

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017



**Budget Bureau
Office of Budget and Program Evaluation**

Office of the Director of Finance

May 15, 2017

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING MARCH 31, 2017

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation** in the **Office of the Director of Finance**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage: Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING March 31, 2017

Introduction

This Quarterly City Manager's Report for the third quarter of FY17 projects that the General Fund will end FY17 with a fund balance of \$107.6 million, which is above the fund balance estimated at the time of introduction of the FY18 Budget on March 2, by \$6.9 million. While it is positive that the projected fund balance has increased, the fund balance is still much lower than the City's policy goal as well as the levels that governmental financial experts recommend. At \$107.6 million, the fund balance is only 2.5% of projected obligations, which is less than half of the low end of the City's goal of 6-8%. It is also a decline from the FY16 Actual Fund balance of \$148.3 million.

Revenues

Projections for total revenues have increases by \$5.5 million, mostly due to higher than anticipated revenues from Locally Generated Non-Tax Revenues.

The estimate for total tax revenues have been slightly adjusted downwards by \$1.2 million for this quarterly report, reflecting a decrease in prior year delinquent real estate taxes, partially offset by an increase in current year real estate taxes. The current year collection rate has been adjusted upwards to 93.9%, reflecting the Revenue Department's stronger collection levels over the last few years. However, delinquent revenues have decreased due to a higher level of compliance and increased collection efforts in prior years.

Although the year-to-date revenues for the Wage and Earnings and Business Income and Receipts Taxes are coming in higher than previously anticipated, the projections for these taxes are remaining flat, due to anticipated credits against those taxes that are expected to reduce revenues. We anticipate that the size of these credits will fully offset any increases above projection that we have seen in the current revenue collections.

Locally Generated Revenues are projected to increase by \$7.4 million from the previous projection. The most significant increases are in the Revenue Department, with an additional \$2.1 million projected for a settlement agreement with the Water Department. The Water Department has opted to advance their FY18 payment under that settlement agreement into FY17. The Department of Licenses and Inspections has also seen an increase in building permitting activities, increasing the estimate of permit revenues by \$1 million. An increase of commission fees is also projected for the Sheriff's Office, reflecting an increased volume of Sheriff sales, as well as increased value for those sales. The Department of Parks and Recreation also received an insurance payment in FY17, increasing our estimated revenues by \$1.3 million. The Office of Fleet Management's revenues are projected to end almost \$700,000 higher than anticipated due to increased settlements of damages to City vehicles. These increases are partially offset by a decrease in a variety of revenues attributed to the Department of Public Property, including a decrease in the sale of capital assets.

Revenue from Other Governments is projected to decline by just over \$600,000 from the March projection. An additional \$1.2 million is projected for the Managing Director's Office, reflecting higher than anticipated reimbursements from a large snowstorm from FEMA. An additional \$210,000 is projected for the Streets Department for increased reimbursements for bridges and highways from the Commonwealth and Federal governments. This is offset by a decrease of \$2 million in the Finance's revenues, which reflects the reallocation of a variety of revenues into other departments, which is now included in the projections above.

Expenditures

Projected expenditures are \$1.4 million lower than estimated with the FY18 proposed budget and \$46.6 million higher than in the Adopted Budget. The most significant projected cost decreases are related to a reduction in estimated personnel costs in a variety of departments. These estimated reductions show careful management by the departments in managing their total class 100 allocations. The largest decreases are for the Police Department and Parks and Recreation Department, reflecting a reduction in staffing levels projected (partially offset by increased overtime), for an overall reduction of \$1 million for each department. Other departments, such as Licenses and Inspections, Fleet Management, Revenue, and the District Attorney's office, are also projected to achieve surpluses in their total Class 100 budgets. These surpluses are offset by estimated deficits for the Sheriff (-\$2.5 million), reflecting high overtime costs, Prisons (-\$600,000) due to higher overtime requirements than projected, the Office of Property Assessment (-\$500,000) due to necessary staffing needs and low vacancy rates, and the Fire Department (-\$500,000) due to higher costs related to the pace of hiring. The additional \$800,000 in equipment reflects an internal transfer within the Department of Parks and Recreation from personnel costs for vehicles.

Performance Measures

The City continues to make overall progress to achieving the broad goals of the Administration. For the Police Department, each of the crime performance metrics are reporting on track toward the goal of lower crime levels than the previous fiscal year. However, homicide clearance rates are continuing an upward trend, and the Department is focusing on understanding the issues that could be causing that, so that it can be addressed. Positively, the number of structure fires and fire deaths are lower than in the last fiscal year, although the Fire Department is not yet hitting its targets for response times. The Department is hopeful that the addition of new personnel, funded in the FY18 budget, should decrease overall response times.

Consistent with increased revenue projections, the Department of Licenses and Inspections is seeing an increase in the number of permits issued, and yet despite this increased volume, the Department is also achieving its processing time targets.

The Department of Human Services continues to have a large dependent placement population, causing stress on the system. However, the percentage of children who enter an out of home placement from in home services has gone down, resulting in 227 fewer children than last year entering out of home placement (such as foster care and congregate care).

Recycling continues to be picked up on time, but the Streets Department is showing some challenges with trash collection, due to a shortage of compactors, which is being addressed through acquisition of new vehicles.

Conclusion

Over the next few weeks, City Council and the Administration will continue negotiations over the FY18 budget. The FY18 budget included the first phase of program-based budgeting, and feedback from Councilmembers has been positive in better understanding how funds are spent and how it relates to departmental activities. Quarterly Reports in FY18 will be adjusted to reflect program-based budgeting for those 20 departments included.



Anna Adams
Budget Director
Office of Budget and Program Evaluation
Office of the Director of Finance
City of Philadelphia
May 15, 2017

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

GENERAL FUND BALANCE SUMMARY

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017
(000 Omitted)

Category	FY 2016 Actual	FISCAL YEAR 2017 YEAR TO DATE			FISCAL YEAR 2017 FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for	
								Revenues Over / (Under)	
								Adopt. Budget	Target Budget
<u>REVENUES</u>									
Taxes	2,966,648	1,984,941	2,018,987	34,046	3,071,895	3,086,401	3,085,160	13,265	(1,241)
Locally Generated Non - Tax Revenues	290,990	216,591	230,300	13,709	287,291	290,249	297,620	10,329	7,371
Revenues from Other Governments	305,642	241,420	238,018	(3,402)	312,288	316,937	316,308	4,020	(629)
Other Govts. - PICA City Account (1)	383,434	276,303	285,936	9,633	384,722	394,719	394,719	9,997	0
Sub-Total Other Governments	689,076	517,723	523,954	6,231	697,010	711,656	711,027	14,017	(629)
Revenues from Other Funds of City	42,253	0	0	0	75,571	75,426	75,426	(145)	0
Other Sources	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	3,988,967	2,719,255	2,773,241	53,986	4,131,767	4,163,732	4,169,233	37,466	5,501
Category	FY 2016 Actual	YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for	
								Obligations (Over) / Under	
								Adopt. Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	1,562,628	1,122,780	1,121,989	791	1,565,831	1,592,990	1,590,847	(25,016)	2,143
Personal Services - Employee Benefits	1,181,265	953,249	953,249	0	1,229,794	1,258,611	1,258,611	(28,817)	0
Sub-Total Employee Compensation	2,743,893	2,076,029	2,075,238	791	2,795,625	2,851,601	2,849,458	(53,833)	2,143
Purchase of Services	822,159	728,112	728,112	0	896,926	899,600	899,543	(2,617)	57
Materials, Supplies and Equipment	92,086	73,773	73,773	0	109,128	108,260	109,060	68	(800)
Contributions, Indemnities and Taxes	192,729	72,220	72,220	0	189,395	189,445	189,445	(50)	0
Debt Service	132,089	137,922	137,922	0	153,950	153,950	153,950	0	0
Payments to Other Funds	32,839	478	478	0	32,064	32,278	32,278	(214)	0
Advances & Miscellaneous Payments	0	0	0	0	10,000	0	0	10,000	0
Total Obligations / Appropriations	4,015,795	3,088,534	3,087,743	791	4,187,088	4,235,134	4,233,734	(46,646)	1,400
Operating Surplus (Deficit)	(26,828)	(369,279)	(314,502)	54,777	(55,321)	(71,402)	(64,501)	(9,180)	6,901
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Net Adjustments - Prior Years	23,612	0	0	0	19,500	23,741	23,741	4,241	0
Operating Surplus/(Deficit) & Prior Year Adj.	(3,216)	(369,279)	(314,502)	54,777	(35,821)	(47,661)	(40,760)	(4,939)	6,901
Prior Year Fund Balance	151,531	0	0	0	76,103	148,315	148,315	72,212	0
Year End Fund Balance	148,315	(369,279)	(314,502)	54,777	40,282	100,654	107,555	67,273	6,901

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017
Amounts in Millions

Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
City Wage Tax No variance to report.				FY 2016 Base FY 2016 Projection (6/30/2016 QCMR): \$1,373.0 FY 2016 Actual: \$1,364.6 Decrease: (\$8.4) FY 2016 to FY 2017 Base Growth Rate: Budgeted Growth Rate: 3.68% FY 2016 Tax Rate: Res.: 2.4102% City , 1.5% PICA : Non-Res.: 3.4828% City FY 2017 Tax Rate: Res.: 2.4004% City , 1.5% PICA : Non-Res.: 3.4741% City
Real Estate Tax The real estate tax collection factor is projected to increase from 93.3% to 93.9% in FY17 resulting in 1 million dollars of additional current year tax. However, anticipated delinquent real estate tax collection is expected to decrease by 2.2 million dollars due to improved compliance (see Other Taxes).	\$1.0			FY 2016 Base FY 2016 Projection (6/30/2016 QCMR): \$524.4 FY 2016 Actual: \$521.2 Decrease: (\$3.2) FY 2016 to FY 2017 Base Growth Rate: Budgeted Growth Rate: 2.25% Residential, -8.12% Commercial FY 2016 Tax Rate: .6317% City plus .7681% School District Total 1.3998% FY 2017 Tax Rate: .6317% City plus .7681% School District Total 1.3998%
Business Income & Receipts No variance to report.				FY 2016 Base (includes Current & Prior) FY 2016 Projection (6/30/2016 QCMR): \$455.2 FY 2016 Actual: \$474.2 Increase: \$19.0 FY 2016 to FY 2017 Base (includes Current & Prior) Growth Rate: Budgeted Growth Rate: 0.00% FY 2016 Tax Rate: 1.415 mills on gross receipts and 6.39% of net income FY 2017 Tax Rate: 1.415 mills on gross receipts and 6.35% of net income
Sales Tax No variance to report.				FY 2016 Base FY 2016 Projection (6/30/2016 QCMR): \$167.6 FY 2016 Actual: \$169.4 Increase: \$1.8 FY 2016 to FY 2017 Base Growth Rate: Budgeted Growth Rate: 6.10% FY 2016 Tax Rate: 2% FY 2017 Tax Rate: 2%
Real Estate Transfer Tax No variance to report.				FY 2016 Base FY 2016 Projection (6/30/2016 QCMR): \$237.5 FY 2016 Actual: \$237.3 Decrease: (\$0.2) FY 2016 to FY 2017 Base Growth Rate: Budgeted Growth Rate: -1.89% FY 2016 Tax Rate: 3% FY 2017 Tax Rate: 3.0%, 3.1% effective as of January 1, 2017
Other Taxes				
Total Variance From TB Plan	\$1.0	(\$2.2)	(\$1.2)	
Difference between FY 2017 Adopted Budget and TB Plan	\$14.5			
Total Variance From Budget	\$15.5	(\$2.2)	\$13.3	

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017
(000 Omitted)

Category	FY16 Actual	YEAR TO DATE				FISCAL YEAR 2017			
		Target Budget	Actual**	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
								Adopted	Target
TAX REVENUES									
Wage & Earnings									
Current	1,364,612	992,897	1,011,403	18,506	1,411,069	1,413,925	1,413,925	2,856	0
Prior	8,397	8,196	8,832	636	7,033	7,033	7,033	0	0
Total	1,373,009	1,001,093	1,020,235	19,142	1,418,102	1,420,958	1,420,958	2,856	0
Real Property									
Current	521,242	494,073	499,971	5,898	537,898	533,111	534,111	(3,787)	1,000
Prior	50,405	32,090	25,777	(6,313)	57,023	51,268	49,027	(7,996)	(2,241)
Total	571,647	526,163	525,748	(415)	594,921	584,379	583,138	(11,783)	(1,241)
Business Income & Receipts *									
Current	474,171	111,387	116,604	5,217	441,568	465,113	465,113	23,545	0
Sales									
Current	169,383	85,562	86,762	1,200	177,478	186,584	186,584	9,106	0
Real Estate Transfer									
Current	237,347	163,415	171,354	7,939	249,608	232,861	232,861	(16,747)	0
Net Profits									
Current	25,389	7,294	5,892	(1,402)	24,501	29,090	29,090	4,589	0
Parking									
Current	92,665	63,771	63,837	66	95,128	96,696	96,696	1,568	0
Amusement									
Current	19,397	11,739	13,655	1,916	20,543	21,180	21,180	637	0
Beverage									
Current	0	12,100	12,112	12	46,183	46,183	46,183	0	0
Other									
Current	3,640	2,417	2,788	371	3,863	3,357	3,357	(506)	0
TOTAL TAX REVENUE	2,966,648	1,984,941	2,018,987	34,046	3,071,895	3,086,401	3,085,160	13,265	(1,241)
Analysis of City/PICA Wage, Earnings and Net Profits Tax									
City Wage & Earnings Tax	1,373,009	1,001,093	1,020,235	19,142	1,418,102	1,420,958	1,420,958	2,856	0
PICA Wage & Earnings Tax	420,598	323,989	330,116	6,127	430,011	435,473	435,473	5,462	0
Total Wage & Earnings Tax	1,793,607	1,325,082	1,350,351	25,269	1,848,113	1,856,431	1,856,431	8,318	0
City Net Profits Tax	25,389	7,294	5,892	(1,402)	24,501	29,090	29,090	4,589	0
PICA Net Profits Tax	23,900	3,081	6,172	3,091	20,024	24,559	24,559	4,535	0
Total Net Profits Tax	49,289	10,375	12,064	1,689	44,525	53,649	53,649	9,124	0
PICA Wage & Earnings Tax	420,598	323,989	330,116	6,127	430,011	435,473	435,473	5,462	0
PICA Net Profits Tax	23,900	3,081	6,172	3,091	20,024	24,559	24,559	4,535	0
Total PICA Wage, Earn., & NP Tax	444,498	327,070	336,288	9,218	450,035	460,032	460,032	9,997	0
Less: PICA Net Debt Service	61,064	53,815	50,352	(3,463)	65,313	65,313	65,313	0	0
Equals: PICA City Account	383,434	273,255	285,936	12,681	384,722	394,719	394,719	9,997	0

* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.

** Current year actuals are displayed using an accrual basis of accounting, rather than a cash basis as was employed prior to FY16.

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017
Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Locally Generated Non-Tax				
Parks and Recreation	\$1.3			Insurance claim revenue resulting from fire damage at the Cobb's Creek Golf Course.
Public Property		(\$0.5)		Decreased revenues related to the PATCO lease, transit shelter advertising and the sale of city properties.
Fleet	\$0.6			Increased revenue as a consequence of damage to City vehicles.
Licenses and Inspections	\$1.0			Increased revenue due to building permit volume and related fees for expedited processing.
Revenue	\$2.1			Accelerated repayment of the CSO-Sugarhouse agreement by the Water Department.
Sheriff	\$2.5			Increased Sheriff fees and commissions resulting from higher demand for auctioned properties.
Other Departments	\$0.4			Various increases and decreases, chiefly the additional revenue generated by the Law department in regards to court awarded damages.
Other Governments				
Managing Director	\$1.2			Additional Federal reimbursement of FY16 snowfighting costs.
Streets	\$0.2			Increased Federal reimbursement for prior year Bridge and Highway projects.
Finance		(\$2.0)		Decrease in authorized adjustments, as unanticipated revenues have been delegated to associated departments.
Total Variance From TB Plan	\$9.3	(\$2.5)	\$6.8	
Difference between FY 2017 Adopted Budget and TB Plan	\$17.5			
Total Variance From Budget	\$26.8	(\$2.5)	\$24.3	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Net Revenue from Other Funds				
Net Adjustments - Prior Years				
Total Other Sources	\$0.0	\$0.0	\$0.0	

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017
(000 omitted)

Category	FY16 Actual	YEAR TO DATE			Actual Over (Under) Target Budget	FISCAL YEAR 2017			
		Target Budget	Actual**	Adopted Budget		FULL YEAR			
						Target Budget	Current Projection	Current Projection Over (Under) Target	
LOCAL NON-TAX REVENUES									
Office of Technology	23,909	19,117	19,282	165	26,602	25,752	25,752	(850)	0
Cable TV Franchise Fees	22,788	18,650	18,568	(82)	24,867	24,867	24,867	0	0
Telephone Commissions	941	325	523	198	1,500	650	650	(850)	0
Other	180	142	191	49	235	235	235	0	0
Managing Director	8,886	375	1,774	1,399	4,600	600	600	(4,000)	0
Police *	4,988	4,270	7,747	3,477	4,270	4,270	4,270	0	0
Streets	23,850	19,650	17,789	(1,861)	27,744	25,654	25,654	(2,090)	0
Street Permits	5,081	4,200	3,477	(723)	4,750	5,250	5,250	500	0
Collection Fees - PHA	1,262	1,275	1,054	(221)	1,500	1,500	1,500	0	0
Recycling Revenue	5	8	8	0	0	10	10	10	0
Commercial Property Collection Fee	16,401	13,600	11,949	(1,651)	16,000	16,000	16,000	0	0
Other	1,101	567	1,301	734	5,494	2,894	2,894	(2,600)	0
Fire	43,169	33,514	32,945	(569)	39,950	44,950	44,950	5,000	0
Emergency Medical Service Fees	42,263	33,000	32,157	(843)	39,000	44,000	44,000	5,000	0
Other	906	514	788	274	950	950	950	0	0
Public Health (1)	11,631	16,840	17,727	887	12,600	21,050	21,050	8,450	0
Parks & Recreation	1,932	1,961	1,205	(756)	1,769	1,969	3,269	1,500	1,300
Public Property	14,311	7,871	8,513	642	13,475	10,279	9,727	(3,748)	(552)
PATCO Lease Payment	3,290	3,425	3,291	(134)	3,425	3,425	3,291	(134)	(134)
Commissions - Transit Shelters	2,172	2,500	1,721	(779)	2,500	2,500	2,350	(150)	(150)
Sale/Lease of Capital Assets	4,841	0	1,298	1,298	5,250	2,054	1,786	(3,464)	(268)
Other	4,008	1,946	2,203	257	2,300	2,300	2,300	0	0
Human Services (1)	4,293	2,610	2,669	59	4,350	4,350	4,350	0	0
Fleet Management	2,899	2,378	2,930	552	3,575	3,075	3,764	189	689
Fuel & Warranty Reimbursements	2,488	2,000	1,666	(334)	3,000	2,500	2,500	(500)	0
Other	411	378	1,264	886	575	575	1,264	689	689
Licenses & Inspections	54,512	38,728	44,045	5,317	54,326	54,326	55,326	1,000	1,000
Records	16,816	12,755	13,479	724	17,800	17,200	17,200	(600)	0
Recording of Legal Instruments	11,838	9,000	9,595	595	12,000	12,000	12,000	0	0
Other	4,978	3,755	3,884	129	5,800	5,200	5,200	(600)	0
Finance	20,089	12,843	13,771	928	18,245	18,245	18,245	0	0
Burglar Alarm Licenses Fees & Fines	4,989	3,169	2,884	(285)	4,875	4,875	4,875	0	0
Solid Waste Code Violations (SWEET)	5,318	4,031	3,687	(344)	5,375	5,375	5,375	0	0
Reimbursements - Prescriptions / Other	7,695	4,225	5,960	1,735	6,035	6,035	6,035	0	0
Employee Health Benefit Charges	1,428	1,313	1,189	(124)	1,750	1,750	1,750	0	0
Other	659	105	51	(54)	210	210	210	0	0
Revenue	4,951	2,249	2,911	662	4,903	5,003	7,060	2,157	2,057
Non-Profit Contribution Program	2,631	1,690	1,653	(37)	2,600	2,600	2,600	0	0
Casino Settlement Agreement Payments	1,586	0	476	476	1,578	1,578	3,635	2,057	2,057
Other	734	559	782	223	725	825	825	100	0
City Treasurer	4,076	1,113	1,155	42	2,100	2,100	2,100	0	0
Interest Earnings	3,577	750	695	(55)	1,500	1,500	1,500	0	0
Other	499	363	460	97	600	600	600	0	0
Free Library	1,221	519	481	(38)	1,484	1,297	1,297	(187)	0
Register of Wills	3,647	2,765	2,851	86	3,700	3,950	3,950	250	0
Sheriff	11,457	9,804	12,381	2,577	9,796	9,796	12,255	2,459	2,459

