

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018



**Budget Bureau
Office of Budget and Program Evaluation**

Office of the Director of Finance

February 15, 2019

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING December 31, 2018

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation** in the **Office of the Director of Finance**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage: Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING December 31, 2018

Introduction

This Quarterly City Manager's Report for the second quarter of FY19 projects that the General Fund will end FY19 with a fund balance of \$222.7 million, \$25.7 million below the estimate included in last quarter's quarterly report, and \$83.2 million over the adopted budget and approved Five Year Plan.

Expenditure adjustments that have been made this quarter have been carefully balanced with the important need to maintain the City's fiscal health. Among the steps being made to ensure the City's fiscal health:

- \$20 million contribution to the Budget Stabilization Reserve Fund, assuming a Charter change will be made to permit the payment during the fiscal year, discussed in last quarter's report
- a projected reduction in total overtime from the prior year, both absolutely and as a percent of payroll
- the inmate census continues to decline, avoiding increased costs in the Prisons system.

Revenues

Since the last quarter, overall revenues have been adjusted downwards by \$16.4 million. Locally generated non-tax revenues are projected to increase by \$14.5 million, mostly due to strong building permit revenue (\$6.5 million) as well as revenue from financial investments (\$3.4 million) and a large positive account settlement of the Register of Wills' administered trust accounts (\$3.2 million).

Unfortunately, these positive projections are more than offset by a decrease in tax revenue projections of \$28.7 million. The most significant decrease is in the Business Income and Receipts tax, estimated at \$12.6 million less than projected last quarter, due to a tempered growth rate of 2.61% from a much higher base in FY18. Real Estate tax is also projected to come in lower than previously estimated by \$9.1 million, mostly due to an estimated impact of legislation from City Council that permits taxpayers who have appealed their property assessment to pay their previous assessment's tax bill until their appeal is resolved. In FY18, Real Estate Transfer tax receipts were higher than anticipated due to receipts from commercial real estate transactions. For FY19, the estimate is revised downwards by \$10.4 million, to account for a slower pace of commercial transactions.

Expenditures

This quarter's projected obligations total \$4.8 billion, \$9.3 million over last quarter's estimate. Most of these additional obligations are to help combat two critical public health crises affecting Philadelphians. Seven million dollars of the increased estimate is to support efforts to combat the opioid epidemic and to support behavioral health and homeless services provided by multiple departments. Approximately \$2 million in additional funds are projected to be spent by

the Managing Director's Office and the Police Department to combat gun violence. At the beginning of January, the Administration released "The Philadelphia Roadmap to Safer Communities", a gun violence prevention strategy, and these funds are identified as critical to implementation of the key initiatives. The Police Department is implementing Operation Pinpoint, a multifaceted crime fighting and information sharing strategy designed to identify, collect, analyze, and disseminate information that officers and commanders need to target the most violent areas and offenders. Additional funds for the Managing Director's Office will be used to expand the Community Crisis Intervention Program, provide targeted community investment grants, and to expand the Youth Violence Reduction Partnership.

Performance

In response to the projected increase in the number of shootings and homicides over last fiscal year, the Police Department has initiated a new program designed to use intelligence and analytics to combat violent crime, Operation Pinpoint, utilizing increased funds discussed above.

The Prisons System continues to see a reduction in the number of inmates, thanks in part to initiatives supported by the MacArthur Foundation, in concert with all the criminal justice partners. Prisons has also seen a reduction in the one-year reincarceration rate, with a 13.8% reduction from the second quarter of FY18.

Despite the significant volume of building permits, the Department of Licenses and Inspections is on track to meet all its targets for in-person waiting times and turnaround times for permits and plan reviews. With a large increase in funding in FY19 for demolitions, L+I also continues to decrease the timeframe for an imminently dangerous property to be demolished, as well as reduce the number of imminently dangerous properties in the city.

The number of children in DHS's care continues to drop, with a 7.1% decline in the dependent population compared with the second quarter of FY18. DHS is continuing to strive to reduce the number of children in congregate care and has achieved a 9.7% reduction from the second quarter of FY18. DHS has also improved the percentage of the dependent population placed with kin since FY18 but is falling slightly shy of its target to place more than 48% of the dependent population with kin.

Conclusion

Next month, Mayor Kenney will introduce his fourth budget to City Council. The Administration's focus on safety and justice, inclusive growth, and producing high-quality government services within the context of long-term fiscal stability will form the basis for the upcoming budget and Five Year Plan.

**Anna Adams
Budget Director
Office of Budget and Program Evaluation
Office of the Director of Finance
City of Philadelphia
February 15, 2019**

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

GENERAL FUND BALANCE SUMMARY

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2018
(000 Omitted)

Category	FY 2018 Unaudited Actual	FISCAL YEAR 2019 YEAR TO DATE			FISCAL YEAR 2019 FULL YEAR				
		Target Budget	Actual *	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopt. Budget	Target Budget
<u>REVENUES</u>									
Taxes	3,401,829	1,056,622	1,051,326	(5,296)	3,445,678	3,490,410	3,461,694	16,016	(28,716)
Locally Generated Non - Tax Revenues	320,643	143,877	155,334	11,457	291,684	296,084	310,565	18,881	14,481
Revenues from Other Governments	323,948	216,085	219,993	3,908	337,470	318,879	315,918	(21,552)	(2,961)
Other Govts. - PICA City Account (1)	454,205	214,062	223,223	9,161	468,969	475,694	476,651	7,682	957
Sub-Total Other Governments	778,153	430,147	443,216	13,069	806,439	794,573	792,569	(13,870)	(2,004)
Revenues from Other Funds of City	55,437	0	0	0	73,108	73,108	72,916	(192)	(192)
Other Sources	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	4,556,062	1,630,646	1,649,876	19,230	4,616,909	4,654,175	4,637,744	20,835	(16,431)
Category	FY 2018 Unaudited Actual	YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	(Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) / Under	
								Adopt. Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	1,690,081	802,845	802,845	0	1,738,441	1,759,221	1,759,693	(21,252)	(472)
Personal Services - Employee Benefits	1,314,021	383,237	383,237	0	1,360,238	1,378,649	1,378,649	(18,411)	0
Sub-Total Employee Compensation	3,004,102	1,186,082	1,186,082	0	3,098,679	3,137,870	3,138,342	(39,663)	(472)
Purchase of Services	891,074	662,268	662,268	0	951,665	946,703	954,628	(2,963)	(7,925)
Materials, Supplies and Equipment	102,191	62,011	62,011	0	114,356	117,454	118,375	(4,019)	(921)
Contributions, Indemnities and Taxes	195,197	156,026	156,026	0	282,185	282,085	282,085	100	0
Debt Service	148,795	128,971	128,971	0	169,496	169,496	169,496	0	0
Payments to Other Funds	61,495	6,311	6,311	0	38,096	86,878	86,878	(48,782)	0
Advances & Miscellaneous Payments	0	0	0	0	71,020	53,573	53,573	17,447	0
Total Obligations / Appropriations	4,402,854	2,201,669	2,201,669	0	4,725,497	4,794,059	4,803,377	(77,880)	(9,318)
Operating Surplus (Deficit)	153,208	(571,023)	(551,793)	19,230	(108,588)	(139,884)	(165,633)	(57,045)	(25,749)
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Net Adjustments - Prior Years	26,331	0	0	0	19,500	19,500	19,500	0	0
Operating Surplus/(Deficit) & Prior Year Adj.	179,539	(571,023)	(551,793)	19,230	(89,088)	(120,384)	(146,133)	(57,045)	(25,749)
Prior Year Fund Balance	189,244	0	0	0	228,545	368,783	368,783	140,238	0
Year End Fund Balance	368,783	(571,023)	(551,793)	19,230	139,457	248,399	222,650	83,193	(25,749)

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

* Current year revenue actuals are displayed using an accrual basis of accounting, rather than a cash basis.

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2018
Amounts in Millions

Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
City Wage Tax Decreased estimate due to lower than anticipated wage growth despite low unemployment, and the impact of the Federal shutdown in January.		(\$0.9)		FY 2018 Base FY 2018 Projection (6/30/2018 QCMR): \$1,527.6 FY 2018 Actual: \$1,536.9 Increase: \$9.3 FY 2018 to FY 2019 Base Growth Rate: Budgeted Growth Rate: 3.79% Current Estimated Growth Rate: 3.03% FY 2018 Tax Rate: Res.: 2.3907% City , 1.5% PICA : Non-Res.: 3.4654% City FY 2019 Tax Rate: Res.: 2.3809% City , 1.5% PICA : Non-Res.: 3.4567% City
Real Estate Tax Decreased estimate due to Bill No. 171009, which allows taxpayers who appeal their current property assessment to pay their current bill based on their previous assessment until the appeal is resolved.		(\$9.1)		FY 2018 Base FY 2018 Projection (6/30/2018 QCMR): \$612.2 FY 2018 Actual: \$611.3 Decrease: (\$0.9) FY 2018 to FY 2019 Base Growth Rate: Budgeted Growth Rate: 12.32% Residential, 5.13% Commercial Current Estimated Growth Rate: 12.32% Residential, 5.13% Commercial FY 2018 Tax Rate: .6317% City plus .7681% School District Total 1.3998% FY 2019 Tax Rate: .6317% City plus .7681% School District Total 1.3998%
Business Income & Receipts Based on conditions forecasted by the City's economic consultants, business tax receipts are projected to grow at a slower pace after the strong returns in FY18.		(\$12.6)		FY 2018 Base (includes Current & Prior) FY 2018 Projection (6/30/2018 QCMR): \$413.5 FY 2018 Actual: \$446.1 Increase: \$32.6 FY 2018 to FY 2019 Base (includes Current & Prior) Growth Rate: Budgeted Growth Rate: 5.46% Current Estimated Growth Rate: 2.61% FY 2018 Tax Rate: 1.415 mills on gross receipts and 6.30% of net income FY 2019 Tax Rate: 1.415 mills on gross receipts and 6.25% of net income
Sales Tax No variance to report. Increased revenue due to better than expected growth will be offset by higher than anticipated tax incremental financing credits.		\$0.0		FY 2018 Base FY 2018 Projection (6/30/2018 QCMR): \$204.5 FY 2018 Actual: \$198.4 Decrease: (\$6.1) FY 2018 to FY 2019 Base Growth Rate: Budgeted Growth Rate: 3.8% Current Estimated Growth Rate: 4.0% FY 2018 Tax Rate: 2% FY 2019 Tax Rate: 2%
Real Estate Transfer Tax FY18 receipts were higher than anticipated due to large commercial transactions. Decreased estimate due to slower pace of commercial transactions.		(\$10.4)		FY 2018 Base FY 2018 Projection (6/30/2018 QCMR): \$313.2 FY 2018 Actual: \$331.5 Increase: \$18.3 FY 2018 to FY 2019 Base Growth Rate: Budgeted Growth Rate: -6.25% Current Estimated Growth Rate: -7.86% FY 2018 Tax Rate: 3.1% FY 2019 Tax Rate: 3.278%
Other Taxes	\$4.3			
Total Variance From TB Plan	\$4.3	(\$33.0)	(\$28.7)	
Difference between FY 2019 Adopted Budget and TB Plan		\$44.7		
Total Variance From Budget	\$4.3	\$11.7	\$16.0	

TABLE R-2

* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.

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Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2018
Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Locally Generated Non-Tax				
Office of Innovation and Technology		(\$1.1)		Decreased estimate as Verizon grants once made to the City are now allocated directly to non-profits.
Managing Director	\$0.8			Increased estimate due to SEPTA Urban Panel expansion.
Police	\$1.5			Increased estimate as the remainder of FY18 overtime reimbursement was not booked as a cost offset due to accounting limitations.
Streets		(\$1.0)		Decreased estimate due to a court ruling barring the City from charging an annual fee for distributed antenna systems.
Public Property		(\$1.3)		Decreased estimate for City-owned property sales.
Fleet Management		(\$0.8)		Decreased estimate as low fuel costs directly correlate to fuel reimbursement from other agencies.
Licenses and Inspection	\$6.5			Additional revenue is anticipated as the demand for building permits and related services has continued to be especially strong through the 1st half of the fiscal year.
Revenue	\$1.7			Increased estimate due to higher valuation of PILOT payments (+\$1.1M), as well as, a one-time reimbursement from the Water Department to closeout the Sugarhouse-Laurel Street combined sewer overflows project (+\$0.6M).
City Treasurer	\$3.4			Additional revenue collection is anticipated through the financial investments made by the CTO.
Register of Wills	\$3.2			Increased estimate due to the 10-year account settlement of the administered trusts.
First Judicial District	\$2.4			Increased estimate due to a higher volume of court activity and associated fees (+\$1.75M), residual cash bail revenue (+\$1.0M) and FJD administered stenographer services (+\$1.8M, matched by additional cost); offset by lower Traffic Court revenue due declining ticket issuances (-\$2.2M).
Other Departments		(\$0.8)		Less service revenue is anticipated under Prisons due to a lower inmate population (-\$0.5M), and less reimbursement revenue is expected under Commerce as the proceeds have been converted to a local grant (-\$0.3M).
Other Governments				
PICA City Account	\$1.0			Increased PICA estimate in recognition of a larger than projected FY18 Wage & Earnings Tax base and continued strength through the 2nd quarter of FY19.
Public Health	\$2.4			Higher than anticipated Medical Assistance from the Federal and State governments in FY19 due to an effort close out prior year receivables.
Revenue		(\$1.8)		Lower than anticipated On-Street Parking revenue due to overpayment by the Parking Authority in FY18.
First Judicial District		(\$3.5)		Decreased estimate due to a lower level of State reimbursement for court staffing costs.
Other Departments		(\$0.1)		Lower than anticipated SSA Prisoner Incentive payments due to a lower inmate population.
Total Variance From TB Plan	\$22.9	(\$10.4)	\$12.5	
Difference between FY 2019 Adopted Budget and TB Plan		(\$7.5)		
Total Variance From Budget	\$22.9	(\$17.9)	\$5.0	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Net Revenue from Other Funds		(\$0.2)		Various small changes to anticipated interfund revenues.
Net Adjustments - Prior Years	\$0.0			No variance to report.
Total Other Sources	\$0.0	(\$0.2)	(\$0.2)	

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2018
(000 omitted)

Category	FY18 Unaudited Actual	FISCAL YEAR 2019				FULL YEAR			
		YEAR TO DATE		Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
		Target Budget	Actual					Adopted	Target
LOCAL NON-TAX REVENUES									
Office of Technology	23,415	12,221	11,065	(1,156)	24,598	24,598	23,534	(1,064)	(1,064)
Cable TV Franchise Fees	23,068	12,182	11,032	(1,150)	24,363	24,363	23,299	(1,064)	(1,064)
Other	347	39	33	(6)	235	235	235	0	0
Managing Director	901	512	3,048	2,536	824	824	1,612	788	788
Police	6,774	4,270	7,337	3,067	4,270	4,270	5,770	1,500	1,500
Streets	21,918	15,339	13,342	(1,997)	28,153	28,153	27,164	(989)	(989)
Street Permits	4,560	3,150	2,468	(682)	5,250	5,250	5,250	0	0
Collection Fees - PHA	1,077	910	427	(483)	1,300	1,300	1,300	0	0
Commercial Property Collection Fee	13,895	10,584	8,928	(1,656)	15,120	15,120	15,120	0	0
Other	2,386	695	1,519	824	6,483	6,483	5,494	(989)	(989)
Fire	42,676	20,427	19,589	(838)	40,950	40,950	40,950	0	0
Emergency Medical Service Fees	41,423	20,000	19,180	(820)	40,000	40,000	40,000	0	0
Other	1,253	427	409	(18)	950	950	950	0	0
Public Health (1)	24,506	14,622	15,789	1,167	23,770	24,370	24,370	600	0
Parks & Recreation	3,515	788	670	(118)	1,969	1,969	1,969	0	0
Public Property	4,303	1,979	2,073	94	6,350	6,350	5,100	(1,250)	(1,250)
Commissions - Transit Shelters	2,515	1,400	1,402	2	2,800	2,800	2,800	0	0
Sale/Lease of Capital Assets	553	0	0	0	1,250	1,250	0	(1,250)	(1,250)
Other	1,235	579	671	92	2,300	2,300	2,300	0	0
Human Services (1)	2,845	1,153	1,230	77	3,495	3,295	3,295	(200)	0
Fleet Management	3,405	2,290	1,747	(543)	4,075	4,075	3,325	(750)	(750)
Fuel & Warranty Reimbursements	2,020	1,500	1,062	(438)	3,000	3,000	2,250	(750)	(750)
Other	1,385	790	685	(105)	1,075	1,075	1,075	0	0
Licenses & Inspections	66,205	23,870	30,162	6,292	59,676	59,676	66,188	6,512	6,512
Records	18,025	9,168	9,153	(15)	18,750	18,750	18,750	0	0
Recording of Legal Instruments	12,575	6,475	6,356	(119)	12,950	12,950	12,950	0	0
Other	5,450	2,693	2,797	104	5,800	5,800	5,800	0	0
Finance	17,931	5,316	5,729	413	7,595	11,595	11,595	4,000	0
Reimbursements - Prescriptions / Other	15,901	4,336	4,954	618	5,635	9,635	9,635	4,000	0
Employee Health Benefit Charges	1,427	875	740	(135)	1,750	1,750	1,750	0	0
Other	603	105	35	(70)	210	210	210	0	0
Revenue	4,561	643	633	(10)	4,299	4,299	6,001	1,702	1,702
Non-Profit Contribution Program	2,918	260	(201)	(461)	2,600	2,600	3,650	1,050	1,050
Casino Settlement Agreement Payments	614	0	176	176	614	614	1,266	652	652
Other	1,029	383	658	275	1,085	1,085	1,085	0	0
City Treasurer	11,354	749	3,111	2,362	2,500	2,500	5,850	3,350	3,350
Interest Earnings	10,979	475	3,098	2,623	1,900	1,900	5,250	3,350	3,350
Other	375	274	13	(261)	600	600	600	0	0
Free Library	1,058	324	621	297	1,297	1,297	1,052	(245)	(245)
Chief Administrator	10,554	5,150	4,613	(537)	10,250	10,250	10,320	70	70
Burglar Alarm Licenses Fees & Fines	4,480	2,194	1,997	(197)	4,875	4,875	4,875	0	0
Solid Waste Code Violations (SWEEP)	4,803	2,956	2,576	(380)	5,375	5,375	5,375	0	0
Other	1,271	0	40	40	0	0	70	70	70

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2018
(000 omitted)

