

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**



**Budget Bureau  
Office of Budget and Program Evaluation**

In Cooperation with

**Office of the Director of Finance**

**Office of the Managing Director**

**May 15, 2007**

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**City of Philadelphia**  
**QUARTERLY CITY MANAGERS REPORT**  
**FOR THE PERIOD ENDING MARCH 31, 2007**

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## **What is the Quarterly City Managers Report?**

**The Quarterly City Managers Report** is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

**General Fund:** The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Departmental Full Time Positions:** The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

**Departmental Leave Usage and IOD Analysis:** This section provides tables which show employee leave time as a percentage of the total number of days available to be worked in the quarter. Total leave usage, sick leave usage, and days lost to worker injury are analyzed separately.

**Departmental Service Delivery Report:** This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

**Water Fund and Aviation Fund:** The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Grants Revenue Fund - Unanticipated Grants:** A listing is included of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

**Cash Flow Forecast:** Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

**Management and Productivity Initiatives:** In order to preserve and expand service levels, reduce obligations, increase revenues, improve efficiency and maintain a balanced budget, the City of Philadelphia has committed itself to the implementation of numerous management and productivity initiatives in its various departments and agencies. The **Quarterly City Managers Report** contains the following report, which presents the current and expected future results of various initiatives:

- **Productivity Bank Status Report**

This report provides information regarding the activities of the City's Productivity Bank, a program which permits City departments to apply for loans from a special City fund earmarked for departmental productivity improvements and service enhancement projects which are not eligible for Capital Budget funding and cannot be funded out of core departmental operating budgets without adversely affecting current levels of service delivery.

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## Introduction: The Outlook at the End of March 2007

### The Current Fiscal Year 2007 Year-End Projection for the General Fund

The current preliminary year-end projection for the General Fund is presented in **Table FB-1**.

Compared to the adopted budget, preliminary estimates show that the City will end FY07 with an \$83 million operating deficit, after prior year adjustments, bringing the projected year-end fund balance to \$172 million, down from the FY06 year-end fund balance of \$254.5 million. The major factors contributing to the projected year-end operating deficit and fund-balance surplus are:

#### REVENUES

<b>Tax Revenues:</b> Increased business privilege and wage tax collections	\$74 million
<b>Other Governments Revenue:</b> Lower than expected costs for DHS purchased services, resulting in reduced Act 148 and Title IV- E, Child Welfare reimbursements	(\$34 million)
<b>Locally Generated Non-Tax Revenues:</b> Delay in implementation of revenue-generating initiatives, revenue from surplus property sales lower than expected, and slower building permit activity	(\$7 million)

#### OBLIGATIONS

<b>City Council:</b> Passage of Bill# 060833, authorizing transfer from the General Fund to other funds for repair to Police, Fire, and Recreation facilities	(\$30 million)
<b>Finance - Employee Benefits:</b> State law change requiring higher balance for future worker compensation claims	(\$16 million)
<b>Prisons:</b> Sustained increase in the inmate population	(\$12 million)
<b>Fire:</b> Overtime use by firefighters pending graduation of recruits and unforeseen costs related to Hazmat Technician training and additional materials associated with increases firefighter classes	(\$8 million)
<b>Office of Supportive Housing:</b> Increase in the homeless population	(\$4 million)
<b>Office of Housing &amp; Community Development:</b> Additional costs related to delay in housing reorganization	(\$4 million)
<b>Fleet Management:</b> Increases in costs of diesel fuel and gasoline	(\$4 million)
<b>Public Property:</b> City Council Ordinance for surveillance cameras and inter-fund charges for higher than expected water and sewer costs	(\$8 million)
<b>First Judicial District:</b> Increased costs for Juvenile Probation and Bench Warrant initiatives	(\$2 million)
<b>Streets:</b> Increase in highway construction materials costs	(\$2 million)
<b>Public Property Utilities:</b> Increase in electric and gas costs	(\$2 million)
<b>Police:</b> Overtime costs due to an increase in investigations	(\$2 million)
<b>Indemnities:</b> Several unusually large awards and settlements	(\$1 million)
<b>MOIS:</b> Hiring delay resulting in higher consulting costs	(\$1 million)
<b>Fairmount Park:</b> Payment to fund the operating deficit of golf courses	(\$1 million)
<b>Recreation:</b> Minimum wage/living wage increases	(\$1 million)
<b>Legal Services:</b> Defender Association representation costs higher than budgeted	(\$1 million)
<b>Sheriff:</b> Increased overtime use related to the accelerated judicial calendar	(\$1 million)
<b>Human Services :</b> State under-funding of need based budget and delays in program start-ups	\$17 million
<b>Sinking Fund :</b> Interest rates on temporary loan notes lower than expected	\$8 million
<b>Streets Sanitation:</b> Delay in filling vacancies	\$1 million
<b>All Other Departments</b>	(\$4 million)
<b>Prior Year Fund Balance:</b> Carry-over FY06 year-end Fund Balance higher than projected in adopted budget	\$71 million

## **The FY07 Budget Process**

Each year's City budget ordinance establishes spending ceilings for departments in each of the various budgetary funds, including the largest and most important fund, the General Fund. The Philadelphia Home Rule Charter requires that the aggregate spending ceiling for the General Fund not exceed the official revenue estimate for the fund. In other words, the Charter requires that the adopted General Fund budget be balanced or show a positive fund balance. Under the Charter, the official revenue estimate for each City fund is provided to City Council by the Mayor prior to the adoption of each year's Operating Budget.

Bill No. 060003, the Fiscal Year 2007 (FY07) Operating Budget Ordinance for the City of Philadelphia, was introduced on January 24, 2006 and approved by City Council on May 25, 2006. The budget ordinance, therefore, was prepared more than six months before the beginning of Fiscal Year 2007 on July 1, 2006. This meant that the Administration had to make FY07 revenue and expense projections midway through FY06.

As in past years, the Administration engaged in a target budget process to create contingency funding within the guidelines of the adopted budget appropriation, placing a small percentage of most departmental appropriations in reserve. For FY07, departments were asked to prepare target budgets with approximately a 1 percent decrease in spending. A total of \$10.6 million in proposed spending reductions needed to be restored, either because of funding commitments made by the Mayor to City Council or unavoidable costs, such as out-of-county Prisons contracts to house the burgeoning inmate population. The FY07 target budget reserve was reduced to \$5.5 million.

FY07 revenues are coming in above projections, at \$41 million above the target budget level, helping to offset rapidly escalating obligations. In addition to Prison related costs, other drivers of increasing obligations include increased juvenile justice costs (\$2 million), state under-funding of Human Services (\$17 million), and unfunded mandates, such as the state's requiring a higher balance for future worker compensation claims. Since November 15, 2001, to weather the slow economic recovery and further prepare for looming budget challenges, the Administration has imposed a hiring freeze on all City positions other than police officers, police communications dispatchers, firefighters, emergency medical technicians, correctional officers and social workers who carry caseloads. To manage spending to affordable levels, the Administration continues to evaluate all non life-safety position requests on a case-by-case basis.

## **Interpreting the FY06 Year End Fund Balance**

The City's FY06 fund balance, \$254.5 million, increased from \$96.2 million in FY05 as a result of a \$128.3 million operating surplus, before prior year adjustments. The City's fund balance experienced a notable turnaround in only two years, growing \$301.3 million over FY04's negative \$46.8 million. The FY06 operating surplus and positive fund balance are the result of budgetary initiatives, tax revenue growth, and other factors, such as:

- **Obligations below estimate.** In FY06, the City's operating costs grew by only 1.2 percent, half the assumed rate of inflation (2.5 percent), and 0.4 percent below the FY06 target. Delays in hiring and continued strategic use of the Deferred Retirement Option Program (DROP), which allows departments to fill only one position for every two DROP separations, resulted in FY06 payroll costs increasing by less than 1 percent above FY05 expenditures. Purchase of services costs declined 2.3 percent, or nearly \$25 million, due to significant savings in DHS resulting from a decline in the number of children in placement and increased cost shifting to the state through Medical Assistance realignment.
- **Strong tax revenue growth.** Continued improvements in economic growth and corporate profits helped Business Privilege Tax revenues (\$425 million) to grow by \$36 million above the FY05 amount and \$27 million above the estimate for FY06. Supported by an improving economy and successful job retention efforts that have helped stabilize local employment, wage tax revenue (\$1.4 billion), grew by 3.5 percent, net of tax rate reductions, in FY06, which is \$37.5 million higher than the FY05 total and \$21 million more than the FY06 estimated amount. Due to the continued strength in the local real estate market, Real Estate Transfer Tax (RTT) revenue reached another record high of \$236 million, surpassing the FY05 amount by \$44 million. However, tax proceeds in FY06 show signs of some cooling in the local real estate market. While RTT proceeds have increased greatly since FY02, FY06's 23 percent rate of increase is down from the peaks of 37 percent in FY04 and 36 percent in FY05. In addition, Real Estate Tax proceeds (\$396 million) came in at only \$3.1 million above FY05's total, and \$2.7 million below the estimated amount for FY06. Meanwhile, Sales, Amusement, Parking and other taxes brought in an additional \$17 million above the FY05 amount, and \$4 million more than the FY06 estimate.
- **Decline in revenue from other governments.** While tax revenue rose by 6.2 percent, total revenue rose only 1.2 percent over FY05 results, and 0.8 percent above the June 2006 estimate. Revenue from other governments came in \$34.8 million below the June 2006 estimate, primarily due to lower DHS funding from the state, which was matched by reduced spending.

### The Outlook for FY07 and Beyond

A variety of budgetary issues that were addressed in FY07 will continue to create challenges in future years, including:

- **Future revenue growth constrained by planned tax reduction.** FY07 is the twelfth consecutive year of wage and Business Privilege Tax reductions. The City of Philadelphia stands alone among major cities in continuously reducing tax rates over more than a decade and during a serious recession (2001-2003) that disrupted state and local government finances across the country. Although tax reductions are important to the health and competitiveness of Philadelphia, spending constraints have made the task of managing the City's finances even more difficult, when combined with perennially increasing pension, healthcare, and energy costs. In the first seven years of the tax reduction program, tax cuts were made on a year-by-year basis, which provided budgetary flexibility to respond to economic downturns and emergencies. In conjunction with the passage of the FY05 budget, however, legislation was enacted that prescribes specific wage tax reductions for each year through 2015. In addition, statewide tax reform legislation enacted in



2004 requires the City to make specific wage tax reductions each year through FY09. While state-specified reductions are consistent with reductions in legislation passed by City Council and signed by the Mayor, state imposition of changes in City tax rates restricts the City's budgetary flexibility. From FY07 to FY11, planned business and wage tax cuts will eliminate \$1.5 billion in tax proceeds compared to pre-1996 rates.

- **Increased Criminal Justice Costs.** The City's criminal justice costs, spurred in part by a rising tide of violent crime in some areas of the city, are expected to continue to increase substantially in FY07, as they did in FY06. Together, Police, Prisons, Sheriff's Office, District Attorney's Office, and Defender's Association costs are projected to exceed the adopted budget by nearly \$17 million in FY07, based on third quarter results. Much of the overage is due to growth in the Philadelphia Prison Systems' (PPS) inmate census. Since FY01, the average daily prison census has grown 24 percent, from 7,397 in FY01, to 8,800 through the second quarter of FY07; PPS costs grew by \$47 million over the same period. The FY07 Plan projects 5 percent growth in the FY07 census, and FY08-FY12 growth at less than 2.5 percent. Sustained census growth poses a threat to the Five-Year Plan, because it is likely to drive contract and overtime spending beyond planned limits. The City continues to work actively with the Criminal Justice Coordinating Committee to explore census reduction options.
- **Pension fund performance.** Philadelphia's pension plan, like many defined benefit pension plans across the country over the past five years, has experienced lagging economic performance, poor stock market returns, record low interest rates, and the fact that employees enter retirement status earlier and live longer. The post-September 11 downturn in the stock market prevented the City from attaining its earnings assumptions of 9 percent from FY01 to FY03. Although the pension fund returned to adequate earnings in FY04, recognition of prior year asset losses has continued to depress results. In FY04, in an effort to manage the impact of fund performance on the General Fund, the City shifted its fund contribution to the "minimum municipal obligation" level, which has decreased the contribution in the short-term but increases the long-term costs of eliminating the unfunded liability. The annual return as of March 31, 2007 indicates that the fund is performing at 12.55 percent, which is just above the median fund return benchmark of 11.75 percent. However, recent legislative action and market fluctuations could adversely affect the fund. Bill 060828, enacted by City Council on March 22, 2007, allocates a larger than previously allotted portion of fund earnings to retiree benefits when earnings exceed one percent of the annual assumption. Fewer earnings added to the principle will result in a decline in overall earnings. The risk of a return to low earnings realized from FY01 to FY03 remains. In FY07, the City further lowered its earnings rate assumption to 8.75 percent, bringing the rate closer to the median rate of other cities (8 percent). Market trends and the legislated expansion of benefits increase the possibility that the size of the unfunded liability will grow.
- **Spiraling health benefits costs.** Labor contract award provisions for employee benefits have resulted in marked growth in City per-employee contributions to union health and welfare funds over the past five years. Even with fewer General Fund employees, health insurance costs increased by 60 percent from FY01 to FY06. The FY07 Plan conservatively projects health insurance costs to increase by 9 percent each year, and assumes a successful appeal of arbitration awards for the Fraternal Order of Police (FOP) and the International Association of Firefighters

(IAFF). The FOP award provides increases of 16 percent in the first year and 10 percent in the second year. The IAFF award gives increases of 11 percent in the first year and 14 percent in the second and third years. The City is currently in discussion with AFSCME locals DC33 and DC47 regarding contributions to union health and welfare funds in FY07 and FY08, which the City has projected to rise by just under 9 percent per year during the life of the Plan. The potential for union healthcare costs and arbitration awards to exceed projections represents a risk to the Plan.

- **The need to find additional efficiencies.** It has been customary for each new five year financial plan to assume significant savings through target reductions, which, since FY03, have included significant reductions in the workforce. As a result of a hiring freeze for non-essential positions that has been in place since FY02, and position eliminations, in FY05 the General Fund workforce declined from 24,530 at the end of FY03 to 22,832 at the end of FY06, a decline of 1,711 positions in just three years. As a result, today's City workforce has dropped to forty-year lows. The Plan projects that the City will maintain reduced workforce levels through the entire FY07-FY11 period, with some modest increases in staffing to meet increased workloads and compensate for attrition imperiling normal operations. Achieving additional cost efficiencies will be challenging, especially in the face of a rising tide of violence and the need to strengthen the City's emergency preparedness. The third quarter of FY07 is showing the strains of increased overtime due to a larger, more targeted police presence in crime hot spots, a higher volume of criminal investigations, and rising prison and homeless shelter censuses. Additional, unplanned tax reductions, increases in pension costs, or other negative structural changes in revenues or expenditures (such as shortfalls in state funding of human services programs) are likely to further constrain spending beyond levels assumed in the FY08-FY12 Plan.
- **Risk of federal and state budget cuts.** Over the past decade, the City has been successful in increasing federal and state funding for many health and social service programs, including increased formula-based and competitive grant funding. Increased funding has allowed the City to maintain critical social services without substantial increases in local financial support. The FY07-FY11 Plan assumes some savings, such as the transfer of reimbursement for children's behavioral health services from Human Services to Medical Assistance. However, future federal health and social services funding cuts would require the City to pursue efficiencies that could imperil service levels, in order to maintain a balanced FY08-FY12 Five Year Plan.
- **Increased volatility of the City's tax structure.** The increase in Business Privilege Tax revenue in FY06 appears to have been driven by the larger role played by the net income portion of the tax, which rose from 57.2 percent in FY96, to 74.3 percent by FY05, as a result of continuous reductions in the gross receipts portion of the tax. Net income proceeds are tied more directly to profitability than are gross receipts, and so are more like to reflect fluctuations in the national and local economy. Similarly, as a result of the rapid growth in Philadelphia property values, the Real Estate Transfer Tax has come to make up an increasingly large proportion of the City's tax revenue stream, growing from 2.6 percent of the total in FY96, to 10 percent of the total in FY06. However, the Transfer Tax depends not only on fluctuations in the value of property, but also on the number of property transactions, which vary considerably from year to year. As a result, the FY07 budget projection for this tax was set 15 percent below the results of the prior year. The result of a growing dependence on more volatile revenue sources means that the City's tax revenue

stream may be increasingly sensitive to business and economic cycles. This suggests the need for caution in interpreting the City's FY07 tax revenue performance and basing long-term financial policy on short-term effects.

In the present environment of continued challenges to the City's fragile financial progress, fiscal stability can be maintained only if we redouble our efforts to become increasingly efficient, keep spending under control, collect all revenues due the City, and sustain critical reimbursements from state and federal sources. Achieving the tenuous surpluses projected in the FY08-FY12 Five-Year Plan and averting another fiscal crisis will require difficult choices, particularly as the larger wage tax cuts begin to take an accelerating effect in FY12 and beyond. Ensuring the continuity of service delivery and successfully maintain our improved fund balance will be a critical measure of fiscal health in the eyes of the nation. City managers, municipal union leaders, local elected officials, members of the media and the public should be skeptical of proposals to make recurring multi-year spending commitments or tax reductions that are not coupled with funding strategies or rely on speculative future revenues or savings.

The objectives of Philadelphia government are to:

- Maintain fiscal health with a steady rate of planned tax reduction
- Enhance public safety and quality of life standards for all communities
- Implement blight elimination and neighborhood transformation
- Provide comprehensive, coordinated services for all children and families, and foster high quality public education for all children
- Promote economic development, including a new emphasis on information technology, telecommunications, and biotechnology

In today's climate, staying on course to achieve these goals will require creativity, determination, perseverance, and dedication on the part of every City manager, every employee, and every citizen. It is essential that we all continue to work together to preserve the progress that has been made to improve the prospects for this City and its people.

**Dianne E. Reed**  
**Budget Director**  
**Office of Budget and Program Evaluation**  
**Office of the Director of Finance**  
**City of Philadelphia**  
**March 31, 2007**

TABLE FB-1  
**QUARTERLY CITY MANAGERS REPORT**  
**FUND BALANCE SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2007  
 (000 Omitted)

Category	FY 06 Actual	FISCAL YEAR 2007							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under)	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over (Under)	
		Plan	Actual	Target Budget				Adopt. Budget	Target Budget
<b><u>REVENUES</u></b>									
Taxes	2,368,955	1,603,557	1,648,141	44,584	2,313,632	2,358,055	2,387,275	73,643	29,220
Locally Generated Non - Tax Revenues	235,910	170,642	169,534	(1,108)	245,008	236,906	240,298	(4,710)	3,392
Revenues from Other Governments	694,501	549,991	525,214	(24,777)	789,570	752,208	760,767	(28,803)	8,559
Other Govts. - PICA City Account (1)	230,043	118,500	188,911	70,411	242,216	237,010	237,010	(5,206)	0
Sub-Total Other Governments	924,544	668,491	714,125	45,635	1,031,786	989,218	997,777	(34,009)	8,559
Revenues from Other Funds of City	24,887	28,229	28,229	0	27,574	25,498	25,719	(1,855)	221
Other Sources	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	3,554,296	2,470,919	2,560,029	89,110	3,618,000	3,609,677	3,651,069	33,069	41,392
Category	FY 06 Actual	YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual (Over) Under	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) Under	
		Plan	Actual	Target Budget				Adopt. Budget	Target Budget
		<b><u>OBLIGATIONS / APPROPRIATIONS</u></b>							
Personal Services	1,250,221	952,239	965,451	(13,212)	1,307,184	1,328,535	1,328,535	(21,352)	0
Personal Services - Employee Benefits	760,221	710,073	710,073	0	864,479	879,979	879,979	(15,500)	0
Sub-Total Employee Compensation	2,010,442	1,662,312	1,675,524	(13,212)	2,171,663	2,208,515	2,208,515	(36,852)	0
Purchase of Services	1,065,675	1,046,162	993,225	52,937	1,148,053	1,153,053	1,153,053	(5,000)	0
Materials, Supplies and Equipment	82,145	69,181	71,458	(2,277)	82,762	88,977	88,977	(6,215)	0
Contributions, Indemnities and Taxes	110,893	51,784	53,103	(1,319)	110,782	112,850	112,850	(2,067)	0
Debt Service	82,917	61,935	61,935	0	105,214	97,699	97,699	7,515	0
Payments to Other Funds	35,370	30,572	30,572	0	29,344	61,620	61,620	(32,275)	0
Advances & Miscellaneous Payments	38,604	31,200	31,200	0	31,200	31,200	31,200	0	0
Total Obligations / Appropriations	3,426,047	2,953,147	2,917,018	36,129	3,679,019	3,753,913	3,753,913	(74,894)	0
Operating Surplus (Deficit)	128,249	(482,228)	(356,989)	125,240	(61,019)	(144,236)	(102,844)	(41,825)	41,392
<b><u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u></b>									
Net Adjustments - Prior Years	30,089			0	18,000	18,000	20,000	(2,000)	2,000
Fund for Contingencies									
Operating Surplus/(Deficit) & Prior Year Adj.	158,338	(482,228)	(356,989)	125,240	(43,019)	(126,236)	(82,844)	(39,825)	43,392
Prior Year Fund Balance	96,168			0	183,560	254,506	254,506	70,946	0
Year End Fund Balance	254,506	(482,228)	(356,989)	125,240	140,541	128,269	171,661	31,121	43,392

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **GENERAL FUND REVENUES**

Summary Table R-1  
Analysis of Tax Revenue  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
FOR THE PERIOD ENDING MARCH 31, 2007  
Amounts in Millions

Tax	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
City Wage Tax	\$1.0			<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$1,090.3 FY 2006 Actual: \$1,111.2 Increase: \$20.9</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 3.75% Current Estimated Growth Rate: 3.75%</p> <p>FY 2006 Tax Rate: Res.: 2.801% City , 1.5% PICA : Non-Res.: 3.7716% City FY 2007 Tax Rate: Res.: 2.76% City , 1.5% PICA : Non-Res.: 3.7557% City The rate reductions are effective January 1</p>
Real Estate Tax	\$0.2			<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$397.8 FY 2006 Actual: \$395.8 Decrease: \$2.0</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 3.3% Current Estimated Growth Rate: 3.3%</p> <p>FY 2006 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills FY 2007 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills</p>
Business Privilege Tax	\$8.5			<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$388.2 FY 2006 Actual: \$415.5 Increase: \$27.3</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 4.0% Current Estimated Growth Rate: 2.0%</p> <p>FY 2006 Tax Rate: 1.9 mills on gross receipts and 6.5% of net income FY 2007 Tax Rate: 1.665 mills on gross receipts and 6.5% of net income</p>
Sales Tax	\$4.0			<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$125.9 FY 2006 Actual: \$127.8 Increase: \$1.9</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 2.5%</p> <p>FY 2006 Tax Rate: 1% FY 2007 Tax Rate: 1%</p>
Real Estate Transfer Tax	\$15.0			<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$228.0 FY 2006 Actual: \$236.4 Increase: \$8.4</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: -14.5% Current Estimated Growth Rate: -11.1%</p> <p>FY 2006 Tax Rate: 3% FY 2007 Tax Rate: 3%</p>
Other Taxes	\$0.5			
<b>Total Variance From TB Plan</b>	<b>\$29.2</b>	<b>\$0.0</b>	<b>\$29.2</b>	
<b>Difference between FY 2007 Adopted Budget and Target Budget Plan.</b>	<b>\$44.4</b>	<b>\$0.0</b>		
<b>Total Variance From Budget</b>	<b>\$73.6</b>	<b>\$0.0</b>	<b>\$73.6</b>	

TABLE R-2  
**QUARTERLY CITY MANAGERS REPORT**  
**TAX REVENUE SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2007  
 (000 Omitted)

