

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007



**Budget Bureau
Office of Budget and Program Evaluation**

In Cooperation with

Office of the Director of Finance

Office of the Managing Director

February 15, 2008

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING DECEMBER 31

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The Quarterly City Managers Report contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage and IOD Analysis: This section provides tables that show employee leave time as a percentage of the total number of days available to be worked in the quarter. Total leave usage, sick leave usage, and days lost to worker injury are analyzed separately.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

Management and Productivity Initiatives: In order to preserve and expand service levels, reduce obligations, increase revenues, improve efficiency and maintain a balanced budget, the City of Philadelphia has committed itself to the implementation of numerous management and productivity initiatives in its various departments and agencies. The **Quarterly City Managers Report** contains the following report, which presents the current and expected future results of various initiatives:

- **Productivity Bank Status Report**

This report provides information regarding the activities of the City's Productivity Bank, a program which permits City departments to apply for loans from a special City fund earmarked for departmental productivity improvements and service enhancement projects which are not eligible for Capital Budget funding and cannot be funded out of core departmental operating budgets without adversely affecting current levels of service delivery.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING December 31, 2007

Introduction

This Quarterly City Manager's Report is a transition document in three very significant ways. First, it is a report being written by the new administration of Mayor Michael A. Nutter on the final quarter of activities and management of a prior administration. Second, it does not reflect the strategic direction, priorities and goals of the new Administration, which have been clearly articulated in the Budget in Brief for Fiscal Year 2009 and the Five-Year Financial and Strategic Plan for Fiscal Years 2009-2013. As described in those documents, the goals of Philadelphia government are to:

- *Become the safest large city in the country*
- *Become the country's premier education city*
- *Grow as a green city*
- *Create healthy and sustainable communities*
- *Demonstrate the highest standards for ethics and accountability*
- *Become a national leader in customer service*

Finally, this QMCR does not benefit from nor reflect the significant changes in performance measurement and management review that are scheduled to be implemented in the coming months with PhillyStat.

Subsequent Quarterly City Managers Reports will begin to introduce the strategic direction and goals of the Nutter Administration, along with a series of performance measures for departments that will be a core element of the City's PhillyStat initiative. Our expectation is that the QMCR for the 3rd Quarter of FY2008 will provide an overview of PhillyStat along with initial performance metrics.

The Current Fiscal Year 2008 Year-End Projection for the General Fund

The current preliminary year-end projection for the General Fund is presented in Table FB-1.

Preliminary estimates show that the City will end FY08 with a \$112.8 million operating deficit compared to the \$107.3 million operating deficit in the adopted budget. After prior year adjustments, the projected year-end fund balance will be \$209.6 million, down from the FY07 year-end fund balance of \$297.9 million. The major factors contributing to the year-end operating deficit and fund-balance surplus projections are:

REVENUES

| | |
|---|---------------|
| Tax Revenues: Increased business privilege and wage tax revenue | \$38 million |
| Recreation: Eagles Luxury Box revenue not yet received | \$8 million |
| Finance: PGW partial loan repayment & Act 205 payment higher than budgeted partially offset by lower than budgeted prior year reimbursements | \$6 million |
| PICA City Account: FY07 base higher than budgeted | \$7 million |
| City Treasurer: Interest earnings higher than budgeted | \$6 million |
| Police: Police on patrol balance for FY07 | \$4 million |
| Sheriff : Sheriff Fees higher than budgeted | \$4 million |
| Fire: EMS fee payments higher than budgeted | \$2 million |
| Revenue: Phillies and Eagles PILOTs | \$2 million |
| Streets: Wireless Philadelphia pass-through payment | \$1 million |
| Public Property: Delayed income from sale/lease of City property | (\$3 million) |

OBLIGATIONS

| | |
|--|----------------|
| Finance - Employee Benefits: Health and medical costs exceeded adopted budget due to new health benefit award for DC33 and 47 as well as ending appeals of FOP and IAFF awards. | (\$47 million) |
| Human Services: Increased funding for school district programs | (\$8 million) |
| Fleet Management: Increased overtime and fuel cost increases | (\$6 million) |
| MOIS: Departmental wireless applications, data center expansion and Broadband Partnership | (\$5 million) |
| Indemnities: Year to date claims higher than projected | (\$5 million) |
| Prisons: Increased overtime associated with population increase | (\$5 million) |
| Public Property: Increased inter-fund costs and maintenance costs | (\$4 million) |
| Office of Supportive Housing: Increase in the homeless population | (\$3 million) |
| Public Health: Increased demand for early childhood & women's health programs and ambulatory services | (\$2 million) |
| Finance - Contribution to School District: Recurring payment to decrease SDP deficit | (\$2 million) |
| Managing Director's Office: Increased City support for YVRP | (\$2 million) |
| First Judicial District: Common Pleas Court Class 100 Costs | (\$1 million) |
| Fleet Management - Vehicle Purchases: Life-safety vehicles | (\$1 million) |
| Office of Housing & Community Development: Low-income energy assistance program | (\$1 million) |
| City Council: Appropriations no longer needed | \$12 million |
| Sinking Fund: Savings from refundings | \$2 million |
| PRIOR YEAR FUND BALANCE | |
| Carry-over FY07 year-end Fund Balance higher than projected in adopted budget | \$126 million |

The FY08 Budget through December 31, 2007

Each year's City budget ordinance establishes spending ceilings for departments in each of the various budgetary funds, including the largest and most important fund, the General Fund. The Philadelphia Home Rule Charter requires that the aggregate spending ceiling for the General Fund not exceed the official revenue estimate for the fund. In other words, the Charter requires that the adopted General Fund budget be balanced or show a positive fund balance. Under the Charter, the official revenue estimate for each City fund is provided to City Council by the Mayor prior to the adoption of each year's Operating Budget. Bill No. 070116-AA, the Fiscal Year 2008 Operating Budget Ordinance for the City of Philadelphia, was introduced on February 22, 2007, approved by City Council on June 14, 2007, and signed by the previous Mayor on June 22, 2007.

As in past years, the prior Administration engaged in a target budget process to create contingency funding within the guidelines of adopted budget appropriation, placing a small percentage of most departmental appropriations in reserve. For FY08, departments were asked to prepare target budgets with approximately a one percent decrease in spending. The Nutter Administration is not continuing this practice of placing a portion of department appropriations in reserve for the balance of the year.

The majority of General Fund FY08 revenues have performed well, most notably the wage tax, through the second quarter of FY2008. However, one critical revenue source, the real estate transfer tax, has fallen behind FY2008 budget projections, prompting the Nutter Administration to revise the estimate downward by \$8 million. The Finance Department will review department requests for non life-safety position requests and work with the Managing Director, Deputy Mayors and Department directors to ensure that the City manages spending to affordable levels while working to achieve the goals that have been set in the Five-year Financial and Strategic Plan..

FY07 Year End Fund Balance

The City ended FY07 with a fund balance of \$297.9 million, a small increase from the FY2006 fund balance of \$254.5 million. There were two primary factors leading to the increase in fund balance in FY07:

- **Managing staffing levels.** In FY07, despite containing staffing increases to one percent (23,050 positions) over FY06 levels, the cost of salaries and benefits grew \$207.5 million (10.3 percent). Increases were due to the impact of a negotiated 3 percent across-the-board salary increase (\$37.5 million); overtime costs (\$26 million), which grew 20.8 percent compared to the FY06 amount; and another \$12.6 million in settlement costs of union health and welfare reopeners, and termination of appeals of arbitration panel awards. The City worked to decrease or contain growing staff costs in FY07 through delays in hiring; continued strategic use of the Deferred Retirement Option Program (DROP), which allows departments to fill only one position for every two DROP separations; and concerted scrutiny of requested increases in positions that were exceptions to the City's hiring freeze policy, in place since FY01.
- **Strong tax revenue growth.** Continued improvements in economic growth and corporate profits helped business privilege tax revenue increased by \$20.9 million above the FY06 amount (\$415 million), ending FY07 at \$436.4 million, and coming in \$28 million above the budgeted amount.

Supported by an improving economy and successful job retention efforts that have helped stabilize (FY07 average monthly increase 0.2 percent) local employment, wage tax revenue grew by 3.6 percent (net of rate reductions) in FY07, \$56.3 million higher than the FY06 total and \$26 million above the budgeted amount. A weak \$1.7 million increase in real estate tax proceeds (\$397.5 million) reflected the continued lack of reassessment by the Board of Revision of Taxes. Real estate transfer tax (RTT) revenue decreased by \$19 million, but exceeded the budget estimate, (\$210 million). RTT results, compared to budget and the prior year, indicate that the real estate market was beginning to cool, but was not in distress, compared to several other parts of the country confronting the foreclosure crisis. FY07 Sales, amusement, parking and other taxes brought in an additional \$6.2 million above the FY06 amount.

The Outlook for the Balance of FY08

There are increasing economic signals and data, from reductions in the Federal Funds Rate, drops in the Institute for Supply Management's monthly indicator of manufacturing activity, or weak national job growth, that the U.S. economy is on the verge of entering a recession. A national recession could have significant implications for the City of Philadelphia if revenue growth is constrained or reduced. As mentioned earlier, the contraction in real estate transfer taxes has marked a significant cooling in the local housing market, a development that has mirrored national trends. A potential national recession represents the greatest risk to FY2008 General Fund revenues.

On the expenditure side, several other cost drivers, which are highlighted in Pennsylvania Intergovernmental Cooperation Authority's recent report, *Balancing a Budget on about 10 Million Dollars a Day: the Fiscal Situation Facing the New Mayor*, will present risks to the continued health of the FY2008 budget. Among these challenges are:

- An increasing prison census;
- Outstanding debt owed by Philadelphia Gas Works, contingent upon the utility making management reforms
- The potential for additional requests from the School District for financial assistance to avoid budget shortfalls
- Allocating the capital funding required to strengthen a crumbling infrastructure without causing significant increases in long-term obligations

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City of Philadelphia
February 15, 2008

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31 2007
 (000 Omitted)

| Category | FY 07 Actual | FISCAL YEAR 2008 | | | | | | | |
|--|-----------------|--------------------------|-------------|---|-------------------|------------------|-----------------------|--|---------------|
| | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | Target Budget Plan | Actual | Actual Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection for Revenues Over (Under) | |
| | | | | | | | | Adopt. Budget | Target Budget |
| REVENUES | | | | | | | | | |
| Taxes | 2,435,855 | 856,072 | 859,760 | 3,688 | 2,414,651 | 2,435,101 | 2,452,572 | 37,921 | 17,471 |
| Locally Generated Non - Tax Revenues | 247,911 | 118,787 | 114,339 | (4,448) | 267,209 | 262,505 | 269,692 | 2,483 | 7,187 |
| Revenues from Other Governments | 788,164 | 400,694 | 289,748 | (110,946) | 770,043 | 769,356 | 794,592 | 24,549 | 25,236 |
| Other Govts. - PICA City Account (1) | 244,771 | 117,629 | 123,841 | 6,212 | 254,758 | 255,258 | 261,917 | 7,159 | 6,659 |
| Sub-Total Other Governments | 1,032,935 | 518,323 | 413,589 | (104,734) | 1,024,801 | 1,024,614 | 1,056,509 | 31,708 | 31,895 |
| Revenues from Other Funds of City | 27,417 | 0 | 0 | 0 | 24,749 | 24,749 | 28,519 | 3,770 | 3,770 |
| Other Sources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue and Other Sources | 3,744,118 | 1,493,182 | 1,387,688 | (105,494) | 3,731,410 | 3,746,969 | 3,807,292 | 75,882 | 60,323 |
| Category | FY 07 Actual | YEAR TO DATE | | | FULL YEAR | | | | |
| | | Target Budget Plan | Actual | Actual (Over) Under Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection for Obligations (Over) Under | |
| | | | | | | | | Adopt. Budget | Target Budget |
| OBLIGATIONS / APPROPRIATIONS | | | | | | | | | |
| Personal Services | 1,327,589 | 654,633 | 639,416 | 15,217 | 1,375,787 | 1,382,021 | 1,382,021 | (6,234) | 0 |
| Personal Services - Employee Benefits | 890,331 | 652,916 | 652,916 | 0 | 923,903 | 971,111 | 971,111 | (47,207) | 0 |
| Sub-Total Employee Compensation | 2,217,919 | 1,307,549 | 1,292,332 | 15,217 | 2,299,691 | 2,353,132 | 2,353,132 | (53,441) | 0 |
| Purchase of Services | 1,151,610 | 977,933 | 976,461 | 1,472 | 1,168,648 | 1,193,322 | 1,193,322 | (24,674) | 0 |
| Materials, Supplies and Equipment | 89,087 | 55,707 | 61,931 | (6,224) | 88,401 | 94,163 | 94,163 | (5,763) | 0 |
| Contributions, Indemnities and Taxes | 118,960 | 45,010 | 42,544 | 2,467 | 119,722 | 114,922 | 114,922 | 4,800 | 0 |
| Debt Service | 89,154 | 37,611 | 37,611 | 0 | 101,035 | 101,318 | 101,318 | (282) | 0 |
| Payments to Other Funds | 38,727 | 572 | 572 | 0 | 28,912 | 30,912 | 30,912 | (2,000) | 0 |
| Advances & Miscellaneous Payments | 31,200 | 32,310 | 32,310 | 0 | 32,310 | 32,310 | 32,310 | 0 | 0 |
| Total Obligations / Appropriations | 3,736,657 | 2,456,693 | 2,443,761 | 12,932 | 3,838,719 | 3,920,079 | 3,920,079 | (81,360) | 0 |
| Operating Surplus (Deficit) | 7,461 | (963,511) | (1,056,073) | (92,561) | (107,309) | (173,110) | (112,787) | (5,478) | 60,323 |
| OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS | | | | | | | | | |
| Net Adjustments - Prior Years | 35,902 | | | 0 | 20,000 | 20,000 | 24,500 | (4,500) | 4,500 |
| Fund for Contingencies | | | | | | | | | |
| Operating Surplus/(Deficit) & Prior Year Adj. | 43,363 | (963,511) | (1,056,073) | (92,561) | (87,309) | (153,110) | (88,287) | (978) | 64,823 |
| Prior Year Fund Balance | 254,506 | | | 0 | 171,662 | 297,869 | 297,869 | 126,207 | 0 |
| Year End Fund Balance | 297,869 | (963,511) | (1,056,073) | (92,561) | 84,353 | 144,758 | 209,582 | 125,229 | 64,823 |

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007
Amounts in Millions

| Tax | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons/ Comments |
|--|------------------------------------|-----------------------------------|-----------------|--|
| City Wage Tax | \$16.6 | | | <p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$1,151.3 FY 2007 Actual: \$1,167.5 Increase: \$16.2</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 4.0% Current Estimated Growth Rate: 4.0%</p> <p>FY 2007 Tax Rate: Res.: 2.76% City, 1.5% PICA : Non-Res.: 3.7557% City FY 2008 Tax Rate: Res.: 2.719% City, 1.5% PICA : Non-Res.: 3.7242% City The rate reductions are effective January 1</p> |
| Real Estate Tax | | (\$0.2) | | <p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$402.6 FY 2007 Actual: \$397.5 Decrease: (\$5.1)</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 3.6%</p> <p>FY 2007 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills FY 2008 Tax Rate: 33.05 mills City plus 49.59 mills School District Total 82.64 mills</p> |
| Business Privilege Tax | \$12.8 | | | <p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$423.0 FY 2007 Actual: \$436.4 Increase: \$13.4</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.6% Current Estimated Growth Rate: 2.6%</p> <p>FY 2007 Tax Rate: 1.665 mills on gross receipts and 6.5% of net income FY 2008 Tax Rate: 1.554 mills on gross receipts and 6.5% of net income</p> |
| Sales Tax | | (\$2.5) | | <p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$135.0 FY 2007 Actual: \$132.6 Decrease: (\$2.4)</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 2.5%</p> <p>FY 2007 Tax Rate: 1% FY 2008 Tax Rate: 1%</p> |
| Real Estate Transfer Tax | | (\$8.0) | | <p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$210.0 FY 2007 Actual: \$217.3 Increase: \$7.3</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: -2.4% Current Estimated Growth Rate: -10.3%</p> <p>FY 2007 Tax Rate: 3% FY 2008 Tax Rate: 3%</p> |
| Other Taxes | | (\$1.2) | | |
| Total Variance From TB Plan | \$29.4 | (\$11.9) | \$17.5 | |
| Difference between FY 2008 Adopted Budget and Target Budget Plan. | \$20.4 | \$0.0 | | |
| Total Variance From Budget | \$49.8 | (\$11.9) | \$37.9 | |

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007
(000 Omitted)

| Category | FY 07 Actual | FISCAL YEAR 2008 | | | | | | | | |
|--|-----------------|------------------|---------|------------------------|-----------|-------------------|------------------|--------------------------------|--------------------------------------|---------------|
| | | YEAR TO DATE | | | | FULL YEAR | | | | |
| | | Target Budget | Actual | Actual Over (Under) | | Adopted Budget | Target Budget | Budget Bureau Projection | Bud. Bur. Projection Over (Under) | |
| | | | | Target | Budget | | | | Budget | Target Budget |
| <u>TAX REVENUES</u> | | | | | | | | | | |
| Wage & Earnings | | | | | | | | | | |
| Current | 1,162,391 | 572,960 | 579,232 | 6,272 | 1,166,217 | 1,176,510 | 1,198,078 | 29,861 | 19,568 | |
| Prior | 5,081 | 3,200 | 2,235 | (965) | 8,000 | 8,000 | 5,000 | (3,000) | (3,000) | |
| Total | 1,167,452 | 576,160 | 581,467 | 5,307 | 1,174,217 | 1,184,510 | 1,201,078 | 26,861 | 16,568 | |
| Real Property | | | | | | | | | | |
| Current | 367,257 | 22,639 | 26,950 | 4,311 | 358,747 | 353,732 | 358,494 | (253) | 4,762 | |
| Prior | 30,286 | 21,402 | 19,829 | (1,573) | 41,000 | 41,000 | 38,000 | (5,000) | (5,000) | |
| Total | 397,543 | 44,041 | 46,779 | 2,738 | 399,747 | 394,732 | 394,494 | (5,253) | (238) | |
| Business Privilege | | | | | | | | | | |
| Current | 401,911 | 15,814 | 13,483 | (2,131) | 385,180 | 400,352 | 403,180 | 18,000 | 2,828 | |
| Prior | 34,447 | 8,075 | 7,791 | (284) | 25,000 | 25,000 | 35,000 | 10,000 | 10,000 | |
| Total | 436,358 | 23,689 | 21,274 | (2,415) | 410,180 | 425,352 | 438,180 | 28,000 | 12,828 | |
| Sales | | | | | | | | | | |
| Current & Prior | 132,572 | 68,357 | 67,457 | (900) | 138,375 | 138,375 | 135,888 | (2,489) | (2,489) | |
| Total | 132,572 | 68,357 | 67,457 | (900) | 138,375 | 138,375 | 135,888 | (2,489) | (2,489) | |
| Real Estate Transfer | | | | | | | | | | |
| Current & Prior | 217,329 | 105,370 | 103,037 | (2,333) | 205,000 | 205,000 | 197,000 | (8,000) | (8,000) | |
| Total | 217,329 | 105,370 | 103,037 | (2,333) | 205,000 | 205,000 | 197,000 | (8,000) | (8,000) | |
| Net Profits | 15,262 | 2,754 | 1,943 | (811) | 14,887 | 14,887 | 14,701 | (186) | (186) | |
| Parking | 50,310 | 24,906 | 26,232 | 1,326 | 50,828 | 50,828 | 51,588 | 740 | 740 | |
| Amusement | 16,454 | 8,915 | 9,661 | 747 | 17,829 | 17,829 | 16,865 | (964) | (964) | |
| Other | 2,575 | 1,880 | 1,910 | 30 | 3,588 | 3,588 | 2,800 | (788) | (788) | |
| TOTAL TAX REVENUE | 2,435,855 | 856,072 | 859,760 | 3,688 | 2,414,651 | 2,435,101 | 2,452,572 | 37,921 | 17,471 | |
| <u>Analysis of City/PICA Wage, Earnings and Net Profits Tax</u> | | | | | | | | | | |
| City Wage & Earnings Tax | 1,167,452 | 576,160 | 581,467 | 5,307 | 1,174,217 | 1,184,510 | 1,201,078 | 26,861 | 16,568 | |
| PICA Wage & Earnings Tax | 317,618 | 158,842 | 161,565 | 2,723 | 323,667 | 324,167 | 330,323 | 6,656 | 6,156 | |
| Total Wage & Earnings Tax | 1,485,070 | 735,002 | 743,032 | 8,030 | 1,497,884 | 1,508,677 | 1,531,401 | 33,517 | 22,724 | |
| City Net Profits Tax | 15,262 | 2,754 | 1,943 | (811) | 14,887 | 14,887 | 14,701 | (186) | (186) | |
| PICA Net Profits Tax | 10,265 | 1,974 | 738 | (1,236) | 10,672 | 10,672 | 10,676 | 4 | 4 | |
| Total Net Profits Tax | 25,527 | 4,728 | 2,681 | (2,047) | 25,559 | 25,559 | 25,377 | (182) | (182) | |
| PICA Wage & Earnings Tax | 317,618 | 158,842 | 161,565 | 2,723 | 323,667 | 324,167 | 330,323 | 6,656 | 6,156 | |
| PICA Net Profits Tax | 10,265 | 1,974 | 738 | (1,236) | 10,672 | 10,672 | 10,676 | 4 | 4 | |
| Total PICA Wage, Earnings & Net | 327,883 | 160,816 | 162,303 | 1,487 | 334,339 | 334,839 | 340,999 | 6,660 | 6,160 | |
| less: PICA Net Debt Service | 83,112 | 0 | 0 | 0 | 79,581 | 79,581 | 79,081 | (500) | (500) | |
| equals: PICA City Account | 244,771 | 160,816 | 162,303 | 1,487 | 254,758 | 255,258 | 261,918 | 7,160 | 6,660 | |

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007

Amounts in Millions

| Non-Tax Revenue | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons/ Comments |
|---|------------------------------------|-----------------------------------|-----------------|---|
| Finance | \$24.1 | | | PGW partial loan repayment & Act 205 payment higher than budgeted |
| Streets | \$1.3 | | | Wireless Phila. pass through payment |
| Public Property | (\$7.0) | | | Delayed income from sale/lease of City Property |
| PICA City Account | \$6.7 | | | FY07 base higher than budgeted |
| Fire | \$1.0 | | | EMS Fees higher than budgeted |
| Police | \$3.7 | | | Police on Patrol payment balance for FY07 |
| Revenue | \$1.3 | | | Phillies & Eagles PILOTs |
| City Treasurer | \$6.0 | | | Interest earnings higher than budgeted |
| All Other | \$2.0 | | | Sheriff fees higher than budgeted |
| Total Variance From TB Plan | \$39.1 | \$0.0 | \$39.1 | |
| Difference between FY 2008 Adopted Budget and Target Budget Plan. | | (\$4.9) | | |
| Total Variance From Budget | \$39.1 | (\$4.9) | \$34.2 | |
| Other Revenue Sources and Adjustments | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons/ Comments |
| Net Revenue from Other Funds | \$3.8 | | | Water Fund payments higher than budgeted |
| Net Adjustments - Prior Years | \$4.5 | | | Prior year encumbrance cancellations greater than anticipated |
| TOTAL OTHER SOURCES | \$8.3 | \$0.0 | \$8.3 | |

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007
(000 omitted)

| Category | FY 07 Actual | FISCAL YEAR 2008 | | | | | | | |
|--|-----------------|------------------|---------|---|-------------------|------------------|-----------------------|------------------------------------|---------------|
| | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | Target Budget | Actual | Actual Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection Over (Under) | |
| | | | | | | | | Budget | Target Budget |
| LOCAL NON - TAX REVENUES | | | | | | | | | |
| Police | 1,676 | 450 | 545 | 95 | 1,770 | 1,770 | 1,770 | 0 | 0 |
| Streets | 6,101 | 2,675 | 2,933 | 258 | 5,985 | 5,985 | 7,285 | 1,300 | 1,300 |
| San. Collection Fee-PHA | 1,293 | 675 | 775 | 100 | 1,350 | 1,350 | 1,350 | 0 | 0 |
| Survey Charges | 1,039 | 580 | 377 | (203) | 1,160 | 1,160 | 1,160 | 0 | 0 |
| Other | 3,769 | 1,420 | 1,781 | 361 | 3,475 | 3,475 | 4,775 | 1,300 | 1,300 |
| Fire | 28,304 | 13,620 | 13,823 | 203 | 26,300 | 27,300 | 28,300 | 2,000 | 1,000 |
| Emergency Medical Service Fees | 27,602 | 13,500 | 13,739 | 239 | 26,000 | 27,000 | 28,000 | 2,000 | 1,000 |
| Other | 702 | 120 | 84 | (38) | 300 | 300 | 300 | 0 | 0 |
| Public Health (1) | 10,735 | 4,650 | 5,352 | 702 | 9,373 | 9,373 | 10,608 | 1,235 | 1,235 |
| Recreation | 133 | 65 | 38 | (27) | 150 | 8,150 | 8,150 | 8,000 | 0 |
| Luxury Box Revenue | 0 | 0 | 0 | 0 | 0 | 8,000 | 8,000 | 8,000 | 0 |
| Stadium- Other | 0 | 65 | 38 | (27) | 150 | 150 | 150 | 0 | 0 |
| Non-Stadium - Other | 133 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Property | 20,656 | 13,055 | 9,984 | (3,071) | 27,936 | 31,936 | 24,936 | (3,000) | (7,000) |
| Cable TV Franchise Fees | 12,988 | 6,150 | 7,114 | 964 | 12,300 | 12,300 | 12,300 | 0 | 0 |
| Telephone Commissions | 1,025 | 425 | 294 | (131) | 1,000 | 1,000 | 1,000 | 0 | 0 |
| PATCO. Lease Payment | 2,808 | 0 | 0 | 0 | 3,036 | 3,036 | 3,036 | 0 | 0 |
| Rent from Real Estate | 384 | 355 | 194 | (161) | 1,100 | 1,100 | 1,100 | 0 | 0 |
| Sale/Lease of Capital Assets | 1,662 | 5,000 | 1,612 | (3,388) | 8,000 | 12,000 | 5,000 | (3,000) | (7,000) |
| Other | 1,773 | 1,125 | 770 | (355) | 2,500 | 2,500 | 2,500 | 0 | 0 |
| Human Services (1) | 4,967 | 2,250 | 2,216 | (34) | 4,500 | 4,500 | 4,500 | 0 | 0 |
| Licenses & Inspections | 45,432 | 18,701 | 19,595 | 894 | 44,983 | 44,983 | 44,983 | 0 | 0 |
| Records | 16,990 | 9,694 | 8,674 | (1,120) | 19,480 | 19,480 | 18,480 | (1,000) | (1,000) |
| Recording of Legal Instruments | 11,423 | 5,650 | 5,001 | (649) | 11,300 | 11,300 | 10,300 | (1,000) | (1,000) |
| Other | 7,567 | 4,044 | 3,573 | (471) | 8,180 | 8,180 | 8,180 | 0 | 0 |
| Finance | 10,124 | 5,130 | 5,056 | (74) | 39,990 | 21,742 | 21,842 | (18,148) | 100 |
| Burglar Alarm Fees & Licenses | 3,149 | 1,600 | 1,699 | 99 | 3,500 | 3,500 | 3,200 | (300) | (300) |
| Solid Waste Code Violations (SWEEP) | 2,330 | 1,255 | 1,321 | 66 | 2,500 | 2,500 | 2,500 | 0 | 0 |
| Employee Health Benefit Charges | 1,635 | 1,025 | 762 | (263) | 2,090 | 2,090 | 2,090 | 0 | 0 |
| Other | 3,010 | 1,250 | 1,274 | 24 | 31,800 | 13,652 | 14,052 | (17,848) | 400 |
| Revenue | 3,912 | 290 | 349 | 59 | 500 | 1,700 | 2,950 | 2,450 | 1,250 |
| Non-Profit Contribution Program | 2,368 | 0 | 0 | 0 | 50 | 1,250 | 2,500 | 2,450 | 1,250 |
| Other | 1,546 | 290 | 349 | 59 | 450 | 450 | 450 | 0 | 0 |
| City Treasurer | 39,419 | 14,300 | 14,304 | 4 | 22,600 | 22,600 | 28,600 | 6,000 | 6,000 |
| Interest Earnings | 38,729 | 14,000 | 13,847 | (53) | 22,000 | 22,000 | 28,000 | 6,000 | 6,000 |
| Other | 690 | 300 | 357 | 57 | 600 | 600 | 600 | 0 | 0 |
| Clerk of Quarter Sessions | 4,933 | 3,115 | 2,696 | (619) | 8,025 | 8,025 | 8,025 | 0 | 0 |
| Register of Wills | 3,496 | 2,117 | 1,822 | (295) | 3,850 | 4,194 | 4,194 | 344 | 0 |
| Sheriff | 10,882 | 7,250 | 8,415 | 1,165 | 6,150 | 6,150 | 10,650 | 4,400 | 4,400 |
| First Judicial District | 29,258 | 16,650 | 14,122 | (2,628) | 34,800 | 34,800 | 34,800 | 0 | 0 |
| Court Costs, Fees and Charges | 16,188 | 9,550 | 8,149 | (1,401) | 20,500 | 20,500 | 20,500 | 0 | 0 |
| Code Violation Fines | 2,984 | 1,625 | 1,454 | (171) | 3,250 | 3,250 | 3,250 | 0 | 0 |
| Moving Violation Fines (Traffic Court) | 8,784 | 5,000 | 4,178 | (822) | 10,000 | 10,000 | 10,000 | 0 | 0 |
| Other | 1,314 | 475 | 341 | (134) | 1,050 | 1,050 | 1,050 | 0 | 0 |
| All Other | 8,913 | 4,776 | 4,615 | (160) | 10,827 | 9,827 | 9,728 | (1,098) | (98) |
| TOTAL LOCAL NON - TAX REVENUE | 247,911 | 118,767 | 114,339 | (4,448) | 267,209 | 262,505 | 269,692 | 2,483 | 7,187 |

(1) See Table R-5 for detail.