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017
(000 omitted)

Category	FY16 Actual	YEAR TO DATE			Actual Over (Under) Target Budget	FISCAL YEAR 2017			
		Target Budget	Actual**	Adopted Budget		Target Budget	FULL YEAR		
							Current Projection	Current Projection Over (Under) Adopted Target	
First Judicial District	31,019	24,446	22,869	(1,577)	33,025	33,025	33,025	0	
Court Costs, Fees and Charges	17,588	13,688	14,274	586	18,250	18,250	18,250	0	
Code Violation Fines	985	1,125	746	(379)	1,500	1,500	1,500	0	
Moving Violation Fines (Traffic Court)	5,993	4,800	3,838	(962)	6,400	6,400	6,400	0	
Forfeited Bail, Bail Fees (Clerk of Courts)	5,934	4,744	3,938	(806)	6,325	6,325	6,325	0	
Other	519	89	73	(16)	550	550	550	0	
All Other	3,334	2,783	3,776	993	2,977	3,358	3,776	418	
TOTAL LOCAL NON-TAX REVENUE	290,990	216,591	230,300	13,709	287,291	290,249	297,620	7,371	
OTHER GOVERNMENTS									
PICA City Account (2)	383,434	276,303	285,936	9,633	384,722	394,719	394,719	0	
Managing Director	195	3,676	4,863	1,187	4,202	7,676	8,863	1,187	
Special Event - Reimbursement	0	0	0	0	4,000	4,000	4,000	0	
Emergency Preparedness	195	3,676	4,863	1,187	202	3,676	4,863	1,187	
Police	1,761	2,560	1,666	(894)	1,800	2,695	2,695	895	
State Reimbursement-Police Training	1,761	2,560	1,666	(894)	1,800	2,695	2,695	895	
Streets	2,733	2,693	4,185	1,492	3,325	3,975	4,185	210	
Snow Removal	2,500	2,500	2,500	0	2,500	2,500	2,500	0	
Other	233	193	1,685	1,492	825	1,475	1,685	210	
Public Health (1)	64,821	35,478	34,515	(963)	59,920	64,506	64,506	0	
Public Property	18,000	9,000	9,000	0	18,000	18,000	18,000	0	
PGW Rental	18,000	9,000	9,000	0	18,000	18,000	18,000	0	
Finance	162,950	161,531	160,612	(919)	162,455	162,573	162,573	118	
State Pension Fund Aid (Act 205)	70,552	69,762	69,762	0	69,900	69,762	69,762	(138)	
State Wage Tax Relief Funding	86,277	86,284	86,284	0	86,277	86,284	86,284	7	
State Police Fines	558	350	299	(51)	700	700	700	0	
Gaming - Local Share Assessment	3,805	4,577	3,812	(765)	4,328	4,577	4,577	249	
Other	1,758	558	455	(103)	1,250	1,250	1,250	0	
Revenue	33,686	19,063	15,380	(3,683)	39,594	38,113	38,113	(1,481)	
PPA - Parking/Violation/Fines	33,684	19,051	15,373	(3,678)	39,582	38,101	38,101	(1,481)	
Other	22	12	7	(5)	12	12	12	0	
City Treasurer	4,903	4,712	3,832	(880)	4,909	4,738	4,712	(197)	
Retail Liquor License	1,147	1,074	194	(880)	1,100	1,100	1,074	(26)	
State Utility Tax Refund	3,756	3,638	3,638	0	3,809	3,638	3,638	(171)	
First Judicial District	15,604	1,806	3,557	1,751	15,239	11,798	11,798	(3,441)	
State Reimbursement-Intensive Probation	5,196	1,806	3,557	1,751	4,882	4,882	4,882	0	
State Reimbursement-County Court Costs	10,075	0	0	0	10,075	6,634	6,634	(3,441)	
Other	333	0	0	0	282	282	282	0	
All Other	989	901	408	(493)	2,844	2,863	863	(1,981)	
TOTAL OTHER GOVERNMENTS	689,076	517,723	523,954	6,231	697,010	711,656	711,027	14,017	
								(629)	

* Police revenue may reflect a higher YTD amount than the year-end due to reimbursement of private duty overtime that is abated against expenditures throughout the fiscal year.

** Current year actuals are displayed using an accrual basis of accounting, rather than a cash basis as was employed prior to FY16.

(1) See Table R-5 for detail.

(2) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017
(000 omitted)

AGENCY AND REVENUE SOURCE	FY16 Actual	FY 17 Adopted Budget	FY 17 Target Budget	FY 17 Current Projection	Increase/ (Decrease) vs Target
PUBLIC HEALTH					
Local Non-Tax Revenue:					
Payments for Patient Care	7,310	7,960	15,660	15,660	0
Pharmacy Fees	1,747	2,000	2,000	2,000	0
Environmental User Fees	2,019	2,140	2,890	2,890	0
Other	555	500	500	500	0
Subtotal Local Non-Tax	11,631	12,600	21,050	21,050	0
Revenue from Other Governments:					
State:					
County Health	15,583	9,706	9,706	9,706	0
Medical Assistance-Outpatient (Health Centers)	4,002	4,166	4,366	4,366	0
Medical Assistance-Nursing Home	16,370	16,308	18,147	18,147	0
Capital Improvements-Nursing Home	472	460	460	460	
Federal:					
Medicare-Outpatient (Health Centers)	1,514	2,124	2,124	2,124	0
Medicare-Home Care (Nursing Home)	1,346	1,476	1,476	1,476	0
Medical Assistance-Outpatient (Health Centers)	4,949	5,092	5,392	5,392	0
Medical Assistance-Nursing Home	20,008	19,928	22,175	22,175	0
Capital Improvements-Nursing Home	632	600	600	600	0
Summer Food Inspection	0	60	60	60	0
Subtotal Other Governments	64,876	59,920	64,506	64,506	0
TOTAL PUBLIC HEALTH	76,507	72,520	85,556	85,556	0
HUMAN SERVICES					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	3,667	4,250	4,250	4,250	0
Other	626	100	100	100	0
Subtotal Local Non-Tax	4,293	4,350	4,350	4,350	0
TOTAL HUMAN SERVICES	4,293	4,350	4,350	4,350	0

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2017 for FY 2017 Reasons/Comments
Office of the Chief Admin Officer	\$0.1			Payroll expenses lower than anticipated
Office of Comm Schools	\$0.3			Payroll expenses lower than anticipated
Office of Innovation & Technology	\$0.3			Payroll expenses lower than anticipated
Finance	\$0.1			Payroll expenses lower than anticipated
Revenue	\$0.4			Payroll expenses lower than anticipated
Law	\$0.1			Payroll expenses lower than anticipated
Free Library	\$0.2			Payroll expenses lower than anticipated
Office of Property Assessment		(\$0.5)		Payroll expenses higher than anticipated
District Attorney	\$0.6			Payroll expenses lower than anticipated
Sheriff		(\$2.5)		Payroll expenses higher than anticipated
Police	\$1.0			Payroll expenses lower than anticipated
Fire		(\$0.5)		Payroll expenses higher than anticipated
Public Health	\$0.3			Payroll expenses lower than anticipated
Parks & Recreation	\$1.0			Payroll expenses lower than anticipated
Prisons		(\$0.6)		Payroll expenses higher than anticipated
Fleet Management	\$0.5			Payroll expenses lower than anticipated
Licenses & Inspections	\$0.6			Payroll expenses lower than anticipated
TOTAL VARIANCE FROM TARGET BUDGET PLAN	\$5.5	(\$4.1)	\$1.4	
Difference between FY2017 Adopted Budget and FY2017 Target Budget Plan Obligations	\$0.0	(\$48.0)	(\$48.0)	
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
TOTAL VARIANCE FROM BUDGET	\$5.5	(\$52.1)	(\$46.6)	

Note: The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING MARCH 31, 2017

DEPARTMENT	FY 2016 ACTUAL	FISCAL YEAR 2017 YEAR TO DATE			FISCAL YEAR 2017 FULL YEAR				CURRENT PROJECTION	
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	ADOPTED BUDGET	(OVER) UNDER	TARGET
Art Museum Subsidy	2,620,000	1,912,500	1,912,500	0	2,550,000	2,550,000	2,550,000	2,550,000	0	0
Atwater Kent Museum	273,470	232,386	232,386	0	294,817	298,444	298,444	298,444	(3,627)	0
Auditing (City Controller's Office)	8,411,871	6,214,461	6,214,461	0	8,431,962	8,492,547	8,492,547	8,492,547	(60,585)	0
Board of Ethics	924,707	697,816	697,816	0	1,071,403	1,082,118	1,082,118	1,082,118	(10,715)	0
Board of Revision of Taxes	995,224	758,196	758,196	0	955,554	968,712	968,712	968,712	(13,158)	0
City Commissioners (Election Board)	10,095,472	8,039,060	8,039,060	0	10,039,785	10,679,262	10,679,262	10,679,262	(639,477)	0
City Council	15,512,500	11,378,467	11,378,467	0	16,725,293	16,884,565	16,884,565	16,884,565	(159,272)	0
City Planning Commission	2,390,786	1,803,131	1,803,131	0	2,539,728	2,537,796	2,537,796	2,537,796	1,932	0
City Representative	1,068,844	519,322	519,322	0	1,125,111	1,005,906	1,005,906	1,005,906	119,205	0
City Treasurer	1,114,956	787,880	787,880	0	1,180,726	1,188,766	1,188,766	1,188,766	(8,040)	0
Civil Service Commission (1)	179,973	147,551	147,551	0	10,179,476	181,205	181,205	181,205	9,998,271	0
Commerce	4,668,598	4,317,864	4,317,864	0	4,809,700	4,914,026	4,914,026	4,914,026	(104,326)	0
Commerce-Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	15,000,000	0	0
Commerce-Economic Stimulus	3,294,448	3,354,448	3,354,448	0	3,354,448	3,354,448	3,354,448	3,354,448	0	0
District Attorney	35,698,216	26,491,509	25,966,509	525,000	36,944,070	37,022,160	36,422,160	36,422,160	521,910	600,000
Finance	22,023,621	9,512,714	9,437,714	75,000	12,979,577	12,957,841	12,857,841	12,857,841	121,736	100,000
Finance - Community College Subsidy	30,909,207	29,909,207	29,909,207	0	29,909,207	29,909,207	29,909,207	29,909,207	0	0
Finance - Employee Benefits	1,181,264,999	953,248,972	953,248,972	0	1,229,793,961	1,258,611,363	1,258,611,363	1,258,611,363	(28,817,402)	0
Unemployment Compensation	2,367,934	2,244,744	2,244,744	0	4,580,260	4,580,260	4,580,260	4,580,260	0	0
Employee Disability	60,315,955	47,877,358	47,877,358	0	65,669,340	65,669,340	65,669,340	65,669,340	0	0
Pension Obligation Bonds	109,940,160	3,921,879	3,921,879	0	110,791,652	110,791,652	110,791,652	110,791,652	0	0
Pension	502,481,202	513,445,572	513,445,572	0	510,978,618	521,792,018	521,792,018	521,792,018	(10,813,400)	0
Pension-Sales Tax	9,691,425	0	0	0	13,739,426	18,292,078	18,292,078	18,292,078	(4,552,652)	0
Pension-Plan 10	9,901	81,275	81,275	0	0	100,000	100,000	100,000	(100,000)	0
FICA	71,705,312	56,828,350	56,828,350	0	74,590,495	75,366,262	75,366,262	75,366,262	(775,767)	0
Flex Cash Payments	594,405	599,546	599,546	0	800,000	800,000	800,000	800,000	0	0
Health / Medical	411,452,807	317,935,474	317,935,474	0	435,547,675	448,123,258	448,123,258	448,123,258	(12,575,583)	0
Group Life Insurance	7,922,115	6,749,395	6,749,395	0	8,100,386	8,100,386	8,100,386	8,100,386	0	0
Group Legal	4,672,858	3,441,379	3,441,379	0	4,849,842	4,849,842	4,849,842	4,849,842	0	0
Tool Allowance	110,925	124,000	124,000	0	146,267	146,267	146,267	146,267	0	0
Finance-Hero Scholarship Awards	18,000	15,000	15,000	0	25,000	25,000	25,000	25,000	0	0
Finance-Indemnities	0	30,035,990	30,035,990	0	40,675,000	40,675,000	40,675,000	40,675,000	0	0
Finance-Refunds	0	0	0	0	250,000	250,000	250,000	250,000	0	0
Finance-School District Contribution	104,184,673	0	0	0	104,263,617	104,263,617	104,263,617	104,263,617	0	0
Finance-Witness Fees	136,175	74,605	74,605	0	171,518	171,518	171,518	171,518	0	0
Fire	246,241,653	168,606,379	168,606,379	0	221,812,329	235,485,337	235,485,337	235,485,337	(14,173,008)	(500,000)
First Judicial District	117,886,691	76,741,718	76,741,718	0	110,303,140	109,365,577	109,365,577	109,365,577	937,563	0
Fleet Management	44,454,602	35,779,879	35,504,879	275,000	48,180,887	48,366,466	47,866,466	47,866,466	314,421	500,000
Fleet Management - Vehicle Purchases	17,297,984	13,086,098	13,086,098	0	12,965,000	13,120,000	13,120,000	13,120,000	(155,000)	0
Free Library	39,764,426	29,687,484	29,512,484	175,000	40,080,990	40,591,645	40,391,645	40,391,645	(200,000)	200,000
Historical Commission	343,279	281,658	281,658	0	431,732	431,732	431,732	431,732	0	0
Human Relations Commission	1,901,754	1,476,328	1,476,328	0	2,190,207	2,195,115	2,195,115	2,195,115	(4,908)	0
Human Services	98,108,341	79,123,821	79,123,821	0	103,219,500	105,692,876	105,692,876	105,692,876	(2,473,376)	0
Administration & Management	11,581,333	5,194,853	5,194,853	0	11,388,725	10,882,657	10,882,657	10,882,657	506,068	0
Performance Management & Accountability	1,345,385	0	0	0	1,413,988	1,413,988	1,413,988	1,413,988	0	0
Juvenile Justice Services	33,080,085	23,565,070	23,565,070	0	35,238,665	35,238,665	35,238,665	35,238,665	0	0
Children & Youth (Child Welfare)	52,101,538	50,363,898	50,363,898	0	55,178,122	58,157,566	58,157,566	58,157,566	(2,979,444)	0
Labor	509,434	647,013	647,013	0	1,096,229	1,095,229	1,095,229	1,095,229	1,000	0
Law	14,573,200	13,091,149	13,016,149	75,000	16,592,715	16,886,279	16,586,279	16,586,279	6,436	100,000
Licenses & Inspections	30,606,285	22,382,314	21,932,314	450,000	33,612,119	34,817,528	34,217,528	34,217,528	(605,409)	600,000
L&I-Board of Building Standards	67,890	52,499	52,499	0	75,419	75,419	75,419	75,419	0	0

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TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017