Category	FY 06 Actual	FISCAL YEAR 2007							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Budget Bureau Projection	Bud. Bur. Projection Over (Under)	
								Budget	Target Budget
<b><u>TAX REVENUES</u></b>									
Wage & Earnings									
Current	1,104,035	852,313	858,982	6,649	1,108,448	1,133,395	1,133,395	24,947	0
Prior	7,120	5,012	7,169	2,157	10,500	7,000	8,000	(2,500)	1,000
Total	1,111,155	857,325	866,131	8,806	1,118,948	1,140,395	1,141,395	22,447	1,000
Real Property									
Current	354,058	340,931	334,312	(6,619)	368,592	366,592	366,769	(1,823)	177
Prior	41,759	33,128	31,939	(1,189)	41,000	41,000	41,000	0	0
Total	395,817	374,059	366,251	(7,808)	409,592	407,592	407,769	(1,823)	177
Business Privilege									
Current	390,463	58,324	78,807	22,483	325,927	375,492	383,046	57,119	7,554
Prior	25,041	15,600	17,726	2,126	53,000	24,000	25,000	(28,000)	1,000
Total	415,504	71,924	96,533	24,609	378,927	399,492	408,046	29,119	8,554
Sales									
Current & Prior	127,817	98,521	99,984	1,463	129,023	131,012	135,000	5,977	3,988
Total	127,817	98,521	99,984	1,463	129,023	131,012	135,000	5,977	3,988
Real Estate Transfer									
Current & Prior	236,430	146,250	163,973	17,723	195,000	195,000	210,000	15,000	15,000
Total	236,430	146,250	163,973	17,723	195,000	195,000	210,000	15,000	15,000
Net Profits	14,621	5,833	4,835	(998)	14,815	14,583	14,583	(232)	0
Parking	48,378	36,546	36,989	443	48,380	49,587	49,587	1,207	0
Amusement	16,970	11,480	11,185	(295)	17,425	17,394	17,395	(30)	1
Other	2,263	1,620	2,260	640	1,522	3,000	3,500	1,978	500
<b>TOTAL TAX REVENUE</b>	<b>2,368,955</b>	<b>1,603,557</b>	<b>1,648,141</b>	<b>44,584</b>	<b>2,313,632</b>	<b>2,358,055</b>	<b>2,387,275</b>	<b>73,643</b>	<b>29,220</b>
<b><u>Analysis of City/PICA Wage, Earnings and Net Profits Tax</u></b>									
City Wage & Earnings Tax	1,111,155	857,325	866,131	8,806	1,118,948	1,140,395	1,141,395	22,447	1,000
PICA Wage & Earnings Tax	299,969	150,007	236,656	86,649	312,905	311,218	311,218	(1,687)	0
Total Wage & Earnings Tax	1,411,124	1,007,332	1,102,787	95,455	1,431,853	1,451,613	1,452,613	20,760	1,000
City Net Profits Tax	14,621	5,833	4,835	(998)	14,815	14,583	14,583	(232)	0
PICA Net Profits Tax	9,891	2,104	3,041	937	9,432	10,262	10,262	830	0
Total Net Profits Tax	24,512	7,937	7,876	(61)	24,247	24,845	24,845	598	0
PICA Wage & Earnings Tax	299,969	150,007	236,656	86,649	312,905	311,218	311,218	(1,687)	0
PICA Net Profits Tax	9,891	2,104	3,041	937	9,432	10,262	10,262	830	0
Total PICA Wage, Earnings & Net	309,860	152,111	239,697	87,586	322,337	321,480	321,480	(857)	0
less: PICA Net Debt Service	79,817	0	0	0	80,121	84,470	84,470	4,349	0
equals: PICA City Account	230,043	152,111	239,697	87,586	242,216	237,010	237,010	(5,208)	0

Summary Table R-3  
**Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2007**

Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Revenue		(\$3.0)		Parking ticket issuance lower than anticipated.
Fire	\$1.0			Medical service payments higher than budgeted.
Police	\$7.5			State reimbursement for prior year highway patrol not originally budgeted.
Commerce	\$5.4			Convention Center service fee offset higher than budget.
All Other	\$1.0			
<b>Total Variance From TB Plan</b>	<b>\$14.9</b>	<b>(\$3.0)</b>	<b>\$11.9</b>	
<b>Difference between FY 2007 Adopted Budget and Target Budget Plan.</b>		<b>(\$50.6)</b>		
<b>Total Variance From Budget</b>	<b>\$14.9</b>	<b>(\$53.6)</b>	<b>(\$38.7)</b>	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Net Revenue from Other Funds	\$0.2			
Net Adjustments - Prior Years	\$2.0			Year to date liquidations higher than anticipated
<b>TOTAL OTHER SOURCES</b>	<b>\$2.2</b>	<b>\$0.0</b>	<b>\$2.2</b>	



**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2007**  
(000 omitted)

Category	FY 06 Actual	FISCAL YEAR 2007								
		YEAR TO DATE				FULL YEAR				
		Target Budget	Actual	Actual Over (Under)		Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
				Target Budget	Target Budget				Budget	Target Budget
LOCAL NON - TAX REVENUES										
Police	1,426	1,454	1,329	(125)	2,420	2,420	1,970	(450)	(450)	
Streets	4,530	4,025	4,416	391	4,785	5,783	6,227	1,442	444	
San. Collection Fee-PHA	1,331	500	722	222	998	998	1,350	352	352	
Survey Charges	918	900	1,056	156	1,160	1,160	1,160	0	0	
Other	2,281	2,625	2,638	13	2,627	3,625	3,717	1,090	92	
Fire	25,429	18,975	20,837	1,862	24,650	25,150	28,300	1,650	1,150	
Emergency Medical Service Fees	25,033	18,750	20,590	1,840	24,500	25,000	28,000	1,500	1,000	
Other	396	225	247	22	150	150	300	150	150	
Public Health (1)	9,011	7,224	7,894	670	9,373	9,373	9,373	0	0	
Recreation	106	110	88	(22)	8,150	8,150	8,150	0	0	
Phillies/ Eagles Rent	0	0	0	0	8,000	8,000	8,000	0	0	
Stadium- Other	0	0	0	0	0	0	0	0	0	
Non-Stadium - Other	106	110	88	(22)	150	150	150	0	0	
Public Property	25,063	17,175	18,284	(911)	28,300	24,300	25,818	(2,482)	1,518	
Cable TV Franchise Fees	14,881	9,150	9,631	481	12,200	12,200	12,300	100	100	
Telephone Commissions	938	250	786	536	500	500	1,000	500	500	
PATCO. Lease Payment	2,698	2,000	2,918	918	2,000	2,000	2,918	918	918	
Rent from Real Estate	416	275	306	31	1,100	1,100	1,100	0	0	
Sale of Capital Assets	4,077	3,500	1,461	(2,039)	10,000	6,000	6,000	(4,000)	0	
Other	2,053	2,000	1,162	(838)	2,500	2,500	2,500	0	0	
Human Services (1)	4,472	2,985	2,925	(60)	6,350	3,250	3,750	(2,600)	500	
Licenses & Inspections	43,059	33,018	33,397	379	44,438	44,438	44,438	0	0	
Records	19,914	14,342	14,143	(199)	19,389	19,389	19,490	101	101	
Recording of Legal Instruments	12,094	8,475	8,537	62	11,300	11,300	11,300	0	0	
Other	7,820	5,867	5,606	(261)	8,089	8,089	8,190	101	101	
Finance	8,959	7,658	6,647	(1,011)	9,690	9,690	9,590	(100)	(100)	
Burglar Alarm Fees & Licenses	3,389	3,548	2,305	(1,243)	4,730	4,730	4,730	0	0	
Solid Waste Code Violations (SWEEP)	2,459	825	1,682	857	1,100	1,100	2,000	900	900	
Employee Health Benefit Charges	1,868	1,560	1,560	0	1,560	1,560	1,560	0	0	
Other	1,243	1,725	1,100	(625)	2,300	2,300	1,300	(1,000)	(1,000)	
Revenue	4,203	400	421	21	500	500	500	0	0	
Non-Profit Contribution Program	1,051	25	21	(4)	50	50	50	0	0	
Other	3,152	375	400	25	450	450	450	0	0	
City Treasurer	29,433	17,675	20,531	2,856	23,600	23,600	23,600	0	0	
Interest Earnings	28,633	17,250	20,086	2,836	23,000	23,000	23,000	0	0	
Other	800	425	445	20	600	600	600	0	0	
Clerk of Quarter Sessions	6,994	6,319	3,288	(3,031)	8,425	8,425	8,025	(400)	(400)	
Register of Wills	3,756	2,888	2,593	(295)	3,490	3,490	3,850	360	360	
Sheriff	7,372	4,013	4,922	910	5,350	5,350	6,150	800	800	
First Judicial District	28,559	25,558	21,265	(4,293)	33,800	33,800	33,800	0	0	
Court Costs, Fees and Charges	15,682	15,375	12,045	(3,330)	20,500	20,500	19,500	(1,000)	(1,000)	
Code Violation Fines	3,253	1,895	2,300	405	2,250	2,250	3,250	1,000	1,000	
Moving Violation Fines (Traffic Court)	8,788	7,500	6,224	(1,276)	10,000	10,000	10,000	0	0	
Other	836	788	698	(92)	1,050	1,050	1,050	0	0	
All Other	13,624	6,825	8,574	1,749	12,298	9,798	9,267	(3,031)	(531)	
TOTAL LOCAL NON - TAX REVENUE	235,910	170,642	189,634	(1,108)	245,008	236,906	240,298	(4,710)	3,392	

(1) See Table R-5 for detail.

**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2007**  
(000 omitted)

Category	FY 06 Actual	FISCAL YEAR 2007								
		YEAR TO DATE				FULL YEAR				
		Target Budget	Actual	Actual Over (Under)		Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
				Target Budget	Budget				Budget	Target Budget
<b>OTHER GOVERNMENTS</b>										
PICA City Account (1)	230,043	118,500	188,911	70,411	242,216	237,010	237,010	(5,206)	0	
Police	1,639	1,550	2,798	1,248	5,000	2,200	9,700	4,700	7,500	
State Reimbursement-Police Training	1,639	1,550	1,570	20	2,200	2,200	2,200	0	0	
State Reimbursement-Highways	0	0	1,228	1,228	2,800	0	7,500	4,700	7,500	
Public Health (2)	51,210	41,450	32,878	(8,772)	58,590	55,266	56,070	(2,520)	804	
Public Property	18,074	0	0	0	18,000	18,000	18,000	0	0	
PGW Rental	18,000	0	0	0	18,000	18,000	18,000	0	0	
SEPTA Fixed Rent	74	0	0	0	0	0	0	0	0	
SEPTA Debt Service	0	0	0	0	0	0	0	0	0	
Human Services (2)	493,280	407,778	372,885	(34,913)	574,942	543,704	543,704	(31,238)	0	
Finance	59,250	58,353	58,990	637	58,804	58,804	59,546	742	742	
State Pension Fund Aid (Act 205)	57,338	57,000	57,742	742	57,000	57,000	57,742	742	742	
State Police Fines	941	750	879	(71)	1,000	1,000	1,000	0	0	
Other	971	603	569	(34)	804	804	804	0	0	
Revenue	18,600	16,504	12,817	(3,687)	25,010	25,010	22,007	(3,003)	(3,003)	
PPA Offstreet Net Income	0	0	0	0	0	0	0	0	0	
Parking Violation Fines (Net PPA)	18,592	16,500	12,815	(3,685)	25,000	25,000	22,000	(3,000)	(3,000)	
Other	8	4	2	(2)	10	10	7	(3)	(3)	
City Treasurer	5,151	5,475	5,387	(88)	5,475	5,475	5,387	(88)	(88)	
Retail Liquor License	1,186	1,200	1,200	0	1,200	1,200	1,200	0	0	
State Utility Tax Refund	3,965	4,275	4,187	(88)	4,275	4,275	4,187	(88)	(88)	
Commerce-Convention Center Offset	18,289	0	21,750	21,750	16,323	16,323	21,750	5,427	5,427	
First Judicial District	24,253	13,379	13,405	26	16,551	16,551	16,565	14	14	
State Reimbursement-Intensive Probation	5,617	3,304	3,304	0	6,175	6,175	6,175	0	0	
State Reimbursement-County Court Costs	10,075	10,075	10,075	0	10,075	10,075	10,075	0	0	
Other	8,581	0	26	26	301	301	315	14	14	
All Other	4,745	5,502	4,526	(976)	10,875	10,875	8,038	(2,837)	(2,837)	
TOTAL OTHER GOVERNMENTS	924,544	668,491	714,125	45,635	1,031,786	989,218	997,777	(34,009)	8,559	

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

(2) See Table R-5 for detail.

Summary Table R-5  
**QUARTERLY CITY MANAGERS REPORT**  
 Summary of Revenue  
 Dept. of Human Services/Dept. of Public Health  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2007  
 (000 omitted)

AGENCY AND REVENUE SOURCE	FY06 Actual	FY 07 Adopted Budget	FY 07 Target Budget	FY 07 Current Estimate	Increase/ (Decrease) vs Target
<b>PUBLIC HEALTH</b>					
Local Non-Tax Revenue:					
Payments for Patient Care	7,503	7,858	7,858	7,858	0
Pharmacy Fees	981	915	915	915	0
Other	1,080	600	600	600	0
<b>Sub-Total Local Non-Tax</b>	<b>9,564</b>	<b>9,373</b>	<b>9,373</b>	<b>9,373</b>	<b>0</b>
Revenue from Other Governments:					
State:					
County Health (1)	11,204	11,500	11,204	11,500	296
Medical Assistance-Outpatient (Health Centers)	7,663	5,078	6,987	7,058	71
Medical Assistance-Nursing Home	12,836	16,384	16,210	15,384	(826)
Medical Assistance-Other	340	51	0	51	51
Federal:					
Medicare-Outpatient (Health Centers)	1,885	1,597	2,422	1,597	(825)
Medicare-Home Care (Nursing Home)	1,129	1,300	1,300	1,300	0
Medical Assistance-Outpatient (Health Centers)	418	5,078	0	2,078	2,078
Medical Assistance-Nursing Home	15,689	17,523	17,094	17,023	(71)
Medical Assistance-Other	0	30	0	30	30
Summer Food Inspection	46	49	49	49	0
<b>Sub-Total Other Governments</b>	<b>51,210</b>	<b>58,590</b>	<b>55,266</b>	<b>56,070</b>	<b>804</b>
<b>TOTAL, PUBLIC HEALTH</b>	<b>60,774</b>	<b>67,963</b>	<b>64,639</b>	<b>65,443</b>	<b>804</b>
<b>HUMAN SERVICES</b>					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	3,913	3,250	3,250	3,750	500
Other	326	3,100	0	0	0
<b>Sub-Total Local Non-Tax</b>	<b>4,239</b>	<b>6,350</b>	<b>3,250</b>	<b>3,750</b>	<b>500</b>
Revenue from Other Governments:					
State:					
Act 148 Reimbursement (Children & Youth/Juv. Just.) (1)	288,249	381,090	348,614	348,614	0
TANF Transition	6,872	13,857	20,785	20,785	0
Other	2,694	0	0	0	0
Federal:					
Title IV-B Reimbursement (C.& Y./Juv. Just.) (1)	0	0	0	0	0
T.A.N.F.	40,489	30,205	30,205	30,205	0
Title IV-E Reimbursement	156,036	149,790	144,100	144,100	0
Other	624				
<b>Sub-Total Other Governments</b>	<b>494,964</b>	<b>574,942</b>	<b>543,704</b>	<b>543,704</b>	<b>0</b>
<b>TOTAL, HUMAN SERVICES</b>	<b>499,203</b>	<b>581,292</b>	<b>546,954</b>	<b>547,454</b>	<b>500</b>

(1) Title IV-B funds are provided to the State by the Federal Government and are included in the State's Act 148 grant to the City.

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **GENERAL FUND OBLIGATIONS**

**Table O-1**  
**Analysis of Forecast Year-End Departmental Obligations**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING**

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2007 for FY 2007
				Reasons/Comments
<b>TOTAL VARIANCE FROM TARGET BUDGET PLAN</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
Difference between FY 2007 Adopted Budget and FY 2007 Current Target Budget Plan Obligations		\$74.89		
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
<b>TOTAL VARIANCE FROM BUDGET</b>	<b>\$0.00</b>	<b>\$74.89</b>	<b>\$74.89</b>	

The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2007

DEPARTMENT	FY 06 ACTUAL	FISCAL YEAR 2007						
		YEAR TO DATE			FULL YEAR			CURRENT PROJECTION (OVER) UNDER
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	
Art Museum Subsidy	2,000,000	2,250,000	2,250,000	0	2,250,000	2,250,000	2,250,000	0
Atwater Kent Museum	267,020	204,000	185,567	18,443	270,000	270,000	270,000	0
Auditing (City Controller's Office)	7,330,366	5,972,145	5,716,825	255,320	8,150,345	8,150,345	8,150,345	0
Board of Building Standards	100,892	68,693	66,928	1,765	109,552	108,456	108,456	1,096
Board of L & I Review	178,288	158,213	132,770	25,443	219,278	217,085	217,085	2,193
Board of Revision of Taxes	8,132,879	6,051,828	6,021,451	30,377	9,594,239	9,594,239	9,594,239	0
Camp William Penn	289,415	224,562	261,847	(37,285)	283,040	316,097	316,097	(33,057)
Capital Program Office	1,708,135	1,555,401	1,437,964	117,437	1,917,797	1,898,619	1,898,619	19,178
City Commissioners (Election Board)	8,254,405	6,305,478	6,780,572	(475,094)	8,126,115	8,748,098	8,748,098	(621,983)
City Council	12,454,575	41,017,685	39,837,712	1,379,973	14,790,245	44,680,246	44,680,246	(29,900,000)
City Planning Commission	3,137,488	2,385,481	2,292,824	92,637	3,353,708	3,320,171	3,320,171	33,537
City Rep. / Commerce	4,595,309	6,609,320	9,292,995	(2,683,675)	10,118,224	10,089,042	10,089,042	29,182
City Rep. / Commerce-Economic Stimulus	4,000,000	6,000,000	6,000,000	0	6,000,000	6,000,000	6,000,000	0
City Treasurer	677,329	519,049	467,371	51,678	816,551	760,551	760,551	56,000
Civic Center	0	0	0	0	0	0	0	0
Civil Service Commission	155,241	124,586	114,702	9,884	163,723	163,723	163,723	0
Clerk of Quarter Sessions	4,297,225	3,514,178	3,392,288	121,892	4,805,293	4,805,293	4,805,293	0
Community College Subsidy	22,467,924	23,467,924	23,467,924	0	23,467,924	23,467,924	23,467,924	0
Convention Center Subsidy	38,604,007	31,199,538	31,199,538	0	31,199,538	31,199,538	31,199,538	0
District Attorney	28,648,458	22,545,985	21,593,480	952,505	30,646,035	30,579,437	30,579,437	66,598
Fairmount Park	12,621,712	9,649,886	9,354,410	295,476	12,882,232	13,901,166	13,901,166	(1,018,934)
Finance	23,169,077	15,160,007	18,133,874	(2,973,867)	19,634,220	19,637,737	19,637,737	(3,517)
Finance - Contribution to the School District	35,000,000	0	0	0	35,000,000	35,000,000	35,000,000	0
Finance - Employee Benefits	760,221,000	710,073,209	710,073,209	0	884,479,338	879,979,338	879,979,338	(15,500,000)
Employee Disability	46,547,129	41,307,047	41,307,047	0	43,947,710	52,447,710	52,447,710	(8,500,000)
FICA	60,792,057	49,793,446	49,793,446	0	62,288,940	64,288,940	64,288,940	(2,000,000)
Flex Cash Payments	703,046	741,864	741,864	0	1,000,000	1,000,000	1,000,000	0
Group Legal	4,002,908	3,032,089	3,032,089	0	4,373,564	4,373,564	4,373,564	0
Group Life Insurance	7,468,472	5,216,471	5,216,471	0	7,193,105	7,193,105	7,193,105	0
Health / Medical	291,826,176	240,228,430	240,228,430	0	323,921,410	328,921,410	328,921,410	(5,000,000)
Pension	276,106,038	347,794,396	347,794,396	0	344,459,000	344,459,000	344,459,000	0
Pension Obligation Bonds	70,396,126	20,058,197	20,058,197	0	74,670,321	74,670,321	74,670,321	0
Tool Allowance	65,100	64,200	64,200	0	100,000	100,000	100,000	0
Unemployment Compensation	2,313,948	1,837,059	1,837,059	0	2,525,288	2,525,288	2,525,288	0
Finance - PGW Rental Reimbursement	18,000,000	0	0	0	18,000,000	18,000,000	18,000,000	0
Fire	171,786,276	133,099,665	140,895,941	(7,796,276)	180,461,146	188,690,342	188,690,342	(8,229,196)
First Judicial District	114,117,658	82,873,001	84,612,321	(1,739,320)	111,142,841	112,954,881	112,954,881	(1,812,240)
Common Pleas Court	78,039,697	56,213,033	56,985,205	(772,172)	75,829,400	77,641,640	77,641,640	(1,812,240)
Municipal Court	7,829,031	5,769,617	5,845,855	(76,238)	7,995,340	7,995,340	7,995,340	0
Office of the Exec. Administrator	22,896,915	16,773,179	17,986,604	(1,213,425)	21,770,520	21,770,520	21,770,520	0
Traffic Court	5,352,015	4,117,172	3,794,657	322,515	5,547,381	5,547,381	5,547,381	0
Fleet Management	43,653,270	35,021,880	35,060,813	(38,933)	42,573,838	48,073,838	48,073,838	(3,500,000)
Fleet Management - Vehicle Purchases	13,297,234	10,795,829	10,769,920	25,909	12,600,000	12,600,000	12,600,000	0
Free Library	37,283,098	29,043,761	28,616,233	427,528	39,448,568	39,383,559	39,383,559	65,009
Historical Commission	272,157	232,953	216,766	16,187	321,743	321,743	321,743	0
Hero Award	19,000	18,750	25,000	(6,250)	25,000	25,000	25,000	0
Human Relations Commission	2,035,011	1,558,054	1,581,424	(23,370)	2,156,825	2,156,825	2,156,825	0
Human Services	556,565,273	552,146,400	528,998,221	23,150,179	608,478,164	592,460,167	592,460,167	17,018,997
Administration & Management	12,567,838	10,642,037	10,101,658	540,379	13,423,802	13,469,475	13,469,475	(45,673)
Contract Admin. & Program Evaluation	2,472,025	1,976,155	1,920,011	56,144	2,736,453	2,781,688	2,781,688	(45,235)
Juvenile Justice Services	115,539,493	109,198,296	105,889,745	3,308,551	122,733,128	114,102,403	114,102,403	8,630,725
Children & Youth (Child Welfare)	333,407,556	318,785,916	306,937,549	11,848,367	357,759,273	338,937,774	338,937,774	18,821,499
Community Based Prevention Services	92,578,361	111,545,996	104,149,258	7,396,738	112,826,508	123,168,827	123,168,827	(10,342,319)

= Depts. with forecast deficits greater than 1% of the Target Budget or \$1 million.

TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2007

DEPARTMENT	FY 06 ACTUAL	YEAR TO DATE		FISCAL YEAR 2007				
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET
Indemnities	22,954,601	19,582,019	18,057,933	1,524,086	25,113,915	26,109,358	26,109,358	(895,443) 0
Information Services, Mayor's Office of	11,717,182	9,641,138	10,165,819	(814,681)	13,076,868	14,115,328	14,115,328	(1,038,670) 0
Labor Relations	585,316	433,132	388,103	45,029	585,265	585,265	585,265	0 0
Law	14,648,857	11,650,537	11,832,898	(182,181)	15,155,824	15,021,011	15,021,011	134,813 0
Legal Services Incl. Defender Association	33,609,195	35,401,003	34,271,697	1,129,406	34,268,833	35,401,003	35,401,003	(1,132,170) 0
Licenses & Inspections	20,242,250	15,768,085	15,167,832	597,453	20,787,801	20,804,923	20,804,923	162,878 0
Licenses & Inspections - Demolitions	8,250,000	6,305,000	6,331,926	(26,926)	8,000,000	8,000,000	8,000,000	0 0
Managing Director (MDO)	13,503,609	11,555,915	11,411,265	144,650	13,003,638	13,873,602	13,873,602	(869,964) 0
Mayor	4,392,560	3,616,353	3,577,929	(261,576)	4,929,104	5,229,613	5,229,613	(300,709) 0
Mayor's Office of Community Services	7,353	0	0	0	0	0	0	0 0
Mayor - Scholarships	199,375	200,000	199,855	145	200,000	200,000	200,000	0 0
Mural Arts Program	831,504	697,058	597,423	99,635	856,746	856,746	856,746	0 0
Off. of Behavioral Hlth./Mental Retard. Svcs.	14,445,183	13,587,656	13,786,656	(179,000)	14,474,736	14,229,661	14,229,661	245,075 0
Office of Housing and Comm. Developmt.	1,541,185	5,702,471	1,104,896	4,597,575	1,387,256	5,702,471	5,702,471	(4,315,215) 0
Office of Supportive Housing	35,563,004	27,792,491	30,532,649	(2,740,158)	29,481,005	33,763,135	33,763,135	(4,282,130) 0
Personnel	4,393,134	3,724,120	3,492,359	231,761	5,010,141	4,980,040	4,980,040	50,101 0
Police	473,130,708	351,527,790	360,828,001	(9,300,211)	493,497,141	495,894,428	495,894,428	(2,397,287) 0
Prisons	194,345,897	163,352,314	170,008,591	(6,656,277)	194,237,652	206,733,820	206,733,820	(12,496,168) 0
Procurement	4,598,560	3,469,736	3,218,867	251,059	5,341,827	5,288,409	5,288,409	53,418 0
Public Health	105,051,406	97,132,870	94,338,323	2,794,547	114,339,379	114,352,744	114,352,744	(13,365) 0
Ambulatory Health Services	40,843,669	33,448,397	33,235,510	212,887	44,275,617	44,716,872	44,716,872	(441,255) 0
Early Childhood, Youth & Women's Health	2,520,854	2,047,175	1,921,304	125,871	2,722,820	2,620,844	2,620,844	101,976 0
Phila. Nursing Home	34,910,248	39,526,917	37,505,734	2,021,183	40,079,564	39,980,032	39,980,032	99,532 0
Environmental Protection Services	8,191,689	7,400,354	7,198,551	201,813	8,993,740	8,948,905	8,948,905	44,835 0
Administration and Support Svcs	9,628,526	6,479,175	6,477,615	1,560	8,369,790	8,369,698	8,369,698	20,092 0
Medical Examiner's Office	3,451,655	2,877,948	2,801,405	76,543	3,754,538	3,740,096	3,740,096	14,442 0
Infectious Disease Control	5,504,566	5,352,894	5,199,204	154,690	6,123,310	5,976,297	5,976,297	147,013 0
Public Property	54,516,781	29,479,737	28,198,577	1,283,160	52,885,888	60,124,993	60,124,993	(7,539,995) 0
Public Property - SEPTA Subsidy	56,650,700	45,197,250	20,041,958	25,155,292	60,263,000	60,263,000	60,263,000	0 0
Public Property - Space Rentals	14,402,336	15,329,160	14,920,034	409,126	15,484,000	15,329,160	15,329,160	154,840 0
Public Property - Telecommunications	9,945,876	13,408,000	10,692,646	2,715,354	13,700,000	13,563,000	13,563,000	137,000 0
Public Property - Utilities	33,299,185	30,620,000	30,617,239	2,761	30,620,000	32,633,904	32,633,904	(2,013,904) 0
Records	8,740,305	6,591,598	6,414,831	176,767	8,136,216	8,054,853	8,054,853	81,362 0
Recreation	33,546,380	27,203,122	26,816,798	687,324	38,318,738	37,380,255	37,380,255	(1,071,517) 0
Refunds	19,711	337,500	9,562	327,938	500,000	450,000	450,000	50,000 0
Register of Wills	3,172,384	2,483,123	2,471,312	(8,189)	3,456,663	3,456,663	3,456,663	0 0
Revenue	16,600,251	13,070,289	12,167,943	902,326	17,702,237	17,525,215	17,525,215	177,022 0
Sheriff	13,684,675	10,788,487	10,755,085	13,402	13,732,810	14,716,071	14,716,071	(982,261) 0
Sinking Fund (Debt Service)	169,922,325	126,289,371	126,289,371	0	199,321,367	191,806,367	191,806,367	7,515,000 0
Streets	28,688,317	28,664,893	26,037,850	2,627,043	32,814,132	34,424,770	34,424,770	(1,610,638) 0
Engineering Design & Surveying	5,381,798	4,130,673	3,932,388	198,285	5,770,908	5,581,101	5,581,101	189,805 0
General Support	5,089,303	3,978,642	3,746,066	232,576	5,347,093	5,107,091	5,107,091	240,002 0
Highways	8,620,109	8,870,149	8,024,556	845,593	10,461,221	11,355,321	11,355,321	(894,100) 0
Street Lighting	7,686,413	8,725,973	7,568,251	1,157,722	7,984,748	9,642,349	9,642,349	(1,657,601) 0
Traffic Engineering	2,888,694	2,959,456	2,766,589	192,867	3,050,164	2,738,908	2,738,908	311,256 0
Streets - Sanitation	92,012,212	82,386,721	83,253,697	(867,176)	95,727,906	94,823,110	94,823,110	904,796 0
Witness Fees	104,248	128,639	102,707	25,932	173,250	171,518	171,518	1,732 0
Zoning Board of Adjustment	413,687	322,830	297,785	25,045	449,252	444,759	444,759	4,493 0
<b>TOTAL GENERAL FUND</b>	<b>3,428,045,949</b>	<b>2,953,146,837</b>	<b>2,917,017,795</b>	<b>36,129,042</b>	<b>3,679,019,000</b>	<b>3,753,912,853</b>	<b>3,753,912,853</b>	<b>(74,893,853) 0</b>

= Depts. with forecast deficits greater than 1% of the Target Budget or \$1 million.

**TABLE Q-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FISCAL YEAR 2007													
	YEAR TO DATE						FULL YEAR							
	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	Target Budget		Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under				
				Plan	Actual					Adopted Budget	Target Budget			
Atwater Kent Museum														
Full-Time Positions	6	5	5	5	5	0	5	5	5					
Class 100 Total Oblig./Approp.	285,546	279,409	261,250	198,000	185,557	12,443	264,000	264,000	264,000					
Class 100 Overtime Oblig./Approp.	20,835	21,545	21,170	17,209	10,199	7,010	22,945	22,945	15,945					7,000
Auditing														
Full-Time Positions	123	125	126	139	124	15	139	139	139					
Class 100 Total Oblig./Approp.	6,956,898	6,632,884	6,780,793	5,343,310	5,197,516	145,794	7,460,762	7,311,888	7,311,898					148,884
Class 100 Overtime Oblig./Approp.	47,680	41,416	50,514	30,538	43,926	(7,388)	50,000	50,000	50,000					0
Board of Building Standards														
Full-Time Positions	2	2	2	2	2	0	2	2	2					
Class 100 Total Oblig./Approp.	99,429	97,529	99,888	68,634	66,928	1,706	108,397	108,397	108,397					0
Class 100 Overtime Oblig./Approp.	3,409	0	2,320	0	223	(223)	0	0	223					(223)
Board of L & I Review														
Full-Time Positions	3	3	2	3	3	0	3	3	3					
Class 100 Total Oblig./Approp.	163,650	167,181	159,089	139,278	129,671	9,607	190,488	190,488	190,488					0
Class 100 Overtime Oblig./Approp.	2,981	0	233	0	1,407	(1,407)	0	0	5,715					(5,715)
Bd. of Revision of Taxes														
Full-Time Positions	139	130	134	144	130	14	144	144	144					
Class 100 Total Oblig./Approp.	7,275,313	7,273,595	7,380,015	5,689,661	5,656,864	32,797	7,785,852	7,785,852	7,785,852					0
Class 100 Overtime Oblig./Approp.	22,492	9,388	16,873	10,000	19,809	(9,809)	12,000	12,000	27,395					(15,395)
Camp William Penn														
Full-Time Positions	4	4	3	4	3	1	4	4	4					
Class 100 Total Oblig./Approp.	216,843	145,253	139,213	118,336	131,072	(12,736)	142,506	175,563	175,563					0
Class 100 Overtime Oblig./Approp.	0	0	0	0	90	(90)	0	0	90					(90)
Capital Program Office, Mayor -														
Full-Time Positions	21	13	14	14	13	1	14	14	14					0
Class 100 Total Oblig./Approp.	1,143,261	891,231	713,697	631,981	529,196	102,785	907,051	887,873	887,873					19,178
Class 100 Overtime Oblig./Approp.	9,676	9,680	14,344	24,617	9,667	14,950	50,000	30,822	30,822					19,178



TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual (Over) Under Target Budget		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
					Actual					Adopted Budget	Target Budget
<b>City Commissioners</b>											
Full-Time Positions	88	90	93	91	87	4	91	91	91	0	0
Class 100 Total Oblig./Approp.	4,706,830	4,702,564	4,503,445	3,461,813	3,433,287	28,626	4,737,354	5,059,337	5,059,337	(321,983)	0
Class 100 Overtime Oblig./Approp.	993,312	1,066,300	934,049	560,634	705,049	(144,215)	890,423	890,423	890,423	0	0
<b>City Council</b>											
Full-Time Positions	199	195	180	195	188	7	195	195	195	0	0
Class 100 Total Oblig./Approp.	11,026,478	10,893,841	10,676,871	8,656,418	7,668,788	987,630	11,541,891	11,541,891	11,541,891	0	0
Class 100 Overtime Oblig./Approp.	0	0	32,732	18,000	0	18,000	24,000	24,000	24,000	0	0
<b>City Planning Commission</b>											
Full-Time Positions	53	49	45	49	47	2	49	49	49	0	0
Class 100 Total Oblig./Approp.	3,158,314	3,189,139	2,970,994	2,242,940	2,162,069	80,871	3,178,157	3,144,620	3,144,620	33,537	0
Class 100 Overtime Oblig./Approp.	30	0	12	0	85	64	0	64	85	(65)	(21)
<b>City Rep. / Commerce</b>											
Full-Time Positions	21	17	12	19	15	4	19	19	15	4	4
Class 100 Total Oblig./Approp.	1,430,037	1,247,251	1,103,496	1,115,254	788,280	326,974	1,526,137	1,496,955	1,496,955	29,182	0
Class 100 Overtime Oblig./Approp.	7,850	17,948	14,358	8,038	15,917	(7,879)	11,000	11,000	15,917	(4,917)	(4,917)
<b>City Treasurer</b>											
Full-Time Positions	12	10	11	13	10	3	13	13	13	0	0
Class 100 Total Oblig./Approp.	625,411	503,135	603,563	477,781	421,266	56,515	719,339	663,239	663,239	56,100	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	22	(22)	0	22	22	(22)	0
<b>Civic Center</b>											
Full-Time Positions	3	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	150,435	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	34,884	0	0	0	0	0	0	0	0	0	0
<b>Civil Service Commission</b>											
Full-Time Positions	2	2	2	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	126,153	116,762	128,924	98,034	88,405	9,629	137,161	137,161	137,161	0	0
Class 100 Overtime Oblig./Approp.	1,509	718	1,105	1,000	345	655	2,000	2,000	2,000	0	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget	Actual	(Over) Under	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection	
				Plan	Actual	Target Budget				(Over) Under	
										Adopted Budget	Target Budget
<b>Clerk of Quarter Sessions</b>											
Full-Time Positions	118	110	113	121	115	6	121	121	121	0	0
Class 100 Total Oblig./Approp.	4,525,499	4,334,899	4,219,043	3,412,120	3,317,811	94,309	4,719,217	4,669,217	4,669,217	50,000	0
Class 100 Overtime Oblig./Approp.	125,155	103,277	167,660	98,654	182,679	(84,025)	135,000	135,000	249,981	(114,981)	(114,981)
<b>District Attorney</b>											
Full-Time Positions	440	434	424	438	430	8	442	442	442	0	0
Class 100 Total Oblig./Approp.	28,162,033	27,439,298	26,188,801	20,672,957	19,420,554	1,252,403	27,764,122	27,764,122	27,764,122	0	0
Class 100 Overtime Oblig./Approp.	521,279	209,313	123,693	128,993	25,954	103,039	184,484	184,484	184,484	0	0
<b>Fairmount Park</b>											
Full-Time Positions	200	182	157	169	160	9	169	169	169	0	0
Class 100 Total Oblig./Approp.	9,906,230	9,465,641	8,429,422	6,149,118	6,035,826	113,292	8,671,102	8,800,858	8,800,858	(129,756)	0
Class 100 Overtime Oblig./Approp.	1,320,863	1,340,645	1,430,753	862,066	1,045,165	(183,099)	1,248,856	1,432,085	1,480,977	(212,121)	(28,892)
<b>Finance</b>											
Full-Time Positions (1)	148	152	164	175	157	18	175	177	167	8	10
Class 100 Total Oblig./Approp.	8,513,163	8,537,269	8,617,260	6,771,387	6,523,730	247,657	9,276,420	9,357,520	9,357,520	(81,100)	0
Class 100 Overtime Oblig./Approp.	34,625	36,423	44,495	10,963	14,166	(3,203)	15,000	15,000	18,272	(3,272)	(3,272)
<b>Fire</b>											
Full-Time Positions	2,330	2,251	2,270	2,460	2,441	19	2,428	2,428	2,417	11	11
Class 100 Total Oblig./Approp.	151,895,781	152,199,383	153,483,021	123,739,080	131,341,071	(7,601,991)	162,127,648	169,177,648	169,177,648	(7,050,000)	0
Class 100 Overtime Oblig./Approp.	13,836,127	21,560,544	25,351,516	19,630,402	22,839,556	(3,209,154)	23,493,502	30,325,613	30,674,356	(7,180,854)	(348,743)
<b>First Judicial District</b>											
Full-Time Positions	2,039	2,004	1,936	1,965	1,940	25	1,965	1,965	1,965	0	0
Class 100 Total Oblig./Approp.	89,208,732	90,183,427	87,149,981	61,789,332	61,981,410	(192,078)	84,839,061	86,839,061	86,839,061	(2,000,000)	0
Class 100 Overtime Oblig./Approp.	197,602	210,299	344,184	215,469	304,791	(89,322)	302,820	302,820	335,462	(32,642)	(32,642)
<b>Traffic Court</b>											
Full-Time Positions	117	115	102	108	118	(10)	108	108	108	0	0
Class 100 Total Oblig./Approp.	4,158,841	4,129,697	4,015,574	3,207,182	2,997,758	209,424	4,107,391	4,507,391	4,507,391	(400,000)	0
Class 100 Overtime Oblig./Approp.	23,035	1,203	1,729	0	442	(442)	0	0	442	(442)	(442)

(1) Includes the establishment of an Administrative Services Center which consolidated administrative functions of like departments into a centrally controlled service organization.

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual (Over) Under Target Budget		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
					Actual					Adopted Budget	Target Budget
<i>Municipal Court</i>											
Full-Time Positions	186	189	184	185	184	1	185	185	185	0	0
Class 100 Total Oblig./Approp.	7,520,011	7,706,084	7,362,389	5,338,033	5,352,616	(14,583)	7,502,101	7,502,101	7,502,101	0	0
Class 100 Overtime Oblig./Approp.	3,416	3,578	4,625	2,932	3,740	(808)	4,120	4,120	4,120	0	0
<i>Common Pleas Court</i>											
Full-Time Positions	1,474	1,446	1,397	1,421	1,390	31	1,421	1,421	1,421	0	0
Class 100 Total Oblig./Approp.	63,658,469	65,166,396	63,116,916	44,288,910	44,509,347	(220,437)	60,643,873	62,243,873	62,243,873	(1,600,000)	0
Class 100 Overtime Oblig./Approp.	144,207	184,667	311,628	190,550	281,059	(90,509)	267,800	267,800	300,000	(32,200)	(32,200)
<i>Court Administrator</i>											
Full-Time Positions	262	254	253	251	248	3	251	251	251	0	0
Class 100 Total Oblig./Approp.	13,871,411	13,181,250	12,655,082	8,955,207	9,121,689	(166,482)	12,585,696	12,585,696	12,585,696	0	0
Class 100 Overtime Oblig./Approp.	26,844	20,851	26,202	21,987	19,550	2,437	30,900	30,900	30,900	0	0
<i>Fleet Management</i>											
Full-Time Positions	344	313	313	345	305	40	322	334	313	9	21
Class 100 Total Oblig./Approp.	17,010,161	16,510,174	16,060,639	12,128,202	12,354,658	(226,456)	16,666,856	17,166,856	17,166,856	(500,000)	0
Class 100 Overtime Oblig./Approp.	2,191,606	2,356,383	2,500,861	1,530,925	2,102,253	(571,328)	2,273,885	2,054,956	2,807,291	(533,406)	(752,335)
<i>Free Library</i>											
Full-Time Positions	669	640	732	740	719	21	739	739	739	0	0
Class 100 Total Oblig./Approp.	32,190,337	30,765,441	31,984,257	23,794,434	23,552,132	242,302	34,137,564	34,099,714	34,099,714	37,850	0
Class 100 Overtime Oblig./Approp.	741,938	698,365	896,586	597,723	678,313	(80,590)	669,938	1,081,915	1,081,915	(411,977)	0
<i>Historical Commission</i>											
Full-Time Positions	5	6	5	6	6	0	6	6	6	0	0
Class 100 Total Oblig./Approp.	235,330	275,864	261,717	206,328	199,707	6,621	294,618	294,618	294,618	0	0
Class 100 Overtime Oblig./Approp.	141	0	1,598	0	853	(853)	0	1,800	853	(853)	947
<i>Human Relations Commission</i>											
Full-Time Positions	39	34	33	35	35	0	35	35	35	0	0
Class 100 Total Oblig./Approp.	2,216,668	2,106,329	1,971,753	1,506,308	1,540,832	(34,524)	2,090,420	2,090,420	2,090,420	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	350	341	9	500	500	500	0	0

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget	Actual	(Over) Under	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
				Plan	Actual	Target Budget				Adopted Budget	Target Budget
<b>Human Services</b>											
Full-Time Positions	1,855	1,693	1,703	1,753	1,781	(8)	1,758	1,816	1,816	(58)	0
Class 100 Total Oblig./Approp.	86,802,456	84,567,438	85,263,449	65,482,032	65,788,456	(296,424)	88,680,277	90,465,785	90,465,785	(1,775,508)	0
Class 100 Overtime Oblig./Approp.	7,418,621	6,027,032	6,457,374	4,693,958	5,781,460	(1,087,502)	6,153,500	7,670,823	7,670,623	(1,517,123)	0
<b>Administration &amp; Management</b>											
Full-Time Positions	221	208	201	209	192	17	209	217	217	(8)	0
Class 100 Total Oblig./Approp.	9,027,579	8,967,504	8,788,008	6,672,585	6,391,142	281,443	9,336,479	9,407,653	9,407,653	(71,174)	0
Class 100 Overtime Oblig./Approp.	370,299	396,903	428,387	268,469	317,527	(49,058)	372,432	422,432	422,432	(50,000)	0
<b>Contract Admin. and Program Evaluation</b>											
Full-Time Positions	50	44	42	46	45	1	46	51	51	(5)	0
Class 100 Total Oblig./Approp.	2,659,275	2,746,338	2,427,036	1,922,443	1,879,594	42,849	2,674,433	2,719,668	2,719,668	(45,235)	0
Class 100 Overtime Oblig./Approp.	20,067	33,933	52,109	47,201	46,368	833	63,205	63,205	63,205	0	0
<b>Juvenile Justice Services</b>											
Full-Time Positions	364	350	341	343	344	(1)	355	355	355	0	0
Class 100 Total Oblig./Approp.	17,558,777	17,191,731	16,748,848	12,916,849	12,757,003	159,846	17,529,029	17,529,029	17,529,029	0	0
Class 100 Overtime Oblig./Approp.	3,645,558	2,811,404	3,052,970	2,090,798	2,550,269	(459,471)	2,698,736	3,145,625	3,145,625	(446,889)	0
<b>Riverview Home</b>											
Full-Time Positions	90	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	4,155,993	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	719,271	0	0	0	0	0	0	0	0	0	0
<b>Children &amp; Youth</b>											
Full-Time Positions	1,067	1,093	1,059	1,061	1,085	(24)	1,054	1,081	1,081	(27)	0
Class 100 Total Oblig./Approp.	49,944,988	52,079,463	53,211,361	40,719,021	41,361,270	(642,249)	54,381,578	56,006,110	56,006,110	(1,624,532)	0
Class 100 Overtime Oblig./Approp.	2,448,059	2,530,128	2,557,922	2,025,900	2,559,435	(533,535)	2,765,789	3,600,459	3,600,459	(834,670)	0
<b>Community Based Prevention Services</b>											
Full-Time Positions	63	0	60	94	95	(1)	94	112	112	(18)	0
Class 100 Total Oblig./Approp.	3,455,844	3,582,402	4,088,196	3,261,134	3,399,447	(138,313)	4,768,758	4,803,325	4,803,325	(34,567)	0
Class 100 Overtime Oblig./Approp.	215,367	254,664	365,986	261,590	307,861	(46,271)	253,338	438,902	438,902	(185,564)	0

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget	Actual	(Over) Under	Adopted	Target	Year End	Departmental Projection	
				Plan	Actual	Target Budget	Budget	Budget	Departmental Projection	(Over) Under	
										Adopted Budget	Target Budget
<b>Information Services, Mayor's Office of</b>											
Full-Time Positions	107	98	96	107	104	3	113	113	126	(13)	(13)
Class 100 Total Oblig./Approp.	6,994,694	6,305,036	6,140,711	5,188,227	4,964,487	233,740	7,428,278	7,132,223	7,132,223	296,055	0
Class 100 Overtime Oblig./Approp.	20,898	13,289	23,807	27,926	16,801	12,125	35,000	35,000	35,000	0	0
<b>Labor Relations, Mayor's Office of</b>											
Full-Time Positions	7	7	7	7	6	1	7	7	7	0	0
Class 100 Total Oblig./Approp.	420,901	450,680	567,778	405,181	373,890	31,291	548,351	513,351	513,351	35,000	0
Class 100 Overtime Oblig./Approp.	1,316	1,981	495	544	5,533	(4,989)	0	544	5,533	(5,533)	(4,989)
<b>Law</b>											
Full-Time Positions	191	177	175	189	182	7	197	199	199	(2)	0
Class 100 Total Oblig./Approp.	9,951,168	9,434,053	9,455,099	7,585,000	7,373,873	211,127	10,374,648	10,391,393	10,391,393	(16,745)	0
Class 100 Overtime Oblig./Approp.	34,102	7,203	4,474	4,385	6,630	(2,245)	6,000	6,000	7,500	(1,500)	(1,500)
<b>Licenses &amp; Inspections</b>											
Full-Time Positions	398	364	355	350	335	15	362	348	348	14	0
Class 100 Total Oblig./Approp.	17,294,915	16,396,204	16,439,330	12,163,556	12,116,545	47,011	16,658,569	16,658,569	16,658,569	0	0
Class 100 Overtime Oblig./Approp.	712,387	625,704	729,822	839,447	812,195	27,252	938,503	964,865	964,865	(26,362)	0
<b>Managing Director</b>											
Full-Time Positions	95	79	87	101	94	7	74	101	101	(27)	0
Class 100 Total Oblig./Approp.	8,105,545	7,628,825	7,057,558	5,946,167	6,509,551	(563,385)	7,428,222	7,928,222	7,928,222	(500,000)	0
Class 100 Overtime Oblig./Approp.	610,991	385,158	445,965	300,000	322,301	(22,301)	233,000	400,000	400,000	(167,000)	0
<b>Mayor</b>											
Full-Time Positions	49	40	55	62	54	8	62	62	54	8	8
Class 100 Total Oblig./Approp.	2,989,208	3,028,861	3,784,126	2,937,787	3,149,364	(211,577)	4,020,129	4,320,838	4,320,838	(300,709)	0
Class 100 Overtime Oblig./Approp.	0	0	2,678	0	3,705	(3,705)	0	0	3,705	(3,705)	(3,705)
<b>Mayor's Office of Community Services</b>											
Full-Time Positions	21	17	21	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	705,215	599,181	3,068	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	1,148	0	0	0	0	0	0	0	0	0	0