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007
(000 omitted)

| Category | FY 07 Actual | FISCAL YEAR 2008 | | | | | | | |
|--|------------------|------------------|----------------|---|-------------------|------------------|-----------------------|------------------------------------|----------------|
| | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | Target Budget | Actual | Actual Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Current Projection Over (Under) | |
| | | | | | | | | Budget | Target Budget |
| <u>OTHER GOVERNMENTS</u> | | | | | | | | | |
| PICA City Account (1) | 244,771 | 117,629 | 123,841 | 6,212 | 254,758 | 255,258 | 261,917 | 7,159 | 6,659 |
| Police | 12,726 | 4,994 | 1,700 | (3,294) | 7,110 | 7,110 | 10,784 | 3,684 | 3,684 |
| State Reimbursement-Police Training | 11,500 | 1,100 | 0 | (1,100) | 2,200 | 2,200 | 2,200 | 0 | 0 |
| State Reimbursement-Police on Patrol | 1,226 | 3,894 | 1,700 | (2,194) | 4,910 | 4,910 | 8,594 | 3,684 | 3,684 |
| Public Health (2) | 50,291 | 26,250 | 20,033 | (6,217) | 57,570 | 57,570 | 57,570 | 0 | 0 |
| Public Property | 18,000 | 0 | 0 | 0 | 18,000 | 18,000 | 18,000 | 0 | 0 |
| PGW Rental | 18,000 | 0 | 0 | 0 | 18,000 | 18,000 | 18,000 | 0 | 0 |
| SEPTA Fixed Rent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SEPTA Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Services (2) | 565,174 | 259,000 | 138,593 | (120,407) | 548,888 | 548,201 | 548,201 | (687) | 0 |
| Finance | 58,932 | 58,902 | 83,120 | 24,218 | 59,804 | 59,804 | 83,913 | 24,109 | 24,109 |
| State Pension Fund Aid (Act 205) | 57,742 | 58,000 | 59,809 | 1,809 | 58,000 | 58,000 | 59,609 | 1,609 | 1,609 |
| State Police Fines | 1,041 | 500 | 631 | 131 | 1,000 | 1,000 | 1,000 | 0 | 0 |
| PGW Loan Repayment | 0 | 0 | 22,500 | 22,500 | 0 | 0 | 22,500 | 22,500 | 22,500 |
| Other | 1,149 | 402 | 380 | (22) | 804 | 804 | 804 | 0 | 0 |
| Revenue | 24,391 | 12,500 | 8,411 | (6,089) | 25,007 | 25,007 | 25,010 | 3 | 3 |
| Parking Violation Fines (Net PPA) | 24,382 | 12,500 | 8,411 | (6,089) | 25,000 | 25,000 | 25,000 | 0 | 0 |
| Other | 9 | 0 | 0 | 0 | 7 | 7 | 10 | 3 | 3 |
| City Treasurer | 5,303 | 4,016 | 4,158 | 142 | 5,475 | 5,475 | 5,216 | (259) | (259) |
| Retail Liquor License | 1,116 | 0 | 142 | 142 | 1,200 | 1,200 | 1,200 | 0 | 0 |
| State Utility Tax Refund | 4,187 | 4,016 | 4,016 | 0 | 4,275 | 4,275 | 4,016 | (259) | (259) |
| Commerce-Convention Center Offset | 21,750 | 21,746 | 20,648 | (1,098) | 21,746 | 21,746 | 20,648 | (1,098) | (1,098) |
| First Judicial District | 17,382 | 10,075 | 12,339 | 2,264 | 16,565 | 16,565 | 16,565 | 0 | 0 |
| State Reimbursement-Intensive Probation | 5,624 | 0 | 2,337 | 2,337 | 6,175 | 6,175 | 6,175 | 0 | 0 |
| State Reimbursement-County Court Costs | 10,075 | 10,075 | 10,002 | (73) | 10,075 | 10,075 | 10,075 | 0 | 0 |
| Other | 1,683 | 0 | 0 | 0 | 315 | 315 | 315 | 0 | 0 |
| All Other | 13,235 | 3,211 | 2,748 | (463) | 9,878 | 9,878 | 8,675 | (1,203) | (1,203) |
| TOTAL OTHER GOVERNMENTS | 1,032,935 | 518,323 | 413,589 | (104,734) | 1,024,801 | 1,024,614 | 1,056,509 | 31,708 | 31,895 |

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

(2) See Table R-5 for detail.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
 Summary of Revenue
 Dept. of Human Services/Dept. of Public Health
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2007
 (000 omitted)

| AGENCY AND REVENUE SOURCE | FY07 Actual | FY 08 Adopted Budget | FY 08 Target Budget | FY 08 Current Estimate | Increase/ (Decrease) vs Target |
|---|----------------|----------------------------|---------------------------|------------------------------|--------------------------------------|
| PUBLIC HEALTH | | | | | |
| Local Non-Tax Revenue: | | | | | |
| Payments for Patient Care | 8,223 | 7,858 | 7,858 | 8,258 | 400 |
| Pharmacy Fees | 1,769 | 915 | 915 | 1,750 | 835 |
| Other | 743 | 600 | 600 | 600 | 0 |
| Sub-Total Local Non-Tax | 10,735 | 9,373 | 9,373 | 10,608 | 1,235 |
| Revenue from Other Governments: | | | | | |
| State: | | | | | |
| County Health (1) | 11,026 | 11,500 | 11,500 | 11,500 | 0 |
| Medical Assistance-Outpatient (Health Centers) | 2,150 | 7,058 | 7,058 | 7,058 | 0 |
| Medical Assistance-Nursing Home | 13,900 | 16,384 | 16,384 | 16,384 | 0 |
| Medical Assistance-Other | 171 | 51 | 51 | 51 | 0 |
| Federal: | | | | | |
| Medicare-Outpatient (Health Centers) | 1,461 | 1,597 | 1,597 | 1,597 | 0 |
| Medicare-Home Care (Nursing Home) | 1,604 | 1,300 | 1,300 | 1,300 | 0 |
| Medical Assistance-Outpatient (Health Centers) | 2,630 | 2,078 | 2,078 | 2,078 | 0 |
| Medical Assistance-Nursing Home | 17,019 | 17,523 | 17,523 | 17,523 | 0 |
| Medical Assistance-Other | 208 | 30 | 30 | 30 | 0 |
| Summer Food Inspection | 122 | 49 | 49 | 49 | 0 |
| Sub-Total Other Governments | 50,291 | 57,570 | 57,570 | 57,570 | 0 |
| TOTAL, PUBLIC HEALTH | 61,026 | 66,943 | 66,943 | 68,178 | 1,235 |
| <u>HUMAN SERVICES</u> | | | | | |
| Local Non-Tax Revenue: | | | | | |
| Payments for Child Care - S.S.I. | 3,856 | 4,000 | 4,000 | 4,000 | 0 |
| Other | 1,111 | 500 | 500 | 500 | 0 |
| Sub-Total Local Non-Tax | 4,967 | 4,500 | 4,500 | 4,500 | 0 |
| Revenue from Other Governments: | | | | | |
| State: | | | | | |
| Act 148 Reimbursement (Children & Youth/Juv. Just.) (1) | 360,460 | 368,482 | 360,867 | 360,867 | 0 |
| TANF Transition | 24,306 | 6,928 | 13,856 | 13,856 | 0 |
| Other | 782 | 0 | 0 | 0 | 0 |
| Federal: | | | | | |
| Title IV-B Reimbursement (C. & Y./Juv. Just.) (1) | 3,419 | 0 | 0 | 0 | 0 |
| T.A.N.F. | 59,152 | 30,205 | 30,205 | 30,205 | 0 |
| Title IV-E Reimbursement | 116,327 | 143,273 | 143,273 | 143,273 | 0 |
| Other | 728 | 0 | 0 | 0 | 0 |
| Sub-Total Other Governments | 565,174 | 548,888 | 548,201 | 548,201 | 0 |
| TOTAL, HUMAN SERVICES | 570,141 | 553,388 | 552,701 | 552,701 | 0 |

(1) Title IV-B funds are provided to the State by the Federal Government and are included in the State's Act 148 grant to the City.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

| Department/Cost Center | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance From TB Plan | "TB Plan": Target Budget Plan Adopted During FY 2008 for FY 2008 Reasons/Comments |
|---|---------------------------------------|--------------------------------------|------------------------------------|---|
| | | | | |
| Difference between FY 2008 Adopted Budget and FY2008 Current Target Budget Plan Obligations | \$14.00 | (\$92.00) | (\$78.0) | |
| | Forecast Better Than Budget | Forecast Worse Than Budget | Net Variance From Budget | |
| TOTAL VARIANCE FROM BUDGET | \$14.00 | (\$92.00) | (\$78.00) | |

The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE 11A
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007

| DEPARTMENT | FY 07 ACTUAL | YEAR TO DATE | | | FISCAL YEAR 2008 | | | | |
|---|-----------------|--------------------------|-------------|---|-------------------------------|------------------|-----------------------|------------------------------------|--------|
| | | TARGET BUDGET PLAN | ACTUAL | ACTUAL (OVER) UNDER TARGET BUDGET | ORIGINAL ADOPTED BUDGET | TARGET BUDGET | CURRENT PROJECTION | CURRENT PROJECTION (OVER) UNDER | |
| | | | | | | | | ADOPTED BUDGET | TARGET |
| Art Museum Subsidy | 2,250,000 | 2,500,000 | 2,500,000 | 0 | 2,500,000 | 2,500,000 | 2,500,000 | 0 | 0 |
| Atwater Kent Museum | 255,433 | 138,000 | 108,671 | 31,329 | 270,000 | 320,000 | 320,000 | (50,000) | 0 |
| Auditing (City Controller's Office) | 7,785,647 | 3,891,879 | 3,843,426 | 48,453 | 8,284,798 | 8,392,248 | 8,392,248 | (137,452) | 0 |
| Board of Building Standards | 91,478 | 51,703 | 43,777 | 7,926 | 112,792 | 112,792 | 112,792 | 0 | 0 |
| Board of Ethics | 0 | 478,276 | 138,579 | 339,697 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 |
| Board of L & I Review | 184,230 | 104,419 | 91,112 | 13,307 | 224,705 | 222,458 | 222,458 | 2,247 | 0 |
| Board of Revision of Taxes | 9,559,038 | 3,970,505 | 3,884,994 | 15,911 | 8,377,742 | 8,611,144 | 8,611,144 | (233,402) | 0 |
| Camp William Penn | 308,952 | 286,920 | 321,782 | (34,862) | 345,082 | 345,082 | 345,082 | 0 | 0 |
| Capital Program Office | 1,762,107 | 1,484,999 | 1,391,939 | 92,960 | 2,610,743 | 2,684,636 | 2,684,636 | 26,107 | 0 |
| City Commissioners (Election Board) | 8,440,615 | 5,208,580 | 4,789,031 | 417,529 | 8,995,597 | 8,995,597 | 8,995,597 | 0 | 0 |
| City Council | 13,624,688 | 8,175,981 | 8,653,622 | 1,522,339 | 28,620,922 | 16,620,922 | 16,620,922 | 12,000,000 | 0 |
| City Planning Commission | 3,214,335 | 1,815,670 | 1,816,534 | (864) | 3,614,166 | 3,578,054 | 3,578,054 | 36,142 | 0 |
| City Rep. / Commerce | 9,757,231 | 6,992,013 | 6,933,238 | 58,775 | 10,108,154 | 10,108,154 | 10,108,154 | 0 | 0 |
| City Rep. / Commerce-Economic Stimulus | 6,000,000 | 0 | 0 | 0 | 4,000,000 | 4,000,000 | 4,000,000 | 0 | 0 |
| City Treasurer | 641,583 | 322,842 | 315,973 | 6,869 | 770,304 | 770,304 | 770,304 | 0 | 0 |
| Civil Service Commission | 145,931 | 90,648 | 79,516 | 11,032 | 169,209 | 169,209 | 169,209 | 0 | 0 |
| Clerk of Quarter Sessions | 4,792,426 | 2,310,138 | 2,229,537 | 80,599 | 5,067,691 | 5,017,014 | 5,017,014 | 50,677 | 0 |
| Community College Subsidy | 23,467,924 | 24,467,924 | 24,467,924 | 0 | 24,467,924 | 24,467,924 | 24,467,924 | 0 | 0 |
| Convention Center Subsidy | 31,199,538 | 32,310,293 | 32,310,293 | 0 | 32,310,293 | 32,310,293 | 32,310,293 | 0 | 0 |
| District Attorney | 30,318,558 | 15,595,681 | 14,639,791 | 1,085,880 | 31,987,373 | 31,987,373 | 31,987,373 | 0 | 0 |
| Fairmount Park | 13,785,645 | 7,098,113 | 7,180,946 | (82,833) | 13,368,540 | 13,140,540 | 13,140,540 | 228,000 | 0 |
| Finance | 24,978,108 | 12,553,561 | 12,421,040 | 132,521 | 19,222,397 | 19,075,173 | 19,075,173 | 147,224 | 0 |
| Finance - Contribution to the School District | 35,000,000 | 0 | 0 | 0 | 35,000,000 | 37,000,000 | 37,000,000 | (2,000,000) | 0 |
| Finance - Employee Benefits | 889,330,539 | 652,915,755 | 652,915,755 | 0 | 923,903,493 | 971,110,876 | 971,110,876 | (47,207,378) | 0 |
| Employee Disability | 43,389,752 | 26,654,989 | 26,654,989 | 0 | 50,947,710 | 47,947,710 | 47,947,710 | 3,000,000 | 0 |
| FICA | 64,105,425 | 34,718,102 | 34,718,102 | 0 | 64,102,899 | 64,102,899 | 64,102,899 | 0 | 0 |
| Flex Cash Payments | 742,341 | 773,356 | 773,356 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 |
| Group Legal | 4,045,801 | 2,023,922 | 2,023,922 | 0 | 4,373,564 | 4,373,564 | 4,373,564 | 0 | 0 |
| Group Life Insurance | 7,470,160 | 3,407,065 | 3,407,065 | 0 | 7,500,000 | 7,500,000 | 7,500,000 | 0 | 0 |
| Health / Medical | 331,479,890 | 204,273,700 | 204,273,700 | 0 | 358,628,568 | 408,833,946 | 408,833,946 | (50,207,378) | 0 |
| Pension | 362,173,228 | 358,618,505 | 358,618,505 | 0 | 353,992,862 | 353,992,862 | 353,992,862 | 0 | 0 |
| Pension Obligation Bonds | 74,648,939 | 20,849,953 | 20,849,953 | 0 | 82,734,607 | 82,734,607 | 82,734,607 | 0 | 0 |
| Tool Allowance | 64,200 | 63,325 | 63,325 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 |
| Unemployment Compensation | 2,210,813 | 1,532,838 | 1,532,838 | 0 | 2,525,288 | 2,525,288 | 2,525,288 | 0 | 0 |
| Finance - PGW Rental Reimbursement | 18,000,000 | 0 | 0 | 0 | 18,000,000 | 18,000,000 | 18,000,000 | 0 | 0 |
| Fire | 198,554,507 | 84,587,276 | 82,421,599 | 2,165,676 | 190,107,957 | 189,125,205 | 189,125,205 | 982,462 | 0 |
| First Judicial District | 118,333,908 | 55,270,209 | 51,586,033 | (6,595,825) | 114,552,203 | 115,952,203 | 115,952,203 | (1,400,000) | 0 |
| Common Pleas Court | 79,528,338 | 37,648,453 | 40,737,319 | (3,088,866) | 77,942,548 | 79,342,548 | 79,342,548 | (1,400,000) | 0 |
| Municipal Court | 8,004,323 | 3,981,738 | 4,158,854 | (177,116) | 8,292,161 | 8,292,161 | 8,292,161 | 0 | 0 |
| Office of the Exec. Administrator | 23,738,571 | 10,979,902 | 14,354,844 | (3,384,942) | 22,521,902 | 22,521,902 | 22,521,902 | 0 | 0 |
| Traffic Court | 5,062,676 | 2,660,117 | 2,605,016 | 55,101 | 5,795,592 | 5,795,592 | 5,795,592 | 0 | 0 |
| Fleet Management | 47,088,002 | 25,350,801 | 26,685,168 | (1,314,357) | 44,683,424 | 50,583,424 | 50,583,424 | (6,000,000) | 0 |
| Fleet Management - Vehicle Purchases | 12,558,757 | 11,498,733 | 12,477,904 | (979,231) | 16,900,000 | 18,000,000 | 18,000,000 | (1,100,000) | 0 |
| Free Library | 39,189,684 | 22,108,661 | 21,032,413 | 1,076,148 | 41,631,085 | 40,648,085 | 40,648,085 | 883,000 | 0 |
| Historical Commission | 314,628 | 168,680 | 168,739 | 941 | 325,688 | 407,620 | 407,620 | (81,752) | 0 |
| Hero Award | 26,000 | 12,500 | 29,000 | (16,500) | 25,000 | 25,000 | 25,000 | 0 | 0 |
| Human Relations Commission | 2,174,703 | 1,117,710 | 970,370 | 147,340 | 2,186,091 | 2,186,091 | 2,186,091 | 0 | 0 |
| Human Services | 699,369,117 | 509,769,428 | 532,074,665 | (31,305,240) | 607,647,934 | 615,647,934 | 615,647,934 | (8,000,000) | 0 |
| Administration & Management | 13,040,567 | 7,600,264 | 7,566,405 | 213,859 | 14,225,138 | 15,321,966 | 15,321,966 | (1,096,828) | 0 |
| Contract Admin. & Program Evaluation | 2,702,123 | 1,428,174 | 1,431,498 | (6,324) | 3,091,402 | 3,080,122 | 3,080,122 | 11,280 | 0 |
| Juvenile Justice Services | 118,997,054 | 103,318,616 | 97,749,649 | 5,569,167 | 108,137,575 | 121,791,452 | 121,791,452 | (13,653,877) | 0 |
| Children & Youth (Child Welfare) | 338,229,861 | 278,315,174 | 290,055,013 | (10,739,839) | 336,884,570 | 361,305,236 | 361,305,236 | (24,420,666) | 0 |
| Community Based Prevention Services | 117,399,512 | 108,908,997 | 135,252,100 | (26,342,103) | 145,309,249 | 114,149,158 | 114,149,158 | 31,160,091 | 0 |

██████████ = Depts. with forecast deficits greater than 1% of the Target Budget or \$1 million.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE C-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2007

| DEPARTMENT | FY 07 ACTUAL | YEAR TO DATE | | FISCAL YEAR 2008 | | | | |
|---|----------------------|--------------------------|----------------------|---|-------------------------------|----------------------|-----------------------|---|
| | | TARGET BUDGET PLAN | ACTUAL | ACTUAL (OVER) UNDER TARGET BUDGET | ORIGINAL ADOPTED BUDGET | TARGET BUDGET | CURRENT PROJECTION | CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET |
| | | | | | | | | |
| Indemnities | 26,632,668 | 13,084,197 | 13,084,197 | 0 | 20,113,916 | 25,613,916 | 25,613,916 | (5,500,000) 0 |
| Information Services, Mayor's Office of | 13,654,014 | 22,920,763 | 14,677,511 | 8,043,252 | 28,942,018 | 30,882,698 | 30,882,698 | (1,710,580) 0 |
| Labor Relations | 547,044 | 285,976 | 232,096 | 23,880 | 549,350 | 549,350 | 549,350 | 0 0 |
| Law | 16,191,921 | 7,712,693 | 9,042,069 | (1,329,176) | 14,135,140 | 19,275,582 | 19,275,582 | (5,140,442) 0 |
| Legal Services Incl. Defender Association | 35,403,767 | 36,725,660 | 36,725,660 | 0 | 38,710,948 | 38,725,660 | 36,725,660 | (14,712) 0 |
| Licenses & Inspections | 20,426,549 | 9,400,991 | 9,301,274 | 99,717 | 19,728,668 | 19,635,668 | 19,635,668 | 93,000 0 |
| Licenses & Inspections - Demolitions | 8,049,417 | 6,630,247 | 4,927,491 | 1,602,756 | 10,000,000 | 10,000,000 | 10,000,000 | 0 0 |
| Managing Director (MDO) | 13,279,325 | 10,602,112 | 7,576,259 | 3,025,853 | 16,472,097 | 17,517,376 | 17,517,376 | (2,045,279) 0 |
| Mayor | 5,059,120 | 2,302,863 | 2,552,339 | (249,476) | 4,951,280 | 5,651,767 | 5,651,767 | (700,487) 0 |
| Mayor - Scholarships | 199,655 | 200,000 | 199,660 | 140 | 200,000 | 200,000 | 200,000 | 0 0 |
| Mural Arts Program | 723,767 | 669,685 | 248,085 | 321,600 | 1,210,876 | 868,676 | 868,676 | 344,000 0 |
| Off. of Behavioral Hlth./Mental Retard. Svcs. | 14,351,805 | 13,017,560 | 12,846,208 | 172,354 | 14,261,952 | 14,261,952 | 14,261,952 | 0 0 |
| Office of Housing and Comm. Developmt. | 8,317,287 | 3,037,250 | 3,037,250 | 0 | 4,000,000 | 5,200,000 | 5,200,000 | (1,200,000) 0 |
| Office of Supportive Housing | 38,608,597 | 34,110,268 | 34,937,722 | (827,454) | 37,911,333 | 41,155,878 | 41,155,878 | (3,244,545) 0 |
| Personnel | 4,792,508 | 2,540,622 | 2,426,055 | 114,467 | 4,676,627 | 4,676,627 | 4,676,627 | 0 0 |
| Police | 493,612,984 | 253,308,766 | 241,051,110 | 12,257,646 | 513,634,581 | 513,718,908 | 513,718,908 | 115,673 0 |
| Prisons | 208,401,291 | 147,710,649 | 136,531,917 | 11,178,732 | 216,534,089 | 224,034,089 | 224,034,089 | (5,500,000) 0 |
| Procurement | 4,932,621 | 2,092,514 | 2,269,794 | (177,280) | 6,275,357 | 5,222,603 | 5,222,603 | 62,754 0 |
| Public Health | 112,764,487 | 84,051,433 | 84,702,786 | (651,353) | 116,481,273 | 118,693,884 | 118,693,884 | (2,232,611) 0 |
| Ambulatory Health Services | 45,221,229 | 25,680,902 | 31,392,083 | (5,711,181) | 44,621,737 | 46,272,534 | 46,272,534 | (1,650,797) 0 |
| Early Childhood, Youth & Women's Health | 2,746,002 | 1,352,429 | 1,376,812 | (24,383) | 2,723,000 | 3,763,521 | 3,763,521 | (1,060,521) 0 |
| Phila. Nursing Home | 38,289,006 | 39,870,674 | 36,795,129 | 3,075,545 | 40,966,138 | 40,977,838 | 40,977,838 | (11,700) 0 |
| Environmental Protection Services | 8,662,877 | 5,964,390 | 6,042,892 | (78,502) | 9,349,833 | 9,061,455 | 9,061,455 | 288,378 0 |
| Administration and Support Svcs | 10,474,980 | 4,799,134 | 3,817,395 | 981,739 | 8,835,173 | 8,745,694 | 8,745,694 | 89,479 0 |
| Medical Examiner's Office | 3,689,461 | 1,999,000 | 1,858,387 | 342,633 | 3,749,490 | 3,768,740 | 3,768,740 | (39,250) 0 |
| Infectious Disease Control | 5,680,932 | 4,364,904 | 3,622,108 | 762,796 | 6,215,902 | 6,064,102 | 6,064,102 | 151,800 0 |
| Public Property | 64,817,095 | 22,082,527 | 29,650,087 | (7,473,560) | 64,916,186 | 69,287,969 | 69,287,969 | (4,369,811) 0 |
| Public Property - SEPTA Subsidy | 58,040,145 | 30,000,500 | 13,468,850 | 17,313,550 | 61,601,000 | 61,601,000 | 61,601,000 | 0 0 |
| Public Property - Space Rentals | 15,822,591 | 15,299,333 | 14,829,089 | 769,244 | 15,385,457 | 15,557,000 | 15,557,000 | (170,543) 0 |
| Public Property - Telecommunications | 21,145,268 | 2,771,000 | 2,640,276 | 130,725 | 2,900,000 | 2,871,000 | 2,871,000 | 29,000 0 |
| Public Property - Utilities | 32,070,668 | 32,168,100 | 30,703,412 | 1,461,688 | 32,480,000 | 32,165,100 | 32,165,100 | 324,900 0 |
| Records | 8,017,175 | 8,202,032 | 8,233,708 | (31,674) | 7,757,445 | 7,679,871 | 7,679,871 | 77,574 0 |
| Recreation | 35,594,137 | 22,393,666 | 20,474,702 | 1,918,164 | 35,789,545 | 35,921,545 | 35,921,545 | (162,000) 0 |
| Refunds | 10,411 | 225,000 | 208,791 | 16,209 | 500,000 | 450,000 | 450,000 | 50,000 0 |
| Register of Wills | 3,443,391 | 1,691,671 | 1,627,578 | 64,293 | 3,776,976 | 3,776,976 | 3,776,976 | 0 0 |
| Revenue | 16,686,793 | 8,628,541 | 8,692,046 | 136,495 | 17,598,421 | 17,422,437 | 17,422,437 | 175,984 0 |
| Sheriff | 14,620,519 | 8,882,109 | 7,239,370 | (357,261) | 14,820,627 | 15,271,619 | 15,271,619 | (350,792) 0 |
| Sinking Fund (Debt Service) | 173,419,509 | 79,911,605 | 79,911,605 | 0 | 189,792,083 | 187,370,336 | 187,370,336 | 2,421,727 0 |
| Streets | 35,310,931 | 21,410,365 | 22,616,148 | (1,204,783) | 32,161,185 | 33,101,185 | 33,101,185 | (940,000) 0 |
| Engineering Design & Surveying | 5,509,319 | 2,802,191 | 2,638,967 | 163,224 | 5,760,978 | 5,760,978 | 5,760,978 | 0 0 |
| General Support | 5,058,460 | 2,864,578 | 2,626,096 | 238,482 | 5,363,357 | 5,343,357 | 5,343,357 | 20,000 0 |
| Highways | 11,742,006 | 5,956,682 | 6,095,351 | (138,669) | 9,400,598 | 9,400,598 | 9,400,598 | 0 0 |
| Street Lighting | 9,879,157 | 7,468,366 | 9,093,622 | (1,605,236) | 8,620,969 | 9,610,969 | 9,610,969 | (990,000) 0 |
| Traffic Engineering | 3,121,959 | 2,296,528 | 2,161,112 | 137,416 | 3,015,283 | 2,985,283 | 2,985,283 | 30,000 0 |
| Streets - Sanitation | 93,621,244 | 73,018,869 | 73,436,827 | (417,958) | 97,206,378 | 96,619,540 | 96,619,540 | 586,838 0 |
| Witness Fees | 135,024 | 85,759 | 69,394 | 26,365 | 171,518 | 171,518 | 171,518 | 0 0 |
| Zoning Board of Adjustment | 395,026 | 205,259 | 167,440 | 48,819 | 460,313 | 445,810 | 445,810 | 4,503 0 |
| Zoning Code Commission | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 | (500,000) 0 |
| TOTAL GENERAL FUND | 3,736,657,342 | 2,456,692,798 | 2,443,760,622 | 12,932,274 | 3,838,719,000 | 3,920,078,974 | 3,920,078,974 | (81,359,974) 0 |

(1) = Dep't. with forecast deficits greater than 1% of the Target Budget or \$1 million.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------------|---------------|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual (Over) Under | | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | Actual | Target Budget | | | | Adopted Budget | Target Budget |
| Atwater Kent Museum | | | | | | | | | | | |
| Full-Time Positions | 5 | 5 | 4 | 5 | 5 | 0 | 5 | 5 | 5 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 279,409 | 261,250 | 250,997 | 132,000 | 106,871 | 25,329 | 264,000 | 264,000 | 264,000 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 21,545 | 21,170 | 12,255 | 7,794 | 3,335 | 4,459 | 15,587 | 15,587 | 6,000 | 7,587 | 7,587 |
| Auditing | | | | | | | | | | | |
| Full-Time Positions | 125 | 126 | 120 | 140 | 117 | 23 | 140 | 140 | 140 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 6,632,684 | 6,780,793 | 7,039,481 | 3,477,087 | 3,324,581 | 152,516 | 7,565,233 | 7,562,685 | 7,562,685 | 2,548 | 0 |
| Class 100 Overtime Oblig./Approp. | 41,416 | 50,514 | 55,975 | 23,908 | 63,629 | (39,721) | 52,000 | 52,000 | 75,000 | (23,000) | (23,000) |
| Board of Building Standards | | | | | | | | | | | |
| Full-Time Positions | 2 | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 2 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 97,529 | 99,868 | 91,419 | 51,644 | 43,777 | 7,867 | 112,733 | 112,733 | 112,733 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 2,320 | 828 | 0 | 922 | (922) | 0 | 0 | 3,163 | (3,163) | (3,163) |
| Board of Ethics | | | | | | | | | | | |
| Full-Time Positions | 0 | 0 | 0 | 9 | 4 | 5 | 9 | 9 | 9 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 0 | 0 | 0 | 246,276 | 127,764 | 120,492 | 540,000 | 540,000 | 540,000 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Board of L & I Review | | | | | | | | | | | |
| Full-Time Positions | 3 | 2 | 3 | 3 | 3 | 0 | 3 | 3 | 3 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 167,181 | 159,089 | 179,400 | 91,676 | 88,538 | 3,138 | 198,108 | 198,108 | 198,108 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 233 | 2,383 | 0 | 607 | (607) | 0 | 0 | 607 | (607) | (607) |
| Bd. of Revision of Taxes | | | | | | | | | | | |
| Full-Time Positions | 130 | 134 | 126 | 144 | 134 | 10 | 138 | 145 | 145 | (7) | 0 |
| Class 100 Total Oblig./Approp. | 7,273,595 | 7,360,015 | 7,772,791 | 3,565,692 | 3,567,328 | (1,636) | 7,894,854 | 8,128,256 | 8,128,256 | (233,402) | 0 |
| Class 100 Overtime Oblig./Approp. | 9,388 | 16,873 | 23,915 | 5,000 | 16,114 | (11,114) | 15,000 | 15,000 | 25,000 | (10,000) | (10,000) |
| Camp William Penn | | | | | | | | | | | |
| Full-Time Positions | 4 | 3 | 3 | 4 | 3 | 1 | 4 | 4 | 4 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 145,253 | 138,213 | 164,382 | 164,550 | 187,482 | (22,902) | 204,548 | 204,548 | 204,548 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------|---|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual Actual | Actual (Over) Under Target Budget | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | | | | | | Adopted Budget | Target Budget |
| Capital Program Office, Mayor - | | | | | | | | | | | |
| Full-Time Positions | 13 | 14 | 14 | 27 | 25 | 2 | 24 | 26 | 26 | (2) | 0 |
| Class 100 Total Oblig./Approp. | 891,231 | 713,697 | 753,799 | 685,917 | 642,502 | 43,415 | 1,599,997 | 1,599,997 | 1,599,997 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 9,660 | 14,344 | 12,131 | 9,617 | 13,029 | (3,412) | 34,000 | 15,241 | 25,036 | 8,964 | (9,795) |
| City Commissioners | | | | | | | | | | | |
| Full-Time Positions | 90 | 93 | 90 | 88 | 92 | (4) | 88 | 88 | 88 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 4,702,564 | 4,503,445 | 4,658,835 | 2,487,834 | 2,628,155 | (171,321) | 5,345,789 | 5,345,789 | 5,345,789 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,066,300 | 934,049 | 1,062,483 | 424,190 | 536,890 | (112,700) | 890,423 | 890,423 | 890,423 | 0 | 0 |
| City Council | | | | | | | | | | | |
| Full-Time Positions | 195 | 180 | 187 | 195 | 185 | 10 | 195 | 195 | 195 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 10,893,841 | 10,676,871 | 10,591,117 | 6,001,784 | 5,296,500 | 705,284 | 12,003,567 | 12,003,567 | 12,003,567 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 32,732 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Planning Commission | | | | | | | | | | | |
| Full-Time Positions | 49 | 45 | 44 | 47 | 45 | 2 | 49 | 49 | 49 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,189,139 | 2,970,994 | 3,042,704 | 1,565,764 | 1,441,282 | 124,482 | 3,188,645 | 3,152,503 | 3,162,503 | 36,142 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 12 | 85 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Rep. / Commerce | | | | | | | | | | | |
| Full-Time Positions | 17 | 12 | 12 | 14 | 16 | (2) | 16 | 16 | 16 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 1,247,251 | 1,103,496 | 1,165,372 | 697,891 | 569,531 | 128,360 | 1,517,912 | 1,517,912 | 1,517,912 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 17,948 | 14,358 | 18,982 | 5,057 | 9,935 | (4,878) | 11,000 | 11,000 | 11,000 | 0 | 0 |
| City Treasurer | | | | | | | | | | | |
| Full-Time Positions | 10 | 11 | 11 | 11 | 11 | 0 | 13 | 13 | 13 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 503,135 | 603,563 | 556,419 | 298,652 | 299,816 | (1,164) | 672,992 | 672,992 | 672,992 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 22 | 0 | 0 | 0 | 0 | 0 | 4,089 | (4,089) | (4,089) |
| Civil Service Commission | | | | | | | | | | | |
| Full-Time Positions | 2 | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 2 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 116,762 | 128,924 | 119,559 | 64,411 | 54,552 | 9,859 | 142,647 | 142,647 | 142,647 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 716 | 1,105 | 345 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------------|---------------|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual (Over) Under | | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | Actual | Target Budget | | | | Adopted Budget | Target Budget |
| Clerk of Quarter Sessions | | | | | | | | | | | |
| Full-Time Positions | 110 | 113 | 114 | 121 | 114 | 7 | 121 | 121 | 121 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 4,334,899 | 4,219,043 | 4,642,061 | 2,267,098 | 2,164,045 | 103,053 | 4,981,615 | 4,930,938 | 4,930,938 | 50,677 | 0 |
| Class 100 Overtime Oblig./Approp. | 103,277 | 167,660 | 283,501 | 80,460 | 80,550 | (10,090) | 175,000 | 175,000 | 175,000 | 0 | 0 |
| District Attorney | | | | | | | | | | | |
| Full-Time Positions | 434 | 424 | 424 | 456 | 444 | 12 | 442 | 436 | 436 | 6 | 0 |
| Class 100 Total Oblig./Approp. | 27,439,298 | 26,188,801 | 27,643,334 | 14,005,758 | 12,817,882 | 1,187,874 | 29,604,687 | 29,604,687 | 29,604,687 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 209,313 | 123,693 | 75,652 | 41,664 | 27,526 | 14,138 | 90,268 | 90,268 | 90,268 | 0 | 0 |
| Fairmount Park | | | | | | | | | | | |
| Full-Time Positions | 182 | 157 | 155 | 165 | 152 | 13 | 169 | 169 | 169 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 9,465,641 | 8,428,422 | 8,641,840 | 4,480,483 | 4,496,643 | (16,160) | 9,398,560 | 9,170,580 | 9,170,580 | 228,000 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,340,645 | 1,430,753 | 1,545,224 | 849,882 | 809,247 | 40,435 | 1,433,345 | 1,638,689 | 1,562,641 | (129,298) | 76,048 |
| Finance | | | | | | | | | | | |
| Full-Time Positions (1) | 182 | 164 | 164 | 181 | 159 | 2 | 169 | 169 | 169 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 8,537,269 | 8,617,260 | 9,455,980 | 4,324,738 | 4,352,883 | (28,145) | 9,603,520 | 9,456,876 | 9,456,876 | 146,644 | 0 |
| Class 100 Overtime Oblig./Approp. | 36,423 | 44,495 | 16,457 | 9,498 | 2,158 | 7,340 | 42,672 | 42,672 | 28,609 | 14,063 | 14,063 |
| Fire | | | | | | | | | | | |
| Full-Time Positions | 2,251 | 2,270 | 2,399 | 2,383 | 2,322 | 61 | 2,425 | 2,425 | 2,365 | 60 | 60 |
| Class 100 Total Oblig./Approp. | 152,199,383 | 153,483,021 | 175,768,344 | 75,580,640 | 74,428,897 | 1,151,943 | 170,848,769 | 169,581,307 | 169,581,307 | 1,267,462 | 0 |
| Class 100 Overtime Oblig./Approp. | 21,560,544 | 25,351,516 | 30,894,895 | 10,724,284 | 9,254,346 | 1,469,938 | 22,899,000 | 23,212,842 | 21,102,007 | 1,796,993 | 2,110,835 |
| First Judicial District | | | | | | | | | | | |
| Full-Time Positions | 2,004 | 1,936 | 1,928 | 1,920 | 1,960 | (40) | 1,920 | 1,920 | 1,920 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 90,183,427 | 87,149,951 | 88,826,470 | 42,599,916 | 43,105,104 | (505,188) | 89,948,623 | 90,215,623 | 90,215,623 | (1,267,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 210,299 | 344,184 | 392,191 | 173,609 | 101,869 | 71,720 | 362,494 | 362,494 | 362,494 | 0 | 0 |
| Traffic Court | | | | | | | | | | | |
| Full-Time Positions | 115 | 102 | 120 | 134 | 123 | 11 | 134 | 134 | 134 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 4,128,697 | 4,015,574 | 4,265,777 | 2,413,176 | 2,172,869 | 240,307 | 5,038,711 | 5,038,711 | 5,038,711 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,203 | 1,729 | 442 | 718 | 467 | 251 | 1,500 | 1,500 | 1,500 | 0 | 0 |

(1) Includes the establishment of an Administrative Services Center which consolidated administrative functions of like departments into a centrally controlled service organization.