Category	FY18 Unaudited Actual	YEAR TO DATE			Actual Over (Under) Target Budget	FISCAL YEAR 2019			
		Target Budget	Actual	Adopted Budget		Target Budget	FULL YEAR		
							Current Projection	Current Projection Over (Under)	
								Adopted	Target
Register of Wills	4,220	1,975	5,132	3,157	3,950	3,950	7,195	3,245	3,245
Sheriff	15,356	6,213	5,483	(730)	11,296	11,296	11,296	0	0
First Judicial District	33,194	14,653	12,918	(1,735)	29,725	29,725	32,075	2,350	2,350
Court Costs, Fees and Charges	20,069	9,125	8,699	(426)	18,250	18,250	20,000	1,750	1,750
Code Violation Fines	836	750	414	(336)	1,500	1,500	1,500	0	0
Moving Violation Fines (Traffic Court)	4,969	3,600	2,236	(1,364)	7,200	7,200	5,000	(2,200)	(2,200)
Forfeited Bail, Bail Fees (Clerk of Courts)	5,324	1,113	1,528	415	2,225	2,225	3,225	1,000	1,000
Other	1,996	65	41	(24)	550	550	2,350	1,800	1,800
All Other	3,927	2,215	1,889	(326)	3,892	3,892	3,154	(738)	(738)
TOTAL LOCAL NON-TAX REVENUE	320,643	143,877	155,334	11,457	291,684	296,084	310,565	18,881	14,481
OTHER GOVERNMENTS									
PICA City Account (2)	454,205	214,062	223,223	9,161	468,969	475,694	476,651	7,682	957
Managing Director	100	202	0	(202)	202	202	202	0	0
Emergency Preparedness	100	202	0	(202)	202	202	202	0	0
Police	2,490	1,600	1,772	172	3,200	3,200	3,200	0	0
State Reimbursement-Police Training	2,490	1,600	1,772	172	3,200	3,200	3,200	0	0
Streets	3,157	2,646	144	(2,502)	3,325	3,325	3,325	0	0
Snow Removal	2,500	2,500	0	(2,500)	2,500	2,500	2,500	0	0
Other	657	146	144	(2)	825	825	825	0	0
Public Health (1)	62,510	19,758	27,969	8,211	82,896	60,396	62,792	(20,104)	2,396
Public Property	18,000	0	0	0	18,000	18,000	18,000	0	0
PGW Rental	18,000	0	0	0	18,000	18,000	18,000	0	0
Finance	169,253	162,749	164,111	1,362	164,203	168,463	168,463	4,260	0
State Pension Fund Aid (Act 205)	73,360	74,810	74,810	0	70,550	74,810	74,810	4,260	0
State Wage Tax Relief Funding	86,278	86,278	86,278	0	86,278	86,278	86,278	0	0
State Police Fines	647	350	295	(55)	700	700	700	0	0
Gaming - Local Share Assessment	7,979	1,200	2,701	1,501	5,400	5,400	5,400	0	0
Other	989	111	27	(84)	1,275	1,275	1,275	0	0
Revenue	41,302	14,970	13,255	(1,715)	42,765	42,765	40,974	(1,791)	(1,791)
PPA - Parking/Violation/Fines	41,284	14,964	13,255	(1,709)	42,753	42,753	40,962	(1,791)	(1,791)
Other	18	6	0	(6)	12	12	12	0	0
City Treasurer	4,746	3,843	3,937	94	4,909	4,778	4,778	(131)	0
Retail Liquor License	1,175	165	259	94	1,100	1,100	1,100	0	0
State Utility Tax Refund	3,571	3,678	3,678	0	3,809	3,678	3,678	(131)	0
First Judicial District	12,216	10,075	7,991	(2,084)	15,239	15,239	11,720	(3,519)	(3,519)
State Reimbursement-Intensive Probation	5,212	0	1,232	1,232	4,882	4,882	4,882	0	0
State Reimbursement-County Court Costs	6,634	10,075	6,556	(3,519)	10,075	10,075	6,556	(3,519)	(3,519)
Other	370	0	203	203	282	282	282	0	0
All Other	10,174	242	814	572	2,731	2,511	2,464	(267)	(47)
TOTAL OTHER GOVERNMENTS	778,153	430,147	443,216	13,069	806,439	794,573	792,569	(13,870)	(2,004)

(1) See Table R-5 for detail.

(2) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2018
(000 omitted)

AGENCY AND REVENUE SOURCE	FY18 Unaudited Actual	FY 19 Adopted Budget	FY 19 Target Budget	FY 19 Current Projection	Increase/ (Decrease) vs Target
PUBLIC HEALTH					
Local Non-Tax Revenue:					
Payments for Patient Care	17,000	17,145	17,145	17,145	0
Pharmacy Fees	3,224	2,000	2,600	2,600	0
Environmental User Fees	3,650	4,125	4,125	4,125	0
Other	632	500	500	500	0
Subtotal Local Non-Tax	24,506	23,770	24,370	24,370	0
Revenue from Other Governments:					
State:					
County Health	12,795	9,706	9,706	9,706	0
Medical Assistance-Outpatient (Health Centers)	1,677	13,466	2,216	3,329	1,113
Medical Assistance-Nursing Home	18,862	18,147	18,147	18,147	0
Capital Improvements-Nursing Home	463	460	460	460	0
Federal:					
Medicare-Outpatient (Health Centers)	2,060	2,791	2,791	2,791	0
Medicare-Home Care (Nursing Home)	893	1,476	1,476	1,476	0
Medical Assistance-Outpatient (Health Centers)	2,050	14,015	2,765	4,048	1,283
Medical Assistance-Nursing Home	23,053	22,175	22,175	22,175	0
Capital Improvements-Nursing Home	598	600	600	600	0
Summer Food Inspection	59	60	60	60	0
Subtotal Other Governments	62,510	82,896	60,396	62,792	2,396
TOTAL PUBLIC HEALTH	87,016	106,666	84,766	87,162	2,396
HUMAN SERVICES					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	2,623	3,395	3,195	3,195	0
Other	222	100	100	100	0
Subtotal Local Non-Tax	2,845	3,495	3,295	3,295	0
TOTAL HUMAN SERVICES	2,845	3,495	3,295	3,295	0

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2018

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2019 for FY 2019
				Reasons/Comments
Commerce		(\$0.2)	(\$0.2)	Tax Incentive Study to evaluate City tax incentives
Fire		(\$0.2)	(\$0.2)	Opioid Crisis Response - equipping first responders with smartphones to better track and map overdoses in real time
Managing Director		(\$1.9)	(\$1.9)	Opioid Crisis Response (\$644k) - supporting victims of human trafficking and Police Assisted Diversion, Gun Violence Reduction Initiative(\$1.25m)
Mural Arts Program		(\$0.1)	(\$0.1)	Opioid Crisis Response - to support beautification efforts in opioid affected neighborhoods
Office of Behavioral Health		(\$2.0)	(\$2.0)	Opioid Crisis Response -to increase outreach efforts to engage people in treatment
Office of Homeless Services		(\$3.8)	(\$3.8)	Opioid Crisis Response (\$1.8m) - to reduce the unsheltered population, Homeless Shelter Support (\$2.0m)
Parks & Recreation		(\$0.1)	(\$0.1)	Opioid Crisis Response (\$70k) - for increased cleaning efforts, Golf Course Management Contract(\$72k)
Police		(\$1.0)	(\$1.0)	Opioid Crisis Response (\$260k) , Gun Violence Reduction Initiative(\$715k)
TOTAL VARIANCE FROM TARGET BUDGET PLAN	\$0.0	(\$9.3)	(\$9.3)	
Difference between FY2019 Adopted Budget and FY2019 Target Budget Plan Obligations	\$0.0	(\$68.6)	(\$68.6)	
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
TOTAL VARIANCE FROM BUDGET	\$0.0	(\$77.9)	(\$77.9)	

Note: The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL CITY OBLIGATIONS SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2018

DEPARTMENT	FY 2018 UNAUDITED ACTUAL	FISCAL YEAR 2019 YEAR TO DATE			FISCAL YEAR 2019 FULL YEAR			
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT (OVER) ADOPTED BUDGET
Art Museum Subsidy	2,550,500	1,275,000	1,275,000	0	2,550,000	2,550,000	2,550,000	0
Atwater Kent Museum	306,771	125,000	125,000	0	250,000	250,000	250,000	0
Auditing (City Controller's Office)	8,762,254	4,208,743	4,208,743	0	8,893,008	9,209,745	9,209,745	(316,737)
Board of Ethics	974,344	433,775	433,775	0	1,074,792	1,098,971	1,098,971	(24,179)
Board of Revision of Taxes	952,531	462,181	462,181	0	1,046,903	1,071,422	1,071,422	(24,519)
City Commissioners (Election Board)	10,124,526	5,459,959	5,459,959	0	10,351,881	10,427,677	10,427,677	(75,796)
City Council	16,959,076	8,111,606	8,111,606	0	17,225,693	17,807,973	17,807,973	(582,280)
City Planning Commission	0	0	0	0	0	0	0	0
City Representative	1,116,837	634,104	634,104	0	1,158,249	1,223,288	1,223,288	(65,039)
City Treasurer	1,177,474	1,017,741	1,017,741	0	1,692,315	1,725,724	1,725,724	(33,409)
Civil Service Commission (1)	193,463	106,829	106,829	0	16,645,428	201,591	201,591	16,443,837
Commerce	5,581,442	4,100,566	4,100,566	0	6,013,658	7,215,783	7,415,783	(200,000)
Commerce-Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	0
Commerce-Economic Stimulus	2,854,448	0	0	0	2,397,004	1,242,883	1,242,883	1,154,121
District Attorney	35,520,200	17,993,396	17,993,396	0	41,792,293	41,832,195	41,832,195	(39,902)
Finance	44,263,571	24,579,204	24,579,204	0	24,790,260	44,592,419	44,592,419	(19,802,159)
Finance-Budget Stabilization Reserve	0	0	0	0	0	20,000,000	20,000,000	(20,000,000)
Finance-Disability-Reg #32 Payroll	2,556,892	1,046,453	1,046,453	0	2,650,000	2,650,000	2,650,000	0
Finance-Federal Grant Reserve	0	0	0	0	53,573,000	53,573,000	53,573,000	0
Finance-Community College Subsidy	30,409,207	31,909,207	31,909,207	0	32,409,207	32,409,207	32,409,207	0
Finance - Employee Benefits	1,314,021,386	383,236,835	383,236,835	0	1,360,238,207	1,378,648,880	1,378,648,880	(18,410,673)
Unemployment Compensation	3,492,886	1,713,176	1,713,176	0	4,080,260	4,080,260	4,080,260	0
Employee Disability	56,011,219	40,374,784	40,374,784	0	61,799,849	61,799,849	61,799,849	0
Pension Obligation Bonds	110,159,328	9,418,867	9,418,867	0	110,077,649	110,077,649	110,077,649	0
Pension	607,875,436	54,598,584	54,598,584	0	561,418,620	561,418,620	561,418,620	0
Pension-Sales Tax	24,202,319	0	0	0	48,262,124	48,262,124	48,262,124	0
Pension-Plan 10	201,237	239,148	239,148	0	0	0	0	0
FICA	80,441,125	39,768,808	39,768,808	0	78,631,100	78,631,100	78,631,100	0
Flex Cash Payments	645,989	0	0	0	800,000	800,000	800,000	0
Health / Medical	418,230,169	230,208,450	230,208,450	0	481,764,702	500,175,375	500,175,375	(18,410,673)
Group Life Insurance	7,782,681	4,277,334	4,277,334	0	8,407,794	8,407,794	8,407,794	0
Group Legal	4,769,947	2,530,509	2,530,509	0	4,849,842	4,849,842	4,849,842	0
Tool Allowance	209,050	107,175	107,175	0	146,267	146,267	146,267	0
Finance-Hero Scholarship Awards	2,000	0	0	0	25,000	25,000	25,000	0
Finance-Indemnities	0	10,977,757	10,977,757	0	48,780,000	48,780,000	48,780,000	0
Finance-Refunds	10,202	18,279	18,279	0	250,000	250,000	250,000	0
Finance-School District Contribution	104,348,281	90,435,270	90,435,270	0	180,870,541	180,870,541	180,870,541	0
Finance-Witness Fees	86,141	46,047	46,047	0	171,518	171,518	171,518	0
Fire	268,563,285	141,928,934	141,928,934	0	277,613,180	294,019,387	294,185,387	(16,572,207)
First Judicial District	114,171,926	55,884,802	55,884,802	0	109,556,573	112,731,854	112,731,854	(3,175,281)
Fleet Management	45,083,004	28,626,371	28,626,371	0	49,062,057	49,226,289	49,226,289	(164,232)
Fleet Management - Vehicle Purchases	19,340,817	12,066,732	12,066,732	0	14,797,739	14,797,739	14,797,739	0
Free Library	41,794,729	22,677,259	22,677,259	0	41,286,517	42,265,871	42,265,871	(979,354)
Historical Commission	0	0	0	0	0	0	0	0
Human Relations Commission	2,079,631	967,476	967,476	0	2,202,336	2,297,418	2,297,418	(95,082)
Human Services	108,622,882	73,231,890	73,231,890	0	112,073,598	112,073,598	112,073,598	0
Labor	1,445,501	777,575	777,575	0	1,746,946	2,014,103	2,014,103	(267,157)
Law	14,800,512	8,214,986	8,214,986	0	15,835,164	16,066,096	16,066,096	(230,932)

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2018

DEPARTMENT	FY 2018 UNAUDITED ACTUAL	FISCAL YEAR 2019 YEAR TO DATE			FISCAL YEAR 2019 FULL YEAR			
		TARGET BUDGET PLAN	ACTUAL		ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET
			ACTUAL	ACTUAL (OVER) TARGET BUDGET				
Licenses & Inspections	35,400,379	18,212,778	18,212,778	0	37,507,876	37,979,690	37,979,690	0
L&I Board of Building Standards	67,339	37,567	37,567	0	75,419	78,574	78,574	0
L&I Board of L & I Review	153,135	72,367	72,367	0	172,720	172,720	172,720	0
L&I Zoning Board of Adjustment	0	0	0	0	0	0	0	0
Managing Director's Office	43,263,090	23,525,956	23,525,956	0	46,633,137	49,563,917	51,457,908	(4,824,771)
Managing Director-Legal Services	48,824,041	48,589,541	48,589,541	0	50,375,841	51,075,841	51,075,841	(700,000)
Mayor's Office	4,097,960	2,552,079	2,552,079	0	5,316,168	5,528,157	5,528,157	(211,989)
Mayor's Office-Scholarships	170,500	179,000	179,000	0	200,000	200,000	200,000	0
Mayor's Office-Comm. Empowerment & Opp.	2,146,763	0	0	0	90,000	90,000	90,000	0
Mural Arts Program	1,921,140	271,602	271,602	0	2,034,016	2,049,602	2,084,602	(50,586)
Office of Arts and Culture	4,132,910	4,040,503	4,040,503	0	4,172,855	4,335,840	4,335,840	(162,985)
Office of Behavioral Hlth & Intellectual Disability	14,683,674	13,646,641	13,646,641	0	14,202,289	15,532,083	17,561,423	(3,359,134)
Office of the Chief Administrative Officer	5,894,030	3,312,863	3,312,863	0	6,619,329	6,668,985	6,668,985	(49,656)
Office of Education	23,073,129	21,590,345	21,590,345	0	24,949,452	29,510,497	29,510,497	(4,561,045)
Office of Homeless Services	48,016,836	42,190,959	42,190,959	0	52,761,498	52,940,139	56,816,894	(4,055,396)
Office of Housing and Comm. Development	0	0	0	0	0	0	0	0
Office of Human Resources	5,626,437	2,890,214	2,890,214	0	6,343,869	6,535,350	6,535,350	(191,481)
Office of Innovation and Technology-Base	61,598,068	33,944,747	33,944,747	0	65,491,927	66,196,229	66,196,229	(704,302)
Office of Innovation and Technology-911	14,748,137	5,145,643	5,145,643	0	35,380,008	35,380,008	35,380,008	0
Office of the Inspector General	1,487,259	728,944	728,944	0	1,636,311	1,680,441	1,680,441	(44,130)
Office of Property Assessment	13,434,758	6,496,816	6,496,816	0	14,216,425	14,714,490	14,714,490	(498,065)
Office of Sustainability	908,498	470,747	470,747	0	949,327	963,258	963,258	(13,931)
Parks and Recreation	64,066,064	37,523,096	37,523,096	0	66,062,181	67,055,661	67,198,713	(1,136,532)
Planning & Development	8,216,495	7,164,016	7,164,016	0	12,811,669	12,973,533	12,973,533	(161,864)
Police	712,744,848	324,409,547	324,409,547	0	709,492,944	710,165,370	711,140,370	(1,647,426)
Prisons	258,968,396	156,660,740	156,660,740	0	249,371,806	250,152,237	250,152,237	(780,431)
Procurement	4,789,509	2,244,672	2,244,672	0	4,938,442	5,014,187	5,014,187	(75,745)
Public Health	135,237,848	88,461,866	88,461,866	0	156,633,875	140,042,886	140,042,886	16,590,989
Public Property	63,077,078	22,097,270	22,097,270	0	67,881,546	68,581,774	68,581,774	(700,228)
Public Property-SEPTA Subsidy	81,946,000	42,304,000	42,304,000	0	84,608,000	84,608,000	84,608,000	0
Public Property-Space Rentals	21,553,679	21,144,884	21,144,884	0	22,457,948	22,457,948	22,457,948	0
Public Property-Utilities	24,580,646	18,701,636	18,701,636	0	25,008,269	25,008,269	25,008,269	0
Records	4,429,732	2,311,180	2,311,180	0	4,768,507	4,826,755	4,826,755	(58,248)
Register of Wills	4,126,862	2,019,890	2,019,890	0	4,438,881	4,438,881	4,438,881	0
Revenue	29,308,141	15,825,425	15,825,425	0	30,707,541	31,251,491	31,251,491	(543,950)
Sheriff	28,432,276	13,998,927	13,998,927	0	26,150,422	26,212,604	26,212,604	(62,182)
Sinking Fund Commission (Debt Service)	265,503,720	188,808,679	188,808,679	0	295,032,504	295,032,504	295,032,504	0
Streets-Disposal	40,077,018	36,538,562	36,538,562	0	39,490,785	42,440,785	42,440,785	(2,950,000)
Streets	112,473,629	48,001,384	48,001,384	0	102,490,485	104,278,956	104,278,956	(1,788,471)
TOTAL GENERAL FUND	4,402,853,857	2,201,669,063	2,201,669,063	0	4,725,497,339	4,794,057,834	4,803,376,972	(77,879,633)
<i>(1) Includes Provision for Future Labor Obligations</i>								