DEPARTMENT	FY 2016 ACTUAL	FISCAL YEAR 2017 YEAR TO DATE			FISCAL YEAR 2017 FULL YEAR				CURRENT PROJECTION (OVER) UNDER	
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	ADOPTED BUDGET	TARGET	
L&I-Board of L & I Review	150,198	120,813	120,813	0	169,637	171,195	171,195	(1,558)	0	
L&I-Zoning Board of Adjustment	361,362	254,196	254,196	0	372,290	378,673	378,673	(6,383)	0	
Managing Director's Office	37,253,573	29,163,763	29,163,763	0	39,048,607	39,251,669	39,251,669	(203,062)	0	
Managing Director-Legal Services	44,695,131	45,793,831	45,793,831	0	45,793,831	46,490,831	46,490,831	(697,000)	0	
Mayor's Office	5,326,597	2,975,619	2,975,619	0	4,261,140	4,348,883	4,348,883	(87,743)	0	
Mayor's Office-Scholarships	200,000	190,000	190,000	0	200,000	200,000	200,000	0	0	
Mayor's Office-Comm. Empowerment & Opp.	938,500	500,000	500,000	0	2,525,318	2,525,318	2,525,318	0	0	
Mayor's Office of Transportation & Utilities	691,258	0	0	0	0	0	0	0	0	
Mural Arts Program	1,650,828	1,533,103	1,533,103	0	1,679,016	1,685,510	1,685,510	(6,494)	0	
Office of Arts and Culture	4,151,022	4,041,682	4,041,682	0	4,172,855	4,137,217	4,137,217	35,638	0	
Office of Behavioral Hlth & Intellectual disAbility	13,970,663	13,711,396	13,711,396	0	14,136,076	14,131,779	14,131,779	4,297	0	
Office of the Chief Administrative Officer	0	4,307,372	4,257,372	50,000	5,616,490	5,652,201	5,552,201	64,289	100,000	
Office of Community Schools and Pre-K	0	13,460,905	13,260,905	200,000	27,469,925	27,139,948	26,839,948	629,977	300,000	
Office of Homeless Services	45,692,125	40,580,010	40,580,010	0	46,657,206	46,886,207	46,886,207	(229,001)	0	
Office of Housing and Comm. Development	3,589,647	3,068,200	3,068,200	0	2,865,000	3,365,000	3,365,000	(500,000)	0	
Office of Human Resources	6,230,345	4,629,828	4,629,828	0	6,447,445	6,447,445	6,447,445	(21,865)	0	
Office of Innovation and Technology-Base	56,652,717	38,554,886	38,554,886	0	52,072,341	56,882,073	56,582,073	(4,509,732)	300,000	
Office of Innovation and Technology-911	11,512,856	14,366,777	14,366,777	0	43,239,878	32,704,398	32,704,398	10,535,480	0	
Office of the Inspector General	1,646,572	1,089,071	1,089,071	0	1,680,811	1,680,622	1,680,622	(11,811)	0	
Office of Planning and Development	0	778,710	778,710	0	1,016,000	1,170,197	1,170,197	(154,197)	0	
Office of Property Assessment	12,254,032	9,039,775	9,389,775	(350,000)	12,794,865	12,888,532	13,388,532	(593,667)	(500,000)	
Office of Sustainability	718,292	646,840	646,840	0	835,327	837,635	837,635	(2,308)	0	
Parks and Recreation	59,692,793	45,649,233	44,899,233	750,000	59,882,081	60,252,494	59,252,494	629,587	1,000,000	
Police	658,913,434	462,569,805	461,869,805	700,000	650,176,870	650,835,941	649,835,941	340,929	1,000,000	
Prisons	252,998,325	213,694,318	214,144,318	(450,000)	258,831,670	262,508,195	263,108,195	(4,276,525)	(600,000)	
Procurement	5,368,006	3,331,022	3,331,022	0	4,869,720	4,905,328	4,905,328	(35,608)	0	
Public Health	121,477,480	103,056,658	102,856,658	200,000	123,844,038	128,196,504	127,896,504	(4,052,466)	300,000	
Ambulatory Health Services	49,711,261	42,070,063	41,870,063	200,000	49,963,880	54,231,946	53,931,946	(3,968,066)	300,000	
Early Childhood, Youth & Women's Health	507,336	659,403	659,403	0	783,082	783,082	783,082	0	0	
Phila. Nursing Home	42,193,617	37,716,343	37,716,343	0	43,667,455	43,667,455	43,667,455	0	0	
Environmental Protection Services	6,855,436	5,480,966	5,480,966	0	8,154,641	8,239,041	8,239,041	(84,400)	0	
Administration and Support Svcs	8,830,526	6,566,979	6,566,979	0	8,283,020	8,283,020	8,283,020	0	0	
Medical Examiner's Office	4,956,273	3,881,310	3,881,310	0	4,928,881	4,928,881	4,928,881	0	0	
Infectious Disease Control	6,127,018	4,808,858	4,808,858	0	5,760,714	5,760,714	5,760,714	0	0	
Chronic Disease Control	2,296,013	1,872,736	1,872,736	0	2,302,365	2,302,365	2,302,365	0	0	
Public Property	64,005,967	27,153,627	27,153,627	0	61,696,310	62,378,568	62,378,568	(682,258)	0	
Public Property-SEPTA Subsidy	74,215,000	59,790,000	59,790,000	0	79,720,000	79,720,000	79,720,000	0	0	
Public Property-Space Rentals	20,228,737	25,149,381	25,149,381	0	20,875,402	20,875,402	20,875,402	0	0	
Public Property-Utilities	31,611,391	28,232,111	28,232,111	0	30,656,047	30,656,047	30,656,047	0	0	
Records	4,682,635	3,478,179	3,478,179	0	4,767,214	4,790,990	4,790,990	(23,776)	0	
Register of Wills	3,670,375	2,857,982	2,857,982	0	3,672,195	3,774,522	3,774,522	(102,327)	0	
Revenue	25,030,624	22,514,337	22,514,337	300,000	30,203,839	30,442,007	30,042,007	161,832	400,000	
Sheriff	23,430,787	17,582,280	19,415,989	(1,833,709)	20,142,275	22,161,490	24,661,490	(4,519,215)	(2,500,000)	
Sinking Fund Commission (Debt Service)	224,730,664	199,730,951	199,730,951	0	275,339,734	275,339,734	275,339,734	0	0	
Streets	145,412,435	99,530,369	99,530,369	0	125,560,192	128,374,284	128,374,284	(2,814,092)	0	
Youth Commission	101,194	0	0	0	0	0	0	0	0	
TOTAL GENERAL FUND	4,015,796,844	3,088,534,449	3,087,743,158	791,291	4,187,088,000	4,235,133,543	4,233,733,543	(46,645,543)	1,400,000	

(1) Includes Provision for Future Labor Obligations

(1) Includes Provision for Future Labor Obligations

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2017

Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE			FY 2017 FULL YEAR						
				Target Budget Plan	Actual	Actual (Over) Under	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under			
										Adopted Budget	Target Budget		
Atwater Kent Museum													
Full-Time Positions	3	2	3	4	4	0	4	4	4	0	0	0	0
Class 100 Total Oblig./Approp.	227,307	180,906	223,470	182,386	182,386	0	244,817	248,444	248,444	0	(3,627)	0	0
Class 100 Overtime Oblig./Approp.	2,333	2,530	2,687	1,701	2,682	(981)	2,267	2,267	3,267	(1,000)	(1,000)	(1,000)	(1,000)
Auditing													
Full-Time Positions	111	129	137	127	127	0	140	140	135	5	5	5	5
Class 100 Total Oblig./Approp.	7,070,173	7,599,194	7,994,175	5,924,973	5,924,973	0	8,009,512	8,070,097	8,070,097	(60,585)	(60,585)	0	0
Class 100 Overtime Oblig./Approp.	65,036	138,581	66,941	37,509	4,496	33,013	50,000	50,000	20,000	30,000	30,000	30,000	30,000
Board of Ethics													
Full-Time Positions	9	9	10	11	11	0	12	12	12	0	0	0	0
Class 100 Total Oblig./Approp.	741,674	843,844	862,716	673,166	673,166	0	961,403	972,118	972,118	(10,715)	(10,715)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Board of Revision of Taxes													
Full-Time Positions	11	12	14	13	13	0	15	15	15	0	0	0	0
Class 100 Total Oblig./Approp.	1,015,351	985,057	890,697	654,398	654,398	0	819,627	832,785	832,785	(13,158)	(13,158)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
City Commissioners													
Full-Time Positions	84	91	92	99	99	0	104	104	104	0	0	0	0
Class 100 Total Oblig./Approp.	4,822,174	5,192,287	5,514,242	4,478,441	4,478,441	0	5,638,818	5,793,295	5,793,295	(154,477)	(154,477)	0	0
Class 100 Overtime Oblig./Approp.	863,984	916,270	1,041,102	259,419	868,652	(609,233)	345,806	345,806	1,145,806	(800,000)	(800,000)	(800,000)	(800,000)
City Council													
Full-Time Positions	169	176	187	194	194	0	195	195	195	0	0	0	0
Class 100 Total Oblig./Approp.	11,997,588	12,339,907	12,842,195	9,718,490	9,718,490	0	14,309,858	14,469,130	14,469,130	(159,272)	(159,272)	0	0
Class 100 Overtime Oblig./Approp.	886	10,351	20,234	0	14,226	(14,226)	0	0	20,000	(20,000)	(20,000)	(20,000)	(20,000)
City Planning Commission													
Full-Time Positions	30	29	31	30	30	0	32	32	32	0	0	0	0
Class 100 Total Oblig./Approp.	2,192,556	2,176,554	2,211,557	1,683,003	1,683,003	0	2,369,484	2,370,957	2,370,957	(1,473)	(1,473)	0	0
Class 100 Overtime Oblig./Approp.	150	1,055	0	750	3,769	(3,019)	0	1,000	5,000	(5,000)	(5,000)	(4,000)	(4,000)

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TABLE O-3
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PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2017

Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE			FY 2017 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End		
									Departmental Projection		
City Representative Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	7 400,499 2,953	6 417,223 8,737	7 453,196 7,828	6 373,338 3,751	6 373,338 3,613	0 0 138	8 589,381 0	8 595,176 5,000	8 595,176 5,000	0 (5,795) (5,000)	
	City Treasurer Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	14 785,368 0	14 802,019 0	15 985,689 1,049	14 709,345 750	14 709,345 290	0 0 460	16 1,040,058 0	16 1,050,911 1,000	16 1,050,911 500	0 (10,853) (500)
		Civil Service Commission Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	2 146,586 0	2 153,885 15	2 150,173 0	2 117,851 0	2 117,851 0	0 0 0	2 148,882 0	2 150,611 0	2 150,611 0
Commerce Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.			27 1,837,393 1,850	21 1,925,310 2,628	34 2,351,610 1,717	28 1,778,318 1,014	28 1,778,318 0	0 0 1,014	28 2,107,565 1,352	29 2,265,934 1,352	29 2,265,934 352
	District Attorney Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.		464 30,244,298 165,523	476 32,780,607 211,533	478 32,810,833 156,060	492 24,263,060 126,856	492 23,738,060 73,190	0 525,000 53,666	525 33,800,485 169,100	525 33,878,575 169,100	510 33,278,575 169,100
		Finance Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	170 9,839,565 38,057	160 10,516,461 35,786	165 10,819,419 28,879	111 5,060,037 25,863	111 4,985,037 15,324	0 75,000 10,539	116 6,911,556 34,475	116 7,002,480 34,475	116 6,902,480 34,475

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Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE				FY 2017 FULL YEAR			
				Target Budget Plan	Actual	Actual (Over) Target Budget	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under
											Adopted Budget Target Budget
Fire											
Full-Time Positions	2,053	2,150	2,316	2,281	2,281	0		2,290	2,330	2,330	(40)
Class 100 Total Oblig./Approp.	223,368,941	208,073,020	219,101,252	158,157,003	158,507,003	(350,000)		201,369,162	214,118,673	214,618,673	(13,249,511)
Class 100 Overtime Oblig./Approp.	37,823,121	36,119,936	37,417,517	17,873,754	18,307,323	(433,569)		19,825,714	23,825,714	25,925,714	(6,100,000)
First Judicial District											
Full-Time Positions	1,866	1,842	1,839	1,858	1,856	1,839		1,908	1,908	1,908	0
Class 100 Total Oblig./Approp.	90,888,686	98,382,318	97,017,514	66,350,804	66,350,804	0		97,254,698	96,788,135	96,788,135	486,563
Class 100 Overtime Oblig./Approp.	100,029	104,588	426,210	69,014	2,464	66,550		91,996	91,996	91,996	0
Fleet Management											
Full-Time Positions	264	261	263	270	270	0		287	287	282	5
Class 100 Total Oblig./Approp.	15,840,304	17,168,958	17,275,918	12,106,797	11,831,797	275,000		16,613,280	17,114,535	16,614,535	(1,255)
Class 100 Overtime Oblig./Approp.	2,902,854	3,027,989	3,253,678	1,631,626	1,604,996	26,630		2,174,957	2,174,957	2,174,957	0
Free Library											
Full-Time Positions	609	642	636	643	643	0		692	692	672	20
Class 100 Total Oblig./Approp.	30,801,445	35,306,130	34,808,182	25,430,351	25,255,351	175,000		35,454,254	36,057,444	35,857,444	(403,190)
Class 100 Overtime Oblig./Approp.	1,252,355	1,502,862	1,672,235	557,560	1,218,765	(661,205)		743,227	743,227	1,543,227	(800,000)
Historical Commission											
Full-Time Positions	6	6	5	6	6	0		6	6	6	0
Class 100 Total Oblig./Approp.	347,973	383,402	341,606	281,658	281,658	0		429,943	429,943	429,943	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0		0	0	0	0
Human Relations Commission											
Full-Time Positions	30	30	32	31	31	0		34	34	34	0
Class 100 Total Oblig./Approp.	1,744,635	1,779,986	1,837,948	1,436,477	1,436,477	0		2,127,519	2,124,681	2,124,681	2,838
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0		0	0	0	0

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Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE			FY 2017 FULL YEAR					
				Target Budget	Actual	Actual (Over)	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
				Plan	Target Budget	Target Budget				Adopted Budget	Target Budget	
Human Services												
Full-Time Positions	382	395	449	385	385	0	410	385	385	25	0	
Class 100 Total Oblig./Approp. *	22,776,786	17,570,666	21,714,429	64,090	64,090	0	23,454,344	25,740,699	25,740,699	(2,286,355)	0	
Class 100 Overtime Oblig./Approp. *	1,655,062	4,532,830	1,523,769	2,312,284	0	2,312,284	3,082,274	3,082,274	3,082,274	0	0	
*DHS expenses are transferred from the Grants Fd.												
Administration & Management												
Full-Time Positions	19	113	117	100	100	0	105	100	100	5	0	
Class 100 Total Oblig./Approp.	4,586,721	4,247,179	6,513,969	0	0	0	6,039,119	5,533,051	5,533,051	506,068	0	
Class 100 Overtime Oblig./Approp.	132,667	470,495	188,197	212,392	0	212,392	283,118	283,118	283,118	0	0	
Performance Mgmt. & Accountability												
Full-Time Positions	7	21	25	25	25	0	25	25	25	0	0	
Class 100 Total Oblig./Approp.	904,697	554,135	1,345,385	0	0	0	1,399,515	1,399,515	1,399,515	0	0	
Class 100 Overtime Oblig./Approp.	9,098	27,395	22,693	17,544	0	17,544	23,386	23,386	23,386	0	0	
Juvenile Justice Services												
Full-Time Positions	56	131	165	150	150	0	150	150	150	0	0	
Class 100 Total Oblig./Approp.	7,194,415	6,882,864	7,391,404	0	0	0	8,918,181	8,918,181	8,918,181	0	0	
Class 100 Overtime Oblig./Approp.	937,095	1,997,565	1,272,206	1,389,414	0	1,389,414	1,852,089	1,852,089	1,852,089	0	0	
Children & Youth												
Full-Time Positions	300	130	142	110	110	0	130	110	110	20	0	
Class 100 Total Oblig./Approp.	10,090,953	5,886,488	6,463,671	64,090	64,090	0	7,097,529	9,889,952	9,889,952	(2,792,423)	0	
Class 100 Overtime Oblig./Approp.	576,202	2,037,375	40,673	692,934	0	692,934	923,681	923,681	923,681	0	0	
Labor												
Full-Time Positions	7	7	7	16	16	0	16	16	16	0	0	
Class 100 Total Oblig./Approp.	468,177	657,403	496,053	640,804	640,804	0	1,082,792	1,072,792	1,072,792	10,000	0	
Class 100 Overtime Oblig./Approp.	6,253	3,289	0	17,707	0	17,707	23,604	23,604	23,604	0	0	

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				Target Budget	Actual	Actual (Over) Target Budget	Adopted	Target	Year End Departmental Projection	Departmental Projection (Over) Under		
				Plan			Budget	Budget		Adopted Budget	Target Budget	
Law												
Full-Time Positions	146	152	126	119	119	0	153	153	138	15	15	
Class 100 Total Oblig./Approp.	6,683,364	6,952,307	7,405,269	5,956,425	5,881,425	75,000	7,934,005	8,200,743	8,100,743	(166,738)	100,000	
Class 100 Overtime Oblig./Approp.	47	70	99	3,751	0	3,751	5,000	5,000	5,000	0	0	
Licenses & Inspections												
Full-Time Positions	296	335	335	348	348	0	411	411	386	25	25	
Class 100 Total Oblig./Approp.	15,002,935	17,339,944	18,606,512	14,647,121	14,197,121	450,000	21,272,576	21,601,380	21,001,380	271,196	600,000	
Class 100 Overtime Oblig./Approp.	900,347	1,510,382	1,812,827	633,908	1,136,581	(502,673)	845,000	845,000	1,445,000	(600,000)	(600,000)	
L&I-Board of Building Standards												
Full-Time Positions	1	1	1	1	1	0	1	1	1	0	0	
Class 100 Total Oblig./Approp.	62,431	63,025	67,890	52,499	52,499	0	75,419	75,419	75,419	0	0	
Class 100 Overtime Oblig./Approp.	348	417	220	750	117	633	0	1,000	250	(250)	750	
L&I-Board of L & I Review												
Full-Time Positions	2	2	2	2	2	0	2	2	2	0	0	
Class 100 Total Oblig./Approp.	125,229	127,421	139,762	111,813	111,813	0	159,201	160,759	160,759	(1,558)	0	
Class 100 Overtime Oblig./Approp.	377	2,364	1,788	750	531	219	0	1,000	1,000	(1,000)	0	
L&I-Zoning Board of Adjustment												
Full-Time Positions	5	5	5	5	5	0	5	5	5	0	0	
Class 100 Total Oblig./Approp.	322,552	339,261	326,821	230,196	230,196	0	337,749	344,132	344,132	(6,383)	0	
Class 100 Overtime Oblig./Approp.	952	984	2,131	750	80	670	0	1,000	250	(250)	750	
Managing Director												
Full-Time Positions	279	257	258	296	296	0	279	296	296	(17)	0	
Class 100 Total Oblig./Approp.	15,697,636	16,162,124	17,601,829	13,406,351	13,406,351	0	19,115,427	19,444,428	19,444,428	(329,001)	0	
Class 100 Overtime Oblig./Approp.	651,824	502,416	537,197	355,743	299,587	56,156	474,206	474,206	474,206	0	0	

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GENERAL FUND

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				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Mayor's Office											
Full-Time Positions	44	51	48	42	42	0	44	44	44	0	0
Class 100 Total Oblig./Approp.	3,956,370	4,099,398	3,960,415	2,628,777	2,628,777	0	3,742,849	3,790,958	3,790,958	(48,109)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Mayor's Office of Community Empowerment and Opportunity											
Full-Time Positions	0	0	0	0	0	0	1	1	1	0	0
Class 100 Total Oblig./Approp.	0	0	90,000	0	0	0	90,000	90,000	90,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Mayor's Office of Transportation and Utilities											
Full-Time Positions	13	12	8	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	517,740	508,786	473,894	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	113	131	0	0	0	0	0	0	0	0
Mural Arts Program											
Full-Time Positions	11	10	11	10	10	0	11	11	11	0	0
Class 100 Total Oblig./Approp.	446,350	456,445	495,213	387,488	387,488	0	533,401	539,895	539,895	(6,494)	0
Class 100 Overtime Oblig./Approp.	8,218	10,642	13,832	5,100	9,670	(4,570)	6,798	6,798	18,798	(12,000)	(12,000)
Office of Arts and Culture											
Full-Time Positions	2	2	2	4	4	0	4	4	4	0	0
Class 100 Total Oblig./Approp.	98,456	200,440	308,789	173,207	173,207	0	312,767	227,129	227,129	85,638	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Office of Behavioral Health and Intellectual disability											
Full-Time Positions	15	14	16	16	16	0	16	16	16	0	0
Class 100 Total Oblig./Approp.	974,425	991,846	995,153	730,502	730,502	0	1,010,566	1,006,269	1,006,269	4,297	0
Class 100 Overtime Oblig./Approp.	596	1,005	5,195	2,701	6,687	(3,986)	3,600	3,600	8,600	(5,000)	(5,000)

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FOR THE PERIOD ENDING MARCH 31, 2017

Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE			FY 2017 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Office of the Chief Administrative Officer	0	0	0	55	55	0	63	62	62	1	0
	0	0	0	2,719,253	2,669,253	50,000	3,962,776	4,016,561	3,916,561	46,215	100,000
	0	0	0	7,502	5,181	2,321	10,000	10,000	10,000	0	0
Office of Community Schools and Pre-K											
	0	0	0	32	32	0	26	32	32	(6)	0
	0	0	0	1,561,746	1,361,746	200,000	1,704,925	2,529,867	2,229,867	(524,942)	300,000
	0	0	0	0	0	0	0	0	0	0	0
Office of Homeless Services	154	135	146	146	146	0	162	162	157	5	5
	7,877,851	8,234,304	8,241,791	6,014,932	6,014,932	0	8,636,443	8,738,297	8,738,297	(101,854)	0
	208,385	240,634	302,491	192,923	142,729	50,194	257,167	257,167	257,167	0	0
Office of Human Resources	79	82	84	85	85	0	90	90	90	0	0
	4,548,099	5,083,865	5,313,085	3,911,088	3,911,088	0	5,403,578	5,445,883	5,445,883	(42,305)	0
	75,485	62,199	58,916	35,322	36,450	(1,128)	47,084	47,084	47,084	0	0
Office of Innovation and Technology	259	261	271	274	274	0	283	284	284	(1)	0
	17,480,289	18,927,722	19,807,002	14,465,518	14,465,518	0	20,089,718	20,368,638	20,068,638	21,080	300,000
	633,199	804,969	706,984	642,524	501,918	140,606	856,484	856,484	856,484	0	0
O/T-Base											
Full-Time Positions	257	259	268	272	272	0	280	281	281	(1)	0
	17,258,239	18,699,210	19,517,549	14,258,175	14,258,175	0	19,782,918	20,061,838	19,761,838	21,080	300,000
	633,199	804,969	706,984	642,524	501,918	140,606	856,484	856,484	856,484	0	0

