230,000 |
| Other Governments | 1,407,828 | 562,653 | 562,653 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 0 |
| Revenues from Other Funds of City - Net of Rate Stabilization Fund (I See Note 1) | 33,721,831 | 0 | 0 | 0 | 56,073,000 | 56,073,000 | 56,073,000 | 0 |
| Revenue from Other Funds of City - Rate Stabilization Fund | 4,563,391 | 0 | 0 | 0 | 64,358,000 | 62,663,865 | 56,160,448 | (6,503,417) |
| Total Revenues and Other Sources | 725,208,085 | 538,676,063 | 538,676,063 | 0 | 801,233,000 | 818,538,865 | 812,265,448 | (6,273,417) |
| OBLIGATIONS / APPROPRIATIONS | | | | | | | | |
| Personal Services | 125,010,183 | 93,767,296 | 93,767,296 | 0 | 139,465,862 | 139,465,862 | 137,714,855 | 1,751,007 |
| Personal Services - Employee Benefits | 121,566,723 | 105,176,500 | 105,176,500 | 0 | 122,132,283 | 137,438,148 | 137,438,148 | (15,305,865) |
| Sub-Total Employee Compensation | 246,576,906 | 198,943,796 | 198,943,796 | 0 | 261,598,145 | 276,904,010 | 275,153,003 | (13,554,858) |
| Purchase of Services | 167,609,104 | 153,838,419 | 153,838,419 | 0 | 188,880,926 | 188,880,926 | 186,957,516 | 1,923,410 |
| Materials, Supplies and Equipment | 46,621,804 | 39,660,902 | 39,660,902 | 0 | 57,381,393 | 57,381,393 | 54,782,393 | 2,599,000 |
| Contributions, Indemnities and Taxes | 7,352,313 | 5,774,318 | 5,774,318 | 0 | 7,105,000 | 9,105,000 | 9,105,000 | (2,000,000) |
| Debt Service | 215,897,713 | 193,551,335 | 193,551,335 | 0 | 240,267,536 | 240,267,536 | 240,267,536 | 0 |
| Advances and Miscellaneous Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1) | 65,700,000 | 0 | 0 | 0 | 71,000,000 | 71,000,000 | 71,000,000 | 0 |
| Payments to Other Funds - Rate Stabilization Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Obligations / Appropriations | 749,757,840 | 591,768,770 | 591,768,770 | 0 | 826,233,000 | 843,538,865 | 837,265,448 | (11,032,448) |
| Operating Surplus / (Deficit) | (24,549,755) | (53,092,707) | (53,092,707) | 0 | (25,000,000) | (25,000,000) | (25,000,000) | 0 |
| OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS | | | | | | | | |
| Prior Year Fund Balance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Adjustments - Prior Years | 24,549,755 | 0 | 0 | 0 | 25,000,000 | 25,000,000 | 25,000,000 | 0 |
| Total Net Adjustments | 24,549,755 | 0 | 0 | 0 | 25,000,000 | 25,000,000 | 25,000,000 | 0 |
| Year End Fund Balance | 0 | (53,092,707) | (53,092,707) | 0 | 0 | 0 | 0 | 0 |

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund**

For the Period Ending March 31, 2018

| Department | FY 2017 Actual | Fiscal Year 2018 Year to Date | | | Fiscal Year 2018 Full Year | | | | |
|---------------------------------------|-------------------|----------------------------------|-------------|---|-------------------------------|------------------|-----------------------|--------------------------------------|---------------|
| | | Target Budget | Actual | Actual Over / (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection Over / (Under) | |
| | | | | | | | | Adopted Budget | Target Budget |
| <u>Local Non-Tax Revenue</u> | | | | | | | | | |
| Fleet Management | 233,402 | 256,632 | 256,632 | 0 | 50,000 | 50,000 | 280,000 | 230,000 | 230,000 |
| Sale of Vehicles | 233,402 | 256,632 | 256,632 | 0 | 50,000 | 50,000 | 280,000 | 230,000 | 230,000 |
| Licenses & Inspections | 38,605 | 26,204 | 26,204 | 0 | 35,000 | 35,000 | 35,000 | 0 | 0 |
| Miscellaneous | 38,605 | 26,204 | 26,204 | 0 | 35,000 | 35,000 | 35,000 | 0 | 0 |
| Water | 52,561,599 | 52,643,046 | 52,643,046 | 0 | 41,625,000 | 60,625,000 | 60,625,000 | 19,000,000 | 0 |
| Sewer Charges to Other Municipalities | 34,651,963 | 27,254,750 | 27,254,750 | 0 | 37,145,000 | 37,145,000 | 34,445,000 | (2,700,000) | (2,700,000) |
| Water & Sewer Permits Issued by L & I | 4,647,574 | 4,095,638 | 4,095,638 | 0 | 2,520,000 | 2,520,000 | 4,520,000 | 2,000,000 | 2,000,000 |
| Contribution - Sinking Fund Reserve | 11,829,154 | 19,000,000 | 19,000,000 | 0 | 0 | 19,000,000 | 19,000,000 | 19,000,000 | 0 |
| Miscellaneous | 1,432,908 | 2,292,658 | 2,292,658 | 0 | 1,960,000 | 1,960,000 | 2,660,000 | 700,000 | 700,000 |
| Revenue | 631,750,336 | 484,825,771 | 484,825,771 | 0 | 637,542,000 | 637,542,000 | 637,542,000 | 0 | 0 |
| Sales & Charges | 615,870,554 | 473,534,486 | 473,534,486 | 0 | 624,839,000 | 624,839,000 | 624,139,000 | (700,000) | (700,000) |
| Fire Service Connections | 2,871,714 | 2,429,697 | 2,429,697 | 0 | 3,474,000 | 3,474,000 | 3,474,000 | 0 | 0 |
| Surcharges | 5,910,891 | 4,305,890 | 4,305,890 | 0 | 4,101,000 | 4,101,000 | 4,801,000 | 700,000 | 700,000 |
| Miscellaneous | 7,097,177 | 4,555,698 | 4,555,698 | 0 | 5,128,000 | 5,128,000 | 5,128,000 | 0 | 0 |
| Procurement | 11,441 | 51,881 | 51,881 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 |
| Miscellaneous | 11,441 | 51,881 | 51,881 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 |
| City Treasurer | 919,652 | 309,876 | 309,876 | 0 | 450,000 | 450,000 | 450,000 | 0 | 0 |
| Interest Earnings | 919,652 | 309,876 | 309,876 | 0 | 450,000 | 450,000 | 450,000 | 0 | 0 |
| Total Local Non-Tax Revenue | 685,515,035 | 538,113,410 | 538,113,410 | 0 | 679,802,000 | 698,802,000 | 699,032,000 | 19,230,000 | 230,000 |
| <u>Other Governments</u> | | | | | | | | | |
| Water | 1,407,828 | 562,653 | 562,653 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 |
| State | 614,727 | 562,653 | 562,653 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 |
| Federal | 793,101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Governments | 1,407,828 | 562,653 | 562,653 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 |
| <u>Revenue from Other Funds</u> | | | | | | | | | |
| Water | 38,285,222 | 0 | 0 | 0 | 120,431,000 | 118,736,865 | 112,233,448 | (8,197,552) | (6,503,417) |
| General Fund | 29,370,949 | 0 | 0 | 0 | 32,392,000 | 32,392,000 | 32,392,000 | 0 | 0 |
| Aviation Fund | 3,992,882 | 0 | 0 | 0 | 4,281,000 | 4,281,000 | 4,281,000 | 0 | 0 |
| Employee Benefit Fund | 358,000 | 0 | 0 | 0 | 400,000 | 400,000 | 400,000 | 0 | 0 |
| Sinking Fund Reserve | 0 | 0 | 0 | 0 | 19,000,000 | 19,000,000 | 19,000,000 | 0 | 0 |
| Rate Stabilization Fund | 4,563,391 | 0 | 0 | 0 | 64,358,000 | 62,663,865 | 56,160,448 | (8,197,552) | (6,503,417) |
| Total Revenue from Other Funds | 38,285,222 | 0 | 0 | 0 | 120,431,000 | 118,736,865 | 112,233,448 | (8,197,552) | (6,503,417) |
| | | | | | | | | | |
| Total - All Sources | 725,208,085 | 538,676,063 | 538,676,063 | 0 | 801,233,000 | 818,538,865 | 812,265,448 | 11,032,448 | (6,273,417) |