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2018

Department / Category	FY 16 Year End Actual	FY 17 Year End Actual	FY 18 Unaudited Actual	FY 2019 YEAR TO DATE			FY 2019 FULL YEAR						
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under			
										Adopted Budget	Target Budget		
Atwater Kent Museum													
Full-Time Positions	3	4	4	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	223,470	248,440	256,771	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	2,687	3,134	2,413	0	0	0	0	0	0	0	0	0	0
Auditing													
Full-Time Positions	137	127	116	126	126	0	134	134	134	134	0	0	0
Class 100 Total Oblig./Approp.	7,994,175	8,055,899	8,324,348	4,024,357	4,024,357	0	8,370,558	8,687,295	8,687,295	8,687,295	(316,737)	0	0
Class 100 Overtime Oblig./Approp.	66,941	13,806	88,050	40,000	27,728	12,272	50,000	80,000	80,000	80,000	(30,000)	0	0
Board of Ethics													
Full-Time Positions	10	11	10	9	9	0	12	12	12	12	0	0	0
Class 100 Total Oblig./Approp.	862,716	920,605	942,040	413,171	413,171	0	964,792	988,971	988,971	988,971	(24,179)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Board of Revision of Taxes													
Full-Time Positions	14	13	11	12	12	0	15	16	16	16	(1)	0	0
Class 100 Total Oblig./Approp.	890,697	898,026	904,051	435,674	435,674	0	945,976	1,012,795	1,012,795	1,012,795	(66,819)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
City Commissioners													
Full-Time Positions	92	99	100	97	97	0	105	105	105	105	0	0	0
Class 100 Total Oblig./Approp.	5,514,242	5,960,120	5,524,532	2,703,547	2,703,547	0	5,926,203	6,001,999	6,001,999	6,001,999	(75,796)	0	0
Class 100 Overtime Oblig./Approp.	1,041,102	1,140,928	803,429	491,421	491,421	0	780,191	893,863	893,863	893,863	(113,672)	0	0
City Council													
Full-Time Positions	187	194	192	193	193	0	195	195	195	195	0	0	0
Class 100 Total Oblig./Approp.	12,842,195	13,295,341	13,909,585	6,556,244	6,556,244	0	14,824,858	15,227,138	15,227,138	15,227,138	(402,280)	0	0
Class 100 Overtime Oblig./Approp.	20,234	35,812	14,624	5,000	1,758	3,242	0	10,000	10,000	10,000	(10,000)	0	0
City Planning Commission													
Full-Time Positions	31	30	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	2,211,557	2,351,776	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	7,270	0	0	0	0	0	0	0	0	0	0	0

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				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
City Representative											
Full-Time Positions	7	6	9	9	9	0	9	10	10		0
Class 100 Total Oblig./Approp.	453,196	505,031	631,584	332,128	332,128	0	704,470	769,509	769,509		0
Class 100 Overtime Oblig./Approp.	7,828	4,291	4,165	4,000	2,239	1,761	8,000	8,000	8,000		0
City Treasurer											
Full-Time Positions	15	14	15	15	15	0	16	16	16		0
Class 100 Total Oblig./Approp.	985,689	979,945	1,064,446	484,960	484,960	0	1,046,647	1,080,056	1,080,056		0
Class 100 Overtime Oblig./Approp.	1,049	290	0	0	1,923	(1,923)	0	0	5,000		(5,000)
Civil Service Commission											
Full-Time Positions	2	2	2	2	2	0	2	2	2		0
Class 100 Total Oblig./Approp.	150,173	161,212	163,743	77,129	77,129	0	167,462	170,997	170,997		0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0		0
Commerce											
Full-Time Positions	34	28	31	51	51	0	32	52	52		0
Class 100 Total Oblig./Approp.	2,351,610	2,393,155	2,114,325	1,281,839	1,281,839	0	2,120,079	3,044,944	3,044,944		0
Class 100 Overtime Oblig./Approp.	1,717	914	1,176	0	0	0	0	0	0		0
District Attorney											
Full-Time Positions	478	492	455	494	494	0	513	513	513		0
Class 100 Total Oblig./Approp.	32,810,833	32,689,069	32,249,281	15,341,205	15,341,205	0	37,168,476	36,608,378	36,608,378		0
Class 100 Overtime Oblig./Approp.*	156,060	54,772	52,297	52,823	171,397	(118,574)	100,000	105,644	105,644		0
<i>* a portion of D.A. OT is transferred to the Grants Fd</i>											
Finance											
Full-Time Positions	165	111	115	113	113	0	123	123	123		0
Class 100 Total Oblig./Approp.	8,230,613	6,669,543	6,963,917	3,834,956	3,834,956	0	7,765,535	8,044,694	8,044,694		0
Class 100 Overtime Oblig./Approp.	28,879	18,057	45,510	17,238	16,152	1,086	34,475	34,475	34,475		0

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Finance - Reg #32 Disability											
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	2,588,806	1,987,825	2,556,892	1,046,453	1,046,453	0	2,650,000	2,650,000	2,650,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Fire											
Full-Time Positions	2,316	2,281	2,511	2,540	2,540	0	2,672	2,672	2,672	0	0
Class 100 Total Oblig./Approp.	219,101,252	214,434,520	244,026,657	130,516,941	130,516,941	0	263,307,745	268,369,652	268,369,652	(5,061,907)	0
Class 100 Overtime Oblig./Approp.	37,417,517	25,016,458	36,673,566	24,735,573	24,812,027	(76,454)	28,393,506	49,471,146	49,471,146	(21,077,640)	0
First Judicial District											
Full-Time Positions	1,839	1,856	1,867	1,842	1,842	0	1,841	1,856	1,856	(15)	0
Class 100 Total Oblig./Approp.	97,017,514	94,649,818	98,343,914	48,821,382	48,821,382	0	98,844,666	102,019,947	102,019,947	(3,175,281)	0
Class 100 Overtime Oblig./Approp.	426,210	7,095	25,034	47,420	4,661	42,759	94,840	94,840	44,840	50,000	50,000
Fleet Management											
Full-Time Positions	263	270	281	285	285	0	306	306	306	0	0
Class 100 Total Oblig./Approp.	17,275,918	16,491,089	17,532,835	8,685,030	8,685,030	0	18,539,450	18,703,682	18,703,682	(164,232)	0
Class 100 Overtime Oblig./Approp.	3,253,678	2,126,729	2,249,940	1,159,309	1,079,343	79,966	1,952,606	2,318,618	2,318,618	(366,012)	0
Free Library											
Full-Time Positions	636	643	649	640	640	0	692	692	692	0	0
Class 100 Total Oblig./Approp.	34,808,182	35,905,717	36,929,841	18,559,848	18,559,848	0	36,659,781	37,639,135	37,639,135	(979,354)	0
Class 100 Overtime Oblig./Approp.	1,672,235	1,762,275	1,576,070	771,891	747,233	24,658	1,343,781	1,543,781	1,543,781	(200,000)	0
Historical Commission											
Full-Time Positions	5	6	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	341,606	400,662	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0

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										Adopted Budget	Target Budget
Human Relations Commission											
Full-Time Positions	32	31	32	32	32	0	34	34	34	0	0
Class 100 Total Oblig./Approp.	1,837,948	1,949,691	2,033,062	939,919	939,919	0	2,139,648	2,234,730	2,234,730	(95,082)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Human Services											
Full-Time Positions	449	385	517	386	386	0	460	460	460	0	0
Class 100 Total Oblig./Approp. *	21,714,429	26,260,507	30,712,077	0	0	0	27,246,823	27,246,823	27,246,823	0	0
Class 100 Overtime Oblig./Approp. *	1,523,769	5,627,058	3,968,761	0	0	0	3,417,347	3,417,347	3,417,347	0	0
<i>*DHS expenses are transferred from the Grants Fd.</i>											
Labor											
Full-Time Positions	7	16	20	23	23	0	23	26	26	(3)	0
Class 100 Total Oblig./Approp.	496,053	919,175	1,425,750	707,922	707,922	0	1,562,009	1,829,166	1,829,166	(267,157)	0
Class 100 Overtime Oblig./Approp.	0	0	71	0	0	0	0	0	0	0	0
Law											
Full-Time Positions	126	119	121	127	127	0	129	129	129	0	0
Class 100 Total Oblig./Approp.	7,405,269	8,085,037	7,978,352	3,873,607	3,873,607	0	9,163,318	9,394,250	9,394,250	(230,932)	0
Class 100 Overtime Oblig./Approp.	99	0	1,254	500	0	500	100	1,000	1,000	(900)	0
Licenses & Inspections											
Full-Time Positions	335	348	396	378	378	0	429	429	429	0	0
Class 100 Total Oblig./Approp.	18,606,512	19,578,047	22,292,655	10,687,859	10,687,859	0	23,144,341	23,116,155	23,116,155	28,186	0
Class 100 Overtime Oblig./Approp.	1,812,827	1,563,457	1,306,891	592,143	670,780	(78,637)	1,155,385	1,184,285	1,334,285	(178,900)	(150,000)
L&I-Board of Building Standards											
Full-Time Positions	1	1	1	1	1	0	1	1	1	0	0
Class 100 Total Oblig./Approp.	67,890	69,683	67,339	37,567	37,567	0	75,419	78,574	78,574	(3,155)	0
Class 100 Overtime Oblig./Approp.	220	117	0	0	0	0	0	0	0	0	0

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L&I-Board of L & I Review													
Full-Time Positions	2	2	2	2	2	0	2	2	2	2	0	0	0
Class 100 Total Oblig./Approp.	139,762	148,864	143,207	64,002	64,002	0	162,284	162,284	162,284	162,284	0	0	0
Class 100 Overtime Oblig./Approp.	1,788	1,132	1,372	750	527	223	0	1,500	1,500	1,500	(1,500)	0	0
L&I-Zoning Board of Adjustment													
Full-Time Positions	5	5	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	326,821	320,504	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	2,131	402	0	0	0	0	0	0	0	0	0	0	0
Managing Director													
Full-Time Positions	258	296	307	298	298	0	312	321	321	321	(9)	0	0
Class 100 Total Oblig./Approp.	17,601,829	18,885,758	20,292,249	9,158,302	9,158,302	0	20,339,262	21,353,584	21,453,584	21,453,584	(1,114,322)	(100,000)	(100,000)
Class 100 Overtime Oblig./Approp.	537,197	444,040	471,245	209,287	267,974	(58,687)	360,000	418,573	468,573	468,573	(108,573)	(50,000)	(50,000)
Mayor's Office													
Full-Time Positions	48	42	41	50	50	0	53	54	54	54	(1)	0	0
Class 100 Total Oblig./Approp.	3,960,415	3,647,357	3,487,719	2,037,060	2,037,060	0	4,605,862	4,817,851	4,817,851	4,817,851	(211,989)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Mayor's Office of Community Empowerment and Opportunity													
Full-Time Positions	0	0	2	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	90,000	90,000	233,263	0	0	0	90,000	90,000	90,000	90,000	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Mayor's Office of Transportation and Utilities													
Full-Time Positions	8	0	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	473,894	0	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	131	0	0	0	0	0	0	0	0	0	0	0	0

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Mural Arts Program													
Full-Time Positions	11	10	11	10	10	0	12	12	12	12	0	0	0
Class 100 Total Oblig./Approp.	495,213	528,228	545,525	271,602	271,602	0	583,401	598,987	598,987	598,987	(15,586)	0	0
Class 100 Overtime Oblig./Approp.	13,832	14,905	28,588	14,500	13,994	506	13,864	29,000	29,000	29,000	(15,136)	0	0
Office of Arts and Culture													
Full-Time Positions	2	4	5	8	8	0	5	8	8	8	(3)	0	0
Class 100 Total Oblig./Approp.	308,789	236,770	274,563	196,814	196,814	0	312,767	475,752	475,752	475,752	(162,985)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of Behavioral Health and Intellectual disability													
Full-Time Positions	16	16	16	15	15	0	16	19	19	19	(3)	0	0
Class 100 Total Oblig./Approp.	995,153	1,006,269	1,558,164	521,131	521,131	0	1,076,779	1,295,213	1,295,213	1,596,553	(519,774)	(301,340)	0
Class 100 Overtime Oblig./Approp.	5,195	9,922	6,737	3,000	2,974	26	6,000	6,000	6,000	6,000	0	0	0
Office of the Chief Administrative Officer													
Full-Time Positions	0	55	58	57	57	0	64	63	63	63	1	0	0
Class 100 Total Oblig./Approp.	0	3,830,324	4,045,694	1,731,682	1,731,682	0	4,137,615	4,187,271	4,187,271	4,187,271	(49,656)	0	0
Class 100 Overtime Oblig./Approp.	0	6,608	54,046	20,399	17,853	2,546	10,000	40,798	40,798	40,798	(30,798)	0	0
Office of Education													
Full-Time Positions	0	32	33	30	30	0	36	36	36	36	0	0	0
Class 100 Total Oblig./Approp.	0	1,933,963	2,215,607	1,014,853	1,014,853	0	2,592,084	2,655,579	2,655,579	2,655,579	(63,495)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of Homeless Services													
Full-Time Positions	146	146	150	150	150	0	157	157	157	157	0	0	0
Class 100 Total Oblig./Approp.	8,241,791	8,491,983	8,685,048	4,252,982	4,252,982	0	8,830,135	9,120,404	9,120,404	9,120,404	(290,269)	0	0
Class 100 Overtime Oblig./Approp.	302,491	201,512	145,390	141,275	71,959	69,316	282,550	282,550	282,550	212,550	70,000	70,000	70,000

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Office of Human Resources	84	85	78	78	78	0	85	85	0	0
	5,313,085	5,327,367	4,766,878	2,334,645	2,334,645	0	5,035,367	5,226,848	(191,481)	0
	58,916	48,476	44,902	22,500	24,370	(1,870)	45,000	45,000	0	0
Office of Innovation and Technology	271	274	284	271	271	0	293	293	0	0
	19,807,002	19,875,293	20,852,810	9,650,598	9,650,598	0	20,817,723	21,522,025	(704,302)	0
	706,984	664,825	561,869	389,650	277,843	111,807	779,300	779,300	50,000	50,000
O/T-Base										
Full-Time Positions	268	272	282	259	259	0	281	281	0	0
Class 100 Total Oblig./Approp.	19,517,549	19,568,493	19,828,255	9,167,478	9,167,478	0	19,856,817	20,561,119	(704,302)	0
Class 100 Overtime Oblig./Approp.	706,984	664,825	485,509	345,493	258,018	87,475	690,986	690,986	20,000	20,000
O/T-911										
Full-Time Positions	3	2	2	12	12	0	12	12	0	0
Class 100 Total Oblig./Approp.	289,453	306,800	1,024,555	483,120	483,120	0	960,906	960,906	0	0
Class 100 Overtime Oblig./Approp.	0	0	76,360	44,157	19,825	24,332	88,314	88,314	30,000	30,000
Office of the Inspector General										
Full-Time Positions	19	18	19	18	18	0	21	21	0	0
Class 100 Total Oblig./Approp.	1,373,644	1,355,599	1,409,169	640,308	640,308	0	1,533,111	1,577,241	(44,130)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0
Office of Planning and Development										
Full-Time Positions	0	4	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	0	450,687	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0

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Office of Property Assessment											
Full-Time Positions	200	199	193	191	191	0	225	225	225	0	0
Class 100 Total Oblig./Approp.	10,675,256	11,324,075	11,852,174	5,707,698	5,707,698	0	11,890,699	12,388,764	12,388,764	(498,065)	0
Class 100 Overtime Oblig./Approp.	29,129	59,841	29,688	25,000	39,059	(14,059)	50,000	50,000	70,000	(20,000)	(20,000)
Office of Sustainability											
Full-Time Positions	8	7	9	10	10	0	8	9	9	(1)	0
Class 100 Total Oblig./Approp.	488,757	513,653	498,576	329,996	329,996	0	537,979	551,910	551,910	(13,931)	0
Class 100 Overtime Oblig./Approp.	0	0	495	124	139	(15)	248	248	248	0	0
Parks and Recreation											
Full-Time Positions	593	607	629	635	635	0	750	750	750	0	0
Class 100 Total Oblig./Approp.	42,943,935	43,978,477	47,030,321	25,753,933	25,753,933	0	49,347,561	50,341,041	50,412,093	(1,064,532)	(71,052)
Class 100 Overtime Oblig./Approp.	3,538,293	3,525,788	3,720,838	1,731,215	2,116,631	(385,416)	2,452,430	3,462,430	3,762,430	(1,310,000)	(300,000)
Planning and Development											
Full-Time Positions	0	0	49	55	55	0	58	58	58	0	0
Class 100 Total Oblig./Approp.	0	0	3,894,669	2,131,619	2,131,619	0	4,651,095	4,812,959	4,812,959	(161,864)	0
Class 100 Overtime Oblig./Approp.	0	0	15,829	7,051	9,609	(2,558)	0	14,101	19,101	(19,101)	(5,000)
Police											
Full-Time Positions	6,942	6,986	7,172	7,284	7,284	0	7,371	7,371	7,371	0	0
Class 100 Total Oblig./Approp.	626,772,728	631,459,043	670,260,752	311,323,306	311,323,306	0	688,759,185	689,431,611	689,431,611	(672,426)	0
Class 100 Overtime Oblig./Approp.*	63,967,116	66,360,482	68,238,535	35,306,205	35,306,205	0	68,626,000	67,210,663	66,810,663	1,815,337	400,000
<i>*Police OT is abated as reimbursements occur</i>											
Prisons											
Full-Time Positions	2,289	2,277	2,177	2,165	2,165	0	2,325	2,325	2,325	0	0
Class 100 Total Oblig./Approp.	141,068,023	148,514,858	149,461,785	65,065,676	65,065,676	0	145,430,918	146,211,349	146,211,349	(780,431)	0
Class 100 Overtime Oblig./Approp.	29,578,749	31,197,142	33,450,882	13,719,799	11,763,102	1,956,697	30,039,861	27,439,598	25,439,598	4,600,263	2,000,000

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2018

Department / Category	FY 16 Year End Actual	FY 17 Year End Actual	FY 18 Unaudited Actual	FY 2019 YEAR TO DATE			FY 2019 FULL YEAR						
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under			
										Adopted Budget	Target Budget		
Procurement													
Full-Time Positions	42	44	46	43	43	0	50	50	50	0	0	0	0
Class 100 Total Oblig./Approp.	2,278,649	2,420,035	2,450,043	1,119,002	1,119,002	0	2,573,121	2,648,866	2,648,866	(75,745)	0	0	0
Class 100 Overtime Oblig./Approp.	28,309	28,835	8,930	15,070	2,563	12,507	35,000	30,140	20,140	14,860	10,000	10,000	10,000
Public Health													
Full-Time Positions	653	687	711	744	744	0	834	834	834	0	0	0	0
Class 100 Total Oblig./Approp.	49,832,624	51,023,872	54,999,157	26,301,058	26,301,058	0	54,853,461	56,262,472	56,262,472	(1,409,011)	0	0	0
Class 100 Overtime Oblig./Approp.	2,443,424	2,266,394	2,300,499	1,177,914	1,094,218	83,696	1,964,000	2,355,828	2,355,828	(391,828)	0	0	0
Public Property													
Full-Time Positions	135	146	135	138	138	0	150	150	150	0	0	0	0
Class 100 Total Oblig./Approp.	8,347,891	8,654,937	8,797,024	4,390,005	4,390,005	0	8,659,293	8,834,521	8,834,521	(175,228)	0	0	0
Class 100 Overtime Oblig./Approp.	914,639	636,933	855,977	430,191	506,641	(76,450)	682,160	860,382	860,382	(178,222)	0	0	0
Records													
Full-Time Positions	57	57	57	57	57	0	59	59	59	0	0	0	0
Class 100 Total Oblig./Approp.	2,943,408	2,822,489	3,004,442	1,423,576	1,423,576	0	3,084,514	3,142,762	3,142,762	(58,248)	0	0	0
Class 100 Overtime Oblig./Approp.	230,005	106,687	80,622	53,667	29,998	23,669	107,333	107,333	87,333	20,000	20,000	20,000	20,000
Register of Wills													
Full-Time Positions	69	72	71	70	70	0	70	71	71	(1)	0	0	0
Class 100 Total Oblig./Approp.	3,550,052	3,842,824	4,021,761	1,968,427	1,968,427	0	4,173,645	4,173,645	4,173,645	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Revenue													
Full-Time Positions	378	402	414	401	401	0	437	437	437	0	0	0	0
Class 100 Total Oblig./Approp.	18,570,671	20,417,912	21,536,327	10,377,371	10,377,371	0	22,156,816	22,700,766	22,700,766	(543,950)	0	0	0
Class 100 Overtime Oblig./Approp.	748,665	597,862	414,990	252,500	109,544	142,956	505,000	505,000	288,000	217,000	217,000	217,000	217,000