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2017

Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE				FY 2017 FULL YEAR			
				Target Budget Plan	Actual	Actual (Over) Target Budget	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under
											Adopted Budget Target Budget
<i>O/T-911</i>											
Full-Time Positions	2	2	3	2	2	0	0	3	3	3	0 0
Class 100 Total Oblig./Approp.	222,050	228,512	289,453	207,343	207,343	0	0	306,800	306,800	306,800	0 0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0 0
Office of the Inspector General											
Full-Time Positions	16	18	19	18	18	0	0	19	19	19	0 0
Class 100 Total Oblig./Approp.	1,215,491	1,289,745	1,373,644	982,386	982,386	0	0	1,390,611	1,407,986	1,407,986	(17,375) 0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0 0
Office of Planning and Development											
Full-Time Positions	0	0	0	4	4	0	0	3	4	4	(1) 0
Class 100 Total Oblig./Approp.	0	0	0	321,723	321,723	0	0	416,000	482,197	482,197	(66,197) 0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0 0
Office of Property Assessment											
Full-Time Positions	179	186	200	199	199	0	0	223	223	218	5 5
Class 100 Total Oblig./Approp.	9,313,967	10,683,762	10,675,256	7,947,135	8,297,135	(350,000)	(350,000)	10,434,139	10,527,806	11,027,806	(593,667) (500,000)
Class 100 Overtime Oblig./Approp.	12,496	43,298	29,129	37,509	56,660	(19,151)	(19,151)	50,000	50,000	75,000	(25,000) (25,000)
Office of Sustainability											
Full-Time Positions	0	0	8	7	7	0	0	8	8	8	0 0
Class 100 Total Oblig./Approp.	0	0	488,757	401,197	401,197	0	0	537,979	546,234	546,234	(8,255) 0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0 0
Parks and Recreation											
Full-Time Positions	600	598	593	607	607	0	0	720	720	645	75 75
Class 100 Total Oblig./Approp.	41,007,643	42,597,872	42,943,935	32,667,703	31,917,703	750,000	750,000	45,386,251	45,960,006	44,160,006	1,226,245 1,800,000
Class 100 Overtime Oblig./Approp.	3,459,286	3,047,922	3,538,293	1,666,305	2,278,118	(611,813)	(611,813)	2,221,185	2,221,185	3,421,185	(1,200,000) (1,200,000)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2017

Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE			FY 2017 FULL YEAR						
				Target Budget	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under			
				Plan			Budget	Budget	Projection	Adopted Budget	Target Budget		
Police													
Full-Time Positions	7,095	7,061	6,942		6,986	0		7,371	7,371	7,371	0	0	0
Class 100 Total Oblig./Approp.	572,218,053	598,373,325	626,772,728		446,059,500	700,000		629,443,111	630,787,182	629,787,182	(344,071)	1,000,000	
Class 100 Overtime Oblig./Approp.*	48,719,045	53,258,363	63,967,116		48,753,120	(1,385,208)		53,657,408	53,657,408	62,157,408	(8,500,000)	(8,500,000)	
*Police OT is abated as reimbursements occur													
Prisons													
Full-Time Positions	2,268	2,286	2,289		2,277	0		2,325	2,325	2,325	0	0	0
Class 100 Total Oblig./Approp.	133,217,293	137,498,897	141,068,023		109,512,015	(450,000)		147,301,168	148,377,693	148,977,693	(1,676,525)	(600,000)	
Class 100 Overtime Oblig./Approp.	31,203,650	30,387,059	29,578,749		23,330,833	486,648		31,100,000	31,100,000	31,100,000	0	0	0
Procurement													
Full-Time Positions	47	44	42		44	0		51	51	51	0	0	0
Class 100 Total Oblig./Approp.	2,167,029	2,333,610	2,278,649		1,767,632	0		2,504,399	2,545,007	2,545,007	(40,608)	0	0
Class 100 Overtime Oblig./Approp.	2,211	9,253	28,309		7,502	(14,023)		5,000	10,000	28,000	(23,000)	(18,000)	
Public Health													
Full-Time Positions	659	653	653		687	0		773	773	738	35	35	35
Class 100 Total Oblig./Approp.	43,438,285	48,078,457	49,832,624		37,742,153	200,000		50,960,468	51,553,821	51,253,821	(293,353)	300,000	
Class 100 Overtime Oblig./Approp.	2,723,685	2,210,849	2,443,424		1,273,016	(335,302)		1,696,929	1,696,929	2,196,929	(500,000)	(500,000)	
Ambulatory Health Services													
Full-Time Positions	354	356	345		372	0		412	412	392	20	20	20
Class 100 Total Oblig./Approp.	24,692,650	28,166,115	28,983,608		21,913,787	200,000		28,996,266	29,589,619	29,289,619	(293,353)	300,000	
Class 100 Overtime Oblig./Approp.	1,143,754	1,024,061	976,288		673,293	114,155		897,500	897,500	997,500	(100,000)	(100,000)	
Early Childhood, Youth & Women's Hlth.													
Full-Time Positions	14	12	6		3	0		20	20	10	10	10	10
Class 100 Total Oblig./Approp.	788,324	1,209,955	254,034		129,934	0		177,038	177,038	177,038	0	0	0
Class 100 Overtime Oblig./Approp.	83,768	51,512	11,593		2,026	2,026		2,700	2,700	2,700	0	0	0

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2017

Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE				FY 2017 FULL YEAR			
				Target Budget Plan	Actual	Actual (Over) Under	Actual Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under
											Adopted Budget Target Budget
<i>Phila. Nursing Home</i>											
Full-Time Positions	1	1	1	1	1	0	1	1	1	1	0 0
Class 100 Total Oblig./Approp.	223,977	225,311	235,150	172,670	172,670	0	234,592	234,592	234,592	234,592	0 0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0 0
<i>Environmental Protection Services</i>											
Full-Time Positions	97	96	98	98	98	0	98	112	112	107	5 5
Class 100 Total Oblig./Approp.	5,309,816	5,405,202	6,188,826	4,960,062	4,960,062	0	7,469,564	7,469,564	7,469,564	7,469,564	0 0
Class 100 Overtime Oblig./Approp.	418,679	299,649	506,343	150,038	346,270	(196,232)	200,000	200,000	200,000	400,000	(200,000) (200,000)
<i>Administration and Support Svcs.</i>											
Full-Time Positions	88	80	99	100	100	0	105	105	105	105	0 0
Class 100 Total Oblig./Approp.	4,990,238	5,425,714	5,971,934	4,559,835	4,559,835	0	5,972,400	5,972,400	5,972,400	5,972,400	0 0
Class 100 Overtime Oblig./Approp.	594,753	432,089	467,327	197,824	301,303	(103,479)	263,700	263,700	263,700	363,700	(100,000) (100,000)
<i>Medical Examiner's Office</i>											
Full-Time Positions	44	46	48	51	51	0	52	52	52	52	0 0
Class 100 Total Oblig./Approp.	3,113,662	3,101,117	3,622,719	2,753,563	2,753,563	0	3,688,933	3,688,933	3,688,933	3,688,933	0 0
Class 100 Overtime Oblig./Approp.	298,924	243,154	290,877	159,790	259,698	(99,908)	213,000	213,000	213,000	263,000	(50,000) (50,000)
<i>Infectious Disease Control</i>											
Full-Time Positions	48	48	47	49	49	0	53	53	53	53	0 0
Class 100 Total Oblig./Approp.	3,387,685	3,517,368	3,779,030	2,537,721	2,537,721	0	3,379,873	3,379,873	3,379,873	3,379,873	0 0
Class 100 Overtime Oblig./Approp.	183,180	159,501	190,967	90,023	141,822	(51,799)	120,000	120,000	120,000	169,900	(49,900) (49,900)
<i>Chronic Disease Control</i>											
Full-Time Positions	13	14	9	13	13	0	18	18	18	18	0 0
Class 100 Total Oblig./Approp.	931,933	1,027,675	797,323	714,581	714,581	0	1,041,802	1,041,802	1,041,802	1,041,802	0 0
Class 100 Overtime Oblig./Approp.	627	883	29	22	87	(65)	29	29	29	129	(100) (100)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2017

Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE			FY 2017 FULL YEAR					
				Target Budget	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
				Plan						Adopted Budget	Target Budget	
Public Property												
Full-Time Positions	133	137	135	146	146	0	159	159	159	0	0	0
Class 100 Total Oblig./Approp.	7,603,734	8,217,003	8,347,891	6,178,786	6,178,786	0	8,318,847	8,605,478	8,662,667	(343,820)	(57,189)	(57,189)
Class 100 Overtime Oblig./Approp.	914,498	790,708	914,639	488,104	511,214	(23,110)	650,643	650,643	650,643	0	0	0
Records												
Full-Time Positions	55	56	57	57	57	0	63	63	63	0	0	0
Class 100 Total Oblig./Approp.	2,659,040	2,816,572	2,943,408	2,055,371	2,055,371	0	3,083,221	3,155,677	3,155,677	(72,456)	(72,456)	0
Class 100 Overtime Oblig./Approp.	174,304	152,654	230,005	86,887	87,225	(338)	115,820	115,820	155,820	(40,000)	(40,000)	(40,000)
Register of Wills												
Full-Time Positions	62	64	69	72	72	0	71	72	72	(1)	(1)	0
Class 100 Total Oblig./Approp.	3,183,909	3,538,207	3,550,052	2,790,321	2,790,321	0	3,563,499	3,665,826	3,665,826	(102,327)	(102,327)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Full-Time Positions	290	319	378	402	402	0	438	438	428	10	10	10
Class 100 Total Oblig./Approp.	15,368,046	17,661,208	18,570,671	15,047,538	14,747,538	300,000	21,657,214	21,235,848	20,835,848	821,366	400,000	400,000
Class 100 Overtime Oblig./Approp.	525,217	614,697	748,665	511,122	387,658	123,464	681,325	681,325	681,325	0	0	0
Sheriff												
Full-Time Positions	277	299	330	348	348	0	380	380	360	20	20	20
Class 100 Total Oblig./Approp.	17,091,441	20,317,966	22,280,203	16,519,121	18,352,830	(1,833,709)	19,008,101	21,027,316	23,527,316	(4,519,215)	(2,500,000)	(2,500,000)
Class 100 Overtime Oblig./Approp.	3,235,305	4,744,360	5,677,451	1,707,566	4,303,919	(2,596,353)	2,276,185	2,276,185	5,276,185	(3,000,000)	(3,000,000)	(3,000,000)
Streets												
Full-Time Positions	1,684	1,664	1,676	1,702	1,702	0	1,801	1,801	1,761	40	40	40
Class 100 Total Oblig./Approp.	70,707,563	80,482,323	76,874,569	55,706,176	55,706,176	0	72,707,604	75,383,679	75,383,679	(2,676,075)	(2,676,075)	0
Class 100 Overtime Oblig./Approp.	13,176,799	15,326,601	14,565,821	6,214,067	10,047,441	(3,833,374)	7,816,801	7,816,801	12,816,801	(5,000,000)	(5,000,000)	(5,000,000)

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2017

Department / Category	FY 14 Year End Actual	FY 15 Year End Actual	FY 16 Year End Actual	FY 2017 YEAR TO DATE			FY 2017 FULL YEAR					
				Target Budget		Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
				Plan	Actual					Adopted Budget	Target Budget	
Sanitation												
Full-Time Positions	1,153	1,146	1,145	1,184	1,184	0	1,240	1,240	1,240	1,210	30	30
Class 100 Total Oblig./Approp.	48,199,455	55,027,146	52,167,696	38,012,063	38,012,063	0	50,068,852	52,943,925	52,943,925	52,943,925	(2,875,073)	0
Class 100 Overtime Oblig./Approp.	10,112,454	12,583,219	11,290,393	4,523,508	7,571,455	(3,047,947)	5,896,536	5,896,536	5,896,536	9,896,536	(4,000,000)	(4,000,000)
Transportation												
Full-Time Positions	531	518	531	518	518	0	561	561	561	551	10	10
Class 100 Total Oblig./Approp.	22,508,108	25,455,177	24,706,873	17,694,113	17,694,113	0	22,638,752	22,439,754	22,439,754	22,439,754	198,998	0
Class 100 Overtime Oblig./Approp.	3,064,345	2,743,382	3,275,428	1,690,559	2,475,986	(785,427)	1,920,265	1,920,265	1,920,265	2,920,265	(1,000,000)	(1,000,000)
Youth Commission												
Full-Time Positions	2	2	1	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	72,688	67,175	92,488	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERAL FUND												
Full-Time Positions	20,991	21,166	21,427	21,612	21,610	1,839	22,796	22,837	22,837	22,562	234	275
Class 100 Total Oblig./Approp.	1,450,615,388	1,508,678,147	1,562,629,197	1,122,780,463	1,121,989,172	791,291	1,565,831,450	1,592,989,529	1,592,989,529	1,590,846,718	(25,015,268)	2,142,811
Class 100 Overtime Oblig./Approp.	151,506,720	160,340,939	170,783,318	108,877,313	116,543,912	(7,666,599)	129,321,407	133,336,407	133,336,407	155,928,407	(26,607,000)	(22,592,000)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2017

Department	FY 2016 Actual	Fiscal Year 2017 Year To Date			Fiscal Year 2017 Full Year		
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Target Budget	Current Projection	Current Projection (Over)/Under Adopt. Budget Current Target
Human Services:							
Admin. & Mgmt.	4,556,629	4,867,740	4,867,740	0	5,200,685	5,200,685	0
Performance Mgmt. and Accountability	0	0	0	0	12,736	12,736	0
Juvenile Justice	25,386,108	23,191,314	23,191,314	0	25,757,259	25,757,259	0
Children & Youth	45,310,641	50,227,429	50,227,429	0	47,925,524	48,192,891	(267,367)
Total Human Services	75,253,378	78,286,483	78,286,483	0	79,163,571	79,163,571	(267,367)
Public Health:							
Ambulatory Health	16,543,342	16,153,728	16,153,728	0	20,210,461	20,210,461	(3,674,713)
Early Childhood Youth & Women's Hlth	248,230	526,616	526,616	0	600,539	600,539	0
Phila. Nursing Home	41,458,025	37,542,109	37,542,109	0	42,929,863	42,929,863	0
Environmental Prot. Services	479,561	420,485	420,485	0	543,341	543,341	0
Administration and Support Svcs	1,439,251	1,668,990	1,668,990	0	1,781,630	1,781,630	0
Medical Examiner's Office	958,585	830,502	830,502	0	941,397	941,397	0
Infectious Disease Control	2,296,143	2,228,643	2,228,643	0	2,326,752	2,326,752	0
Chronic Disease Control	1,473,568	1,153,006	1,153,006	0	1,233,532	1,233,532	0
Total Public Health	64,896,705	60,524,079	60,524,079	0	70,567,515	70,567,515	(3,674,713)
Public Property:							
SEPTA	74,215,000	59,790,000	59,790,000	0	79,720,000	79,720,000	0
Space Rentals	20,228,737	25,149,381	25,149,381	0	20,875,402	20,875,402	0
Utilities	31,611,391	28,232,111	28,232,111	0	30,656,047	30,656,047	0
All Other	28,979,811	19,821,467	19,821,467	0	28,122,008	28,460,446	(338,438)
Total Public Property	155,034,939	132,992,959	132,992,959	0	159,769,084	159,711,895	57,189
Streets:							
Sanitation	41,900,407	38,015,173	38,015,173	0	40,350,454	40,350,454	0
Transportation	9,975,416	2,666,104	2,666,104	0	8,546,980	8,546,980	(120,641)
Total Streets	51,875,823	40,681,277	40,681,277	0	48,897,434	48,897,434	92,021
All Other	475,098,534	415,627,573	415,627,573	0	541,202,182	541,202,182	1,571,792
Total Class 200	822,159,379	728,112,371	728,112,371	0	899,599,786	899,542,597	(2,616,705)
							57,189

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2017

Department	FISCAL YEAR 2016			ADOPTED BUDGET			FISCAL YEAR 2017			MONTH END ACTUAL	MONTH END ACTUAL		MONTH END ACTUAL (OVER) UNDER BUDGET
	YEAR END ACTUAL												
	General	Other	Total	General	Other	Total	General	Other	Total		General	Other	
Atwater Kent Museum	3	0	3	4	0	4	4	0	4	0	0	4	0
Auditing (City Controller's Office)	137	0	137	140	0	140	127	0	127	0	0	127	13
Board of Ethics	10	0	10	12	0	12	11	0	11	0	0	11	1
Board of Pensions	0	42	42	0	73	73	0	59	59	0	0	59	14
Board of Revision of Taxes	14	0	14	15	0	15	13	0	13	0	0	13	2
City Commissioners (Election Board)	92	0	92	104	0	104	99	0	99	0	0	99	5
City Council	187	0	187	195	0	195	194	0	194	0	0	194	1
City Planning Commission	31	5	36	32	5	37	30	6	36	6	6	36	1
City Representative	7	0	7	8	0	8	6	0	6	0	0	6	2
City Treasurer	15	0	15	16	0	16	14	0	14	0	0	14	2
Civil Service Commission	2	0	2	2	0	2	2	0	2	0	0	2	0
Commerce	34	768	802	28	810	838	28	774	802	774	0	802	36
District Attorney - Total	478	72	550	525	89	614	492	76	568	492	76	568	46
Civilian	452	64	516	489	66	555	459	60	519	459	60	519	36
Uniform	26	8	34	36	23	59	33	16	49	33	16	49	10
Finance	165	8	173	116	0	116	111	0	111	111	0	111	5
Fire - Total	2,316	218	2,534	2,290	237	2,527	2,281	229	2,510	2,281	229	2,510	17
Civilian	107	3	110	123	3	126	110	3	113	110	3	113	13
Uniform	2,209	215	2,424	2,167	234	2,401	2,171	226	2,397	2,171	226	2,397	4
First Judicial District	1,839	494	2,333	1,908	504	2,412	1,856	515	2,371	1,856	515	2,371	41
Fleet Management	263	65	328	287	78	365	270	73	343	270	73	343	22
Free Library	636	15	651	692	15	707	643	13	656	643	13	656	51
Historical Commission	5	0	5	6	0	6	6	0	6	6	0	6	0
Human Relations Commission	32	0	32	34	0	34	31	0	31	31	0	31	3
Human Services (1)	449	986	1,435	410	1,296	1,706	385	1,192	1,577	385	1,192	1,577	129
Labor, Mayor's Office of	7	0	7	16	0	16	16	0	16	16	0	16	0
Law	126	112	238	153	56	209	119	48	167	119	48	167	42
Licenses & Inspections	335	0	335	411	9	420	348	8	356	348	8	356	64
L&I-Board of Building Standards	1	0	1	1	0	1	1	0	1	1	0	1	0
L&I-Board of L & I Review	2	0	2	2	0	2	2	0	2	2	0	2	0
L&I-Zoning Board of Adjustment	5	0	5	5	0	5	5	0	5	5	0	5	0
Managing Director's Office	258	48	306	279	39	318	296	36	332	296	36	332	(14)
Mayor's Office	48	3	51	44	3	47	42	3	45	42	3	45	2
Mayor's Off. of Comm Empowerment/Oppor.	0	34	34	1	42	43	0	36	36	0	36	36	7
Mayor's Office of Transportation & Utilities	8	4	12	0	0	0	0	0	0	0	0	0	0
Mural Arts Program	11	1	12	11	0	11	10	0	10	10	0	10	1
Office of Arts and Culture	2	0	2	4	0	4	4	0	4	4	0	4	0
Office of Behavioral Hlth/Intel. disAbility	16	219	235	16	246	262	16	232	248	16	232	248	14