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------|---|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual Actual | Actual (Over) Under Target Budget | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | | | | | | Adopted Budget | Target Budget |
| <i>Municipal Court</i> | | | | | | | | | | | |
| Full-Time Positions | 189 | 184 | 178 | 178 | 184 | (6) | 178 | 178 | 178 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 7,708,084 | 7,362,389 | 7,610,649 | 3,735,116 | 3,725,945 | 9,171 | 7,798,922 | 7,798,922 | 7,798,922 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 3,578 | 4,625 | 4,731 | 2,167 | 441 | 1,728 | 4,524 | 4,524 | 4,524 | 0 | 0 |
| <i>Common Pleas Court</i> | | | | | | | | | | | |
| Full-Time Positions | 1,448 | 1,397 | 1,384 | 1,380 | 1,418 | (58) | 1,380 | 1,360 | 1,360 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 65,188,386 | 63,116,916 | 64,197,873 | 30,084,135 | 30,878,170 | (814,035) | 62,773,913 | 64,040,913 | 64,040,913 | (1,267,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 184,667 | 311,628 | 357,860 | 155,781 | 92,295 | 63,486 | 325,270 | 325,270 | 325,270 | 0 | 0 |
| <i>Court Administrator</i> | | | | | | | | | | | |
| Full-Time Positions | 254 | 253 | 246 | 248 | 235 | 13 | 248 | 248 | 248 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 13,181,250 | 12,655,082 | 12,852,171 | 6,387,489 | 6,328,120 | 59,369 | 13,337,077 | 13,337,077 | 13,337,077 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 20,851 | 26,202 | 29,158 | 14,943 | 8,688 | 6,257 | 31,200 | 31,200 | 31,200 | 0 | 0 |
| <i>Fleet Management</i> | | | | | | | | | | | |
| Full-Time Positions | 313 | 313 | 300 | 336 | 305 | 31 | 321 | 329 | 334 | (13) | (5) |
| Class 100 Total Oblig./Approp. | 16,510,174 | 16,060,639 | 17,158,282 | 8,779,433 | 8,509,716 | 269,717 | 17,887,192 | 18,687,192 | 18,687,192 | (1,000,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 2,356,363 | 2,500,861 | 2,593,241 | 1,451,014 | 1,597,326 | (146,312) | 2,214,197 | 3,136,873 | 3,643,406 | (1,429,209) | (506,533) |
| <i>Free Library</i> | | | | | | | | | | | |
| Full-Time Positions | 640 | 732 | 724 | 730 | 720 | 10 | 739 | 730 | 730 | 9 | 0 |
| Class 100 Total Oblig./Approp. | 30,785,441 | 31,984,257 | 33,995,130 | 16,359,993 | 16,383,243 | (3,250) | 35,754,920 | 34,871,920 | 34,871,920 | 883,000 | 0 |
| Class 100 Overtime Oblig./Approp. | 898,385 | 896,586 | 1,037,731 | 431,437 | 426,392 | 5,045 | 1,129,901 | 431,437 | 1,088,955 | 40,946 | (657,518) |
| <i>Historical Commission</i> | | | | | | | | | | | |
| Full-Time Positions | 6 | 5 | 6 | 6 | 6 | 0 | 6 | 6 | 6 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 275,864 | 251,717 | 290,833 | 143,675 | 159,883 | (16,208) | 298,743 | 330,495 | 330,495 | (31,752) | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 1,598 | 853 | 0 | 0 | 0 | 384 | 0 | 0 | 384 | 0 |
| <i>Human Relations Commission</i> | | | | | | | | | | | |
| Full-Time Positions | 34 | 33 | 35 | 34 | 32 | 2 | 34 | 34 | 34 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,106,329 | 1,971,753 | 2,111,219 | 1,080,505 | 955,251 | 125,254 | 2,119,686 | 2,119,686 | 2,119,686 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 341 | 100 | 0 | 100 | 250 | 250 | 250 | 0 | 0 |

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------|-------------------------------|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual | (Over) Under Target Budget | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | | | | | | Adopted Budget | Target Budget |
| Human Services | | | | | | | | | | | |
| Full-Time Positions | 1,693 | 1,703 | 1,721 | 1,719 | 1,756 | (37) | 1,817 | 1,890 | 1,889 | (72) | 1 |
| Class 100 Total Oblig./Approp. | 84,567,438 | 85,283,449 | 90,561,664 | 44,149,794 | 44,623,989 | (474,195) | 95,733,041 | 95,115,946 | 95,115,946 | (2,382,905) | 0 |
| Class 100 Overtime Oblig./Approp. | 6,027,032 | 6,457,374 | 8,309,685 | 4,931,674 | 5,205,700 | (274,026) | 7,714,640 | 10,324,542 | 10,324,542 | (2,609,902) | 0 |
| Administration & Management | | | | | | | | | | | |
| Full-Time Positions | 208 | 201 | 215 | 220 | 227 | (7) | 217 | 265 | 265 | (48) | 0 |
| Class 100 Total Oblig./Approp. | 8,967,504 | 8,788,008 | 8,899,085 | 4,674,627 | 4,626,003 | 48,624 | 10,084,995 | 11,260,144 | 11,260,144 | (1,175,149) | 0 |
| Class 100 Overtime Oblig./Approp. | 396,903 | 428,387 | 453,363 | 367,992 | 358,997 | 8,995 | 422,432 | 367,992 | 367,992 | 54,440 | 0 |
| Contract Admin. and Program Evaluation | | | | | | | | | | | |
| Full-Time Positions | 44 | 42 | 43 | 50 | 51 | (1) | 51 | 53 | 53 | (2) | 0 |
| Class 100 Total Oblig./Approp. | 2,746,338 | 2,427,036 | 2,645,400 | 1,385,338 | 1,385,299 | 39 | 3,028,342 | 3,018,102 | 3,018,102 | 10,240 | 0 |
| Class 100 Overtime Oblig./Approp. | 33,933 | 52,109 | 73,988 | 56,656 | 53,940 | 2,716 | 63,205 | 111,629 | 111,629 | (48,424) | 0 |
| Juvenile Justice Services | | | | | | | | | | | |
| Full-Time Positions | 350 | 341 | 322 | 317 | 313 | 4 | 356 | 359 | 358 | (2) | 1 |
| Class 100 Total Oblig./Approp. | 17,191,731 | 16,748,848 | 17,437,238 | 8,268,248 | 8,459,769 | (191,521) | 18,230,190 | 18,432,548 | 18,432,548 | (202,358) | 0 |
| Class 100 Overtime Oblig./Approp. | 2,811,404 | 3,052,970 | 3,633,275 | 1,902,701 | 2,048,427 | (143,726) | 3,189,642 | 4,088,733 | 4,086,733 | (897,091) | 0 |
| Children & Youth | | | | | | | | | | | |
| Full-Time Positions | 1,093 | 1,059 | 1,045 | 1,039 | 1,073 | (34) | 1,081 | 1,102 | 1,102 | (21) | 0 |
| Class 100 Total Oblig./Approp. | 52,079,463 | 53,211,361 | 56,778,180 | 27,383,707 | 27,674,762 | (291,055) | 58,628,384 | 59,798,803 | 59,798,803 | (1,170,419) | 0 |
| Class 100 Overtime Oblig./Approp. | 2,530,128 | 2,557,922 | 3,753,830 | 2,441,056 | 2,576,843 | (135,787) | 3,600,459 | 5,413,341 | 5,413,341 | (1,812,882) | 0 |
| Community Based Prevention Services | | | | | | | | | | | |
| Full-Time Positions | 0 | 60 | 96 | 93 | 92 | 1 | 112 | 111 | 111 | 1 | 0 |
| Class 100 Total Oblig./Approp. | 3,582,402 | 4,088,196 | 4,801,803 | 2,437,674 | 2,478,156 | (40,482) | 5,761,130 | 5,606,349 | 5,606,349 | 154,781 | 0 |
| Class 100 Overtime Oblig./Approp. | 254,664 | 355,985 | 395,209 | 163,269 | 169,493 | (6,224) | 438,902 | 344,647 | 344,647 | 94,055 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------------|---------------|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual (Over) Under | | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | Actual | Target Budget | | | | Adopted Budget | Target Budget |
| Information Services, Mayor's Office of | | | | | | | | | | | |
| Full-Time Positions | 98 | 98 | 112 | 147 | 134 | 13 | 153 | 153 | 154 | (1) | (1) |
| Class 100 Total Oblig./Approp. | 6,305,036 | 6,140,711 | 6,699,907 | 4,623,593 | 4,515,484 | 108,109 | 9,541,592 | 8,852,172 | 8,852,172 | 689,420 | 0 |
| Class 100 Overtime Oblig./Approp. | 13,289 | 23,807 | 26,852 | 97,954 | 133,040 | (35,086) | 117,000 | 102,749 | 145,827 | (28,827) | (43,078) |
| Labor Relations, Mayor's Office of | | | | | | | | | | | |
| Full-Time Positions | 7 | 7 | 7 | 7 | 7 | 0 | 7 | 7 | 7 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 490,680 | 587,778 | 495,014 | 235,552 | 225,926 | 9,626 | 511,436 | 511,436 | 511,436 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,981 | 495 | 7,020 | 11,308 | 1,689 | 9,620 | 0 | 11,308 | 1,755 | (1,755) | 9,553 |
| Law | | | | | | | | | | | |
| Full-Time Positions | 177 | 175 | 193 | 216 | 192 | 24 | 182 | 216 | 216 | (34) | 0 |
| Class 100 Total Oblig./Approp. | 9,434,053 | 9,455,099 | 10,091,089 | 4,855,987 | 4,879,456 | (23,469) | 9,465,522 | 10,561,771 | 10,561,771 | (1,096,249) | 0 |
| Class 100 Overtime Oblig./Approp. | 7,203 | 4,474 | 9,360 | 3,000 | 5,844 | (2,844) | 6,000 | 12,000 | 12,000 | (6,000) | 0 |
| Licenses & Inspections | | | | | | | | | | | |
| Full-Time Positions | 364 | 355 | 351 | 350 | 346 | 4 | 386 | 361 | 375 | 11 | (14) |
| Class 100 Total Oblig./Approp. | 16,396,204 | 16,439,330 | 16,511,531 | 7,969,099 | 8,104,770 | (135,671) | 17,637,314 | 17,204,314 | 17,204,314 | 433,000 | 0 |
| Class 100 Overtime Oblig./Approp. | 625,704 | 729,822 | 767,225 | 411,285 | 453,497 | (42,112) | 980,861 | 1,079,872 | 1,411,491 | (430,610) | (331,619) |
| Managing Director | | | | | | | | | | | |
| Full-Time Positions | 79 | 87 | 102 | 98 | 98 | 0 | 88 | 88 | 98 | (10) | (10) |
| Class 100 Total Oblig./Approp. | 7,626,825 | 7,057,558 | 8,117,286 | 5,071,840 | 4,246,908 | 824,934 | 9,426,717 | 10,143,679 | 10,143,679 | (716,962) | 0 |
| Class 100 Overtime Oblig./Approp. | 385,158 | 445,965 | 473,765 | 211,500 | 84,895 | 126,605 | 423,000 | 423,000 | 423,000 | 0 | 0 |
| Mayor | | | | | | | | | | | |
| Full-Time Positions | 40 | 55 | 56 | 53 | 54 | (1) | 62 | 62 | 67 | (5) | (5) |
| Class 100 Total Oblig./Approp. | 3,026,861 | 3,784,126 | 4,277,032 | 1,950,485 | 1,957,118 | (6,633) | 4,242,305 | 4,742,305 | 4,742,305 | (500,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 2,678 | 5,639 | 0 | 1,731 | (1,731) | 0 | 0 | 1,731 | (1,731) | (1,731) |
| Mayor's Office of Community Services | | | | | | | | | | | |
| Full-Time Positions | 17 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 599,181 | 3,068 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------|-------------|--|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual | Actual (Over) Under Target Budget. | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | | | | | | Adopted Budget | Target Budget |
| Mural Arts Program | | | | | | | | | | | |
| Full-Time Positions | 16 | 14 | 14 | 16 | 14 | 2 | 16 | 16 | 16 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 481,214 | 456,037 | 453,526 | 297,192 | 218,085 | 79,107 | 594,383 | 594,383 | 594,383 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 598 | 497 | 1,218 | 500 | 619 | (119) | 1,000 | 1,000 | 1,000 | 0 | 0 |
| Office of Behavioral Health/Mental Retardation Services | | | | | | | | | | | |
| Full-Time Positions | 43 | 36 | 35 | 30 | 28 | 2 | 34 | 32 | 30 | 4 | 2 |
| Class 100 Total Oblig./Approp. | 2,553,233 | 2,316,329 | 2,222,971 | 1,014,490 | 979,538 | 34,952 | 2,258,249 | 2,144,414 | 2,144,414 | 113,831 | 0 |
| Class 100 Overtime Oblig./Approp. | 20,632 | 26,717 | 32,541 | 8,642 | 6,268 | 2,554 | 20,725 | 20,600 | 20,600 | 125 | 0 |
| Office of Supportive Housing | | | | | | | | | | | |
| Full-Time Positions | 133 | 131 | 132 | 145 | 136 | 9 | 145 | 145 | 149 | (4) | (4) |
| Class 100 Total Oblig./Approp. | 7,272,058 | 6,591,611 | 6,628,986 | 3,583,909 | 3,079,688 | 504,023 | 6,995,905 | 6,707,435 | 6,707,435 | 288,470 | 0 |
| Class 100 Overtime Oblig./Approp. | 591,564 | 649,945 | 743,876 | 242,775 | 368,604 | (125,829) | 558,380 | 252,775 | 772,790 | (214,410) | (520,015) |
| Office of Housing & Community Dev. | | | | | | | | | | | |
| Full-Time Positions | 5 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 244,615 | 233,987 | 46,341 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Personnel | | | | | | | | | | | |
| Full-Time Positions | 76 | 70 | 70 | 81 | 73 | 8 | 79 | 79 | 79 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,908,410 | 3,871,897 | 3,856,530 | 1,923,448 | 1,858,664 | 64,784 | 4,098,488 | 4,098,488 | 4,098,488 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 19,747 | 43,161 | 104,259 | 22,554 | 51,386 | (28,832) | 34,070 | 40,000 | 66,165 | (32,095) | (26,165) |
| Police | | | | | | | | | | | |
| Full-Time Positions | 7,368 | 7,287 | 7,424 | 7,580 | 7,398 | 152 | 7,508 | 7,508 | 7,508 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 450,697,679 | 457,990,628 | 478,231,611 | 243,629,183 | 229,222,104 | 14,407,079 | 498,865,287 | 498,734,514 | 498,734,514 | 130,773 | 0 |
| Class 100 Overtime Oblig./Approp. | 40,923,327 | 48,658,490 | 59,231,067 | 30,382,674 | 34,391,434 | (4,008,760) | 43,012,449 | 75,609,178 | 57,408,823 | (14,396,374) | 18,200,355 |
| Prisons | | | | | | | | | | | |
| Full-Time Positions | 2,152 | 2,225 | 2,176 | 2,222 | 2,137 | 85 | 2,400 | 2,223 | 2,192 | 208 | 31 |
| Class 100 Total Oblig./Approp. | 102,686,806 | 106,084,275 | 115,246,659 | 55,053,799 | 56,847,994 | (1,794,195) | 117,006,997 | 122,006,997 | 122,006,997 | (5,000,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 18,573,164 | 19,244,373 | 24,600,109 | 11,651,201 | 14,791,610 | (3,140,309) | 17,562,279 | 22,733,094 | 31,864,492 | (14,282,213) | (9,131,398) |

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TABLE Q-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------------|---------------|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual (Over) Under | | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | Actual | Target Budget | | | | Adopted Budget | Target Budget |
| Procurement | | | | | | | | | | | |
| Full-Time Positions | 58 | 59 | 54 | 61 | 58 | 3 | 62 | 62 | 62 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,790,321 | 2,660,423 | 2,466,146 | 1,266,293 | 1,208,564 | 59,709 | 2,885,023 | 2,885,023 | 2,885,023 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 14,854 | 6,774 | 5,570 | 4,688 | 442 | 4,246 | 13,000 | 13,000 | 13,000 | 0 | 0 |
| Public Health | | | | | | | | | | | |
| Full-Time Positions | 671 | 622 | 664 | 689 | 648 | 41 | 738 | 694 | 662 | 76 | 32 |
| Class 100 Total Oblig./Approp. | 38,046,911 | 37,598,246 | 39,800,244 | 18,596,529 | 19,805,217 | (1,208,688) | 42,504,080 | 41,802,990 | 41,602,990 | 901,070 | 0 |
| Class 100 Overtime Oblig./Approp. | 2,061,629 | 2,605,931 | 2,661,249 | 1,056,498 | 1,398,056 | (341,558) | 2,255,778 | 2,399,789 | 3,004,863 | (749,105) | (605,094) |
| Ambulatory Health Services | | | | | | | | | | | |
| Full-Time Positions | 320 | 315 | 337 | 345 | 334 | 11 | 378 | 346 | 350 | 28 | (5) |
| Class 100 Total Oblig./Approp. | 18,933,271 | 19,054,045 | 20,477,836 | 9,461,224 | 10,763,560 | (1,312,356) | 21,830,673 | 21,293,354 | 21,293,354 | 537,319 | 0 |
| Class 100 Overtime Oblig./Approp. | 941,901 | 900,635 | 1,016,864 | 421,460 | 598,627 | (177,147) | 906,789 | 973,959 | 1,293,038 | (386,249) | (319,079) |
| Early Childhood, Youth & Women's Hlth. | | | | | | | | | | | |
| Full-Time Positions | 41 | 25 | 28 | 28 | 23 | 5 | 30 | 28 | 22 | 8 | 6 |
| Class 100 Total Oblig./Approp. | 2,254,079 | 1,770,175 | 1,973,308 | 795,881 | 760,689 | 15,192 | 1,962,407 | 1,939,363 | 1,939,363 | 23,044 | 0 |
| Class 100 Overtime Oblig./Approp. | 63,295 | 94,794 | 168,606 | 40,566 | 49,572 | (9,004) | 90,967 | 90,968 | 105,579 | (14,612) | (14,611) |
| Phila. Nursing Home | | | | | | | | | | | |
| Full-Time Positions | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | (1) |
| Class 100 Total Oblig./Approp. | 57,066 | 57,407 | 157,491 | 82,093 | 72,412 | 9,681 | 176,957 | 188,657 | 188,657 | (11,700) | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 460 | 0 | 646 | (646) | 0 | 0 | 646 | (646) | (646) |
| Environmental Protection Services | | | | | | | | | | | |
| Full-Time Positions | 98 | 90 | 95 | 104 | 89 | 15 | 111 | 106 | 90 | 21 | 16 |
| Class 100 Total Oblig./Approp. | 5,420,256 | 5,026,258 | 5,229,789 | 2,586,589 | 2,624,882 | (38,293) | 5,902,321 | 5,613,943 | 5,613,943 | 288,378 | 0 |
| Class 100 Overtime Oblig./Approp. | 162,050 | 246,453 | 339,792 | 113,564 | 159,512 | (45,948) | 251,276 | 247,276 | 343,231 | (91,955) | (95,955) |
| Administration and Support Svcs. | | | | | | | | | | | |
| Full-Time Positions | 110 | 101 | 107 | 107 | 103 | 4 | 110 | 108 | 103 | 7 | 5 |
| Class 100 Total Oblig./Approp. | 6,075,105 | 6,115,102 | 6,174,842 | 2,905,103 | 2,824,347 | 80,756 | 6,525,771 | 6,436,292 | 6,436,292 | 89,479 | 0 |
| Class 100 Overtime Oblig./Approp. | 333,925 | 605,212 | 585,871 | 240,440 | 234,867 | 5,573 | 528,697 | 517,994 | 498,246 | 30,451 | 19,748 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------------|---------------|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual (Over) Under | | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | Actual | Target Budget | | | | Adopted Budget | Target Budget |
| <i>Medical Examiner's Office</i> | | | | | | | | | | | |
| Full-Time Positions | 46 | 41 | 44 | 46 | 45 | 1 | 48 | 48 | 44 | 4 | 4 |
| Class 100 Total Oblig./Approp. | 2,880,030 | 2,887,616 | 3,046,395 | 1,355,142 | 1,362,883 | (7,741) | 3,031,689 | 3,070,939 | 3,070,939 | (39,250) | 0 |
| Class 100 Overtime Oblig./Approp. | 439,324 | 540,779 | 488,999 | 170,958 | 219,412 | (48,454) | 321,261 | 403,745 | 471,415 | (150,154) | (67,670) |
| <i>Aids Activities Coordinating Office</i> | | | | | | | | | | | |
| Full-Time Positions | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 1,090,436 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 20,102 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>Infectious Disease Control</i> | | | | | | | | | | | |
| Full-Time Positions | 31 | 49 | 52 | 58 | 53 | 5 | 60 | 59 | 52 | 8 | 7 |
| Class 100 Total Oblig./Approp. | 1,338,666 | 2,707,643 | 2,841,583 | 1,420,497 | 1,376,424 | 44,073 | 3,074,242 | 3,060,442 | 3,060,442 | 13,800 | 0 |
| Class 100 Overtime Oblig./Approp. | 101,032 | 218,058 | 280,837 | 68,488 | 135,420 | (66,932) | 156,788 | 165,847 | 292,728 | (135,940) | (126,881) |
| <i>Public Property</i> | | | | | | | | | | | |
| Full-Time Positions | 168 | 158 | 175 | 159 | 156 | 3 | 173 | 171 | 171 | 2 | 0 |
| Class 100 Total Oblig./Approp. | 8,470,038 | 8,084,578 | 9,032,956 | 3,832,209 | 3,973,894 | (141,485) | 9,191,973 | 8,781,812 | 8,781,812 | 410,161 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,008,375 | 1,182,717 | 1,464,320 | 476,246 | 817,923 | (341,677) | 900,384 | 900,384 | 1,685,092 | (764,708) | (764,708) |
| <i>Records</i> | | | | | | | | | | | |
| Full-Time Positions | 75 | 75 | 70 | 73 | 70 | 3 | 76 | 78 | 76 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,395,171 | 3,451,820 | 3,550,181 | 1,633,538 | 1,659,074 | (25,536) | 3,658,731 | 3,658,731 | 3,658,731 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 322,135 | 433,471 | 462,149 | 224,950 | 222,616 | 2,334 | 346,725 | 389,097 | 389,097 | (42,372) | 0 |
| <i>Recreation</i> | | | | | | | | | | | |
| Full-Time Positions | 480 | 468 | 460 | 476 | 465 | 11 | 517 | 517 | 475 | 42 | 42 |
| Class 100 Total Oblig./Approp. | 28,676,210 | 27,836,493 | 29,330,231 | 16,736,348 | 16,898,413 | (162,065) | 32,541,508 | 31,853,509 | 31,853,509 | 687,999 | 0 |
| Class 100 Overtime Oblig./Approp. | 678,745 | 933,981 | 1,310,897 | 477,692 | 632,864 | (155,172) | 967,583 | 912,922 | 1,176,677 | (208,094) | (262,755) |
| <i>Register of Wills</i> | | | | | | | | | | | |
| Full-Time Positions | 68 | 65 | 69 | 70 | 67 | 3 | 70 | 70 | 70 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,054,937 | 3,037,732 | 3,315,520 | 1,628,791 | 1,583,979 | 44,812 | 3,656,202 | 3,656,202 | 3,656,202 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------|---|-----------|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual (Over) Under Target Budgt. | | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | Actual | | | | | Adopted Budget | Target Budget |
| Revenue | | | | | | | | | | | |
| Full-Time Positions | 267 | 247 | 237 | 264 | 250 | 14 | 271 | 271 | 270 | 1 | 1 |
| Class 100 Total Oblig./Approp. | 11,992,134 | 12,037,221 | 12,073,267 | 5,660,628 | 5,447,247 | 213,381 | 13,002,458 | 12,826,474 | 12,826,474 | 175,984 | 0 |
| Class 100 Overtime Oblig./Approp. | 602,516 | 723,336 | 830,402 | 346,453 | 340,733 | 5,720 | 675,137 | 790,013 | 783,777 | (108,640) | 6,236 |
| Sheriff | | | | | | | | | | | |
| Full-Time Positions | 247 | 243 | 241 | 256 | 243 | 13 | 263 | 263 | 263 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 12,526,890 | 12,935,460 | 13,856,672 | 6,345,730 | 6,637,026 | (291,296) | 14,134,856 | 14,435,648 | 14,435,648 | (300,792) | 0 |
| Class 100 Overtime Oblig./Approp. | 1,880,287 | 2,584,300 | 2,936,803 | 1,241,592 | 1,441,103 | (199,211) | 2,155,296 | 2,155,296 | 2,442,327 | (287,031) | (287,031) |
| Streets | | | | | | | | | | | |
| Full-Time Positions | 564 | 566 | 592 | 597 | 586 | 11 | 625 | 625 | 625 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 13,866,317 | 17,443,518 | 20,364,041 | 11,568,527 | 11,575,466 | (6,941) | 20,486,564 | 20,476,564 | 20,476,564 | 10,000 | 0 |
| Class 100 Overtime Oblig./Approp. | 2,010,752 | 2,322,264 | 1,413,275 | 866,028 | 1,124,794 | (258,766) | 2,195,000 | 2,185,000 | 2,443,766 | (248,766) | (258,766) |
| (Actual includes County Liquid and Special Gasoline Funds, while projection does not.) | | | | | | | | | | | |
| Engineering Design & Surveying | | | | | | | | | | | |
| Full-Time Positions | 98 | 93 | 95 | 101 | 95 | 6 | 103 | 103 | 103 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 5,667,559 | 5,239,655 | 5,351,637 | 2,667,129 | 2,540,284 | 126,845 | 5,580,489 | 5,580,489 | 5,580,489 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 407,366 | 398,341 | 321,379 | 144,231 | 142,862 | 1,369 | 300,000 | 300,000 | 298,631 | 1,369 | 1,369 |
| Highways | | | | | | | | | | | |
| Full-Time Positions | 268 | 314 | 304 | 302 | 302 | 0 | 320 | 320 | 320 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,083,406 | 5,284,616 | 7,652,469 | 4,435,612 | 4,539,709 | (104,097) | 7,559,679 | 7,559,679 | 7,559,679 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,175,146 | 1,450,028 | 728,224 | 536,700 | 737,264 | (200,564) | 1,500,000 | 1,500,000 | 1,700,564 | (200,564) | (200,564) |
| (See footnote above) | | | | | | | | | | | |
| Street Lighting | | | | | | | | | | | |
| Full-Time Positions | 19 | 19 | 23 | 23 | 23 | 0 | 22 | 22 | 22 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 247,558 | 582,520 | 600,014 | 495,939 | 558,115 | (62,176) | 657,688 | 647,688 | 647,688 | 10,000 | 0 |
| Class 100 Overtime Oblig./Approp. | 95,715 | 95,923 | 54,712 | 43,269 | 70,888 | (27,619) | 100,000 | 90,000 | 117,619 | (17,619) | (27,619) |
| (See footnote above) | | | | | | | | | | | |

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department / Category | FY 05 Year End Actual | FY 06 Year End Actual | FY 07 Year End Actual | FISCAL YEAR 2008 | | | | | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------------|---------------|-------------------|------------------|--|---|---------------|
| | | | | YEAR TO DATE | | | FULL YEAR | | | | |
| | | | | Target Budget Plan | Actual (Over) Under | | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection (Over) Under | |
| | | | | | Actual | Target Budget | | | | Adopted Budget | Target Budget |
| <i>Traffic Engineering</i> | | | | | | | | | | | |
| Full-Time Positions | 95 | 83 | 90 | 93 | 88 | 5 | 96 | 96 | 96 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 1,578,557 | 2,423,746 | 2,620,818 | 1,981,219 | 1,974,778 | 6,441 | 2,439,821 | 2,439,821 | 2,439,821 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 258,200 | 290,327 | 188,800 | 115,385 | 139,495 | (24,110) | 240,000 | 240,000 | 284,110 | (24,110) | (24,110) |
| (See footnote above) | | | | | | | | | | | |
| <i>General Support</i> | | | | | | | | | | | |
| Full-Time Positions | 84 | 77 | 80 | 78 | 78 | 0 | 84 | 84 | 84 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 4,291,237 | 3,912,981 | 4,139,103 | 1,988,628 | 1,962,582 | 26,046 | 4,248,887 | 4,248,887 | 4,248,887 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 76,305 | 87,645 | 120,160 | 26,443 | 34,285 | (7,842) | 55,000 | 55,000 | 62,842 | (7,842) | 145,666 |
| <i>Sanitation</i> | | | | | | | | | | | |
| Full-Time Positions | 1,249 | 1,263 | 1,222 | 1,210 | 1,204 | 6 | 1,276 | 1,276 | 1,276 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 46,095,894 | 44,638,454 | 44,468,301 | 23,693,235 | 23,993,667 | (300,432) | 46,449,179 | 46,449,179 | 46,449,179 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 5,364,570 | 6,369,959 | 5,722,009 | 2,848,610 | 3,408,709 | (560,099) | 5,600,000 | 5,600,000 | 6,160,099 | (560,099) | (560,099) |
| <i>Zoning Board of Adjustment</i> | | | | | | | | | | | |
| Full-Time Positions | 5 | 5 | 4 | 5 | 4 | 1 | 5 | 5 | 5 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 375,163 | 363,138 | 350,156 | 185,792 | 140,893 | 44,899 | 402,272 | 402,272 | 402,272 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 62 | 101 | 1,344 | 0 | 1,577 | (1,577) | 0 | 0 | 4,891 | (4,891) | (4,891) |
| <i>Zoning Code Commission</i> | | | | | | | | | | | |
| Full-Time Positions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | (2) | (2) |
| Class 100 Total Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 | 160,000 | (160,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

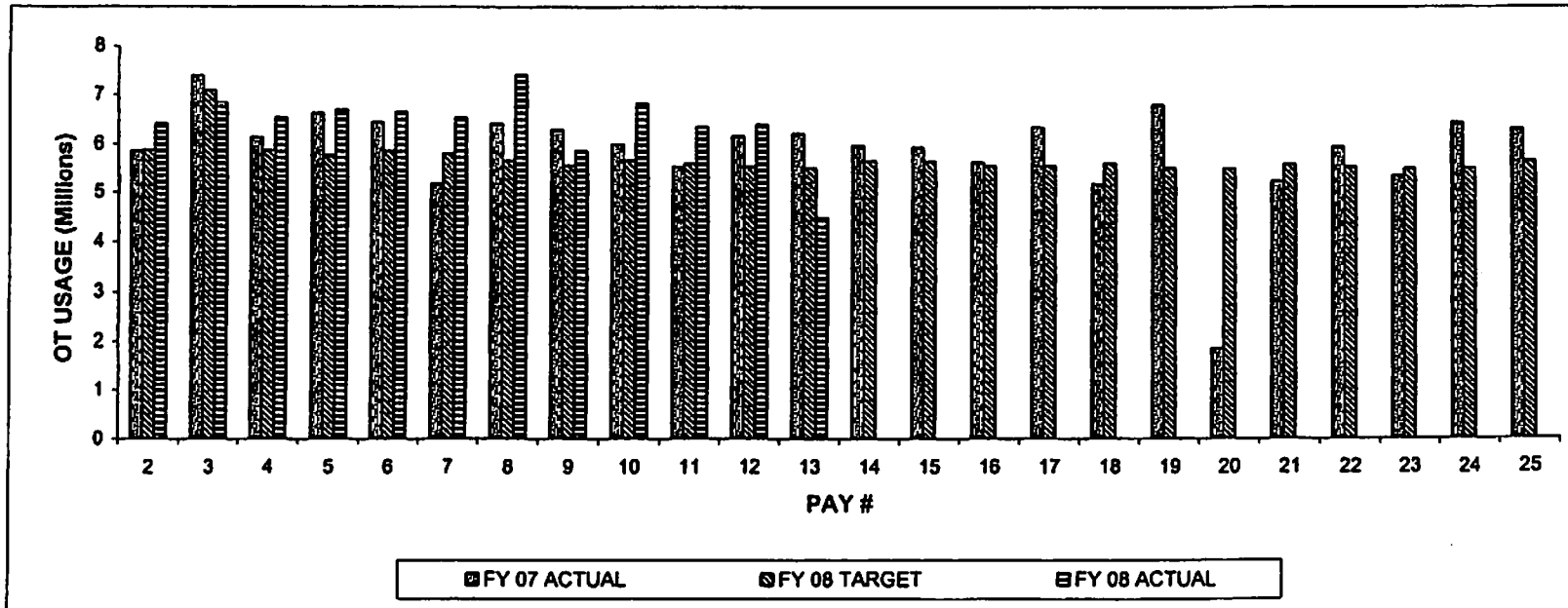
| | | | | | | | | | | | |
|-----------------------------------|---------------|---------------|---------------|-------------|-------------|-------------|---------------|---------------|---------------|--------------|-----------|
| TOTAL GENERAL FUND | | | | | | | | | | | |
| Full-Time Positions | 22,889 | 22,832 | 23,050 | 23,488 | 22,515 | 510 | 23,978 | 23,837 | 23,709 | 269 | 128 |
| Class 100 Total Oblig./Approp. | 1,243,503,776 | 1,250,221,078 | 1,327,598,620 | 654,833,445 | 639,418,028 | 15,217,417 | 1,375,787,398 | 1,382,021,279 | 1,382,021,279 | (6,233,881) | 0 |
| Class 100 Overtime Oblig./Approp. | 106,035,610 | 125,599,670 | 149,371,996 | 69,755,648 | 77,838,858 | (8,083,211) | 114,924,848 | 156,045,365 | 149,632,773 | (34,707,925) | 6,412,622 |

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
FY 06 to FY 08 REGULAR OVERTIME COMPARISON BY PAY PERIOD
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2007

| | <u>PAY # 1</u> | <u>PAY # 2</u> | <u>PAY # 3</u> | <u>PAY # 4</u> | <u>PAY # 5</u> | <u>PAY # 6</u> | <u>PAY # 7</u> | <u>PAY # 8</u> | <u>PAY # 9</u> | <u>PAY # 10</u> | <u>PAY # 11</u> | <u>PAY # 12</u> | <u>PAY # 13</u> |
|-----------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|
| FY 06 | 985,293 | 6,707,154 | 5,309,655 | 4,950,821 | 4,325,750 | 5,923,839 | 5,158,673 | 4,844,201 | 5,033,788 | 4,677,648 | 3,893,553 | 5,287,291 | 4,517,036 |
| FY 07 | 683,491 | 5,853,960 | 7,377,720 | 6,144,774 | 6,632,810 | 8,451,978 | 5,177,736 | 6,421,309 | 6,297,108 | 5,997,996 | 5,545,297 | 6,167,441 | 6,224,330 |
| 08 TARGET | 654,407 | 5,874,443 | 7,087,044 | 5,870,726 | 5,772,821 | 5,859,474 | 5,802,642 | 5,668,051 | 5,564,114 | 5,671,770 | 5,613,236 | 5,545,737 | 5,522,259 |
| FY 08 | 598,585 | 6,423,376 | 6,838,890 | 6,547,852 | 6,698,586 | 6,660,948 | 6,545,424 | 7,418,719 | 5,862,678 | 6,816,583 | 6,359,369 | 6,407,612 | 4,479,706 |

| | <u>PAY # 14</u> | <u>PAY # 15</u> | <u>PAY # 16</u> | <u>PAY # 17</u> | <u>PAY # 18</u> | <u>PAY # 19</u> | <u>PAY # 20</u> | <u>PAY # 21</u> | <u>PAY # 22</u> | <u>PAY # 23</u> | <u>PAY # 24</u> | <u>PAY # 25</u> | <u>PAY # 26</u> |
|-----------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| FY 06 | 4,397,467 | 4,528,833 | 4,453,509 | 4,778,377 | 4,925,968 | 5,103,126 | 4,330,968 | 4,951,131 | 3,022,608 | 4,857,461 | 5,431,094 | 4,936,785 | 6,954,353 |
| FY 07 | 5,978,197 | 5,941,311 | 5,634,743 | 6,344,869 | 5,185,339 | 6,795,171 | 1,847,022 | 5,245,594 | 5,943,090 | 5,363,150 | 6,438,817 | 6,312,863 | 8,202,734 |
| 08 TARGET | 5,661,228 | 5,654,107 | 5,565,414 | 5,565,993 | 5,618,680 | 5,523,296 | 5,510,726 | 5,600,332 | 5,549,379 | 5,511,576 | 5,514,604 | 5,653,460 | 10,848,681 |
| FY 08 | | | | | | | | | | | | | |