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2018

Department / Category	FY 16 Year End Actual	FY 17 Year End Actual	FY 18 Unaudited Actual	FY 2019 YEAR TO DATE				FY 2019 FULL YEAR			
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Sheriff											
Full-Time Positions	330	348	364	362	362	0	410	410	410	0	0
Class 100 Total Oblig./Approp.	22,280,203	25,144,829	27,179,518	13,106,706	13,106,706	0	24,570,248	24,632,430	24,632,430	(62,182)	0
Class 100 Overtime Oblig./Approp.	5,677,451	5,748,984	5,934,927	2,500,000	3,040,093	(540,093)	2,276,187	5,000,000	5,700,000	(3,423,813)	(700,000)
Streets											
Full-Time Positions	1,676	1,702	1,738	1,758	1,758	0	1,912	1,912	1,912	0	0
Class 100 Total Oblig./Approp.	76,874,569	76,897,341	79,636,511	42,611,113	42,611,113	0	84,297,081	85,085,552	85,085,552	(788,471)	0
Class 100 Overtime Oblig./Approp.	14,565,821	13,942,643	16,200,539	5,878,892	6,812,628	(933,736)	9,298,300	11,757,784	12,957,784	(3,659,484)	(1,200,000)
Youth Commission											
Full-Time Positions	1	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	92,488	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERAL FUND											
Full-Time Positions	21,427	21,610	22,226	22,275	22,275	0	23,458	23,515	23,515	(57)	0
Class 100 Total Oblig./Approp.	1,562,629,197	1,589,003,244	1,690,080,953	802,845,203	802,845,203	0	1,738,440,262	1,759,220,577	1,759,692,969	(21,252,707)	(472,392)
Class 100 Overtime Oblig./Approp.	170,783,318	163,245,876	179,380,151	89,816,307	89,534,586	281,721	154,863,464	179,559,227	179,172,227	(24,308,763)	387,000

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2018

Department	FY 2018 Unaudited Actual	Fiscal Year 2019 Year To Date			Fiscal Year 2019 Full Year		
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Target Budget	Current Projection
Commerce							
Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	0
Economic Stimulus*	2,854,448	0	0	0	2,397,004	1,242,883	1,154,121
All Other	2,950,549	2,307,018	2,307,018	0	3,366,925	3,644,185	(477,260)
Total Commerce	20,804,997	17,307,018	17,307,018	0	20,763,929	19,887,068	20,087,068
Human Services	76,253,919	73,001,914	73,001,914	0	82,756,805	82,756,805	0
Managing Director							
Legal Services	48,824,041	48,589,541	48,589,541	0	50,375,841	51,075,841	(700,000)
All Other	22,118,399	14,024,620	14,024,620	0	25,421,862	27,206,978	(3,520,607)
Total Managing Director	70,942,440	62,614,161	62,614,161	0	75,797,703	78,282,819	(4,220,607)
Office of Innovation and Technology							
911 Surcharge	12,117,369	4,397,492	4,397,492	0	26,354,703	26,354,703	0
All Other	36,828,582	22,644,392	22,644,392	0	39,750,610	39,750,610	0
Total Innovation and Technology	48,945,951	27,041,884	27,041,884	0	66,105,313	66,105,313	0
Public Health:	72,749,713	58,878,535	58,878,535	0	92,882,896	74,882,896	18,000,000
Public Property:							
SEPTA	81,946,000	42,304,000	42,304,000	0	84,608,000	84,608,000	0
Space Rentals	21,553,679	21,144,884	21,144,884	0	22,457,948	22,457,948	0
Utilities	24,580,646	18,701,636	18,701,636	0	25,008,269	25,008,269	0
All Other	29,355,183	16,859,780	16,859,780	0	30,107,724	30,632,724	(525,000)
Total Public Property	157,435,508	99,010,300	99,010,300	0	162,181,941	162,706,941	(525,000)
Streets:							
Disposal	40,077,018	36,538,562	36,538,562	0	39,490,785	42,440,785	(2,950,000)
All Other	9,149,367	3,363,227	3,363,227	0	9,698,129	11,502,129	(1,804,000)
Total Streets Department	49,226,385	39,901,789	39,901,789	0	49,188,914	53,942,914	(4,754,000)
All Other Departments	394,714,258	284,512,620	284,512,620	0	401,987,835	408,137,817	(12,139,737)
Total Class 200	891,073,171	662,268,221	662,268,221	0	951,665,336	946,702,573	(2,962,483)
<i>* Personnel were moved from Economic Stimulus to the General Fund - Class 100.</i>							
(7,925,246)							

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING DECEMBER 31, 2018

Department	FISCAL YEAR 2018			FISCAL YEAR 2019							
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET	
	General	Other	Total	General	Other	Total	General	Other	Total		
Atwater Kent Museum	4	0	4	0	0	0	0	0	0	0	0
Auditing (City Controller's Office)	116	0	116	134	0	134	126	0	126	8	
Board of Ethics	10	0	10	12	0	12	9	0	9	3	
Board of Pensions	0	56	56	0	73	73	0	58	58	15	
Board of Revision of Taxes	11	0	11	15	0	15	12	0	12	3	
City Commissioners (Election Board)	100	0	100	105	0	105	97	0	97	8	
City Council	192	0	192	195	0	195	193	0	193	2	
City Representative	9	0	9	9	0	9	9	0	9	0	
City Treasurer	15	0	15	16	0	16	15	0	15	1	
Civil Service Commission	2	0	2	2	0	2	2	0	2	0	
Commerce	31	822	853	32	910	942	51	808	859	83	
District Attorney - Total	455	73	528	513	76	589	494	74	568	21	
Civilian	416	62	478	470	64	534	457	63	520	14	
Uniform	39	11	50	43	12	55	37	11	48	7	
Finance	115	0	115	123	0	123	113	0	113	10	
Fire - Total	2,511	74	2,585	2,672	179	2,851	2,540	78	2,618	233	
Civilian	119	3	122	141	3	144	113	3	116	28	
Uniform	2,392	71	2,463	2,531	176	2,707	2,427	75	2,502	205	
First Judicial District	1,867	509	2,376	1,841	493	2,334	1,842	500	2,342	(8)	
Fleet Management	281	74	355	306	83	389	285	77	362	27	
Free Library	649	12	661	692	16	708	640	11	651	57	
Human Relations Commission	32	0	32	34	0	34	32	0	32	2	
Human Services (1)	517	1,026	1,543	460	1,330	1,790	386	1,153	1,539	251	
Labor, Mayor's Office of	20	0	20	23	0	23	23	0	23	0	
Law	121	50	171	129	54	183	127	55	182	1	
Licenses & Inspections	396	0	396	429	9	438	378	8	386	52	
L&I-Board of Building Standards	1	0	1	1	0	1	1	0	1	0	
L&I-Board of L & I Review	2	0	2	2	0	2	2	0	2	0	
Managing Director's Office	307	57	364	312	57	369	298	57	355	14	
Mayor's Office	41	3	44	53	3	56	50	9	59	(3)	
Mayor's Off. of Comm Empowerment/Oppor.	2	30	32	0	36	36	0	24	24	12	
Mural Arts Program	11	0	11	12	0	12	10	0	10	2	
Office of Arts and Culture	5	0	5	5	0	5	8	0	8	(3)	
Office of Behavioral Hlth/Intel. disAbility	16	240	256	16	261	277	15	246	261	16	

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

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TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING DECEMBER 31, 2018

Department	FISCAL YEAR 2018			FISCAL YEAR 2019						MONTH END ACTUAL (OVER) UNDER BUDGET
	YEAR END ACTUAL			MONTH END ACTUAL						
	General	Other	Total	General	Other	Total	General	Other	Total	
Office of Chief Administrative Officer	58	2	60	64	2	66	57	3	60	6
Office of Community Schools and Pre-K	33	0	33	36	1	37	30	0	30	7
Office of Homeless Services	150	27	177	157	31	188	150	24	174	14
Office of Housing & Comm. Development	0	0	0	0	0	0	0	0	0	0
Office of Human Resources	78	0	78	85	0	85	78	0	78	7
Office of Innovation and Technology	284	91	375	293	120	413	271	93	364	49
Office of the Inspector General	19	0	19	21	0	21	18	0	18	3
Office of Property Assessment	193	0	193	225	0	225	191	0	191	34
Office of Sustainability	9	0	9	8	1	9	10	1	11	(2)
Parks and Recreation	629	29	658	750	29	779	635	28	663	116
Planning & Development	49	53	102	58	56	114	55	53	108	6
Police - Total	7,172	161	7,333	7,371	166	7,537	7,284	165	7,449	88
Civilian	776	11	787	846	11	857	809	11	820	37
Uniform	6,396	150	6,546	6,525	155	6,680	6,475	154	6,629	51
Prisons	2,177	0	2,177	2,325	0	2,325	2,165	0	2,165	160
Procurement	46	1	47	50	2	52	43	2	45	7
Public Health	711	160	871	834	216	1,050	744	149	893	157
Public Property	135	0	135	150	0	150	138	0	138	12
Records	57	0	57	59	0	59	57	0	57	2
Register of Wills	71	0	71	70	0	70	70	0	70	0
Revenue	414	205	619	437	232	669	401	209	610	59
Sheriff	364	0	364	410	0	410	362	0	362	48
Streets	1,738	0	1,738	1,912	0	1,912	1,758	0	1,758	154
Water	0	1,886	1,886	0	2,188	2,188	0	1,885	1,885	303
Water,Sewer & Stormwater Rate Board	0	0	0	0	1	1	0	1	1	0
TOTAL ALL FUNDS	22,226	5,641	27,867	23,458	6,625	30,083	22,275	5,771	28,046	2,037

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

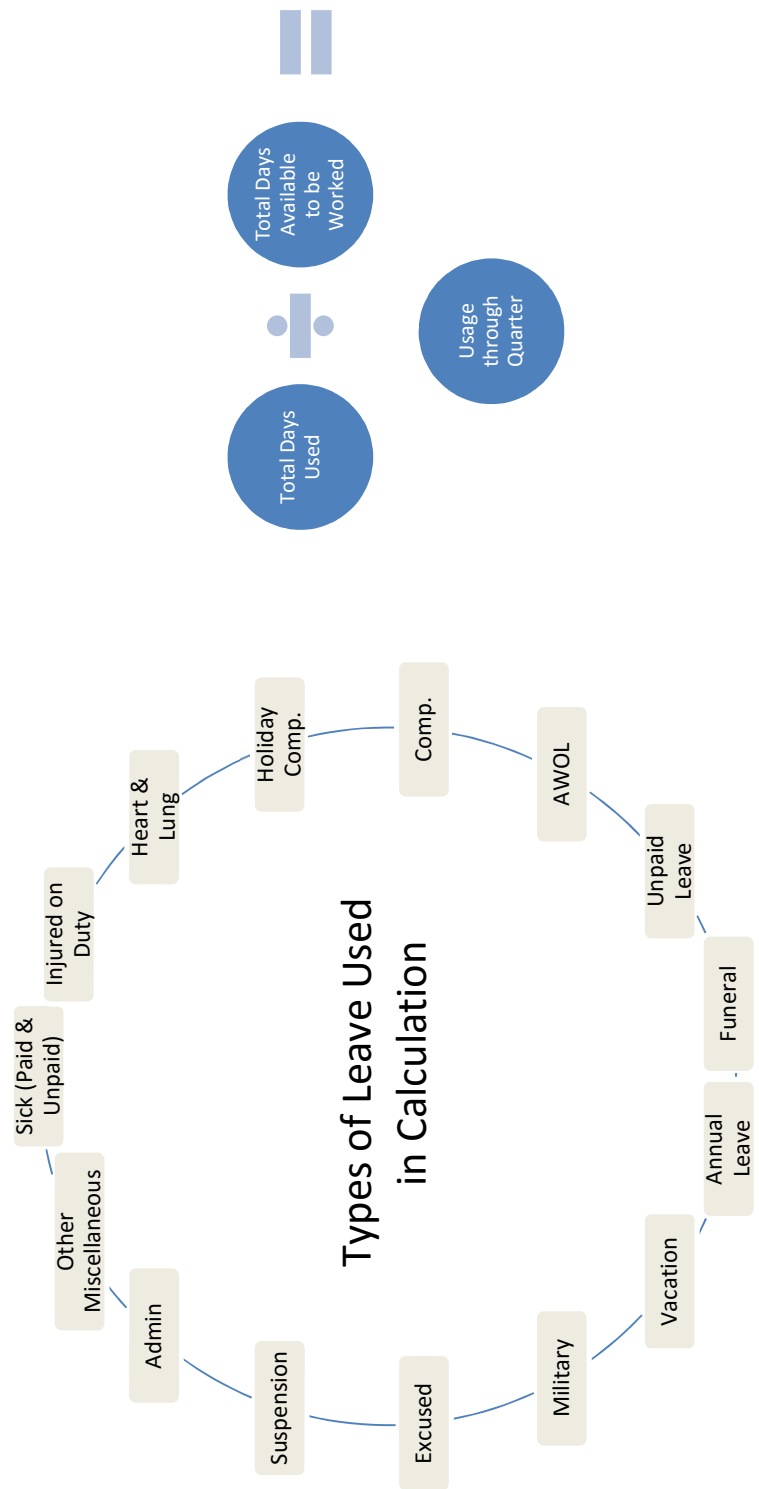
City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

DEPARTMENTAL LEAVE USAGE ANALYSIS

Table L-1
 QUARTERLY CITY MANAGER'S REPORT
 TOTAL LEAVE USAGE ANALYSIS
 FOR THE PERIOD ENDING
 December 31, 2018



Leave information is taken from the City's automated payroll system with the exception of the Police Department which provides data compiled from their DAR system. Departments with fewer than 30 employees (in all funds) are excluded.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
December 31, 2018

Department	FY19 2nd Quarter Percent of Time Not Available			FY18 2nd Quarter Percent of Time Not Available			Percent Change Total Leave FY19 Q2 vs. FY18 Q2
	Due to Sickness/Injury*	Due to Vacation and Other**	Total	Due to Sickness/Injury*	Due to Vacation and Other**	Total	
Police: Civilian	6.7%	15.1%	21.8%	7.0%	15.7%	22.7%	-0.9%
City Commissioners	7.9%	12.4%	20.3%	6.9%	10.6%	17.5%	2.8%
Register of Wills	8.1%	10.9%	19.0%	5.4%	10.7%	16.0%	2.9%
Law	6.3%	12.6%	18.9%	6.7%	14.9%	21.5%	-2.7%
Free Library	6.1%	12.6%	18.8%	6.6%	11.8%	18.4%	0.3%
Commerce: Aviation	6.2%	12.3%	18.6%	6.4%	12.2%	18.6%	0.0%
Streets: all except Sanitation	7.5%	10.9%	18.4%	5.2%	10.8%	16.1%	2.3%
Water	6.8%	11.2%	18.0%	6.0%	11.3%	17.2%	0.8%
Police: Uniformed	8.1%	8.7%	16.9%	8.4%	9.0%	17.4%	-0.6%
Prisons	6.5%	10.3%	16.8%	6.9%	10.6%	17.5%	-0.7%
Parks and Recreation	4.9%	11.2%	16.1%	4.5%	11.5%	16.0%	0.1%
Procurement	6.3%	9.7%	16.1%	4.9%	9.4%	14.3%	1.8%
Public Property	5.6%	10.4%	15.9%	10.0%	12.0%	22.0%	-6.1%
Human Services	5.8%	10.0%	15.8%	5.4%	11.0%	16.4%	-0.5%
Streets: Sanitation	6.7%	9.1%	15.8%	7.3%	9.3%	16.6%	-0.8%
Public Health	5.0%	10.5%	15.5%	5.3%	11.4%	16.7%	-1.2%
Fire: Uniformed	7.7%	7.6%	15.4%	5.4%	8.2%	13.6%	1.8%
Office of Property Assessment	5.2%	10.0%	15.2%	6.2%	10.2%	16.4%	-1.2%
Fleet Management	4.9%	10.2%	15.1%	5.4%	9.8%	15.2%	-0.1%
Managing Director's Office	6.4%	8.5%	14.9%	5.3%	8.7%	14.0%	0.8%
Median	5.1%	9.4%	14.9%	5.3%	9.9%	15.8%	-1.0%
Office of Homeless Services	4.8%	10.0%	14.9%	5.0%	9.3%	14.3%	0.5%
Sheriff's Office	5.1%	9.4%	14.5%	5.1%	11.4%	16.5%	-2.0%
Auditing	4.3%	10.0%	14.3%	6.7%	11.5%	18.2%	-4.0%
Fire: Civilian	5.4%	8.8%	14.2%	6.5%	8.0%	14.5%	-0.4%
Revenue	5.2%	9.0%	14.1%	5.3%	9.9%	15.1%	-1.0%
Finance	5.2%	8.9%	14.0%	4.4%	7.7%	12.1%	1.9%
Mayor's Office of Community Empowerment & Opportunity	3.1%	10.5%	13.6%	3.9%	9.4%	13.3%	0.3%
Office of Human Resources	4.2%	9.3%	13.5%	4.8%	11.7%	16.5%	-3.0%
Planning & Development	3.5%	9.9%	13.4%	3.2%	11.8%	15.0%	-1.6%
Records	4.9%	8.1%	12.9%	5.8%	10.4%	16.1%	-3.2%
Office of Behavioral Health and Intellectual disAbility	4.5%	7.8%	12.3%	5.4%	10.5%	15.8%	-3.5%
Chief Administrative Officer	4.0%	7.7%	11.8%	2.9%	6.9%	9.9%	1.9%
Pensions	3.5%	8.2%	11.7%	6.3%	8.4%	14.7%	-3.0%
Office of Innovation and Technology	3.2%	8.4%	11.6%	3.7%	9.9%	13.6%	-2.0%
Mayor's Office	4.9%	5.9%	10.8%	3.0%	5.8%	8.9%	1.9%
Licenses and Inspections	4.1%	6.1%	10.1%	5.2%	7.3%	12.4%	-2.3%
Mayor's Office of Education	2.6%	6.7%	9.3%	1.9%	3.9%	5.8%	3.5%
City Council	2.9%	4.8%	7.7%	3.6%	8.7%	12.3%	-4.5%
District Attorney	2.3%	5.0%	7.3%	3.0%	7.8%	10.7%	-3.4%
Commerce: excluding Aviation	1.4%	3.9%	5.3%	4.0%	7.0%	11.0%	-5.8%
Commission on Human Relations	0.5%	2.4%	2.9%	0.7%	2.4%	3.2%	-0.3%

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes: Number of personnel is based on the average number of personnel in each pay period within the quarter.