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report
Departmental Obligations Summary
Water Fund**

For the Period Ending March 31, 2018

| Department | FY 2017 Actual | Fiscal Year 2018 Year to Date | | | Fiscal Year 2018 Full Year | | | Current Projection (Over) / Under | |
|--|--------------------|----------------------------------|--------------------|---|-------------------------------|--------------------|-----------------------|--------------------------------------|------------------|
| | | Target Budget | Actual | Actual (Over) / Under Target Budget | Adopted Budget | Target Budget | Current Projection | Adopted Budget | Target Budget |
| | | | | | | | | | |
| Office of Innovation & Technology | 20,133,074 | 16,126,603 | 16,126,603 | 0 | 29,000,705 | 29,000,705 | 29,000,705 | 0 | 0 |
| Personal Services | 5,893,231 | 4,429,106 | 4,429,106 | 0 | 7,256,281 | 7,256,281 | 7,256,281 | 0 | 0 |
| Purchase of Services | 12,605,189 | 10,864,032 | 10,864,032 | 0 | 19,043,874 | 19,043,874 | 19,043,874 | 0 | 0 |
| Materials, Supplies & Equipment | 1,634,654 | 833,465 | 833,465 | 0 | 2,700,550 | 2,700,550 | 2,700,550 | 0 | 0 |
| Managing Director | 138,550 | 0 | 0 | 0 | 138,550 | 138,550 | 138,550 | 0 | 0 |
| Personal Services | 138,550 | 0 | 0 | 0 | 138,550 | 138,550 | 138,550 | 0 | 0 |
| Public Property | 4,042,633 | 4,256,027 | 4,256,027 | 0 | 4,256,817 | 4,256,817 | 4,256,817 | 0 | 0 |
| Purchase of Services | 4,042,633 | 4,256,027 | 4,256,027 | 0 | 4,256,817 | 4,256,817 | 4,256,817 | 0 | 0 |
| Office of Fleet Management | 7,755,632 | 5,273,941 | 5,273,941 | 0 | 8,825,836 | 8,825,836 | 8,271,836 | 554,000 | 554,000 |
| Personal Services | 2,925,816 | 2,095,367 | 2,095,367 | 0 | 3,062,196 | 3,062,196 | 3,007,196 | 55,000 | 55,000 |
| Purchase of Services | 1,417,465 | 701,970 | 701,970 | 0 | 1,489,000 | 1,489,000 | 1,489,000 | 0 | 0 |
| Materials, Supplies & Equipment | 3,412,351 | 2,476,604 | 2,476,604 | 0 | 4,274,640 | 4,274,640 | 3,775,640 | 499,000 | 499,000 |
| Water | 360,738,979 | 248,721,947 | 248,721,947 | 0 | 394,476,608 | 394,476,608 | 388,757,191 | 5,719,417 | 5,719,417 |
| Personal Services | 102,685,333 | 78,124,961 | 78,124,961 | 0 | 116,470,294 | 116,470,294 | 114,774,287 | 1,696,007 | 1,696,007 |
| Purchase of Services | 144,294,141 | 134,089,349 | 134,089,349 | 0 | 157,471,521 | 157,471,521 | 155,548,111 | 1,923,410 | 1,923,410 |
| Materials, Supplies & Equipment | 40,707,312 | 36,007,637 | 36,007,637 | 0 | 48,934,793 | 48,934,793 | 46,834,793 | 2,100,000 | 2,100,000 |
| Contributions, Indemnities & Taxes | 7,352,193 | 500,000 | 500,000 | 0 | 600,000 | 600,000 | 600,000 | 0 | 0 |
| Payments to Other Funds-Rate Stabilization Fd | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Payments to Other Funds-Water Residual Fd | 31,300,606 | 0 | 0 | 0 | 37,000,000 | 37,000,000 | 37,000,000 | 0 | 0 |
| Payments to Other Funds-Other | 34,399,394 | 0 | 0 | 0 | 34,000,000 | 34,000,000 | 34,000,000 | 0 | 0 |
| Finance | 121,566,723 | 110,450,818 | 110,450,818 | 0 | 128,632,283 | 145,938,148 | 145,938,148 | (17,305,865) | 0 |
| Personal Services - Fringe Benefits | 121,566,723 | 105,176,500 | 105,176,500 | 0 | 122,132,283 | 137,438,148 | 137,438,148 | (15,305,865) | 0 |