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
<b>Mural Arts Program</b>											
Full-Time Positions	0	16	14	16	15	1	16	16	16	0	0
Class 100 Total Oblig./Approp.	0	481,214	456,037	438,190	327,162	111,028	509,253	584,253	584,253	(75,000)	0
Class 100 Overtime Oblig./Approp.	0	598	497	900	387	513	5,995	1,200	1,000	4,995	200
<b>Office of Behavioral Health/Mental Retardation Services</b>											
Full-Time Positions	0	43	36	37	36	1	38	37	36	2	1
Class 100 Total Oblig./Approp.	0	2,553,233	2,316,329	1,664,464	1,637,822	26,642	2,345,902	2,308,469	2,308,469	39,433	0
Class 100 Overtime Oblig./Approp.	14,283	20,632	26,717	15,532	28,203	(12,671)	20,299	20,054	34,658	(14,359)	(14,604)
<b>Office of Supportive Housing</b>											
Full-Time Positions	69	133	131	136	130	6	137	136	139	(2)	(3)
Class 100 Total Oblig./Approp.	3,428,224	7,272,056	6,591,611	5,075,016	4,809,530	265,486	6,657,211	6,851,267	6,851,267	(194,056)	0
Class 100 Overtime Oblig./Approp.	64,739	591,584	849,945	509,855	533,967	(24,112)	527,743	790,265	814,743	(287,000)	(24,478)
<b>Office of Housing &amp; Community Dev.</b>											
Full-Time Positions	6	5	3	5	0	5	5	5	0	5	5
Class 100 Total Oblig./Approp.	275,916	244,615	233,987	49,969	46,341	3,628	244,025	49,969	49,969	194,056	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<b>Personnel</b>											
Full-Time Positions	80	76	70	77	73	4	75	78	79	(4)	(1)
Class 100 Total Oblig./Approp.	4,158,272	3,908,410	3,871,897	2,890,325	2,688,627	101,698	4,092,002	4,041,901	4,041,901	50,101	0
Class 100 Overtime Oblig./Approp.	40,655	19,747	43,161	30,636	67,279	(36,643)	31,360	36,136	82,449	(51,089)	(46,313)
<b>Police</b>											
Full-Time Positions	7,871	7,368	7,287	7,456	7,387	69	7,408	7,508	7,508	(100)	0
Class 100 Total Oblig./Approp.	475,523,727	450,697,679	457,990,628	339,176,803	346,825,663	(7,648,860)	478,147,601	480,464,085	480,464,085	(2,316,484)	0
Class 100 Overtime Oblig./Approp.	55,971,853	40,923,327	48,658,490	39,323,880	50,247,907	(10,924,027)	48,433,587	57,398,592	57,143,759	(8,710,172)	254,833
<b>Prisons</b>											
Full-Time Positions	2,007	2,152	2,225	2,304	2,194	110	2,300	2,423	2,268	32	155
Class 100 Total Oblig./Approp.	98,461,058	102,686,806	106,084,275	78,729,439	84,198,253	(5,468,814)	106,716,560	113,506,728	113,506,728	(6,790,168)	0
Class 100 Overtime Oblig./Approp.	19,493,484	18,573,164	19,244,373	10,307,705	17,300,968	(6,993,263)	13,656,904	13,656,804	22,900,968	(9,244,064)	(9,244,064)

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**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007				FULL YEAR			
				YEAR TO DATE		Actual (Over) Under Target Budget	Actual Target Budget	Year End Departmental Projection	Target Budget	Departmental Projection (Over) Under	
				Actual	Target Budget					Adopted Budget	Target Budget
<b>Procurement</b>											
Full-Time Positions	68	58	59	58	52	6	64	64	64	0	0
Class 100 Total Oblig./Approp.	3,034,226	2,790,321	2,660,423	2,101,119	1,868,035	233,084	2,898,075	2,898,075	2,898,075	0	0
Class 100 Overtime Oblig./Approp.	7,927	14,854	6,774	8,824	2,892	5,932	13,500	13,000	11,770	1,730	1,230
<b>Public Health</b>											
Full-Time Positions	754	671	622	746	660	86	748	753	695	53	59
Class 100 Total Oblig./Approp.	41,963,692	38,048,911	37,598,246	30,816,664	28,704,899	1,911,765	42,048,231	41,561,595	41,561,595	486,636	0
Class 100 Overtime Oblig./Approp.	2,038,037	2,081,629	2,605,931	1,436,816	2,044,564	(605,748)	2,180,245	1,943,889	2,771,474	(591,229)	(827,575)
<b>Ambulatory Health Services</b>											
Full-Time Positions	326	320	315	383	333	50	395	383	345	50	38
Class 100 Total Oblig./Approp.	19,258,782	18,933,271	19,054,045	16,174,439	14,760,722	1,413,717	22,268,956	22,125,807	22,125,807	143,149	0
Class 100 Overtime Oblig./Approp.	855,282	941,901	900,635	612,408	719,760	(107,352)	981,356	832,694	988,047	(4,691)	(153,353)
<b>Early Childhood, Youth &amp; Women's Hlth.</b>											
Full-Time Positions	47	41	25	30	28	2	31	31	28	3	3
Class 100 Total Oblig./Approp.	2,256,165	2,254,079	1,770,175	1,399,193	1,185,825	213,368	1,965,139	1,860,251	1,860,251	104,888	0
Class 100 Overtime Oblig./Approp.	115,737	83,295	94,784	62,187	68,532	(6,345)	69,719	87,480	111,938	(42,219)	(24,459)
<b>Phila. Nursing Home</b>											
Full-Time Positions	1	1	1	1	1	0	1	1	1	0	0
Class 100 Total Oblig./Approp.	56,249	57,068	57,407	148,213	126,030	22,183	193,860	190,851	180,851	3,009	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<b>Environmental Protection Services</b>											
Full-Time Positions	107	98	90	109	95	14	108	113	108	2	7
Class 100 Total Oblig./Approp.	5,492,633	5,420,256	5,026,258	4,016,534	3,842,427	174,107	5,547,363	5,501,393	5,501,393	45,970	0
Class 100 Overtime Oblig./Approp.	219,163	162,050	246,453	138,721	231,220	(92,499)	228,506	181,509	301,222	(72,716)	(119,713)
<b>Administration and Support Sves.</b>											
Full-Time Positions	112	110	101	109	107	2	103	109	108	(5)	1
Class 100 Total Oblig./Approp.	6,018,037	6,075,105	6,115,102	4,425,675	4,473,285	(47,610)	6,055,870	6,020,361	6,026,361	29,509	0
Class 100 Overtime Oblig./Approp.	323,659	333,925	605,212	317,660	458,257	(140,597)	329,875	428,929	601,586	(271,711)	(172,657)

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**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual (Over) Under		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
					Actual	Target Budget				Adopted Budget	Target Budget
<i>Behavioral Health / Mental Retardation</i>											
Full-Time Positions	58	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	3,421,029	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	14,283	0	0	0	0	0	0	0	0	0	0
<i>Medical Examiner's Office</i>											
Full-Time Positions	46	46	41	52	44	8	48	53	48	0	5
Class 100 Total Oblig./Approp.	2,839,706	2,880,030	2,867,616	2,203,447	2,222,489	(19,042)	3,036,892	3,022,295	3,022,295	14,597	0
Class 100 Overtime Oblig./Approp.	383,895	439,324	540,779	224,132	378,751	(154,619)	459,664	294,131	525,754	(66,090)	(231,623)
<i>Aids Activities Coordinating Office</i>											
Full-Time Positions	25	24	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	1,153,865	1,090,436	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	29,992	20,102	0	0	0	0	0	0	0	0	0
<i>Infectious Disease Control</i>											
Full-Time Positions	32	31	49	62	52	10	62	63	59	3	4
Class 100 Total Oblig./Approp.	1,467,216	1,338,666	2,707,643	2,249,163	2,094,121	155,042	2,980,151	2,834,637	2,834,637	145,514	0
Class 100 Overtime Oblig./Approp.	88,008	101,032	218,058	63,708	188,044	(104,336)	111,125	119,156	244,927	(133,802)	(125,771)
<i>Public Property</i>											
Full-Time Positions	190	168	158	193	176	17	193	185	185	(2)	0
Class 100 Total Oblig./Approp.	9,085,302	8,470,038	8,084,578	6,495,359	6,479,729	15,630	9,211,006	9,389,699	9,389,699	(178,693)	0
Class 100 Overtime Oblig./Approp.	1,160,263	1,008,375	1,182,717	702,684	1,075,545	(372,861)	971,289	1,134,965	1,134,965	(163,676)	0
<i>Records</i>											
Full-Time Positions	77	75	75	76	71	5	77	76	72	5	4
Class 100 Total Oblig./Approp.	3,536,172	3,395,171	3,451,820	2,763,168	2,589,545	173,623	3,742,831	3,667,831	3,667,831	75,000	0
Class 100 Overtime Oblig./Approp.	378,324	322,135	433,471	415,993	336,966	79,027	463,197	540,061	465,454	(2,257)	74,607
<i>Recreation</i>											
Full-Time Positions	532	480	468	510	468	42	517	517	517	0	0
Class 100 Total Oblig./Approp.	32,238,179	28,676,210	27,838,493	21,845,073	20,922,784	722,289	30,216,869	31,111,857	31,111,857	(894,988)	0
Class 100 Overtime Oblig./Approp.	1,312,830	878,745	933,961	773,482	780,748	(17,266)	987,583	987,583	1,288,139	(320,556)	(320,556)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.



TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual Actual	(Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
<i>Stadium Complex</i>											
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	901,810	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	53,561	0	0	0	0	0	0	0	0	0	0
<i>All But Stadium</i>											
Full-Time Positions	532	480	468	510	468	42	517	517	517	0	0
Class 100 Total Oblig./Approp.	31,336,369	28,676,210	27,838,493	21,645,073	20,922,784	722,289	30,216,869	31,111,857	31,111,857	(894,988)	0
Class 100 Overtime Oblig./Approp.	1,259,269	878,745	933,961	773,482	790,748	(17,266)	967,583	967,583	1,288,139	(320,556)	(320,556)
<i>Register of Wills</i>											
Full-Time Positions	66	66	65	70	69	1	70	70	70	0	0
Class 100 Total Oblig./Approp.	3,097,049	3,054,937	3,037,732	2,416,074	2,427,240	(11,166)	3,319,726	3,319,726	3,319,726	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<i>Revenue</i>											
Full-Time Positions	254	267	247	274	243	31	274	274	267	7	7
Class 100 Total Oblig./Approp.	11,818,853	11,992,134	12,037,221	8,242,133	8,740,822	501,311	12,962,937	12,822,937	12,822,937	140,000	0
Class 100 Overtime Oblig./Approp.	497,979	602,518	723,338	441,158	579,033	(137,877)	598,000	642,500	699,007	(101,007)	(56,507)
<i>Sheriff</i>											
Full-Time Positions	261	247	243	260	247	13	247	263	263	(16)	0
Class 100 Total Oblig./Approp.	13,557,813	12,526,890	12,935,460	10,186,704	10,120,999	65,705	12,957,439	13,939,700	13,939,700	(982,261)	0
Class 100 Overtime Oblig./Approp.	2,376,125	1,880,287	2,584,300	2,038,045	2,119,101	(81,056)	2,633,771	2,633,771	2,854,903	(221,132)	(221,132)
<i>Streets</i>											
Full-Time Positions	599	564	586	650	597	53	648	625	625	23	0
Class 100 Total Oblig./Approp.	15,520,097	13,866,317	17,443,518	17,172,443	16,069,717	1,102,726	21,484,511	20,007,949	20,007,949	1,476,562	0
Class 100 Overtime Oblig./Approp.	2,355,377	2,010,752	2,322,264	1,447,090	2,601,603	(1,154,513)	1,919,110	2,230,000	3,048,622	(1,129,512)	(818,622)
(Actual includes County Liquid and Special Gasoline Funds, while projection does not.)											
<i>Engineering Design &amp; Surveying</i>											
Full-Time Positions	112	98	93	105	100	5	104	103	103	1	0
Class 100 Total Oblig./Approp.	6,363,943	5,667,559	5,239,655	3,968,681	3,819,652	149,029	5,590,417	5,400,612	5,400,612	189,805	0
Class 100 Overtime Oblig./Approp.	292,156	407,386	398,341	227,694	235,064	(7,370)	320,000	320,000	327,370	(7,370)	(7,370)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**TABLE O-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE				FISCAL YEAR 2007				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection	
											Adopted Budget	Target Budget
<b>Highways</b>												
Full-Time Positions	278	268	314	342	313	29		342	320	320	22	0
Class 100 Total Oblig./Approp.	2,675,655	2,083,406	5,284,616	7,151,282	6,364,468	786,814		8,620,302	7,772,202	7,772,202	848,100	0
Class 100 Overtime Oblig./Approp.	1,526,636	1,175,146	1,450,028	953,200	1,893,261	(940,061)		1,225,000	1,500,000	2,140,061	(915,061)	(640,061)
(See footnote above)												
<b>Street Lighting</b>												
Full-Time Positions	20	19	19	22	20	2		21	21	22	(1)	(1)
Class 100 Total Oblig./Approp.	228,967	247,558	582,520	618,721	606,049	12,672		591,467	679,068	679,068	(87,601)	0
Class 100 Overtime Oblig./Approp.	117,241	95,715	95,923	62,618	106,140	(43,522)		88,000	105,000	131,522	(43,522)	(26,522)
(See footnote above)												
<b>Traffic Engineering</b>												
Full-Time Positions	88	95	83	96	87	9		96	96	96	0	0
Class 100 Total Oblig./Approp.	1,818,015	1,576,537	2,423,746	2,443,752	2,390,608	53,144		2,474,702	2,163,446	2,163,446	311,256	0
Class 100 Overtime Oblig./Approp.	322,172	256,200	280,327	164,445	268,419	(101,974)		231,110	250,000	333,083	(101,973)	(83,083)
(See footnote above)												
<b>General Support</b>												
Full-Time Positions	91	84	77	85	77	8		85	85	84	1	1
Class 100 Total Oblig./Approp.	4,432,317	4,291,237	3,912,981	2,990,007	2,888,940	101,067		4,207,623	3,992,621	3,992,621	215,002	0
Class 100 Overtime Oblig./Approp.	97,172	76,305	87,645	38,133	100,719	(61,586)		55,000	55,000	116,588	(61,588)	145,666
<b>Sanitation</b>												
Full-Time Positions	1,351	1,249	1,263	1,233	1,178	55		1,291	1,277	1,277	14	0
Class 100 Total Oblig./Approp.	47,487,073	46,085,894	44,638,454	33,059,492	33,542,633	(483,141)		44,788,248	45,176,872	45,176,872	(378,624)	0
Class 100 Overtime Oblig./Approp.	7,191,281	5,364,570	6,369,959	4,126,920	4,618,837	(491,917)		5,600,000	5,700,000	6,091,917	(491,917)	(391,917)
<b>Tax Reform Commission</b>												
Full-Time Positions	1	0	0	0	0	0		0	0	0	0	0
Class 100 Total Oblig./Approp.	230,000	0	0	0	0	0		0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0		0	0	0	0	0

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2007

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	FISCAL YEAR 2007							
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual (Over) Under		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
					Actual	Target Budget				Adopted Budget	Target Budget
Zoning Board of Adjustment											
Full-Time Positions	6	5	5	5	5	0	5	5	5	0	0
Class 100 Total Oblig./Approp.	407,504	375,163	363,138	285,830	258,380	27,450	396,718	396,718	396,718	0	.0
Class 100 Overtime Oblig./Approp.	8,557	62	101	0	84	(84)	0	0	84	(84)	(84)
<b>TOTAL GENERAL FUND</b>											
Full-Time Positions	23,721	22,889	22,832	23,809	23,074	735	23,768	24,064	23,797	(29)	267
Class 100 Total Oblig./Approp.	1,278,325,581	1,243,503,776	1,250,221,078	952,239,021	965,450,977	(13,211,957)	1,307,183,762	1,328,535,320	1,328,535,320	(21,351,558)	0
Class 100 Overtime Oblig./Approp.	121,825,171	109,035,610	125,599,670	91,199,559	117,296,519	(26,096,960)	114,774,939	133,363,411	146,307,866	(31,532,927)	(12,944,455)

Table O-4  
**QUARTERLY CITY MANAGERS REPORT**  
**FY 05 to FY 07 REGULAR OVERTIME COMPARISON BY PAY PERIOD**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2007

	<u>PAY # 1</u>	<u>PAY # 2</u>	<u>PAY # 3</u>	<u>PAY # 4</u>	<u>PAY # 5</u>	<u>PAY # 6</u>	<u>PAY # 7</u>	<u>PAY # 8</u>	<u>PAY # 9</u>	<u>PAY # 10</u>	<u>PAY # 11</u>	<u>PAY # 12</u>	<u>PAY # 13</u>
FY 05	858,299	5,779,315	4,902,106	4,277,819	4,837,120	4,847,657	4,025,319	5,216,297	2,779,677	5,017,616	3,532,411	4,253,894	3,257,198
FY 06	985,293	6,707,154	5,309,655	4,950,821	4,325,750	5,923,839	5,158,673	4,844,201	5,033,788	4,677,648	3,893,553	5,287,291	4,517,036
07 TARGET	769,990	5,368,261	6,792,379	5,892,012	5,853,149	5,877,434	4,953,076	5,824,776	4,176,732	5,601,294	4,057,451	5,334,760	4,327,749
FY 07	683,491	5,853,960	7,377,720	6,144,774	6,632,810	6,451,978	5,177,736	6,421,309	6,297,108	5,997,996	5,545,297	6,167,441	6,224,330

	<u>PAY # 14</u>	<u>PAY # 15</u>	<u>PAY # 16</u>	<u>PAY # 17</u>	<u>PAY # 18</u>	<u>PAY # 19</u>	<u>PAY # 20</u>	<u>PAY # 21</u>	<u>PAY # 22</u>	<u>PAY # 23</u>	<u>PAY # 24</u>	<u>PAY # 25</u>	<u>PAY # 26</u>
FY 05	3,968,648	4,663,665	4,839,776	3,596,399	4,196,924	3,660,562	3,665,422	4,223,511	3,756,349	4,476,449	4,481,275	4,503,544	4,562,087
FY 06	4,397,467	4,528,833	4,453,509	4,778,377	4,925,968	5,103,126	4,330,968	4,951,131	3,022,608	4,857,461	5,431,094	4,936,785	6,954,353
07 TARGET	5,490,867	5,489,806	4,344,185	5,331,736	3,649,702	4,786,906	3,550,175	4,929,294	4,191,101	4,807,436	2,211,792	4,953,446	7,288,665
FY 07	5,978,197	5,941,311	5,634,743	6,344,869	5,185,339	6,795,171	1,847,022						

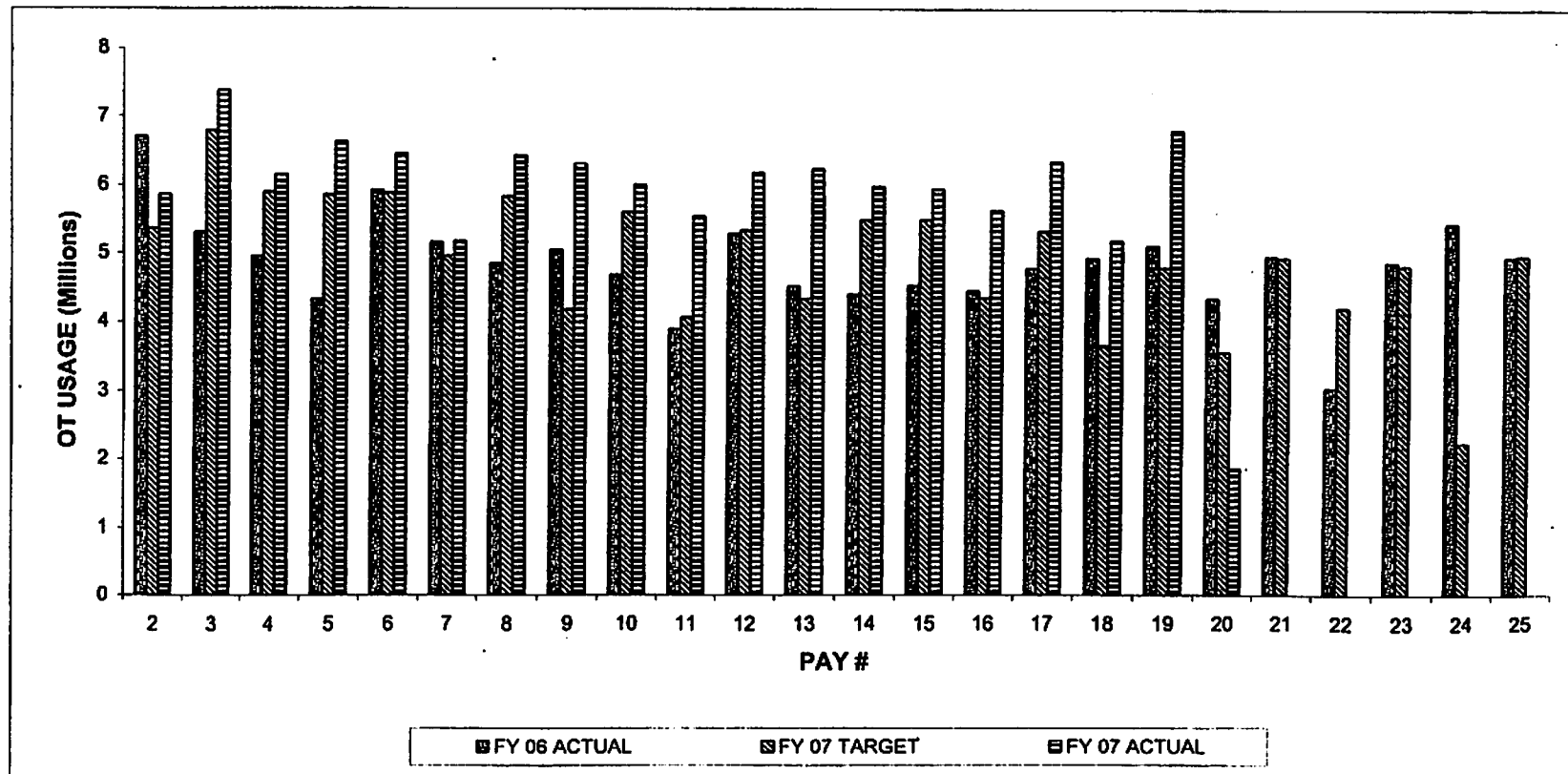
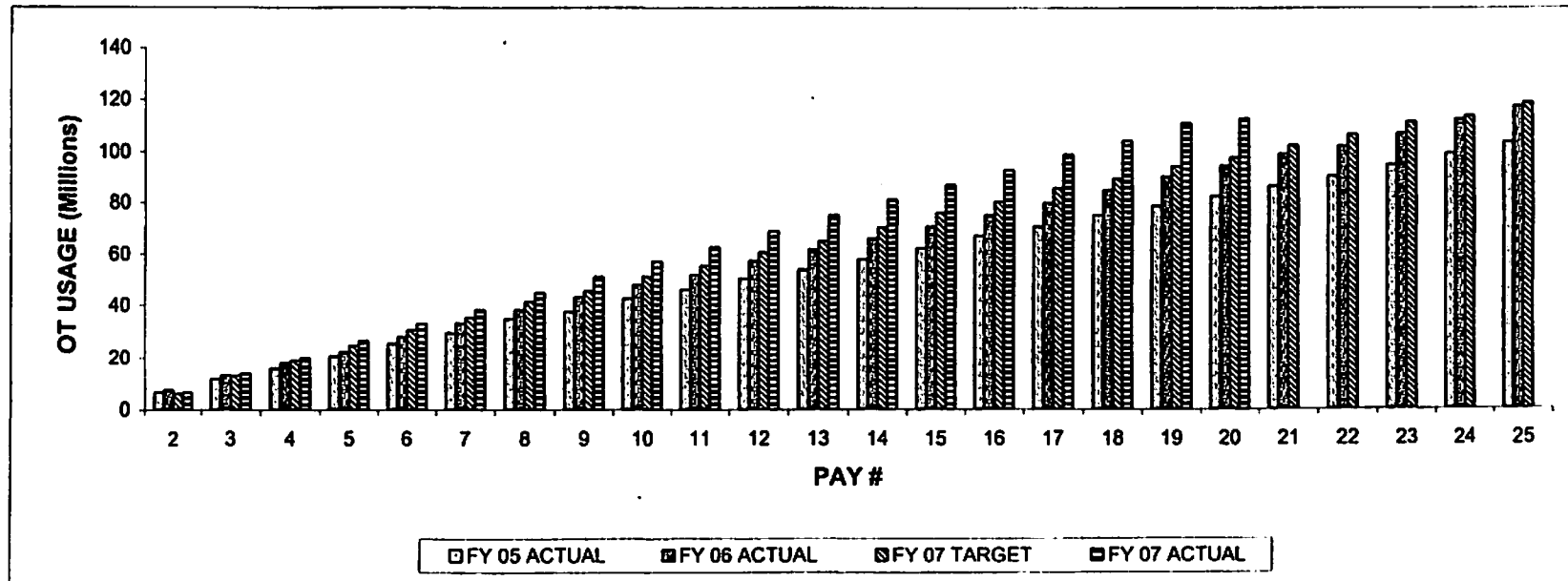