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2017

Department	FISCAL YEAR 2016			FISCAL YEAR 2017					MONTH END ACTUAL (OVER) UNDER BUDGET	
	YEAR END ACTUAL			MONTH END ACTUAL						
	General	Other	Total	General	Other	Total	General	Other		Total
Office of the Chief Administrative Officer	0	0	0	63	0	63	55	0	55	8
Office of Community Schools and Pre-K	0	0	0	26	0	26	32	0	32	(6)
Office of Homeless Services	146	12	158	162	14	176	146	18	164	12
Office of Housing & Comm. Development	0	48	48	0	52	52	0	48	48	4
Office of Human Resources	84	0	84	90	0	90	85	0	85	5
Office of Innovation and Technology	271	80	351	283	88	371	274	88	362	9
Office of the Inspector General	19	0	19	19	0	19	18	0	18	1
Office of Planning and Development	0	0	0	3	0	3	4	0	4	(1)
Office of Property Assessment	200	0	200	223	0	223	199	0	199	24
Office of Sustainability	8	1	9	8	1	9	7	1	8	1
Parks and Recreation	593	19	612	720	24	744	607	22	629	115
Police - Total	6,942	179	7,121	7,371	166	7,537	6,986	162	7,148	389
Civilian	793	10	803	846	11	857	812	10	822	35
Uniform	6,149	169	6,318	6,525	155	6,680	6,174	152	6,326	354
Prisons	2,289	0	2,289	2,325	0	2,325	2,277	0	2,277	48
Procurement	42	2	44	51	2	53	44	2	46	7
Public Health	653	153	806	773	224	997	687	154	841	156
Public Property	135	0	135	159	0	159	146	0	146	13
Records	57	0	57	63	0	63	57	0	57	6
Register of Wills	69	0	69	71	0	71	72	0	72	(1)
Revenue	378	231	609	438	285	723	402	241	643	80
Sheriff	330	0	330	380	0	380	348	0	348	32
Streets - Sanitation	1,145	0	1,145	1,240	0	1,240	1,184	0	1,184	56
Streets - Transportation	531	0	531	561	0	561	518	1	519	42
Water	0	1,796	1,796	0	1,985	1,985	0	1,812	1,812	173
Youth Commission	1	0	1	0	0	0	0	0	0	0
TOTAL ALL FUNDS	21,427	5,615	27,042	22,796	6,343	29,139	21,610	5,849	27,459	1,680

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

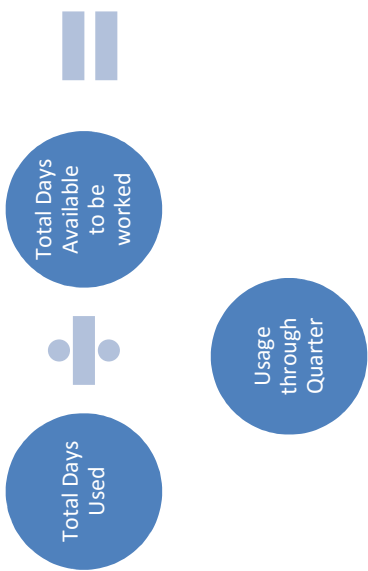
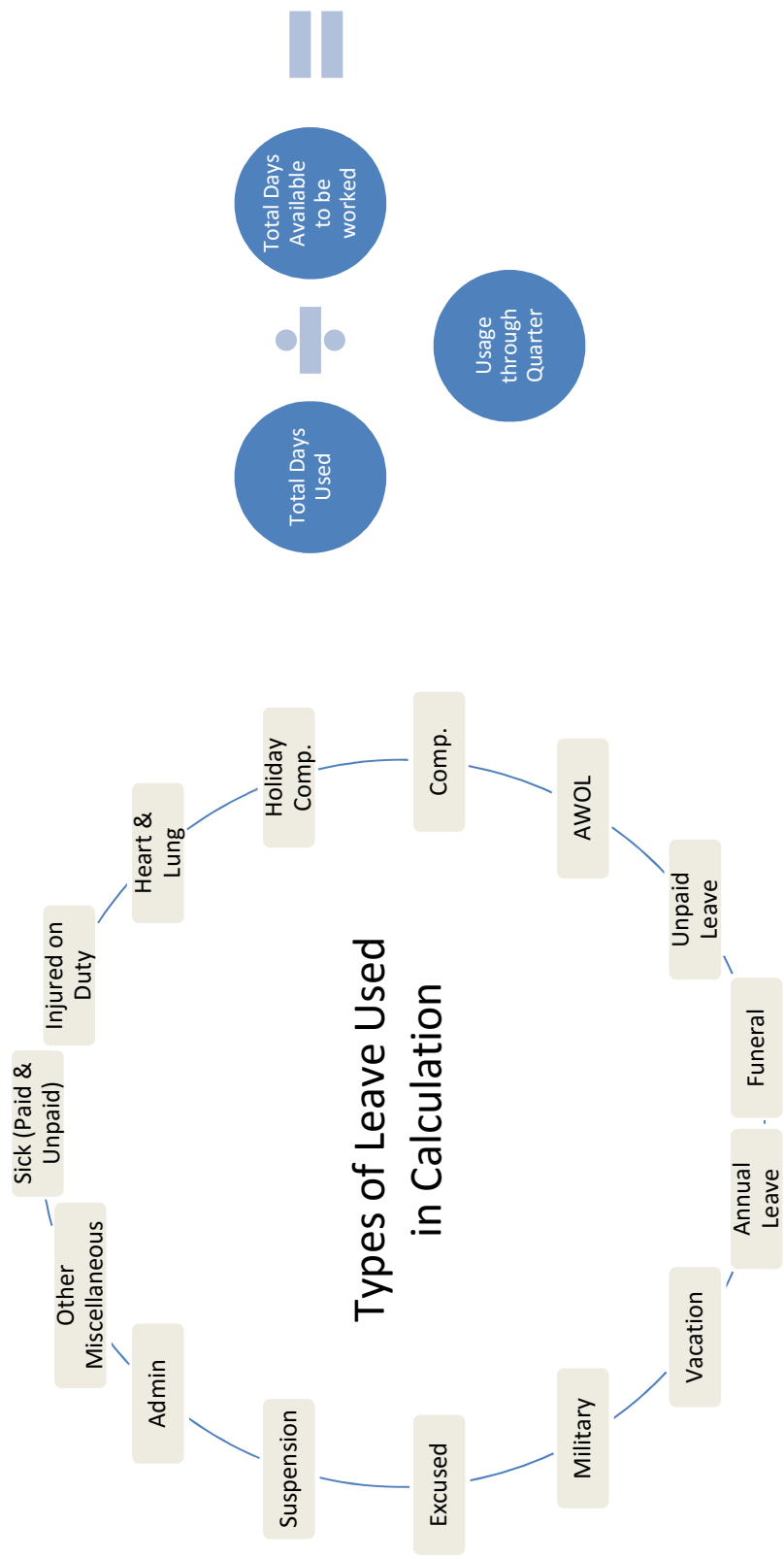
City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

DEPARTMENTAL LEAVE USAGE ANALYSIS

Table L-1
 QUARTERLY CITY MANAGER'S REPORT
 TOTAL LEAVE USAGE ANALYSIS
 FOR THE PERIOD ENDING
 MARCH 31, 2017



Leave information is taken from the City's automated payroll system with the exception of the Police Department which provides data compiled from their DAR system. Departments with 20 or more employees listed under the General Fund are represented, excluding the First Judicial District which maintains records in house.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
MARCH 31, 2017

Department	FY17 3rd Quarter			FY16 3rd Quarter			Percent Change Total Leave FY17 Q3 vs. FY16 Q3
	Sickness/Injury*	Due to Vacation and Other**	Total	Sickness/Injury*	Due to Vacation and Other**	Total	
City Commissioners	7.4%	14.4%	21.8%	5.4%	10.4%	15.8%	6.0%
Police - Civilian	7.2%	11.7%	19.0%	6.2%	14.5%	20.8%	-1.8%
Streets - Sanitation	8.2%	9.1%	17.3%	7.6%	9.4%	17.0%	0.4%
Commerce - Aviation	6.3%	10.9%	17.2%	6.4%	11.1%	17.5%	-0.3%
Office of Property Assessment	7.2%	9.1%	16.3%	6.8%	9.2%	16.1%	0.2%
Free Library	6.4%	9.8%	16.2%	5.8%	9.6%	15.4%	0.9%
Register of Wills	7.0%	9.1%	16.1%	4.9%	8.3%	13.2%	2.8%
Police - Uniformed	8.6%	7.1%	15.6%	7.9%	7.6%	15.5%	0.1%
Human Services	5.9%	9.7%	15.5%	6.0%	9.8%	15.8%	-0.3%
Prisons	6.5%	8.9%	15.4%	5.8%	8.9%	14.8%	0.6%
Public Health	6.3%	9.0%	15.3%	5.9%	8.4%	14.3%	1.0%
Law	6.3%	9.0%	15.3%	3.9%	5.2%	9.1%	6.2%
Auditing	5.1%	9.8%	14.9%	4.9%	9.3%	14.2%	0.6%
Public Property	7.9%	6.9%	14.9%	6.5%	6.8%	13.3%	1.5%
City Planning Commission	6.3%	8.5%	14.8%	3.3%	7.6%	11.0%	3.9%
Commission on Human Relations	4.4%	10.4%	14.8%	5.7%	8.5%	14.2%	0.6%
Revenue	6.6%	8.2%	14.8%	6.5%	8.9%	15.4%	-0.6%
Office of Behavioral Health and Intellectual Disability	5.6%	8.9%	14.6%	6.1%	9.8%	15.8%	-1.2%
Sheriff's Office	4.9%	9.6%	14.5%	4.4%	6.7%	11.1%	3.4%
Median	5.8%	8.4%	14.5%	5.5%	8.3%	14.1%	0.4%
Parks and Recreation	5.7%	8.8%	14.4%	6.4%	8.6%	14.9%	-0.5%
Streets - all except Sanitation	6.0%	8.3%	14.3%	6.3%	9.8%	16.1%	-1.8%
Finance	5.5%	8.7%	14.2%	4.0%	7.0%	10.9%	3.3%
Office of Human Resources	5.1%	8.4%	13.5%	5.3%	8.7%	14.0%	-0.5%
Licenses and Inspections	6.4%	7.1%	13.5%	5.4%	6.8%	12.2%	1.3%
Fire - Civilian	5.9%	7.2%	13.0%	6.5%	8.6%	15.1%	-2.0%
Fleet Management	6.0%	6.7%	12.7%	6.2%	7.3%	13.5%	-0.8%
Revenue - Water Revenue	5.0%	7.3%	12.4%	5.5%	8.3%	13.8%	-1.4%
Records	4.8%	7.4%	12.2%	5.0%	8.2%	13.3%	-1.0%
Procurement	4.7%	7.0%	11.7%	7.1%	7.9%	15.0%	-3.3%
Fire - Uniformed	5.4%	6.4%	11.7%	5.4%	6.4%	11.8%	-0.1%
Managing Director's Office	5.5%	6.1%	11.6%	3.4%	4.2%	7.7%	3.9%
Office of Innovation and Technology	4.7%	6.7%	11.4%	3.7%	7.4%	11.0%	0.4%
Mayor's Office of Community Empowerment & Opportunity	3.5%	7.9%	11.4%	4.4%	4.1%	8.5%	2.9%
City Council	4.2%	5.7%	9.9%	2.8%	5.1%	7.9%	1.9%
Commerce - excluding Aviation	2.6%	6.1%	8.7%	3.1%	5.3%	8.5%	0.2%
District Attorney	2.7%	5.0%	7.7%	2.9%	5.8%	8.7%	-1.0%
Office of Supportive Housing	2.0%	3.2%	5.2%	5.2%	9.5%	14.7%	-9.5%
Mayor's Office	2.3%	2.6%	4.9%	1.4%	0.7%	2.1%	2.8%

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes:

- Number of personnel is based on the average number of personnel in each pay period within the quarter.
- Assumes 71 working days for the Fire Department and 62 working days for all other departments in the quarter.
- Data excludes training, union paid and union unpaid time taken for all funds.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

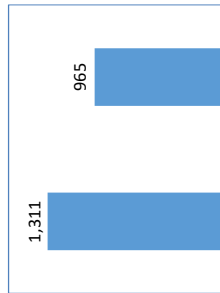
DEPARTMENTAL SERVICE DELIVERY REPORT

PUBLIC SAFETY

Police Department

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Shooting victims	271	253	-6.64%	1,311	965	A reduction from FY16	Yes	
Homicides	61	72	18.03%	287	223	A reduction from FY16	Yes	
Part 1 violent crime	3,361	3,503	4.22%	15,859	11,514	A reduction from FY16	Yes	
Burglaries	1,524	1,477	-3.08%	7,410	5,199	A reduction from FY16	Yes	
Homicide Clearance Rates	49.2%	48.6%	-1.2%	49.8%	40.1%	60.0%	No	PPD is examining why the homicide clearance rate has decreased in FY17 Q3 and the target was not met. YTD is calculated by taking the total clearances divided into total murders for the YTD period.
Percent of Female Officers	N/A	21.5%	N/A	N/A	21.6%	52.7%	No	Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city.
Percent of Minority Officers	N/A	42.7%	N/A	N/A	42.7%	58.1%	No	Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city.

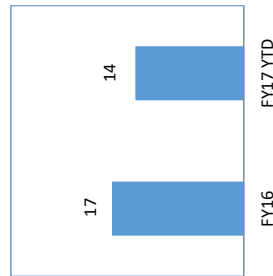
Shooting victims



Fire Department

Performance Measure *	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Number of civilian fire-related deaths	4	6	50.0%	17	14	A reduction from FY16	Yes	For FY16, calendar year numbers were reported as fiscal year numbers; going forward, this will be rectified.
Number of structure fires	N/A	675	N/A	N/A	1,924	A reduction from FY16	Yes	Prior to FY17, this measure was calculated inaccurately as a result of classifying certain types of fires as "structure fires" that do not meet the structure fire definition, so data from FY16 is shown as "N/A." ** PPD is training staff on the new classification so that it can be reported accurately in FY17 and beyond. Data is subject to change throughout the year as there is lagtime for employees to submit their NFIRS reports in Firehouse Software and reconciliations occur due to incompletes and errors.
Fire response time (minutes:seconds) ***	N/A	5:15	N/A	N/A	5:24	≤ 5:20	No	Prior to FY17, this measure did not reflect the call processing time to transition 911 calls from the Primary Public Safety Answering Point (PSAP) to Fire Communications (as recommended in NFPA standards). **** The PPD has also added a ≤ 5:20 target. Because the policy was changed in FY17, prior year data was calculated differently and is shown as "N/A."
EMS response time (within 9 minutes) ***	N/A	62.4%	N/A	N/A	65.9%	≥ 90%	No	Prior to FY17, this measure did not reflect the call processing time to transition 911 calls from the Primary Public Safety Answering Point (PSAP) to Fire Communications (as recommended in NFPA standards). **** The PPD has also added a ≥ 90% target. Because the policy was changed in FY17, prior year data was calculated differently and is shown as "N/A." Anytime there is an increase in the demand/volume of services, the response time will increase.

Fire deaths



* All Fire Department measures under review.

** A true structure fire should be a "working fire," which requires the use of at least one hoseline. Once PPD corrects this inaccuracy, it will be in compliance with NFPA 901, which provides standard classifications for incident reporting and fire protection data. In addition, structure fires with "exposures" (i.e. when a fire in one structure spreads to an adjoining/nearby structure) typically were excluded; they will now be included.

*** All response time related measures have a margin of error of 10-15% due to the fact that a first on-scene time is recorded 85-90% of the time. The PPD is currently working diligently to minimize this margin.

**** This additional step adds approximately 48 seconds to the average response time. PPD will incorporate this additional call processing time in FY17 and beyond for both Fire and EMS responses.

Philadelphia Prison System

Reincarceration rate - 1 year																	
<table><caption>Reincarceration rate - 1 year</caption><thead><tr><th>Category</th><th>Value</th></tr></thead><tbody><tr><td>FY16</td><td>38.2%</td></tr><tr><td>FY17 YTD</td><td>36.9%</td></tr><tr><td>FY17 Target</td><td>38.0%</td></tr></tbody></table>										Category	Value	FY16	38.2%	FY17 YTD	36.9%	FY17 Target	38.0%
Category	Value																
FY16	38.2%																
FY17 YTD	36.9%																
FY17 Target	38.0%																
Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation									
Sentenced inmates participating in an educational or treatment program	78.2%	79.0%	1.0%	80.5%	78.4%	80.0%	Yes										
Reincarceration rate - 1 year	38.3%	35.6%	-7.1%	38.2%	36.9%	38.0%	Yes	PDP's one-year re-incarceration rate is based on the number of prisoners who are released from PDP custody and return to PDP custody. The measure for FY17 is comprised of released from July 1, 2015 through June 30, 2016. If an inmate returns within the specified date ranges one year from that window, that inmate is counted in the one-year figure.									
Percent of newly admitted inmates that are processed and housed within 24 hours of admission	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes										

Department of Licenses and Inspections

<div>Percentage of Residential Plan Reviews performed within 15 days</div> <div><div><div></div><div></div><div></div></div><div><div>FY16</div><div>FY17 YTD</div><div>FY17 Target</div></div><div><div>96.8%</div><div>98.8%</div><div>97.0%</div></div></div>										Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
	Over-the-counter customers processed within 30 minutes	71.8%	69.6%	-3.1%	67.6%	70.2%	75.0%	No	Following implementation of Project Eclipse, which includes additional processing steps, over-the-counter processing times have increased.									
	Percentage of Residential Plan Reviews performed within 15 days	99.0%	96.7%	-2.3%	96.8%	98.8%	97.0%	Yes										
	Number of building, electrical, plumbing, and zoning permits issued	N/A	13,298	N/A	N/A	39,494	47,000	Yes	Zoning permit counts have been added for FY17. In FY16, the measure had reflected commercial, plumbing and electrical permits only, so data from that year is shown as "N/A."									
	Percentage of commercial building, plumbing, electrical and zoning plans reviewed within 20 days	98.0%	98.4%	0.4%	95.1%	98.0%	95.0%	Yes										
	Percentage of Nuisance Properties inspected within seven days	N/A	50.0%	N/A	N/A	46.8%	75.0%	No	The unit currently consists of one inspector and one supervisor. Nuisance inspections are completed after hours on Thursdays and Fridays. Additional staff will be added in late FY17; this addition is expected to improve performance.									
	Number of Demolitions performed	N/A	128	N/A	N/A	372	500	Yes	The Department is on track to perform 500 demolitions in this fiscal year.									