| Contributions, Indemnities & Taxes | 0 | 5,274,318 | 5,274,318 | 0 | 6,500,000 | 8,500,000 | 8,500,000 | (2,000,000) | 0 |
| Revenue | 16,634,523 | 10,995,484 | 10,995,484 | 0 | 16,240,700 | 16,240,700 | 16,240,700 | 0 | 0 |
| Personal Services | 10,844,659 | 7,254,272 | 7,254,272 | 0 | 9,759,200 | 9,759,200 | 9,759,200 | 0 | 0 |
| Purchase of Services | 4,958,726 | 3,418,544 | 3,418,544 | 0 | 5,048,100 | 5,048,100 | 5,048,100 | 0 | 0 |
| Materials, Supplies & Equipment | 831,018 | 322,668 | 322,668 | 0 | 1,428,400 | 1,428,400 | 1,428,400 | 0 | 0 |
| Contributions, Indemnities & Taxes | 120 | 0 | 0 | 0 | 5,000 | 5,000 | 5,000 | 0 | 0 |
| Sinking Fund | 215,897,713 | 193,551,335 | 193,551,335 | 0 | 240,267,536 | 240,267,536 | 240,267,536 | 0 | 0 |
| Debt Service | 215,897,713 | 193,551,335 | 193,551,335 | 0 | 240,267,536 | 240,267,536 | 240,267,536 | 0 | 0 |
| Procurement | 85,470 | 64,811 | 64,811 | 0 | 89,261 | 89,261 | 89,261 | 0 | 0 |
| Personal Services | 85,470 | 64,811 | 64,811 | 0 | 89,261 | 89,261 | 89,261 | 0 | 0 |
| Law | 2,572,018 | 1,812,892 | 1,812,892 | 0 | 3,240,830 | 3,240,830 | 3,240,830 | 0 | 0 |
| Personal Services | 2,369,450 | 1,756,416 | 1,756,416 | 0 | 2,506,206 | 2,506,206 | 2,506,206 | 0 | 0 |
| Purchase of Services | 166,089 | 35,948 | 35,948 | 0 | 691,614 | 691,614 | 691,614 | 0 | 0 |
| Materials, Supplies & Equipment | 36,469 | 20,528 | 20,528 | 0 | 43,010 | 43,010 | 43,010 | 0 | 0 |
| Office of Sustainability | 92,874 | 72,363 | 72,363 | 0 | 93,874 | 93,874 | 93,874 | 0 | 0 |
| Personal Services | 63,874 | 42,363 | 42,363 | 0 | 63,874 | 63,874 | 63,874 | 0 | 0 |
| Purchase of Services | 29,000 | 30,000 | 30,000 | 0 | 30,000 | 30,000 | 30,000 | 0 | 0 |
| Water, Sewer & Storm Water Rate Board | 99,651 | 442,549 | 442,549 | 0 | 970,000 | 970,000 | 970,000 | 0 | 0 |
| Personal Services | 3,800 | 0 | 0 | 0 | 120,000 | 120,000 | 120,000 | 0 | 0 |
| Purchase of Services | 95,851 | 442,549 | 442,549 | 0 | 850,000 | 850,000 | 850,000 | 0 | 0 |
| Total Water Fund | 749,757,840 | 591,768,770 | 591,768,770 | 0 | 826,233,000 | 843,538,865 | 837,265,448 | (11,032,448) | 6,273,417 |
| Personal Services | 125,010,183 | 93,767,296 | 93,767,296 | 0 | 139,465,862 | 139,465,862 | 137,714,855 | 1,751,007 | 1,751,007 |
| Personal Services - Fringe Benefits | 121,566,723 | 105,176,500 | 105,176,500 | 0 | 122,132,283 | 137,438,148 | 137,438,148 | (15,305,865) | 0 |
| Sub-Total Employee Compensation | 246,576,906 | 198,943,796 | 198,943,796 | 0 | 261,598,145 | 276,904,010 | 275,153,003 | (13,564,858) | 1,751,007 |
| Purchase of Services | 167,609,104 | 153,838,419 | 153,838,419 | 0 | 188,880,926 | 188,880,926 | 186,957,516 | 1,923,410 | 1,923,410 |
| Materials, Supplies & Equipment | 46,621,804 | 39,660,902 | 39,660,902 | 0 | 57,381,393 | 57,381,393 | 54,782,393 | 2,599,000 | 2,599,000 |
| Contributions, Indemnities & Taxes | 7,352,313 | 5,774,318 | 5,774,318 | 0 | 7,105,000 | 9,105,000 | 9,105,000 | (2,000,000) | 0 |
| Debt Service | 215,897,713 | 193,551,335 | 193,551,335 | 0 | 240,267,536 | 240,267,536 | 240,267,536 | 0 | 0 |
| Payments to Other Funds | 65,700,000 | 0 | 0 | 0 | 71,000,000 | 71,000,000 | 71,000,000 | 0 | 0 |

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**Quarterly City Managers Report
Analysis of Projected Year-End Variances
Water Fund**