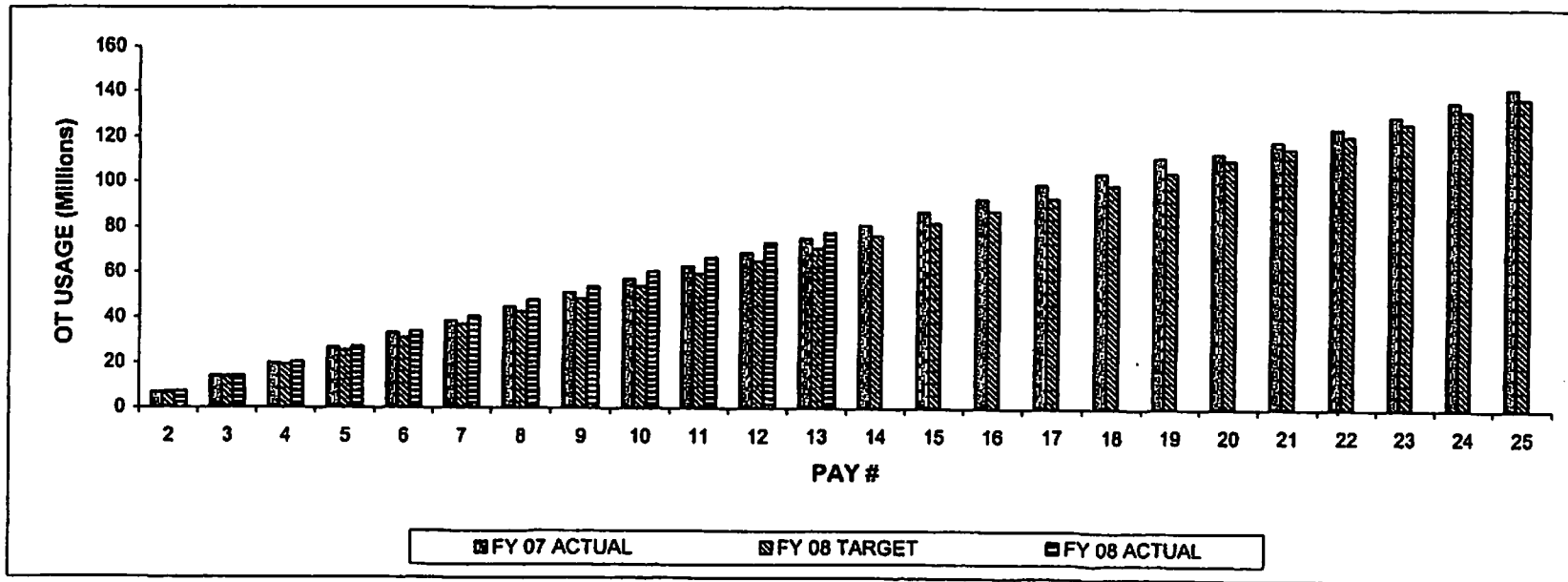
Notes: Pay # 1 is excluded from graph because it is not a full pay
 Pay # 26 is excluded because it includes more than a full pay

Table O-3
QUARTERLY CITY MANAGERS REPORT
FY 06 to FY 08 REGULAR OVERTIME COMPARISON - CUMULATIVE
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2007

| | <u>PAY # 1</u> | <u>PAY # 2</u> | <u>PAY # 3</u> | <u>PAY # 4</u> | <u>PAY # 5</u> | <u>PAY # 6</u> | <u>PAY # 7</u> | <u>PAY # 8</u> | <u>PAY # 9</u> | <u>PAY # 10</u> | <u>PAY # 11</u> | <u>PAY # 12</u> | <u>PAY # 13</u> |
|-----------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|
| FY 06 | 985,293 | 7,692,448 | 13,002,103 | 17,952,924 | 22,278,673 | 28,202,512 | 33,361,185 | 38,205,386 | 43,239,174 | 47,916,822 | 51,810,375 | 57,097,666 | 61,814,702 |
| FY 07 | 683,491 | 6,537,451 | 13,915,171 | 20,059,945 | 26,692,755 | 33,144,733 | 38,322,470 | 44,743,779 | 51,040,887 | 57,038,884 | 62,584,180 | 68,751,621 | 74,975,951 |
| 08 TARGET | 654,407 | 6,528,850 | 13,615,894 | 19,486,621 | 25,259,442 | 31,118,916 | 36,921,558 | 42,589,609 | 48,153,723 | 53,825,494 | 59,438,730 | 64,984,467 | 70,506,726 |
| FY 08 | 598,585 | 7,021,961 | 13,860,851 | 20,408,703 | 27,107,289 | 33,768,237 | 40,313,661 | 47,732,379 | 53,595,057 | 60,411,640 | 66,771,009 | 73,178,621 | 77,658,327 |

| | <u>PAY # 14</u> | <u>PAY # 15</u> | <u>PAY # 16</u> | <u>PAY # 17</u> | <u>PAY # 18</u> | <u>PAY # 19</u> | <u>PAY # 20</u> | <u>PAY # 21</u> | <u>PAY # 22</u> | <u>PAY # 23</u> | <u>PAY # 24</u> | <u>PAY # 25</u> | <u>PAY # 26</u> |
|-----------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| FY 06 | 66,012,169 | 70,541,002 | 74,994,511 | 79,772,888 | 84,698,856 | 89,801,982 | 94,132,950 | 99,084,081 | 102,106,690 | 106,964,151 | 112,395,245 | 117,332,030 | 124,286,383 |
| FY 07 | 80,954,148 | 86,895,459 | 92,530,202 | 98,875,072 | 104,060,411 | 110,855,581 | 112,702,603 | 117,948,197 | 123,891,287 | 129,254,437 | 135,693,254 | 142,008,116 | 150,208,850 |
| 08 TARGET | 76,167,954 | 81,822,061 | 87,387,476 | 92,953,469 | 98,572,149 | 104,095,445 | 109,606,171 | 115,206,503 | 120,755,883 | 126,267,459 | 131,782,063 | 137,435,523 | 148,284,204 |
| FY 08 | | | | | | | | | | | | | |



Notes: Pay # 1 is excluded from graph because It is not a full pay
Pay # 26 is excluded because It includes more than a full pay

Table O-8
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department | FY 07 Actual | Fiscal Year 2008 | | | | | | | |
|---------------------------------------|----------------------|--------------------------|--------------------|---|-------------------------------|-----------------------------|-----------------------|------------------------------------|----------------|
| | | Year To Date | | | Full Year | | | | |
| | | Target Budget Plan | Actual | Actual (Over) Under Target Budget | Original Adopted Budget | Current Target Budget | Current Projection | Current Projection (Over)/Under | |
| | | | | | | | | Adopt. Budget | Current Target |
| Human Services: | | | | | | | | | |
| Admin. & Mgmt. | 3,939,634 | 3,071,380 | 2,931,273 | 140,107 | 3,926,660 | 3,849,167 | 3,849,167 | 77,493 | 0 |
| Contract Admin. & Prog. Eval. | 47,340 | 31,026 | 37,453 | (6,427) | 42,448 | 41,616 | 41,616 | 832 | 0 |
| Juvenile Justice | 100,751,144 | 94,514,809 | 88,714,643 | 5,800,166 | 89,001,072 | 102,467,241 | 102,467,241 | (13,466,169) | 0 |
| Children & Youth | 278,141,085 | 251,710,601 | 261,538,522 | (9,827,921) | 274,934,014 | 299,199,630 | 299,199,630 | (24,265,616) | 0 |
| Community Based Prevention | 112,476,251 | 106,426,522 | 132,764,823 | (26,338,301) | 139,495,968 | 108,476,373 | 108,476,373 | 31,019,595 | 0 |
| Total Human Services | 495,355,454 | 455,754,338 | 485,986,714 | (30,232,376) | 507,400,162 | 514,034,027 | 514,034,027 | (6,633,865) | 0 |
| Public Health: | | | | | | | | | |
| Ambulatory Health | 21,393,389 | 13,928,760 | 17,225,897 | (3,297,137) | 19,159,808 | 21,124,924 | 21,124,924 | (1,965,116) | 0 |
| Early Childhood, Youth & Women's Hlth | 723,467 | 541,556 | 572,070 | (30,514) | 715,836 | 1,799,401 | 1,799,401 | (1,083,565) | 0 |
| Phila. Nursing Home | 35,273,188 | 39,782,571 | 36,715,122 | 3,067,449 | 39,782,571 | 39,782,571 | 39,782,571 | 0 | 0 |
| Environmental Prot. | 3,328,839 | 3,315,657 | 3,355,760 | (40,103) | 3,345,028 | 3,345,028 | 3,345,028 | 0 | 0 |
| Administration and Support Svcs | 1,686,043 | 1,617,697 | 726,926 | 890,771 | 1,809,089 | 1,809,089 | 1,809,089 | 0 | 0 |
| Medical Examiner's Office | 433,136 | 457,129 | 160,486 | 296,643 | 471,250 | 471,250 | 471,250 | 0 | 0 |
| Infectious Disease Control | 2,707,985 | 2,929,356 | 2,207,273 | 722,083 | 3,087,571 | 2,949,571 | 2,949,571 | 138,000 | 0 |
| Total Public Health | 65,546,047 | 62,572,726 | 60,963,534 | 1,609,192 | 68,371,153 | 71,281,834 | 71,281,834 | (2,910,681) | 0 |
| Public Property: | | | | | | | | | |
| SEPTA | 58,040,145 | 30,800,500 | 13,486,950 | 17,313,550 | 61,601,000 | 61,601,000 | 61,601,000 | 0 | 0 |
| Space Rentals | 15,922,591 | 15,298,333 | 14,529,089 | 769,244 | 15,386,457 | 15,557,000 | 15,557,000 | (170,543) | 0 |
| Telecommunications | 21,145,268 | 2,571,000 | 2,571,000 | 0 | 2,600,000 | 2,571,000 | 2,571,000 | 29,000 | 0 |
| Utilities | 32,070,658 | 32,165,100 | 30,703,412 | 1,461,688 | 32,490,000 | 32,165,100 | 32,165,100 | 324,900 | 0 |
| All Other | 29,102,317 | 17,510,594 | 24,782,127 | (7,271,533) | 24,778,199 | 27,467,051 | 27,467,051 | (2,688,852) | 0 |
| Total Public Property | 156,280,979 | 98,345,627 | 86,072,578 | 12,272,949 | 136,855,656 | 139,381,151 | 139,381,151 | (2,505,495) | 0 |
| Streets: | | | | | | | | | |
| General Support | 777,555 | 711,394 | 560,386 | 151,008 | 845,763 | 845,763 | 845,763 | 0 | 0 |
| Traffic Engineering | 28,774 | 32,328 | 21,323 | 11,005 | 56,528 | 56,528 | 56,528 | 0 | 0 |
| Sanitation | 47,663,070 | 48,311,788 | 48,505,717 | (193,929) | 49,345,622 | 48,758,784 | 48,758,784 | 586,838 | 0 |
| Street Lighting | 8,684,803 | 8,509,250 | 7,982,874 | (1,453,624) | 7,367,906 | 8,367,906 | 8,367,906 | (1,000,000) | 0 |
| Highways | 1,148,831 | 487,050 | 566,382 | (79,332) | 602,201 | 602,201 | 602,201 | 0 | 0 |
| Engineering Design & Surveying | 48,592 | 45,300 | 33,439 | 11,861 | 62,208 | 62,208 | 62,208 | 0 | 0 |
| Total Streets | 58,351,625 | 56,097,110 | 57,650,121 | (1,553,011) | 58,280,228 | 58,693,390 | 58,693,390 | (413,162) | 0 |
| All Other | 376,076,152 | 305,162,803 | 285,787,756 | 19,375,047 | 397,741,215 | 409,951,753 | 409,951,753 | (12,210,538) | 0 |
| Total Class 200 | 1,161,610,257 | 977,932,504 | 976,480,703 | 1,471,801 | 1,168,648,414 | 1,193,322,155 | 1,193,322,155 | (24,673,741) | 0 |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-7
QUARTERLY CITY MANAGERS REPORT
COMPARISON OF OBLIGATIONS - SEPTEMBER VS. DECEMBER YEAR END PROJECTION
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007

| DEPARTMENT | FULL YEAR PROJECTION | | | VARIANCE FROM TARGET BUDGET | | |
|--|----------------------|-------------|--------------|-----------------------------|----------|------------|
| | SEPTEMBER | DECEMBER | DIFFERENCE | SEPTEMBER | DECEMBER | DIFFERENCE |
| Art Museum Subsidy | 2,500,000 | 2,500,000 | 0 | 0 | 0 | 0 |
| Atwater Kent Museum | 270,000 | 320,000 | 50,000 | 0 | 0 | 0 |
| Auditing (City Controller's Office) | 8,172,248 | 8,392,248 | 220,000 | 0 | 0 | 0 |
| Board of Building Standards | 112,792 | 112,792 | 0 | 0 | 0 | 0 |
| Board of Ethics | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 |
| Board of L & I Review | 222,458 | 222,458 | 0 | 0 | 0 | 0 |
| Board of Revision of Taxes | 8,611,144 | 8,611,144 | 0 | 0 | 0 | 0 |
| Camp William Penn | 345,082 | 345,082 | 0 | 0 | 0 | 0 |
| Capital Program Office | 2,584,636 | 2,584,636 | 0 | 0 | 0 | 0 |
| City Commissioners (Election Board) | 8,995,597 | 8,995,597 | 0 | 0 | 0 | 0 |
| City Council | 16,620,922 | 16,620,922 | 0 | 0 | 0 | 0 |
| City Planning Commission | 3,578,054 | 3,578,054 | 0 | 0 | 0 | 0 |
| City Rep. / Commerce | 10,106,154 | 10,106,154 | 0 | 0 | 0 | 0 |
| Commerce-Economic Stimulus | 4,000,000 | 4,000,000 | 0 | 0 | 0 | 0 |
| City Treasurer | 770,304 | 770,304 | 0 | 0 | 0 | 0 |
| Civil Service Commission | 169,209 | 169,209 | 0 | 0 | 0 | 0 |
| Clerk of Quarter Sessions | 5,017,014 | 5,017,014 | 0 | 0 | 0 | 0 |
| Community College Subsidy | 24,467,924 | 24,467,924 | 0 | 0 | 0 | 0 |
| Convention Center Subsidy | 32,310,293 | 32,310,293 | 0 | 0 | 0 | 0 |
| District Attorney | 31,987,373 | 31,987,373 | 0 | 0 | 0 | 0 |
| Fairmount Park | 13,140,540 | 13,140,540 | 0 | 0 | 0 | 0 |
| Finance | 19,030,173 | 19,075,173 | 45,000 | 0 | 0 | 0 |
| Finance - Contribution to School District | 37,000,000 | 37,000,000 | 0 | 0 | 0 | 0 |
| Finance - Employee Benefits | 948,403,498 | 971,110,876 | 22,707,378 | 0 | 0 | 0 |
| Employee Disability | 50,947,710 | 47,947,710 | (3,000,000) | 0 | 0 | 0 |
| FICA | 64,102,899 | 64,102,899 | 0 | 0 | 0 | 0 |
| Flex Cash Payments | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 |
| Group Legal | 4,373,564 | 4,373,564 | 0 | 0 | 0 | 0 |
| Group Life Insurance | 7,500,000 | 7,500,000 | 0 | 0 | 0 | 0 |
| Health / Medical | 381,126,568 | 406,833,946 | 25,707,378 | 0 | 0 | 0 |
| Pension (Minimum Municipal Obligation) | 353,992,862 | 353,992,862 | 0 | 0 | 0 | 0 |
| Pension Obligation Bonds | 82,734,607 | 82,734,607 | 0 | 0 | 0 | 0 |
| Tool Allowance | 100,000 | 100,000 | 0 | 0 | 0 | 0 |
| Unemployment Compensation | 2,525,288 | 2,525,288 | 0 | 0 | 0 | 0 |
| Finance - PGW Rental Reimbursement | 18,000,000 | 18,000,000 | 0 | 0 | 0 | 0 |
| Fire | 188,625,205 | 189,125,205 | 500,000 | 0 | 0 | 0 |
| First Judicial District | 114,552,203 | 115,952,203 | 1,400,000 | 0 | 0 | 0 |
| Common Pleas Court | 77,942,548 | 79,342,548 | 1,400,000 | 0 | 0 | 0 |
| Municipal Court | 8,292,161 | 8,292,161 | 0 | 0 | 0 | 0 |
| Office of the Exec. Administrator | 22,521,902 | 22,521,902 | 0 | 0 | 0 | 0 |
| Traffic Court | 5,795,592 | 5,795,592 | 0 | 0 | 0 | 0 |
| Fleet Management | 45,583,424 | 50,583,424 | 5,000,000 | 0 | 0 | 0 |
| Fleet Management - Vehicle Purchases | 18,000,000 | 18,000,000 | 0 | 0 | 0 | 0 |
| Free Library | 40,648,065 | 40,648,065 | 0 | 0 | 0 | 0 |
| Historical Commission | 457,620 | 407,620 | (50,000) | (50,000) | 0 | 50,000 |
| Hero Award | 25,000 | 25,000 | 0 | 0 | 0 | 0 |
| Human Relations Commission | 2,186,091 | 2,186,091 | 0 | 0 | 0 | 0 |
| Human Services | 615,647,934 | 615,647,934 | 0 | (8,000,000) | 0 | 8,000,000 |
| Administration & Management | 14,225,138 | 15,321,966 | 1,096,828 | 0 | 0 | 0 |
| Contract Administration & Program Evaluation | 3,091,402 | 3,080,122 | (11,280) | 0 | 0 | 0 |
| Juvenile Justice Services | 108,137,575 | 121,791,452 | 13,653,877 | 0 | 0 | 0 |
| Children & Youth (Child Welfare) | 336,884,570 | 361,305,236 | 24,420,666 | 0 | 0 | 0 |
| Community Based Prevention Services | 153,309,249 | 114,149,158 | (39,160,091) | (8,000,000) | 0 | 8,000,000 |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-7
QUARTERLY CITY MANAGERS REPORT
COMPARISON OF OBLIGATIONS - SEPTEMBER VS. DECEMBER YEAR END PROJECTION
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2007

| DEPARTMENT | FULL YEAR PROJECTION | | | VARIANCE FROM TARGET BUDGET | | |
|--|----------------------|----------------------|-------------------|-----------------------------|----------|-------------------|
| | SEPTEMBER | DECEMBER | DIFFERENCE | SEPTEMBER | DECEMBER | DIFFERENCE |
| Indemnities | 25,113,915 | 25,613,915 | 500,000 | 0 | 0 | 0 |
| Information Services, Mayor's Office of | 36,152,598 | 30,652,598 | (5,500,000) | (7,500,000) | 0 | 7,500,000 |
| Labor Relations | 549,350 | 549,350 | 0 | 0 | 0 | 0 |
| Law | 16,275,582 | 19,275,582 | 3,000,000 | 0 | 0 | 0 |
| Legal Services incl. Defender Association | 36,710,948 | 36,725,660 | 14,712 | 0 | 0 | 0 |
| Licenses & Inspections | 19,635,668 | 19,635,668 | 0 | 0 | 0 | 0 |
| Licenses & Inspections - Demolitions | 10,000,000 | 10,000,000 | 0 | 0 | 0 | 0 |
| Managing Director (MDO) | 16,963,876 | 17,517,376 | 553,500 | (1,646,500) | 0 | 1,646,500 |
| Mayor | 4,901,767 | 5,651,767 | 750,000 | 0 | 0 | 0 |
| Mayor - Scholarships | 199,860 | 200,000 | 140 | 0 | 0 | 0 |
| Mural Arts Program | 866,876 | 866,876 | 0 | 0 | 0 | 0 |
| Off. Of Behavioral Health/Mental Retard. Svcs. | 14,261,952 | 14,261,952 | 0 | 0 | 0 | 0 |
| Office of Housing and Comm. Development | 5,000,000 | 5,200,000 | 200,000 | 0 | 0 | 0 |
| Office of Supportive Housing | 41,536,708 | 41,155,878 | (380,830) | (1,465,203) | 0 | 1,465,203 |
| Personnel | 4,876,627 | 4,876,627 | 0 | 0 | 0 | 0 |
| Police | 513,718,908 | 513,718,908 | 0 | (2,453,500) | 0 | 2,453,500 |
| Prisons | 219,034,089 | 224,034,089 | 5,000,000 | (500,000) | 0 | 500,000 |
| Procurement | 5,222,603 | 5,222,603 | 0 | 0 | 0 | 0 |
| Public Health | 116,866,768 | 118,693,884 | 1,827,116 | 0 | 0 | 0 |
| Ambulatory Health Services | 44,445,418 | 46,272,534 | 1,827,116 | 0 | 0 | 0 |
| Early Childhood, Youth & Women's Health | 3,783,521 | 3,783,521 | 0 | 0 | 0 | 0 |
| Phila. Nursing Home | 40,977,838 | 40,977,838 | 0 | 0 | 0 | 0 |
| Environmental Protection Services | 9,061,455 | 9,061,455 | 0 | 0 | 0 | 0 |
| Administration and Support Svcs | 8,745,694 | 8,745,694 | 0 | 0 | 0 | 0 |
| Medical Examiner's Office | 3,788,740 | 3,788,740 | 0 | 0 | 0 | 0 |
| Infectious Disease Control | 6,064,102 | 6,064,102 | 0 | 0 | 0 | 0 |
| Public Property | 57,207,139 | 59,287,969 | 2,080,830 | (2,000,000) | 0 | 2,000,000 |
| Public Property - SEPTA Subsidy | 61,601,000 | 61,601,000 | 0 | 0 | 0 | 0 |
| Public Property - Space Rentals | 15,232,592 | 15,557,000 | 324,408 | 0 | 0 | 0 |
| Public Property - Telecommunications | 2,871,000 | 2,871,000 | 0 | 0 | 0 | 0 |
| Public Property - Utilities | 32,165,100 | 32,165,100 | 0 | 0 | 0 | 0 |
| Records | 7,679,871 | 7,679,871 | 0 | 0 | 0 | 0 |
| Recreation | 38,621,545 | 38,921,545 | 300,000 | 0 | 0 | 0 |
| Refunds | 450,000 | 450,000 | 0 | 0 | 0 | 0 |
| Register of Wills | 3,776,976 | 3,776,976 | 0 | 0 | 0 | 0 |
| Revenue | 17,422,437 | 17,422,437 | 0 | 0 | 0 | 0 |
| Sheriff | 14,771,619 | 15,271,619 | 500,000 | 0 | 0 | 0 |
| Sinking Fund (Debt Service) | 185,994,142 | 187,370,336 | 1,376,194 | 1,900,000 | 0 | (1,900,000) |
| Streets | 33,101,185 | 33,101,185 | 0 | 0 | 0 | 0 |
| Engineering Design & Surveying | 5,760,978 | 5,760,978 | 0 | 0 | 0 | 0 |
| General Support | 5,343,357 | 5,343,357 | 0 | 0 | 0 | 0 |
| Highways | 9,400,598 | 9,400,598 | 0 | 0 | 0 | 0 |
| Street Lighting | 9,610,969 | 9,610,969 | 0 | 0 | 0 | 0 |
| Traffic Engineering | 2,985,283 | 2,985,283 | 0 | 0 | 0 | 0 |
| Streets - Sanitation | 96,619,540 | 96,619,540 | 0 | 0 | 0 | 0 |
| Witness Fees | 171,518 | 171,518 | 0 | 0 | 0 | 0 |
| Zoning Board of Adjustment | 445,810 | 445,810 | 0 | 0 | 0 | 0 |
| Zoning Code Commission | 0 | 500,000 | 500,000 | 0 | 0 | 0 |
| TOTAL GENERAL FUND | 3,879,160,526 | 3,920,078,974 | 40,918,448 | (21,715,203) | 0 | 21,715,203 |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department | FISCAL YEAR 2007 | | | FISCAL YEAR 2008 | | | | | | |
|---|------------------|-------|-------|------------------|-------|-------|------------------|-------|-------|--|
| | YEAR END ACTUAL | | | ADOPTED BUDGET | | | MONTH END ACTUAL | | | MONTH END ACTUAL (OVER) UNDER BUDGET |
| | General | Other | Total | General | Other | Total | General | Other | Total | |
| Atwater Kent Museum | 4 | 0 | 4 | 5 | 0 | 5 | 5 | 0 | 5 | 0 |
| Auditing (City Controller's Office) | 120 | 0 | 120 | 140 | 0 | 140 | 117 | 0 | 117 | 23 |
| Board of Building Standards | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 | 2 | 0 |
| Board of Ethics | 0 | 0 | 0 | 9 | 0 | 9 | 4 | 0 | 4 | 5 |
| Board of L & I Review | 3 | 0 | 3 | 3 | 0 | 3 | 3 | 0 | 3 | 0 |
| Bd. of Pensions | 0 | 65 | 65 | 0 | 81 | 81 | 0 | 61 | 61 | 20 |
| Bd. of Revision of Taxes | 128 | 0 | 128 | 138 | 0 | 138 | 134 | 0 | 134 | 4 |
| Camp William Penn | 3 | 0 | 3 | 4 | 0 | 4 | 3 | 0 | 3 | 1 |
| Capital Program Office, Mayor- | 14 | 0 | 14 | 24 | 0 | 24 | 25 | 0 | 25 | (1) |
| City Commissioners (Election Board) | 90 | 0 | 90 | 88 | 0 | 88 | 92 | 0 | 92 | (4) |
| City Council | 187 | 0 | 187 | 195 | 0 | 195 | 185 | 0 | 185 | 10 |
| City Planning Commission | 44 | 6 | 50 | 49 | 4 | 53 | 45 | 6 | 51 | 2 |
| City Rep. / Commerce | 12 | 745 | 757 | 16 | 951 | 967 | 16 | 754 | 770 | 197 |
| City Treasurer | 11 | 0 | 11 | 13 | 0 | 13 | 11 | 0 | 11 | 2 |
| Civil Service Commission | 2 | 0 | 2 | 2 | 0 | 2 | 2 | 0 | 2 | 0 |
| Clerk of Quarter Sessions | 114 | 0 | 114 | 121 | 0 | 121 | 114 | 0 | 114 | 7 |
| District Attorney - Total | 424 | 111 | 535 | 442 | 144 | 586 | 444 | 112 | 556 | 30 |
| Civilian | 414 | 99 | 513 | 425 | 120 | 545 | 432 | 102 | 534 | 11 |
| Uniform | 10 | 12 | 22 | 17 | 24 | 41 | 12 | 10 | 22 | 19 |
| Falmount Park | 155 | 1 | 156 | 169 | 1 | 170 | 152 | 1 | 153 | 17 |
| Finance | 164 | 10 | 174 | 169 | 8 | 177 | 169 | 12 | 171 | 6 |
| Fire - Total | 2,399 | 58 | 2,457 | 2,425 | 78 | 2,503 | 2,322 | 66 | 2,388 | 115 |
| Uniform | 2,302 | 54 | 2,356 | 2,315 | 74 | 2,389 | 2,227 | 63 | 2,290 | 99 |
| Civilian | 97 | 4 | 101 | 110 | 4 | 114 | 95 | 3 | 98 | 16 |
| First Judicial District | 1,928 | 485 | 2,413 | 1,920 | 533 | 2,453 | 1,960 | 456 | 2,416 | 37 |
| Fleet Management | 300 | 69 | 369 | 321 | 77 | 398 | 305 | 68 | 373 | 25 |
| Free Library | 724 | 75 | 799 | 739 | 95 | 834 | 720 | 71 | 791 | 43 |
| Historical Commission | 6 | 0 | 6 | 6 | 0 | 6 | 6 | 0 | 6 | 0 |
| Human Relations Commission | 35 | 0 | 35 | 34 | 0 | 34 | 32 | 0 | 32 | 2 |
| Human Services | 1,721 | 54 | 1,775 | 1,817 | 63 | 1,880 | 1,766 | 41 | 1,797 | 83 |
| Information Services, Mayor's Office of | 112 | 16 | 128 | 153 | 17 | 170 | 134 | 17 | 151 | 19 |
| Labor Relations, Mayor's Office of | 7 | 0 | 7 | 7 | 0 | 7 | 7 | 0 | 7 | 0 |
| Law | 193 | 55 | 248 | 182 | 63 | 245 | 192 | 59 | 251 | (6) |

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TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING DECEMBER 31, 2007

| Department | FISCAL YEAR 2007 | | | FISCAL YEAR 2008 | | | | | | |
|--|------------------|--------------|---------------|------------------|--------------|---------------|------------------|--------------|---------------|--|
| | YEAR END ACTUAL | | | ADOPTED BUDGET | | | MONTH END ACTUAL | | | MONTH END ACTUAL (OVER) UNDER BUDGET |
| | General | Other | Total | General | Other | Total | General | Other | Total | |
| Licenses & Inspections | 351 | 19 | 370 | 386 | 22 | 408 | 346 | 18 | 364 | 44 |
| Managing Director (MDO) | 102 | 11 | 113 | 88 | 10 | 98 | 98 | 10 | 108 | (10) |
| Mayor | 66 | 3 | 69 | 62 | 5 | 67 | 54 | 3 | 57 | 10 |
| Mayor's Office of Comm. Svcs. | 0 | 143 | 143 | 0 | 95 | 95 | 0 | 157 | 157 | (62) |
| Mural Arts Program | 14 | 0 | 14 | 16 | 0 | 16 | 14 | 0 | 14 | 2 |
| Off. of Behavioral Hlth/Mental Retard. Svcs. | 36 | 226 | 261 | 34 | 259 | 293 | 28 | 227 | 255 | 38 |
| Off. of Supportive Housing | 132 | 46 | 178 | 146 | 53 | 198 | 136 | 44 | 180 | 18 |
| Office of Housing and Community Develop. | 0 | 82 | 82 | 0 | 110 | 110 | 0 | 81 | 81 | 29 |
| Personnel | 70 | 0 | 70 | 79 | 0 | 79 | 73 | 0 | 73 | 6 |
| Police - Total | 7,424 | 161 | 7,585 | 7,508 | 166 | 7,674 | 7,398 | 163 | 7,561 | 113 |
| Civilian | 812 | 11 | 823 | 884 | 11 | 895 | 814 | 10 | 824 | 71 |
| Uniform | 6,612 | 150 | 6,762 | 6,624 | 155 | 6,779 | 6,584 | 153 | 6,737 | 42 |
| Prisons | 2,176 | 0 | 2,176 | 2,400 | 0 | 2,400 | 2,137 | 0 | 2,137 | 263 |
| Procurement | 64 | 2 | 66 | 62 | 3 | 65 | 58 | 3 | 61 | 4 |
| Public Health | 884 | 217 | 881 | 738 | 260 | 998 | 848 | 212 | 860 | 138 |
| Public Property | 176 | 0 | 175 | 173 | 0 | 173 | 156 | 0 | 156 | 17 |
| Records | 70 | 0 | 70 | 76 | 0 | 76 | 70 | 0 | 70 | 6 |
| Recreation | 460 | 24 | 484 | 517 | 25 | 542 | 465 | 21 | 486 | 56 |
| Register of Wills | 69 | 0 | 69 | 70 | 0 | 70 | 67 | 0 | 67 | 3 |
| Revenue | 237 | 205 | 442 | 271 | 274 | 545 | 250 | 209 | 459 | 86 |
| Sheriff | 241 | 0 | 241 | 263 | 0 | 263 | 243 | 0 | 243 | 20 |
| Streets | 592 | 0 | 592 | 625 | 0 | 625 | 586 | 0 | 586 | 39 |
| Streets - Sanitation | 1,222 | 0 | 1,222 | 1,276 | 0 | 1,276 | 1,204 | 0 | 1,204 | 72 |
| Water | 0 | 1,713 | 1,713 | 0 | 1,971 | 1,971 | 0 | 1,742 | 1,742 | 229 |
| Zoning Board of Adjustment | 4 | 0 | 4 | 5 | 0 | 5 | 4 | 0 | 4 | 1 |
| Zoning Code Commission | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ALL FUNDS | 23,050 | 4,802 | 27,852 | 23,967 | 6,368 | 29,346 | 22,982 | 4,614 | 27,592 | 1,754 |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

DEPARTMENTAL LEAVE USAGE ANALYSIS

TABLE L-1
QUARTERLY CITY MANAGERS REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING DECEMBER 31, 2007

| Agency | Fiscal Year 2007 | | Fiscal Year 2008 | | Agency Explanation for FY08 Leave Usage Experience |
|---|------------------|------------------------------|------------------------------|------------------------------------|---|
| | Full Year Usage | Usage Through Second Quarter | Usage Through Second Quarter | Annualized Leave Days Per Employee | |
| Capital Program Office | 16.4% | 18.8% | 33.2% | 83 | Sick leave (12.8%) ranked first among reporting agencies. |
| L&I Review Board | 13.5% | 14.4% | 25.1% | 62 | Sick leave (8.0%) ranked third among reporting agencies. |
| Prisons | 15.7% | 16.8% | 20.2% | 50 | Sick leave (9.5%) ranked second among reporting agencies. |
| Fairmount Park Commission | 17.2% | 18.1% | 20.1% | 50 | Vacation leave (11.6%) ranked third among reporting agencies. |
| Commission on Human Relations | 16.6% | 18.2% | 19.9% | 50 | Vacation leave (12.8%) ranked second among reporting agencies. |
| Records | 17.7% | 19.9% | 19.7% | 49 | Vacation leave (9.4%) ranked seventh among reporting agencies. |
| Water | 17.1% | 16.9% | 19.7% | 49 | Vacation leave (9.6%) ranked fifth among reporting agencies. |
| City Planning Commission | 18.8% | 20.8% | 19.6% | 49 | Other leave (7.0%) ranked second among reporting agencies. |
| Office of Behavioral Health and Mental Retardation Services | 16.7% | 18.5% | 18.9% | 47 | Other leave (4.6%) ranked sixth among reporting agencies. |
| Free Library | 17.4% | 19.8% | 18.8% | 47 | Vacation leave (9.3%) ranked eleventh among reporting agencies. |
| Public Health | 15.3% | 15.9% | 18.7% | 47 | Other leave (4.8%) ranked fifth among reporting agencies. |
| Register of Wills | 12.4% | 11.7% | 18.7% | 46 | Sick leave (7.0%) ranked seventh among reporting agencies. |
| Fleet Management | 18.2% | 18.2% | 18.6% | 46 | Sick leave (7.0%) ranked eighth among reporting agencies. |
| Mayor's Office | 15.8% | 20.7% | 18.3% | 46 | Sick leave (7.9%) ranked fourth among reporting agencies. |
| Public Property | 16.2% | 18.1% | 18.3% | 46 | Sick leave (7.0%) ranked ninth among reporting agencies. |
| OSH | 24.6% | 26.7% | 18.3% | 46 | Other leave (4.3%) ranked ninth among reporting agencies. |
| Sheriff's Office | 14.4% | 15.5% | 17.8% | 44 | Vacation leave (10.8%) ranked fourth among reporting agencies. |
| Recreation | 16.8% | 16.2% | 17.5% | 43 | Vacation leave (9.2%) ranked twelfth among reporting agencies. |
| Aviation | 14.5% | 16.7% | 17.4% | 43 | Sick leave (7.2%) ranked sixth among reporting agencies. |
| Procurement | 15.9% | 16.9% | 17.3% | 43 | Vacation leave (9.5%) ranked sixth among reporting agencies. |
| Mayor's Office of Information Services | 18.0% | 16.6% | 17.0% | 42 | |
| MEDIAN | 15.8% | 16.8% | 16.9% | 42 | |
| Police – Civilian | 15.6% | n/a | 16.6% | 42 | |
| Revenue | 19.0% | 21.2% | 16.7% | 42 | |
| City Commissioners | 14.5% | 15.6% | 16.7% | 42 | |
| Human Services | 14.8% | 15.3% | 16.5% | 41 | |
| Licenses and Inspections | 18.2% | 19.3% | 16.4% | 41 | |
| Board of Revision of Taxes | 15.0% | 16.6% | 16.0% | 40 | |
| Finance | 15.0% | 16.7% | 15.4% | 38 | |
| Water Revenue | 18.0% | 18.4% | 15.3% | 38 | |
| City Representative/Director of Commerce | 11.3% | 12.8% | 15.0% | 37 | |
| Personnel and Civil Service Commission | 15.7% | 15.6% | 14.7% | 37 | |
| Zoning Board of Adjustment | 15.4% | 17.8% | 14.4% | 36 | |
| City Treasurer | 11.3% | 12.0% | 14.2% | 35 | |
| Police – Uniformed | 12.7% | n/a | 14.1% | 35 | |
| Streets – Sanitation | 16.8% | 17.2% | 13.4% | 33 | |
| Office of Labor Relations | 12.0% | 16.8% | 13.3% | 33 | |
| Law | 15.9% | 16.2% | 13.2% | 33 | |
| Streets – Excluding Sanitation | 16.1% | 24.6% | 13.2% | 33 | |
| Historical Commission | 11.9% | 9.6% | 13.0% | 32 | |
| Managing Director's Office | 12.3% | 13.9% | 12.3% | 31 | |
| Fire | 12.4% | 12.5% | 7.7% | 19 | |
| Board of Building Standards | 7.7% | 6.6% | 6.2% | 15 | |

The total leave usage percent is calculated by taking the numbers of days of total leave usage reported by a department and dividing it by the total number of days available worked in the period. Departments with usage of at least 17 percent are given the opportunity to describe any extenuating circumstances causing the high leave usage.