Assumes 71 working days for the Fire Department and 62 working days for all other departments in the quarter.

Data excludes: unpaid family medical leave, paid parental leave, paid family medical parental leave, unpaid military caretaker leave, training leave, union paid leave, and union unpaid leave taken for all funds.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
December 31, 2018

Department	FY19 (Q1 and Q2) Percent of Time Not Available			FY18 (Q1 and Q2) Percent of Time Not Available			Percent Change Total Leave FY19 (Q1 and Q2) vs. FY18 (Q1 and Q2)
	Due to Sickness/Injury*	Due to Vacation and Other**	Total	Due to Sickness/Injury*	Due to Vacation and Other**	Total	
City Commissioners	8.3%	14.2%	22.5%	7.7%	12.1%	19.8%	2.7%
Police: Civilian	6.4%	15.4%	21.8%	6.5%	15.9%	22.5%	-0.6%
Law	5.7%	15.4%	21.2%	5.5%	16.1%	21.6%	-0.4%
Commerce: Aviation	6.2%	14.1%	20.3%	6.3%	14.0%	20.4%	-0.1%
Free Library	6.2%	13.8%	20.1%	6.4%	12.9%	19.2%	0.8%
Police: Uniformed	8.9%	11.1%	20.0%	8.2%	11.4%	19.6%	0.4%
Register of Wills	7.8%	11.6%	19.4%	5.4%	11.7%	17.1%	2.3%
Prisons	6.8%	11.7%	18.5%	6.5%	11.5%	18.1%	0.5%
Streets: all except Sanitation	6.8%	11.7%	18.4%	5.1%	11.7%	16.8%	1.7%
Water	6.3%	12.1%	18.4%	5.8%	12.1%	17.9%	0.6%
Human Services	5.8%	11.7%	17.5%	5.0%	11.8%	16.9%	0.7%
Public Property	5.5%	11.8%	17.3%	9.5%	13.4%	22.9%	-5.6%
Fire: Uniformed	8.1%	8.9%	17.0%	5.3%	9.2%	14.5%	2.4%
Streets: Sanitation	7.2%	9.6%	16.8%	7.8%	9.7%	17.5%	-0.7%
Public Health	5.0%	11.7%	16.7%	4.9%	11.5%	16.4%	0.3%
Office of Property Assessment	5.2%	11.4%	16.7%	5.5%	10.9%	16.5%	0.2%
Parks and Recreation	4.5%	12.1%	16.7%	3.9%	11.7%	15.6%	1.0%
Procurement	5.9%	10.8%	16.6%	3.7%	8.6%	12.3%	4.3%
Finance	4.9%	11.5%	16.4%	4.1%	8.4%	12.5%	3.9%
Fleet Management	4.7%	11.5%	16.3%	4.9%	10.6%	15.4%	0.8%
Median	5.1%	10.5%	15.7%	4.9%	10.6%	15.3%	0.4%
Sheriff's Office	5.2%	10.5%	15.7%	4.7%	10.6%	15.3%	0.4%
Fire: Civilian	5.3%	10.2%	15.5%	6.0%	8.9%	14.9%	0.6%
Managing Director's Office	5.8%	9.7%	15.5%	4.9%	9.2%	14.1%	1.4%
Office of Homeless Services	5.0%	10.5%	15.4%	4.5%	9.6%	14.1%	1.3%
Records	5.9%	9.4%	15.3%	5.1%	9.8%	15.0%	0.4%
Auditing	4.0%	11.3%	15.3%	5.5%	11.8%	17.3%	-2.0%
Revenue	5.1%	9.8%	14.9%	4.7%	10.1%	14.8%	0.1%
Office of Behavioral Health and Intellectual disAbility	4.5%	9.9%	14.5%	4.7%	11.3%	16.0%	-1.5%
Office of Human Resources	3.9%	10.0%	13.9%	4.5%	11.3%	15.8%	-1.8%
Mayor's Office of Community Empowerment & Opportunity	3.8%	10.1%	13.8%	3.9%	8.8%	12.7%	1.2%
Planning & Development	3.0%	10.2%	13.3%	3.2%	11.1%	14.3%	-1.0%
Chief Administrative Officer	4.0%	9.2%	13.2%	2.8%	8.2%	11.0%	2.3%
Office of Innovation and Technology	2.9%	10.0%	12.9%	3.2%	9.5%	12.7%	0.2%
Pensions	3.5%	9.0%	12.5%	5.3%	8.7%	14.0%	-1.5%
Licenses and Inspections	4.2%	7.9%	12.1%	4.7%	7.6%	12.3%	-0.2%
City Council	3.3%	7.4%	10.7%	3.6%	9.2%	12.8%	-2.1%
Mayor's Office	3.8%	6.2%	10.1%	4.0%	6.5%	10.5%	-0.5%
Mayor's Office of Education	2.5%	6.5%	9.0%	1.7%	4.5%	6.2%	2.8%
District Attorney	2.3%	6.5%	8.8%	2.7%	8.1%	10.8%	-2.0%
Commerce: excluding Aviation	1.4%	5.2%	6.6%	3.8%	7.0%	10.7%	-4.2%
Commission on Human Relations	0.5%	2.9%	3.5%	1.9%	6.7%	8.7%	-5.2%

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes: Number of personnel is based on the average number of personnel in each pay period within the year (Q1 and Q2).

Assumes 142 working days for the Fire Department and 125 working days for all other departments in the year (Q1 and Q2).

Data excludes: unpaid family medical leave, paid parental leave, paid family medical parental leave, unpaid military caretaker leave, training leave, union paid leave, and union unpaid leave taken for all funds.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

DEPARTMENTAL SERVICE DELIVERY REPORT

Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2018

PUBLIC SAFETY									
Police Department									
<div> <div>Part 1 violent crime</div> <div> <div>14,719</div> <div>7,463</div> </div> <div> <div>FY18 Year-End</div> <div>FY19 YTD</div> </div> </div>	Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
	Number of shooting victims	305	381	24.9%	1,274	769	A reduction from FY18	No	The Police Department is implementing Operation PINPOINT, a component of the PPD Violent Crime Reduction Strategy, in an effort to reduce the killings and shootings in Philadelphia. Operation PINPOINT is a multifaceted crime fighting and information sharing strategy designed to identify, collect, analyze, and disseminate information that officers and commanders need to target the worst violent offenders and areas.
	Number of homicides	85	103	21.2%	309	203	A reduction from FY18	No	The Police Department is implementing Operation PINPOINT, a component of the PPD Violent Crime Reduction Strategy, in an effort to reduce the killings and shootings in Philadelphia.
	Number of part 1 violent crimes	3,745	3,613	-3.5%	14,719	7,463	A reduction from FY18	Yes	
	Number of burglaries	1,629	1,661	2.0%	6,496	3,461	A reduction from FY18	Yes	
	Homicide clearance rate	49.4%	42.7%	-13.6%	47.0%	40.9%	60.0%	No	PPD plans to increase the clearance rate through enhancing analytical capacity and technology as part of the Violent Crime Reduction Strategy (PPDVCR), of which Operation PINPOINT is a component. In addition, the Homicide Unit and the Intelligence Bureau have been collaborating on clearing cold cases by accessing non-traditional systems to identify locations of individuals with active warrants, or by exceptional clearance. Exceptional clearance is used in certain situations where elements beyond law enforcement's control prevent the agency from arresting and formally charging the offender. It includes but is not limited to the death of the offender, a victim's refusal to cooperate with the prosecution after the offender has been identified, or denial of extradition because the offender committed a crime in another jurisdiction and is being prosecuted for that offense.
	Percent of officers who are female	21.6%	21.5%	-0.5%	21.7%	21.5%	52.7%	No	Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city. PPD continually strives to hire a workforce that represents all communities within the City of Philadelphia. The Recruitment Unit has done recruiting drives which focus on bringing females into the Department. Additionally, PPD continues to explore different recruiting methods to increase the female workforce.
	Percent of officers who are minority	43.3%	45.9%	6.0%	45.1%	46.8%	57.9%	No	Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city. PPD continually strives to hire a workforce that represents all communities within the City of Philadelphia. The Recruitment Unit has done recruiting drives which focus on bringing minorities into the Department. Additionally, PPD continues to explore different recruiting methods to increase the minority workforce.

Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 DECEMBER 31, 2018

Fire Department

Performance Measure *	FY18 Q2		FY19 Q2		Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
	6	N/A	4	1,378	-33.3%	N/A	6	A reduction from FY18		
Number of civilian fire-related deaths	6	N/A	4	1,378	-33.3%	N/A	6	Establish a new baseline	Yes	After review of fire incident data, the Fire Department determined that some types of fire incidents were being incorrectly categorized. As a result, the Department has updated protocols and provided additional training to front-line staff. Data from FY19 Q1 has begun to reflect these efforts and the Department expects that data quality will continue to improve over the remainder of FY19.
Number of structure fires	N/A	N/A	1,378	1,378	N/A	N/A	2,573	Establish a new baseline	Yes	After review of fire incident data, the Fire Department determined that some types of fire incidents were being incorrectly categorized. As a result, the Department has updated protocols and provided additional training to front-line staff. Data from FY19 Q1 has begun to reflect these efforts and the Department expects that data quality will continue to improve over the remainder of FY19.
Fire engine response time (minutes:seconds)	7:01	7:01	6:39	6:39	-5.2%	7:21	6:43	≤ 5:20	No	After a review of response time data, the Fire Department discovered that cold calls had previously been omitted from the reporting of response times for the QCMR. Cold calls are a response mode without the use of emergency lights and sirens (Reduced Speed). Hot calls are a response mode utilizing emergency lights and sirens (Emergency Speed). National standards for fire reporting dictate that cold calls should be included in response times and actions have been taken to correct this going forward. Previously reported data has also been corrected to reflect the inclusion of cold calls.
Percent of EMS calls responded to within 9:00 minutes **	35.0%	35.0%	32.7%	32.7%	-6.6%	33.0%	32.9%	≥ 90.0%	No	After a review of response time data, the Fire Department discovered that cold calls had previously been omitted from the reporting of response times for the QCMR. National standards for fire reporting dictate that cold calls should be included in response times and actions have been taken to correct this going forward. Previously reported data has also been corrected to reflect the inclusion of cold calls.
* All Fire Department measures under review.										
** All response time-related measures have a margin of error of 10-15% because a first-on-scene time is recorded 85-90% of the time. The Fire Department is currently working diligently to minimize this margin.										

Number of structure fires

2,573

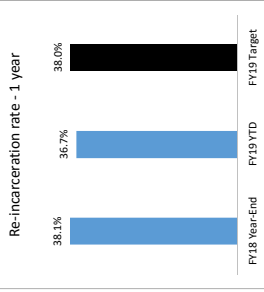


FY19 YTD

Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2018

Philadelphia Prison System

Philadelphia Prison System						On Track to Meet Target?	Comments / Explanation
Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	
Sentenced inmates participating in an educational or treatment program	74.4%	81.7%	9.8%	81.5%	82.6%	80.0%	Prisons is making every effort to enroll sentenced inmates in programs and work assignments. This measure refers to educational or treatment programs, which are one component of inmate placements. Pretrial inmates are placed into institutional or job training programming. All sentenced inmates have to participate in a program, but some are between jobs or are in segregation, meaning that they cannot participate in a program. Thus, this measure is unlikely to reach 100%.
Re-incarceration rate - 1 year	41.0%	35.3%	-13.8%	38.1%	36.7%	38.0%	PDP's one-year re-incarceration rate is based on the number of prisoners who are released from PDP custody and return to PDP custody. The measure for FY19 is comprised of prisoners released from July 1, 2017 through June 30, 2018. If an inmate returns within the specified date ranges one year from that window, that inmate is counted in the one-year figure.
Percent of newly admitted inmates that are processed and housed within 24 hours of admission	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	The 24-hour period is a self-imposed threshold and not a legal requirement. However, the goal is for 100% of inmates to wait no longer than 24 hours (current average is 8-10 hours).



Department of Licenses and Inspections

Department of Licenses and Inspections						On Track to Meet Target?	Comments / Explanation
Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	
Median wait times for over-the-counter permit customers (in minutes)	N/A	25	N/A	N/A	23	22	This is a new measure for FY19. This measure captures wait times only. Accurate data for FY18 cannot be pulled from the queuing system, so it is not available. Wait times increased in FY19 Q2 due to the unexpected attrition of counter staff. L+I expects staffing levels to improve during the second half of FY19 to meet the target.
Percentage of Residential Plan Reviews performed within 15 days	100.0%	99.3%	-0.7%	97.0%	98.7%	99.0%	Yes
Percentage of commercial building, plumbing, electrical and zoning plans reviewed within 20 days	95.3%	98.1%	2.9%	97.0%	98.6%	97.0%	Yes
Number of building, electrical, plumbing, and zoning permits issued	13,940	15,019	7.7%	56,952	29,802	55,000	Yes
Percent of nuisance properties inspected within 20 days	88.0%	82.0%	-6.8%	82.3%	82.5%	85.0%	This measure decreased in FY19 Q2 due to the challenging nature of these inspections. L+I inspects nuisance properties during nights and weekends, accompanied by police officers and sometimes firefighters. Results fluctuate depending on how complex the logistics are for each inspection. Although L+I is behind the FY19 target as of FY19 Q2, the Department expects the percentage to rise during the remainder of the year to meet the target.
Number of demolitions performed	110	107	-2.7%	428	227	500	Yes
Number of "imminently dangerous" properties	167	118	-29.3%	179	118	A reduction from FY18	Yes
Median timeframe from "imminently dangerous" designation to demolition (in days)	131	112	-14.5%	150	130	145	Yes

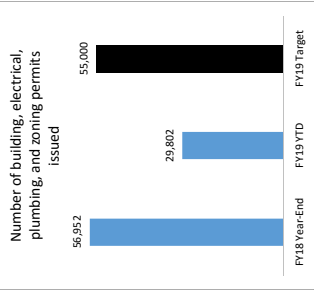


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2018

HEALTH AND HUMAN SERVICES								
Department of Human Services								
Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Dependent placement population (as of the last day of the quarter)	6,019	5,594	-7.1%	5,927	5,594	≤ 5,927	Yes	
Percent of Child Protective Services (CPS) investigations that were determined within 60 days *	98.9%	99.7%	0.8%	99.3%	99.7%	≥ 98.0%	Yes	Data provided is on a one-quarter lag as DHS needs to account for the 60-day window. CPS investigations are conducted pursuant to state law in order to determine whether abuse or neglect occurred. By law, CPS investigations not determined in 60 days can be unfounded automatically. FY19 Q2 data will be available in FY19 Q3. Increases in the number of staff and consistent use of data to track investigation timeliness helped DHS increase the timeliness rate.
Percent of General Protective Services (GPS) investigations that were determined within 60 days *	70.0%	75.3%	7.6%	70.0%	75.3%	≥ 75.0%	Yes	Data provided is on a one-quarter lag as DHS needs to account for the 60-day window. GPS investigations are assessments conducted to determine if a family is in need of child welfare services to prevent abuse or neglect, stabilize family, and safeguard a child's well-being and development. FY19 Q2 data will be available in FY19 Q3. The Department is working on multiple fronts to improve the completion of GPS reports within 60 days. Some of these efforts include adding staff to Intake and Investigations, doing training upgrades, and creating specialty screening units to enable safe diversion of reports to community-based services when there are no safety threats.
Percent of children who enter an out-of-home placement from in-home services **	5.6%	5.3%	-5.4%	8.3%	5.3%	≤ 9.0%	Yes	This is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' percentages. It takes into account activity for the entire fiscal year up to the last day of the quarter being reported. In-home services are case management services provided to a family to stabilize family functioning and prevent placement. Out-of-home placement includes foster care, kinship care, and congregate care.
Percent of children in out-of-home placement who achieved permanency out of all children in placement in a given year **	13.2%	16.2%	22.7%	23.5%	16.2%	28.0%	Yes	This is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' percentages. It takes into account activity for the entire fiscal year up to the last day of the quarter being reported. The rate is calculated by dividing the number of children in placement during the year to date who achieved permanency by the total number of children in placement during the year. Children in care for fewer than eight days are excluded. The permanency rate in FY19 Q2 is three percentage points higher than the FY18 Q2 permanency rate.
Percent of dependent placement population in Congregate Care (as of the last day of the quarter)	11.3%	10.2%	-9.7%	11.7%	10.5%	≤ 12.0%	Yes	Congregate care is a term used to describe highly structured placement settings such as group homes, childcare institutions, and residential treatment facilities collectively.
Percent of dependent placement population in Kinship Care (as of the last day of the quarter)	47.0%	47.7%	1.5%	47.0%	47.3%	48.0%	No	Kinship care is a type of foster care in which a child is placed with a relative (kin). DHS has made great progress in increasing the number of children placed with kin when children have to be removed from their homes. Through continued collaborative efforts with the Community Umbrella Agencies, DHS is seeking further improvement.

Dependent placement population
(as of the last day of the quarter)

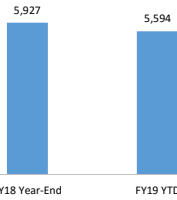


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2018

Percent of dependent placement population in care more than two years (as of the last day of the quarter)	37.1%	38.6%	4.0%	37.6%	39.1%	≤ 36.0%	No	The Department has implemented new initiatives to accelerate the pace of permanency for children in care more than two years. For example, the department added new legal staff in FY18 to reduce caseloads and improve the speed of court proceedings. DHS has also implemented Rapid Permanency Reviews (RPR) to review cases of children in care more than two years and address systemic barriers to permanency. DHS anticipates improved outcomes from these initiatives in one to two years.
Average daily number of youth in detention at the Philadelphia Juvenile Justice Services Center (PJJSC)	157.8	117.6	-25.5%	147.1	116.4	≤ 136.0	Yes	
* These are lagging measures, as DHS needs to account for the 60-day window. Data provided is for the previous quarter. ** These are cumulative measures. They take into account activity for the entire fiscal year up to the last day of the quarter being reported.								