Table O-5  
**QUARTERLY CITY MANAGERS REPORT**  
**FY 05 to FY 07 REGULAR OVERTIME COMPARISON - CUMULATIVE**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2007

	<u>PAY # 1</u>	<u>PAY # 2</u>	<u>PAY # 3</u>	<u>PAY # 4</u>	<u>PAY # 5</u>	<u>PAY # 6</u>	<u>PAY # 7</u>	<u>PAY # 8</u>	<u>PAY # 9</u>	<u>PAY # 10</u>	<u>PAY # 11</u>	<u>PAY # 12</u>	<u>PAY # 13</u>
FY 05	858,299	6,637,614	11,539,719	15,817,538	20,654,658	25,502,315	29,527,635	34,743,932	37,523,609	42,541,226	46,073,637	50,327,531	53,584,729
FY 06	985,293	7,692,448	13,002,103	17,952,924	22,278,673	28,202,512	33,361,185	38,205,386	43,239,174	47,916,822	51,810,375	57,097,666	61,614,702
07 TARGET	769,990	6,138,251	12,930,631	18,822,643	24,675,793	30,553,227	35,506,303	41,331,080	45,507,812	51,109,106	55,166,558	60,501,318	64,829,068
FY 07	683,491	6,537,451	13,915,171	20,059,945	26,692,755	33,144,733	38,322,470	44,743,779	51,040,887	57,038,884	62,584,180	68,751,621	74,975,951

	<u>PAY # 14</u>	<u>PAY # 15</u>	<u>PAY # 16</u>	<u>PAY # 17</u>	<u>PAY # 18</u>	<u>PAY # 19</u>	<u>PAY # 20</u>	<u>PAY # 21</u>	<u>PAY # 22</u>	<u>PAY # 23</u>	<u>PAY # 24</u>	<u>PAY # 25</u>	<u>PAY # 26</u>
FY 05	57,553,376	62,217,042	67,056,817	70,653,216	74,850,140	78,510,702	82,176,124	86,399,635	90,155,984	94,632,433	99,113,708	103,617,251	108,179,339
FY 06	66,012,169	70,541,002	74,994,511	79,772,888	84,698,856	89,801,982	94,132,950	99,084,081	102,106,690	106,964,151	112,395,245	117,332,030	124,286,383
07 TARGET	70,319,935	75,809,741	80,153,927	85,485,663	89,135,366	93,922,272	97,472,447	102,401,742	106,592,843	111,400,279	113,612,072	118,565,518	125,854,183
FY 07	80,954,148	86,895,459	92,530,202	98,875,072	104,060,411	110,855,581	112,702,603						



Notes: Pay # 1 is excluded from graph because it is not a full pay  
 Pay # 26 is excluded because it includes more than a full pay

Table O-6  
**QUARTERLY CITY MANAGERS REPORT**  
**PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2007**

Department	FY 06 Actual	Fiscal Year 2007						
		Year To Date			Full Year			
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Current Target Budget	Current Projection	Current Projection (Over)/Under Adopt. Budget Current Target
<b>Human Services:</b>								
Admin. & Mgmt.	3,748,158	3,786,470	3,669,877	116,593	3,849,167	3,849,167	3,849,167	0 0
Contract Admin. & Prog. Eval.	43,995	34,905	40,417	(5,512)	41,616	41,616	41,616	0 0
Juvenile Justice	97,956,074	95,452,348	92,401,442	3,050,906	104,312,436	95,681,711	95,681,711	8,630,725 0
Children & Youth	277,711,491	276,082,011	263,417,729	12,664,282	300,067,067	279,624,591	279,624,591	20,442,476 0
Community Based Prevention	88,457,885	108,234,918	100,712,471	7,522,447	108,006,314	118,314,066	118,314,066	(10,307,752) 0
<b>Total Human Services</b>	<b>467,917,603</b>	<b>483,590,652</b>	<b>460,241,936</b>	<b>23,348,716</b>	<b>516,276,600</b>	<b>497,511,151</b>	<b>497,511,151</b>	<b>18,765,449 0</b>
<b>Public Health:</b>								
Ambulatory Health	18,673,677	14,427,770	15,062,250	(634,480)	18,569,254	19,159,809	19,159,809	(590,555) 0
Early Childhood, Youth & Women's Hlth.	724,960	628,675	699,134	(70,459)	712,896	715,836	715,836	(2,940) 0
Phila. Nursing Home	33,981,369	39,378,704	37,372,792	2,005,912	39,378,704	38,782,571	38,782,571	596,133 0
Environmental Prot.	3,073,105	3,308,712	3,319,263	(10,551)	3,342,018	3,345,028	3,345,028	(3,010) 0
Administration and Support Svcs	1,467,773	1,718,629	1,664,721	53,908	1,808,679	1,809,089	1,809,089	(410) 0
Medical Examiner's Office	441,937	461,403	394,215	67,188	471,667	471,250	471,250	417 0
Infectious Disease Control	2,715,450	3,057,062	3,068,958	(11,896)	3,087,935	3,087,571	3,087,571	364 0
<b>Total Public Health</b>	<b>61,078,271</b>	<b>62,980,955</b>	<b>61,581,333</b>	<b>1,399,622</b>	<b>67,371,153</b>	<b>67,371,154</b>	<b>67,371,154</b>	<b>(1) 0</b>
<b>Public Property:</b>								
SEPTA	56,650,700	45,197,250	20,041,958	25,155,292	60,263,000	60,263,000	60,263,000	0 0
Space Rentals	14,402,336	15,329,160	14,920,034	409,126	15,484,000	15,329,160	15,329,160	154,840 0
Telecommunications	9,945,876	13,183,000	10,501,397	2,681,603	13,400,000	13,263,000	13,263,000	137,000 0
Utilities	33,299,186	30,620,000	30,617,239	2,761	30,620,000	32,633,904	32,633,904	(2,013,904) 0
All Other	23,344,953	22,177,674	20,825,902	1,351,772	24,120,096	29,481,308	29,481,308	(5,361,212) 0
<b>Total Public Property</b>	<b>137,643,051</b>	<b>126,507,084</b>	<b>98,908,530</b>	<b>29,600,554</b>	<b>143,887,096</b>	<b>150,970,372</b>	<b>150,970,372</b>	<b>(7,083,276) 0</b>
<b>Streets:</b>								
General Support	742,419	774,149	648,572	125,577	845,763	845,763	845,763	0 0
Traffic Engineering	39,795	45,638	19,979	25,659	156,528	56,528	56,528	100,000 0
Sanitation	46,037,337	48,089,965	48,455,384	(365,419)	49,518,081	48,234,661	48,234,661	1,283,420 0
Street Lighting	6,468,564	7,519,950	6,632,890	887,060	6,797,906	8,367,906	8,367,906	(1,570,000) 0
Highways	1,542,664	525,075	438,813	86,262	602,201	602,201	602,201	0 0
Engineering Design & Surveying	35,626	54,895	46,555	8,240	62,208	62,208	62,208	0 0
<b>Total Streets</b>	<b>54,866,405</b>	<b>57,009,672</b>	<b>56,242,293</b>	<b>767,379</b>	<b>57,982,687</b>	<b>58,169,267</b>	<b>58,169,267</b>	<b>(186,580) 0</b>
<b>All Other</b>	<b>344,169,573</b>	<b>316,073,602</b>	<b>318,253,099</b>	<b>(2,179,497)</b>	<b>362,535,310</b>	<b>379,031,028</b>	<b>379,031,028</b>	<b>(16,495,718) 0</b>
<b>Total Class 200</b>	<b>1,065,674,903</b>	<b>1,046,161,965</b>	<b>993,225,191</b>	<b>52,936,774</b>	<b>1,148,052,846</b>	<b>1,153,052,972</b>	<b>1,153,052,972</b>	<b>(5,000,126) 0</b>

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-7  
**QUARTERLY CITY MANAGERS REPORT**  
**COMPARISON OF OBLIGATIONS - DECEMBER VS. MARCH YEAR END PROJECTION**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2007**

DEPARTMENT	FULL YEAR PROJECTION			VARIANCE FROM TARGET BUDGET		
	DECEMBER	MARCH	DIFFERENCE	DECEMBER	MARCH	DIFFERENCE
Art Museum Subsidy	2,250,000	2,250,000	0	0	0	0
Atwater Kent Museum	270,000	270,000	0	0	0	0
Auditing (City Controller's Office)	8,150,345	8,150,345	0	0	0	0
Board of Building Standards	108,456	108,456	0	0	0	0
Board of L & I Review	217,085	217,085	0	0	0	0
Board of Revision of Taxes	9,594,239	9,594,239	0	0	0	0
Camp William Penn	316,097	316,097	0	0	0	0
Capital Program Office	1,898,619	1,898,619	0	0	0	0
City Commissioners (Election Board)	8,748,098	8,748,098	0	0	0	0
City Council	44,690,246	44,690,246	0	0	0	0
City Planning Commission	3,320,171	3,320,171	0	0	0	0
City Rep. / Commerce	10,089,042	10,089,042	0	0	0	0
Commerce-Economic Stimulus	6,000,000	6,000,000	0	0	0	0
City Treasurer	760,551	760,551	0	0	0	0
Civic Center	0	0	0	0	0	0
Civil Service Commission	163,723	163,723	0	0	0	0
Clerk of Quarter Sessions	4,805,293	4,805,293	0	0	0	0
Community College Subsidy	23,467,924	23,467,924	0	0	0	0
Convention Center Subsidy	31,199,538	31,199,538	0	0	0	0
District Attorney	30,579,437	30,579,437	0	0	0	0
Fairmount Park	13,901,166	13,901,166	0	0	0	0
Finance	19,637,737	19,637,737	0	0	0	0
Finance - Contribution to School District	35,000,000	35,000,000	0	0	0	0
Finance - Employee Benefits	879,979,338	879,979,338	0	0	0	0
Employee Disability	52,447,710	52,447,710	0	0	0	0
FICA	64,288,940	64,288,940	0	0	0	0
Flex Cash Payments	1,000,000	1,000,000	0	0	0	0
Group Legal	4,373,564	4,373,564	0	0	0	0
Group Life Insurance	7,193,105	7,193,105	0	0	0	0
Health / Medical	328,921,410	328,921,410	0	0	0	0
Pension (Minimum Municipal Obligation)	344,459,000	344,459,000	0	0	0	0
Pension Obligation Bonds	74,670,321	74,670,321	0	0	0	0
Tool Allowance	100,000	100,000	0	0	0	0
Unemployment Compensation	2,525,288	2,525,288	0	0	0	0
Finance - PGW Rental Reimbursement	18,000,000	18,000,000	0	0	0	0
Fire	188,690,342	188,690,342	0	0	0	0
First Judicial District	112,954,881	112,954,881	0	0	0	0
Common Pleas Court	77,641,640	77,641,640	0	0	0	0
Municipal Court	7,995,340	7,995,340	0	0	0	0
Office of the Exec. Administrator	21,770,520	21,770,520	0	0	0	0
Traffic Court	5,547,381	5,547,381	0	0	0	0
Fleet Management	46,073,836	46,073,836	0	0	0	0
Fleet Management - Vehicle Purchases	12,600,000	12,600,000	0	0	0	0
Free Library	39,383,559	39,383,559	0	0	0	0
Historical Commission	321,743	321,743	0	0	0	0
Hero Award	25,000	25,000	0	0	0	0
Human Relations Commission	2,156,825	2,156,825	0	0	0	0
Human Services	592,460,167	592,460,167	0	0	0	0
Administration & Management	13,469,475	13,469,475	0	0	0	0
Contract Administration & Program Evaluation	2,781,688	2,781,688	0	0	0	0
Juvenile Justice Services	114,102,403	114,102,403	0	0	0	0
Children & Youth (Child Welfare)	341,937,774	338,937,774	(3,000,000)	0	0	0
Community Based Prevention Services	120,168,827	123,168,827	3,000,000	0	0	0

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TABLE O-7  
**QUARTERLY CITY MANAGERS REPORT**  
**COMPARISON OF OBLIGATIONS - DECEMBER VS. MARCH YEAR END PROJECTION**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2007**

DEPARTMENT	FULL YEAR PROJECTION			VARIANCE FROM TARGET BUDGET		
	DECEMBER	MARCH	DIFFERENCE	DECEMBER	MARCH	DIFFERENCE
Indemnities	26,109,358	26,109,358	0	0	0	0
Information Services, Mayor's Office of	14,115,328	14,115,328	0	0	0	0
Labor Relations	586,265	586,265	0	0	0	0
Law	15,021,011	15,021,011	0	0	0	0
Legal Services incl. Defender Association	35,401,003	35,401,003	0	0	0	0
Licenses & Inspections	20,604,923	20,604,923	0	0	0	0
Licenses & Inspections - Demolitions	8,000,000	8,000,000	0	0	0	0
Managing Director (MDO)	13,873,602	13,873,602	0	0	0	0
Mayor	5,229,813	5,229,813	0	0	0	0
Mayor's Office of Community Svcs.	0	0	0	0	0	0
Mayor - Scholarships	200,000	200,000	0	0	0	0
Mural Arts Program	856,746	856,746	0	0	0	0
Off. Of Behavioral Health/Mental Retard. Svcs.	14,229,661	14,229,661	0	0	0	0
Office of Housing and Comm. Development	5,702,471	5,702,471	0	0	0	0
Office of Emergency Shelter & Services	33,763,135	33,763,135	0	0	0	0
Personnel	4,960,040	4,960,040	0	0	0	0
Police	495,894,428	495,894,428	0	0	0	0
Prisons	206,733,820	206,733,820	0	0	0	0
Procurement	5,288,409	5,288,409	0	0	0	0
Public Health	114,352,744	114,352,744	0	0	0	0
Ambulatory Health Services	44,716,883	44,716,872	(11)	0	0	0
Early Childhood, Youth & Women's Health	2,620,844	2,620,844	0	0	0	0
Phila. Nursing Home	39,980,031	39,980,032	1	0	0	0
Environmental Protection Services	8,948,905	8,948,905	0	0	0	0
Administration and Support Svcs	8,369,688	8,369,698	10	0	0	0
Medical Examiner's Office	3,740,096	3,740,096	0	0	0	0
Infectious Disease Control	5,976,297	5,976,297	0	0	0	0
Public Property	60,124,993	60,124,993	0	0	0	0
Public Property - SEPTA Subsidy	60,263,000	60,263,000	0	0	0	0
Public Property - Space Rentals	15,329,160	15,329,160	0	0	0	0
Public Property - Telecommunications	13,563,000	13,563,000	0	0	0	0
Public Property - Utilities	32,633,904	32,633,904	0	0	0	0
Records	8,054,853	8,054,853	0	0	0	0
Recreation	37,390,255	37,390,255	0	0	0	0
Refunds	450,000	450,000	0	0	0	0
Register of Wills	3,456,663	3,456,663	0	0	0	0
Revenue	17,525,215	17,525,215	0	0	0	0
Sheriff	14,715,071	14,715,071	0	0	0	0
Sinking Fund (Debt Service)	191,806,367	191,806,367	0	0	0	0
Streets	34,803,394	34,424,770	(378,624)	0	0	0
Engineering Design & Surveying	5,578,234	5,581,101	2,867	0	0	0
General Support	5,081,393	5,107,091	25,698	0	0	0
Highways	11,762,510	11,355,321	(407,189)	0	0	0
Street Lighting	9,642,349	9,642,349	0	0	0	0
Traffic Engineering	2,738,908	2,738,908	0	0	0	0
Streets - Sanitation	94,444,486	94,823,110	378,624	0	0	0
Witness Fees	171,518	171,518	0	0	0	0
Zoning Board of Adjustment	444,759	444,759	0	0	0	0
<b>TOTAL GENERAL FUND</b>	<b>3,753,912,853</b>	<b>3,753,912,853</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.



**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **DEPARTMENTAL FULL-TIME POSITIONS SUMMARY**

TABLE P-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING MARCH 31, 2007**

Department	FISCAL YEAR 2006			FISCAL YEAR 2007								
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET		
	General	Other	Total	General	Other	Total	General	Other	Total			
Atwater Kent Museum	5	0	5	5	0	5	5	0	5			0
Auditing (City Controller's Office)	126	0	126	139	0	139	124	0	124			15
Board of Building Standards	2	0	2	2	0	2	2	0	2			0
Board of L & I Review	2	0	2	3	0	3	3	0	3			0
Bd. of Pensions	0	65	65	0	79	79	0	65	65			14
Bd. of Revision of Taxes	134	0	134	144	0	144	130	0	130			14
Camp William Penn	3	0	3	4	0	4	3	0	3			1
Capital Program Office, Mayor-	14	0	14	14	0	14	13	0	13			1
City Commissioners (Election Board)	93	0	93	91	0	91	87	0	87			4
City Council	180	0	180	195	0	195	188	0	188			7
City Planning Commission	45	6	51	49	4	53	47	6	53			0
City Rep. / Commerce	12	746	758	19	870	889	15	747	762			127
City Treasurer	11	0	11	13	0	13	10	0	10			3
Civic Center	0	0	0	0	0	0	0	0	0			0
Civil Service Commission	2	0	2	2	0	2	2	0	2			0
Clerk of Quarter Sessions	113	0	113	121	0	121	115	0	115			6
District Attorney - Total	424	94	518	442	129	571	430	108	538			33
Civilian	411	90	501	425	129	554	419	97	516			38
Uniform	13	4	17	17	0	17	11	11	22			(5)
Fairmount Park	157	1	158	169	1	170	160	1	161			9
Finance	164	10	174	175	7	182	157	9	166			16
Fire - Total	2,270	65	2,335	2,428	77	2,505	2,441	60	2,501			4
Uniform	2,169	62	2,231	2,315	73	2,388	2,340	57	2,397			(9)
Civilian	101	3	104	113	4	117	101	3	104			13
First Judicial District	1,936	511	2,447	1,985	570	2,555	1,940	502	2,442			93
Fleet Management	313	67	380	322	78	400	305	71	376			24
Free Library	732	68	800	739	100	839	719	94	813			26
Historical Commission	5	0	5	6	0	6	6	0	6			0
Human Relations Commission	33	0	33	35	0	35	35	0	35			0
Human Services	1,703	61	1,764	1,758	79	1,837	1,761	54	1,815			22
Information Services, Mayor's Office of	96	15	111	113	18	131	104	17	121			10
Labor Relations, Mayor's Office of	7	0	7	7	0	7	6	0	6			1
Law	175	55	230	197	63	260	182	64	246			14

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TABLE P-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING MARCH 31, 2007**

Department	FISCAL YEAR 2006			FISCAL YEAR 2007						
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET
	General	Other	Total	General	Other	Total	General	Other	Total	
Licenses & Inspections	355	29	384	362	22	384	335	26	361	23
Managing Director (MDO)	87	12	99	74	11	85	94	11	105	(20)
Mayor	55	3	58	62	5	67	54	3	57	10
Mayor's Office of Comm. Svcs.	21	127	148	0	105	105	0	136	136	(31)
Mural Arts Program	14	0	14	16	0	16	15	0	15	1
Off. of Behavioral Hlth/Mental Retard. Svcs.	36	229	265	38	253	291	36	231	267	24
Off. of Supportive Housing	131	53	184	137	57	194	130	48	178	16
Office of Housing and Community Develop.	3	59	62	5	62	67	0	75	75	(8)
Personnel	70	0	70	75	0	75	73	0	73	2
Police - Total	7,287	158	7,445	7,408	162	7,570	7,387	163	7,550	20
Civilian	824	11	835	6,524	151	6,675	818	11	829	5,846
Uniform	6,463	147	6,610	884	11	895	6,569	152	6,721	(5,826)
Prisons	2,225	0	2,225	2,300	0	2,300	2,194	0	2,194	106
Procurement	69	2	61	64	2	66	52	2	54	12
Public Health	622	227	849	748	275	1,023	660	224	884	139
Public Property	158	0	158	193	0	193	176	0	176	17
Records	75	0	75	77	0	77	71	0	71	6
Recreation	468	25	493	517	25	542	468	24	492	50
Register of Wills	65	0	65	70	0	70	69	0	69	1
Revenue	247	212	459	274	278	552	243	204	447	105
Sheriff	243	0	243	247	0	247	247	0	247	0
Streets	586	1	587	648	0	648	597	0	597	51
Streets - Sanitation	1,263	0	1,263	1,291	0	1,291	1,178	0	1,178	113
Tax Reform Commission	0	0	0	0	0	0	0	0	0	0
Water	0	1,715	1,715	0	2,016	2,016	0	1,676	1,676	340
Zoning Board of Adjustment	5	0	5	5	0	5	5	0	5	0
<b>TOTAL ALL FUNDS</b>	<b>22,832</b>	<b>4,616</b>	<b>27,448</b>	<b>23,768</b>	<b>5,348</b>	<b>29,116</b>	<b>23,074</b>	<b>4,621</b>	<b>27,695</b>	<b>1,421</b>

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**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **DEPARTMENTAL LEAVE USAGE ANALYSIS**

**TABLE L-1  
QUARTERLY CITY MANAGERS REPORT  
TOTAL LEAVE USAGE ANALYSIS  
FOR THE PERIOD ENDING MARCH 31, 2007**

Agency	Fiscal Year 2006		Fiscal Year 2007	
	Full Year Usage	Usage Through Third Quarter	Usage Through Third Quarter	Annualized Leave Days Per Employee
OSH	17.5%	16.3%	24.8%	62
City Planning Commission	19.7%	24.6%	19.2%	48
Revenue	21.7%	21.0%	18.9%	47
Records	16.5%	17.7%	18.3%	46
Licenses and Inspections	18.2%	19.4%	18.2%	45
Fleet Management	20.1%	20.6%	18.0%	45
Water Revenue	17.7%	15.9%	17.8%	44
Free Library	17.2%	18.7%	17.3%	43
Streets -- Sanitation	14.1%	15.8%	17.2%	43
Water	16.0%	18.3%	17.0%	42
Fairmount Park Commission	18.4%	18.5%	17.0%	42
Capital Program Office	17.0%	12.5%	16.8%	42
Office of Behavioral Health and Mental Retardation Services	20.8%	17.9%	16.8%	42
Commission on Human Relations	17.8%	25.7%	16.8%	42
Recreation	17.3%	17.9%	16.7%	42
Mayor's Office	14.1%	18.1%	16.7%	42
Procurement	16.0%	15.7%	16.5%	41
Streets -- Excluding Sanitation	14.2%	17.6%	16.3%	40
Public Property	17.3%	16.3%	16.3%	40
Police -- Civilian	14.8%	18.4%	16.2%	40
Mayor's Office of Information Services	16.3%	18.1%	15.7%	39
MEDIAN	15.8%	17.8%	15.8%	39
Personnel and Civil Service Commission	15.6%	17.6%	15.5%	39
Prisons	17.2%	18.1%	15.4%	38
Law	12.7%	16.7%	15.4%	38
Public Health	15.4%	16.3%	15.2%	38
Board of Revision of Taxes	14.4%	14.4%	15.2%	38
Finance	10.4%	15.3%	14.9%	37
Human Services	14.5%	17.9%	14.8%	37
City Commissioners	15.3%	16.8%	14.8%	36
Sherriff's Office	16.0%	18.6%	14.4%	36
Zoning Board of Adjustment	22.7%	18.7%	14.3%	36
Aviation	14.6%	18.4%	13.9%	35
Police -- Uniformed	12.1%	18.0%	13.8%	34
Office of Labor Relations	8.3%	12.6%	12.8%	32
L&I Review Board	18.5%	34.4%	12.8%	32
Managing Director's Office	8.8%	15.2%	12.0%	30
Fire	11.9%	13.7%	12.0%	30
City Representative/Director of Commerce	8.4%	17.5%	11.7%	29
Register of Wills	14.0%	11.5%	11.8%	29
City Treasurer	12.5%	17.5%	11.3%	28
Historical Commission	10.8%	14.8%	11.3%	28
Board of Building Standards	10.1%	28.2%	8.0%	20

The total leave usage percent is calculated by taking the numbers of days of total leave usage reported by a department and dividing it by the total number of days available worked in the period. Departments with usage of at least 17 percent are given the opportunity to describe any extenuating circumstances causing the high leave usage.