**TABLE L-2
QUARTERLY CITY MANAGERS REPORT
SICK LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING DECEMBER 31, 2007**

| Agency | Fiscal Year 2007 | | Fiscal Year 2008 | | Agency Explanation for FY08 Leave Usage Experience |
|---|------------------|------------------------------|------------------------------|------------------------------------|---|
| | Full Year Usage | Usage Through Second Quarter | Usage Through Second Quarter | Annualized Leave Days Per Employee | |
| L&I Review Board | 4.4% | 2.6% | 11.5% | 29 | The Board had long term sick leave totaling 13 days. If that leave were excluded, the sick leave usage rate would have been 7.7%. |
| Prisons | 6.6% | 6.2% | 8.8% | 21 | Prisons had long term sick leave totaling 3,201 days. If that leave were excluded, the sick leave usage rate would have been 7.3%. |
| Capital Program Office | 5.1% | 5.1% | 6.4% | 21 | Capital Program Office had long term sick leave totaling 34 days. If that leave were excluded, the sick leave usage rate would have been 7.2%. |
| Aviation | 5.8% | 6.0% | 6.6% | 16 | Aviation had long term sick leave totaling 777 days. If that leave were excluded, the sick leave usage rate would have been 5.7%. |
| Mayor's Office | 6.7% | 6.0% | 6.6% | 16 | The Mayor's Office had long term sick leave totaling 14 days. If that leave were excluded, the sick leave usage rate would have been 6.3%. |
| Register of Wills | 4.3% | 3.6% | 6.6% | 16 | Register of Wills had long term sick leave totaling 117 days. If that leave were excluded, the sick leave usage rate would have been 5.0%. |
| Public Property | 5.6% | 5.4% | 6.5% | 16 | Public Property had long term sick leave totaling 2614 days. If that leave were excluded, the sick leave usage rate would have been 5.0%. |
| Records | 6.3% | 6.9% | 6.4% | 16 | The Records Department had long term sick leave totaling 179 days. If that leave were excluded, the sick leave usage rate would have been 4.2%. |
| Fleet Management | 6.7% | 5.5% | 6.2% | 15 | Fleet had long term sick leave totaling 542 days. If that leave were excluded, the sick leave usage rate would have been 4.9%. |
| Water | 6.0% | 5.4% | 6.0% | 15 | The Water Department had long term sick leave totaling 1,326 days. If that leave were excluded, the sick leave usage rate would have been 5.3%. |
| Public Health | 5.1% | 4.7% | 6.0% | 15 | Public Health had long term sick leave totaling 1,224 days. If that leave were excluded, the sick leave usage rate would have been 4.7%. |
| Commission on Human Relations | 5.4% | 4.8% | 5.6% | 15 | The Commission had long term sick leave totaling 38 days. If that leave were excluded, the sick leave usage rate would have been 4.6%. |
| Sheriff's Office | 5.0% | 4.7% | 5.8% | 14 | Sheriff's Office had long term sick leave totaling 429 days. If that leave were excluded, the sick leave usage rate would have been 4.2%. |
| Revenue | 7.3% | 7.9% | 5.8% | 14 | Revenue had long term sick leave totaling 176 days. If that leave were excluded, the sick leave usage rate would have been 5.1%. |
| Police - Civilian | 5.7% | n/a | 5.6% | 14 | Police - Civilian had 6,041 sick days used through the second quarter. |
| OSH | 9.2% | 6.7% | 5.8% | 14 | OSH had long term sick leave totaling 1355 days. If that leave were excluded, the sick leave usage rate would have been 4.9%. |
| Free Library | 5.6% | 5.6% | 5.6% | 14 | Free Library had long term sick leave totaling 696 days. If that leave were excluded, the sick leave usage rate would have been 4.6%. |
| Procurement | 5.2% | 4.8% | 5.5% | 14 | Procurement had long term sick leave totaling 64 days. If that leave were excluded, the sick leave usage rate would have been 4.5%. |
| Streets - Sanitation | 7.5% | 7.0% | 5.2% | 13 | The Division had long term sick leave totaling 1,290 days. If that leave were excluded, the sick leave usage rate would have been 4.4%. |
| Licenses and Inspections | 6.4% | 6.0% | 5.2% | 13 | Licenses and Inspections had long term sick leave totaling 342 days. If that leave were excluded, the sick leave usage rate would have been 4.4%. |
| MEDIAN | 5.1% | 5.0% | 5.2% | 13 | |
| Office of Behavioral Health and Mental Retardation Services | 5.2% | 5.4% | 5.2% | 13 | OBH/MRS had long term sick leave totaling 152 days. If that leave were excluded, the sick leave usage rate would have been 4.6%. |
| Human Services | 5.1% | 4.9% | 5.1% | 13 | Human Services had long term sick leave totaling 1,605 days. If that leave were excluded, the sick leave usage rate would have been 4.3%. |
| Water Revenue | 7.2% | 6.9% | 5.1% | 13 | Water Revenue had long term sick leave totaling 114 days. If that leave were excluded, the sick leave usage rate would have been 4.7%. |
| City Commissioners | 4.6% | 4.6% | 4.9% | 12 | |
| Falmouth Park Commission | 5.0% | 5.0% | 4.6% | 12 | |
| Recreation | 5.0% | 4.1% | 4.7% | 12 | |
| Personnel and Civil Service Commission | 5.4% | 4.6% | 4.5% | 11 | |
| Finance | 4.6% | 4.6% | 4.2% | 11 | |
| City Planning Commission | 3.9% | 3.5% | 4.2% | 10 | |
| Streets - Excluding Sanitation | 5.6% | 7.7% | 4.2% | 10 | |
| Board of Revision of Taxes | 4.3% | 4.4% | 4.1% | 10 | |
| Mayor's Office of Information Services | 3.6% | 3.1% | 4.1% | 10 | |
| Law | 5.6% | 5.0% | 4.1% | 10 | |
| City Representative/Director of Commerce | 3.1% | 2.8% | 3.5% | 9 | |
| Police - Uniformed | 3.6% | n/a | 3.3% | 8 | |
| City Treasurer | 3.6% | 2.7% | 3.1% | 8 | |
| Zoning Board of Adjustment | 3.3% | 3.1% | 2.9% | 7 | |
| Historical Commission | 3.0% | 2.9% | 2.5% | 7 | |
| Managing Director's Office | 3.5% | 3.6% | 2.8% | 7 | |
| Office of Labor Relations | 3.4% | 4.9% | 2.7% | 7 | |
| Fire | 3.8% | 3.7% | 2.1% | 5 | |
| Board of Building Standards | 0.6% | 0.5% | 1.3% | 3 | |

The sick leave usage is calculated by taking the numbers of days of sick leave usage reported by a department and dividing it by the total number of days available to be in the period. Departments with usage of at least 5 percent are given the opportunity to describe any extenuating circumstances causing the high sick leave usage. "Long-sick leave usage is defined as an employee using at least 10 consecutive days of sick leave.

TABLE L-3
QUARTERLY CITY MANAGERS REPORT
INJURED ON DUTY - NO DUTY STATUS DAYS LOST ANALYSIS
FOR THE PERIOD ENDING DECEMBER 31, 2007

| Agency | IOD -- No Duty Status | | IOD Plus Sick Leave | | IOD Plus Total Leave | |
|---|---|-----------------|----------------------------------|-----------------|----------------------------------|-----------------|
| | Percent of Days Lost Through the Second Quarter | Annualized Days | Usage Through the Second Quarter | Annualized Days | Usage Through the Second Quarter | Annualized Days |
| Commission on Human Relations | 2.5% | 6 | 8.5% | 21 | 20.8% | 52 |
| Streets -- Total | 1.4% | 3 | 7.4% | 18 | 19.0% | 47 |
| Police -- Total | 0.8% | 2 | 4.4% | 11 | 18.0% | 45 |
| City Commissioners | 0.9% | 2 | 5.7% | 14 | 19.4% | 48 |
| Fleet Management | 0.8% | 2 | 6.3% | 16 | 19.1% | 48 |
| Fire | 0.8% | 2 | 2.7% | 7 | 9.0% | 22 |
| Fairmount Park Commission | 0.6% | 1 | 4.2% | 10 | 19.4% | 48 |
| Water | 0.6% | 1 | 5.9% | 15 | 20.1% | 50 |
| Prisons | 0.3% | 1 | 8.1% | 20 | 20.2% | 50 |
| Free Library | 0.3% | 1 | 5.2% | 13 | 18.6% | 46 |
| Recreation | 0.3% | 1 | 4.6% | 12 | 17.4% | 43 |
| Human Services | 0.2% | 0 | 4.8% | 12 | 17.0% | 42 |
| Licenses and Inspections | 0.2% | 0 | 4.8% | 12 | 18.0% | 45 |
| Sheriff's Office | 0.2% | 0 | 5.3% | 13 | 17.1% | 43 |
| Public Health | 0.1% | 0 | 5.2% | 13 | 17.9% | 45 |
| Revenue | 0.1% | 0 | 5.4% | 13 | 17.7% | 44 |
| Public Property | 0.1% | 0 | 5.2% | 13 | 17.6% | 44 |
| Office of Behavioral Health and Mental Retardation Services | 0.0% | 0 | 4.4% | 11 | 18.8% | 47 |
| Managing Director's Office | 0.0% | 0 | 2.1% | 5 | 12.6% | 31 |
| City Representative/Director of Commerce | 0.0% | 0 | 5.1% | 13 | 19.7% | 49 |
| L & I Review Board | 0.0% | 0 | 14.3% | 36 | 30.2% | 75 |
| Mayor's Office of Information Services | 0.0% | 0 | 3.6% | 9 | 16.7% | 42 |
| Records | 0.0% | 0 | 5.7% | 14 | 18.1% | 45 |
| Finance | 0.0% | 0 | 3.9% | 10 | 16.1% | 40 |
| OSH | 0.0% | 0 | 5.2% | 13 | 17.5% | 44 |
| Law | 0.0% | 0 | 4.3% | 11 | 15.6% | 39 |
| Board of Building Standards | 0.0% | 0 | 0.8% | 2 | 7.1% | 18 |
| Capital Program Office | 0.0% | 0 | 4.2% | 10 | 16.2% | 40 |
| City Planning Commission | 0.0% | 0 | 3.9% | 10 | 19.1% | 48 |
| City Treasurer | 0.0% | 0 | 2.5% | 6 | 16.0% | 40 |
| Historical Commission | 0.0% | 0 | 2.6% | 7 | 12.4% | 31 |
| Personnel and Civil Service Commission | 0.0% | 0 | 4.6% | 11 | 16.5% | 41 |
| Procurement | 0.0% | 0 | 7.8% | 19 | 19.8% | 49 |
| Register of Wills | 0.0% | 0 | 4.4% | 11 | 17.1% | 43 |
| Office of Labor Relations | 0.0% | 0 | 5.0% | 12 | 17.2% | 43 |
| Water Revenue | 0.0% | 0 | 5.2% | 13 | 19.3% | 48 |
| Zoning Board of Adjustment | 0.0% | 0 | 4.9% | 12 | 17.4% | 43 |
| Board of Revision of Taxes | 0.0% | 0 | 4.2% | 10 | 14.2% | 35 |
| Mayor's Office | 0.0% | 0 | 5.5% | 14 | 18.9% | 47 |

Departments are ranked by the percent of days available to be worked that are lost because workers are on Injured on Duty (IOD) -- no duty status.

This analysis is based on information contained in a report prepared by the Risk Management Division of the Finance Department. Risk Management's report on IOD provides numbers for entire departments. As a result, while the Sick and Total Leave reports divide Police into Uniformed and Civilian, and Streets into Sanitation and All Except Sanitation, the IOD report contains information on the entire departments.

Days lost and leave usage percentages are calculated by taking the number of days lost or used and dividing it by the total number of days available to be worked in the period. Leave usage numbers are taken from departmental reports and IOD days lost is taken from reports generated by the Division of Risk Management.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

DEPARTMENTAL SERVICE DELIVERY REPORT

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2007

| Department Measurement | | FISCAL YEAR 2008 | | | | | | | | Projected Change From FY07 | | Projected Change From FY06 | |
|---|--|------------------|------------|--------------------------|-----------|----------|--------------------------|------------------|-----------|----------------------------|-----------|----------------------------|--|
| | | FY06 | FY07 | Year-to-Date | | | Year-End | | | | | | |
| | | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | | | | |
| Adult Services (1) | | | | | | | | | | | | | |
| Office of Supportive Housing (OSH) | | | | | | | | | | | | | |
| Emergency Shelter Beds -- Number of Year Round Beds (average) | | 2,781 | 2,877 | 2,820 | 2,578 | (42) | 2,830 | 2,830 | 0 | 153 | 49 | | |
| Transitional Housing Units New Placements (2) | | 448 | 500 | 220 | 238 | 18 | 440 | 440 | 0 | (60) | (8) | | |
| Clients Placed in Shelter (3) | | 49,288 | 13,205 | n/a | 8,647 | n/a | n/a | n/a | n/a | n/a | n/a | | |
| Number of Evictions Prevented (4) | | 240 | 485 | 244 | 233 | (11) | 488 | 488 | 0 | 23 | 248 | | |
| Job Training Enrollments | | n/a | 104 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | | |
| Riverview | | | | | | | | | | | | | |
| Average Daily Number of Residents | | 149 | 130 | 139 | 134 | (5) | 139 | 139 | 0 | 9 | (10) | | |
| Total Residents Served (average) | | 188 | 143 | n/a | 147 | n/a | n/a | n/a | n/a | n/a | n/a | | |
| Discharges | | 56 | 51 | n/a | 17 | n/a | n/a | n/a | n/a | n/a | n/a | | |
| Readmissions as a % of Total Admissions | | 21.0% | 18.0% | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | | |
| Anti-Graffiti Network | | | | | | | | | | | | | |
| Total Properties Plus Street Fixtures Cleaned - All Zones | | 93,272 | 110,028 | 46,500 | 46,684 | 184 | 111,000 | 111,000 | 0 | 972 | 17,728 | | |
| Managing Director's Office -- Mural Arts Program | | | | | | | | | | | | | |
| Number of Murals Completed | | 103 | 83 | 50 | 61 | 11 | 100 | 100 | 0 | 17 | (3) | | |
| Number of Murals Restored | | 10 | 8 | 5 | 9 | 4 | 10 | 10 | 0 | 2 | 0 | | |
| Number of Participants | | 4,979 | 4,203 | 2,550 | 3,001 | 451 | 5,100 | 5,100 | 0 | 897 | 121 | | |
| Aviation | | | | | | | | | | | | | |
| Enplaned Passengers | | 15,557,555 | 15,849,348 | 6,133,333 | 6,972,812 | 839,479 | 15,317,000 | 16,979,000 | 1,662,000 | 1,129,652 | 1,421,445 | | |
| Total Aircraft Activity | | 625,692 | 614,030 | 269,667 | 253,183 | (16,484) | 625,085 | 619,000 | (6,085) | 4,870 | (6,892) | | |
| Air Cargo Activity | | 614,223 | 589,589 | 84,952 | 148,090 | 63,138 | 587,159 | 596,000 | 8,841 | 6,431 | (18,223) | | |
| Board of Building Standards | | | | | | | | | | | | | |
| Appeals Heard | | 231 | 202 | 104 | 95 | (9) | 208 | 208 | 0 | 4 | (25) | | |
| Camp William Penn | | | | | | | | | | | | | |
| Number of Campers | | 596 | 612 | 602 | 602 | 0 | 750 | 602 | (148) | (10) | 6 | | |
| City Treasurer's Office | | | | | | | | | | | | | |
| Number of Debt Issuances (5) | | 5 | 4 | 5 | 5 | 0 | 5 | 5 | 0 | 1 | 0 | | |
| Civil Service Commission | | | | | | | | | | | | | |
| Disciplinary Action Appeals -- Received (6) | | 72 | 91 | 35 | 50 | 15 | 80 | 80 | 0 | (11) | 8 | | |
| Disciplinary Action Appeals -- Heard | | 78 | 62 | 27 | 24 | (3) | 56 | 56 | 0 | (6) | (22) | | |
| Disciplinary Action Appeals -- Number that are Sustained or Settled | | 22 | 7 | 11 | 13 | 2 | 22 | 22 | 0 | 15 | 0 | | |
| Disciplinary Action Appeals -- Percent Heard that are Sustained/Settled | | 28.2% | 30.0% | 30.0% | 30.0% | 40.0% | 38.3% | 38.3% | 0.0% | 9.3% | 11% | | |

(1) The Office of Supportive Housing continues the transition to utilizing HMS as the primary data source and prior year's reports have been based on different data sources.

(2) Clients who contact OSH and are not placed in shelter are either diverted to non-OSH shelter or housing, referred to appropriate other resources, placed on a waiting list or refused shelter.

(3) Represents the total number of POSs issued to all clients during FY07 (duplicated count).

(4) In FY04, outside agencies did not provide eviction information to OAS in a timely manner, thus preventing intervention for evictions.

(5) Debt issuance handled by Office of the Director of Finance

(6) Disciplinary actions include dismissals, demotions, suspensions, involuntary resignations, layoffs and denials of leaves of absence. The appeals heard in a quarter may have been filed in an earlier quarter.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2007

| | | FY06 | FY07 | Year-to-Date | | | Year-End | | | Projected Change From FY07 | Projected Change From FY08 |
|-------------------------------|--|-----------|-----------|--------------------------|-----------|----------|--------------------------|------------------|----------|----------------------------|----------------------------|
| Department | Measurement | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | | |
| Commission on Human Relations | | | | | | | | | | | |
| | Discrimination Cases Investigated | 482 | 359 | 198 | 144 | (52) | 388 | 388 | 0 | 29 | (74) |
| | Fair Housing Complaints Docketed | 222 | 185 | 105 | 79 | (26) | 221 | 221 | 0 | 28 | (1) |
| Falmount Park Commission | | | | | | | | | | | |
| | Total Acres Cut (7) | 24,727 | 24,988 | 14,690 | 14,327 | (363) | 25,000 | 25,000 | 0 | 14 | 273 |
| | Mowing Frequency | 2.00 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Acres Cut By Contracted Services | 24,387 | 24,800 | 14,490 | 13,918 | (572) | 24,800 | 24,800 | 0 | 0 | 233 |
| | Acres Cut By Falmount Park Employees | 380 | 388 | 200 | 409 | 209 | 400 | 400 | 0 | 14 | 40 |
| | Park Trees Removed | 1,842 | 2,324 | 700 | 1,324 | 624 | 2,200 | 2,200 | 0 | (124) | 558 |
| | Park Trees Pruned | 1,984 | 2,883 | 1,000 | 1,800 | 600 | 2,550 | 2,550 | 0 | (333) | 588 |
| | Street Trees Removed (Park and contracted crews) | 3,088 | 2,848 | 1,200 | 1,043 | (157) | 2,600 | 2,600 | 0 | (48) | (488) |
| | Street Trees Pruned (Park and contracted crews) | 9,021 | 10,497 | 4,400 | 2,869 | (1,531) | 10,200 | 10,200 | 0 | (297) | 1,178 |
| | Number of Ball Fields Maintained | 641 | 500 | 240 | 478 | 238 | 450 | 450 | 0 | (50) | (191) |
| | Number of Ball Fields Renovated | 104 | 180 | 30 | 54 | 24 | 140 | 140 | 0 | (40) | 36 |
| Fire Department | | | | | | | | | | | |
| | Number of Fires (estimate) | 8,580 | 8,080 | 1,840 | 2,076 | 236 | 8,300 | 7,900 | (400) | (180) | (1,680) |
| | Structural (estimate) | 2,180 | 1,918 | 440 | 402 | (38) | 2,000 | 1,900 | (100) | (18) | (280) |
| | Non-Structural (estimate) | 7,400 | 6,162 | 1,400 | 1,674 | 274 | 6,300 | 6,000 | (300) | (162) | (1,400) |
| | Vacant Buildings (estimate) | 195 | 151 | 30 | 38 | 8 | 175 | 150 | (25) | (1) | (45) |
| | Average Response Time for Structure Fires (in minutes) | 4:37 | 4:34 | 4:30 | 4:36 | 0:06 | 4:30 | 4:30 | 0:00 | -0:04 | -0:07 |
| | Fire Deaths | 50 | 51 | 12 | 5 | (7) | 52 | 48 | (8) | (5) | (4) |
| | EMS Runs | 209,854 | 216,608 | 55,000 | 54,832 | (168) | 220,000 | 222,000 | 2,000 | 5,384 | 12,348 |
| | EMS Average Response Time (in minutes) | 7:09 | 7:19 | 6:53 | 7:30 | 0:37 | 6:53 | 7:25 | 0:32 | 0:08 | 0:16 |
| | First Responder Runs (estimate) | 74,000 | 68,203 | 17,000 | 18,080 | (920) | 68,000 | 68,000 | (2,000) | (2,203) | (8,000) |
| Fleet | | | | | | | | | | | |
| | Average Citywide Fleet Downtime | 11.0% | 9.0% | 10.0% | 10.0% | 0.0% | 10.0% | 10.0% | 0.0% | 0 | (0) |
| | Average Trash Collection Vehicle Downtime | 21.0% | 23.0% | 23.0% | 22.0% | -1.0% | 22.0% | 22.0% | 0.0% | (0) | 0 |
| | Percent of Trash Collection Vehicles Required Actually Provided | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 100.0% | 100.0% | 0.0% | 0 | 0 |
| | Average Police Patrol Car Downtime | 10.0% | 10.0% | 10.0% | 11.0% | 1.0% | 10.0% | 10.0% | 0.0% | 0 | 0 |
| | Percent of Minimum Number of Police Patrol Cars Required Actually Provided | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 100.0% | 100.0% | 0.0% | 0 | 0 |
| | Average number of vehicles in Fleet | 6,012 | 5,958 | n/a | n/a | n/a | 5,980 | 5,980 | 0 | 24 | (32) |
| | Citywide Accidents | 1,711 | 1,698 | n/a | n/a | n/a | 1,700 | 1,700 | 0 | 2 | (11) |
| Free Library of Philadelphia | | | | | | | | | | | |
| | Hours of Service (8) | 110,554 | 110,031 | 54,539 | 50,438 | (4,103) | 111,141 | 111,141 | 0 | 1,110 | 587 |
| | Central (includes the Library for the Blind) | 5,124 | 7,154 | 3,554 | 3,542 | (12) | 7,164 | 7,164 | 0 | 10 | 2,040 |
| | Regionals | 6,449 | 7,054 | 3,499 | 0 | (3,499) | 6,119 | 6,119 | 0 | (935) | (330) |
| | Branches | 98,981 | 95,823 | 47,486 | 46,894 | (592) | 97,858 | 97,858 | 0 | 2,035 | (1,123) |
| | Number of Visits | 6,103,354 | 6,422,857 | 3,348,000 | 3,318,811 | (30,189) | 6,393,000 | 6,393,000 | 0 | (29,857) | 289,846 |
| | Central | 972,826 | 1,018,025 | 500,000 | 508,721 | 8,721 | 1,020,000 | 1,020,000 | 0 | 1,975 | 47,374 |
| | Regionals | 888,751 | 1,088,968 | 559,000 | 488,508 | (60,492) | 823,000 | 823,000 | 0 | (245,888) | (63,751) |
| | Branches | 4,243,977 | 4,335,864 | 2,290,000 | 2,311,582 | 21,582 | 4,550,000 | 4,550,000 | 0 | 214,138 | 306,023 |
| | Number of Volunteer Hours | 97,437 | 97,718 | 50,758 | 548,210 | 497,452 | 102,804 | 102,804 | 0 | 4,886 | 5,167 |
| | Items Borrowed | 6,168,837 | 6,328,706 | 3,325,000 | 3,420,173 | 95,173 | 6,400,000 | 6,400,000 | 0 | 71,284 | 211,383 |
| | Electronic Information Access | | | | | | | | | | |
| | Public Computer Use in Libraries (by session) | 843,777 | 1,000,949 | 500,500 | 509,302 | 8,802 | 1,001,000 | 1,001,000 | 0 | 51 | 157,223 |

(7) Falmount Park cuts each of its 2,012 acres a number of times. The number of weeks between cuts captures the frequency of those cuts.

(8) Emergency closing due to staffing shortages at branch libraries have affected the hours of operations.

(9) As a result of installation of a new server, the number of "My Account" uses cannot be accurately measured at this time. Measures will be resumed after completion of the technology upgrade.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2007

| | | FY06 | FY07 | Year-to-Date | | | Year-End | | | Projected Change From FY07 | Projected Change From FY08 |
|--|--|-------------|--------|--------------------------|--------|----------|--------------------------|------------------|----------|----------------------------|----------------------------|
| Department | Measurement | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | | |
| Human Services Department | | | | | | | | | | | |
| | Children and Youth Division | | | | | | | | | | |
| | Child Protective Services (Mostly Child Abuse Reports) | 4,340 | 4,284 | 2,170 | 1,855 | (315) | 4,340 | 4,340 | 0 | 56 | 0 |
| | General Protective Services (Mostly Child Neglect Reports) | 11,002 | 11,622 | 5,899 | 5,486 | (413) | 11,798 | 11,798 | 0 | 178 | 798 |
| | Total Children Receiving Services (10) | 24,918 | 25,574 | 25,187 | 24,328 | (839) | 25,500 | 25,500 | 0 | (74) | 582 |
| | Children in Placement | 6,469 | 6,463 | 6,381 | 6,407 | 26 | 6,278 | 6,278 | 0 | (205) | (191) |
| | Children Receiving Non-Placement Services | 13,310 | 14,185 | 14,083 | 12,904 | (1,179) | 14,000 | 14,000 | 0 | (165) | 690 |
| | Adoptions Finalized | 528 | 390 | 180 | 111 | (69) | 400 | 350 | (50) | (40) | (178) |
| | Children in Institutional Placements | 1,171 | 939 | 945 | 869 | (76) | 950 | 900 | (50) | (39) | (271) |
| | Children in Care More Than Two Years | 2,624 | 2,440 | 2,420 | 2,444 | 24 | 2,400 | 2,400 | 0 | (40) | (224) |
| | Juvenile Justice Services | | | | | | | | | | |
| | Average Daily Population at the YSC | 111 | 118 | 120 | 126 | 6 | 118 | 128 | 10 | 12 | 17 |
| | Average Length of Stay (in days) | 8.3 | 8.2 | 8.0 | 9.4 | 1 | 8.0 | 10.0 | 2.0 | 2 | 2 |
| Law | | | | | | | | | | | |
| | # of all new suits filed (including Labor & Employment) | 1,602 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | # of Cases Closed | 1,375 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | % Cases Closed with Payment | 44.2% | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Collection of Delinquent Taxes, Fines, and Fees | 122,800,000 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Total Cost for Closed Cases (including GF, Water & Aviation in \$MM) | 22.1 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Licenses and Inspections Department | | | | | | | | | | | |
| | Demolition of Imminently Dangerous Buildings | | | | | | | | | | |
| | Buildings Demolished (L&I and NTL funds) (11) | 239 | 330 | 180 | 180 | (20) | 380 | 380 | 0 | 50 | 141 |
| | Cleaning & Sealing | | | | | | | | | | |
| | Buildings Treated | 1,218 | 942 | 500 | 250 | (250) | 1,000 | 565 | (435) | (377) | (653) |
| | Housing and Fire Inspections | | | | | | | | | | |
| | Commercial and Industrial Fire Inspections | 77,338 | 49,438 | 25,889 | 18,984 | (8,895) | 57,809 | 41,046 | (16,763) | (8,392) | (36,292) |
| | Business Compliance Inspections | 12,000 | 30,595 | 13,815 | 15,382 | 1,747 | 31,000 | 31,000 | 0 | 405 | 19,000 |
| | Building Permits Issued | 43,305 | 31,805 | 20,901 | 13,511 | (7,390) | 40,180 | 28,110 | (12,080) | (3,895) | (15,195) |
| | Other Permits Issued | 15,990 | 16,454 | 8,777 | 7,447 | (1,330) | 18,342 | 17,700 | (642) | 1,246 | 1,710 |
| | License Administration - Total Licenses Issued (12) | 25,409 | 24,455 | 11,151 | 13,769 | 2,618 | 24,600 | 25,600 | 1,000 | 1,145 | 191 |
| | Licenses Issued -- New | 94,127 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Licenses Issued -- Renewal | 71,823 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | | 22,304 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| L & I Review Board | | | | | | | | | | | |
| | Licensing Appeals Hearings | 1,151 | 977 | 567 | 437 | (130) | 1,057 | 900 | (157) | (77) | (251) |
| Mayor's Office of Information Services (MOIS) | | | | | | | | | | | |
| | Phone Calls Made to Help Desk/Oper. Support Center | 15,595 | 14,547 | 8,884 | 7,452 | (1,212) | 17,325 | 16,000 | (1,325) | 1,453 | 405 |
| | Number of Trouble Tickets Created | 8,718 | 10,655 | 6,500 | 6,245 | (255) | 13,000 | 13,000 | 0 | 2,345 | 4,282 |
| | % of Trouble Tickets Closed within 5 Days | 96% | 79% | 97% | 84% | -13% | 97% | 98% | 1.0% | 19.0% | 2.0% |
| | Number of Service Project Requests | 8,161 | 10,237 | 4,000 | 4,550 | 550 | 8,000 | 10,000 | 2,000 | (237) | 1,839 |

(10) The total number of children receiving services includes children receiving placement services, children receiving non-placement services and children for whom the City is providing adoption subsidies.

(11) The number of buildings demolished can vary widely because single demolitions range from being small residential structures, where expense and time to demolish are both limited, all the way to being block-long abandoned multi-story structures whose demolition is both costly and time consuming.

(12) The Department is still converting some licenses from an old computer system. The conversion marks them as new licenses.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2007

| Department | Measurement | FY06 | | | FY07 | | | Year-to-Date | | | | Year-End | | | Projected Change From FY07 | Projected Change From FY06 |
|------------------------|--|--------|--|--|--------|--|--|--------------------------|--------|----------|--------------------------|------------------|----------|-----|----------------------------|----------------------------|
| | | Actual | | | Actual | | | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | | | |
| Personnel Department | Office of Labor Relations | | | | | | | | | | | | | | | |
| | Number of Grievances Cleared | 109 | | | 89 | | | 60 | 35 | (25) | 120 | 120 | 0 | | 31 | 11 |
| | Status of Hiring Lists (13) | | | | | | | | | | | | | | | |
| | Total Lists Due (including lists produced, but not yet due) | 460 | | | 463 | | | 250 | 288 | 18 | 460 | 480 | 0 | | 17 | 20 |
| | Planned List Produced on Time or Early | 87.0% | | | 88.0% | | | 88.0% | 88.0% | 0.0% | 80.0% | 90.0% | 0.0% | | 0 | 0 |
| | Status of Job Design Recommendations | | | | | | | | | | | | | | | |
| | Total Job Design Recommendations Due (including those made, but not yet due) | 244 | | | 155 | | | 80 | 82 | -18 | 200 | 150 | (50) | (5) | (84) | |
| | Job Design Recommendations Made on Time or Early | 84.0% | | | n/a | | | 95.0% | 100.0% | 5.0% | 85.0% | 95.0% | 0.0% | n/a | 0 | 0 |
| | Applicant Flow Data | | | | | | | | | | | | | | | |
| | Number of Applications Received | 41,604 | | | 25,841 | | | 20,000 | 14,608 | (5,394) | 40,000 | 40,000 | 0 | | 14,159 | (1,604) |
| Police Department | Number of Test Takers | 23,632 | | | 16,701 | | | 11,000 | 9,357 | (1,643) | 23,000 | 23,000 | 0 | | 8,289 | (832) |
| | % Total Applicants that Pass Test | 78.7% | | | 67.7% | | | 80.9% | 75.7% | -15.2% | 87.0% | 87.0% | 0.0% | | 19.3% | 10.3% |
| | Response Times: Priority One Calls (in Min:Sec) (14) | 6:38 | | | 6:34 | | | 6:40 | 6:27 | (0:13) | 6:40 | 6:27 | (0:13) | | (0) | (0) |
| | Uniformed Police in On-Street Bureaus (Total at End of Reporting Period) | 5,574 | | | 5,450 | | | 5,589 | 5,527 | (42) | 5,585 | 5,550 | (15) | | 100 | (24) |
| | Number of Officers in On-Street Bureaus | 87.1% | | | 86.9% | | | 87.2% | 86.6% | -0.6% | 87.2% | 87.1% | -0.1% | | 0 | 0 |
| | Percent of Officers in On-Street Bureaus | 68,166 | | | 73,608 | | | 36,730 | 35,809 | (921) | 73,589 | 74,538 | 939 | | 932 | 5,372 |
| | Arrests | 83,437 | | | 87,178 | | | 46,238 | 43,230 | (3,008) | 88,447 | 83,440 | (5,007) | | (3,738) | 3 |
| | Part One Offenses (15) | 12,384 | | | 11,512 | | | 12,000 | 9,512 | (2,088) | 12,000 | 10,104 | (1,896) | | (0) | (0) |
| | Average Time between Arrest and Completion of Processing | 17,835 | | | 14,470 | | | 8,323 | 6,273 | (2,050) | 15,000 | 13,900 | (1,100) | | (570) | (3,935) |
| | Abandoned Vehicles Removed | | | | | | | | | | | | | | | |
| Prison System | Average Monthly Inmate Population | 8,455 | | | 8,798 | | | 9,010 | 8,043 | 33 | 9,026 | 9,101 | 75 | | 305 | 646 |
| | Award of GEDs & High School Diplomas - Pennypack House School & PLATO | 225 | | | 187 | | | 25 | 21 | (4) | 181 | 177 | (4) | | (20) | (46) |
| | Escapes | 3 | | | 2 | | | 1 | 1 | 0 | 3 | 3 | 0 | | 1 | 0 |
| | Escapes from Trustee Status (16) | 46 | | | 57 | | | 15 | 15 | 0 | 60 | 60 | 0 | | 3 | 14 |
| Procurement Department | Escapes from Work Release | 1 | | | 2 | | | 1 | 1 | 0 | 3 | 3 | 0 | | 1 | 2 |
| | Escapes from Confinement (16) | | | | | | | | | | | | | | | |
| Public Works | Service, Supply, and Equipment Contracts Awarded | 332 | | | 410 | | | 150 | 277 | 127 | 300 | 300 | 0 | | (110) | (32) |
| | Public Works Awards | 171 | | | 148 | | | 118 | 86 | (32) | 235 | 235 | 0 | | 89 | 84 |

(13) Department's fire employees from hiring lists that are produced by the Personnel Department.