Department of Behavioral Health and Intellectual disAbility Services

Performance Measure		FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Unduplicated persons served in all community-based services, including outpatient services		15,663	12,420	-20.7%	114,995	82,948	90,000	Yes	This is a cumulative measure with the highest number of unique clients reported in the first quarter. This measure now includes all community-based treatment across DBHIDS (Outpatient, Family Services, Wrap-Around, School Services, Case Management, etc.). The number of unique members for Q2 is within the range of what is expected.
Number of admissions to out-of-state residential treatment facilities		29	9	-69.0%	69	27	50	Yes	Clients are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters. DBHIDS's goal is to treat all of the children needing services within the state and not have to look to out-of-state alternatives, so the goal is to keep this number low.
Number of admissions to residential treatment facilities		105	67	-36.2%	470	151	600	Yes	Clients are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters.
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (adults)		47.4%	46.5%	-1.9%	48.3%	47.4%	50.0%	Yes	This measure includes discharges to ambulatory, non-bed-based care. This mirrors the child measure below. The Department has a robust community-based continuum of care that includes Federally Qualified Health Centers (FQHCs), housing supports, case management, and Assertive Community Treatment (ACT) for members. The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher (and closer to the target). To address concerns regarding the rates of follow-up and readmission, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. One of the largest providers has no claims billed this reporting quarter, due to a lag in reporting. The Community Behavioral Health (CBH) claims team is looking into the issue and expects a positive impact for this measure once this is resolved.
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (adults)		12.9%	13.8%	7.0%	12.9%	14.2%	15.0%	Yes	This measure includes both substance abuse and non-substance abuse. To address concerns regarding follow-up and readmission rates, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance.

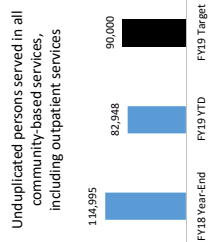
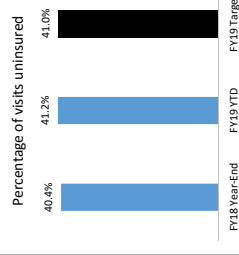


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2018

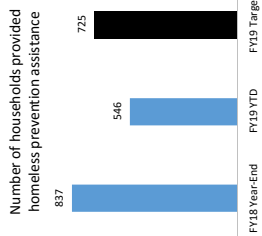
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (children)	75.4%	79.3%	5.2%	76.2%	81.7%	80.0%	Yes	This measure includes discharges to ambulatory, non-bed-based care. This mirrors the adult measure above. The Department has a robust community-based continuum of care that includes Federally Qualified Health Centers (FQHCs), housing supports, case management, and Assertive Community Treatment (ACT) for members. The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher (and closer to the target). To address concerns regarding follow-up and readmission rates, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. One of the largest providers has no claims billed this reporting quarter, due to a lag in reporting. The CBH claims team is looking into the issue and expects a positive impact for this measure once this is resolved.
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (children)	6.9%	8.3%	20.3%	8.4%	8.5%	10.0%	Yes	This measure includes both substance abuse and non-substance abuse. This measure mirrors the adult measure above. CBH Member Services is asking providers to check in with members earlier after they are discharged (after five days, a decrease from six to seven days previously) and to maintain more up-to-date contact information for members. CBH anticipates that, once follow-up rates increase and there is more engagement by providers, the overall 30-day readmission rate may increase further.

Department of Public Health							
Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?
Percentage of visits uninsured	41.1%	41.2%	0.2%	40.4%	41.2%	41.0%	Yes
Number of months between food establishment inspections	16.2	10.0	-38.3%	13.9	10.8	12.0	Yes
Number of New HIV Diagnoses	138	111	-19.6%	495	214	550	Yes
Children 19-35 months with complete immunizations 4:3:1:3:3:1	80.8%	77.0%	-4.7%	80.8%	76.8%	78.5%	No
Percent of all cases with autopsy reports issued within 90 calendar days	98.0%	89.0%	-9.2%	96.5%	92.5%	≥ 90.0%	Yes
Number of patient visits to department-run STD clinics	5,407	5,033	-6.9%	21,758	10,366	21,000	Yes



Office of Homeless Services

Office of Homeless Services						On Track to Meet Target?	Comments / Explanation
Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	
Number of households provided homeless prevention assistance	152	212	39.5%	837	546	725	Yes This figure measures the number of households provided Homeless Prevention assistance. "Household" means individual and/or family. Annual targets are based on funding awarded through the Housing Trust Fund and Community Services Block Grant (CSBG). OHS's annual target assumes \$1,000 of assistance per household. Often, households require less assistance, and OHS is able to serve more households. The number might vary, based on level of need.
Number of households provided rapid rehousing assistance to end their homelessness	99	95	-4.0%	447	195	400	Yes This figure measures the Office of Homeless Services' Rapid Rehousing units. Totals vary across quarters, and the pace toward the year-end goal depends administratively on grant timing, contracting, referrals, and time it takes for households to locate and move into a housing unit in the community.
Percent of exits to permanent housing destinations from shelter and transitional housing programs	30.0%	35.0%	16.7%	35.0%	35.0%	30.0%	Yes This is a new measure for FY19. OHS expanded the number of programs participating in the Homeless Management Information System (HMIS) starting in late FY18. The FY19 target is lower than the FY18 year-end, as it is not yet clear whether OHS will see the same overall rate in FY19 as was seen in FY18. While the target is lower because of that uncertainty, the year-to-date percent is equal to the year-end percent in FY18. Over time, this expansion will give OHS a better overall picture of the system.



COMMUNITY AND CULTURE
 The Free Library of Philadelphia

COMMUNITY AND CULTURE The Free Library of Philadelphia						On Track to Meet Target?	Comments / Explanation
Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	
In-person visits	1,166,861	1,182,408	1.3%	4,961,270	2,394,380	5,400,000	Yes Five new 21st-Century Libraries are opening in FY19 along with newly-renovated areas of Parkway Central.
Virtual visits via FLP website	1,481,191	1,582,954	6.9%	6,361,657	3,384,778	6,500,000	Yes
Digital access	851,986	937,183	10.0%	3,568,923	1,958,242	3,700,000	Yes This measure includes digital reach and activities, including Wi-Fi usage, eBook circulation, electronic resource/database use and public computer use. This measure counts every login.
New Youth library cards	48,019	2,751	-94.3%	57,367	6,228	26,000	No This measure tracks the number of children and teens who have never been Free Library cardholders. The FY19 target number used is a stretch goal, as most School District school-aged children received cards last fiscal year.
Preschool Program Attendance	25,327	31,044	22.6%	109,091	61,334	110,000	Yes Program attendance reflects the day-to-day activities of library staff to engage community residents in life-long learning.
Children's Program Attendance	76,794	74,214	-3.4%	313,045	141,947	315,000	Yes The FLP is down 14 children's librarians in FY19 Q2 as compared to FY18 Q2 when the FLP was down 9 children's librarians.
Teen Program Attendance	13,782	15,713	14.0%	57,882	30,724	58,000	Yes
Adult Program Attendance	62,850	70,059	11.5%	212,228	115,877	215,000	Yes
Senior Program Attendance	3,915	4,531	15.7%	11,061	11,355	14,500	Yes

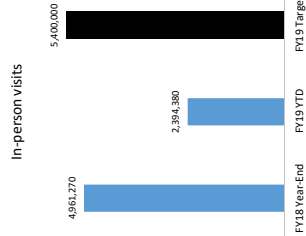


Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 DECEMBER 31, 2018

Philadelphia Parks and Recreation

Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Number of programs *	446	541	21.3%	3,291	2,104	3,300	Yes	Quarter 1 is PPR's biggest staff-led quarter due to camps. PPR had 1,373 internal programs and 731 external permitted programs during FY19 Q1 and Q2 (combined).
Number of unique individuals who attended programs *	24,225	23,671	-2.3%	211,766	109,583	220,000	Yes	PPR had 56,299 attendees at internal programs and 53,284 attendees at external permitted programs during FY19 Q1 and Q2 (combined).
Total visits	2,366,254	2,189,615	-7.5%	9,530,484	5,502,729	9,300,000	Yes	
New trees planted	2,901	1,131	-61.0%	4,325	1,131	2,796	Yes	This measure does not report for quarters 1 and 3. The FY19 target is lower than the FY18 year-end figure due to a large planting project that is scheduled for FY20. Resources that would normally be expended in FY19 are being dedicated to this project. PPR will plant and distribute more trees in Q4 than in Q2 and is projected to meet the target by year-end.
* Programs run, on average, 19 weeks.								

COMMERCE

Commerce Department: Division of Aviation

Performance Measure *	FY18 Q1	FY19 Q1	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Enplaned passengers (million)	3.91	4.28	9.5%	15.25	4.28	15.36	Yes	
Operations (# arrivals and departures)	96,207	100,119	4.1%	371,397	100,119	368,000	Yes	
Freight and mail cargo (tons)	112,449	137,243	22.0%	510,431	137,243	515,000	Yes	
Non-airline revenue (\$ million)	\$31.80	\$37.36	17.5%	\$137.20	\$37.36	\$136.00	Yes	
Retail/beverage sales (\$ million)	\$53.55	\$62.00	15.8%	\$208.67	\$62.00	\$212.00	Yes	
* All measures are reported on a lagging basis (one quarter behind the current quarter being reported).								

Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 DECEMBER 31, 2018

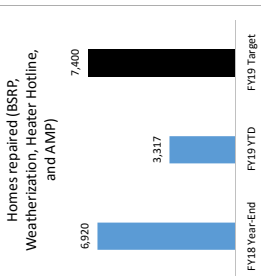
PLANNING AND DEVELOPMENT									
Planning and Development: Division of Housing and Community Development									
<div>Homes repaired (BSRP, Weatherization, Heater Hotline, and AMP)</div> 	Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
	Mortgage foreclosures diverted	241	334	38.6%	1,088	643	1,100	Yes	Output is driven by available program funding. To prevent homeowners from becoming homeless due to foreclosure, the program links a Court of Common Pleas order requiring that homeowners facing foreclosure have an opportunity to meet with their lenders to negotiate an alternative to foreclosure with City-funded housing counseling, outreach, a hotline, and legal assistance. Foreclosures are a function of the market; therefore, the number of mortgage foreclosures diverted is subject to fluctuation.
	Homes repaired (BSRP, Weatherization, Heater Hotline, and AMP)	1,851	1,708	-7.7%	6,920	3,317	7,400	Yes	Output is driven by available program funding. The Basic Systems Repair Program (BSRP) is a grant-assisted program that allows the Philadelphia Housing Development Corporation to make repairs to the basic systems (plumbing, heating, roofing, electrical and structural repairs) of homes owned and occupied by low-income Philadelphia residents. Grant repairs can be completed up to a limit of \$18,000 per property. A \$60 million bond issuance in the spring of 2017 is providing additional home repair services over three years, helping to eliminate the waiting lists for these programs. The FY19 target is higher than the FY18 year-end, as Planning and Development is adding the Adaptive Modification Program (AMP) in FY19. AMP is expected to increase the overall number of homes repaired in FY19 to exceed FY18 performance.
	Unique lots stabilized, greened, and maintained	12,841	12,481	-2.8%	12,841	12,481	12,000	Yes	This measure is calculated as a point in time at the end of the quarter. The number of unique lots greened and cleaned includes land stabilization programs (such as initial cleaning, soil treatment, tree planting and fencing of up to 300 new selected blighted lots) and land maintenance.
	Clients receiving counseling	N/A	1,671	N/A	N/A	3,584	8,000	No	Housing counselors 1) serve as advocates for homeowners as they face the challenges of homeownership; and 2) prepare prospective homeowners to meet those challenges. FY18 numbers are not available, as Planning and Development experienced issues with switching from one case management system to another in FY18. This issue has been resolved for FY19.

Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 DECEMBER 31, 2018

TRANSPORTATION AND INFRASTRUCTURE

Streets Department

Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Recycling rate	17.0%	14.0%	-17.6%	17.0%	15.0%	17.0%	Yes	Significant changes in the global recycling market have drastically decreased demand for recycling products and materials. There has been a significant change in acceptance quality requirements of recycled products overseas, greatly decreasing demand for paper products. In addition, changes in the composition of recycled materials collected (i.e. decreased quantity of mixed paper, cardboard, and container weight products such as aluminum, steel and plastic containers), has also negatively impacted the City's recycling diversion rate over the last several years. This combination has made it very difficult to reach target recycling rate objectives.
On-time collection (by 3 PM): recycling	96.0%	96.0%	0.0%	95.9%	96.5%	97.0%	No	Streets has experienced intermittent staff shortages due to high absentee rates making it necessary to divert compactors and crews to additional routes beyond their regularly scheduled assignments, thereby impacting the Department's on-time rate. Streets expects the on-time collection rate to improve throughout FY19.
On-time collection (by 3 PM): trash	92.0%	88.0%	-4.3%	80.8%	87.0%	90.0%	No	Streets has experienced intermittent staff shortages due to high absentee rates making it necessary to divert compactors and crews to additional routes beyond their regularly scheduled assignments, thereby impacting the Department's on-time rate. Streets expects the on-time collection rate to improve throughout FY19.
Percentage of time potholes are repaired within 3 days	97.0%	93.0%	-4.1%	90.0%	91.0%	90.0%	Yes	The great majority of potholes were repaired within three days; however, several outliers specifically during the month of September skewed the overall average for the first quarter. It is expected this measure will ultimately trend back to normal going forward.
Pothole response time (days)	3.6	2.0	-0.4	3.4	3.5	3.0	Yes	
Miles resurfaced	20	25	25.0%	77	55	95	Yes	
Tons of refuse collected and disposed	136,797	157,003	14.8%	575,095	313,472	580,000	Yes	
Tons of recycling collected and disposed	23,040	21,892	-5.0%	100,599	48,195	102,823	No	Significant changes in the global recycling market have drastically decreased demand for recycling products and materials. There has been a significant change in acceptance quality requirements of recycled products overseas, greatly decreasing demand for paper products, and, as a result, significantly increasing the cost of recycling processing operations. In order to mitigate costs, and in response to more stringent quality requirements, the Department has had to divert sub-quality recycling materials into the regular trash stream, decreasing the amount of recycling tons processed.

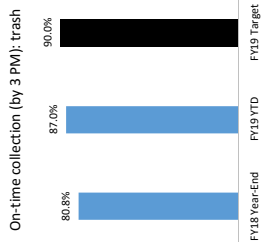


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2018

Water Department

Performance Measure *	FY18 Q1	FY19 Q1	Change	FY18 Year-End	FY19 YTD	FY19 Target	Target Met?	Comments / Explanation
Millions of gallons of treated water	17,825	21,572	21.0%	81,485	21,572	meet customer demand	Yes	PWD's target is to meet customers' demand. The measure is calculated by taking weekly average treatment flow summed for 3 plants x 7 days to get millions of gallons of treated water.
Percent of time Philadelphia's drinking water met or surpassed state and federal standards	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes	
Miles of pipeline surveyed for leakage	229	153	-33.2%	742	153	1,110	Yes	There were 50 more breaks witnessed in Q1 of FY19 (153 leaks) as compared to Q1 of FY18 (103 leaks), increasing this unit's referral work. This unit goes out to each break to detect additional leaks. Water anticipates that the number of miles surveyed will increase during the remainder of the year to meet the target.
Water main breaks repaired	100	151	51.0%	977	151	905	Yes	The Department's target is to repair all water main breaks.
Average time to repair a water main break upon crew arrival at site (hours)	6.1	7.0	14.1%	6.5	7.0	8.0	Yes	Eight hours is the Water Department's service-level agreement (SLA). There were 50 more breaks witnessed in Q1 of FY19 (153 leaks) as compared to Q1 of FY18 (103 leaks), increasing this unit's arrival time in FY19 Q1 as compared to FY18 Q1.
Percent of hydrants available	99.4%	99.5%	0.1%	99.5%	99.5%	99.7%	Yes	In FY18, PWD's inventory of hydrant parts was depleted due to a delay in awarding a Departmental contract. The contract has since been awarded and materials for hydrant maintenance have been procured for FY19.
Number of storm inlets cleaned/year	27,505	25,836	-6.1%	103,535	25,836	100,000	Yes	This is the number of inlets cleaned each quarter in PWD's system, which contains over 79,000 inlets.
Constructed greened acres	58	73	25.9%	201	73	200	Yes	
Number of Green Acres Design Completed/year	134	72	-46.3%	433	72	300	Yes	
* All measures are reported on a lagging basis (one quarter behind the current quarter being reported).								

Average time to repair a water main break upon crew arrival at site (hours)

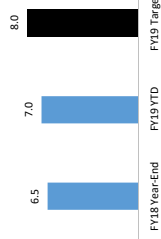


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2018

MANAGING DIRECTOR'S OFFICE									
Office of Fleet Management									
<div>Fleet availability - citywide</div> <div><div><div>90.9%</div><div>91.6%</div><div>90.0%</div></div><div><div></div><div></div><div></div></div></div> <div><div>FY18 Year-End</div><div>FY19 YTD</div><div>FY19 Target</div></div>	Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
	Fleet availability - citywide	91.0%	91.4%	0.4%	90.9%	91.6%	90.0%	Yes	New vehicle purchases since FY16 have enabled Fleet to meet its citywide vehicle availability targets.
	Percent of SLA met for medic units	118.2%	120.4%	1.9%	120.0%	120.7%	100.0%	Yes	The SLA is met when 55 of 75 medic units are available. Fleet's Optimal Vehicle Replacement Strategy for medic unit purchases enabled Fleet to meet the SLA.
	Percent of SLA met for trash compactors	99.6%	99.4%	-0.2%	98.0%	100.7%	100.0%	Yes	The SLA is met when 241 of 326 compactors are available. Fleet ordered and received 30 new compactors in FY18.
	Percent of SLA met for radio patrol cars	94.4%	100.1%	6.1%	95.3%	100.9%	100.0%	Yes	The SLA is met when 675 of 750 or 90% of the active radio patrol car inventory is available. In FY19, Fleet will be purchasing 150 new radio patrol cars to replenish the inventory.
	Median age of vehicle: General Fund	4.83	4.04	-16.4%	4.75	4.15	4.50	Yes	Since FY16, the Water Department purchased 490 new vehicles (nearly 48% of their overall vehicle inventory) with an acquisition cost of \$32.855 million.
	Median age of vehicle: Water Fund	9.80	3.21	-67.2%	8.52	4.52	6.00	Yes	Since FY18 Q2, 284 new vehicles were placed into service and 183 old vehicles were relinquished from service. This has driven down the median age during this period.
Median age of vehicle: Aviation Fund	10.63	6.91	-35.0%	10.51	8.18	8.00	Yes	Median age is above the target due to lack of adequate vehicle replacement. The revised purchase plan in upcoming fiscal years will enable Fleet to continue to drive down the median age of vehicles to meet the target. Since FY16, the Division of Aviation purchased 151 new vehicles (just over 47% of their overall vehicle inventory) with an acquisition cost of \$9,881 million. Since FY18 Q2, 70 new vehicles were placed into service and 59 old vehicles relinquished from service. This has driven down the median age during this period.	
Percent of vehicles repaired in one day or less	55.3%	54.3%	-1.8%	57.4%	53.2%	70.0%	No	Fleet's Optimal Vehicle Replacement Strategy and associated additional funding for vehicle purchases will better enable routine maintenance on newer vehicles going forward. This is expected to drive down the volume of repairs, better enabling Fleet to meet the target.	
Department of Public Property									
<div>Percent of work orders completed within service level</div> <div><div><div>88.5%</div><div>83.8%</div><div>90.0%</div></div><div><div></div><div></div><div></div></div></div> <div><div>FY18 Year-End</div><div>FY19 YTD</div><div>FY19 Target</div></div>	Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
	Number of substantially completed construction projects	14	19	35.7%	40	26	42	Yes	A project that is substantially complete is at least 95% complete.
	Facilities division work order volume	3,877	3,054	-21.2%	15,797	5,665	11,500	No	DPP is moving to have contractors handle more work requests. These work orders are not counted in DPP's work order system, as they go directly to the contractors. Thus, the volume captured in this measure has decreased (but the overall work order volume has not).
Percent of work orders completed within service level	83.0%	83.5%	0.6%	88.5%	83.8%	90.0%	No	DPP is realigning supervisory assignments to facilitate more satisfactory completion of work orders during the remainder of FY19.	