HEALTH AND HUMAN SERVICES

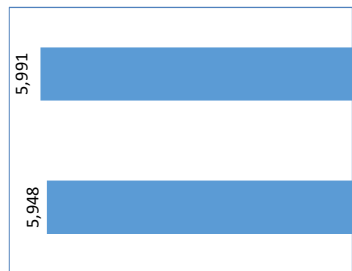
Department of Human Services

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Dependent placement population (as of the last day of the quarter)	6,023	6,022	0.0%	5,948	5,991	< 5,948	No	The FY17 Q3 dependent placement count is 60 higher than the Q2 census but unchanged from the Q3 census in FY16. While entry into placement has slowed, so too have exits from placement, especially for those awaiting adoption.
Percent of Child Protective Services (CPS) investigations that were determined within 60 days*	82.4%	98.1%	19.1%	88.3%	97.8%	≥ 95%	Yes	CPS investigations are conducted pursuant to state law in order to determine whether abuse or neglect occurred. By law, CPS investigations not determined in 60 days can be unfounded automatically. DHS has been successful in hiring more staff to adequately handle the continually growing number of child abuse reports, resulting in a significant increase the timeliness rate to above 98% during FY17 Q2.
Percent of General Protective Services (GPS) investigations that were determined within 60 days*	62.0%	63.1%	1.8%	64.3%	62.7%	≥ 80%	No	GPS investigations are assessments conducted to determine if a family is in need of child welfare services to prevent abuse or neglect, stabilize family, and to safeguard a child's well-being and development. If gains in investigations staff hold, DHS expects to see timeliness of GPS investigations to improve gradually over the remainder of the fiscal year.
Percent of children who enter an out-of-home placement from in-home services**	9.1%	7.4%	-18.7%	10.1%	7.4%	≤ 9%	Yes	In-home services are case management services provided to a family to stabilize family functioning and prevent placement. Out-of-home placement includes foster care, kinship care, and congregate care. Through FY17 Q3, the step-up rate is at 7.4%, which is down from FY16 Q3 rate of 9.1%, resulting in 277 fewer children than last year entering placement from in-home services.
Percent of children in out-of-home placement who achieved permanency out of all children in placement in a given year**	17.10%	18.00%	5.3%	22.5%	18.0%	25.0%	Yes	Although the FY17 Q3 permanency rate is just under the benchmark rate of 18.75%, DHS is on track to exceed its annual target as most discharges to permanency during the year occur in Q4.
Congregate Care population: percent of children in care (as of the last day of the quarter)	14.6%	13.0%	-11.0%	14.4%	12.9%	≤ 13%	Yes	Congregate care is a type of foster care in which a child is placed in a group home setting.
Kinship Care population: percent of children in care (as of the last day of the quarter)	45.2%	46.0%	1.8%	44.8%	46.1%	48.0%	No	Kinship care is a type of foster care in which a child is placed with a relative (kin). DHS has made great progress in increasing the number of children placed with kin when children have to be removed from their homes. Through continued collaborative efforts with the Community Umbrella Agencies, DHS is seeking further improvement.
Percent of dependent placement population in care more than two years (as of the last day of the quarter)	29.0%	35.8%	23.4%	31.2%	34.6%	28.0%	No	The percentage of children in placement longer than two years continues to grow. The FY17 Q3 figure is the highest over the last seven quarters due largely to the increase in time it takes for adoption finalization. For children who have exited placement to adoption in FY17 through Q3, the median time in placement was 38 months, which is up from 28 months in FY13. DHS is working with all stakeholders in the adoptions process to identify and rectify delays in order to significantly reduce the time it takes for children to be adopted.
Average daily number of youth in detention at the Philadelphia Juvenile Justice Services Center (PJJC)	101	123	22.1%	99	105.9	≤ 95	No	DHS is responsible for running this secure detention facility and maintaining state-mandated staffing levels. The average daily population at JJSC increased significantly in Q3 from Q2. While it is known that the increase is due primarily to an increase in the length of stay, DHS is looking more closely at determining the reasons behind the longer stays.

* These are lagging measures, as DHS needs to account for the 60-day window. Data provided is for the previous quarter.

** These are cumulative measures. They take into account activity for the entire fiscal year up to the last day of the quarter being reported.

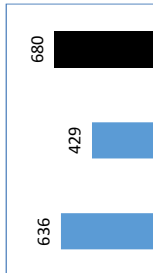
Dependent Placement Population



Department of Behavioral Health and Intellectual disability Services

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Number of unique clients served in out-of-state residential treatment facilities	10,832	10,480	-3.2%	85,601	72,782	81,000	Yes	This is a cumulative measure with the highest number of unique clients reported in the first quarter. The FY17 target was set below the FY16 actual following outpatient closures that are expected to reduce service utilization.
Number of unique clients served in out-of-state residential treatment facilities	3	0	-100.0%	14	5	30	Yes	Clients are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters.
Number of new admissions to Residential Treatment Facilities	153	123	-19.6%	636	429	680	Yes	Clients are unduplicated within the quarter. The year-to-date total may contain duplicated clients if they were served in multiple quarters.
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility	58.0%	53.0%	-8.6%	59.0%	55.7%	60.0%	No	DBH continues to prioritize member follow-up and network adequacy; if this trend continues, DBH will undertake a formal root cause analysis.
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse)	14.0%	13.0%	-7.1%	14.0%	13.3%	12.0%	Yes	The FY17 target was set below the FY16 actual following recognition of challenges with connecting patients to other necessary support services.

Number of new admissions to Residential Treatment Facilities



Department of Public Health

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Percentage of visits uninsured	45.5%	40.6%	-10.8%	42.1%	41.2%	41.5%	Yes	The program has made progress this quarter on improving the interval, and plans to continue to do so with more restaurant inspectors in FY18.
Inspection interval for category 1 food establishments (months)	16.6	17.0	2.4%	15	15.8	12.0	No	
Number of New HIV Diagnoses	140	148	5.7%	538	370	605	Yes	Being below the target is the Department's goal. Lower numbers mean less HIV in Philadelphia communities. In FY16, HIV declined at a greater rate among injection drug-using and heterosexual populations than anticipated. Increases in the current quarter are due to seasonal variation in reported diagnoses, but DPH still expects to be under target overall.
Children 19-35 months with complete immunizations 4:3:1:3:1	78.0%	80.8%	3.6%	77.9%	80.8%	78.0%	Yes	
Percent of all cases with autopsy reports issued within 90 calendar days	N/A	94.8%	N/A	N/A	93.6%	94.0%	Yes	This is a new measure for FY17. The Medical Examiner's Office is seeking accreditation from the National Association of Medical Examiners (NAME). This aligns to NAME's requirements.

Children 19-35 months with complete immunizations

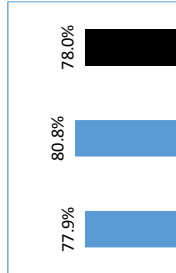


Table P-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2017

Office of Homeless Services

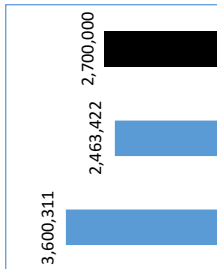
Households provided financial assistance to prevent homelessness		Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
<p>Households provided financial assistance to prevent homelessness</p>		Households provided financial assistance to prevent homelessness	221	34	-84.6%	824	534	593	Yes	The allocation of CSBG funds for homeless prevention activities for the period of January through June 2017 was not received until February. OHS receives the funds in six-month increments, and the exact timeframe for completion of the contracting process varies. As a result of this delay, few households were assisted this quarter. However, OHS remains on track to meet the FY17 target.
		Households provided financial assistance to end homelessness	105	156	48.6%	339	272	330	Yes	The number of households provided rapid rehousing assistance (RRH) was low this quarter as a result of new programs just beginning operations. Also during the third quarter, the referral processes for both transitional and rapid rehousing programs were streamlined and integrated into one. This large effort created a delay in the short-term in referrals to RRH programs.
		New permanent supportive housing units for people experiencing homelessness (Non-Philadelphia Housing Authority)	N/A	N/A	N/A	135	N/A	150	N/A	These numbers are tallied once a year by HUD at the end of the year and are not available on a quarterly basis.
		Number of transitional housing placements	107	99	-7.5%	495	314	385	Yes	The Department's target is lower this year as previous transitional housing (TH) providers, per HUD's preference, are converting TH units to Rapid Rehousing units.

COMMUNITY AND CULTURE

The Free Library of Philadelphia

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
In-Person Visits	1,530,552	1,300,155	-15.1%	5,836,401	3,821,801	5,000,000	Yes	Lower target due to four libraries being closed for all of FY17 and one Regional library closed until FY17 Q4.
Virtual visits via FLP website	2,438,487	1,234,296	-49.4%	8,706,041	3,744,403	5,000,000	Yes	FLP used a different definition of what constitutes a virtual visit prior to FY16 Q4, resulting in higher numbers in FY16.
Digital access	910,883	854,709	-6.2%	3,600,311	2,463,422	2,700,000	Yes	This measure includes digital reach and activities, including Wi-Fi usage, eBook circulation, electronic resource/database use and public PC use. FY17 target is lower than the FY16 actual, since the Free Library expects lower numbers in one of the digital categories due to a change in definition.
New Youth library cards	N/A	3,917	N/A	N/A	24,163	20,000	Yes	This measure tracks the number of children and teens who have never been Free Library cardholders.
Preschool Program Attendance	24,462	25,692	5.0%	98,284	75,769	95,000	Yes	Program attendance, a core performance measure, reflects the day-to-day activities of library staff to engage community residents in life-long learning.
Children's Program Attendance	73,814	44,638	-39.5%	328,923	148,995	300,000	No	Having a Regional and four branches closed has had a larger impact than the Library originally anticipated.
Teen Program Attendance	10,586	7,368	-30.4%	46,580	25,553	40,000	No	Having a Regional and four branches closed has had a larger impact than the Library originally anticipated.
Adult Program Attendance	39,097	43,574	11.5%	203,607	141,280	180,000	Yes	
Senior Program Attendance	904	988	9.3%	8,245	5,466	7,500	No	Having a Regional and four branches closed has had a larger impact than the Library originally anticipated.

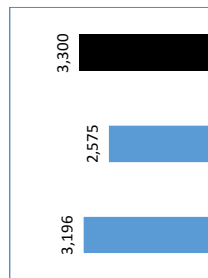
Digital Access



Philadelphia Parks and Recreation

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Number of programs*	782	547	-30.1%	3,196	2,575	3,300	Yes	PPR's new web-based management system, MyPPR, launched at the beginning of Q2 and is expected to streamline and modernize operations. Decline from the same quarter last year can be partially attributed to the elimination of duplicate data that was in the prior paper-based system.
Number of unique individuals who attended programs*	56,096	46,181	-17.7%	217,313	183,384	220,000	Yes	PPR's new web-based management system, MyPPR, launched at the beginning of Q2 and is expected to streamline and modernize operations. Decline from the same quarter last year can be partially attributed to the elimination of duplicate data that was in the prior paper-based system.
Total visits	1,196,613	1,110,807	-7.2%	9,651,675	6,764,755	9,750,000	Yes	Visits is an estimated measure based on multiple metrics, including some duplicate visits by the same individuals.
Acres mowed	N/A	N/A	N/A	41,636	24,182	41,600	Yes	Mowing does not occur in Quarter 3.
New trees planted	N/A	N/A	N/A	7,476	3,287	5,300	Yes	There are no scheduled tree plantings in Q1 or Q3.

Number of programs*

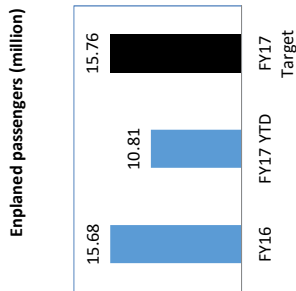


* Programs run, on average, 19 weeks.

COMMERCE DEPARTMENT AND MANAGING DIRECTOR'S OFFICE

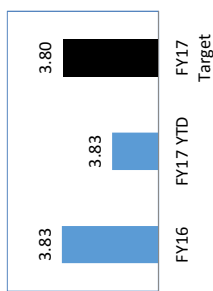
Commerce Department: Division of Aviation

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Enplaned passengers (million)	3.39	3.16	-6.8%	15.68	10.81	15.76	No	The reduction in enplaned passengers can be attributed to reductions in seat capacity across the American Airlines brand, most notably with affiliate/commuter traffic. FY17 Q2 was adjusted from 3.57 to 3.58 million due to revised numbers. FY17 Q3 is an estimate.
Operations (# arrivals and departures)	93,785	85,003	-9.4%	407,968	282,086	393,000	No	PHL continues to experience a decline in aircraft operations due mainly to changes in aircraft fleet mix instituted by PHL's mainline carriers as they move to eliminate many of the regional aircraft from their respective route networks.
Freight and Mail Cargo (tons)	104,399	106,000	1.5%	437,758	338,582	455,000	Yes	FY17 Q2 was adjusted from 124,658 to 124,928 due to revised numbers. FY17 Q3 is an estimate.
Non-airline revenue (\$ million)	\$28.5	\$28.0	-1.6%	\$123.4	\$88.7	\$119.6	Yes	FY17 numbers are estimates.
Retail/beverage sales (\$ million)	\$42.00	\$41.00	-2.4%	\$200.93	\$143.14	\$193.50	Yes	FY17 Q3 is an estimate.



Managing Director's Office: Office of Sustainability

Performance Measure	FY16 Q2	FY17 Q2	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)*	0.97	1.04	7.1%	3.83	1.85	3.80	Yes	FY17 Q3 data will be available in FY17 Q4. This is a revised measure which now includes Aviation and Water funds. Target is based on a 5% reduction in usage from 3-year average for FY14-16. FY17 Q1 was adjusted up from 0.76 to 0.81 following delayed Street Lighting data entry.
City of Philadelphia facility energy cost including General, Aviation and Water Funds (\$ Million)*	\$20.1	\$16.0	-20.2%	\$80.8	\$33.2	\$76.7	Yes	FY17 Q3 data will be available in FY17 Q4. This is a revised measure which now includes Aviation and Water funds. The target is based on a 5% reduction in usage from the 3-year average for FY14-16. FY17 Q1 was adjusted up from \$15.5 to \$17.2 following delayed Street Lighting data entry.



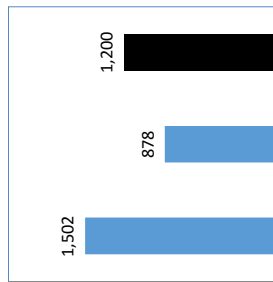
* These measures are lagging indicators, due to delays in billing for energy use data. FY17 Q3 data will be available for the 4th Quarter FY17 QCMR.

PLANNING AND DEVELOPMENT

Planning and Development: Division of Housing and Community Development

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Mortgage foreclosures diverted*	382	379	-0.8%	1,502	878	1,200	Yes	To prevent homeowners from becoming homeless due to foreclosure, the program links a Court of Common Pleas order requiring that homeowners facing foreclosure have an opportunity to meet with their lenders to negotiate an alternative to foreclosure with City-funded housing counseling, outreach, a hotline, and legal assistance. Foreclosures are a function of the market; therefore, the number of mortgage foreclosures diverted is subject to fluctuation. There has been an overall decrease in property foreclosures in the Philadelphia area in the last few years, resulting in fewer mortgage foreclosures diverted.
Owner-occupied homes repaired (BSRP, Weatherization & Heater Hotline)*	1,821	1,376	-24.4%	6,080	3,949	5,000	Yes	The Basic System Repair Program (BSRP) is a grant-assisted program that allows the Philadelphia Housing Development Corporation to make repairs to the basic systems (plumbing, heating, roofing, electrical and structural repairs) of homes owned and occupied by low-income Philadelphia residents. Grant repairs can be completed up to a limit of \$18,000 per property.
Unique City lots greened & cleaned	9,334	12,422	33.1%	9,227	12,422	8,500	Yes	This measure is calculated as a point in time at the end of the quarter. Number of unique greened and cleaned includes land stabilization programs (such as initial cleaning, soil treatment, tree planting and fencing of up to 300 new selected blighted lots) and land maintenance.
Clients receiving counseling	2,368	2,941	24.2%	10,428	8,404	11,350	Yes	Housing counselors 1) serve as advocates for homeowners as they face the challenges of homeownership; and 2) prepare prospective homeowners to meet those challenges.
* The output noted above is driven by available program funding.								

Mortgage foreclosures diverted*

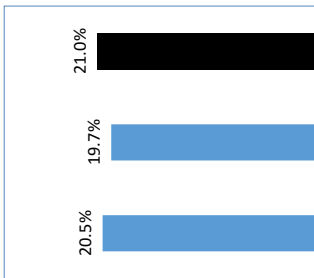


TRANSPORTATION AND INFRASTRUCTURE

Streets Department

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Recycling rate	20.0%	20.5%	2.5%	20.5%	19.7%	21.0%	No	Diversion rates have changed due to changes in the composition of recycled materials collected (i.e. decreased quantity of mixed paper and cardboard container weight products such as aluminum, steel and plastic containers). This has made it more difficult to reach target recycling rate objectives. FY17 Q2 was adjusted from 23.7% to 19.8% following a data error.
On-time collection (by 3 PM): recycling	94.0%	97.3%	3.5%	95.8%	96.4%	97.0%	Yes	FY17 Q2 was adjusted from 95.0% to 96.3% following a data error.
On-time collection (by 3 PM): trash	79.0%	82.2%	4.1%	84.3%	85.1%	96.0%	No	While steadily improving, Streets continues to experience periodic shortages in the number of compactors needed to provide efficient trash collections services throughout the year. As a result, it was necessary to divert compactors and crews to additional routes beyond their regularly scheduled assignments, thereby impacting the Department's on-time rate. Streets continues to acquire additional compactors to address the vehicle issue. FY17 Q2 was adjusted from 75.0% to 87.4% following a data error.
Pothole response time (days)	2.0	2.3	15.0%	2.0	2.3	2.0	No	As a result of recent winter seasons and deteriorating road conditions, there is an historically high number of potholes needing to be filled. This is impacting the department's overall average response time. FY17 Q2 was adjusted from 2.3 to 2.4 following a data error.

Recycling rate

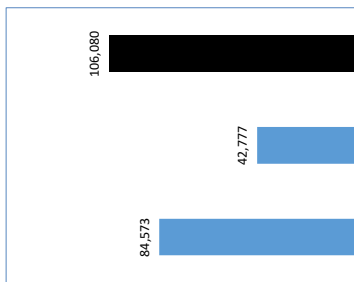


FY16 FY17 YTD FY17...

Table P-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2017

Water Department							
Performance Measure *	FY16 Q2	FY17 Q2	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?
Millions of gallons of treated water	20,319	20,330	0.1%	84,573	42,777	106,080	No
Percent of time Philadelphia's drinking water met or surpassed state & federal standards	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes
Miles of pipeline surveyed for leakage	198	281	41.9%	682	563	1,000	Yes
Water main breaks repaired	166	244	47.0%	703	351	905	No
Average time to repair a water main break upon crew arrival at site (hours)	6.7	7.0	4.5%	6.8	7.0	<8 Hrs.	Yes
Percent of hydrants available	99.6%	99.7%	0.1%	99.6%	99.6%	99.7%	Yes
Number of storm drains cleaned	22,875	25,351	10.8%	98,105	52,880	100,000	Yes
Constructed greened acres	28	35	25.9%	205	76	205	Yes
Design complete greened acres	N/A	49	N/A	N/A	102	426	Yes
* As of FY17 Q3, all measures are now reported on a lagging basis (one quarter behind the current quarter being reported).							