All Departments

For the Period Ending March 31, 2018

| Category | Full Year Proj. Variance Better / (Worse) Than Cur. Target | Reasons / Comments |
|--|---|--|
| <u>Revenues</u> | | |
| Locally Generated | \$0.2 | Fleet Management - Anticipated increase in vehicle sales. |
| Revenue from Other Funds - Rate Stabilization Fund | (6.5) | Reduce requirement to offset decrease in obligation estimates. |
| Subtotal | (6.3) | |
| <u>Obligations / Appropriations</u> | | |
| Personal Services | \$1.8 | Decrease in estimated payroll expenses due to hiring delays. |
| Purchase of Services | 1.9 | Decrease in estimated contractual obligations. |
| Supplies and Equipment | 2.6 | Decrease in anticipated equipment purchases. |
| | \$6.3 | |
| <u>Other Adjustments</u> | | |
| Net Adjustments - Prior Years | \$0.0 | |
| | | |
| Subtotal | \$6.3 | |
| | | |
| Total | \$0.0 | |

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**Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund**

For the Period Ending March 31, 2018

| Department | FY 2017 Actual | Fiscal Year 2018 Year to Date | | | Fiscal Year 2018 Full Year | | | | |
|---|-------------------|----------------------------------|--------|---|-------------------------------|------------------|-----------------------|----------------|--|
| | | Month End | | Actual (Over) / Under Target Budget | Authorized Positions | | Current Projection | | Current Projection (Over) / Under Adopted Budget |
| | | Target Budget | Actual | | Adopted Budget | Target Budget | Current Projection | Adopted Budget | |
| Office of Innovation & Technology Office of Fleet Management Water Revenue Procurement Law | 81 | 86 | 86 | 0 | 97 | 97 | 92 | 5 | 5 |
| | 52 | 51 | 51 | 0 | 58 | 58 | 55 | 3 | 3 |
| | 1,823 | 1,886 | 1,886 | 0 | 2,073 | 2,073 | 1,973 | 100 | 100 |
| | 244 | 218 | 218 | 0 | 232 | 232 | 225 | 7 | 7 |
| | 2 | 2 | 2 | 0 | 2 | 2 | 2 | 0 | 0 |
| | 29 | 31 | 31 | 0 | 32 | 32 | 32 | 0 | 0 |
| Total Water Fund | 2,231 | 2,274 | 2,274 | 0 | 2,494 | 2,494 | 2,379 | 115 | 115 |

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

AVIATION FUND QUARTERLY REPORT

All Departments
For the Period Ending March 31, 2018

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending March 31, 2018

| Department | FY 2017 Actual | Fiscal Year 2018 Year to Date | | | | Fiscal Year 2018 Full Year | | | |
|---------------------------------------|--------------------|----------------------------------|--------------------|---|----------|-------------------------------|--------------------|--------------------------------------|---------------|
| | | Target Budget | Actual | Actual Over / (Under) Target Budget | | Adopted Budget | Target Budget | Current Projection Over / (Under) | |
| | | | | | | | | Adopted Budget | Target Budget |
| <u>Local Non-Tax Revenue</u> | | | | | | | | | |
| Fleet Management | 0 | 0 | 0 | 0 | 0 | 25,000 | 25,000 | 0 | 0 |
| Sale of Vehicles | 0 | 0 | 0 | 0 | 0 | 25,000 | 25,000 | 0 | 0 |
| Procurement | 9,874 | 382 | 382 | 382 | 0 | 20,000 | 20,000 | 0 | 0 |
| Miscellaneous | 9,874 | 382 | 382 | 382 | 0 | 20,000 | 20,000 | 0 | 0 |
| City Treasurer | 1,290,542 | 371,801 | 371,801 | 371,801 | 0 | 1,000,000 | 1,000,000 | 0 | 0 |
| Interest Earnings | 1,290,542 | 371,801 | 371,801 | 371,801 | 0 | 1,000,000 | 1,000,000 | 0 | 0 |
| Commerce - Division of Aviation | 366,298,143 | 296,227,206 | 296,227,206 | 296,227,206 | 0 | 436,000,000 | 433,000,000 | (3,000,000) | 0 |
| Concessions | 48,907,757 | 34,398,518 | 34,398,518 | 34,398,518 | 0 | 56,500,000 | 51,500,000 | (5,000,000) | 0 |
| Space Rentals | 148,927,395 | 96,736,458 | 96,736,458 | 96,736,458 | 0 | 144,000,000 | 144,000,000 | 0 | 0 |
| Landing Fees | 77,917,837 | 51,492,512 | 51,492,512 | 51,492,512 | 0 | 98,000,000 | 81,000,000 | (17,000,000) | 0 |
| Parking | 1,336,706 | 33,421,285 | 33,421,285 | 33,421,285 | 0 | 30,000,000 | 65,000,000 | 35,000,000 | 0 |
| Car Rental | 19,009,043 | 13,168,641 | 13,168,641 | 13,168,641 | 0 | 22,000,000 | 20,000,000 | (2,000,000) | 0 |
| Sale of Utilities | 2,953,596 | 1,551,651 | 1,551,651 | 1,551,651 | 0 | 3,500,000 | 3,500,000 | 0 | 0 |
| Overseas Terminal Facility Charges | 62,320 | 10,800 | 10,800 | 10,800 | 0 | 0 | 100,000 | 100,000 | 0 |
| International Terminal Charges | 29,978,845 | 23,684,191 | 23,684,191 | 23,684,191 | 0 | 39,500,000 | 31,500,000 | (8,000,000) | 0 |
| Passenger Facility Charge | 33,692,950 | 6,574,000 | 6,574,000 | 6,574,000 | 0 | 31,500,000 | 31,500,000 | 0 | 0 |
| Miscellaneous | 3,511,694 | 35,189,150 | 35,189,150 | 35,189,150 | 0 | 11,000,000 | 4,900,000 | (6,100,000) | 0 |
| Total Local Non-Tax Revenue | 367,598,559 | 296,599,389 | 296,599,389 | 296,599,389 | 0 | 437,045,000 | 434,045,000 | (3,000,000) | 0 |
| <u>Other Governments</u> | | | | | | | | | |
| Commerce - Division of Aviation | 2,655,246 | 1,440,041 | 1,440,041 | 1,440,041 | 0 | 4,500,000 | 3,500,000 | (1,000,000) | 0 |
| State | 0 | 0 | 0 | 0 | 0 | 250,000 | 250,000 | 0 | 0 |
| Federal | 2,655,246 | 1,440,041 | 1,440,041 | 1,440,041 | 0 | 4,250,000 | 3,250,000 | (1,000,000) | 0 |
| Total Other Governments | 2,655,246 | 1,440,041 | 1,440,041 | 1,440,041 | 0 | 4,500,000 | 3,500,000 | (1,000,000) | 0 |
| <u>Revenue from Other Funds</u> | | | | | | | | | |
| Commerce - Division of Aviation | 1,166,338 | 0 | 0 | 0 | 0 | 1,600,000 | 1,600,000 | 0 | 0 |
| General Fund | 1,034,338 | 0 | 0 | 0 | 0 | 1,500,000 | 1,500,000 | 0 | 0 |
| Contribution from Bond Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Employee Benefits Fund | 132,000 | 0 | 0 | 0 | 0 | 100,000 | 100,000 | 0 | 0 |
| Total Revenue from Other Funds | 1,166,338 | 0 | 0 | 0 | 0 | 1,600,000 | 1,600,000 | 0 | 0 |
| Total - All Sources | 371,420,143 | 298,039,430 | 298,039,430 | 298,039,430 | 0 | 443,145,000 | 439,145,000 | (4,000,000) | 0 |