**TABLE L-2  
QUARTERLY CITY MANAGERS REPORT  
SICK LEAVE USAGE ANALYSIS  
FOR THE PERIOD ENDING MARCH 31, 2007**

Agency	Fiscal Year 2006		Fiscal Year 2007		Agency Explanation for FY07 Leave Usage Experience
	Full Year Usage	Usage Through Third Quarter	Usage Through Third Quarter	Annualized Leave Days Per Employee	
OSH	6.4%	4.9%	9.1%	23	OSH had long term sick leave totaling 386 days. If that leave were excluded, the sick leave usage rate would have been 7.5%.
Streets – Sanitation	6.3%	6.4%	7.6%	19	The Division had long term sick leave totaling 3,135 days. If that leave were excluded, the sick leave usage rate would have been 6.3%.
Revenue	6.6%	6.6%	7.4%	18	Revenue had long term sick leave totaling 732 days. If that leave were excluded, the sick leave usage rate would have been 5.7%.
Water Revenue	6.7%	6.5%	7.2%	18	Water Revenue had long term sick leave totaling 635 days. If that leave were excluded, the sick leave usage rate would have been 5.3%.
Mayor's Office	5.7%	6.2%	7.0%	17	The Mayor's Office had long term sick leave totaling 135 days. If that leave were excluded, the sick leave usage rate would have been 5.6%.
Records	5.1%	5.0%	6.8%	17	The Records Department had long term sick leave totaling 265 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Fleet Management	7.3%	5.7%	6.5%	16	Fleet Management had long term sick leave totaling 486 days. If that leave were excluded, the sick leave usage rate would have been 5.7%.
Licenses and Inspections	6.6%	4.3%	6.3%	16	L&I had long term sick leave totaling 1,064 days. If that leave were excluded, the sick leave usage rate would have been 4.7%.
Prisons	6.2%	5.5%	6.3%	16	Prisons had long term sick leave totaling 4,573 days. If that leave were excluded, the sick leave usage rate would have been 5.2%.
Water	5.6%	5.0%	6.0%	15	The Water Department had long term sick leave totaling 3,199 days. If that leave were excluded, the sick leave usage rate would have been 5.0%.
Police – Civilian	5.7%	5.1%	5.6%	14	Police – Civilian had long term sick leave totaling 1,442 days. If that leave were excluded, the sick leave usage rate would have been 4.4%.
Streets – Excluding Sanitation	5.3%	5.1%	5.6%	14	Streets - Excluding Sanitation had long term sick leave totaling 950 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Public Property	5.9%	4.2%	5.6%	14	Public Property had long term sick leave totaling 146 days. If that leave were excluded, the sick leave usage rate would have been 4.7%.
Free Library	5.6%	4.6%	5.0%	14	The Free Library had long term sick leave totaling 1,422 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Law	4.5%	4.4%	5.5%	14	The Law Department had long term sick leave totaling 344 days. If that leave were excluded, the sick leave usage rate would have been 4.5%.
Office of Behavioral Health and Mental Retardation Services	4.9%	4.0%	5.4%	14	OBHMRMS had long term sick leave totaling 716 days. If that leave were excluded, the sick leave usage rate would have been 4.0%.
Procurement	6.5%	4.4%	5.4%	13	Procurement had long term sick leave totaling 41 days. If that leave were excluded, the sick leave usage would have been 5.0%.
Aviation	5.5%	5.2%	5.4%	13	Aviation had long term sick leave totaling 815 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Commission on Human Relations	5.9%	5.6%	5.3%	13	The Commission on Human Relations had long term sick leave totaling 24 days. If that leave were excluded, the sick leave usage rate would have been 5.0%.
MEDIAN	5.0%	4.6%	5.2%	13	
Fairmount Park Commission	6.3%	6.4%	5.2%	13	The Fairmount Park Commission had long term sick leave totaling 300 days. If that leave were excluded, the sick leave usage rate would have been 4.1%.
Capital Program Office	6.2%	3.9%	5.2%	13	Capital Program Office had long term sick leave totaling 239 days. If that leave were excluded, the sick leave usage rate would have been 3.4%.
Human Services	4.5%	5.1%	5.2%	13	Human Services had long term sick leave totaling 2,633 days. If that leave were excluded, the sick leave usage rate would have been 4.3%.
Public Health	5.0%	3.0%	5.1%	13	Public Health had long term sick leave totaling 7,216 days. If that leave were excluded, the sick leave usage rate would have been 4.2%.
Personnel and Civil Service Commission	4.6%	4.4%	5.0%	13	Personnel and Civil Service Commission had long term sick leave totaling 116 days. If that leave were excluded, the sick leave usage rate would have been 4.2%.
Recreation	4.6%	4.4%	5.0%	12	Recreation had long term sick leave totaling 1,412 days. If that leave were excluded, the sick leave usage rate would have been 3.2%.
Sheriff's Office	4.6%	4.6%	4.9%	12	
Finance	3.4%	4.4%	4.7%	12	
City Commissioners	4.9%	4.6%	4.6%	11	
Board of Revision of Taxes	4.5%	3.4%	4.3%	11	
Register of Wills	4.6%	2.6%	3.9%	10	
City Planning Commission	4.4%	4.3%	3.6%	10	
City Treasurer	4.6%	6.0%	3.6%	10	
Office of Labor Relations	1.2%	1.1%	3.6%	9	
Mayor's Office of Information Services	4.4%	3.9%	3.6%	9	
Fire	3.6%	4.0%	3.7%	9	
Police – Uniformed	3.5%	3.7%	3.6%	9	
Zoning Board of Adjustment	14.1%	5.7%	3.6%	9	
Managing Director's Office	2.9%	4.6%	3.5%	9	
City Representative/Director of Commerce	3.2%	2.5%	3.3%	8	
Historical Commission	1.2%	2.3%	3.0%	8	
L&I Review Board	6.6%	4.6%	2.9%	7	
Board of Building Standards	2.6%	1.5%	0.8%	2	

The sick leave usage is calculated by taking the numbers of days of sick leave usage reported by a department and dividing it by the total number of days available to be in the period. Departments with usage of at least 5 percent are given the opportunity to describe any extenuating circumstances causing the high sick leave usage. "Long" sick leave usage is defined as an employee using at least 10 consecutive days of sick leave.

TABLE L-3  
 QUARTERLY CITY MANAGERS REPORT  
 INJURED ON DUTY - NO DUTY STATUS DAYS LOST ANALYSIS  
 FOR THE PERIOD ENDING MARCH 31, 2007\*

Agency	IOD - No Duty Status		IOD Plus Sick Leave		IOD Plus Total Leave	
	Percent of Days Lost Through the Second Quarter	Annualized Days	Usage Through the Second Quarter	Annualized Days	Usage Through the Second Quarter	Annualized Days
Managing Director's Office	22.6%	56	25.5%	64	36.8%	92
City Representative/Director of Commerce	13.1%	33	16.6%	41	31.8%	79
OSH	0.0%	0	7.5%	19	22.9%	57
Free Library	0.0%	0	6.3%	16	22.1%	55
Licenses and Inspections	0.2%	1	5.6%	14	20.9%	52
L & I Review Board	1.5%	4	4.1%	10	20.5%	51
Streets - Total	0.6%	2	7.9%	20	20.1%	50
Sheriff's Office	0.3%	1	6.3%	16	19.5%	49
Revenue	0.0%	0	6.3%	16	19.5%	49
Commission on Human Relations	0.0%	0	4.6%	11	19.4%	48
City Planning Commission	0.0%	0	2.8%	7	18.8%	47
Fleet Management	0.0%	0	4.9%	12	18.5%	46
Records	0.0%	0	4.4%	11	18.5%	46
Falmount Park Commission	0.0%	0	4.0%	10	18.4%	46
Water	0.3%	1	5.5%	14	18.4%	46
Finance	0.0%	0	4.8%	12	18.1%	45
Office of Labor Relations	0.0%	0	5.5%	14	18.1%	45
Mayor's Office	0.0%	0	7.4%	18	18.1%	45
Public Health	0.0%	0	5.0%	13	18.1%	45
Office of Behavioral Health and Mental	0.0%	0	4.2%	10	18.0%	45
Retardation Services	0.2%	1	5.4%	14	17.9%	45
Water Revenue	0.0%	0	5.1%	13	17.7%	44
Recreation	0.1%	0	4.2%	10	17.5%	44
Procurement	0.0%	0	5.1%	13	17.5%	44
Public Property	0.0%	0	4.7%	12	17.5%	44
Board of Revision of Taxes	0.0%	0	4.2%	11	17.3%	43
Capital Program Office	0.0%	0	4.5%	11	17.3%	43
Personnel and Civil Service Commission	0.0%	0	5.0%	12	17.2%	43
Mayor's Office of Information Services	0.0%	0	2.6%	7	16.8%	42
Human Services	0.1%	0	4.8%	12	16.3%	40
Register of Wills	0.0%	0	3.7%	9	16.1%	40
City Commissioners	0.0%	0	3.9%	10	15.7%	39
Historical Commission	0.0%	0	3.6%	9	15.2%	38
City Treasurer	0.0%	0	2.8%	7	13.6%	34
Fire	0.4%	1	3.9%	10	13.1%	33
Board of Building Standards	0.0%	0	0.8%	2	12.3%	31
Law	0.0%	0	3.0%	7	12.2%	30
Zoning Board of Adjustment	0.0%	0	0.4%	1	2.0%	5
Police - Total	3.4%	8	n/a	n/a	n/a	n/a

\*The 3rd quarter results from Risk Management under review as of May 15, 2007, due to change in TPA.

Departments are ranked by the percent of days available to be worked that are lost because workers are on injured on Duty (IOD) -- no duty status.

This analysis is based on information contained in a report prepared by the Risk Management Division of the Finance Department. Risk Management's report on IOD provides numbers for entire departments. As a result, while the Sick and Total Leave reports divide Police into Uniformed and Civilian, and Streets into Sanitation and All Except Sanitation, the IOD report contains information on the entire departments.

Days lost and leave usage percentages are calculated by taking the number of days lost or used and dividing it by the total number of days available to be worked in the period. Leave usage numbers are taken from departmental reports and IOD days lost is taken from reports generated by the Division of Risk Management.

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **DEPARTMENTAL SERVICE DELIVERY REPORT**



Table S-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**March 31, 2007**

Department Measurement		FISCAL YEAR 2007								Projected Change From FY06	
		FY05	FY06	Year-to-Date			Year-End				
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Adult Services (1)											
Office of Supportive Housing (OSH)											
Emergency Shelter Beds -- Number of Year Round Beds (average)		2,539	2,781	2,679	2,907	228	2,800	2,800	0	19	261
Transitional Housing Units New Placements (2)		412	448	338	359	21	450	450	0	2	38
Clients Placed in Shelter (3)		43,419	49,288	n/a	1,725	n/a	n/a	n/a	n/a	n/a	n/a
Number of Evictions Prevented (4)		226	240	n/a	413	n/a	111	111	0	(129)	(115)
Percentage of Scheduled Evictions Prevented (5)		51.6%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Job Training Enrollments		80	n/a	n/a	108	n/a	n/a	n/a	n/a	n/a	n/a
Riverview											
Average Daily Number of Residents		187	149	130	128	(2)	138	138	0	(11)	(49)
Total Residents Served (average)		266	188	n/a	142	n/a	263	188	(75)	0	(78)
Discharges		81	56	n/a	30	n/a	125	56	(69)	0	(35)
Readmissions as a % of Total Admissions		11.4%	21.0%	n/a	18.0%	n/a	13.3%	21.0%	7.7%	0	0
Anti-Graffiti Network											
Total Properties Plus Street Fixtures Cleaned - All Zones		92,375	93,272	73,000	82,119	9,119	95,000	100,000	5,000	6,728	7,625
Managing Director's Office -- Mural Arts Program											
Number of Murals Completed		135	103	75	64	(11)	100	100	0	(3)	(35)
Number of Murals Restored		16	10	15	8	(7)	20	20	0	10	4
Number of Participants		1,275	4,979	3,750	4,203	453	5,000	5,000	0	21	3,725
Aviation											
Enplaned Passengers		15,488,173	15,557,555	11,487,750	10,184,179	(1,303,571)	15,317,000	15,317,000	0	(240,555)	(171,173)
Total Aircraft Activity		629,885	625,692	391,000	407,485	16,485	625,085	625,085	0	(607)	(4,800)
Air Cargo Activity		626,285	614,223	440,369	388,458	(51,913)	587,159	587,159	0	(27,064)	(39,106)
Board of Building Standards											
Appeals Heard		228	231	150	150	0	200	192	(8)	(38)	(34)
Camp William Penn						0					
Number of Campers		625	596	612	612	0	612	612	0	16	(13)
City Treasurer's Office											
Number of Debt Issuances		7	5	4	2	(2)	4	4	0	(1)	(3)
Civil Service Commission											
Disciplinary Action Appeals -- Received (6)		132	72	64	58	(6)	85	85	0	13	(47)
Disciplinary Action Appeals -- Heard		68	78	53	45	(8)	70	65	(5)	(13)	(3)
Disciplinary Action Appeals -- Number that are Sustained or Settled		16	22	9	21	12	12	22	10	0	6
Disciplinary Action Appeals -- Percent Heard that are Sustained/Settled		23.5%	28.2%	14.0%	47.0%	33.0%	14.0%	31.0%	17.0%	2.8%	8%

(1) The Office of Supportive Housing continues the transition to utilizing HMIS as the primary data source and prior year's reports have been based on different data sources.

(2) Clients who contact OSH and are not placed in shelter are either diverted to non-OSH shelter or housing, referred to appropriate other resources, placed on a waiting list or refused shelter.

(3) Represents the total number of POSs issued to all clients during FY07 (duplicated count).

(4) In FY04, outside agencies did not provide eviction information to OAS in a timely manner, thus preventing intervention for evictions.

(5) The measure is no longer collected on account of the fact that most citywide evictions are not being quantified and it is therefore not an accurate reflection of the problem.

(6) Disciplinary actions include dismissals, demotions, suspensions, involuntary resignations, layoffs and denials of leaves of absence. The appeals heard in a quarter may have been filed in an earlier quarter.



**Table S-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**March 31, 2007**

		FY05	FY06	Year-to-Date			Year-End			Projected Change From FY05	Projected Change From FY05
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Department	Measurement	Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From FY05	Projected Change From FY05
Human Services Department											
	Children and Youth Division										
	Child Protective Services (Mostly Child Abuse Reports)	4,346	4,340	3,255	3,105	(150)	4,340	4,340	0	0	(6)
	General Protective Services (Mostly Child Neglect Reports)	11,442	11,237	8,427	8,828	199	11,237	11,237	0	0	(205)
	Total Children Receiving Services (10)	25,787	25,500	25,333	25,239	(94)	25,500	25,500	0	0	(287)
	Children in Placement	7,087	6,389	8,394	6,593	199	6,389	6,389	0	0	(718)
	Children Receiving Non-Placement Services	13,721	13,691	13,595	13,575	(20)	13,691	13,691	0	0	(30)
	Adoptions Finalized	618	528	375	220	(155)	500	400	(100)	(128)	(218)
	Children in Institutional Placements	1,397	1,220	1,192	944	(248)	1,220	1,220	0	0	(177)
	Children in Care More Than Two Years	3,032	2,300	2,381	2,504	123	2,300	2,300	0	0	(732)
	Juvenile Justice Services										
	Average Daily Population at the YSC	102	111	114	112	(2)	113	112	(1)	1	10
	Average Length of Stay (in days)	7.6	8.3	11.0	8.0	(3)	10.0	8.0	-2.0	(0)	0
Law	# of all new suits filed (including Labor & Employment)	1,438	1,602	1,163	n/a	n/a	1,550	1,550	0	(52)	112
	# of Cases Closed	1,397	1,375	1,275	n/a	n/a	1,700	1,700	0	325	303
	% Cases Closed with Payment	43.4%	44.2%	44.0%	n/a	n/a	44.0%	44.0%	0.0%	(0)	0
	Collection of Delinquent Taxes, Fines, and Fees	119,847,448	122,800,000	8,925,000	n/a	n/a	119,000,000	119,000,000	0	(3,800,000)	(847,448)
	Total Cost for Closed Cases (including GF, Water & Aviation in \$MM)	28.9	22.1	21.8	n/a	n/a	29.0	29.0	0.0	7	0
Licenses and Inspections Department											
	Demolition of Imminently Dangerous Buildings										
	Buildings Demolished (L&I and NTI funds) (11)	1,037	239	200	269	69	304	304	0	65	(733)
	Cleaning & Sealing										
	Buildings Treated	1,456	1,218	970	580	(390)	1,350	1,150	(200)	(68)	(306)
	Housing and Fire Inspections	139,857	77,338	48,590	38,119	(12,471)	64,787	40,800	(23,987)	(38,538)	(99,057)
	Commercial and Industrial Fire Inspections	14,807	12,000	16,800	19,236	2,436	22,400	28,834	6,434	16,834	14,027
	Business Compliance Inspections	39,888	43,305	33,404	23,888	(9,518)	43,767	43,767	0	462	3,899
	Building Permits Issued	14,274	15,980	9,457	11,748	2,291	12,800	18,200	5,400	2,210	3,928
	Other Permits Issued	26,700	25,409	16,336	17,123	787	22,950	22,950	0	(2,459)	(3,750)
	License Administration - Total Licenses Issued (12)	140,580	94,127	130,000	n/a	n/a	130,000	94,127	(35,873)	0	(46,453)
	Licenses Issued - New	70,100	71,823	31,500	n/a	n/a	31,500	71,823	40,323	0	1,723
	Licenses Issued - Renewal	70,480	22,304	98,500	n/a	n/a	98,500	22,304	(76,196)	0	(48,176)
L & I Review Board						0					
	Licensing Appeals Hearings	1,236	1,151	857	823	(34)	1,160	1,110	(50)	(41)	(128)
Mayor's Office of Information Services (MOIS)											
	Phone Calls Made to Help Desk/Oper. Support Center	20,256	15,595	16,875	10,894	(5,981)	22,500	13,000	(9,500)	(2,595)	(7,256)
	Number of Trouble Tickets Created	10,634	8,718	9,000	10,680	1,680	12,000	12,500	500	3,782	1,868
	% of Trouble Tickets Closed within 5 Days	87%	96%	98%	78%	-20%	98%	98%	0%	0	0
	Number of Service Project Requests	4,607	8,161	3,225	7,387	4,142	4,300	10,000	5,700	1,839	5,393

(10) The total number of children receiving services includes children receiving placement services, children receiving non-placement services and children for whom the City is providing adoption subsidies.

(11) The number of buildings demolished can vary widely because single demolitions range from being small residential structures, where expense and time to demolish are both limited, all the way to being block-long abandoned multi-story structures whose demolition is both costly and time consuming.

(12) The Department is still converting some licenses from an old computer system. The conversion marks them as new licenses.

**Table S-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**March 31, 2007**

		FY05	FY06	Year-to-Date			Year-End			Projected Change From FY06	Projected Change From FY05
Department	Measurement	Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Office of Labor Relations	Number of Grievances Cleared	104	109	75	50	(25)	120	120	0	11	16
Personnel Department	Status of Hiring Lists (13)										
	Total Lists Due (including lists produced, but not yet due)	410	460	350	322	(28)	450	450	0	(10)	40
	Planned List Produced on Time or Early	91.0%	87.0%	90.0%	87.0%	-3.0%	91.0%	91.0%	0.0%	0	0
	Status of Job Design Recommendations										
	Total Job Design Recommendations Due (including those made, but not yet due)	288	244	230	107	(123)	280	150	(130)	(94)	(138)
	Job Design Recommendations Made on Time or Early	95.0%	94.0%	94.0%	n/a	n/a	94.0%	94.0%	0.0%	0	(0)
	Applicant Flow Data										
	Number of Applications Received	18,279	41,804	12,000	17,953	5,953	16,000	20,000	4,000	(21,604)	1,721
	Number of Test Takers	8,517	23,632	7,500	11,594	4,094	10,000	14,000	4,000	(9,832)	4,483
	% Total Applicants that Pass Test	32.9%	76.7%	60.0%	72.4%	12.4%	60.0%	71.4%	0.0%	-5.2%	38.5%
Police Department	Response Times: Priority One Calls (in Min:Sec) (14)	6:20	6:38	6:38	6:33	(0:05)	6:40	6:38	(0:04)	(0)	0
	Uniformed Police in On-Street Bureaus (Total at End of Reporting Period)										
	Number of Officers in On-Street Bureaus	5,859	5,574	5,483	5,444	(39)	5,501	5,453	(48)	(121)	(408)
	Percent of Officers in On-Street Bureaus	87.5%	87.1%	87.1%	87.0%	-0.1%	87.1%	87.0%	-0.1%	(0)	(0)
	Arrests	87,795	69,168	52,833	54,833	2200	70,549	72,749	2,200	3,583	4,954
	Part One Offenses (15)	82,273	83,437	62,112	64,878	2766	82,638	85,416	2,780	1,079	3,143
	Average Time between Arrest and Completion of Processing	11:01:02	12:38:40	12:30:00	12:18:07	(0:11:53)	12:30:30	12:21:05	(0:08:55)	(0)	0
	Abandoned Vehicles Removed	21,628	17,835	12,948	11,220	(1,728)	16,052	14,439	(1,613)	(3,398)	(7,187)
Prison System	Average Monthly Inmate Population	8,141	8,455	8,885	8,767	(118)	8,920	8,885	(35)	430	744
	Award of GEDs & High School Diplomas -- Pennypack House School & PLATO	250	225	136	136	0	198	191	(5)	(34)	(59)
	Escapes										
	Escapes from Trustee Status (16)	0	3	1	1	0	4	2	(2)	(1)	2
	Escapes from Work Release	64	46	39	40	1	48	52	4	6	(12)
	Escapes from Confinement (16)	3	1	0	1	1	1	1	0	0	(2)
Procurement Department	Service, Supply, and Equipment Contracts Awarded	450	332	n/a	n/a	n/a	320	320	0	(12)	(130)
	Public Works Awards	280	171	n/a	n/a	n/a	175	175	0	4	(105)

(13) Departments hire employees from hiring lists that are produced by the Personnel Department.

(14) Priority one calls are calls concerning crimes in progress.

(15) Reported number for final month of quarter is preliminary and may change slightly when official numbers become available from the FBI.

(16) Inmates in trustee status are those inmates in community or minimum security classifications who are allowed to work outside prison facilities. Prisoners in confinement are restricted to prison facilities.