Millions of gallons of treated water

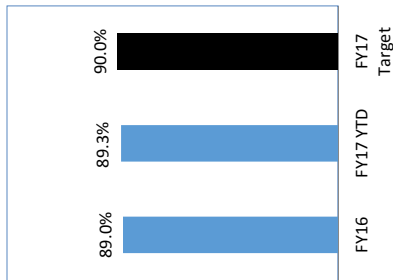


CHIEF ADMINISTRATIVE OFFICER

Office of Fleet Management

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Fleet availability - citywide	89.2%	89.5%	0.3%	89.0%	89.3%	90.0%	Yes	New vehicle purchases and routine preventive maintenance will enable OFM to meet the target.
Radio patrol car availability	86.1%	87.6%	1.8%	86.3%	87.1%	90.0%	No	Revised purchase plan in upcoming fiscal years will enable OFM to meet the target.
Medic units availability	82.2%	86.1%	4.7%	81.2%	86.7%	90.0%	Yes	During the fourth quarter of FY17, OFM expects delivery of about 10 new medic units. As a result, OFM projects that the availability percentage will increase and will meet the target.
Compactors availability	71.9%	72.8%	1.2%	71.4%	73.5%	90.0%	No	Revised purchase plan in upcoming fiscal years will enable OFM to meet the target.
Median Age of Vehicle: General Fund	8.50	7.23	-14.9%	8.52	7.75	8.00	Yes	
Median Age of Vehicle: Water Fund	10.40	10.11	-2.8%	10.56	10.18	8.00	No	Revised purchase plan in upcoming fiscal years will enable OFM to meet the target.
Median Age of Vehicle: Aviation Fund	12.30	12.49	1.5%	12.31	12.50	8.00	No	Revised purchase plan in upcoming fiscal years will enable OFM to meet the target.
Percent of vehicles repaired in 1 day or less	63.3%	59.3%	-6.3%	61.8%	58.3%	70.0%	No	OFM's Strategy of Optimal Vehicle Replacement Cycle through additional funding / purchases will enable routine maintenance.

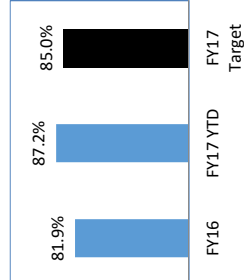
Fleet availability - citywide



Department of Public Property

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Number of substantially completed construction projects	19	7	-1	72	25	40	Yes	DPP's Parks and Recreation Team (and its workload) was moved to Philadelphia Parks and Recreation on 2/1/17. As a result, DPP is expected to complete fewer projects than originally anticipated. As a result of this change (and the resultant reduction in projects completed within in DPP), the target for the year has been adjusted from 80 to 40. As a result, numbers for the full FY will reflect DPP's project completions, Parks and Recreation's projects notwithstanding.
Facilities division work order volume	3,251	3,843	18.2%	13,563	11,346	12,500	Yes	
Percent of work orders completed within service level	82.1%	91.0%	10.8%	81.9%	87.2%	85.0%	Yes	
Percent of customer service survey respondents who rate DPP's service a 3 out of 5 or higher	N/A	N/A	N/A	N/A	N/A	95.0%	N/A	New measure in FY17. This measure will be updated on an annual basis (in Q4).

Percent of work orders completed within service level

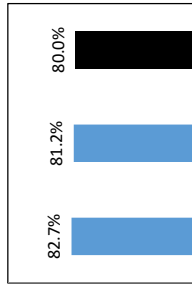


MANAGING DIRECTOR'S OFFICE

Managing Director's Office: 311 Call Center

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Percent of calls answered within 20 seconds	76.0%	81.0%	6.6%	82.7%	81.2%	80.0%	Yes	Measure revised from "percent of calls answered within 45 seconds" in FY16 to "percent of calls answered within 20 seconds" in FY17 to better reflect current service level agreement. 311 lost 3 agents in February and 1 agent in March. 311 is in the process of replacing those agents.
Percent of 311 NPS survey respondents who are "service detractors"	N/A	40.0%	N/A	N/A	40.0%	30.0%	No	"Service detractors" fall somewhere between 0 and 6 on a 10-point scale of "How likely are you to recommend this service to a friend or colleague?" 311 is focusing on reviewing cases that were closed within one day. 311 is also proactively reaching out to customers to better explain the reason for closed cases (wrong address, referred to non-city agency, etc.).
Percent of residents who utilize mobile and web applications to contact 311	N/A	12%	N/A	N/A	12%	22%	No	New measure for FY17. 311 is working to create better customer-friendly responses for cases that are closed using these channels and to increase marketing to make citizens aware of them.
Average score for tickets and phone calls monitored by 311 supervisors	N/A	95.0%	N/A	N/A	90.0%	80.0%	Yes	New measure for FY17. 311 has revised the call monitoring form to more realistically gauge how agents are handling customer calls. Agents are scored on a six-point scale and are graded by pass/fail. 311 is currently at a 95% passing rate. Supervisors continue to monitor two calls per week. 311's Quality Assurance Associate is developing a quality program.

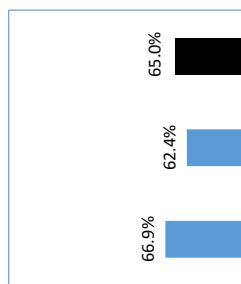
Percent of calls answered within 20 seconds



Managing Director's Office: Community Life Improvement Program (CLIP)

Performance Measure	FY16 Q3	FY17 Q3	Change	FY16	FY17 YTD	FY17 Target	On Track to Meet Target?	Comments / Explanation
Graffiti abatement: properties and street fixtures cleaned	23,755	31,863	34.1%	113,663	90,883	110,000	Yes	
Community Partnership Program: groups that received supplies	102	112	9.8%	546	413	500	Yes	
Community Partnership Program: Supplies issued	1,215	1,031	-15.1%	6,324	3,731	6,000	No	In the 4th quarter (as warmer weather approaches), the number of requests for supplies is expected to increase, but not enough to meet the target.
Community Service Program: citywide cleanup projects completed	294	608	106.8%	1,259	1,332	1,200	Yes	
Vacant Lot Program: Vacant lot abatements	1,606	3,455	115.1%	15,060	12,056	15,000	Yes	
Vacant Lot Program: Vacant lot compliance rate	27.0%	23.0%	-14.8%	27.8%	24.3%	25.0%	Yes	
Community Life Improvement: Exterior property maintenance violations	1,376	1,254	-8.9%	10,840	6,875	12,000	Yes	In the 4th quarter (as grass grows during warmer months), CLIP expects more violations to be written and abatements to be completed.
Community Life Improvement: Exterior property maintenance compliance rate	61.2%	60.0%	-2.0%	66.9%	62.4%	65.0%	No	CLIP has expanded to new areas of the City, so the compliance rate is expected to drop until residents become familiar with CLIP's process of education, enforcement and abatement.

Community Life Improvement: Exterior property maintenance compliance rate



City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Water Fund**

All Departments
For the Period Ending March 31, 2017

Category	FY 2016 Actual	Fiscal Year 2017 Year to Date		Fiscal Year 2017 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection
REVENUES							
Taxes							
Locally Generated Non - Tax Revenues	643,034,560	505,127,157	505,127,157	0	663,450,000	663,450,000	0
Other Governments	744,461	739,793	739,793	0	1,000,000	1,000,000	0
Revenues from Other Funds of City - Net of Rate Stabilization Fund (I See Note 1)	35,127,025	0	0	0	34,795,000	34,795,000	0
Revenue from Other Funds of City - Rate Stabilization Fund	1,629,332	0	0	0	51,940,000	42,685,020	0
Total Revenues and Other Sources	680,535,378	505,866,950	505,866,950	0	751,185,000	741,930,020	0
OBLIGATIONS / APPROPRIATIONS							
Personal Services	118,414,750	89,642,343	89,642,343	0	131,865,289	134,543,386	0
Personal Services - Employee Benefits	106,391,238	93,178,346	93,178,346	0	113,965,262	116,965,262	0
Sub-Total Employee Compensation	224,805,988	182,820,689	182,820,689	0	245,830,551	251,508,648	0
Purchase of Services	148,988,718	151,822,847	151,822,847	0	187,941,724	180,575,172	0
Materials, Supplies and Equipment	45,521,654	37,668,528	37,668,528	0	56,335,046	54,768,521	0
Contributions, Indemnities and Taxes	5,440,820	5,655,152	5,655,152	0	7,006,000	7,006,000	0
Debt Service	219,132,799	156,341,442	156,341,442	0	207,371,679	207,371,679	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	60,733,243	0	0	0	66,700,000	65,700,000	0
Payments to Other Funds - Rate Stabilization Fund	0	0	0	0	0	0	0
Total Obligations / Appropriations	704,623,222	534,308,658	534,308,658	0	771,185,000	766,930,020	0
Operating Surplus / (Deficit)	(24,087,844)	(28,441,708)	(28,441,708)	0	(20,000,000)	(25,000,000)	0
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS							
Prior Year Fund Balance	0	0	0	0	0	0	0
Net Adjustments - Prior Years	24,087,844	0	0	0	20,000,000	25,000,000	0
Total Net Adjustments	24,087,844	0	0	0	20,000,000	25,000,000	0
Year End Fund Balance	0	(28,441,708)	(28,441,708)	0	0	0	0

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

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Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund

For the Period Ending March 31, 2017

Department	FY 2016 Actual	Fiscal Year 2017 Year to Date			Fiscal Year 2017 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	26,284	166,911	166,911	0	50,000	50,000	50,000	0	0
Sale of Vehicles	26,284	166,911	166,911	0	50,000	50,000	50,000	0	0
Licenses & Inspections	29,663	29,244	29,244	0	25,000	25,000	25,000	0	0
Miscellaneous	29,663	29,244	29,244	0	25,000	25,000	25,000	0	0
Water	39,889,101	29,828,163	29,828,163	0	40,988,000	40,988,000	40,988,000	0	0
Sewer Charges to Other Municipalities	32,389,056	25,537,872	25,537,872	0	36,318,000	36,318,000	36,318,000	0	0
Water & Sewer Permits Issued by L & I	3,794,359	3,206,104	3,206,104	0	2,480,000	2,480,000	2,480,000	0	0
Contribution - Sinking Fund Reserve	0	0	0	0	0	0	0	0	0
Miscellaneous	3,705,686	1,084,187	1,084,187	0	2,190,000	2,190,000	2,190,000	0	0
Revenue	603,028,599	474,521,473	474,521,473	0	621,837,000	621,837,000	621,837,000	0	0
Sales & Charges	587,555,504	462,973,935	462,973,935	0	609,448,000	609,448,000	609,448,000	0	0
Fire Service Connections	2,737,016	2,025,131	2,025,131	0	3,388,000	3,388,000	3,388,000	0	0
Surcharges	7,375,215	4,327,086	4,327,086	0	4,000,000	4,000,000	4,000,000	0	0
Miscellaneous	5,360,864	5,195,321	5,195,321	0	5,001,000	5,001,000	5,001,000	0	0
Procurement	41,090	10,708	10,708	0	100,000	100,000	100,000	0	0
Miscellaneous	41,090	10,708	10,708	0	100,000	100,000	100,000	0	0
City Treasurer	19,823	570,658	570,658	0	450,000	450,000	450,000	0	0
Interest Earnings	19,823	570,658	570,658	0	450,000	450,000	450,000	0	0
Total Local Non-Tax Revenue	643,034,560	505,127,157	505,127,157	0	663,450,000	663,450,000	663,450,000	0	0
<u>Other Governments</u>									
Water	744,461	739,793	739,793	0	1,000,000	1,000,000	1,000,000	0	0
State	744,461	614,727	614,727	0	1,000,000	1,000,000	1,000,000	0	0
Federal	0	125,066	125,066	0	0	0	0	0	0
Total Other Governments	744,461	739,793	739,793	0	1,000,000	1,000,000	1,000,000	0	0
<u>Revenue from Other Funds</u>									
Water	36,756,357	0	0	0	86,735,000	77,480,020	77,480,020	(9,254,980)	0
General Fund	30,926,498	0	0	0	30,130,000	30,130,000	30,130,000	0	0
Aviation Fund	3,883,527	0	0	0	4,265,000	4,265,000	4,265,000	0	0
Employee Benefit Fund	317,000	0	0	0	400,000	400,000	400,000	0	0
Rate Stabilization Fund	1,629,332	0	0	0	51,940,000	42,685,020	42,685,020	(9,254,980)	0
Total Revenue from Other Funds	36,756,357	0	0	0	86,735,000	77,480,020	77,480,020	(9,254,980)	0
Total - All Sources	680,535,378	505,866,950	505,866,950	0	751,185,000	741,930,020	741,930,020	(9,254,980)	0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report
Departmental Obligations Summary
Water Fund**

For the Period Ending March 31, 2017

Department	FY 2016	Fiscal Year 2017 Year to Date			Actual (Over) / Under Target Budget	Fiscal Year 2017 Full Year		
		Target	Actual	Actual (Over) / Under Target Budget		Adopted	Target	Current
								Projection
Office of Innovation & Technology	16,222,041	15,589,170	15,589,170	0	24,412,991	24,426,346	24,426,346	0
	Personal Services	5,416,218	4,264,150	0	6,316,852	6,330,207	6,330,207	0
Purchase of Services	9,957,749	10,598,735	10,598,735	0	16,050,511	16,050,511	16,050,511	0
Materials, Supplies & Equipment	848,074	726,285	726,285	0	2,045,628	2,045,628	2,045,628	0
Managing Director	0	59,052	59,052	0	138,550	138,550	138,550	0
Personal Services	0	59,052	59,052	0	138,550	138,550	138,550	0
Public Property	4,042,633	4,042,633	4,042,633	0	4,042,633	4,042,633	4,042,633	0
Purchase of Services	4,042,633	4,042,633	4,042,633	0	4,042,633	4,042,633	4,042,633	0
Office of Fleet Management	7,871,311	5,635,445	5,635,445	0	8,732,957	8,825,836	8,825,836	0
Personal Services	2,526,922	2,150,011	2,150,011	0	2,969,317	3,062,196	3,062,196	0
Purchase of Services	1,469,208	959,797	959,797	0	1,489,000	1,489,000	1,489,000	0
Materials, Supplies & Equipment	3,875,181	2,525,637	2,525,637	0	4,274,640	4,274,640	4,274,640	0
Water	333,346,571	239,700,228	239,700,228	0	383,143,280	375,886,450	375,886,450	0
Personal Services	98,158,995	73,466,613	73,466,613	0	107,688,919	110,365,166	110,365,166	0
Purchase of Services	128,828,375	131,785,357	131,785,357	0	159,715,792	152,349,240	152,349,240	0
Materials, Supplies & Equipment	40,185,716	34,048,258	34,048,258	0	48,537,569	46,971,044	46,971,044	0
Contributions, Indemnities & Taxes	5,440,242	400,000	400,000	0	501,000	501,000	501,000	0
Payments to Other Funds-Rate Stabilization	31,136,257	0	0	0	34,700,000	33,700,000	33,700,000	0
Payments to Other Funds-Other	29,596,986	0	0	0	32,000,000	32,000,000	32,000,000	0
Finance	106,391,238	98,433,378	98,433,378	0	120,465,262	123,465,262	123,465,262	0
Personal Services - Fringe Benefits	106,391,238	98,433,378	98,433,378	0	113,965,262	116,965,262	116,965,262	0
Contributions, Indemnities & Taxes	0	5,255,032	5,255,032	0	6,500,000	6,500,000	6,500,000	0
Revenue	15,020,351	12,420,869	12,420,869	0	18,490,846	18,380,002	18,380,002	0
Personal Services	9,948,364	7,922,071	7,922,071	0	11,979,473	11,868,629	11,868,629	0
Purchase of Services	4,477,102	4,151,911	4,151,911	0	5,072,174	5,072,174	5,072,174	0
Materials, Supplies & Equipment	594,307	346,767	346,767	0	1,434,199	1,434,199	1,434,199	0
Contributions, Indemnities & Taxes	578	120	120	0	5,000	5,000	5,000	0
Sinking Fund	219,132,799	156,341,442	156,341,442	0	207,371,679	207,371,679	207,371,679	0
Debt Service	219,132,799	156,341,442	156,341,442	0	207,371,679	207,371,679	207,371,679	0
Procurement	77,339	63,807	63,807	0	82,098	85,470	85,470	0
Personal Services	77,339	63,807	63,807	0	82,098	85,470	85,470	0
Law	2,287,079	1,865,674	1,865,674	0	3,240,830	3,243,918	3,243,918	0
Personal Services	2,085,052	1,682,309	1,682,309	0	2,506,206	2,509,294	2,509,294	0
Purchase of Services	183,651	161,784	161,784	0	691,614	691,614	691,614	0
Materials, Supplies & Equipment	18,376	21,581	21,581	0	43,010	43,010	43,010	0
Mayor's Office of Transportation & Utilities	137,987	0	0	0	0	0	0	0
Personal Services	137,987	0	0	0	0	0	0	0
Purchase of Services	0	0	0	0	0	0	0	0
Office of Sustainability	93,873	63,330	63,330	0	93,874	93,874	93,874	0
Personal Services	63,873	34,330	34,330	0	63,874	63,874	63,874	0
Purchase of Services	30,000	29,000	29,000	0	30,000	30,000	30,000	0
Water, Sewer & Storm Water Rate Board	0	93,630	93,630	0	970,000	970,000	970,000	0
Personal Services	0	0	0	0	120,000	120,000	120,000	0
Purchase of Services	0	93,630	93,630	0	850,000	850,000	850,000	0
Total Water Fund	704,623,222	534,308,658	534,308,658	0	771,185,000	766,930,020	766,930,020	0
Personal Services	118,414,750	89,642,343	89,642,343	0	131,865,289	134,543,386	134,543,386	0
Personal Services - Fringe Benefits	106,391,238	93,178,346	93,178,346	0	113,965,262	116,965,262	116,965,262	0
Sub-Total Employee Compensation	224,805,988	182,820,689	182,820,689	0	245,830,551	251,508,648	251,508,648	0
Purchase of Services	148,988,718	151,822,847	151,822,847	0	187,941,724	180,575,172	180,575,172	0
Materials, Supplies & Equipment	45,521,654	37,668,528	37,668,528	0	56,335,046	54,768,521	54,768,521	0
Contributions, Indemnities & Taxes	5,440,820	5,655,152	5,655,152	0	7,006,000	7,006,000	7,006,000	0
Debt Service	219,132,799	156,341,442	156,341,442	0	207,371,679	207,371,679	207,371,679	0
Payments to Other Funds	60,733,243	0	0	0	66,700,000	65,700,000	65,700,000	0

**Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund**

For the Period Ending March 31, 2017

Department	FY 2016 Actual	Fiscal Year 2017 Year to Date			Fiscal Year 2017 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection	Current Projection (Over) / Under	
		Target Budget	Actual		Adopted Budget	Target Budget		Adopted Budget	Target Budget
Division of Technology	73	81	81	0	85	85	85	0	0
Office of Fleet Management	47	52	52	0	55	55	55	0	0
Water	1,787	1,812	1,812	0	1,985	1,985	1,892	93	93
Revenue	230	241	241	0	254	254	250	4	4
Procurement	2	2	2	0	2	2	2	0	0
Law	26	29	29	0	31	31	31	0	0
Mayor's Office of Transportaiton	2	0	0	0	0	0	0	0	0
Total Water Fund	2,167	2,217	2,217	0	2,412	2,412	2,315	97	97