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**Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund**

For the Period Ending March 31, 2018

| Department | FY 2017 Actual | Fiscal Year 2018 Year to Date | | Actual (Over) / Under Target Budget | Fiscal Year 2018 Full Year | | | Current Projection (Over) / Under | |
|--|--------------------|----------------------------------|--------------------|---|-------------------------------|--------------------|-----------------------|--------------------------------------|---------------------|
| | | Target Budget | Actual | | Adopted Budget | Target Budget | Current Projection | Adopted Budget | Target Budget |
| | | | | | | | | | |
| Office of Innovation & Technology | 8,143,540 | 980,076 | 980,076 | 0 | 2,083,089 | 2,083,089 | 2,083,089 | 0 | 0 |
| Personal Services | 235,226 | | 232,536 | 0 | | | 980,000 | 0 | 0 |
| Purchase of Services | 7,193,314 | 747,540 | 747,540 | 0 | 1,103,089 | 1,103,089 | 1,103,089 | 0 | 0 |
| Materials, Supplies & Equipment | 715,000 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| Police | 15,694,107 | 12,570,139 | 12,570,139 | 0 | 15,892,170 | 16,381,404 | 16,381,404 | (489,234) | 0 |
| Personal Services | 15,628,007 | 12,407,339 | 12,407,339 | 0 | 15,721,670 | 16,210,904 | 16,210,904 | (489,234) | 0 |
| Purchase of Services | 75,500 | 74,000 | 74,000 | 0 | 77,500 | 77,500 | 77,500 | 0 | 0 |
| Materials, Supplies & Equipment | 90,600 | 88,800 | 88,800 | 0 | 93,000 | 93,000 | 93,000 | 0 | 0 |
| Fire | 7,153,198 | 5,334,982 | 5,334,982 | 0 | 7,802,474 | 7,802,474 | 7,802,474 | 0 | 0 |
| Personal Services | 7,013,736 | 5,202,228 | 5,202,228 | 0 | 7,608,574 | 7,608,574 | 7,608,574 | 0 | 0 |
| Purchase of Services | 15,000 | 15,000 | 15,000 | 0 | 15,000 | 15,000 | 15,000 | 0 | 0 |
| Materials, Supplies & Equipment | 124,462 | 117,754 | 117,754 | 0 | 155,900 | 155,900 | 155,900 | 0 | 0 |
| Payments to Other Funds | 0 | 0 | 0 | 0 | 23,000 | 23,000 | 23,000 | 0 | 0 |
| Public Property | 20,710,000 | 19,640,000 | 19,640,000 | 0 | 26,900,000 | 26,900,000 | 26,900,000 | 0 | 0 |
| Purchase of Services | 20,710,000 | 19,640,000 | 19,640,000 | 0 | 26,900,000 | 26,900,000 | 26,900,000 | 0 | 0 |
| Office of Fleet Management | 6,982,698 | 5,202,767 | 5,202,767 | 0 | 8,288,759 | 8,288,759 | 8,288,759 | 0 | 0 |
| Personal Services | 1,206,800 | 1,005,901 | 1,005,901 | 0 | 1,407,759 | 1,407,759 | 1,407,759 | 0 | 0 |
| Purchase of Services | 543,866 | 344,192 | 344,192 | 0 | 588,000 | 588,000 | 588,000 | 0 | 0 |
| Materials, Supplies & Equipment | 5,232,032 | 3,852,674 | 3,852,674 | 0 | 6,293,000 | 6,293,000 | 6,293,000 | 0 | 0 |
| Finance | 60,826,183 | 51,004,709 | 51,004,709 | 0 | 68,787,873 | 67,852,271 | 68,287,873 | 500,000 | 0 |
| Personal Services - Fringe Benefits | 58,249,332 | 47,621,535 | 47,621,535 | 0 | 62,129,873 | 62,129,873 | 62,129,873 | 0 | 0 |
| Purchase of Services | 2,576,851 | 2,507,347 | 2,507,347 | 0 | 4,146,000 | 4,146,000 | 4,146,000 | 0 | 0 |
| Contributions, Indemnities & Taxes | 0 | 875,827 | 875,827 | 0 | 2,512,000 | 2,012,000 | 2,012,000 | 500,000 | 0 |
| Advances and Other Miscellaneous Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sinking Fund | 122,205,069 | 32,068,413 | 32,068,413 | 0 | 159,426,123 | 159,426,123 | 159,426,123 | 0 | 0 |
| Debt Service | 122,205,069 | 32,068,413 | 32,068,413 | 0 | 159,426,123 | 159,426,123 | 159,426,123 | 0 | 0 |
| Commerce - Division of Aviation | 141,400,949 | 126,223,476 | 126,223,476 | 0 | 192,008,836 | 165,108,836 | 178,808,836 | 13,200,000 | (13,700,000) |
| Personal Services | 45,750,962 | 35,153,033 | 35,153,033 | 0 | 49,555,783 | 48,155,783 | 48,155,783 | 1,400,000 | 0 |
| Purchase of Services | 75,503,361 | 81,207,896 | 81,207,896 | 0 | 109,296,196 | 89,296,196 | 96,296,196 | 13,000,000 | (7,000,000) |
| Materials, Supplies & Equipment | 7,793,545 | 8,726,316 | 8,726,316 | 0 | 12,529,357 | 9,029,357 | 9,029,357 | 3,500,000 | 0 |
| Contributions, Indemnities & Taxes | 5,196,596 | 849,656 | 849,656 | 0 | 6,002,500 | 4,002,500 | 2,702,500 | 3,300,000 | 1,300,000 |
| Payments to Other Funds | 7,156,485 | 286,575 | 286,575 | 0 | 14,625,000 | 14,625,000 | 22,625,000 | (8,000,000) | (8,000,000) |
| Law | 1,537,625 | 1,039,861 | 1,039,861 | 0 | 1,563,803 | 1,563,803 | 1,563,803 | 0 | 0 |
| Personal Services | 1,082,224 | 1,039,861 | 1,039,861 | 0 | 1,563,803 | 1,563,803 | 1,563,803 | 0 | 0 |
| Purchase of Services | 431,579 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials, Supplies & Equipment | 23,822 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of Sustainability | 92,873 | 72,363 | 72,363 | 0 | 93,873 | 93,873 | 93,873 | 0 | 0 |
| Personal Services | 63,873 | 42,363 | 42,363 | 0 | 63,873 | 63,873 | 63,873 | 0 | 0 |
| Purchase of Services | 29,000 | 30,000 | 30,000 | 0 | 30,000 | 30,000 | 30,000 | 0 | 0 |
| Total Aviation Fund | 384,746,242 | 254,136,786 | 254,136,786 | 0 | 482,847,000 | 455,936,234 | 469,636,234 | 13,210,766 | (13,700,000) |
| Personal Services | 70,880,828 | 55,083,261 | 55,083,261 | 0 | 76,901,462 | 75,990,696 | 75,990,696 | 910,766 | 0 |
| Personal Services - Fringe Benefits | 58,249,332 | 47,621,535 | 47,621,535 | 0 | 62,129,873 | 62,129,873 | 62,129,873 | 0 | 0 |
| Sub-Total Employee Compensation | 129,130,160 | 102,704,796 | 102,704,796 | 0 | 139,031,335 | 138,120,569 | 138,120,569 | 910,766 | 0 |
| Purchase of Services | 107,078,471 | 104,565,975 | 104,565,975 | 0 | 142,155,785 | 122,155,785 | 129,155,785 | 13,000,000 | (7,000,000) |
| Materials, Supplies & Equipment | 13,979,461 | 12,785,544 | 12,785,544 | 0 | 19,071,257 | 15,571,257 | 15,571,257 | 3,500,000 | 0 |
| Contributions, Indemnities & Taxes | 5,196,596 | 1,725,483 | 1,725,483 | 0 | 8,514,500 | 6,014,500 | 4,714,500 | 3,800,000 | 1,300,000 |
| Debt Service | 122,205,069 | 32,068,413 | 32,068,413 | 0 | 159,426,123 | 159,426,123 | 159,426,123 | 0 | 0 |
| Payments to Other Funds | 7,156,485 | 286,575 | 286,575 | 0 | 14,648,000 | 14,648,000 | 22,648,000 | (8,000,000) | (8,000,000) |
| Advances & Other Misc. Pmts. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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Quarterly City Managers Report
Analysis of Projected Year-End Variances
Aviation Fund
All Departments
For the Period Ending March 31, 2018
(Amounts in Millions)