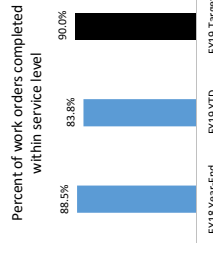
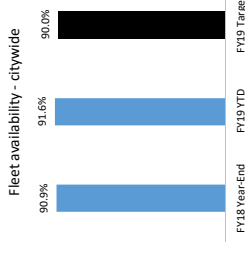


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2018

Office of Sustainability								
Performance Measure *	FY18 Q1	FY19 Q1	Change	FY18 Year-End	FY19 YTD	FY19 Target	Target Met?	Comments / Explanation
City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)	0.80	0.81	1.3%	4.02	0.81	3.78	Yes	FY19 Q2 data will be available in FY19 Q3. The target is based on a 3% reduction in usage from the three-year average for FY16-18.
City of Philadelphia facility energy cost including General, Aviation and Water Funds (\$ Million)	\$13.5	\$14.3	5.9%	\$62.8	\$14.3	\$67.0	Yes	
* These measures are lagging indicators, due to delays in billing for energy use data.								
Managing Director's Office: 311 Call Center								
Performance Measure	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Percent of calls answered within 20 seconds	78.0%	64.0%	-17.9%	50.8%	55.0%	50.0%	Yes	311 is averaging six callouts per day and is currently reviewing attendance policies. At mid-year, 311 is in its low call volume season. 311 accepts L+H eCLIPSE calls which have increased the wait time, due to the complexity of the calls. 311 is in the process of setting up an L+H pod with six designated agents to handle these complex calls and hopefully alleviate wait times.
Percent of 311 NPS survey respondents who are "service detractors"	33.0%	41.0%	24.2%	31.8%	41.0%	< 50.0%	Yes	"Service detractors" fall somewhere between 0 and 6 on a 10-point scale of "How likely are you to recommend Philly311 to a friend or colleague?" This score has increased due to complex L+H eCLIPSE calls.
Percent of residents who utilize mobile and web applications to contact 311	41.0%	46.0%	12.2%	41.8%	44.5%	45.0%	Yes	This measure refers to the number of contacts using mobile and web applications to contact 311. 311 expects that the percentage will continue to increase over the remainder of FY19 to meet the target.
Average score for tickets and phone calls monitored by 311 supervisors	87.0%	86.8%	-0.2%	86.0%	86.9%	86.0%	Yes	Agents are scored on a six-point scale and are graded by pass/fail. Supervisors monitor two calls per week, and 311's Quality Assurance Associate continues to create new quality components to assess quality. This average is based off the quality of tickets submitted within 311's system by an agent. Accuracy of information and customer service is also measured.

City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)			
	FY18 Year-End	FY19 YTD	FY19 Target
	4.02	0.81	3.78

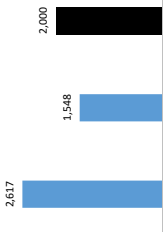
Percent of calls answered within 20 seconds			
	FY18 Year-End	FY19 YTD	FY19 Target
	50.8%	55.0%	50.0%

Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 DECEMBER 31, 2018

Managing Director's Office: Community Life Improvement Program (CLIP)

Performance Measure *	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Graffiti abatement: properties and street fixtures cleaned	34,491	28,796	-16.5%	133,099	63,309	125,000	Yes	
Community Partnership Program: groups that received supplies	149	80	-46.3%	701	284	575	Yes	
Community Service Program: citywide cleanup projects completed	640	838	30.9%	2,617	1,548	2,000	Yes	Employees have been moved into the Community Service Program to assist residents with community clean-ups, resulting in a relatively high number of completed projects compared to the prior year.
Vacant Lot Program: vacant lot abatements	3,811	2,740	-28.1%	12,508	6,305	12,000	Yes	
Vacant Lot Program: vacant lot compliance rate	34.0%	37.0%	8.8%	31.5%	36.0%	25.0%	Yes	Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. Vacant lot violation compliance by owners varies depending upon ownership, as many long-term owners are unaccounted for. Many of the owners' addresses in CLIP's system are the actual vacant lot addresses, meaning that there are no owners on record.
Community Life Improvement: exterior property maintenance violations	2,052	2,693	31.2%	12,245	7,579	11,000	Yes	The FY19 target is based on three-year historical data.
Community Life Improvement: exterior property maintenance compliance rate	58.0%	64.0%	10.3%	62.2%	63.0%	60.0%	Yes	Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. In the warmer/busy months, the compliance rate is higher due to volume of requests allowing for the owner to have additional time to clean his/her property. CLIP is unlikely to reach the compliance rate as it moves into new sections of the city where owners are not familiar with CLIP's timeframe for addressing property violations.
* FY19 targets are lower than FY18 year-end figures due to redeployment of resources to meet additional demands for special clean-ups in areas impacted by opioids.								

Community Service Program: citywide cleanup projects completed



City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Water Fund**

All Departments
For the Period Ending December 31, 2018

Category	FY 2018 Unaudited Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)
REVENUES								
Taxes								
Locally Generated Non - Tax Revenues	715,640,437	354,194,639	354,194,639	0	700,211,000	700,211,000	701,361,000	1,150,000
Other Governments	569,484	698,175	698,175	0	1,000,000	1,000,000	1,000,000	0
Revenues from Other Funds of City - Net of Rate Stabilization Fund (I See Note 1)	33,860,295	0	0	0	29,138,000	29,138,000	37,397,300	8,259,300
Revenue from Other Funds of City - Rate Stabilization Fund	24,629,568	0	0	0	84,359,000	84,359,000	74,949,700	(9,409,300)
Total Revenues and Other Sources	774,699,784	354,892,814	354,892,814	0	814,708,000	814,708,000	814,708,000	0
OBLIGATIONS / APPROPRIATIONS								
Personal Services	132,309,262	64,930,358	64,930,358	0	143,902,078	146,107,975	146,107,975	(2,205,897)
Personal Services - Employee Benefits	133,844,257	86,846,920	86,846,920	0	138,140,401	139,088,937	139,088,937	(948,536)
Sub-Total Employee Compensation	266,153,519	151,777,278	151,777,278	0	282,042,479	285,196,912	285,196,912	(3,154,433)
Purchase of Services	175,855,338	145,151,163	145,151,163	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies and Equipment	50,076,788	32,200,922	32,200,922	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities and Taxes	6,779,219	2,002,791	2,002,791	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	126,579,763	126,579,763	0	212,992,336	212,992,336	212,992,336	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	3,154,433
Payments to Other Funds - Rate Stabilization Fund	0	0	0	0	0	0	0	0
Total Obligations / Appropriations	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Operating Surplus / (Deficit)	(32,413,215)	(102,819,103)	(102,819,103)	0	(30,000,000)	(30,000,000)	(30,000,000)	0
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS								
Prior Year Fund Balance	0	0	0	0	0	0	0	0
Net Adjustments - Prior Years	32,413,215	0	0	0	30,000,000	30,000,000	30,000,000	0
Total Net Adjustments	32,413,215	0	0	0	30,000,000	30,000,000	30,000,000	0
Year End Fund Balance	0	(102,819,103)	(102,819,103)	0	0	0	0	0

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund**

For the Period Ending December 31, 2018

Department	FY 2018 Unaudited Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	318	265,864	265,864	0	200,000	200,000	300,000	100,000	100,000
Sale of Vehicles	318	265,864	265,864	0	200,000	200,000	300,000	100,000	100,000
Licenses & Inspections	35,356	19,684	19,684	0	35,000	35,000	35,000	0	0
Miscellaneous	35,356	19,684	19,684	0	35,000	35,000	35,000	0	0
Water	64,626,063	21,598,067	21,598,067	0	53,625,000	53,625,000	53,625,000	0	0
Sewer Charges to Other Municipalities	37,427,705	18,204,593	18,204,593	0	37,145,000	37,145,000	37,145,000	0	0
Water & Sewer Permits Issued by L & I	5,522,093	2,771,708	2,771,708	0	2,520,000	2,520,000	2,520,000	0	0
Contribution - Sinking Fund Reserve	19,000,000	0	0	0	12,000,000	12,000,000	12,000,000	0	0
Miscellaneous	2,676,265	621,766	621,766	0	1,960,000	1,960,000	1,960,000	0	0
Revenue	649,386,745	331,274,107	331,274,107	0	645,801,000	645,801,000	645,801,000	0	0
Sales & Charges	634,322,844	324,056,662	324,056,662	0	633,018,000	633,018,000	633,018,000	0	0
Fire Service Connections	3,169,265	1,725,771	1,725,771	0	3,474,000	3,474,000	3,474,000	0	0
Surcharges	5,627,537	2,317,179	2,317,179	0	4,101,000	4,101,000	4,101,000	0	0
Miscellaneous	6,267,099	3,174,495	3,174,495	0	5,208,000	5,208,000	5,208,000	0	0
Procurement	85,471	13,788	13,788	0	100,000	100,000	100,000	0	0
Miscellaneous	85,471	13,788	13,788	0	100,000	100,000	100,000	0	0
City Treasurer	1,506,484	1,023,129	1,023,129	0	450,000	450,000	1,500,000	1,050,000	1,050,000
Interest Earnings	1,506,484	1,023,129	1,023,129	0	450,000	450,000	1,500,000	1,050,000	1,050,000
Total Local Non-Tax Revenue	715,640,437	354,194,639	354,194,639	0	700,211,000	700,211,000	701,361,000	1,150,000	1,150,000
<u>Other Governments</u>									
Water	569,484	698,175	698,175	0	1,000,000	1,000,000	1,000,000	0	0
State	562,654	698,175	698,175	0	1,000,000	1,000,000	1,000,000	0	0
Federal	6,830	0	0	0	0	0	0	0	0
Total Other Governments	569,484	698,175	698,175	0	1,000,000	1,000,000	1,000,000	0	0
<u>Revenue from Other Funds</u>									
Water	58,489,863	0	0	0	113,497,000	113,497,000	112,347,000	(1,150,000)	(1,150,000)
General Fund	29,362,223	0	0	0	24,348,000	24,348,000	32,607,300	8,259,300	8,259,300
Aviation Fund	4,128,072	0	0	0	4,390,000	4,390,000	4,390,000	0	0
Employee Benefit Fund	370,000	0	0	0	400,000	400,000	400,000	0	0
Rate Stabilization Fund	24,629,568	0	0	0	84,359,000	84,359,000	74,949,700	(9,409,300)	(9,409,300)
Total Revenue from Other Funds	58,489,863	0	0	0	113,497,000	113,497,000	112,347,000	(1,150,000)	(1,150,000)
Total - All Sources	774,699,784	354,892,814	354,892,814	0	814,708,000	814,708,000	814,708,000	0	0

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**Quarterly City Managers Report
Departmental Obligations Summary
Water Fund**

For the Period Ending December 31, 2018

Department	FY 2018 Unaudited Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year			
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under Adopted Budget
		12,129,030	12,129,030	0	31,966,821	32,203,620	32,203,620	
Office of Innovation & Technology	22,068,991							
Personal Services	6,236,674	3,019,767	3,019,767	0	8,003,747	8,240,546	8,240,546	0
Purchase of Services	13,806,992	8,642,558	8,642,558	0	20,930,724	20,930,724	20,930,724	0
Materials, Supplies & Equipment	2,025,325	466,705	466,705	0	3,032,350	3,032,350	3,032,350	0
Managing Director	138,550							
Personal Services	138,550	0	0	0	138,550	138,550	138,550	0
Public Property	4,256,817							
Purchase of Services	4,256,817	4,265,847	4,265,847	0	4,265,847	4,265,847	4,265,847	0
Office of Fleet Management	7,413,972							
Personal Services	2,891,880	1,458,876	1,458,876	0	8,825,836	8,846,754	8,846,754	0
Purchase of Services	1,036,762	512,111	512,111	0	1,489,000	1,489,000	1,489,000	0
Materials, Supplies & Equipment	3,485,330	2,472,864	2,472,864	0	4,274,640	4,274,640	4,274,640	0
Water	383,131,502							
Personal Services	110,753,656	54,658,660	54,658,660	0	419,220,912	417,763,513	417,763,513	0
Purchase of Services	150,956,803	128,812,907	128,812,907	0	119,823,412	121,520,446	121,520,446	0
Materials, Supplies & Equipment	43,641,824	28,905,651	28,905,651	0	173,643,500	173,643,500	173,643,500	0
Contributions, Indemnities & Taxes	6,779,219	500,000	500,000	0	54,083,000	54,083,000	54,083,000	0
Payments to Other Funds-Rate Stabilization Fd	0	0	0	0	671,000	671,000	671,000	0
Payments to Other Funds-Water Residual Fd	28,904,525	0	0	0	0	0	0	0
Payments to Other Funds-Other	42,095,475	0	0	0	37,000,000	33,845,567	33,845,567	0
Finance	133,844,257							
Personal Services - Fringe Benefits	133,844,257	88,349,711	88,349,711	0	34,000,000	34,000,000	34,000,000	0
Contributions, Indemnities & Taxes	0	86,846,920	86,846,920	0	146,640,401	147,588,937	147,588,937	0
Revenue	15,468,436							
Purchase of Services	9,735,827	7,336,144	7,336,144	0	138,140,401	139,088,937	139,088,937	0
Materials, Supplies & Equipment	4,834,053	4,504,972	4,504,972	0	8,500,000	8,500,000	8,500,000	0
Contributions, Indemnities & Taxes	898,556	2,477,757	2,477,757	0	16,664,500	16,852,407	16,852,407	0
Sinking Fund	237,248,135							
Debt Service	237,248,135	353,415	353,415	0	10,171,000	10,358,907	10,358,907	0
Procurement	84,412							
Personal Services	84,412	0	0	0	5,089,000	5,089,000	5,089,000	0
Law	2,878,899							
Personal Services	2,878,899	36,794	36,794	0	1,429,500	1,429,500	1,429,500	0
Purchase of Services	2,387,984	1,634,838	1,634,838	0	5,000	5,000	5,000	0
Materials, Supplies & Equipment	471,162	1,233,217	1,233,217	0	212,992,336	212,992,336	212,992,336	0
Office of Sustainability	25,753							
Personal Services	93,874	0	0	0	93,093	93,093	93,093	0
Purchase of Services	63,874	0	0	0	3,240,830	3,304,069	3,304,069	0
Water, Sewer & Storm Water Rate Board	485,154							
Personal Services	22,405	58,721	58,721	0	2,506,206	2,569,445	2,569,445	0
Purchase of Services	462,749	18,072	18,072	0	691,614	691,614	691,614	0
Materials, Supplies & Equipment	0	40,649	40,649	0	43,010	43,010	43,010	0
Total Water Fund	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	64,930,358	64,930,358	0	143,902,078	146,107,975	146,107,975	0
Personal Services - Fringe Benefits	133,844,257	86,846,920	86,846,920	0	138,140,401	139,088,937	139,088,937	0
Sub-Total Employee Compensation	266,153,519	151,777,278	151,777,278	0	282,042,479	285,196,912	285,196,912	0
Purchase of Services	175,855,338	145,151,163	145,151,163	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies & Equipment	50,076,788	32,200,922	32,200,922	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities & Taxes	6,779,219	2,002,791	2,002,791	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	126,579,763	126,579,763	0	212,992,336	212,992,336	212,992,336	0
Payments to Other Funds	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	0
Total Water Fund	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	64,930,358	64,930,358	0	143,902,078	146,107,975	146,107,975	0
Personal Services - Fringe Benefits	133,844,257	86,846,920	86,846,920	0	138,140,401	139,088,937	139,088,937	0
Sub-Total Employee Compensation	266,153,519	151,777,278	151,777,278	0	282,042,479	285,196,912	285,196,912	0
Purchase of Services	175,855,338	145,151,163	145,151,163	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies & Equipment	50,076,788	32,200,922	32,200,922	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities & Taxes	6,779,219	2,002,791	2,002,791	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	126,579,763	126,579,763	0	212,992,336	212,992,336	212,992,336	0
Payments to Other Funds	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	0
Total Water Fund	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	64,930,358	64,930,358	0	143,902,078	146,107,975	146,107,975	0
Personal Services - Fringe Benefits	133,844,257	86,846,920	86,846,920	0	138,140,401	139,088,937	139,088,937	0
Sub-Total Employee Compensation	266,153,519	151,777,278	151,777,278	0	282,042,479	285,196,912	285,196,912	0
Purchase of Services	175,855,338	145,151,163	145,151,163	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies & Equipment	50,076,788	32,200,922	32,200,922	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities & Taxes	6,779,219	2,002,791	2,002,791	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	126,579,763	126,579,763	0	212,992,336	212,992,336	212,992,336	0
Payments to Other Funds	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	0
Total Water Fund	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	64,930,358	64,930,358	0	143,902,078	146,107,975	146,107,975	0
Personal Services - Fringe Benefits	133,844,257	86,846,920	86,846,920	0	138,140,401	139,088,937	139,088,937	0
Sub-Total Employee Compensation	266,153,519	151,777,278	151,777,278	0	282,042,479	285,196,912	285,196,912	0
Purchase of Services	175,855,338	145,151,163	145,151,163	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies & Equipment	50,076,788	32,200,922	32,200,922	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities & Taxes	6,779,219	2,002,791	2,002,791	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	126,579,763	126,579,763	0	212,992,336	212,992,336	212,992,336	0
Payments to Other Funds	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	0
Total Water Fund	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	64,930,358	64,930,358	0	143,902,078	146,107,975	146,107,975	0
Personal Services - Fringe Benefits	133,844,257	86,846,920	86,846,920	0	138,140,401	139,088,937	139,088,937	0
Sub-Total Employee Compensation	266,153,519	151,777,278	151,777,278	0	282,042,479	285,196,912	285,196,912	0
Purchase of Services	175,855,338	145,151,163	145,151,163	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies & Equipment	50,076,788	32,200,922	32,200,922	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities & Taxes	6,779,219	2,002,791	2,002,791	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	126,579,763	126,579,763	0	212,992,336	212,992,336	212,992,336	0
Payments to Other Funds	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	0
Total Water Fund	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	64,930,358	64,930,358	0	143,902,078	146,107,975	146,107,975	0
Personal Services - Fringe Benefits	133,844,257	86,846,920	86,846,920	0	138,140,401	139,088,937	139,088,937	0
Sub-Total Employee Compensation	266,153,519	151,777,278	151,777,278	0	282,042,479	285,196,912	285,196,912	0
Purchase of Services	175,855,338	145,151,163	145,151,163	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies & Equipment	50,076,788	32,200,922	32,200,922	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities & Taxes	6,779,219	2,002,791	2,002,791	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	126,579,763	126,579,763	0	212,992,336	212,992,336	212,992,336	0
Payments to Other Funds	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	0
Total Water Fund	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	64,930,358	64,930,358	0	143,902,078	146,107,975	146,107,975	0
Personal Services - Fringe Benefits	133,844,257	86,846,920	86,846,920	0	138,140,401	139,088,937	139,088,937	0
Sub-Total Employee Compensation	266,153,519	151,777,278	151,777,278	0	282,042,479	285,196,912	285,196,912	0
Purchase of Services	175,855,338	145,151,163	145,151,163	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies & Equipment	50,076,788	32,200,922	32,200,922	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities & Taxes	6,779,219	2,002,791	2,002,791	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	126,579,763	126,579,763	0	212,992,336	212,992,336	212,992,336	0
Payments to Other Funds	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	0
Total Water Fund	807,112,999	457,711,917	457,711,917	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	64,930,358	64,930,358					