**Table S-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**March 31, 2007**

		FY05	FY06	Year-to-Date			Year-End				
Department	Measurement	Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From FY06	Projected Change From FY05
<b>Public Health Department</b>											
	Food Complaints Investigated (17)	942	770	1,400	634	(766)	1,900	828	(1,074)	56	(116)
	Average Interval Between Food Establishment Inspections	15.4	16.8	11.8	12.8	0.8	12.0	12.8	0.8	(4)	(3)
	Post-Mortem Examinations	2,232	2,254	1,710	1,810	100	2,280	2,424	144	170	182
	Percent of All Homicides Having Final Examiner's Report Completed Within 8 Weeks	53%	77%	85%	57.0%	-28.0%	85%	60%	-25.0%	-17.0%	7.0%
	New Reported AIDS Cases	785	972	875	548	(127)	900	729	(171)	(243)	(58)
	Nursing Home Census	432	428	435	420	(15)	435	428	(8)	(2)	(6)
	District Health Centers										
	Total Patient Visits	337,770	324,014	248,325	234,830	(13,495)	328,400	322,400	(6,000)	(1,814)	(15,370)
	Visits with No Insurance	172,445	162,311	127,425	123,031	(4,394)	168,500	162,900	(5,600)	589	(9,545)
	Percent of Visits	51.0%	50.1%	51.3%	52.4%	1.1%	50.0%	50.0%	0.0%	-0.1%	-1.0%
	% of Appointments Made for Within 3 Weeks of Request	78.0%	73.0%	75.0%	68.0%	-8.0%	75.0%	63.0%	-12.0%	-10.0%	-13.0%
	% of Time Evening Sessions are Available	100.0%	100.0%	100.0%	99.0%	-1.0%	100.0%	99.0%	-1.0%	-1.0%	-1.0%
	Number of Children Blood Screened for Lead	38,013	40,218	33,250	32,949	(301)	42,000	40,500	(1,500)	282	2,487
	Incidence of Vaccine-Preventable Diseases Among Children Less Than 15 Years Old (18)	0	2	3	1	(2)	4	2	(2)	0	2
	Citywide Air Quality Per Federal Pollutant Standards Index										
	% of Days with Good Air Quality (19)	58.0%	61.0%	54.0%	52.0%	-2.0%	55.0%	47.0%	-8.0%	-14.0%	-11.0%
	% of Days with Moderate Air Quality	40.0%	38.0%	43.0%	48.0%	3.0%	42.0%	50.0%	8.0%	14.0%	10.0%
	% of Days with Unhealthful Air Quality	2.0%	3.0%	3.0%	2.0%	-1.0%	3.0%	3.0%	0.0%	0.0%	1.0%
<b>Public Property Department</b>											
	<b>Facilities Management Division</b>										
	Number of work order requests generated	38,504	38,859	28,898	34,243	5,345	38,845	38,845	0	(14)	2,141
	Number of work order requests completed	35,150	38,853	25,601	31,015	5,414	35,637	35,637	0	(1,216)	487
	<b>Communications Division</b>										
	Switchboard Calls	1,288,493	1,270,316	954,560	882,093	(82,467)	1,281,737	1,281,737	0	11,421	(6,756)
	% Switchboard Calls Answered	78.6%	77.0%	78.0%	74.0%	-4.0%	79.0%	79.0%	0.0%	0	0
	Total Number of Work Order Requests	8,851	8,770	6,520	6,820	300	8,680	8,680	0	(90)	(171)
	Number of Repairs Completed	8,332	8,581	6,170	6,582	412	8,480	8,480	0	(81)	148
<b>Records Department</b>											
	Number of Documents Recorded	251,146	263,343	189,828	185,889	(3,959)	253,104	251,012	(2,092)	(12,331)	(134)
	Deeds	63,509	66,385	49,608	45,078	(4,530)	66,144	66,144	0	(221)	2,635
	Mortgages	87,704	95,956	64,476	66,959	2,483	85,968	85,968	0	(9,888)	(1,736)
	Assignments	14,272	11,441	8,604	11,004	2,400	11,472	15,472	4,000	4,031	1,200
	Satisfactions	52,932	60,341	44,208	39,777	(4,521)	59,084	52,972	(8,092)	(8,369)	40
	Miscellaneous	32,729	30,240	22,842	23,051	209	30,456	30,456	0	216	(2,273)
	Police Accident Reports	53,751	65,204	51,045	52,375	1,330	68,060	68,060	0	2,856	14,308
	Document Recording Backlog										
	Number of Documents (Daily Average Per Month)	640	1,098	600	623	23	600	600	0	(498)	(40)
	Delay in Return of Documents	2	2	2	2	0	2	2	0	0	0
	Duplicating -- Number of Copies Made and Related Services Provided	26,478,451	23,279,274	17,798,957	20,257,163	2,460,206	23,729,276	24,729,276	1,000,000	1,450,002	(1,749,175)
<b>Recreation Department</b>											
	Recreation Centers and Playgrounds Staffed and Operating (20)	157	180	157	157	0	157	157	0	(3)	0
	Ice Rinks -- Visitors (Nov through Feb)	28,505	20,491	29,000	26,836	(2,164)	28,000	26,836	(2,164)	6,345	(1,669)
	Outdoor Swimming Pools (21)	74	71	72	73	1	72	73	1	2	(1)
	Summer Food Program Meals Served	2,107,207	1,878,352	1,908,030	1,820,573	(87,457)	2,080,730	2,080,730	0	212,378	(16,477)

(17) Fewer complaints received in FY06.

(18) This measure includes pertussis and hepatitis B. Pertussis incidence is cyclical, with periods of high occurrence.

(19) Beginning in FY04, calculations use a new fine particulate standard. The lower percentage of good days that results from this standard does not indicate that the air quality has worsened compared to prior years.

(20) Recreation acquired six facilities from Fairmount Park in FY04. Winterized facilities are used part-time by the public, permitted out, and maintained by the Maintenance Division.

(21) This measure counts the number of pools in the inventory as of the last day of the quarter. As of 6/30/06, three of the 74 pools in the inventory were closed for repair.

**Table S-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**March 31, 2007**

		FY05	FY06	Year-to-Date			Year-End			Projected Change From FY06	Projected Change From FY05
Department	Measurement	Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Register of Wills											
	Probable Estates Served	6,058	5,880	4,410	4,088	(324)	5,880	5,880	0	0	(178)
	Inheritance Tax Receipts Issued	9,851	9,801	7,344	7,311	(33)	9,782	9,792	0	(9)	(59)
	Estate Documents Copied	175,162	178,378	132,282	157,042	24,760	178,378	178,378	0	0	1,214
	Marriage Licenses Issued	9,521	9,444	7,083	6,988	(95)	9,444	9,444	0	0	(77)
Revenue Department											
	Payment Processing -- Number of Pieces of Incoming Mail	4,188,214	3,984,304	3,258,400	2,881,283	(377,117)	4,300,000	4,300,000	0	315,686	111,788
	Taxpayer Service: Incoming Calls	591,590	412,087	402,500	272,272	(130,228)	500,000	400,000	(100,000)	(12,087)	(181,590)
	Taxpayer Service: Percent of Incoming Calls Answered	38.5%	46.6%	50.0%	50.0%	0.0%	50.0%	50.0%	0.0%	0	0
	Taxpayer Service: Number of Walk-In Customers Served	45,604	42,447	38,000	29,288	(8,714)	48,000	45,000	(3,000)	2,553	(604)
	Taxpayer Service: Average Waiting Time for Walk-In Customers (Min:Sec)	0:27:31	23:45	30:00	28:48	(1:14)	30:00	30:00	11:15	0	1
Risk Management Office											
	Injured on Duty Total -- Average Number of Employees on No Duty Status	158	180	200	n/a	n/a	200	200	0	10	42
	Injured on Duty Total -- Average Number of Employees on Light Duty Status	284	255	300	n/a	n/a	300	300	0	45	16
	Number of New Claims Opened	1,993	1,596	950	1,268	318	1,900	1,700	(200)	104	(293)
	Number of Claims Closed	1,972	1,837	1,000	1,098	98	2,000	1,600	(400)	(237)	(372)
	% Claims Closed with No Payment	41.4%	33.7%	35.0%	32.4%	-2.6%	35.0%	31.3%	-3.8%	(0)	(0)
	Number of Contract Issues Addressed	5,271	5,345	3,753	3,262	(491)	5,000	5,176	176	(169)	(95)
	Employee/Public Safety Issues Addressed	755	484	292	422	130	390	390	0	(94)	(385)
Streets Department											
	<i>All But Sanitation</i>										
	Potholes										
	Number Repaired (22)	20,862	18,203	19,300	9,695	(9,605)	25,000	25,000	0	6,797	4,138
	Response Time -- Peak Season (Feb., March, April)	4.0	3.0	1.0	1.0	0	1.0	1.0	0.0	(2)	(3)
	Response Time -- Non-Peak Season	4.0	3.3	1.0	1.0	0	1.0	1.0	0.0	(2)	(3)
	Miles Resurfaced	105	102	66	67	1	115	109	(6)	7	4
	Street Light Repairs (23)										
	Bulb Outages -- Minor Repairs (Lights Repaired)	18,200	18,898	12,000	15,758	3,758	18,000	18,000	1,000	102	800
	Major Repairs (Knockdowns/Luminaires Repaired)	5,365	5,470	3,333	3,887	554	5,213	5,256	43	(214)	(109)
	Traffic Signal Malfunction Repairs	20,022	18,012	13,500	14,285	785	18,000	18,000	0	(12)	(2,022)
	<i>Sanitation Division</i>										
	Tons of Refuse Disposed	785,125	782,992	579,518	558,561	(20,957)	793,225	780,638	(12,387)	(2,154)	(4,287)
	Percent of Refuse Collected On Time	98.9%	95.2%	95.7%	94.7%	-1.0%	95.5%	95.3%	-0.2%	0	(0)
	Household Recycling Tons Collected	41,023	40,568	33,499	34,228	727	44,766	45,189	423	4,621	4,168
	Percent of Recycling Tons Collected On Time	98.4%	98.4%	97.0%	97.3%	0.3%	97.0%	97.0%	0.0%	(0)	(0)
	Street Miles Cleaned (24)	87,569	92,009	59,000	61,283	2,283	83,000	83,000	0	(9,009)	(4,569)
	Vehicle Accidents	416	369	n/a	n/a	n/a	377	378	1	9	(38)

(22) Intense pothole campaign was launched in March to eliminate potholes in advance.

(23) Minor street light repairs are done by a contractor. If the contractor concludes that it cannot complete a repair job within two days, the repair is done by Streets Department employees.

(24) There are 2,200 miles of street in the city. Not all of the miles are cleaned each year and some streets are cleaned multiple times.

**Table S-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**March 31, 2007**

		FY05	FY06	Year-to-Date			Year-End			Projected Change From FY06	Projected Change From FY05
Department	Measurement	Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
<b>Water Department</b>											
	Wastewater Effluent (Suspended Solids) Monthly Avg. MG/L (25)	7	5	11	5	(6)	11	9	(2)	4	2
	NEWPC	11	7	15	6	(9)	15	12	(3)	5	1
	SEWPC	5	4	9	6	(3)	9	8	(1)	4	3
	SWWPC	6	4	9	3	(6)	9	8	(1)	4	2
	Millions of Gallons of Treated Water	98,800	94,139	73,980	72,022	(1,958)	98,550	93,261	(5,289)	(878)	(3,539)
	Miles of Pipeline Surveyed for Leakage	1,279	770	1,025	712	(313)	1,430	1,260	(170)	490	(18)
	Water Main Breaks Repaired	708	642	660	695	35	745	745	0	103	39
	Average Hours to Make Water Main Break Repair	7.4	7.8	8.0	7.5	(1)	8.0	8.0	0.0	0	1
	Percent of Hydrants Available	97.6%	98.9%	99.0%	99.6%	0.6%	99.0%	99.0%	0.0%	0	0
	Inlets Cleaned	76,865	77,600	72,819	58,784	(14,035)	97,271	79,928	(17,343)	2,328	3,063
<b>Water Revenue Bureau of the Revenue Department</b>											
	% of Customers who Pay Bill On Time (within 30 days)	59.6%	59.3%	60.3%	59.7%	-0.6%	60.1%	60.1%	0.0%	0	0
	Total Water Consumption	90,272,439	80,270,269	68,310,428	67,310,833	(999,595)	88,341,310	88,341,310	0	(1,928,959)	(1,931,129)
	Shut off Reinspection: Accounts Visited	13,866	15,412	10,289	10,868	597	13,700	13,700	0	(1,712)	(166)
<b>Zoning Board of Adjustment</b>											
	Number of Hearings	3,299	3,595	2,650	2,495	(155)	3,612	3,375	(237)	0	0
										(220)	76

(25) Current permit <30 MG/L

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **WATER FUND QUARTERLY REPORT**



**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Water Fund**  
All Departments  
For the Period Ending March 31, 2007

Category	FY'06 Year-End Actual	Fiscal Year 2007							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Revenues Over / (Under)	
								Current Budget	Target Budget
<b>REVENUES</b>									
Taxes									
Locally Generated Non - Tax Revenues	460,435,731	352,390,000	352,198,726	(191,274)	465,286,000	477,078,000	477,078,000	11,792,000	0
Other Governments	569,013	398,813	398,813	0	1,600,000	1,500,000	1,500,000	(100,000)	0
Revenues from Other Funds of City (See Note 1)	29,254,562	0	0	0	63,328,000	30,272,000	30,272,000	(33,056,000)	0
Other Sources	-	-	-	-	-	-	-	-	-
Total Revenues and Other Sources	490,259,306	352,788,813	352,597,539	(191,274)	530,214,000	508,850,000	508,850,000	(21,364,000)	0
Category	FY'06 Year-End Unaudited Actual	Year to Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Obligations (Over) / Under	
								Current Budget	Target Budget
<b>OBLIGATIONS / APPROPRIATIONS</b>									
Personal Services	98,773,361	74,931,709	72,457,569	2,474,140	109,721,274	102,704,745	102,704,745	7,016,529	0
Personal Services - Employee Benefits	56,279,707	51,055,313	51,055,313	0	65,119,200	65,269,200	65,269,200	(150,000)	0
Sub-Total Employee Compensation	155,053,068	125,987,022	123,512,882	2,474,140	174,840,474	167,973,945	167,973,945	6,866,529	0
Purchase of Services	80,813,355	77,792,667	72,780,766	5,011,901	97,059,083	85,613,372	85,613,372	11,445,691	0
Materials, Supplies and Equipment	36,979,396	38,907,707	39,000,497	(92,790)	43,813,773	43,018,223	43,018,223	795,550	0
Contributions, Indemnities and Taxes	4,208,998	1,954,550	1,951,919	2,631	6,603,000	6,508,000	6,508,000	95,000	0
Debt Service	166,415,949	107,069,260	107,069,260	0	176,825,690	177,322,738	177,322,738	1,502,952	0
Advances and Miscellaneous Payments	-	-	-	-	-	-	-	-	-
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	43,996,536	0	0	0	42,072,000	41,413,722	41,413,722	658,278	0
Total Obligations / Appropriations	487,467,302	351,711,206	344,315,324	7,395,882	543,214,000	521,850,000	521,850,000	21,364,000	0
Operating Surplus / (Deficit)	2,792,004	1,077,607	8,282,215	7,204,608	(13,000,000)	(13,000,000)	(13,000,000)	0	0
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>									
Prior Year Fund Balance	-	-	-	-	-	-	-	-	-
Net Adjustments - Prior Years	13,766,881	0	0	0	13,000,000	13,000,000	13,000,000	0	0
Total Net Adjustments	13,766,881	0	0	0	13,000,000	13,000,000	13,000,000	0	0
Preliminary Year End Fund Balance	16,558,885	1,077,607	8,282,215	7,204,608	0	0	0	0	0
Payments to Other Funds - Rate Stabilization Fund	16,558,885	0	0	0	0	0	0	0	0
Year End Fund Balance	0	1,077,607	8,282,215	7,204,608	0	0	0	0	0

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund.

A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Analysis of Year-to-Date Variances**  
**Water Fund**  
All Departments  
For the Period Ending March 31, 2007

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b>Revenues</b>		
Locally Generated Non-Tax	(\$0.2)	Variances are due to lower then projected revenues from: Sewer Charges to Other Municipalities - (\$1.1) million, Surcharges - (\$0.5) million and Misc. Revenues - (\$0.1) million which are being partially offset by increased revenue from Sales and Charges - \$1.5 million.
<b>Subtotal</b>	<b>(\$0.2)</b>	
<b>Obligations / Appropriations</b>		
Personal Services	\$2.5	Variances: 1) Fleet Management - \$0.1 million, 2) Water - \$1.7 million and 3) Revenue - \$0.7 million are the result of delays in filling vacancies through the first nine months of the fiscal year.
Purchase of Services	5.0	Variances: 1) Fleet Management - \$0.2 million, 2) Water - \$3.1 million and 3) Revenue - \$1.7 million are the result of timing differences between the Target Budget Plan and the actual processing of contracts for services including: consultant services, repairs and maintenance.
Materials, Supplies & Equipment	(0.1)	Variances: 1) Fleet Management - \$0.2 million, 2) Water - (\$1.0) million and 3) Revenue - \$0.7 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: fuel, chemicals, envelopes, computers and peripherals.
<b>Subtotal</b>	<b>\$7.4</b>	
<b>Total</b>	<b>\$7.2</b>	

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**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Water Fund**  
For the Period Ending March 31, 2007

Department	FY'06 Year-End Actual	Fiscal Year 2007								
		Year to Date			Full Year					
		Target Budget	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)		
		Plan	Actual	Target Budget	Budget	Budget Plan	Projection	Current Budget	Target Budget	
<b>Local Non-Tax Revenues</b>										
Fleet Management	207,135	90,000	36,711	(53,289)	120,000	120,000	120,000	0	0	
<i>Sale of Vehicles</i>	207,135	90,000	36,711	(53,289)	120,000	120,000	120,000	0	0	
Licenses & Inspections	16,955	15,000	18,382	3,382	19,000	20,000	20,000	1,000	0	
<i>Miscellaneous</i>	16,955	15,000	18,382	3,382	19,000	20,000	20,000	1,000	0	
Water	43,842,533	23,300,000	22,202,580	(1,097,420)	37,229,000	36,998,000	36,998,000	(231,000)	0	
<i>Sewer Charges to Other Municipalities</i>	35,647,119	21,250,000	20,120,558	(1,129,442)	29,430,000	28,250,000	28,250,000	(1,180,000)	0	
<i>Water &amp; Sewer Permits Issued by L &amp; I</i>	1,914,370	1,400,000	1,412,630	12,630	1,480,000	1,900,000	1,900,000	420,000	0	
<i>Contribution - Sinking Fund Reserve</i>	5,666,055	0	0	0	5,319,000	6,000,000	6,000,000	681,000	0	
<i>Miscellaneous</i>	614,989	650,000	669,392	19,392	1,000,000	848,000	848,000	(152,000)	0	
Revenue	405,901,436	320,450,000	321,359,442	909,442	421,448,000	428,290,000	428,290,000	6,842,000	0	
<i>Sales &amp; Charges</i>	395,642,425	312,000,000	313,461,748	1,461,748	412,401,400	416,032,300	416,032,300	3,630,900	0	
<i>Fire Service Connections</i>	2,057,184	1,300,000	1,252,889	(47,111)	1,789,500	1,757,700	1,757,700	(31,800)	0	
<i>Surcharges</i>	4,665,284	4,000,000	3,483,105	(516,895)	5,009,100	6,305,000	6,305,000	1,295,900	0	
<i>Miscellaneous</i>	3,536,543	3,150,000	3,161,700	11,700	2,248,000	4,195,000	4,195,000	1,947,000	0	
Procurement	71,237	35,000	35,455	455	50,000	50,000	50,000	0	0	
<i>Miscellaneous</i>	71,237	35,000	35,455	455	50,000	50,000	50,000	0	0	
City Treasurer	10,396,435	8,500,000	8,546,156	46,156	6,420,000	11,600,000	11,600,000	5,180,000	0	
<i>Interest Earnings</i>	10,396,435	8,500,000	8,546,156	46,156	6,420,000	11,600,000	11,600,000	5,180,000	0	
<b>Total Local Non-Tax Revenue</b>	<b>460,435,731</b>	<b>352,390,000</b>	<b>352,198,726</b>	<b>(191,274)</b>	<b>465,286,000</b>	<b>477,078,000</b>	<b>477,078,000</b>	<b>11,792,000</b>	<b>0</b>	
<b>Other Governments</b>										
Water	569,013	398,813	398,813	0	1,600,000	1,500,000	1,500,000	(100,000)	0	
<i>State</i>	332,020	368,985	368,985	0	1,500,000	500,000	500,000	(1,000,000)	0	
<i>Federal</i>	236,993	29,828	29,828	0	100,000	1,000,000	1,000,000	900,000	0	
<b>Total Other Governments</b>	<b>569,013</b>	<b>398,813</b>	<b>398,813</b>	<b>0</b>	<b>1,600,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>(100,000)</b>	<b>0</b>	
<b>Revenue from Other Funds</b>										
Water	29,254,562	0	0	0	63,328,000	30,272,000	30,272,000	(33,056,000)	0	
<i>General Fund</i>	28,402,590	0	0	0	23,500,000	23,500,000	23,500,000	0	0	
<i>Aviation Fund</i>	851,972	0	0	0	850,000	850,000	850,000	0	0	
<i>Rate Stabilization Fund</i>	0	0	0	0	38,978,000	5,922,000	5,922,000	(33,056,000)	0	
<b>Total Revenue from Other Funds</b>	<b>29,254,562</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,328,000</b>	<b>30,272,000</b>	<b>30,272,000</b>	<b>(33,056,000)</b>	<b>0</b>	
<b>Total - All Sources</b>		<b>490,259,306</b>	<b>352,788,813</b>	<b>352,597,539</b>	<b>(191,274)</b>	<b>530,214,000</b>	<b>508,850,000</b>	<b>508,850,000</b>	<b>(21,364,000)</b>	<b>0</b>

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report  
Departmental Obligations Summary  
Water Fund  
For the Period Ending March 31, 2007**