| Category | Full Year Proj. Variance Better / (Worse) Than Cur. Target | Reasons / Comments |
|-------------------------------------|---|---|
| <u>Revenues</u> | | |
| No variances to report. | | |
| Subtotal | \$0.0 | |
| <u>Obligations / Appropriations</u> | | |
| Purchase of Services | (\$7.0) | Variances are due to higher than anticipated contracted services. |
| Contributions, Indemnities & Taxes | \$1.3 | Variances are due to lower than anticipated tax payments. |
| Payments to Other Funds | (\$8.0) | Variances are due to higher anticipated payments to Capital Fund. |
| Subtotal | (\$13.7) | |
| | | |
| Total | (\$13.7) | |

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Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending March 31, 2018

| Department | FY 2017 Actual | Fiscal Year 2018 Year to Date | | | Fiscal Year 2018 Full Year | | | |
|-----------------------------------|-------------------|----------------------------------|--------------|---|-------------------------------|------------------|-----------------------|--|
| | | Month End | | Actual (Over) / Under Target Budget | Authorized Positions | | Current Projection | Current Projection (Over) / Under Adopted Budget Target Budget |
| | | Target Budget | Actual | | Adopted Budget | Target Budget | | |
| Office of Innovation & Technology | 3 | 4 | 4 | 0 | 10 | 10 | 6 | 4 4 |
| Police | 163 | 159 | 159 | 0 | 166 | 166 | 166 | 0 0 |
| Uniformed | 153 | 149 | 149 | 0 | 155 | 155 | 155 | 0 0 |
| Civilian | 10 | 10 | 10 | 0 | 11 | 11 | 11 | 0 0 |
| Fire | 66 | 69 | 69 | 0 | 79 | 79 | 79 | 0 0 |
| Uniformed | 66 | 69 | 69 | 0 | 79 | 79 | 79 | 0 0 |
| Civilian | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 0 |
| Office of Fleet Management | 23 | 23 | 23 | 0 | 23 | 23 | 23 | 0 0 |
| Commerce - Division of Aviation | 765 | 783 | 783 | 0 | 900 | 900 | 825 | 75 75 |
| Law | 16 | 21 | 21 | 0 | 21 | 21 | 21 | 0 0 |
| Total Aviation Fund | 1,036 | 1,059 | 1,059 | 0 | 1,199 | 1,199 | 1,120 | 79 79 |