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

AVIATION FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Aviation Fund**

All Departments
For the Period Ending March 31, 2017

Category	FY 2016 Actual	Fiscal Year 2017 Year to Date			Fiscal Year 2017 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopted Budget	Target Budget
<u>REVENUES</u>									
Taxes									
Locally Generated Non - Tax Revenues	391,660,366	251,220,868	251,220,868	0	417,033,000	417,033,000	417,033,000	0	0
Other Governments	2,136,510	1,272,795	1,272,795	0	4,500,000	4,500,000	4,500,000	0	0
Revenues from Other Funds of City	1,158,227	0	0	0	1,500,000	1,500,000	1,500,000	0	0
Other Sources									
Total Revenues and Other Sources	394,955,103	252,493,663	252,493,663	0	423,033,000	423,033,000	423,033,000	0	0
Category	FY 2016 Actual	Year to Date			Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Adopted Budget	Current Projection for Obligations (Over) / Under Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	66,544,083	51,777,618	51,777,618	0	73,196,423	74,345,080	74,345,080	(1,148,657)	0
Personal Services - Employee Benefits	52,990,451	46,788,476	46,788,476	0	59,194,271	61,194,271	61,194,271	(2,000,000)	0
Sub-Total Employee Compensation	119,534,534	98,566,094	98,566,094	0	132,390,694	135,539,351	135,539,351	(3,148,657)	0
Purchase of Services	107,469,145	101,744,973	101,744,973	0	144,338,618	124,777,177	124,777,177	19,561,441	0
Materials, Supplies and Equipment	9,488,876	8,983,779	8,983,779	0	21,151,357	15,931,357	15,931,357	5,220,000	0
Contributions, Indemnities and Taxes	1,964,452	4,837,816	4,837,816	0	6,717,000	6,176,000	6,176,000	541,000	0
Debt Service	117,281,545	29,585,096	29,585,096	0	139,626,331	139,626,331	139,626,331	0	0
Payment to Other Funds	7,539,461	0	0	0	24,648,000	14,023,000	14,023,000	10,625,000	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
Total Obligations / Appropriations	363,278,013	243,717,758	243,717,758	0	468,872,000	436,073,216	436,073,216	32,798,784	0
Operating Surplus / (Deficit)	31,677,090	8,775,905	8,775,905	0	(45,839,000)	(13,040,216)	(13,040,216)	32,798,784	0
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Prior Year Fund Balance	28,348,000	0	0	0	38,781,000	71,231,090	71,231,090	32,450,090	0
Net Adjustments - Prior Years	11,206,000	0	0	0	17,000,000	17,000,000	17,000,000	0	0
Total Net Adjustments	39,554,000	0	0	0	55,781,000	88,231,090	88,231,090	32,450,090	0
Preliminary Year End Fund Balance	71,231,090	8,775,905	8,775,905	0	9,942,000	75,190,874	75,190,874	65,248,874	0
Deferred Revenue-Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0	0	0
Year End Fund Balance	71,231,090	8,775,905	8,775,905	0	9,942,000	75,190,874	75,190,874	65,248,874	0

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending March 31, 2017

Department	FY 2016 Actual	Fiscal Year 2017 Year to Date			Fiscal Year 2017 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	908	0	0	0	25,000	25,000	25,000	0	0
Sale of Vehicles	908	0	0	0	25,000	25,000	25,000	0	0
Procurement	2,113	9,849	9,849	0	20,000	20,000	20,000	0	0
Miscellaneous	2,113	9,849	9,849	0	20,000	20,000	20,000	0	0
City Treasurer	566,345	688,784	688,784	0	1,000,000	1,000,000	1,000,000	0	0
Interest Earnings	566,345	688,784	688,784	0	1,000,000	1,000,000	1,000,000	0	0
Commerce - Division of Aviation	391,091,000	250,522,235	250,522,235	0	415,988,000	415,988,000	415,988,000	0	0
Concessions	47,060,337	32,263,857	32,263,857	0	53,752,000	53,752,000	53,752,000	0	0
Space Rentals	134,797,272	97,763,569	97,763,569	0	137,039,000	137,039,000	137,039,000	0	0
Landing Fees	87,169,416	52,750,961	52,750,961	0	93,047,000	93,047,000	93,047,000	0	0
Parking	29,962,790	867,468	867,468	0	28,523,000	28,523,000	28,523,000	0	0
Car Rental	18,766,347	13,296,539	13,296,539	0	21,080,000	21,080,000	21,080,000	0	0
Sale of Utilities	3,176,453	1,939,029	1,939,029	0	3,177,000	3,177,000	3,177,000	0	0
Overseas Terminal Facility Charges	8,425	36,670	36,670	0	0	50,000	50,000	50,000	0
International Terminal Charges	34,171,201	20,418,933	20,418,933	0	37,537,000	37,537,000	37,537,000	0	0
Passenger Facility Charge	31,176,287	0	0	0	31,500,000	31,500,000	31,500,000	0	0
Miscellaneous	4,802,472	31,185,209	31,185,209	0	10,333,000	10,283,000	10,283,000	(50,000)	0
Total Local Non-Tax Revenue	391,660,366	251,220,868	251,220,868	0	417,033,000	417,033,000	417,033,000	0	0
<u>Other Governments</u>									
Commerce - Division of Aviation	2,136,510	1,272,795	1,272,795	0	4,500,000	4,500,000	4,500,000	0	0
State	0	0	0	0	250,000	250,000	250,000	0	0
Federal	2,136,510	1,272,795	1,272,795	0	4,250,000	4,250,000	4,250,000	0	0
Total Other Governments	2,136,510	1,272,795	1,272,795	0	4,500,000	4,500,000	4,500,000	0	0
<u>Revenue from Other Funds</u>									
Commerce - Division of Aviation	1,158,227	0	0	0	1,500,000	1,500,000	1,500,000	0	0
General Fund	1,040,227	0	0	0	1,400,000	1,400,000	1,400,000	0	0
Contribution from Bond Fund	0	0	0	0	0	0	0	0	0
Employee Benefits Fund	118,000	0	0	0	100,000	100,000	100,000	0	0
Total Revenue from Other Funds	1,158,227	0	0	0	1,500,000	1,500,000	1,500,000	0	0
Total - All Sources	394,955,103	252,493,663	252,493,663	0	423,033,000	423,033,000	423,033,000	0	0

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**Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund**

For the Period Ending March 31, 2017

Department	FY 2016 Actual	Fiscal Year 2017 Year to Date		Fiscal Year 2017 Full Year		
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Current Projection
					Target Budget	Current Projection
Division of Technology	6,791,090	7,018,406	7,018,406	0	10,002,146	9,002,146
Personal Services	197,506	168,220	168,220	0	257,908	257,908
Purchase of Services	5,983,044	6,300,186	6,300,186	0	9,024,238	8,024,238
Materials, Supplies & Equipment	610,540	550,000	550,000	0	720,000	720,000
Police	15,375,057	11,148,119	11,148,119	0	15,837,136	15,856,171
Personal Services	15,207,829	10,982,019	10,982,019	0	15,666,636	15,685,671
Purchase of Services	76,228	75,500	75,500	0	77,500	77,500
Materials, Supplies & Equipment	91,000	90,600	90,600	0	93,000	93,000
Fire	5,988,724	5,285,300	5,285,300	0	6,726,366	6,726,366
Personal Services	5,870,034	5,214,900	5,214,900	0	6,563,366	6,563,366
Purchase of Services	0	0	0	0	15,000	15,000
Materials, Supplies & Equipment	118,690	70,400	70,400	0	125,000	125,000
Payments to Other Funds	0	0	0	0	23,000	23,000
Public Property	22,950,000	20,710,000	20,710,000	0	26,900,000	26,900,000
Purchase of Services	22,950,000	20,710,000	20,710,000	0	26,900,000	26,900,000
Office of Fleet Management	4,062,288	3,446,729	3,446,729	0	8,288,759	8,288,759
Personal Services	1,029,364	875,910	875,910	0	1,364,188	1,407,759
Purchase of Services	550,821	330,745	330,745	0	588,000	588,000
Materials, Supplies & Equipment	2,482,103	2,240,074	2,240,074	0	6,293,000	6,293,000
Finance	55,437,616	50,612,098	50,612,098	0	67,852,271	67,852,271
Personal Services - Fringe Benefits	52,990,451	46,788,476	46,788,476	0	59,194,271	61,194,271
Purchase of Services	2,447,165	2,576,851	2,576,851	0	4,146,000	4,146,000
Contributions, Indemnities & Taxes	0	1,246,771	1,246,771	0	2,512,000	2,512,000
Advances and Other Miscellaneous Payments	0	0	0	0	0	0
Sinking Fund	117,281,545	29,585,096	29,585,096	0	139,626,331	139,626,331
Debt Service	117,281,545	29,585,096	29,585,096	0	139,626,331	139,626,331
Commerce - Division of Aviation	133,731,535	114,713,954	114,713,954	0	193,568,090	159,703,572
Personal Services	42,871,271	33,684,271	33,684,271	0	47,716,649	48,799,572
Purchase of Services	75,169,808	71,407,691	71,407,691	0	103,125,441	84,564,000
Materials, Supplies & Equipment	6,186,543	6,030,947	6,030,947	0	13,896,000	8,676,000
Contributions, Indemnities & Taxes	1,964,452	3,591,045	3,591,045	0	4,205,000	3,664,000
Payments to Other Funds	7,539,461	0	0	0	24,625,000	14,000,000
Law	1,455,317	1,134,726	1,134,726	0	2,020,599	2,023,727
Personal Services	1,193,238	817,968	817,968	0	1,563,803	1,566,931
Purchase of Services	262,079	315,000	315,000	0	432,439	432,439
Materials, Supplies & Equipment	0	1,758	1,758	0	24,357	24,357
Mayor's Office of Transportation & Utilities	110,968	0	0	0	0	0
Personal Services	110,968	0	0	0	0	0
Office of Sustainability	93,873	63,330	63,330	0	93,873	93,873
Personal Services	63,873	34,330	34,330	0	63,873	63,873
Purchase of Services	30,000	29,000	29,000	0	30,000	30,000
Total Aviation Fund	363,278,013	243,717,758	243,717,758	0	468,872,000	436,073,216
Personal Services	66,544,083	51,777,618	51,777,618	0	73,196,423	74,345,080
Personal Services - Fringe Benefits	52,990,451	46,788,476	46,788,476	0	59,194,271	61,194,271
Sub-Total Employee Compensation	119,534,534	98,566,094	98,566,094	0	132,390,694	135,539,351
Purchase of Services	107,469,145	101,744,973	101,744,973	0	144,338,618	124,777,177
Materials, Supplies & Equipment	9,488,876	8,983,779	8,983,779	0	21,151,357	15,931,357
Contributions, Indemnities & Taxes	1,964,452	4,837,816	4,837,816	0	6,717,000	6,176,000
Debt Service	117,281,545	29,585,096	29,585,096	0	139,626,331	139,626,331
Payments to Other Funds	7,539,461	0	0	0	24,648,000	14,023,000
Advances & Other Misc. Pmts.	0	0	0	0	0	0
Total	32,798,784	32,798,784	32,798,784	0	32,798,784	32,798,784
Personal Services	(1,148,657)	(1,148,657)	(1,148,657)	0	(1,148,657)	(1,148,657)
Personal Services - Fringe Benefits	(2,000,000)	(2,000,000)	(2,000,000)	0	(2,000,000)	(2,000,000)
Sub-Total Employee Compensation	(3,148,657)	(3,148,657)	(3,148,657)	0	(3,148,657)	(3,148,657)
Purchase of Services	5,220,000	5,220,000	5,220,000	0	5,220,000	5,220,000
Materials, Supplies & Equipment	541,000	541,000	541,000	0	541,000	541,000
Contributions, Indemnities & Taxes	10,625,000	10,625,000	10,625,000	0	10,625,000	10,625,000
Debt Service	(3,128)	(3,128)	(3,128)	0	(3,128)	(3,128)
Payments to Other Funds	0	0	0	0	0	0
Advances & Other Misc. Pmts.	0	0	0	0	0	0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending March 31, 2017

Department	FY 2016 Actual	Fiscal Year 2017 Year to Date			Fiscal Year 2017 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection	Current Projection (Over) / Under Adopted Budget Target Budget	
		Target Budget	Actual		Adopted Budget	Target Budget		Adopted Budget	Target Budget
Division of Technology	2	3	3	0	3	3	3	0	0
Police	161	162	162	0	166	166	166	0	0
Uniformed	151	152	152	0	155	155	155	0	0
Civilian	10	10	10	0	11	11	11	0	0
Fire	60	67	67	0	71	71	71	0	0
Uniformed	60	67	67	0	71	71	71	0	0
Civilian	0	0	0	0	0	0	0	0	0
Office of Fleet Management	19	21	21	0	23	23	23	0	0
Commerce - Division of Aviation	768	763	763	0	900	900	825	75	75
Law	20	16	16	0	22	22	20	2	2
Total Aviation Fund	1,030	1,032	1,032	0	1,185	1,185	1,108	77	77

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2017

FOR THE PERIOD JANUARY 1, 2017 - MARCH 31, 2017

Dp. No.	Department	Amount	Grant Title	Source	Description
	No activity to report.				
Total			-		

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

CASH FLOW FORECAST FOR FISCAL YEAR 2017

CASH FLOW PROJECTIONS
GENERAL FUND - FY2017

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2017

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Not Accrued	Estimated Revenues
REVENUES																
Real Estate Tax	7.8	9.5	6.1	7.0	7.3	7.3	14.4	48.9	281.2	160.9	23.4	8.7	583.1			583.1
Total Wage, Earnings, Net Profits	109.9	131.7	110.1	125.7	114.5	114.5	96.7	157.2	107.9	133.1	142.2	110.6	1450.0			1450.0
Realty Transfer Tax	25.6	19.0	17.8	22.8	16.8	16.8	20.0	19.5	14.2	21.0	17.8	18.9	232.9			232.9
Sales Tax	25.1	27.3	11.7	11.8	13.8	11.9	11.3	15.2	11.4	11.4	11.1	13.6	182.8	3.8		186.6
Business Income & Receipts Tax	1.9	5.9	11.6	16.2	4.0	14.5	12.7	0.2	55.8	281.6	105.7	7.7	517.9	(52.8)		465.1
Beverage Tax	0.0	0.0	0.0	0.0	0.0	0.0	0.0	5.9	6.2	7.0	7.0	7.7	34.6	11.6		46.2
Other Taxes	9.9	12.7	9.2	10.2	9.7	9.5	9.8	8.9	9.7	12.0	10.1	9.7	121.2			121.2
Locally Generated Non-tax	25.0	28.0	23.5	21.7	28.7	21.2	28.9	22.5	31.5	22.8	22.0	21.9	297.6			297.6
Total Other Governments	11.9	57.3	78.7	56.1	7.5	6.5	12.0	12.6	14.3	13.5	29.5	23.8	323.8	(7.5)		316.3
Total PCA Other Governments	29.7	33.8	31.8	17.8	31.3	39.0	31.8	25.5	50.3	40.7	31.9	31.2	394.7			394.7
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	30.5	44.9		75.4
Total Current Revenue	246.7	325.1	300.5	289.4	233.6	233.8	332.1	494.0	494.0	572.1	359.6	288.3	4169.2	(44.9)	44.9	4169.2
Collection of prior year(s) revenue	24.7	0.0	0.0	5.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	30.0			
Other fund balance adjustments																
TOTAL CASH RECEIPTS	271.4	325.1	300.5	294.7	233.7	233.8	332.1	494.0	494.0	572.1	359.6	288.3	4199.2			
EXPENSES AND OBLIGATIONS																
Payroll	72.3	178.4	118.0	122.1	127.0	120.8	120.8	103.8	160.1	119.3	138.8	138.1	1519.5	67.9	3.5	1590.8
Employee Benefits	57.1	43.5	53.1	47.0	43.3	42.4	46.1	48.8	50.5	50.3	51.3	55.3	588.7	18.5	0.5	607.6
Pension	3.7	(7.8)	4.5	60.4	(6.3)	(2.5)	(7.0)	(3.1)	475.6	113.1	(0.3)	(2.6)	627.5	23.5		651.0
Purchase of Services	38.2	34.9	64.9	97.6	46.0	76.9	57.8	42.3	73.6	82.3	82.8	24.3	769.6	24.3	105.6	899.5
Materials, Equipment	3.1	2.5	8.1	6.0	5.8	4.7	6.9	4.7	6.0	5.3	13.2	13.7	79.8	4.5	24.8	109.1
Contributions, Indemnities	13.9	2.3	11.9	6.2	2.0	14.1	7.7	2.8	10.4	4.8	106.9	6.4	189.4			189.4
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3	4.2	0.0	4.5			4.5
Debt Service-Long Term	92.3	0.5	0.0	0.0	13.2	8.5	22.9	0.5	0.0	0.0	0.0	11.5	149.5			149.5
Interfund Charges	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.5	0.2	5.0	6.1	26.2		32.3
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			0.0
Current Year Appropriation	280.6	254.6	260.6	339.3	231.0	264.8	255.2	199.9	776.1	361.0	396.9	314.6	3934.6	164.7	134.4	4233.7
Prior Yr. Expenditures against Encumbrances	32.6	22.7	10.8	5.0	2.9	2.9	2.8	10.6	1.4	4.5	0.9	1.8	98.9			
Prior Yr. Salaries & Vouchers Payable	63.3	(11.1)	57.6	21.7	(1.8)	10.4	(21.5)	14.1	7.6	(15.9)	15.9	0.0	140.4			
TOTAL DISBURSEMENTS	376.5	266.2	329.0	366.0	232.1	278.2	236.5	224.7	785.1	349.6	413.7	316.4	4173.9			
Excess (Def) of Receipts over Disbursements	(105.1)	58.9	(28.5)	(71.3)	1.6	(44.4)	95.6	269.3	(291.1)	222.6	(54.1)	(28.1)				
Opening Balance	447.2	342.1	401.0	372.5	476.2	477.8	433.4	528.9	798.3	507.2	729.8	500.7				
TRAN	0.0	0.0	0.0	175.0	0.0	0.0	0.0	0.0	0.0	0.0	(175.0)	0.0				
CLOSING BALANCE	342.1	401.0	372.5	476.2	477.8	433.4	528.9	798.3	507.2	729.8	500.7	472.5				

CASH FLOW PROJECTIONS
CONSOLIDATED CASH - ALL FUNDS - FY2017

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2017

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	342.1	401.0	372.5	476.2	477.8	433.4	528.9	798.3	507.2	729.8	500.7	472.5
Grants Revenue	(123.7)	(63.2)	(55.9)	(116.6)	(180.8)	(271.3)	(246.3)	(299.3)	(367.9)	(353.6)	(212.1)	(119.4)
Community Development	(4.1)	(3.4)	(4.7)	(1.6)	(4.4)	(5.4)	(5.3)	(8.3)	(2.2)	2.6	(2.7)	(6.4)
Vehicle Rental Tax	6.4	7.0	1.6	2.1	2.6	3.0	3.4	3.7	4.1	4.5	5.7	6.1
Hospital Assessment Fund	11.2	26.5	34.0	12.6	12.5	15.1	14.3	13.5	20.0	13.7	26.2	12.4
Housing Trust Fund	25.9	26.8	27.7	28.7	29.4	30.1	30.0	30.3	30.7	31.0	19.3	18.2
Other Funds	8.7	9.0	7.8	7.9	7.9	7.6	7.5	7.5	7.0	7.2	13.5	19.3
TOTAL OPERATING FUNDS	266.5	403.7	383.1	409.4	345.0	212.5	332.4	545.7	198.9	435.1	350.5	402.8
Capital Improvement	114.2	114.6	105.2	98.5	89.6	78.6	71.0	61.5	54.4	51.3	41.8	32.3
Industrial & Commercial Dev.	5.1	5.1	5.4	5.4	5.4	5.4	5.4	5.4	9.6	9.6	9.6	9.6
TOTAL CAPITAL FUNDS	119.3	119.7	110.7	104.0	95.0	84.0	76.4	66.9	64.0	60.9	51.4	41.9
TOTAL FUND EQUITY	385.8	523.4	493.7	513.3	440.0	296.5	408.8	612.7	262.9	496.0	402.0	444.7

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. LEGAL COMPLIANCE

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.