(14) Priority one calls are calls concerning crimes in progress.

(15) Reported number for final month of quarter is preliminary and may change slightly when official numbers become available from the FBI.

(16) Inmates in trustee status are those inmates in community or minimum security classifications who are allowed to work outside prison facilities. Prisoners in confinement are restricted to prison facilities.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2007

| | | FY06 | FY07 | Year-to-Date | | | Year-End | | | | |
|----------------------------|--|------------|------------|--------------------------|------------|-----------|--------------------------|------------------|-----------|----------------------------|----------------------------|
| | | | | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | Projected Change From FY07 | Projected Change From FY06 |
| Department | Measurement | Actual | Actual | | | | | | | | |
| Public Health Department | | | | | | | | | | | |
| | Food Complaints Investigated (17) | 770 | 884 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Average Interval Between Food Establishment Inspections | 16.6 | 12.4 | 11.3 | 11.3 | 0.0 | 12.0 | 12.0 | 0 | (0) | (5) |
| | Post-Mortem Examinations | 2,254 | 2,385 | 1,200 | 1,181 | (19) | 2,400 | 2,400 | 0 | 15 | 146 |
| | Percent of All Homicides Having Final Examiner's Report Completed Within 8 Weeks | 77% | 57% | 85% | 78.0% | -7.0% | 85% | 80% | -5.0% | 23.0% | 3.0% |
| | New Reported AIDS Cases | 972 | 784 | 400 | 307 | (93) | 800 | 648 | (152) | (136) | (324) |
| | Nursing Home Census | 428 | 426 | 433 | 428 | (5) | 433 | 431 | (2) | 5 | 3 |
| | District Health Centers | | | | | | | | | | |
| | Total Patient Visits | 324,014 | 312,008 | 158,700 | 164,958 | 6,258 | 315,000 | 324,000 | 9,000 | 11,994 | (14) |
| | Visits with No Insurance | 162,311 | 162,367 | 83,400 | 87,228 | 3,828 | 164,000 | 168,480 | 4,480 | 6,113 | 6,169 |
| | Percent of Visits | 50.1% | 52.0% | 52.6% | 52.9% | 0.3% | 52.1% | 52.0% | -0.1% | 0.0% | 1.9% |
| | % of Appointments Made for Within 3 Weeks of Request | 73.0% | 65.0% | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | % of Time Evening Sessions are Available | 100.0% | 100.0% | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Number of Children Blood Screened for Lead | 40,218 | 43,501 | 20,450 | 21,694 | 1,244 | 40,900 | 40,900 | 0 | (2,601) | 682 |
| | Incidence of Vaccine-Preventable Diseases Among Children Less Than 15 Years Old (18) | 2 | 1 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Citywide Air Quality Per Federal Pollutant Standards Index | | | | | | | | | | |
| | % of Days with Good Air Quality (19) | 61.0% | 52.0% | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | % of Days with Moderate Air Quality | 36.0% | 45.0% | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | % of Days with Unhealthful Air Quality | 3.0% | 3.0% | 3.0% | 3.0% | 0.0% | 3.0% | 3.0% | 0.0% | 0.0% | 0.0% |
| Public Property Department | | | | | | | | | | | |
| | Facilities Management Division | | | | | | | | | | |
| | Number of work order requests generated | 38,659 | 45,153 | 23,250 | 23,937 | 687 | 46,500 | 46,500 | 0 | 1,347 | 7,841 |
| | Number of work order requests completed | 38,853 | 41,413 | 20,750 | 22,432 | 1,682 | 41,500 | 41,500 | 0 | 87 | 4,647 |
| | Communications Division | | | | | | | | | | |
| | Switchboard Calls | 1,270,316 | 1,128,928 | 588,004 | 532,280 | (55,744) | 1,128,928 | 1,128,928 | 0 | 0 | (141,388) |
| | % Switchboard Calls Answered | 77.0% | 78.0% | 77.0% | 78.0% | 1.0% | 78.0% | 78.0% | 0.0% | 0 | 0 |
| | Total Number of Work Order Requests | 8,770 | 9,027 | n/a | n/a | n/a | 9,027 | 9,027 | 0 | 0 | 257 |
| | Number of Repairs Completed | 8,561 | 8,650 | n/a | n/a | n/a | 8,650 | 8,650 | 0 | 0 | 89 |
| Records Department | | | | | | | | | | | |
| | Number of Documents Recorded | 263,343 | 248,382 | 122,870 | 107,580 | (15,290) | 245,739 | 215,160 | (30,579) | (33,222) | (48,183) |
| | Deeds | 68,365 | 60,160 | 30,080 | 26,788 | (3,292) | 60,160 | 53,576 | (6,584) | (6,584) | (12,789) |
| | Mortgages | 95,956 | 88,463 | 44,232 | 37,143 | (7,089) | 88,463 | 74,286 | (14,177) | (14,177) | (21,670) |
| | Assignments | 11,441 | 16,817 | 8,408 | 8,409 | (1,999) | 16,816 | 12,816 | (3,998) | (3,999) | 1,377 |
| | Satisfactions | 59,341 | 49,845 | 24,922 | 23,585 | (1,337) | 49,844 | 47,170 | (2,674) | (2,675) | (12,171) |
| | Miscellaneous | 30,240 | 33,097 | 15,228 | 13,655 | (1,573) | 30,456 | 27,310 | (3,146) | (5,787) | (2,930) |
| | Police Accident Reports | 65,204 | 69,050 | 34,526 | 32,959 | (1,567) | 69,052 | 69,052 | 0 | 2 | 3,848 |
| | Document Recording Backlog | | | | | | | | | | |
| | Number of Documents (Daily Average Per Month) | 1,096 | 800 | | | 0 | | | 0 | (800) | (1,096) |
| | Delay in Return of Documents | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 0 | 0 | 0 |
| | Duplicating – Number of Copies Made and Related Services Provided | 23,729,274 | 21,213,483 | 10,606,742 | 12,817,756 | 2,211,014 | 21,213,483 | 25,635,512 | 4,422,029 | 4,422,029 | 1,906,238 |
| Recreation Department | | | | | | | | | | | |
| | Recreation Centers and Playgrounds Staffed and Operating (20) | 160 | 157 | 171 | 172 | 1 | 171 | 172 | 1 | 15 | 12 |
| | Ice Rinks – Visitors (Nov through Feb) | 20,491 | 26,836 | 20,000 | 9,949 | (10,051) | 40,000 | 40,000 | 0 | 13,164 | 19,509 |
| | Outdoor Swimming Pools (21) | 71 | 73 | 73 | 73 | 0 | 73 | 73 | 0 | 0 | 2 |
| | Summer Food Program Meals Served | 1,878,352 | 2,021,588 | 1,825,000 | 1,982,972 | 157,972 | 2,075,000 | 2,075,000 | 0 | 53,412 | 166,648 |

(17) Fewer complaints received in FY06.

(18) This measure includes pertussis and hepatitis B. Pertussis incidence is cyclical, with periods of high occurrence.

(19) Beginning in FY04, calculations use a new fine particulate standard. The lower percentage of good days that results from this standard does not indicate that the air quality has worsened compared to prior years.

(20) Recreation acquired six facilities from Fairmount Park in FY04. Winterized facilities are used part-time by the public, permitted out, and maintained by the Maintenance Division.

(21) This measure counts the number of pools in the inventory as of the last day of the quarter. As of 6/30/06, three of the 74 pools in the inventory were closed for repair.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2007

| | | FY06 | FY07 | Year-to-Date | | | Year-End | | | Projected Change From FY07 | Projected Change From FY06 |
|------------------------|--|-----------|-----------|--------------------------|-----------|-----------|--------------------------|------------------|----------|----------------------------|----------------------------|
| Department | Measurement | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | | |
| Register of Wills | | | | | | | | | | | |
| | Probable Estates Served | 5,889 | 5,403 | 2,994 | 2,318 | (878) | 5,988 | 5,988 | 0 | 585 | 119 |
| | Inheritance Tax Receipts Issued | 9,801 | 9,777 | 5,040 | 4,503 | (537) | 10,080 | 10,080 | 0 | 303 | 279 |
| | Estate Documents Copied | 188,405 | 201,854 | 104,430 | 82,305 | (22,125) | 208,860 | 208,860 | 0 | 7,008 | 20,455 |
| | Marriage Licenses Issued | 9,565 | 9,838 | 4,890 | 4,682 | (198) | 9,760 | 9,780 | 0 | (158) | 215 |
| Revenue Department | | | | | | | | | | | |
| | Payment Processing – Number of Pieces of Incoming Mail | 3,884,304 | 3,842,438 | 1,814,500 | 1,747,832 | (166,668) | 4,000,000 | 4,000,000 | 0 | 157,562 | 15,688 |
| | Taxpayer Service: Incoming Calls | 412,067 | 358,819 | 200,000 | 151,892 | (48,108) | 400,000 | 380,000 | (20,000) | 21,161 | (32,087) |
| | Taxpayer Service: Percent of Incoming Calls Answered | 48.6% | 51.0% | 55.0% | 57.4% | 2.4% | 55.0% | 55.0% | 0.0% | 0 | 0 |
| | Taxpayer Service: Number of Walk-In Customers Served | 42,447 | 38,487 | 20,000 | 18,522 | (3,478) | 40,000 | 39,000 | (1,000) | 503 | (3,447) |
| | Taxpayer Service: Average Waiting Time for Walk-In Customers (Min:Sec) | 23:45 | 34:04 | 34:00 | 24:57 | (9:03) | 34:00 | 31:00 | (1:00) | (0:04) | 10:15 |
| Risk Management Office | | | | | | | | | | | |
| | Injured on Duty Total – Average Number of Employees on No Duty Status | 180 | 174 | 200 | 243 | 43 | 200 | 200 | 0 | 26 | 10 |
| | Injured on Duty Total – Average Number of Employees on Light Duty Status | 255 | 342 | 300 | 374 | 74 | 330 | 330 | 0 | (12) | 75 |
| | Number of New Claims Opened | 1,586 | 1,600 | 600 | 533 | (67) | 1,600 | 1,600 | 0 | 200 | 204 |
| | Number of Claims Closed | 1,837 | 1,498 | 568 | 478 | (89) | 1,700 | 1,700 | 0 | 202 | (137) |
| | % Claims Closed with No Payment | 33.7% | 32.8% | 35.2% | 30.9% | -4.3% | 35.3% | 35.3% | 0.0% | 0 | 0 |
| | Number of Contract Issues Addressed | 5,048 | 3,995 | 2,350 | 2,315 | (35) | 4,700 | 4,700 | 0 | 705 | (348) |
| | Employee/Public Safety Issues Addressed | 484 | 554 | 234 | 316 | 82 | 468 | 468 | 0 | (86) | (16) |
| Streets Department | | | | | | | | | | | |
| | All But Sanitation | | | | | | | | | | |
| | Potholes | | | | | | | | | | |
| | Number Repaired (22) | 18,203 | 12,721 | 4,000 | 4,443 | 443 | 25,000 | 25,000 | 0 | 12,279 | 6,797 |
| | Response Time – Peak Season (Feb., March, April) | 3.0 | 1.0 | n/a | n/a | n/a | 1.0 | 1.0 | 0.0 | 0 | (2) |
| | Response Time – Non-Peak Season | 3.3 | 1.0 | 1.0 | 1.0 | 0 | 1.0 | 1.0 | 0.0 | 0 | (2) |
| | Miles Resurfaced | 102 | 107 | 65 | 33 | (32) | 115 | 83 | (32) | (24) | (18) |
| | Street Light Repairs (23) | | | | | | | | | | |
| | Bulb Outages – Minor Repairs (Lights Repaired) | 18,898 | 21,579 | 8,000 | 10,507 | 1,507 | 18,000 | 18,000 | 0 | (3,579) | (898) |
| | Major Repairs (Knockdowns/Luminaries Repaired) | 5,470 | 7,594 | 2,629 | 3,704 | 1,075 | 5,213 | 6,288 | 1,075 | (1,308) | 818 |
| | Traffic Signal Malfunction Repairs | 18,012 | 19,017 | 8,000 | 9,017 | 17 | 18,000 | 18,000 | 0 | (1,017) | (12) |
| | Sanitation Division | | | | | | | | | | |
| | Tons of Refuse Disposed | 782,882 | 759,823 | 397,504 | 373,247 | (24,257) | 783,509 | 759,252 | (24,257) | (371) | (23,740) |
| | Percent of Refuse Collected On Time | 95.2% | 94.7% | 95.5% | 97.2% | 1.7% | 95.5% | 95.5% | 0.0% | 0 | 0 |
| | Household Recycling Tons Collected | 40,588 | 46,447 | 23,807 | 25,214 | 1,407 | 47,000 | 50,000 | 3,000 | 3,553 | 9,432 |
| | Percent of Recycling Tons Collected On Time | 98.4% | 97.2% | 97.0% | 98.0% | 1.0% | 97.0% | 97.0% | 0.0% | (0) | (0) |
| | Street Miles Cleaned (24) | 92,009 | 85,873 | 43,000 | 35,128 | (7,872) | 83,000 | 73,124 | (9,876) | (12,748) | (18,885) |
| | Vehicle Accidents | 369 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |

(22) Intense pothole campaign was launched in March to eliminate potholes in advance.

(23) Minor street light repairs are done by a contractor. If the contractor concludes that it cannot complete a repair job within two days, the repair is done by Streets Department employees.

(24) There are 2,200 miles of street in the city. Not all of the miles are cleaned each year and some streets are cleaned multiple times.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2007

| | | FY06 | FY07 | Year-to-Date | | | Year-End | | | Projected Change From FY07 | Projected Change From FY06 |
|--|--|------------|------------|--------------------------|------------|-----------|--------------------------|------------------|----------|----------------------------|----------------------------|
| | | | | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | | |
| Department | Measurement | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | | |
| Water Department | | | | | | | | | | | |
| | Wastewater Effluent (Suspended Solids) Monthly Avg. MGL (25) | 5 | 6 | 11 | 5 | (6) | 11 | 11 | 0 | 5 | 6 |
| | NEWPC | 7 | 7 | 15 | 5 | (10) | 15 | 15 | 0 | 8 | 8 |
| | SEWPC | 4 | 6 | 9 | 6 | (3) | 9 | 9 | 0 | 3 | 5 |
| | SWWPC | 4 | 4 | 9 | 3 | (6) | 9 | 9 | 0 | 5 | 5 |
| | Millions of Gallons of Treated Water | 94,139 | 95,374 | 47,014 | 47,869 | 855 | 93,261 | 93,261 | 0 | (2,113) | (878) |
| | Miles of Pipeline Surveyed for Leakage | 770 | 1,024 | 660 | 580 | (80) | 1,260 | 1,260 | 0 | 238 | 480 |
| | Water Main Breaks Repaired | 642 | 824 | 315 | 362 | 47 | 760 | 760 | 0 | (64) | 118 |
| | Average Hours to Make Water Main Break Repair | 7.8 | 7.6 | 8.0 | 7.6 | (0.4) | 8.0 | 8.0 | 0.0 | 0 | 0 |
| | Percent of Hydrants Available | 98.9% | 99.7% | 99.1% | 99.6% | 0.5% | 99.1% | 99.6% | 0.5% | (0) | 0 |
| | Inlets Cleaned | 77,600 | 78,478 | 51,602 | 37,061 | (14,541) | 99,506 | 78,500 | (21,006) | 22 | 900 |
| Water Revenue Bureau of the Revenue Department | | | | | | | | | | | |
| | % of Customers who Pay Bill On Time (within 30 days) | 59.3% | 59.6% | 61.4% | 59.8% | -1.6% | 60.3% | 59.9% | -0.4% | 0 | 0 |
| | Total Water Consumption | 90,270,269 | 88,973,842 | 43,852,483 | 45,551,761 | 1,699,278 | 88,120,300 | 88,120,300 | 0 | (853,542) | (4,149,969) |
| | Shut off Reinspection: Accounts Visited | 15,412 | 15,199 | 7,843 | 10,144 | 2,301 | 15,698 | 15,698 | 0 | 497 | 284 |
| Zoning Board of Adjustment | | | | | | | | | | | |
| | Number of Hearings | 3,595 | 3,240 | 1,570 | 1,519 | (51) | 3,000 | 3,000 | 0 | (240) | (595) |

(25) Current permit <30 MG/L

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

WATER FUND QUARTERLY REPORT

Quarterly City Managers Report
Fund Balance Summary
Water Fund
All Departments
For the Period Ending December 31, 2007

| Category | FY'07 Year-End Unaudited Actual | Fiscal Year 2008 | | | | | | | |
|---|---------------------------------------|--------------------------|--------------|---|--------------------|----------------------------------|-----------------------|--|---------------|
| | | Year to Date | | | Full Year | | | | |
| | | Target Budget Plan | Actual | Actual Over / (Under) Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Projection for Revenues Over / (Under) | |
| | | | | | | | | Current Budget | Target Budget |
| REVENUES | | | | | | | | | |
| Taxes | | | | | | | | | |
| Locally Generated Non - Tax Revenues | 486,916,739 | 305,244,888 | 308,548,520 | 1,303,634 | 616,934,000 | 549,048,000 | 549,048,000 | (67,886,000) | 0 |
| Other Governments | 519,810 | 355,521 | 355,521 | 0 | 1,500,000 | 753,000 | 753,000 | (747,000) | 0 |
| Revenues from Other Funds of City (See Note 1) | 32,310,964 | 0 | 0 | 0 | 72,537,000 | 52,110,000 | 52,110,000 | (20,427,000) | 0 |
| Other Sources | - | - | - | - | - | - | - | - | - |
| Total Revenues and Other Sources | 519,747,313 | 305,600,407 | 306,904,041 | 1,303,634 | 690,971,000 | 601,911,000 | 601,911,000 | (89,060,000) | 0 |
| Category | FY'07 Year-End Unaudited Actual | Year to Date | | | Full Year | | | | |
| | | Target Budget Plan | Actual | Actual (Over) / Under Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Projection for Obligations (Over) / Under | |
| | | | | | | | | Current Budget | Target Budget |
| | | | | | | | | | |
| OBLIGATIONS / APPROPRIATIONS | | | | | | | | | |
| Personal Services | 101,056,050 | 50,428,158 | 50,510,563 | (82,405) | 111,077,194 | 106,867,150 | 106,867,150 | 4,210,044 | 0 |
| Personal Services - Employee Benefits | 65,650,950 | 50,529,920 | 50,529,920 | 0 | 71,744,200 | 73,307,200 | 73,307,200 | (1,563,000) | 0 |
| Sub-Total Employee Compensation | 166,707,000 | 100,958,078 | 101,040,483 | (82,405) | 182,821,394 | 180,174,350 | 180,174,350 | 2,647,044 | 0 |
| Purchase of Services | 83,966,563 | 88,884,757 | 77,399,013 | 11,485,744 | 116,684,012 | 103,228,338 | 103,228,338 | 13,455,674 | 0 |
| Materials, Supplies and Equipment | 41,408,325 | 28,340,416 | 33,068,899 | (4,728,483) | 45,324,073 | 45,476,373 | 45,476,373 | (152,300) | 0 |
| Contributions, Indemnities and Taxes | 2,445,419 | 1,334,089 | 1,333,368 | 701 | 6,603,000 | 6,506,799 | 6,506,799 | 98,201 | 0 |
| Debt Service | 173,922,577 | 97,812,118 | 97,812,118 | 0 | 183,469,557 | 174,531,176 | 174,531,176 | 8,938,381 | 0 |
| Advances and Miscellaneous Payments | - | - | - | - | - | - | - | - | - |
| Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1) | 41,920,056 | 64,325,000 | 64,325,000 | 0 | 169,068,984 | 105,993,984 | 105,993,984 | 63,075,000 | 0 |
| Total Obligations / Appropriations | 610,369,940 | 381,654,438 | 374,978,881 | 6,676,557 | 703,971,000 | 616,911,000 | 616,911,000 | 88,060,000 | 0 |
| Operating Surplus / (Deficit) | 9,377,373 | (76,064,031) | (68,074,840) | 7,979,191 | (13,000,000) | (14,000,000) | (14,000,000) | (1,000,000) | 0 |
| OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS | | | | | | | | | |
| Prior Year Fund Balance | - | - | - | - | - | - | - | - | - |
| Net Adjustments - Prior Years | 16,581,243 | 0 | 0 | 0 | 13,000,000 | 14,000,000 | 14,000,000 | 1,000,000 | 0 |
| Total Net Adjustments | 16,581,243 | 0 | 0 | 0 | 13,000,000 | 14,000,000 | 14,000,000 | 1,000,000 | 0 |
| Preliminary Year End Fund Balance | 25,958,616 | (76,064,031) | (68,074,840) | 7,979,191 | 0 | 0 | 0 | 0 | 0 |
| Payments to Other Funds - Rate Stabilization Fund | 25,958,616 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Year End Fund Balance | 0 | (76,064,031) | (68,074,840) | 7,979,191 | 0 | 0 | 0 | 0 | 0 |

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds. The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report
Analysis of Year-to-Date Variances
Water Fund**

All Departments
For the Period Ending December 31, 2007

| Category | Year to Date Variance Better / (Worse) Than Cur. Target | Reasons / Comments |
|-------------------------------------|--|---|
| Revenues | | |
| Locally Generated Non-Tax | \$1.3 | Variance is due to higher than projected revenues from: Sales and Charges - \$1.3 million through the second quarter of the fiscal year. |
| Subtotal | \$1.3 | |
| Obligations / Appropriations | | |
| Personal Services | (\$0.1) | Variances: 1) Water - (\$0.3) million is higher than projected overtime costs and 2) Revenue - \$0.2 million is the result of delays in filling vacant positions throughout the first quarter of the fiscal year. |
| Purchase of Services | 11.5 | Variances: 1) MOIS - \$0.9 million, 2) Water - \$9.3 million, 3) Revenue - \$1.4 million and 4) Law - (\$0.1) million are the result of timing differences between the Target Budget Plan and the actual processing of contracts for services including: telephone service, consultant services, repairs & maintenance. |
| Materials, Supplies & Equipment | (4.7) | Variances: 1) Fleet Mgmt. - \$0.1 million, 2) Water - (\$5.0) million and 3) Revenue - \$0.2 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: vehicle parts, water treatment chemicals, envelopes and computer equipment. |
| Subtotal | \$6.7 | |
| | | |
| Total | \$8.0 | |

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund
For the Period Ending December 31, 2007

| Department | FY'07 Year-End Unaudited Actual | Fiscal Year 2008 | | | | | | | |
|--|---------------------------------------|--------------------------|--------------------|---------------------------------|--------------------|----------------------------------|-----------------------|--------------------------------------|---------------|
| | | Year to Date | | | Full Year | | | | |
| | | Target Budget Plan | Actual | Over / (Under) Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Projection Over / (Under) | |
| | | | | | | | | Current Budget | Target Budget |
| <u>Local Non-Tax Revenues</u> | | | | | | | | | |
| Fleet Management | 62,572 | 39,663 | 39,653 | 0 | 120,000 | 120,000 | 120,000 | 0 | 0 |
| <i>Sale of Vehicles</i> | 62,572 | 39,653 | 39,653 | 0 | 120,000 | 120,000 | 120,000 | 0 | 0 |
| Licenses & Inspections | 22,943 | 11,966 | 11,966 | 0 | 20,000 | 24,000 | 24,000 | 4,000 | 0 |
| <i>Miscellaneous</i> | 22,943 | 11,966 | 11,966 | 0 | 20,000 | 24,000 | 24,000 | 4,000 | 0 |
| Water | 39,389,563 | 82,688,938 | 82,688,938 | 0 | 164,777,000 | 100,354,000 | 100,354,000 | (64,423,000) | 0 |
| <i>Sewer Charges to Other Municipalities</i> | 27,314,223 | 14,118,479 | 14,118,479 | 0 | 29,400,000 | 29,139,000 | 29,139,000 | (261,000) | 0 |
| <i>Water & Sewer Permits Issued by L & I</i> | 1,797,205 | 967,688 | 967,688 | 0 | 1,916,000 | 1,910,000 | 1,910,000 | (6,000) | 0 |
| <i>Contribution - Sinking Fund Reserve</i> | 9,209,377 | 67,000,000 | 67,000,000 | 0 | 132,600,000 | 68,335,000 | 68,335,000 | (64,265,000) | 0 |
| <i>Miscellaneous</i> | 1,068,758 | 502,771 | 502,771 | 0 | 861,000 | 970,000 | 970,000 | 109,000 | 0 |
| Revenue | 431,648,644 | 220,987,802 | 222,291,436 | 1,303,634 | 440,362,000 | 438,947,000 | 438,947,000 | (1,415,000) | 0 |
| <i>Sales & Charges</i> | 420,544,331 | 215,854,717 | 217,189,450 | 1,334,733 | 427,643,600 | 427,957,000 | 427,957,000 | 313,400 | 0 |
| <i>Fire Service Connections</i> | 1,952,844 | 887,549 | 887,549 | 0 | 1,857,500 | 2,118,000 | 2,118,000 | 260,500 | 0 |
| <i>Surcharges</i> | 4,729,730 | 2,356,909 | 2,356,909 | 0 | 6,665,800 | 4,575,000 | 4,575,000 | (2,090,800) | 0 |
| <i>Miscellaneous</i> | 4,421,739 | 1,888,627 | 1,857,528 | (31,099) | 4,195,100 | 4,297,000 | 4,297,000 | 101,900 | 0 |
| Procurement | 39,390 | 30,413 | 30,413 | 0 | 50,000 | 50,000 | 50,000 | 0 | 0 |
| <i>Miscellaneous</i> | 39,390 | 30,413 | 30,413 | 0 | 50,000 | 50,000 | 50,000 | 0 | 0 |
| City Treasurer | 15,753,627 | 1,586,114 | 1,586,114 | 0 | 11,605,000 | 9,553,000 | 9,553,000 | (2,052,000) | 0 |
| <i>Interest Earnings</i> | 15,753,627 | 1,586,114 | 1,586,114 | 0 | 11,605,000 | 9,553,000 | 9,553,000 | (2,052,000) | 0 |
| Total Local Non-Tax Revenue | 486,916,739 | 306,244,888 | 308,648,620 | 1,303,634 | 616,934,000 | 549,048,000 | 549,048,000 | (67,886,000) | 0 |
| <u>Other Governments</u> | | | | | | | | | |
| Water | 519,610 | 355,621 | 355,621 | 0 | 1,500,000 | 753,000 | 753,000 | (747,000) | 0 |
| <i>State</i> | 462,782 | 161,656 | 161,656 | 0 | 1,000,000 | 251,000 | 251,000 | (749,000) | 0 |
| <i>Federal</i> | 56,828 | 193,865 | 193,865 | 0 | 500,000 | 502,000 | 502,000 | 2,000 | 0 |
| Total Other Governments | 519,610 | 355,621 | 355,621 | 0 | 1,500,000 | 753,000 | 753,000 | (747,000) | 0 |
| <u>Revenue from Other Funds</u> | | | | | | | | | |
| Water | 32,310,964 | 0 | 0 | 0 | 72,637,000 | 52,110,000 | 52,110,000 | (20,427,000) | 0 |
| <i>General Fund</i> | 31,201,558 | 0 | 0 | 0 | 24,500,000 | 23,500,000 | 23,500,000 | (1,000,000) | 0 |
| <i>Aviation Fund</i> | 972,874 | 0 | 0 | 0 | 900,000 | 900,000 | 900,000 | 0 | 0 |
| <i>Employee Benefit Fund</i> | 136,532 | 0 | 0 | 0 | 0 | 150,000 | 150,000 | 150,000 | 0 |
| <i>Rate Stabilization Fund</i> | 0 | 0 | 0 | 0 | 47,137,000 | 27,560,000 | 27,560,000 | (19,577,000) | 0 |
| Total Revenue from Other Funds | 32,310,964 | 0 | 0 | 0 | 72,637,000 | 52,110,000 | 52,110,000 | (20,427,000) | 0 |
| Total - All Sources | 519,747,313 | 306,600,407 | 308,904,041 | 1,303,634 | 690,971,000 | 601,911,000 | 601,911,000 | (88,060,000) | 0 |

Quarterly City Managers Report
Departmental Obligations Summary
Water Fund
For the Period Ending December 31, 2007

| Department | FY07 Year-End Unaudited Actual | Fiscal Year 2008 | | | | | | |
|--|--------------------------------------|------------------|-------------|---------------------------------|--------------------|----------------------------------|-----------------------|--------------------------------------|
| | | Year to Date | | | Full Year | | | |
| | | Target Budget | Actual | (Over) / Under Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Projection (Over) / Under |
| | | Plan | Actual | | | | | Current Budget Target Budget |
| Mayor's Office of Information Services | 1,462,662 | 1,983,276 | 1,020,074 | 943,201 | 2,858,206 | 2,658,206 | 2,658,208 | 0 0 |
| Personal Services | 1,124,761 | 541,099 | 540,263 | 836 | 1,194,856 | 1,194,856 | 1,194,856 | 0 0 |
| Purchase of Services | 291,938 | 1,392,826 | 478,811 | 913,015 | 1,427,000 | 1,427,000 | 1,427,000 | 0 0 |
| Materials, Supplies & Equipment | 35,963 | 29,350 | 0 | 29,350 | 36,350 | 36,350 | 36,350 | 0 0 |
| Public Property | 4,236,608 | 3,019,601 | 3,019,601 | 0 | 3,019,601 | 3,019,301 | 3,019,301 | 300 0 |
| Purchase of Services | 4,236,608 | 3,019,601 | 3,019,601 | 0 | 3,019,601 | 3,019,301 | 3,019,301 | 300 0 |
| Office of Fleet Management | 6,863,139 | 4,072,009 | 3,983,346 | 88,663 | 7,782,328 | 8,309,328 | 8,309,328 | (527,000) 0 |
| Personal Services | 2,304,246 | 1,215,495 | 1,196,375 | 19,120 | 2,512,686 | 2,512,686 | 2,512,686 | 0 0 |
| Purchase of Services | 1,355,958 | 667,010 | 703,524 | (36,514) | 1,500,000 | 1,500,000 | 1,500,000 | 0 0 |
| Materials, Supplies & Equipment | 3,202,935 | 2,189,504 | 2,083,447 | 106,057 | 3,194,640 | 4,296,640 | 4,296,640 | (1,102,000) 0 |
| Payments to Other Funds | 0 | 0 | 0 | 0 | 575,000 | 0 | 0 | 575,000 0 |
| Water | 265,144,356 | 210,167,868 | 206,248,301 | 3,919,567 | 403,493,757 | 324,609,314 | 324,609,314 | 78,884,443 0 |
| Personal Services | 86,272,567 | 42,947,368 | 43,250,272 | (302,904) | 93,491,024 | 90,675,350 | 90,675,350 | 2,815,674 0 |
| Purchase of Services | 71,401,402 | 77,699,500 | 68,424,194 | 9,275,306 | 100,888,069 | 88,365,000 | 88,365,000 | 12,523,069 0 |
| Materials, Supplies & Equipment | 37,147,967 | 25,195,000 | 30,248,835 | (5,053,835) | 40,520,700 | 39,571,000 | 39,571,000 | 949,700 0 |
| Contributions, Indemnities & Taxes | 2,443,748 | 1,000 | 0 | 1,000 | 100,000 | 4,000 | 4,000 | 96,000 0 |
| Payments to Other Funds | 67,878,672 | 64,325,000 | 64,325,000 | 0 | 168,493,964 | 105,993,964 | 105,993,964 | 62,500,000 0 |
| Finance | 65,821,400 | 52,018,040 | 52,009,978 | 8,062 | 78,683,612 | 80,146,612 | 80,146,612 | (1,563,000) 0 |
| Personal Services | 270,450 | 156,051 | 147,989 | 8,062 | 339,412 | 339,412 | 339,412 | 0 0 |
| Personal Services - Fringe Benefits | 65,650,950 | 50,529,920 | 50,529,920 | 0 | 71,744,200 | 73,307,200 | 73,307,200 | (1,563,000) 0 |
| Contributions, Indemnities & Taxes | 0 | 1,332,069 | 1,332,069 | 0 | 6,500,000 | 6,500,000 | 6,500,000 | 0 0 |
| Revenue | 15,861,002 | 10,843,741 | 9,100,686 | 1,843,156 | 21,811,838 | 19,460,630 | 19,460,630 | 2,361,008 0 |
| Personal Services | 8,873,190 | 4,468,566 | 4,280,104 | 186,462 | 11,143,283 | 9,714,781 | 9,714,781 | 1,428,502 0 |
| Purchase of Services | 5,979,808 | 5,571,755 | 4,098,663 | 1,473,092 | 9,137,255 | 8,204,950 | 8,204,950 | 932,305 0 |
| Materials, Supplies & Equipment | 1,006,333 | 904,420 | 720,520 | 183,900 | 1,528,100 | 1,528,100 | 1,528,100 | 0 0 |
| Contributions, Indemnities & Taxes | 1,671 | 1,000 | 1,299 | (299) | 3,000 | 2,799 | 2,799 | 201 0 |
| Sinking Fund | 173,922,577 | 97,812,118 | 97,812,118 | 0 | 183,469,557 | 174,531,176 | 174,531,176 | 8,938,381 0 |
| Debt Service | 173,922,577 | 97,812,118 | 97,812,118 | 0 | 183,469,557 | 174,531,176 | 174,531,176 | 8,938,381 0 |
| Procurement | 47,757 | 31,082 | 30,795 | 267 | 67,559 | 67,559 | 67,559 | 0 0 |
| Personal Services | 47,757 | 31,082 | 30,795 | 267 | 67,559 | 67,559 | 67,559 | 0 0 |
| Law | 2,879,065 | 1,626,724 | 1,754,082 | (127,358) | 3,084,744 | 3,118,876 | 3,118,876 | (34,132) 0 |
| Personal Services | 2,163,079 | 1,070,517 | 1,064,765 | 5,752 | 2,328,374 | 2,362,506 | 2,362,506 | (34,132) 0 |
| Purchase of Services | 700,849 | 534,065 | 673,220 | (139,155) | 712,087 | 712,087 | 712,087 | 0 0 |
| Materials, Supplies & Equipment | 15,127 | 22,142 | 16,097 | 6,045 | 44,283 | 44,283 | 44,283 | 0 0 |
| Total Water Fund | 636,328,568 | 381,854,438 | 374,978,881 | 6,875,557 | 703,971,000 | 616,911,000 | 616,911,000 | 86,060,000 0 |
| Personal Services | 101,056,050 | 50,428,158 | 50,510,583 | (82,405) | 111,077,194 | 108,867,150 | 108,867,150 | 4,210,044 0 |
| Personal Services - Fringe Benefits | 65,650,950 | 50,529,920 | 50,529,920 | 0 | 71,744,200 | 73,307,200 | 73,307,200 | (1,563,000) 0 |
| Sub-Total Employee Compensation | 166,707,000 | 100,958,078 | 101,040,483 | (82,405) | 182,821,394 | 180,174,350 | 180,174,350 | 2,647,044 0 |
| Purchase of Services | 83,966,563 | 88,884,757 | 77,399,013 | 11,485,744 | 116,684,012 | 103,228,338 | 103,228,338 | 13,455,674 0 |
| Materials, Supplies & Equipment | 41,408,325 | 28,340,416 | 33,068,899 | (4,728,483) | 45,324,073 | 45,476,373 | 45,476,373 | (152,300) 0 |
| Contributions, Indemnities & Taxes | 2,445,419 | 1,334,069 | 1,333,368 | 701 | 6,603,000 | 6,506,799 | 6,506,799 | 96,201 0 |
| Debt Service | 173,922,577 | 97,812,118 | 97,812,118 | 0 | 183,469,557 | 174,531,176 | 174,531,176 | 8,938,381 0 |
| Payments to Other Funds | 67,878,672 | 64,325,000 | 64,325,000 | 0 | 169,068,964 | 105,993,964 | 105,993,964 | 63,075,000 0 |