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2018

FOR THE PERIOD JANUARY 1, 2018 - MARCH 31, 2018

| Dp. No. | Department | Amount | Grant Title | Source | Description |
|--------------|------------|--------|-------------|--------|--------------------------|
| | | | | | No Activity this period. |
| Total | | - | | | |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

CASH FLOW FORECAST FOR FISCAL YEAR 2018

OFFICE OF THE DIRECTOR OF FINANCE

CASH FLOW PROJECTIONS
GENERAL FUND - FY2018

Projection as of March 31, 2018

Amounts in Millions

| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 | Total | Accrued | Not Accrued | Estimated Revenues |
|---|---------|--------|---------|---------|--------|--------|--------|--------|----------|----------|---------|---------|--------|---------|-------------|--------------------|
| REVENUES | | | | | | | | | | | | | | | | |
| Real Estate Tax | 9.2 | 8.5 | 6.5 | 6.0 | 5.8 | 5.8 | 34.3 | 64.1 | 346.5 | 114.7 | 34.2 | 14.0 | 11.1 | 654.8 | (8.6) | 646.3 |
| Total Wage, Earnings, Net Profits | 137.7 | 114.0 | 115.3 | 134.3 | 119.4 | 119.4 | 112.0 | 170.0 | 109.4 | 132.9 | 165.9 | 133.3 | 121.6 | 1565.8 | | 1565.8 |
| Realty Transfer Tax | 38.3 | 29.0 | 20.8 | 27.5 | 28.7 | 28.7 | 21.8 | 36.9 | 25.0 | 19.1 | 24.8 | 20.2 | 21.1 | 313.2 | | 313.2 |
| Sales Tax | 28.6 | 29.0 | 12.0 | 11.9 | 14.6 | 14.6 | 12.7 | 11.9 | 15.8 | 13.0 | 11.4 | 14.0 | 26.4 | 201.2 | 3.3 | 204.5 |
| Business Income & Receipts Tax | 6.9 | 6.9 | 16.4 | 14.9 | 0.9 | 0.9 | 6.1 | 29.4 | (2.2) | 40.3 | 274.8 | 38.2 | 1.0 | 433.8 | (20.3) | 413.5 |
| Beverage Tax | 6.9 | 6.5 | 6.7 | 7.6 | 6.1 | 6.1 | 6.0 | 6.5 | 5.8 | 5.5 | 6.5 | 7.2 | 7.5 | 78.8 | | 78.8 |
| Other Taxes | 10.2 | 9.5 | 12.2 | 10.3 | 9.7 | 9.7 | 10.2 | 9.8 | 11.1 | 9.2 | 11.3 | 11.3 | 9.5 | 123.1 | | 123.1 |
| Locally Generated Non-tax | 24.3 | 29.4 | 21.4 | 30.7 | 24.1 | 24.1 | 27.8 | 26.5 | 27.6 | 20.2 | 26.6 | 25.8 | 23.2 | 307.5 | | 307.5 |
| Total Other Governments | 22.9 | 52.3 | 77.9 | 59.9 | 16.8 | 16.8 | 7.0 | 15.2 | 11.8 | 15.4 | 10.2 | 13.7 | 14.0 | 317.2 | (5.3) | 311.9 |
| Total PICOA Other Governments | 25.8 | 37.2 | 29.7 | 17.2 | 41.8 | 41.8 | 13.1 | 62.7 | 29.2 | 39.0 | 56.6 | 44.4 | 44.7 | 441.3 | 0.0 | 441.3 |
| Interfund Transfers | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 30.5 | 32.9 | | 63.4 |
| Total Current Revenue | 310.7 | 322.5 | 318.8 | 320.3 | 267.9 | 250.9 | 432.8 | 580.2 | 409.2 | 622.3 | 320.9 | 310.7 | 4467.2 | (2.0) | 32.9 | 4469.2 |
| Collection of prior year(s) revenue | 40.9 | 0.2 | 12.5 | (2.8) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 50.8 | | | |
| Other fund balance adjustments | | | | | | | | | | | | | | | | |
| TOTAL CASH RECEIPTS | 351.6 | 322.6 | 331.4 | 317.6 | 267.9 | 250.9 | 432.8 | 580.2 | 409.2 | 622.3 | 320.9 | 310.7 | 4518.0 | | | |
| EXPENSES AND OBLIGATIONS | | | | | | | | | | | | | | | | |
| Payroll | 69.7 | 172.3 | 133.4 | 127.2 | 135.9 | 121.6 | 179.9 | 122.6 | 127.9 | 123.4 | 143.5 | 135.9 | 1593.3 | 84.8 | 4.0 | 1682.1 |
| Employee Benefits | 45.8 | 36.2 | 65.6 | 33.7 | 42.2 | 46.2 | 47.0 | 43.5 | 47.0 | 54.5 | 55.1 | 52.0 | 568.8 | 46.7 | 0.5 | 616.0 |
| Pension | 3.7 | (6.5) | 4.8 | 64.2 | (6.0) | (2.5) | (6.5) | (2.7) | 611.7 | (3.0) | (3.1) | (2.6) | 651.5 | 31.9 | | 683.4 |
| Purchase of Services | 42.6 | 50.8 | 76.3 | 89.1 | 61.0 | 48.2 | 61.3 | 50.3 | 87.8 | 52.2 | 57.3 | 75.4 | 752.2 | 23.8 | 146.5 | 922.6 |
| Materials, Equipment | 3.0 | 3.8 | 8.5 | 6.8 | 5.3 | 6.1 | 6.9 | 5.6 | 5.9 | 5.6 | 8.6 | 8.9 | 75.1 | 4.0 | 29.0 | 108.0 |
| Contributions, Indemnities | 14.3 | 5.0 | 10.2 | 8.8 | 11.5 | 5.0 | 5.5 | 10.6 | 2.9 | 4.6 | 109.0 | 9.1 | 196.5 | | | 196.5 |
| Debt Service-Short Term | 0.0 | 0.1 | 0.1 | 0.0 | 0.0 | 0.1 | 0.4 | 0.0 | 0.1 | 0.0 | 0.0 | 4.4 | 5.3 | | | 5.3 |
| Debt Service-Long Term | 96.1 | 0.5 | 0.0 | 0.6 | 9.2 | 7.4 | 31.2 | 0.5 | 0.0 | 0.8 | 0.0 | 0.0 | 152.1 | | | 152.1 |
| Interfund Charges | 0.4 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.5 | 0.9 | 5.9 | 7.6 | 28.4 | | 36.0 |
| Advances & Misc. Pmts. / Labor Obligations | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 7.0 | 10.0 | 17.0 | | 54.1 | 71.1 |
| Current Year Appropriation | 275.5 | 262.2 | 298.9 | 330.4 | 259.2 | 232.1 | 325.6 | 230.3 | 883.4 | 238.5 | 378.3 | 304.8 | 4019.3 | 219.7 | 234.1 | 4473.1 |
| Prior Yr. Expenditures against Encumbrances | 38.3 | 25.3 | 19.3 | 9.0 | 6.7 | 3.4 | 4.3 | 5.2 | 1.7 | 1.5 | 1.0 | 2.0 | 117.6 | | | |
| Prior Yr. Salaries & Vouchers Payable | 77.4 | (24.5) | (9.5) | 89.8 | 31.0 | 5.8 | (26.1) | (2.3) | 8.1 | 17.1 | 0.0 | 0.0 | 166.8 | | | |
| TOTAL DISBURSEMENTS | 391.2 | 263.0 | 308.8 | 429.2 | 296.8 | 241.2 | 303.9 | 233.1 | 893.3 | 257.1 | 379.3 | 306.8 | 4303.8 | | | |
| Excess (Def) of Receipts over Disbursements | (39.6) | 59.6 | 22.6 | (111.7) | (28.9) | 9.7 | 128.9 | 347.0 | (484.0) | 365.2 | (58.4) | 3.8 | | | | |
| Opening Balance | 533.9 | 494.3 | 553.9 | 576.5 | 464.8 | 435.9 | 570.6 | 699.5 | 1046.5 | 562.5 | 927.7 | 744.3 | | | | |
| TRAN | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 125.0 | 0.0 | 0.0 | 0.0 | 0.0 | (125.0) | 0.0 | | | | |
| CLOSING BALANCE | 494.3 | 553.9 | 576.5 | 464.8 | 435.9 | 570.6 | 699.5 | 1046.5 | 562.5 | 927.7 | 744.3 | 748.1 | | | | |