**Quarterly City Managers Report
Analysis of Projected Year-End Variances
Water Fund**

All Departments

For the Period Ending December 31, 2018

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Local Non-Tax Revenues	\$0.1 \$1.0	Fleet Management - Increase in Vehicle Sales City Treasurer-Interest proceeds higher than anticipated
Revenue from Other Funds	\$8.3 (\$9.4)	Reinstate Fire Connection Charges from the General Fund Rate Stabilization -Requirement to offset increased revenue estimates
Subtotal	\$0.0	
<u>Obligations / Appropriations</u>		
No variance to report		
	\$0.0	
<u>Other Adjustments</u>		
	\$0.0	
Subtotal	\$0.0	
Total	\$0.0	

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**Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund**

For the Period Ending December 31, 2018

Department	FY 2018 Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection		
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection	Adopted Budget	Target Budget
Office of Innovation & Technology	85	85	85	0	106	106	106	0	0
	52	53	53	0	58	58	58	0	0
Water	1,887	1,885	1,885	0	2,188	2,188	2,188	0	0
Revenue	205	209	209	0	232	232	232	0	0
Procurement	1	2	2	0	2	2	2	0	0
Law	26	32	32	0	30	32	32	(2)	0
Water, Sewer & Stormwater Rate Board	0	1	1	0	1	1	1	0	0
Total Water Fund	2,256	2,267	2,267	0	2,617	2,619	2,619	(2)	0

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

AVIATION FUND QUARTERLY REPORT

**Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending December 31, 2018**

Department	FY 2018 Unaudited Actual	Fiscal Year 2019 Year to Date		Fiscal Year 2019 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection
							Adopted Budget Target Budget
<u>Local Non-Tax Revenues</u>							
Fleet Management	0	0	0	0	25,000	25,000	0 0
Sale of Vehicles	0	0	0	0	25,000	25,000	0 0
Procurement	517	1,060	1,060	0	10,000	10,000	0 0
Miscellaneous	517	1,060	1,060	0	10,000	10,000	0 0
City Treasurer	2,196,717	495,215	495,215	0	1,000,000	1,000,000	0 0
Interest Earnings	2,196,717	495,215	495,215	0	1,000,000	1,000,000	0 0
Commerce - Division of Aviation	432,947,551	198,097,871	198,097,871	0	458,530,000	458,530,000	0 0
Concessions	51,848,386	27,330,638	27,330,638	0	55,032,000	55,032,000	0 0
Space Rentals	146,369,362	57,925,490	57,925,490	0	161,387,000	161,387,000	0 0
Landing Fees	77,217,448	41,912,495	41,912,495	0	97,531,000	97,531,000	0 0
Parking	66,210,999	841,363	841,363	0	42,000,000	42,000,000	0 0
Car Rental	18,985,032	9,831,086	9,831,086	0	23,646,000	23,646,000	0 0
Sale of Utilities	2,542,736	1,093,238	1,093,238	0	4,342,000	4,342,000	0 0
Overseas Terminal Facility Charges	12,600	8,550	8,550	0	8,550	8,550	0 0
International Terminal Charges	35,115,388	21,476,035	21,476,035	0	36,615,000	36,615,000	0 0
Passenger Facility Charge	31,201,355	6,118,847	6,118,847	0	33,075,000	33,075,000	0 0
Miscellaneous	3,444,245	31,560,129	31,560,129	0	4,902,000	4,893,450	(8,550) 0
Total Local Non-Tax Revenue	435,144,785	198,594,146	198,594,146	0	459,565,000	459,565,000	0 0
<u>Other Governments</u>							
Commerce - Division of Aviation	2,220,030	544,088	544,088	0	2,695,000	2,695,000	0 0
State	0	0	0	0	0	0	0 0
Federal	2,220,030	544,088	544,088	0	2,695,000	2,695,000	0 0
Total Other Governments	2,220,030	544,088	544,088	0	2,695,000	2,695,000	0 0
<u>Revenue from Other Funds</u>							
Commerce - Division of Aviation	1,442,524	0	0	0	1,320,000	1,320,000	0 0
General Fund	1,282,524	0	0	0	1,220,000	1,220,000	0 0
Contribution from Bond Fund	0	0	0	0	0	0	0 0
Employee Benefits Fund	160,000	0	0	0	100,000	100,000	0 0
Total Revenue from Other Funds	1,442,524	0	0	0	1,320,000	1,320,000	0 0
Total - All Sources	438,807,339	199,138,234	199,138,234	0	463,580,000	463,580,000	0 0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

For the Period Ending December 31, 2018

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report
Fund Balance Summary
Aviation Fund**

All Departments
For the Period Ending December 31, 2018

Category	FY 2018 Unaudited Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopted Budget	Target Budget
<u>REVENUES</u>									
Taxes									
Locally Generated Non - Tax Revenues	435,144,785	198,594,146	198,594,146	0	459,565,000	459,565,000	459,565,000	0	0
Other Governments	2,220,030	544,088	544,088	0	2,695,000	2,695,000	2,695,000	0	0
Revenues from Other Funds of City	1,442,524	0	0	0	1,320,000	1,320,000	1,320,000	0	0
Other Sources									
Total Revenues and Other Sources	438,807,339	199,138,234	199,138,234	0	463,580,000	463,580,000	463,580,000	0	0
		Year to Date			Full Year				
Category	FY 2018 Unaudited Actual	Target Budget	Actual	Actual (Over) / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Adopted Budget	Current Projection for Obligations (Over) / Under Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	75,962,677	37,103,033	37,103,033	0	80,205,326	81,216,320	81,216,320	(1,010,994)	0
Personal Services - Employee Benefits	57,506,222	12,401,705	12,401,705	0	63,950,249	64,314,886	64,314,886	(364,637)	0
Sub-Total Employee Compensation	133,468,899	49,504,738	49,504,738	0	144,155,575	145,531,206	145,531,206	(1,375,631)	0
Purchase of Services	113,764,903	90,029,108	90,029,108	0	139,979,589	130,131,738	130,131,738	9,847,851	0
Materials, Supplies and Equipment	14,271,030	10,209,711	10,209,711	0	18,041,900	16,169,900	16,169,900	1,872,000	0
Contributions, Indemnities and Taxes	2,288,272	4,515,239	4,515,239	0	8,812,000	6,667,000	6,667,000	2,145,000	0
Debt Service	109,055,267	59,663,054	59,663,054	0	163,801,936	163,801,936	163,801,936	0	0
Payment to Other Funds	7,679,206	0	0	0	24,023,000	22,648,000	22,648,000	1,375,000	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
Total Obligations / Appropriations	380,527,577	213,921,850	213,921,850	0	498,814,000	484,949,780	484,949,780	13,864,220	0
Operating Surplus / (Deficit)	58,279,762	(14,783,616)	(14,783,616)	0	(35,234,000)	(21,369,780)	(21,369,780)	13,864,220	0
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Prior Year Fund Balance	69,922,273	0	0	0	54,976,000	143,068,951	143,068,951	88,092,951	0
Net Adjustments - Prior Years	14,866,916	0	0	0	15,000,000	15,000,000	15,000,000	0	0
Total Net Adjustments	84,789,189	0	0	0	69,976,000	158,068,951	158,068,951	88,092,951	0
Preliminary Year End Fund Balance	143,068,951	(14,783,616)	(14,783,616)	0	34,742,000	136,699,171	136,699,171	101,957,171	0
Deferred Revenue-Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0	0	0
Year End Fund Balance	143,068,951	(14,783,616)	(14,783,616)	0	34,742,000	136,699,171	136,699,171	101,957,171	0

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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Quarterly City Managers Report
Analysis of Projected Year-End Variances
Aviation Fund
All Departments
For the Period Ending December 31, 2018

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
No variances to report.		
Subtotal	\$0.0	
<u>Obligations / Appropriations</u>		
No variances to report.		
Subtotal	\$0.0	
Total	\$0.0	

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Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending December 31, 2018

Department	FY 2018 Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection	Current Projection (Over) / Under Adopted Budget Target Budget	
		Target Budget	Actual		Adopted Budget	Target Budget		Adopted Budget	Target Budget
Office of Innovation & Technology	3	4	4	0	10	10	10	0	0
Police	161	165	165	0	166	166	166	0	0
Uniformed	150	154	154	0	155	155	155	0	0
Civilian	11	11	11	0	11	11	11	0	0
Fire	69	73	73	0	75	75	75	0	0
Uniformed	69	73	73	0	75	75	75	0	0
Civilian	0	0	0	0	0	0	0	0	0
Office of Fleet Management	23	24	24	0	25	25	25	0	0
Commerce - Division of Aviation	812	791	791	0	900	900	900	0	0
Law	21	21	21	0	21	21	21	0	0
Total Aviation Fund	1,089	1,078	1,078	0	1,197	1,197	1,197	0	0

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2019

FOR THE PERIOD OCTOBER 1, 2018 - DECEMBER 31, 2018

Dp. No.	Department	Amount	Grant Title	Source	Description
05	Mayor's Office	109,289.00	Serve Philadelphia	U.S. Dept. of Health & Human Services	Set-up FY 2019 appropriation
05	Mayor's Office	10,162.00	Serve Philadelphia Vista Program	Miscellaneous Foundation/Trust Funding	New grant received
65	Office of the Chief Administrative Officer	11,109.69	Open Data & Digital Transformation	Miscellaneous Foundation/Trust Funding	Additional funds received
Var	N/A	38,262,000.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill # 180740
Total		38,392,560.69			

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

CASH FLOW FORECAST FOR FISCAL YEAR 2019

CASH FLOW PROJECTIONS
GENERAL FUND - FY2019

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of December 31, 2018

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Not Accrued	Estimated Revenues
REVENUES																
Real Estate Tax	8.7	9.5	6.5	6.7	5.4	22.3	52.2	355.2	143.5	30.9	15.8	3.4	660.0			660.0
Total Wage, Earnings, Net Profits	142.8	119.6	122.3	145.1	113.4	119.1	170.3	125.3	142.4	167.0	134.4	123.5	1625.2	(16.9)		1608.2
Realty Transfer Tax	38.0	30.7	20.0	29.2	22.6	26.3	25.3	20.8	24.7	26.4	28.7	30.4	323.0			323.0
Sales Tax	25.9	27.8	14.7	13.3	14.4	13.3	12.9	15.6	13.9	12.3	17.9	28.4	210.4			210.4
Business Income & Receipts Tax	5.6	2.3	15.8	16.7	1.3	12.8	27.2	5.1	42.5	270.5	46.8	7.5	454.2			454.2
Beverage Tax	7.1	6.5	6.6	6.6	7.0	5.6	6.2	6.0	5.6	6.7	6.4	6.5	76.6			76.6
Other Taxes	10.9	14.6	9.4	10.3	11.4	9.2	11.3	9.2	9.6	13.2	10.3	9.6	129.2			129.2
Locally Generated Non-tax	27.0	28.3	27.5	22.7	30.8	22.2	32.2	21.0	26.2	20.1	27.6	25.0	310.6			310.6
Total Other Governments	3.3	63.5	80.2	53.9	23.8	7.2	7.7	12.7	13.2	11.7	12.1	14.0	303.3	12.6		315.9
Total PICA Other Governments	34.1	41.6	25.4	36.8	49.8	38.6	39.4	28.9	54.3	44.7	44.4	38.7	476.7			476.7
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	28.1	28.1		44.8	72.9
Total Current Revenue	303.4	344.3	328.3	341.2	279.9	276.8	384.8	599.7	475.9	603.4	344.4	315.0	4597.2	(4.3)	44.8	4637.7
Collection of prior year(s) revenue	32.3	23.3	16.4	10.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	82.7			
Other fund balance adjustments																
TOTAL CASH RECEIPTS	335.7	367.6	344.7	351.9	279.9	276.8	384.8	599.7	475.9	603.5	344.4	315.0	4680.0			
EXPENSES AND OBLIGATIONS																
Payroll	73.4	186.7	138.4	144.4	129.4	130.7	202.3	133.8	133.9	133.9	146.9	135.3	1689.0	67.2	3.5	1759.7
Employee Benefits	47.8	48.5	49.6	51.5	48.9	66.8	47.0	53.5	58.8	53.8	53.5	59.9	639.7	18.7	0.5	658.9
Pension	3.7	(5.7)	4.2	69.6	(5.5)	(2.3)	(5.3)	(3.1)	497.1	113.1	(2.0)	(2.5)	661.3	58.5		719.8
Purchase of Services	38.0	55.6	55.4	63.1	84.9	62.9	55.7	58.3	83.0	80.5	72.3	92.2	802.0	24.8	127.8	954.6
Materials, Equipment	3.6	3.8	8.0	7.1	4.2	5.6	5.6	6.8	9.0	8.7	8.2	10.8	81.3	8.1	29.0	118.4
Contributions, Indemnities	16.7	5.5	56.3	5.6	15.8	48.2	4.7	2.8	55.6	4.8	4.1	62.1	282.1			282.1
Debt Service-Short Term	0.0	0.0	0.1	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	6.9	7.2			7.2
Debt Service-Long Term	111.0	0.5	0.0	0.0	10.1	7.2	29.2	0.0	0.6	0.1	0.1	3.5	162.3			162.3
Interfund Charges	3.8	0.0	0.0	0.0	2.6	0.0	19.1	2.8	0.0	3.6	0.5	5.4	37.8	49.1		86.9
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	10.7	10.7	10.7	10.7	10.7	53.6			53.6
Current Year Appropriation	298.0	294.8	312.0	341.4	290.4	319.0	358.5	265.5	848.6	409.3	294.3	384.3	4416.3	226.3	160.8	4803.4
Prior Yr. Expenditures against Encumbrances	39.1	25.7	17.8	11.6	5.4	5.6	8.0	6.3	4.1	3.7	1.6	1.8	130.6			
Prior Yr. Salaries & Vouchers Payable	90.5	27.8	(36.1)	144.2	21.3	1.2	(9.5)	9.5	0.0	0.0	0.0	0.0	248.9			
TOTAL DISBURSEMENTS	427.6	348.2	293.7	497.2	317.1	325.8	357.0	281.3	852.7	413.0	295.9	386.1	4795.8			
Excess (Def) of Receipts over Disbursements	(91.9)	19.4	51.0	(145.4)	(37.2)	(49.0)	27.7	318.4	(376.8)	190.5	48.5	(71.1)				
Opening Balance	768.9	677.1	696.4	747.4	602.0	564.8	515.8	543.5	861.9	485.1	675.6	724.1				
TRAN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				
CLOSING BALANCE	677.1	696.4	747.4	602.0	564.8	515.8	543.5	861.9	485.1	675.6	724.1	653.1				

CASH FLOW PROJECTIONS
CONSOLIDATED CASH - ALL FUNDS - FY2019

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of December 31, 2018

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	677.1	696.4	747.4	602.0	564.8	515.8	543.5	861.9	485.1	675.6	724.1	653.1
Grants Revenue	24.4	84.5	35.8	77.9	(14.3)	(83.6)	(41.2)	(171.4)	(185.4)	(180.3)	(179.0)	(144.7)
Community Development	(4.5)	(9.8)	(7.6)	(7.9)	(4.1)	(7.8)	(9.6)	(5.2)	(4.7)	(1.0)	(0.4)	(7.1)
Vehicle Rental Tax	5.8	6.4	0.1	0.6	1.2	1.7	2.1	4.1	4.4	4.9	5.3	6.0
Hospital Assessment Fund	17.4	17.5	25.9	18.1	17.8	45.8	19.1	11.2	20.1	11.6	31.4	13.3
Housing Trust Fund	35.5	35.6	36.7	36.1	36.5	36.6	56.5	56.8	57.2	57.5	58.4	57.5
Other Funds	8.5	9.4	8.8	8.6	8.9	8.7	8.9	8.2	7.7	7.8	7.8	7.5
TOTAL OPERATING FUNDS	764.2	840.0	847.1	735.5	610.7	517.2	579.3	765.6	384.4	576.0	647.6	585.6
Capital Improvement	174.4	158.1	152.1	136.7	132.2	116.3	102.0	89.5	77.0	64.5	52.0	39.5
Industrial & Commercial Dev.	9.9	9.9	9.9	9.9	9.9	9.9	10.0	10.0	10.0	10.0	10.0	10.0
TOTAL CAPITAL FUNDS	184.3	168.0	162.0	146.6	142.2	126.2	111.9	99.4	86.9	74.4	62.0	49.5
TOTAL FUND EQUITY	948.4	1008.0	1009.1	882.1	752.8	643.4	691.2	865.1	471.4	650.4	709.6	635.1

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. LEGAL COMPLIANCE

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2018

METHODOLOGY FOR FINANCIAL REPORTING

the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.