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**Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund
For the Period Ending December 31, 2007**

| Department | FY'07 Year-End Actual | Fiscal Year 2008 | | | | | | | |
|--|-----------------------------|-----------------------|--------------|---|----------------------|--------------------------|-----------------------|--------------------------------------|---------------|
| | | Year to Date | | | Full Year | | | | |
| | | Month End | | Actual (Over) / Under Target Budget | Authorized Positions | | | Current Projection (Over) / Under | |
| | | Target Budget Plan | Actual | | Original Budget | Current Target Budget | Current Projection | Current Budget | Target Budget |
| Mayor's Office of Information Services | 16 | 17 | 17 | 0 | 17 | 17 | 17 | 0 | 0 |
| Office of Fleet Management | 47 | 52 | 48 | 4 | 55 | 52 | 52 | 3 | 0 |
| Water | 1,717 | 1,777 | 1,735 | 42 | 1,971 | 1,820 | 1,820 | 151 | 0 |
| Finance | 4 | 5 | 5 | 0 | 5 | 5 | 5 | 0 | 0 |
| Revenue | 205 | 227 | 214 | 13 | 274 | 240 | 240 | 34 | 0 |
| Procurement | 2 | 2 | 2 | 0 | 2 | 2 | 2 | 0 | 0 |
| Law | 32 | 36 | 36 | 0 | 35 | 36 | 36 | (1) | 0 |
| Total Water Fund | 2,023 | 2,116 | 2,067 | 59 | 2,369 | 2,172 | 2,172 | 187 | 0 |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

AVIATION FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Aviation Fund
All Departments
For the Period Ending December 31, 2007**

| Category | FY'07 Year-End Actual | Fiscal Year 2008 | | | | | | | |
|---|---------------------------------------|--------------------------|--------------|---|--------------------|----------------------------------|-----------------------|--|---------------|
| | | Year to Date | | | Full Year | | | | |
| | | Target Budget Plan | Actual | Actual Over / (Under) Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Projection for Revenues Over / (Under) | |
| | | | | | | | | Current Budget | Target Budget |
| REVENUES | | | | | | | | | |
| Taxes | | | | | | | | | |
| Locally Generated Non - Tax Revenues | 266,012,999 | 120,166,383 | 113,832,471 | (6,333,912) | 343,775,000 | 323,342,000 | 323,342,000 | (20,433,000) | 0 |
| Other Governments | 1,692,721 | 1,500,000 | 1,504,820 | 4,820 | 2,500,000 | 2,000,000 | 2,000,000 | (500,000) | 0 |
| Revenues from Other Funds of City | 920,373 | 9,890,000 | 9,890,000 | 0 | 1,040,000 | 10,930,000 | 10,930,000 | 9,890,000 | 0 |
| Other Sources | | | | | | | | | |
| Total Revenues and Other Sources | 266,626,093 | 131,556,383 | 125,227,291 | (6,329,092) | 347,315,000 | 336,272,000 | 336,272,000 | (11,043,000) | 0 |
| Category | FY'07 Year-End Unaudited Actual | Year to Date | | | Full Year | | | | |
| | | Target Budget Plan | Actual | Actual (Over) / Under Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Projection for Obligations (Over) / Under | |
| | | | | | | | | Current Budget | Target Budget |
| | | | | | | | | | |
| OBLIGATIONS / APPROPRIATIONS | | | | | | | | | |
| Personal Services | 57,886,061 | 29,836,616 | 26,937,941 | 2,898,675 | 64,734,145 | 64,294,451 | 64,294,451 | 439,694 | 0 |
| Personal Services - Employee Benefits | 33,212,264 | 26,094,040 | 26,094,040 | 0 | 36,374,000 | 37,400,000 | 37,400,000 | (1,026,000) | 0 |
| Sub-Total Employee Compensation | 91,098,325 | 55,930,656 | 53,031,981 | 2,898,675 | 101,108,145 | 101,694,451 | 101,694,451 | (586,306) | 0 |
| Purchase of Services | 84,215,909 | 72,188,939 | 71,581,453 | 607,486 | 103,388,785 | 95,053,385 | 95,053,385 | 8,335,400 | 0 |
| Materials, Supplies and Equipment | 11,084,427 | 5,973,324 | 7,519,989 | (1,546,665) | 17,834,978 | 13,002,668 | 13,002,668 | 4,832,310 | 0 |
| Contributions, Indemnities and Taxes | 1,242,893 | 1,146,565 | 1,312,738 | (166,173) | 5,078,000 | 3,712,000 | 3,712,000 | 1,366,000 | 0 |
| Debt Service | 85,694,411 | 23,669,587 | 23,669,587 | 0 | 101,150,092 | 97,065,092 | 97,065,092 | 4,085,000 | 0 |
| Payment to Other Funds | 16,765,595 | 0 | 0 | 0 | 24,467,000 | 24,203,000 | 24,203,000 | 264,000 | 0 |
| Advances and Miscellaneous Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Obligations / Appropriations | 290,101,660 | 158,909,071 | 157,115,748 | 1,793,323 | 353,027,000 | 334,730,596 | 334,730,596 | 18,296,404 | 0 |
| Operating Surplus / (Deficit) | (21,475,467) | (27,352,688) | (31,888,457) | (4,535,769) | (5,712,000) | 1,541,404 | 1,541,404 | 7,263,404 | 0 |
| OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS | | | | | | | | | |
| Prior Year Fund Balance | 47,107,173 | - | - | - | 51,904,000 | 42,583,166 | 42,583,166 | (9,320,834) | 0 |
| Net Adjustments - Prior Years | 16,951,460 | 7,500,000 | 7,500,000 | 0 | 12,000,000 | 15,000,000 | 15,000,000 | 3,000,000 | 0 |
| Total Net Adjustments | 64,058,633 | 7,500,000 | 7,500,000 | 0 | 63,904,000 | 57,583,166 | 57,583,166 | (6,320,834) | 0 |
| Preliminary Year End Fund Balance | 42,583,166 | (19,852,688) | (24,388,457) | (4,535,769) | 58,192,000 | 59,124,570 | 59,124,570 | 932,570 | 0 |
| Deferred Revenue - Airline Rates & Charges (See Note 1) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Year End Fund Balance | 42,583,166 | (19,852,688) | (24,388,457) | (4,535,769) | 58,192,000 | 59,124,570 | 59,124,570 | 932,570 | 0 |

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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Quarterly City Managers Report
Analysis of Year-to-Date Variances
Aviation Fund
All Departments
For the Period Ending December 31, 2007

| Category | Year to Date Variance Better / (Worse) Than Cur. Target | Reasons / Comments |
|-------------------------------------|--|--|
| Revenues | | |
| Locally Generated Non-Tax | (\$6.3) | Variances are due to timing differences between projected revenues and actual receipts from: Concessions - \$0.9 million, Space Rentals - (\$5.3) million, Landing Fees - (\$2.4) million, Car Rental - \$0.7 million, Utilities - (\$0.1) million, International Terminal Charges - \$0.1 million, Passenger Facility Charges - \$0.1 million and Misc. Revenues - (\$0.3) million. |
| Subtotal | (\$6.3) | |
| Obligations / Appropriations | | |
| Personal Services | \$2.9 | Variances: 1) Police - \$0.3 million, 2) Fire - \$0.2 million and 3) Commerce - \$2.4 are result of savings from the delay in filling vacancies through the the first half of the fiscal year. |
| Purchase of Services | 0.6 | Variances: 1) MOIS - \$0.4 million, 2) Fleet Management - \$0.1 million, and 3) Commerce - \$0.1 million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including telephone services, consultant services and repairs and maintenance. |
| Materials, Supplies & Equipment | (1.5) | Variances: 1) Fleet Mgmt. - (\$0.2) million and 2) Commerce - (\$1.3) are due to timing differences between the Target Budget Plan and the actual processing of purchase orders for vehicles and vehicle parts, electrical supplies and computer equipment |
| Contributions, Indemnities & Taxes | (0.2) | Variance: Commerce - \$0.2 million is due to the payment of taxes to to Delaware County earlier than anticipated in the Target Budget Plan. |
| Subtotal | \$1.8 | |
| | | |
| Total | (\$4.5) | |

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending December 31, 2007

| Department | FY'07 Year-End Actual | Fiscal Year 2008 | | | | | | | |
|---|-----------------------------|--------------------------|--------------------|---------------------------------|--------------------|----------------------------------|-----------------------|--------------------------------------|----------------|
| | | Year to Date | | | | Full Year | | | |
| | | Target Budget Plan | Actual | Over / (Under) Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Projection Over / (Under) | |
| | | | | | | | | | Current Budget |
| <u>Local Non-Tax Revenues</u> | | | | | | | | | |
| Fleet Management | 8,226 | 15,002 | 19,202 | 4,200 | 20,000 | 30,000 | 30,000 | 10,000 | 0 |
| <i>Sale of Vehicles</i> | 8,226 | 15,002 | 19,202 | 4,200 | 20,000 | 30,000 | 30,000 | 10,000 | 0 |
| Procurement | 1,525 | 498 | 119 | (379) | 5,000 | 2,000 | 2,000 | (3,000) | 0 |
| <i>Miscellaneous</i> | 1,525 | 498 | 119 | (379) | 5,000 | 2,000 | 2,000 | (3,000) | 0 |
| City Treasurer | 4,394,295 | 900,883 | 1,036,856 | 135,973 | 2,000,000 | 2,200,000 | 2,200,000 | 200,000 | 0 |
| <i>Interest Earnings</i> | 4,394,295 | 900,883 | 1,036,856 | 135,973 | 2,000,000 | 2,200,000 | 2,200,000 | 200,000 | 0 |
| Commerce - Division of Aviation | 261,808,953 | 119,250,000 | 112,776,294 | (6,473,706) | 341,760,000 | 321,110,000 | 321,110,000 | (20,640,000) | 0 |
| <i>Concessions</i> | 24,114,480 | 13,000,000 | 13,915,004 | 915,004 | 28,000,000 | 26,000,000 | 26,000,000 | (2,000,000) | 0 |
| <i>Space Rentals</i> | 74,076,981 | 49,000,000 | 43,659,059 | (5,340,941) | 145,250,000 | 123,810,000 | 123,810,000 | (21,440,000) | 0 |
| <i>Landing Fees</i> | 51,466,395 | 24,000,000 | 21,629,794 | (2,370,206) | 57,500,000 | 57,300,000 | 57,300,000 | (200,000) | 0 |
| <i>Parking</i> | 33,184,918 | 0 | 0 | 0 | 34,000,000 | 34,000,000 | 34,000,000 | 0 | 0 |
| <i>Car Rental</i> | 19,708,520 | 10,000,000 | 10,711,696 | 711,696 | 20,000,000 | 20,000,000 | 20,000,000 | 0 | 0 |
| <i>Payment in Aid - Terminal Bldg.</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>Sale of Utilities</i> | 5,079,648 | 2,000,000 | 1,846,057 | (153,943) | 5,000,000 | 4,000,000 | 4,000,000 | (1,000,000) | 0 |
| <i>Overseas Terminal Facility Charges</i> | 20,702 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>International Terminal Charges</i> | 17,848,665 | 8,000,000 | 8,096,692 | 96,692 | 12,000,000 | 18,000,000 | 18,000,000 | 6,000,000 | 0 |
| <i>Passenger Facility Charge</i> | 32,920,891 | 10,750,000 | 10,813,271 | 63,271 | 35,000,000 | 33,000,000 | 33,000,000 | (2,000,000) | 0 |
| <i>Miscellaneous</i> | 3,187,753 | 2,500,000 | 2,104,721 | (395,279) | 5,000,000 | 5,000,000 | 5,000,000 | 0 | 0 |
| Total Local Non-Tax Revenue | 266,012,999 | 120,166,383 | 113,832,471 | (6,333,912) | 343,775,000 | 323,342,000 | 323,342,000 | (20,433,000) | 0 |
| <u>Other Governments</u> | | | | | | | | | |
| Commerce - Division of Aviation | 1,692,721 | 1,500,000 | 1,504,820 | 4,820 | 2,500,000 | 2,000,000 | 2,000,000 | (500,000) | 0 |
| <i>State</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>Federal</i> | 1,692,721 | 1,500,000 | 1,504,820 | 4,820 | 2,500,000 | 2,000,000 | 2,000,000 | (500,000) | 0 |
| Total Other Governments | 1,692,721 | 1,500,000 | 1,504,820 | 4,820 | 2,500,000 | 2,000,000 | 2,000,000 | (500,000) | 0 |
| <u>Revenue from Other Funds</u> | | | | | | | | | |
| Commerce - Division of Aviation | 920,373 | 9,890,000 | 9,890,000 | 0 | 1,040,000 | 10,930,000 | 10,930,000 | 9,890,000 | 0 |
| <i>General Fund</i> | 920,373 | 0 | 0 | 0 | 1,040,000 | 1,040,000 | 1,040,000 | 0 | 0 |
| <i>Capital Projects Fund</i> | 0 | 9,890,000 | 9,890,000 | 0 | 0 | 9,890,000 | 9,890,000 | 9,890,000 | 0 |
| Total Revenue from Other Funds | 920,373 | 9,890,000 | 9,890,000 | 0 | 1,040,000 | 10,930,000 | 10,930,000 | 9,890,000 | 0 |
| Total - All Sources | | 268,628,093 | 131,566,383 | 125,227,291 | (6,329,092) | 347,315,000 | 336,272,000 | (11,043,000) | 0 |

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Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund
For the Period Ending December 31, 2007

| Department | FY'07 Year-End Actual | Fiscal Year 2008 | | | | | | |
|--|-----------------------------|--------------------------|--------------------|---|--------------------|----------------------------------|-----------------------|--------------------------------------|
| | | Year to Date | | | Full Year | | | |
| | | Target Budget Plan | Actual | Actual (Over) / Under Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Projection (Over) / Under |
| | | | | | | | | Current Budget Target Budget |
| Mayor's Office of Information Services | 0 | 694,000 | 250,464 | 443,536 | 694,000 | 694,000 | 694,000 | 0 0 |
| Purchase of Services | 0 | 694,000 | 250,464 | 443,536 | 694,000 | 694,000 | 694,000 | 0 0 |
| Polico | 12,694,608 | 6,250,525 | 5,906,812 | 343,713 | 13,916,182 | 13,457,388 | 13,457,388 | 458,794 0 |
| Personal Services | 12,582,233 | 6,133,600 | 5,795,987 | 337,613 | 13,796,057 | 13,340,363 | 13,340,363 | 455,694 0 |
| Purchase of Services | 50,750 | 52,850 | 50,050 | 2,800 | 54,250 | 52,850 | 52,850 | 1,400 0 |
| Materials, Supplies & Equipment | 61,625 | 64,175 | 60,775 | 3,400 | 65,875 | 64,175 | 64,175 | 1,700 0 |
| Fire | 5,199,286 | 2,414,655 | 2,236,236 | 178,419 | 5,493,025 | 5,494,415 | 5,494,415 | (1,390) 0 |
| Personal Services | 5,138,181 | 2,359,240 | 2,180,821 | 178,419 | 5,400,000 | 5,416,000 | 5,416,000 | (16,000) 0 |
| Purchase of Services | 15,000 | 15,000 | 15,000 | 0 | 15,000 | 15,000 | 15,000 | 0 0 |
| Materials, Supplies & Equipment | 46,125 | 40,415 | 40,415 | 0 | 55,025 | 40,415 | 40,415 | 14,610 0 |
| Payments to Other Funds | 0 | 0 | 0 | 0 | 23,000 | 23,000 | 23,000 | 0 0 |
| Public Property | 20,158,613 | 25,689,300 | 25,689,300 | 0 | 25,689,300 | 25,689,300 | 25,689,300 | 0 0 |
| Purchase of Services | 20,158,613 | 25,689,300 | 25,689,300 | 0 | 25,689,300 | 25,689,300 | 25,689,300 | 0 0 |
| Office of Fleet Management | 3,788,444 | 1,431,931 | 1,631,707 | (199,776) | 7,908,176 | 8,070,176 | 8,070,176 | (162,000) 0 |
| Personal Services | 1,119,399 | 542,775 | 528,463 | 14,312 | 1,164,176 | 1,164,176 | 1,164,176 | 0 0 |
| Purchase of Services | 417,497 | 305,098 | 266,911 | 38,187 | 420,000 | 598,000 | 598,000 | (178,000) 0 |
| Materials, Supplies & Equipment | 2,251,548 | 584,058 | 836,333 | (252,275) | 6,144,000 | 6,308,000 | 6,308,000 | (164,000) 0 |
| Payments to Other Funds | 0 | 0 | 0 | 0 | 178,000 | 0 | 0 | 178,000 0 |
| Finance | 36,138,885 | 30,692,821 | 30,692,821 | 0 | 43,032,000 | 44,058,000 | 44,058,000 | (1,026,000) 0 |
| Personal Services - Fringe Benefits | 33,212,264 | 26,094,040 | 26,094,040 | 0 | 36,374,000 | 37,400,000 | 37,400,000 | (1,026,000) 0 |
| Purchase of Services | 2,928,621 | 3,481,956 | 3,481,956 | 0 | 4,146,000 | 4,146,000 | 4,146,000 | 0 0 |
| Contributions, Indemnities & Taxes | 0 | 1,116,825 | 1,116,825 | 0 | 2,512,000 | 2,512,000 | 2,512,000 | 0 0 |
| Sinking Fund | 85,694,411 | 23,669,587 | 23,669,587 | 0 | 101,150,092 | 97,065,092 | 97,065,092 | 4,085,000 0 |
| Debt Service | 85,694,411 | 23,669,587 | 23,669,587 | 0 | 101,150,092 | 97,065,092 | 97,065,092 | 4,085,000 0 |
| Procurement | 0 | 33,591 | 30,792 | 2,799 | 73,060 | 73,060 | 73,060 | 0 0 |
| Personal Services | 0 | 33,591 | 30,792 | 2,799 | 73,060 | 73,060 | 73,060 | 0 0 |
| Commerce - Division of Aviation | 124,935,884 | 66,957,786 | 65,908,554 | 1,049,232 | 163,222,000 | 138,278,000 | 138,278,000 | 14,944,000 0 |
| Personal Services | 37,775,143 | 20,132,635 | 17,745,582 | 2,387,053 | 42,920,000 | 42,920,000 | 42,920,000 | 0 0 |
| Purchase of Services | 60,452,193 | 41,525,735 | 41,400,429 | 125,306 | 71,925,000 | 63,413,000 | 63,413,000 | 8,512,000 0 |
| Materials, Supplies & Equipment | 8,700,060 | 5,269,676 | 6,566,630 | (1,296,954) | 11,545,000 | 6,565,000 | 6,565,000 | 4,980,000 0 |
| Contributions, Indemnities & Taxes | 1,242,893 | 29,740 | 195,913 | (166,173) | 2,566,000 | 1,200,000 | 1,200,000 | 1,366,000 0 |
| Payments to Other Funds | 16,765,595 | 0 | 0 | 0 | 24,268,000 | 24,180,000 | 24,180,000 | 88,000 0 |
| Law | 1,491,429 | 1,074,876 | 1,099,476 | (24,600) | 1,851,165 | 1,851,165 | 1,851,165 | 0 0 |
| Personal Services | 1,271,125 | 634,875 | 656,298 | (21,421) | 1,380,852 | 1,380,852 | 1,380,852 | 0 0 |
| Purchase of Services | 195,235 | 425,000 | 427,343 | (2,343) | 445,235 | 445,235 | 445,235 | 0 0 |
| Materials, Supplies & Equipment | 25,069 | 15,000 | 15,836 | (836) | 25,078 | 25,078 | 25,078 | 0 0 |
| Total Aviation Fund | 290,101,560 | 168,909,071 | 167,115,748 | 1,793,323 | 353,027,000 | 334,730,596 | 334,730,596 | 18,296,404 0 |
| Personal Services | 57,886,061 | 29,836,616 | 26,937,941 | 2,898,675 | 64,734,145 | 64,294,451 | 64,294,451 | 439,694 0 |
| Personal Services - Fringe Benefits | 33,212,264 | 26,094,040 | 26,094,040 | 0 | 36,374,000 | 37,400,000 | 37,400,000 | (1,026,000) 0 |
| Sub-Total Employee Compensation | 91,098,325 | 55,930,656 | 53,031,981 | 2,898,675 | 101,108,145 | 101,694,451 | 101,694,451 | (586,306) 0 |
| Purchase of Services | 84,215,909 | 72,188,939 | 71,581,453 | 607,486 | 103,388,785 | 95,053,385 | 95,053,385 | 8,335,400 0 |
| Materials, Supplies & Equipment | 11,084,427 | 5,973,324 | 7,519,989 | (1,546,665) | 17,834,978 | 13,002,668 | 13,002,668 | 4,832,310 0 |
| Contributions, Indemnities & Taxes | 1,242,893 | 1,146,565 | 1,312,738 | (166,173) | 5,078,000 | 3,712,000 | 3,712,000 | 1,366,000 0 |
| Debt Service | 85,694,411 | 23,669,587 | 23,669,587 | 0 | 101,150,092 | 97,065,092 | 97,065,092 | 4,085,000 0 |
| Payments to Other Funds | 16,765,595 | 0 | 0 | 0 | 24,467,000 | 24,203,000 | 24,203,000 | 264,000 0 |

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Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending December 31, 2007

| Department | FY'07 Year-End Actual | Fiscal Year 2008 | | | | | | | |
|--|-----------------------------|-----------------------|--------------|---|----------------------|--------------------------|-----------------------|--------------------------------------|---------------|
| | | Year to Date | | | Full Year | | | | |
| | | Month End | | Actual (Over) / Under Target Budget | Authorized Positions | | | Current Projection (Over) / Under | |
| | | Target Budget Plan | Actual | | Original Budget | Current Target Budget | Current Projection | Current Budget | Target Budget |
| Police | 161 | 166 | 163 | 3 | 166 | 166 | 166 | 0 | 0 |
| <i>Uniformed</i> | 150 | 155 | 153 | 2 | 155 | 155 | 155 | 0 | 0 |
| <i>Civilian</i> | 11 | 11 | 10 | 1 | 11 | 11 | 11 | 0 | 0 |
| Fire | 53 | 63 | 62 | 1 | 71 | 71 | 71 | 0 | 0 |
| <i>Uniformed</i> | 53 | 63 | 62 | 1 | 71 | 71 | 71 | 0 | 0 |
| <i>Civilian</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of Fleet Management | 22 | 22 | 21 | 1 | 22 | 21 | 21 | 1 | 0 |
| Procurement | 0 | 1 | 1 | 0 | 1 | 1 | 1 | 0 | 0 |
| Commerce - Division of Aviation | 740 | 829 | 751 | 78 | 914 | 914 | 914 | 0 | 0 |
| Law | 23 | 21 | 20 | 1 | 20 | 21 | 21 | (1) | 0 |
| Total Aviation Fund | 999 | 1,102 | 1,018 | 84 | 1,194 | 1,194 | 1,194 | 0 | 0 |

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

**FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2008
FOR PERIOD OCTOBER 1, 2007 - DECEMBER 31, 2007**

| No. | Department | Amount | Grant Title | Source | Description |
|--------------|--------------------------|------------------|---------------------------------|-----------------------------------|---------------------------|
| 23 | Prisons | 34,886.28 | State Criminal Alien Assistance | U.S. Department of Justice | Additional funds received |
| 51 | City Planning Commission | 8,800.00 | Transit Planning & Programming | U.S. Department of Transportation | Additional funds received |
| 51 | City Planning Commission | 10,400.00 | Short Range Planning | U.S. Department of Transportation | Additional funds received |
| Total | | 54,086.28 | | | |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

CASH FLOW FORECAST FOR FISCAL YEAR 2008

CASH FLOW PROJECTIONS
EQUITY IN CON CASH
Actual as of December 2007

OFFICE OF THE DIRECTOR OF FINANCE
GENERAL FUND FY2008

FY 2008

| | (Amounts in \$millions) | | | | | | | | | | | | | | Under Budget (Over)Revenues |
|---|-------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|--------------|--------------------------------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | Mar 31 | April 30 | May 31 | June 30 | Total | Accrued | |
| REVENUES | | | | | | | | | | | | | | | |
| Property Taxes | 9.1 | 7.4 | 5.4 | 7.2 | 4.9 | 13.3 | 34.3 | 201.1 | 79.7 | 18.4 | 6.5 | 7.4 | 394.5 | | 0.0 394.5 |
| Wage, Earnings, NP Tax | 95.9 | 105.8 | 89.9 | 98.1 | 103.6 | 92.0 | 119.1 | 88.0 | 114.8 | 103.1 | 114.4 | 93.4 | 1,215.8 | | 0.0 1,215.8 |
| Realty Transfer Tax | 21.6 | 20.6 | 15.8 | 18.2 | 12.4 | 14.4 | 16.5 | 11.4 | 14.4 | 13.7 | 20.5 | 17.4 | 197.0 | | 8.0 205.0 |
| Sales Tax | 12.0 | 10.7 | 11.3 | 9.3 | 13.2 | 11.0 | 12.0 | 12.4 | 10.2 | 10.7 | 12.1 | 11.2 | 135.9 | | 0.0 135.9 |
| Business Privilege Tax | 7.4 | 3.3 | 14.2 | (1.0) | (4.1) | 1.6 | 14.5 | 30.1 | 25.3 | 176.7 | 146.4 | 23.8 | 438.2 | | 0.0 438.2 |
| Other Taxes | 5.2 | 7.5 | 6.0 | 6.4 | 5.9 | 4.9 | 4.8 | 6.5 | 5.5 | 6.3 | 5.6 | 4.7 | 71.2 | | (2.0) 69.2 |
| Locally Generated Non-tax | 18.0 | 22.5 | 19.1 | 16.9 | 23.6 | 41.5 | 23.2 | 13.5 | 20.2 | 18.3 | 17.8 | 35.3 | 269.7 | | 5.1 274.8 |
| Other Governments | 4.1 | 137.1 | 6.4 | 180.9 | 9.2 | 13.2 | 31.1 | 51.2 | 54.9 | 53.7 | 98.2 | 50.0 | 687.8 | 108.8 | (4.6) 790.0 |
| Other Governments-PICA | 18.8 | 33.1 | 14.7 | 26.2 | 15.7 | 17.9 | 33.3 | 27.0 | 18.7 | 11.7 | 27.0 | 13.0 | 257.7 | 4.2 | 0.1 262.0 |
| Interfund Transfers | 0.0 | 0.0 | 0.9 | 0.4 | 0.5 | 0.5 | 0.4 | 0.5 | 0.6 | 0.5 | 0.5 | 23.7 | 28.5 | | (3.8) 24.7 |
| Total Current Revenue | 192.1 | 348.0 | 183.7 | 380.8 | 184.9 | 210.3 | 289.1 | 441.5 | 344.1 | 415.1 | 447.3 | 280.0 | 3,696.3 | 111.0 | 2.6 3,810.1 |
| Collection of 6-30-07/Govt. | 49.3 | 31.0 | 10.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 90.3 | 0.0 | |
| Other Fund Balance Adj. | 7.9 | | | | | | | | | | | (7.0) | 0.9 | | |
| Non-revenue receipts | | | | | | | | | | | | | 0.0 | | |
| Non-budget items | | | | | | | | | | | | | 0.0 | | |
| TOTAL CASH RECEIPTS | 249.3 | 379.0 | 193.7 | 380.6 | 184.9 | 210.3 | 289.1 | 441.5 | 344.1 | 415.1 | 447.3 | 273.0 | 3,787.9 | | |
| EXPENSES AND OBLIGATIONS | | | | | | | | | | | | | | | |
| Payroll | 60.0 | 151.2 | 105.8 | 115.8 | 105.1 | 101.8 | 155.0 | 102.4 | 104.3 | 94.8 | 112.9 | 160.4 | 1,369.5 | 12.5 | 0.0 1,370.4 |
| Employee Benefits | 37.7 | 45.2 | 35.8 | 51.8 | 38.4 | 64.7 | 49.3 | 38.3 | 41.7 | 34.2 | 38.7 | 31.0 | 504.6 | 29.1 | 0.7 511.7 |
| Pension | 3.7 | 383.0 | (2.6) | 16.5 | (2.1) | (2.6) | 0.4 | (2.7) | (2.6) | 55.9 | (2.7) | 12.5 | 436.7 | | 0.0 436.7 |
| Purchase of Services | 23.9 | 73.0 | 82.6 | 89.7 | 109.3 | 97.2 | 99.9 | 67.3 | 95.3 | 81.2 | 109.1 | 87.2 | 1,015.7 | 20.2 | 157.4 1,193.2 |
| Materials, Equipment | 5.8 | 6.5 | 6.8 | 6.0 | 5.8 | 8.5 | 5.8 | 8.4 | 8.3 | 5.7 | 6.3 | 2.6 | 72.1 | 4.8 | 17.3 90.4 |
| Contributions, Indemnities | 18.1 | 5.3 | 7.8 | 2.4 | 0.1 | 6.2 | 0.7 | 5.3 | 1.6 | 8.2 | 40.5 | 18.7 | 112.9 | 2.0 | 0.0 114.4 |
| Debt Service-Short Term | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 8.0 | 8.0 | | 2.0 10.0 |
| Debt Service-Long Term | 6.1 | 2.3 | 18.8 | 0.4 | 7.2 | 2.3 | 7.0 | 9.9 | 19.1 | 3.7 | 14.7 | 2.0 | 93.4 | | (4.3) 89.1 |
| Interfund Charges | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (1.4) | 0.0 | 0.0 | 32.2 | 30.9 | | 0.0 30.9 |
| Advances, Subsidies | 32.3 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 32.3 | | 0.0 32.3 |
| Current Year Appropriation | 185.6 | 646.5 | 255.0 | 282.4 | 263.6 | 278.1 | 317.9 | 228.8 | 264.4 | 283.6 | 317.5 | 354.7 | 3,676.2 | 68.6 | 175.4 (41.0) 3,879.1 |
| Prior Year Encumbrances | 60.3 | 37.7 | 12.3 | 11.5 | 8.0 | 21.5 | 4.5 | 4.8 | 4.7 | 5.3 | 4.3 | 4.5 | 0.0 | 0.3 | 47.0 24.5 0.0 |
| Prior Year Vouchers Payable | 67.9 | 48.3 | 11.9 | 1.0 | 0.0 | | | | | | | | 127.1 | 68.9 | 222.5 |
| TOTAL DISBURSEMENTS | 313.9 | 730.5 | 279.2 | 294.9 | 271.6 | 299.6 | 322.4 | 231.6 | 269.0 | 288.9 | 321.8 | 359.3 | 3,982.7 | | |
| Excess (Def) of Receipts over Disbursements | (64.8) | (351.5) | (85.5) | 65.7 | (86.7) | (89.3) | (33.3) | 209.9 | 75.1 | 126.2 | 125.5 | (86.3) | (194.8) | | |
| Opening Balance | 505.8 | 441.2 | 289.7 | 204.3 | 270.0 | 183.3 | 94.0 | 60.7 | 270.6 | 345.7 | 471.8 | 397.3 | 505.8 | | |
| TRANS | | 200.0 | | | | | | | | | (200.0) | | 0.0 | | |
| CLOSING BALANCE | 441.2 | 289.7 | 204.3 | 270.0 | 183.3 | 94.0 | 60.7 | 270.6 | 345.7 | 471.8 | 397.3 | 311.0 | 311.0 | | |

OFFICE OF THE DIRECTOR OF FINANCE
CASH FLOW PROJECTIONS
CONSOLIDATED CASH--ALL FUNDS--FY2008

FY 2008

(Amounts in \$millions)

| | Actuals | | | | | | Estimates | | | | | |
|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 |
| General | 441.2 | 289.7 | 204.3 | 270.0 | 183.3 | 94.0 | 60.7 | 270.6 | 345.7 | 471.8 | 397.3 | 311.0 |
| Grants Revenue | 64.7 | 86.5 | 71.8 | 82.4 | 68.6 | 48.3 | 61.8 | 70.0 | 70.0 | 70.0 | 70.0 | 70.0 |
| Community Development | (15.9) | (5.3) | (4.7) | (8.8) | (6.2) | (4.6) | (7.4) | (7.0) | (7.0) | (7.0) | (7.0) | 0.0 |
| Vehicle Rental Tax | 5.2 | 5.7 | 3.8 | 4.2 | 4.8 | 5.2 | 5.6 | 6.0 | 6.4 | 4.3 | 4.7 | 5.1 |
| Other Funds | 8.2 | 10.1 | 8.8 | 11.4 | 15.8 | 11.0 | 11.8 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 |
| TOTAL OPERATING FUNDS | 503.4 | 386.7 | 284.0 | 359.2 | 266.3 | 153.9 | 132.5 | 348.6 | 424.1 | 548.1 | 474.0 | 395.1 |
| Capital Improvement | 154.0 | 148.9 | 136.2 | 136.2 | 137.4 | 128.9 | 121.1 | 115.1 | 109.1 | 103.1 | 97.1 | 91.1 |
| Industrial & Commercial Dev. | 4.7 | 4.7 | 4.1 | 4.1 | 4.1 | 4.1 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| TOTAL CAPITAL FUNDS | 158.7 | 153.6 | 140.3 | 140.3 | 141.5 | 133.0 | 126.1 | 120.1 | 114.1 | 108.1 | 102.1 | 96.1 |
| TOTAL FUND EQUITY | 662.1 | 540.3 | 424.3 | 499.5 | 407.8 | 286.9 | 258.6 | 468.7 | 538.2 | 656.2 | 576.1 | 491.2 |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- ***Governmental funds.*** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- ***Proprietary funds.*** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- ***Fiduciary funds.*** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial statements of *fiduciary net assets* and *changes in fiduciary net assets*.

- **B. Basis of Accounting and Measurement Focus**

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31

METHODOLOGY FOR FINANCIAL REPORTING

due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31

METHODOLOGY FOR FINANCIAL REPORTING

The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.

- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. Legal Compliance

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31

METHODOLOGY FOR FINANCIAL REPORTING

be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2007

REPORTS ON MANAGEMENT AND PRODUCTIVITY INITIATIVES

Productivity Bank Status Report

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

A. PROJECT STATUS

| <u>DEPART- MENT</u> | <u>PROJECT TITLE</u> | <u>PROJECT DESCRIPTION</u> | <u>LOAN AMOUNT</u> | <u>PROJECT STATUS</u> |
|----------------------------------|--|--|------------------------|--|
| Board of Revision of Taxes | Web Site Development | Provide additional on-line self-service for appeals, applications, and data searches. | 682,825 | Loan was approved by the Loan Committee on August 2, 2004. BRT is finalizing a contract for this service and expects to complete the project in September 2005. |
| Board of Revision of Taxes | Legacy Systems Conversion | Convert property records data from an outdated, fifteen-year-old mainframe-based format into a modern database format in preparation for full valuation project. | 2,150,000 | Loan was approved by the Loan Committee on December 3, 2004. BRT is proceeding with its scope of services, and project completion is expected in the first quarter of 2007. |
| Board of Revision of Taxes | Phone System Replacement | Replace 25-year-old phone system with modern system. | 428,704 | Vendor is selected and beginning to install equipment. Expect completion by October 2005. |
| Board of Revision of Taxes | Computer Assisted Mass Appraisal | Utilize information technology to more accurately assess the value of real property and more effectively administer the assessment process. | 4,448,784 | Loan was approved by the Loan Committee on July 21, 2005. BRT is finalizing a contract for this project, which is expected to be completed by June 2009. |
| City Commissioners | Registration Affidavit Imaging System | Scan and digitize voter signatures, print registration records, and generate poll listings. | 1,105,906 | Backfile conversion completed and hardware and software is installed. The loan is fully repaid. |
| District Attorney's Office | Office Automation | Complete computerization of agency | 1,511,321 | The loan was approved by City Council in June 1999. All purchases have been made and the final software applications have been installed. |
| Finance | Strategic Marketing Plan | Conduct an asset inventory and prepare a strategic marketing plan | 164,950 | Consultant is collecting data. |
| Fleet Management | Alternative Fuels | Convert 65 City vehicles to dual fuel capacity as a demonstration project | 120,000 | Conversion of vehicles complete. Loan has been fully repaid. |
| Fleet Management | Fleet Management Information System | Monitor fuel usage, equipment inventory, repair history, etc., to reduce fleet downtime and maintenance costs | 1,944,200 | System is installed and operational. This has improved centralized control and management. Project is generating projected savings for Fleet Management, and the loan has been fully repaid. |
| Law | Office Automation | Complete computerization of department, including networking and case management | 700,000 | New equipment was installed. Savings achieved in reduced staffing. Revenues generated from improved case management of tax delinquencies. Loan has been fully repaid. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

A. PROJECT STATUS, CONTINUED

| <u>DEPART- MENT</u> | <u>PROJECT TITLE</u> | <u>PROJECT DESCRIPTION</u> | <u>LOAN AMOUNT</u> | <u>PROJECT STATUS</u> |
|--------------------------------|--|--|-------------------------------|--|
| Law | Office Automation II | Convert Law Department from Macintosh computer environment to Windows-based technology. | 1,982,801 | New equipment installed. The switch in platforms is allowing the Department to improve its delinquent tax collection efforts through the initiation and resolution of more claims. The actual cost of the project was reduced during implementation to \$1,248,892, and the remaining \$733,909 has been returned to the Bank. Loan has been fully repaid. |
| MOIS | Automated Tape Backup System | Allow the City to perform a daily disaster-recovery backup of the City's mainframe computer system. | 555,673 | Implementation of the system was completed in July 1999, and the system is fully operational. Costs during implementation were reduced from the original loan amount of \$555,673 to \$442,300. The remaining funds have been returned to the Bank and MOIS' repayment schedule has been revised accordingly. Beginning in FY2000, savings are being achieved through reduced staffing. The repayment schedule commenced in FY2000. |
| MOIS | Electronic Bill Presentment and Payment System | Allow the City to process credit card transactions over the Internet while providing comprehensive bill presentment and data capture capabilities. | 205,550 | System is operative, payment by credit card is now available to consumers. |
| Personnel | Human Resource Information System Modernization (HRIS-M) | Implement an automated Human Resources Information System. | 7,500,00 | Loan was approved by Productivity Bank Committee on May 17, 2006. Implementation expected in FY07. |
| Philadelphia Museum of Art | Marketing the Museum: Goya | Market the Goya Exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum. | 203,580 | The total loan amount was spent during the second half of the exhibition period. The Museum's survey data shows mixed results. The exhibition during the period of the Bank initiative did attract sufficient out-of-town visitors to generate enough tax revenue to repay the loan. However, the survey results were unclear as to the direct impact that the actual Bank-funded advertising had on visits. Repayment was made by the Finance Department in FY2000. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

A. PROJECT STATUS, CONTINUED

| <u>DEPART- MENT</u> | <u>PROJECT TITLE</u> | <u>PROJECT DESCRIPTION</u> | <u>LOAN AMOUNT</u> | <u>PROJECT STATUS</u> |
|--------------------------------|--|---|-------------------------------|--|
| Philadelphia Museum of Art | Marketing the Museum: The Splendor of Rome | Building on the model used for the Goya loan, the Museum marketed its Rome exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum. | 240,000 | The marketing initiative used the loan funds to promote the Rome Exhibit in non-local print and radio media outlets. Survey results estimate that an additional 24,900 out-of-town visitors attended the exhibit as a result of the marketing effort. The additional visitors generated an estimated \$688,000 in additional museum admission and tax revenue. Repayment was made by the Finance Department in FY2000. |
| Philadelphia Museum of Art | Marketing the Museum: Salvador Dali | The Museum is once again using Bank funding to enhance marketing to out-of-town visitors, thereby increasing visitation, hotel and other ancillary spending and tax revenue. | 240,000 | The Museum placed ads in out-of-town print, sign, and radio outlets. The exhibition generated high attendance. |
| Philadelphia Museum of Art | Marketing the Museum: Renoir Landscapes | The Museum utilized Bank funding to enhance marketing to out-of-town visitors, increasing visitation, hotel and other related spending and tax revenue. | 240,000 | The Museum placed ads in out-of-town print, sign, and radio outlets. The Museum will report on the impact of the Bank loan following the end of the exhibition. |
| Police | Photo and Criminal History Automation | Store up to one million mugshots on-line; provide bar-coded identification cards for police and prisoners. | 1,282,770 | System is installed and operational. Savings being realized from reduced staffing and supply requirements. Service improvements include better processing of criminals and more effective investigation of police cases. The loan has been fully repaid. |
| Police | Mobile Data Terminals Pilot Project | Install computer terminals in police cars enabling direct access to criminal and vehicle data bases - projected to reduce response time and increase recovery of stolen vehicles. | 694,810 | Mobile data terminals (MDTs) were installed in 67 radio patrol cars in the Southwest police division and the system is operational. The Department went on to install the MDTs in a total of 762 police vehicles through September 1999. Loan repayment has proceeded as scheduled. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

A. PROJECT STATUS, CONTINUED

| <u>DEPART- MENT</u> | <u>PROJECT TITLE</u> | <u>PROJECT DESCRIPTION</u> | <u>LOAN AMOUNT</u> | <u>PROJECT STATUS</u> |
|--------------------------------|--|---|-------------------------------|--|
| Police | Portable Truck Scales | Purchase two sets of portable truck scales so that the Police Department can increase the number of roadside truck inspections with scales that it conducts. Increased weight inspections are expected to result in at least \$309,232 in new highway patrol revenues to the City annually. | 78,000 | The portable truck scales were purchased and have been in use for over six months. The impact in incremental fine revenue is inconclusive to date. Repayment began in FY2001. |
| Police | Information Control System | Design and install an integrated database system that the Department will use to identify and track crime trends, monitor the activities of police officers, and foster improved management decision making. Specifically, loan funds will be used to build two systems that will form the backbone of the Police Information Control System—a computerized Incident Reporting System and an Internal Affairs Case Management System. | 8,562,308 | The loan was approved by City Council in November 1999 and implementation is underway. The Department has selected application vendors and is implementing separate Incident Reporting and Internal Affairs systems. Repayment began in FY2001, with additional loan disbursements in FY2002 and FY2003. |
| Police | Court Attendance Tracking | Install a computerized system in city courtrooms to monitor the attendance of Police personnel, thereby reducing court-related Police overtime and enabling more efficient operation of the court system. | 741,980 | Loan was approved by the Loan Committee on July 21, 2005. Implemented expected in FY06. |
| Public Property | Energy Efficient Lamp Replacement | Replace incandescent bulbs with fluorescent throughout City | 350,000 | Project complete with substantial savings realized. The loan has been fully repaid. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

A. PROJECT STATUS, CONTINUED

| <u>DEPART- MENT</u> | <u>PROJECT TITLE</u> | <u>PROJECT DESCRIPTION</u> | <u>LOAN AMOUNT</u> | <u>PROJECT STATUS</u> |
|--------------------------------|----------------------------------|--|-------------------------------|---|
| Public Property | Appraisals | Vastly expand the Department's capacity to conduct real estate appraisals in order to sell under-utilized City assets. | 200,000 | The Department utilized loan funds to complete 41 appraisals in FY05. The loan has been fully repaid. |
| Records (2) | Automation of Document Recording | To expand the initial reengineering effort (see above) with the development of an automated document recording system. This second stage of the project reduced the Department's overtime requirements to meet its recording obligations and reduced the time needed to return original documents to customers from over three weeks to just 1.5 days. | 4,444,038 | The project was approved by City Council in November 1999 and the automated system has been fully implemented. |
| Register of Wills | Departmental Automation | The project would automate document recording and preservation, create one centralized records database, provide access to this database to all workers, and enable Internet- and fee-based access to departmental records and data. | 325,000 | The project is currently pending City Council approval. |
| Revenue | Automated Audit System | Automatically detect errors and use scoring system to choose returns to audit | 300,000 | Design and implementation are complete with additional revenues generated. System is in full production. The loan has been fully repaid. |
| Revenue | Earnings Tax System | Install new system with improved collection, billing, and enforcement | 200,000 | Project implementation complete and additional revenues generated. System has been integrated into Integrated Tax System. Loan has been fully repaid. |
| Revenue | Integrated Tax System | Link tax systems to improve enforcement; reorganize department along functional lines | 4,808,000 | Self-assessed, liquor, school income and earnings taxes have been linked with integrated tax system. Loan has been fully repaid. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

A. PROJECT STATUS, CONTINUED

| <u>DEPART- MENT</u> | <u>PROJECT TITLE</u> | <u>PROJECT DESCRIPTION</u> | <u>LOAN AMOUNT</u> | <u>PROJECT STATUS</u> |
|--------------------------------|---|---|-------------------------------|---|
| Revenue | Real Estate Tax System | Install new system with improved collection, billing, and enforcement. | 1,486,751 | System is installed and operational. Loan has been fully repaid. |
| Revenue | Consolidated Taxpayer Accounting System | Consolidate tax systems to improve billing, accounting, and returns processing | 2,550,000 | Productivity Bank Loan Committee approved loan in June 1995. Project implementation began July 1995 and has proceeded on schedule. Phase I, the accounting and enforcement (case) portion of the system was completed in February 1998, and the School Income Tax was added in December 1998. The taxpayer identification portion of the system was completed in November 1999. The U&O Tax was completed in the fall of 2000. The last tax merged into the system was the Real Estate Tax, which was completed in June 2002. The loan has been fully repaid. |
| Revenue/Police | Reimbursable Overtime | Automate the Police Reimbursable Overtime program billing and collections process through a web-based application and enhancements to the Revenue Department's non-tax revenue collections systems. | 248,000 | Loan was approved by the Loan Committee on July 21, 2005. Implementation is expected in FY06. |
| Streets | Geographic Information System | Computerize mapping of sanitation routes | 775,000 | Streets Department prepaid loan in FY 94. Routing pilot completed and system being implemented in several areas. |

NOTE: Productivity Bank loans must be repaid with interest over a five year period. To be eligible for loan funding, projects must (1) show potential to reduce City General Fund costs and/or enhance City General Fund revenues equal to the loan amount over five years, or (2) establish substantial and measurable service level improvements. The Bank was established in August 1992 with \$20 million in proceeds from a Pennsylvania Intergovernmental Cooperation Authority (PICA) bond issue. Departmental loan applications must be approved by the Bank's Loan Committee. For loans of \$250,000 or more, approval by City Council ordinance is required.

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

A. PROJECT STATUS, CONTINUED

| <u>DEPART- MENT</u> | <u>PROJECT TITLE</u> | <u>PROJECT DESCRIPTION</u> | <u>GRANT AMOUNT</u> | <u>PROJECT STATUS</u> |
|--------------------------------|---------------------------------|---|--------------------------------|--|
| Finance | Health and Welfare Audits | Audit the health and welfare funds of the City's major labor unions in order to identify areas of potential cost savings. | 500,000 | The audits were completed and incorporated into labor negotiations during 2004. |
| Finance | Health Benefits Consultant | Analyze benefits usage, assist in plan design and in negotiations with benefit providers. | 228,000 | Monthly benefits utilization analysis and reporting are in progress, plan modification and negotiations are impending. |
| MOIS | IT Enterprise Consolidation | Develop strategy, revised staffing needs, and implementation plan for consolidation of desktop support, email, and servers. | 325,000 | Study has been completed, project planning is underway. |
| Public Property | HVAC Consultant | Review HVAC contracts and systems installed at strategic facilities in order to increase efficiency. | 135,000 | Study has been completed, results are being analyzed. |

In FY04, the Productivity Bank Loan Committee approved the use of \$10.7 million in accumulated investment and repayment interest for exploratory grants. The intention of the grants is to provide funding to determine the feasibility of a potential Productivity Bank loan project by quantifying costs and benefits, and by developing detailed work plans and implementation strategies.

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

B. PRODUCTIVITY BANK COST SAVINGS/INCREASED REVENUES CURRENT ESTIMATE BY PROJECT ¹⁰

| Project Department | Loan Account | Current Estimate | FY94 | FY95 | FY96 | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | TOTAL |
|---|--------------|---------------------|-----------|-----------|-----------|------------|------------|-----------|-----------|-----------|-----------|-----------|---------|-----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Legacy Systems Conversion (BRT) | 2,150,000 | SI | | | | | | | | | | | | | | | | | | | | 169,900 |
| Phone System Replacement (BRT) | 428,704 | SI | | | | | | | | | | | | | | | | | | | | 143,140 |
| Web Site Development (BRT) | 682,825 | SI | | | | | | | | | | | | | | | | | | | | 3,895,000 |
| Computer Assisted Mass Appraisal (BRT) | 4,448,784 | SI | | | | | | | | | | | | | | | | | | | | 892,018 |
| Advanced Imaging (CITY COMMISSIONERS) | 1,105,966 | SI | | | | | | | | | | | | | | | | | | | | 14,097,798 |
| Office Automation (CONSTRUCT ATTORNEY'S OFFICES) | 1,511,321 | SI | | | | | | | | | | | | | | | | | | | | 1,318,345 |
| Strategic Marketing Plan (FINANCE) | 164,950 | RE | | | | | | | | | | | | | | | | | | | | 224,415 |
| Alternative Field (FLEET) ¹¹ | 120,000 | ES | | | | | | | | | | | | | | | | | | | | 11,700,341 |
| FACTS Mgmt Info System (FLEET) | 1,944,200 | ES | | | | | | | | | | | | | | | | | | | | 1,041,500 |
| Office Automation (LAW) | 700,000 | ES | | | | | | | | | | | | | | | | | | | | 356,445 |
| Office Automation II (LAW) | 1,932,601 | RE | | | | | | | | | | | | | | | | | | | | 390,356 |
| Automated Time Billing (MAGUS) | 553,673 | ES | | | | | | | | | | | | | | | | | | | | 2,642,016 |
| Electronic Bill Presentation & Payment (MAGUS) | 295,550 | RE | | | | | | | | | | | | | | | | | | | | 1,700,726 |
| Human Resources Info. System (PERSONNEL) | 7,500,000 | ES | | | | | | | | | | | | | | | | | | | | 3,501,883 |
| Office Marketing (PHILADELPHIA MUSEUM OF ART) ¹² | 293,580 | RE | | | | | | | | | | | | | | | | | | | | 1,897,000 |
| Office Marketing (PHILADELPHIA MUSEUM OF ART) | 240,000 | RE | | | | | | | | | | | | | | | | | | | | 811,751 |
| Dall Marketing (PHILADELPHIA MUSEUM OF ART) | 240,000 | RE | | | | | | | | | | | | | | | | | | | | 1,323,700 |
| Remote Marketing (PHILADELPHIA MUSEUM OF ART) | 240,000 | RE | | | | | | | | | | | | | | | | | | | | 1,270,553 |
| Photo Automation (POLICE) | 1,282,770 | ES | | | | | | | | | | | | | | | | | | | | 7,719,000 |
| Mobile Data Terminals (POLICE) | 694,810 | SI | | | | | | | | | | | | | | | | | | | | 5,231,100 |
| Information Control System (POLICE) | 8,562,308 | SI | | | | | | | | | | | | | | | | | | | | 5,193,000 |
| Portable Truck Scales (POLICE) | 78,000 | RE | | | | | | | | | | | | | | | | | | | | 2,866,500 |
| Court Attendance Tracking (POLICE) | 741,530 | ES | | | | | | | | | | | | | | | | | | | | 6,350,000 |
| Energy Efficiency Lamp (PROPERTY) | 350,000 | ES | | | | | | | | | | | | | | | | | | | | 100,242 |
| Appraisals (PROPERTY) | 200,000 | RE | | | | | | | | | | | | | | | | | | | | 100,118 |
| Automation System-I (RECORDS) | 3,850,000 | ES/RE ¹³ | | | | | | | | | | | | | | | | | | | | 1,854,813 |
| Automation System-II (RECORDS) | 4,444,078 | ES/RE ¹³ | | | | | | | | | | | | | | | | | | | | |
| Departmental Automation (REGISTER OF WILLS) | 325,000 | RE | | | | | | | | | | | | | | | | | | | | |
| Integrated Tax System (REVENUE) | 4,801,000 | RE | | | | | | | | | | | | | | | | | | | | |
| Emergency Tax System (REVENUE) | 200,000 | RE | | | | | | | | | | | | | | | | | | | | |
| Automated Audit System (REVENUE) | 300,000 | RE | | | | | | | | | | | | | | | | | | | | |
| Retail Tax System (REVENUE) | 1,486,751 | RE | | | | | | | | | | | | | | | | | | | | |
| Consolidated Tax System (REVENUE) | 2,550,000 | ES | | | | | | | | | | | | | | | | | | | | |
| Reimbursable Overhead (REVENUE/POLICE) | 248,000 | RE | | | | | | | | | | | | | | | | | | | | |
| Geographic Info. System (STREETS) ¹⁴ | 775,000 | ES | | | | | | | | | | | | | | | | | | | | |
| TOTAL LOANS | 54,320,981 | | | | | | | | | | | | | | | | | | | | | |
| TOTAL SAVINGS/REVENUE | | | 1,879,290 | 9,004,859 | 8,439,846 | 10,926,144 | 11,102,418 | 8,855,375 | 7,313,948 | 5,921,485 | 4,814,485 | 4,814,485 | 891,641 | 1,501,431 | 771,511 | 1,832,449 | 2,690,633 | 3,575,123 | 2,590,137 | 3,483,079 | 3,598,131 | 97,272,621 |

(1) Estimate shown on the first five years of project after full implementation. Most projects generate long-term cost savings or revenue increases.

(2) ES reflects expenditures used due to project implementation. RE reflects revenue enhancement. Some loans project both expenditures savings and revenue enhancement.

(3) Service-level improvements are projected to generate enhanced and sustainable service improvements. Cost savings/Additional revenues have not been quantified.

(4) First-year amount reduced by additional project expenses and included in the original estimate.

(5) Due to the timing of the estimates, actual benefits were split between FY99 and FY00. However, for recording purposes, the Bank has recorded all benefits as FY00.

(6) Due to implementation difficulties, loan was full proposal by Streets Department in FY94. Productivity Bank will continue to monitor the project and assess its impact.

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

C. LOAN AUTHORIZATION SCHEDULE

| Department/Project | FY 93 | FY 94 | FY 95 | FY 96 | FY 97 | FY 98 | FY 99 | FY 00 | FY 01 | FY 02 | FY 03 | FY 04 | FY 05 | FY 06 | FY 07 | FY 08 | FY 09 | TOTAL |
|--|------------------|-------------------|------------------|------------------|------------------|------------------|----------------|-------------------|------------------|----------------|----------------|----------------|------------------|------------------|------------------|------------------|----------------|-------------------|
| BRT - Web Site Development | | | | | | | | | | | | | 682,825 | | | | | 682,825 |
| BRT - Legacy Systems Conversion | | | | | | | | | | | | | 525,000 | 1,100,000 | | | | 1,625,000 |
| BRT - Phone System Replacement | | | | | | | | | | | | | 428,704 | | | | | 428,704 |
| BRT - Computer Assisted Mass Appraisal | | | | | | | | | | | | | | 3,383,871 | 354,971 | 354,971 | 354,971 | 4,448,784 |
| City Commissioners - Imaging System | | | | | 1,105,906 | | | | | | | | | | | | | 1,105,906 |
| District Attorney's Office | | | | | | | | 1,511,321 | | | | | | | | | | 1,511,321 |
| Finance - Strategic Marketing Plan | | | | | | | | | | | | | 164,950 | | | | | 164,950 |
| Fleet Mgmt. - Alternative Fuels | 120,000 | | | | | | | | | | | | | | | | | 120,000 |
| Fleet Mgmt. - Info System | | 1,944,200 | | | | | | | | | | | | | | | | 1,944,200 |
| Law - Automation | 700,000 | | | | | | | | | | | | | | | | | 700,000 |
| Law - Automation II | | | | | | 1,982,801 | | | | | | | | | | | | 1,982,801 |
| MOIS - Automated Tape Backup | | | | | | 555,673 | | | | | | | | | | | | 555,673 |
| MOIS - Electronic Bill Presentment & Pmt. | | | | | | | | | | | | 155,550 | 50,000 | | | | | 205,550 |
| Personnel - Automate HR Info. System | | | | | | | | | | | | | | | 5,829,333 | 1,375,000 | 200,000 | 7,404,333 |
| Philadelphia Museum of Art - Goya Exhibition | | | | | | | 203,580 | | | | | | | | | | | 203,580 |
| Philadelphia Museum of Art - Rome Exhibition | | | | | | | | 240,000 | | | | | | | | | | 240,000 |
| Philadelphia Museum of Art - Dali Exhibition | | | | | | | | | | | | | 240,000 | | | | | 240,000 |
| Philadelphia Museum of Art - Renoir Exhibition | | | | | | | | | | | | | | | | 240,000 | | 240,000 |
| Police - Mobile Data Terminals | | | | 694,810 | | | | | | | | | | | | | | 694,810 |
| Police - Photo Automation | | 1,282,770 | | | | | | | | | | | | | | | | 1,282,770 |
| Police - Information Control System | | | | | | | | 4,279,241 | 3,198,519 | 597,300 | 487,248 | | | | | | | 8,562,308 |
| Police - Portable Truck Scales | | | | | | | | 78,000 | | | | | | | | | | 78,000 |
| Police - Court Attendance Tracking | | | | | | | | | | | | | | 741,980 | | | | 741,980 |
| Public Property - Energy Efficient Lamps | 200,000 | 150,000 | | | | | | | | | | | | | | | | 350,000 |
| Public Property - Appraisals | | | | | | | | | | | | | 200,000 | | | | | 200,000 |
| Records - Automation of Doc. Rec. | | 1,850,000 | 2,000,000 | | | | | | | | | | | | | | | 3,850,000 |
| Records - Automation of Doc. Rec. | | | | | | | | 4,444,038 | | | | | | | | | | 4,444,038 |
| Register of Wills - Departmental Automation | | | | | | | | | | | | | 285,920 | 39,080 | | | | 325,000 |
| Revenue - Automated Audit | 300,000 | | | | | | | | | | | | | | | | | 300,000 |
| Revenue - Consolidated Tax Accounting | | | | 2,550,000 | | | | | | | | | | | | | | 2,550,000 |
| Revenue - Earnings Tax | 200,000 | | | | | | | | | | | | | | | | | 200,000 |
| Revenue - Integrated Tax | 750,000 | 4,058,000 | | | | | | | | | | | | | | | | 4,808,000 |
| Revenue - Real Estate | 125,000 | 1,361,751 | | | | | | | | | | | | | | | | 1,486,751 |
| Revenue/Police - Reimbursable Overtime | | | | | | | | | | | | | | 248,000 | | | | 248,000 |
| Streets - Geographic Info Sys | | 775,000 | | | | | | | | | | | | | | | | 775,000 |
| TOTAL | 2,395,690 | 11,421,721 | 2,000,000 | 3,244,810 | 1,105,906 | 2,538,474 | 203,580 | 10,552,600 | 3,198,519 | 597,300 | 487,248 | 155,550 | 2,577,399 | 5,512,931 | 6,184,304 | 1,969,971 | 554,971 | 55,700,284 |

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| D. LOAN REPAYMENT SCHEDULE | | | | | | | | | | | | | | Projected FY06 | Projected | | | | | | | | |
|---|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------|--|--|--|--|
| Department/Project | Actual FY94 | Actual FY 95 | Actual FY 96 | Actual FY 97 | Actual FY 98 | Actual FY 99 | Actual FY00 | Actual FY01 | Actual FY02 | Actual FY03 | Actual FY04 | Actual FY05 | Projected FY07 | | Projected FY08 | Projected FY09 | Projected FY10 | Projected FY11 | TOTAL | | | | |
| BRT - Legacy Systems Conversion | | | | | | | | | | | | | 114,636 | 343,908 | 458,544 | 458,544 | 458,544 | 343,908 | 2,292,720 | | | | |
| BRT - Phone System Replacement | | | | | | | | | | | | | 93,609 | 93,609 | 93,609 | 93,609 | 93,609 | | 468,045 | | | | |
| BRT - Web Site Development | | | | | | | | | | | | | 149,098 | 149,098 | 149,098 | 149,098 | 149,098 | | 745,490 | | | | |
| BRT - Computer Assisted Mass Appraisal | | | | | | | | | | | | | | | | | | | 4,857,055 | | | | |
| City Commissioners - Imaging System | | | | | | 281,082 | 281,082 | 281,082 | 281,082 | 281,082 | | | | | | | 971,411 | | 1,405,410 | | | | |
| District Attorney's Office | | | | | | | 384,123 | 384,123 | 384,123 | 384,123 | 384,123 | 384,123 | | | | | | | 1,920,615 | | | | |
| Finance - Strategic Marketing | | | | | | | | | | | | | 169,900 | | | | | | 154,832 | | | | |
| Fleet Mgmt - Alternative Fuels | | | 48,128 | 35,568 | 35,568 | 35,568 | | | | | | | | | | | | | 2,363,300 | | | | |
| Fleet Mgmt - Info System | | | 674,000 | 563,100 | 563,100 | 563,100 | | | | | | | | | | | | | | | | | |
| Law - Automation | | | | | | | | | | | | | | | | | | | 669,196 | | | | |
| Repaid by Department | 130,000 | 130,630 | 133,594 | 136,578 | 138,374 | | | | | | | | | | | | | | 222,842 | | | | |
| Repaid by Finance (I) | 43,290 | 43,506 | 44,487 | 45,480 | 46,079 | | | | | | | | | | | | | | 2,536,719 | | | | |
| Law - Automation II (2) | | | | | | 1,094,471 | 360,562 | 360,562 | 360,562 | 360,562 | | | | | | | | | | | | | |
| MOIS - Automated Tape Backup | | | | | | | | | | | | | | | | | | | 581,443 | | | | |
| Repaid by Department* | | | | | | | 206,987 | 93,614 | 93,614 | 93,614 | 93,614 | 93,614 | | | | | | | 154,460 | | | | |
| Repaid by Finance (I) | | | | | | | 30,892 | 30,892 | 30,892 | 30,892 | 30,892 | 30,892 | | | | | | | | | | | |
| MOIS - Electronic Bill Pres. & Post | | | | | | | | | | | | | | | | | | | 44,883 | | | | |
| Repaid from Revenues | | | | | | | | | | | | | 44,883 | 44,883 | 44,883 | 44,883 | | | 224,415 | | | | |
| Personnel - Automate HR Info. System | | | | | | | 221,006 | | | | | | | | 421,799 | 1,697,193 | 2,390,137 | 3,346,339 | 8,035,470 | | | | |
| Philadelphia Museum of Art - Goya | | | | | | | 260,544 | | | | | | | | | | | | 221,004 | | | | |
| Philadelphia Museum of Art - Rome | | | | | | | | | | | | | | | | | | | 260,544 | | | | |
| Philadelphia Museum of Art - Dali | | | | | | | | | | | | | | | | | | | 379,960 | | | | |
| Public Property - Energy Efficient Lamps | 217,120 | 162,840 | | | | | | | | | | | | | | | | | 200,000 | | | | |
| Public Property - Appraisals | | | | | | | | | | | | | | | | | | | | | | | |
| Police - Mobile Data Terminals | | | | 176,596 | 176,596 | 176,596 | 176,596 | 176,596 | | | | | | | | | | | 882,980 | | | | |
| Police - Photo Automation | | | | | | | | | | | | | | | | | | | 1,251,969 | | | | |
| Repaid by Department | 277,117 | 435,593 | 469,896 | 49,361 | | | | | | | | | | | | | | | 287,880 | | | | |
| Repaid by Finance (I) | 52,476 | 105,840 | 108,409 | 21,155 | | | | | | | | | | | | | | | 10,881,155 | | | | |
| Police - Information Control System (3) | | | | | | | | 1,900,378 | 2,052,390 | 2,176,231 | 2,176,231 | 2,176,231 | 275,633 | 123,841 | | | | | 99,125 | | | | |
| Police - Portable Truck Seats (2) | | | | | | | | 19,823 | 19,823 | 19,823 | 19,823 | 19,823 | | | | | | | 816,075 | | | | |
| Police - Court Attendance Tracking | | | | | | | | | | | | | | | 162,013 | 162,013 | 162,013 | 162,013 | 162,013 | | | | |
| Records-Automation of Doc. Rec. (Loan 1) | | | | | | | | | | | | | | | | | | | 666,679 | | | | |
| Repaid by Department | | | 77,783 | 197,149 | 156,699 | 156,699 | 78,349 | | | | | | | | | | | | 145,072 | | | | |
| Repaid by Finance (I) | | | 17,538 | 35,866 | 36,667 | 36,667 | 18,334 | | | | | | | | | | | | 4,602,315 | | | | |
| Repaid as Service Enhancement | | | | | | | 4,602,315 | | | | | | | | | | | | | | | | |
| Records-Automation of Doc. Rec. (Loan 2) | | | | | | | | | | | | | | | | | | | 1,523,708 | | | | |
| Repaid by Department (2) | | | | | | | | | 304,740 | 304,740 | 304,740 | 304,740 | 70,965 | 70,965 | 70,965 | 70,965 | 70,965 | | 4,123,875 | | | | |
| Repaid as Service Enhancement (3) | | | | | | | | 824,775 | 824,775 | 824,775 | 824,775 | 824,775 | | | | | | | 354,825 | | | | |
| Register of Wills - Automation | | | | | | | | | | | | | | | | | | | 325,680 | | | | |
| Revenue - Automated Aodis | 325,680 | | | | | | | | | | | | | | | | | | 1,603,000 | | | | |
| Revenue - Consolidated Tax Accounting | | | | | | | | | | | | | | | | | | | 481,500 | | | | |
| Repaid by Department | | | | 245,000 | 340,000 | 340,000 | 340,000 | 340,000 | | | | | | | | | | | 1,208,434 | | | | |
| Repaid by Finance | | | | 73,500 | 102,000 | 102,000 | 102,000 | 102,000 | | | | | | | | | | | 217,120 | | | | |
| Repaid from Revenues | | | | 83,685 | 280,687 | 280,687 | 280,687 | 280,687 | | | | | | | | | | | 5,216,993 | | | | |
| Revenue - Earnings Tax | 217,120 | | | | | | | | | | | | | | | | | | 1,358,948 | | | | |
| Revenue - Integrated Tax | 814,200 | 4,402,793 | | | | | | | | | | | | | | | | | | | | | |
| Revenue - Real Estate Tax | 779,474 | 779,474 | | | | | | | | | | | | | | | | | | | | | |
| Revenue/Police - Reimbursable Overtime | | | | | | | | | | | | | | | | | | | | | | | |
| Repaid by Police Department | | | | | | | | | | | | | | 19,118 | 19,118 | 19,118 | 19,118 | 19,118 | 95,590 | | | | |
| Repaid from Revenues | | | | | | | | | | | | | | 34,356 | 34,356 | 34,356 | 34,356 | 34,356 | 171,780 | | | | |
| Streets - Geographic Info Sys. | 841,340 | | | | | | | | | | | | | | | | | | 841,340 | | | | |
| Total Departmental Budgeted Repayments | 1,465,577 | 1,548,996 | 1,399,307 | 1,186,306 | 1,233,741 | 418,349 | 546,587 | 738,354 | 398,354 | 398,354 | 398,354 | 0 | 0 | 181,133 | 602,932 | 1,878,328 | 2,771,270 | 4,842,791 | 20,009,133 | | | | |
| Total Finance Repayments (I) | 95,766 | 166,884 | 188,762 | 176,832 | 184,746 | 120,334 | 132,892 | 132,892 | 30,892 | 30,892 | 30,892 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,291,754 | | | | |
| Total Revenues Repayments | 2,136,474 | 3,182,267 | 0 | 85,686 | 280,687 | 1,378,158 | 1,122,799 | 661,074 | 380,387 | 380,387 | 19,823 | 492,083 | 283,748 | 150,204 | 150,204 | 150,204 | 105,321 | 34,356 | 12,992,864 | | | | |
| Total Service Level Enhancement Repayments | - | 0 | 0 | 176,596 | 437,678 | 5,059,593 | 437,678 | 3,567,154 | 3,542,370 | 3,385,129 | 3,385,129 | 384,123 | 632,996 | 1,449,340 | 1,517,644 | 1,593,153 | 1,672,662 | 1,315,319 | 28,598,964 | | | | |
| TOTAL REPAYMENTS | 3,697,817 | 6,898,147 | 1,588,069 | 1,625,390 | 3,156,853 | 6,973,834 | 2,260,356 | 8,099,474 | 4,352,003 | 4,194,763 | 3,834,300 | 876,206 | 918,744 | 1,780,677 | 2,270,780 | 3,633,685 | 4,549,253 | 6,192,466 | 62,892,715 | | | | |
| * Includes return of unspent funds on FY2000. | | | | | | | | | | | | | | | | | | | | | | | |
| (1) Repaid out of savings in fringe benefit costs. | | | | | | | | | | | | | | | | | | | | | | | |
| (2) The Law Department did not spend all of the loan funds, so the large repayment amount listed for FY99 includes the return of unspent funds to the Bank as well as the first year's repayment. | | | | | | | | | | | | | | | | | | | | | | | |
| (3) City Council allocated appropriations for these repayments in the approved FY03 budget. | | | | | | | | | | | | | | | | | | | | | | | |