CASH FLOW PROJECTIONS
CONSOLIDATED CASH - ALL FUNDS - FY2018

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2018

| | Amounts in Millions | | | | | | | | | | | |
|------------------------------|---------------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|---------------|--------------|--------------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 |
| General | 494.3 | 553.9 | 576.5 | 464.8 | 435.9 | 570.6 | 699.5 | 1046.5 | 562.5 | 927.7 | 744.3 | 748.1 |
| Grants Revenue | (58.0) | 83.0 | 20.0 | 16.1 | (56.3) | (109.5) | 37.6 | (18.1) | 63.1 | 102.3 | (17.1) | (119.4) |
| Community Development | (16.9) | (15.1) | (11.7) | (11.8) | (4.4) | (8.1) | (6.7) | (4.4) | (3.6) | 3.1 | (3.0) | (6.1) |
| Vehicle Rental Tax | 6.0 | 6.6 | 1.2 | 1.6 | 2.1 | 2.6 | 3.0 | 3.4 | 3.7 | 4.2 | 5.7 | 6.2 |
| Hospital Assessment Fund | 13.8 | 13.6 | 23.1 | 14.7 | 14.8 | 50.8 | 15.8 | 15.5 | 17.3 | 16.5 | 27.1 | 15.4 |
| Housing Trust Fund | 32.0 | 33.3 | 33.8 | 33.9 | 33.4 | 34.3 | 35.2 | 35.7 | 36.3 | 36.5 | 36.5 | 36.5 |
| Other Funds | 8.7 | 9.0 | 7.8 | 7.9 | 8.9 | 8.7 | 8.9 | 8.9 | 8.4 | 8.5 | 7.2 | 7.2 |
| TOTAL OPERATING FUNDS | 480.0 | 684.3 | 650.7 | 527.4 | 434.4 | 549.3 | 793.3 | 1087.5 | 687.7 | 1098.8 | 800.8 | 688.0 |
| Capital Improvement | 28.4 | 297.8 | 287.3 | 267.5 | 252.6 | 239.0 | 217.6 | 208.1 | 192.8 | 177.1 | 161.6 | 150.1 |
| Industrial & Commercial Dev. | 9.8 | 9.8 | 9.8 | 9.8 | 9.8 | 9.8 | 9.8 | 9.8 | 9.8 | 9.8 | 9.8 | 9.8 |
| TOTAL CAPITAL FUNDS | 38.1 | 307.6 | 297.1 | 277.3 | 262.4 | 248.8 | 227.5 | 217.9 | 202.7 | 187.0 | 171.5 | 160.0 |
| TOTAL FUND EQUITY | 518.1 | 992.0 | 947.8 | 804.7 | 696.8 | 798.1 | 1020.7 | 1305.4 | 890.4 | 1285.7 | 972.2 | 847.9 |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. LEGAL COMPLIANCE

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.