Department	FY06 Year-End Actual	Fiscal Year 2007							
		Year to Date				Full Year			
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection (Over) / Under	
								Current Budget	Target Budget
Mayor's Office of Information Services	1,292,448	1,132,898	1,102,174	30,724	1,454,281	1,454,281	1,454,281	0	0
Personal Services	964,099	822,723	821,671	1,052	1,125,931	1,125,931	1,125,931	0	0
Purchase of Services	292,000	292,000	271,663	20,337	292,000	292,000	292,000	0	0
Materials, Supplies & Equipment	36,349	18,175	8,840	9,335	36,350	36,350	36,350	0	0
Public Property	4,012,499	4,160,105	4,160,105	0	4,234,692	4,127,430	4,127,430	107,262	0
Purchase of Services	4,012,499	4,160,105	4,160,105	0	4,234,692	4,127,430	4,127,430	107,262	0
Office of Fleet Management	6,346,192	5,503,943	4,967,787	536,146	7,685,684	7,685,684	7,685,684	0	0
Personal Services	2,101,718	1,706,764	1,628,447	78,317	2,416,044	2,416,044	2,416,044	0	0
Purchase of Services	1,272,392	1,124,572	893,242	231,330	1,500,000	1,500,000	1,500,000	0	0
Materials, Supplies & Equipment	2,972,082	2,672,607	2,446,108	226,499	3,194,640	3,194,640	3,194,640	0	0
Payments to Other Funds	0	0	0	0	575,000	575,000	575,000	0	0
Water	229,075,071	164,672,405	160,939,448	3,732,957	255,327,778	237,051,522	237,051,522	18,276,257	0
Personal Services	84,024,424	63,383,390	61,717,264	1,666,126	92,178,000	86,787,000	86,787,000	5,389,000	0
Purchase of Services	63,645,574	66,548,015	63,481,318	3,066,697	82,862,229	71,523,800	71,523,800	11,338,429	0
Materials, Supplies & Equipment	33,199,644	34,739,000	35,740,866	(1,001,866)	38,682,550	37,897,000	37,897,000	795,550	0
Contributions, Indemnities & Taxes	4,208,893	2,000	0	2,000	100,000	5,000	5,000	95,000	0
Payments to Other Funds	43,996,536	0	0	0	41,497,000	40,838,722	40,838,722	658,278	0
Finance	56,599,184	53,224,324	53,207,432	16,892	71,918,148	72,068,148	72,068,148	(150,000)	0
Personal Services	319,477	218,461	201,569	16,892	298,946	298,946	298,946	0	0
Personal Services - Fringe Benefits	56,279,707	51,055,313	51,055,313	0	65,119,200	65,269,200	65,269,200	(150,000)	0
Contributions, Indemnities & Taxes	0	1,950,550	1,950,550	0	6,500,000	6,500,000	6,500,000	0	0
Revenue	20,738,797	13,864,957	10,837,184	3,027,773	20,707,875	19,080,346	19,080,346	1,627,529	0
Personal Services	9,153,166	7,142,057	6,475,185	666,872	11,400,870	9,773,341	9,773,341	1,627,529	0
Purchase of Services	10,885,107	5,267,975	3,575,088	1,692,887	7,458,055	7,458,055	7,458,055	0	0
Materials, Supplies & Equipment	700,419	1,452,925	785,542	667,383	1,845,950	1,845,950	1,845,950	0	0
Contributions, Indemnities & Taxes	105	2,000	1,369	631	3,000	3,000	3,000	0	0
Sinking Fund	166,415,949	107,069,260	107,069,260	0	178,825,690	177,322,738	177,322,738	1,502,952	0
Debt Service	166,415,949	107,069,260	107,069,260	0	178,825,690	177,322,738	177,322,738	1,502,952	0
Procurement	61,366	47,253	30,509	16,744	64,662	64,662	64,662	0	0
Personal Services	61,366	47,253	30,509	16,744	64,662	64,662	64,662	0	0
Law	2,925,796	2,036,062	2,001,415	34,647	2,995,191	2,995,191	2,995,191	0	0
Personal Services	2,149,111	1,611,062	1,582,924	28,138	2,238,821	2,238,821	2,238,821	0	0
Purchase of Services	705,783	400,000	399,350	650	712,087	712,087	712,087	0	0
Materials, Supplies & Equipment	70,902	25,000	19,141	5,859	44,283	44,283	44,283	0	0
Total Water Fund	487,487,302	351,711,208	344,315,324	7,395,882	543,214,000	521,850,000	521,850,000	21,364,000	0
Personal Services	98,773,361	74,931,709	72,457,569	2,474,140	109,721,274	102,704,745	102,704,745	7,016,529	0
Personal Services - Fringe Benefits	56,279,707	51,055,313	51,055,313	0	65,119,200	65,269,200	65,269,200	(150,000)	0
Sub-Total Employee Compensation	155,053,068	125,987,022	123,512,882	2,474,140	174,840,474	167,973,945	167,973,945	6,866,529	0
Purchase of Services	80,813,355	77,792,667	72,780,766	5,011,901	97,059,063	85,613,372	85,613,372	11,445,691	0
Materials, Supplies & Equipment	36,979,396	38,907,707	39,000,497	(92,790)	43,813,773	43,018,223	43,018,223	795,550	0
Contributions, Indemnities & Taxes	4,208,998	1,954,550	1,951,919	2,631	6,603,000	6,508,000	6,508,000	95,000	0
Debt Service	166,415,949	107,069,260	107,069,260	0	178,825,690	177,322,738	177,322,738	1,502,952	0
Payments to Other Funds	43,996,536	0	0	0	42,072,000	41,413,722	41,413,722	658,278	0

**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Water Fund**  
For the Period Ending March 31, 2007

Department	FY'08 Year-End Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget Plan	Actual		Original Budget	Current Target Budget	Current Projection	Current Budget	Target Budget
Mayor's Office of Information Services	15	17	17	0	17	17	17	0	0
Office of Fleet Management	46	55	50	5	55	55	49	6	6
Water	1,718	1,839	1,695	144	2,016	2,016	1,817	199	199
Finance	4	4	4	0	4	4	4	0	0
Revenue	212	266	209	57	278	278	267	11	11
Procurement	2	2	2	0	2	2	2	0	0
Law	30	34	34	0	34	34	34	0	0
<b>Total Water Fund</b>	<b>2,027</b>	<b>2,217</b>	<b>2,011</b>	<b>206</b>	<b>2,406</b>	<b>2,406</b>	<b>2,190</b>	<b>216</b>	<b>216</b>

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **AVIATION FUND QUARTERLY REPORT**

**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Aviation Fund**  
All Departments  
For the Period Ending March 31, 2007

Category	FY'08 Year-End Actual	Fiscal Year 2007							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Revenues Over / (Under)	
								Current Budget	Target Budget
<b>REVENUES</b>									
Taxes									
Locally Generated Non - Tax Revenues	269,453,474	174,266,250	157,685,054	(16,581,196)	319,575,000	319,775,000	319,775,000	200,000	0
Other Governments	1,161,358	1,350,000	1,368,764	18,764	2,500,000	2,500,000	2,500,000	0	0
Revenues from Other Funds of City	886,677	0	0	0	1,000,000	1,000,000	1,000,000	0	0
Other Sources									
Total Revenues and Other Sources	271,501,509	175,616,250	159,053,818	(16,562,432)	323,075,000	323,275,000	323,275,000	200,000	0
Category	FY'08 Year-End Unaudited Actual	Year to Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Obligations (Over) / Under	
								Current Budget	Target Budget
<b>OBLIGATIONS / APPROPRIATIONS</b>									
Personal Services	52,665,218	43,768,089	43,258,009	510,080	59,996,343	60,050,658	60,050,658	(54,315)	0
Personal Services - Employee Benefits	27,814,621	25,377,616	25,377,616	0	32,120,000	33,106,000	33,106,000	(986,000)	0
Sub-Total Employee Compensation	80,479,839	69,145,705	68,635,625	510,080	92,116,343	93,156,658	93,156,658	(1,040,315)	0
Purchase of Services	78,128,098	82,353,833	70,734,635	11,619,198	98,635,085	97,757,335	97,757,335	877,750	0
Materials, Supplies and Equipment	12,595,619	9,862,840	9,766,775	96,065	17,763,503	17,680,378	17,680,378	83,125	0
Contributions, Indemnities and Taxes	1,407,377	816,225	453,164	363,081	4,787,000	4,778,000	4,778,000	9,000	0
Debt Service	88,221,318	28,540,100	28,540,100	0	99,487,069	92,825,062	92,825,062	6,662,007	0
Payment to Other Funds	6,636,423	20,000,000	11,220,836	8,779,164	24,381,000	24,281,000	24,281,000	100,000	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
Total Obligations / Appropriations	267,468,674	210,718,703	189,351,135	21,367,568	337,170,000	330,478,433	330,478,433	6,691,567	0
Operating Surplus / (Deficit)	4,032,835	(35,102,453)	(30,297,317)	4,805,136	(14,095,000)	(7,203,433)	(7,203,433)	6,691,567	0
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>									
Prior Year Fund Balance	26,537,232	-	-	-	37,705,853	47,107,173	47,107,173	9,401,320	0
Net Adjustments - Prior Years	16,537,106	9,000,000	9,000,000	0	12,000,000	12,000,000	12,000,000	0	0
Total Net Adjustments	43,074,338	9,000,000	9,000,000	0	49,705,853	59,107,173	59,107,173	9,401,320	0
Preliminary Year End Fund Balance	47,107,173	(26,102,453)	(21,297,317)	4,805,136	35,610,853	51,903,740	51,903,740	16,292,887	0
Deferred Revenue - Airline Rates & Charges (See Note 1)	-	-	-	-	-	-	-	-	-
Year End Fund Balance	47,107,173	(26,102,453)	(21,297,317)	4,805,136	35,610,853	51,903,740	51,903,740	16,292,887	0

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Analysis of Year-to-Date Variances**  
**Aviation Fund**  
All Departments  
For the Period Ending March 31, 2007

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b>Revenues</b>		
Locally Generated Non-Tax	(\$16.6)	Variances are due to timing differences between projected revenues and actual receipts from: Concessions - (\$0.5) million, Space Rentals - (\$14.5) million, Landing Fees - (\$1.0) million, Car Rental - (\$0.1) million, Utilities - (\$0.4) million, Passenger Facility Charges - \$0.1 million and Misc. Revenues - (\$0.2) million.
<b>Subtotal</b>	<b>(\$16.6)</b>	
<b>Obligations / Appropriations</b>		
Personal Services	\$0.5	Variance: Commerce - \$0.5 million is the result of savings from the delay in filling vacant positions.
Purchase of Services	11.6	Variances: 1) Fleet Management - \$0.1 million and 2) Commerce - \$11.5 million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including consultant services and repairs and maintenance.
Materials, Supplies & Equipment	0.1	Variances: 1) Fleet Management - \$1.1 million and 2) Commerce - (\$1.0) million are the result of timing differences between the Target Budget Plan and the actual processing of various purchase orders for electrical parts, vehicle parts, equipment and vehicles.
Contributions, Indemnities & Taxes	0.4	Variance: Commerce - \$0.4 million is due to a delay in the payment of taxes to Delaware County.
Payments to Other Funds	8.8	Variance: Commerce - \$8.8 million is due to a delay in the payment to the Capital Fund for pay-as-you-go projects.
<b>Subtotal</b>	<b>\$21.4</b>	
<b>Total</b>	<b>\$4.8</b>	

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**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Aviation Fund**  
For the Period Ending March 31, 2007

Department	FY06 Year-End Actual	Fiscal Year 2007							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	
								Current Budget	Target Budget
<b>Local Non-Tax Revenues</b>									
Fleet Management	47,550	12,500	7,161	(5,339)	20,000	20,000	20,000	0	0
Sale of Vehicles	47,550	12,500	7,161	(5,339)	20,000	20,000	20,000	0	0
Procurement	2,440	3,750	1,403	(2,347)	5,000	5,000	5,000	0	0
Miscellaneous	2,440	3,750	1,403	(2,347)	5,000	5,000	5,000	0	0
City Treasurer	3,816,210	1,250,000	1,225,288	(24,712)	1,750,000	1,750,000	1,750,000	0	0
Interest Earnings	3,816,210	1,250,000	1,225,288	(24,712)	1,750,000	1,750,000	1,750,000	0	0
Commerce - Division of Aviation	265,587,274	173,000,000	156,451,202	(16,548,798)	317,800,000	318,000,000	318,000,000	200,000	0
Concessions	22,623,118	18,500,000	18,005,418	(494,582)	26,000,000	26,000,000	26,000,000	0	0
Space Rentals	71,161,219	75,000,000	60,524,409	(14,475,591)	129,500,000	130,000,000	130,000,000	500,000	0
Landing Fees	51,429,226	38,500,000	37,480,749	(1,019,251)	53,000,000	53,000,000	53,000,000	0	0
Parking	30,186,642	0	0	0	33,000,000	33,000,000	33,000,000	0	0
Car Rental	17,565,496	15,000,000	14,894,540	(105,460)	20,000,000	20,000,000	20,000,000	0	0
Payment in Aid - Terminal Bldg.	16,510,035	0	0	0	0	0	0	0	0
Sale of Utilities	4,558,836	3,500,000	3,081,725	(418,275)	5,000,000	5,000,000	5,000,000	0	0
Overseas Terminal Facility Charges	223,450	0	0	0	300,000	0	0	(300,000)	0
International Terminal Charges	16,219,427	8,000,000	8,031,965	31,965	11,000,000	11,000,000	11,000,000	0	0
Passenger Facility Charge	32,591,618	11,000,000	11,085,981	85,981	35,000,000	35,000,000	35,000,000	0	0
Miscellaneous	2,518,207	3,500,000	3,346,415	(153,585)	5,000,000	5,000,000	5,000,000	0	0
<b>Total Local Non-Tax Revenue</b>	<b>269,453,474</b>	<b>174,266,250</b>	<b>157,685,054</b>	<b>(16,581,196)</b>	<b>319,575,000</b>	<b>319,775,000</b>	<b>319,775,000</b>	<b>200,000</b>	<b>0</b>
<b>Other Governments</b>									
Commerce - Division of Aviation	1,161,358	1,350,000	1,368,764	18,764	2,500,000	2,500,000	2,500,000	0	0
State	0	0	0	0	0	0	0	0	0
Federal	1,161,358	1,350,000	1,368,764	18,764	2,500,000	2,500,000	2,500,000	0	0
<b>Total Other Governments</b>	<b>1,161,358</b>	<b>1,350,000</b>	<b>1,368,764</b>	<b>18,764</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>
<b>Revenue from Other Funds</b>									
Commerce - Division of Aviation	886,677	0	0	0	1,000,000	1,000,000	1,000,000	0	0
General Fund	886,677	0	0	0	1,000,000	1,000,000	1,000,000	0	0
<b>Total Revenue from Other Funds</b>	<b>886,677</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>
<b>Total - All Sources</b>		<b>271,501,509</b>	<b>175,616,250</b>	<b>159,053,818</b>	<b>(16,562,432)</b>	<b>323,075,000</b>	<b>323,275,000</b>	<b>323,275,000</b>	<b>200,000</b>

**Quarterly City Managers Report**  
**Departmental Obligations Summary**  
**Aviation Fund**  
For the Period Ending March 31, 2007

Department	FY06 Year-End Actual	Fiscal Year 2007						
		Year to Date			Full Year			
		Target Budget	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection (Over) / Under
		Plan	Actual	Target Budget	Budget	Budget Plan	Projection	Current Budget    Target Budget
<b>Police</b>	<b>10,867,822</b>	<b>9,188,056</b>	<b>9,190,818</b>	<b>(2,762)</b>	<b>12,826,227</b>	<b>12,816,667</b>	<b>12,816,667</b>	<b>9,560                      0</b>
<i>Personal Services</i>	10,753,897	9,071,031	9,079,218	(8,187)	12,709,202	12,703,517	12,703,517	5,685                      0
<i>Purchase of Services</i>	51,450	52,850	50,400	2,450	52,850	51,100	51,100	1,750                      0
<i>Materials, Supplies &amp; Equipment</i>	62,475	64,175	61,200	2,975	64,175	62,050	62,050	2,125                      0
<b>Fire</b>	<b>4,713,074</b>	<b>3,881,365</b>	<b>3,929,679</b>	<b>(48,314)</b>	<b>5,252,250</b>	<b>5,312,250</b>	<b>5,312,250</b>	<b>(60,000)                      0</b>
<i>Personal Services</i>	4,648,849	3,820,615	3,868,554	(47,939)	5,160,000	5,220,000	5,220,000	(60,000)                      0
<i>Purchase of Services</i>	15,000	15,000	15,000	0	15,000	15,000	15,000	0                              0
<i>Materials, Supplies &amp; Equipment</i>	49,225	45,750	46,125	(375)	54,250	54,250	54,250	0                              0
<i>Payments to Other Funds</i>	0	0	0	0	23,000	23,000	23,000	0                              0
<b>Public Property</b>	<b>23,138,011</b>	<b>25,151,776</b>	<b>25,151,776</b>	<b>0</b>	<b>25,160,000</b>	<b>25,160,000</b>	<b>25,160,000</b>	<b>0                              0</b>
<i>Purchase of Services</i>	23,138,011	25,151,776	25,151,776	0	25,160,000	25,160,000	25,160,000	0                              0
<b>Office of Fleet Management</b>	<b>4,522,347</b>	<b>4,069,930</b>	<b>2,834,605</b>	<b>1,235,325</b>	<b>7,861,399</b>	<b>7,861,399</b>	<b>7,861,399</b>	<b>0                              0</b>
<i>Personal Services</i>	988,411	818,022	811,614	6,408	1,119,399	1,119,399	1,119,399	0                              0
<i>Purchase of Services</i>	415,549	359,898	260,308	99,590	420,000	420,000	420,000	0                              0
<i>Materials, Supplies &amp; Equipment</i>	3,118,387	2,892,010	1,762,683	1,129,327	6,144,000	6,144,000	6,144,000	0                              0
<i>Payments to Other Funds</i>	0	0	0	0	178,000	178,000	178,000	0                              0
<b>Finance</b>	<b>30,471,091</b>	<b>28,655,926</b>	<b>28,655,926</b>	<b>0</b>	<b>38,778,000</b>	<b>39,764,000</b>	<b>39,764,000</b>	<b>(886,000)                      0</b>
<i>Personal Services - Fringe Benefits</i>	27,814,621	25,377,616	25,377,616	0	32,120,000	33,106,000	33,106,000	(986,000)                      0
<i>Purchase of Services</i>	2,570,682	2,842,827	2,842,827	0	4,146,000	4,146,000	4,146,000	0                              0
<i>Contributions, Indemnities &amp; Taxes</i>	85,788	435,483	435,483	0	2,512,000	2,512,000	2,512,000	0                              0
<b>Sinking Fund</b>	<b>88,221,318</b>	<b>28,540,100</b>	<b>28,540,100</b>	<b>0</b>	<b>99,487,069</b>	<b>92,825,062</b>	<b>92,825,062</b>	<b>6,662,007                      0</b>
<i>Debt Service</i>	88,221,318	28,540,100	28,540,100	0	99,487,069	92,825,062	92,825,062	6,662,007                      0
<b>Commerce - Division of Aviation</b>	<b>104,198,788</b>	<b>110,148,550</b>	<b>89,997,232</b>	<b>20,149,318</b>	<b>148,257,000</b>	<b>145,191,000</b>	<b>145,191,000</b>	<b>1,086,000                      0</b>
<i>Personal Services</i>	35,157,320	29,138,421	28,603,374	535,047	39,680,000	39,680,000	39,680,000	0                              0
<i>Purchase of Services</i>	51,742,840	53,781,482	42,260,324	11,521,158	68,646,000	67,770,000	67,770,000	876,000                      0
<i>Materials, Supplies &amp; Equipment</i>	9,340,616	6,845,905	7,895,017	(1,049,112)	11,476,000	11,395,000	11,395,000	81,000                      0
<i>Contributions, Indemnities &amp; Taxes</i>	1,321,589	380,742	17,681	363,061	2,275,000	2,266,000	2,266,000	9,000                              0
<i>Payments to Other Funds</i>	6,636,423	20,000,000	11,220,836	8,779,164	24,180,000	24,080,000	24,080,000	100,000                      0
<i>Advances &amp; Other Payments</i>	0	0	0	0	0	0	0	0                              0
<b>Law</b>	<b>1,336,223</b>	<b>1,085,000</b>	<b>1,050,999</b>	<b>34,001</b>	<b>1,548,055</b>	<b>1,548,055</b>	<b>1,548,055</b>	<b>0                              0</b>
<i>Personal Services</i>	1,116,741	920,000	895,249	24,751	1,327,742	1,327,742	1,327,742	0                              0
<i>Purchase of Services</i>	194,566	150,000	154,000	(4,000)	195,235	195,235	195,235	0                              0
<i>Materials, Supplies &amp; Equipment</i>	24,916	15,000	1,750	13,250	25,078	25,078	25,078	0                              0
<b>Total Aviation Fund</b>	<b>267,468,674</b>	<b>210,718,703</b>	<b>189,351,135</b>	<b>21,367,568</b>	<b>337,170,000</b>	<b>330,478,433</b>	<b>330,478,433</b>	<b>6,691,567                      0</b>
<i>Personal Services</i>	52,665,218	43,768,089	43,258,009	510,080	59,996,343	60,050,658	60,050,658	(54,315)                      0
<i>Personal Services - Fringe Benefits</i>	27,814,621	25,377,616	25,377,616	0	32,120,000	33,106,000	33,106,000	(986,000)                      0
<i>Sub-Total Employee Compensation</i>	80,479,839	69,145,705	68,635,625	510,080	92,116,343	93,156,658	93,156,658	(1,040,315)                      0
<i>Purchase of Services</i>	78,128,098	82,353,833	70,734,635	11,619,198	98,635,085	97,757,335	97,757,335	877,750                      0
<i>Materials, Supplies &amp; Equipment</i>	12,595,619	9,862,840	9,766,775	96,065	17,763,503	17,680,378	17,680,378	83,125                      0
<i>Contributions, Indemnities &amp; Taxes</i>	1,407,377	816,225	453,164	363,061	4,787,000	4,778,000	4,778,000	9,000                              0
<i>Debt Service</i>	88,221,318	28,540,100	28,540,100	0	99,487,069	92,825,062	92,825,062	6,662,007                      0
<i>Payments to Other Funds</i>	6,636,423	20,000,000	11,220,836	8,779,164	24,381,000	24,281,000	24,281,000	100,000                      0
<i>Advances &amp; Other Payments</i>	0	0	0	0	0	0	0	0                              0

**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Aviation Fund**  
For the Period Ending March 31, 2007

Department	FY06 Year-End Actual	Fiscal Year 2007							
		Year to Date			Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget Plan	Actual		Original Budget	Current Target Budget	Current Projection	Current Budget	Target Budget
Police	158	162	162	0	162	162	162	0	0
Uniformed	147	151	151	0	151	151	151	0	0
Civilian	11	11	11	0	11	11	11	0	0
Fire	61	70	56	14	70	70	70	0	0
Uniformed	61	70	56	14	70	70	70	0	0
Civilian	0	0	0	0	0	0	0	0	0
Office of Fleet Management	21	22	21	1	23	22	22	1	0
Commerce - Division of Aviation	741	832	762	70	864	864	864	0	0
Law	17	20	20	0	20	20	20	0	0
<b>Total Aviation Fund</b>	<b>998</b>	<b>1,106</b>	<b>1,021</b>	<b>85</b>	<b>1,139</b>	<b>1,138</b>	<b>1,138</b>	<b>1</b>	<b>0</b>

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **GRANTS REVENUE FUND QUARTERLY REPORT**

### **Unanticipated Grants**

**FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2007  
FOR PERIOD JANUARY 1, 2007 - MARCH 31, 2007**

No.	Department	Amount	Grant Title	Source	Description
04	M.O.I.S.	25,000.00	Make Philly Safe Campaign	U.S. Department of Justice	Set-up FY 2007 appropriation
51	City Planning Commission	95,000.00	Riverfront - Rail Urban Design Study	U.S. Department of Transportation	New grant received
69	District Attorney	50,000.00	Federal Earmark	U.S. Department of Justice	Set-up FY 2007 appropriation
69	District Attorney	210,000.00	Youth Violence Reduction Partnership	Administrative Offices	Set-up FY 2007 appropriation
69	District Attorney	70,000.00	JAIBG VI - Pretrial Prosecutor	U.S. Department of Justice	Set-up FY 2007 appropriation
69	District Attorney	70,000.00	Domestic Violence Arrest & Enforcement	U.S. Department of Justice	New grant received
69	District Attorney	160,000.00	Anti-Gang Initiative	U.S. Department of Justice	Set-up FY 2007 appropriation
69	District Attorney	160,000.00	Philadelphia Safe Neighborhoods	U.S. Department of Justice	Set-up FY 2007 appropriation
84	1st Judicial District	67,948.00	Domestic Violence Arrest & Enforcement	U.S. Department of Justice	New grant received
84	1st Judicial District	221,739.00	Strategic Anti-Violence Unit	Miscellaneous University Funding	New grant received
84	1st Judicial District	10,000.00	Blueprint YVRP III - Adult Probation	Administrative Offices	Set-up FY 2007 appropriation
84	1st Judicial District	76,205.70	JAG - Night Court	U.S. Department of Justice	New grant received
84	1st Judicial District	105,556.00	YVRP - Federal I - Juvenile Probation	U.S. Department of Justice	Additional funds received
84	1st Judicial District	150,000.00	DUI Treatment Court	U.S. Department of Health & Human Services	New grant received
Var	N/A	30,000,000.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill # 060833
	<b>Total</b>	<b>31,471,448.70</b>			

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **CASH FLOW FORECAST FOR FISCAL YEAR 2007**

CASH FLOW PROJECTIONS  
EQUITY IN CON CASH  
GENERAL FUND 2007  
OFFICE OF THE DIRECTOR OF FINANCE

Actuals through March 31

(Amount in Millions)											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	Mar 31	April 30	May 31
REVENUES											
Property Taxes	7.6	6.9	5.6	5.3	4.0	14.0	35.0	205.8	81.3	15.8	16.7
Wage, Earnings, NP Tax	94.4	105.3	82.7	93.5	103.5	85.8	114.1	79.1	109.9	110.4	78.4
Realty Transfer Tax	20.5	23.2	17.3	16.0	18.0	19.3	21.3	12.1	15.4	18.2	13.2
Sales Tax	11.3	12.5	10.7	10.7	12.1	10.1	10.2	12.3	10.1	10.6	12.4
Business Privilege Tax	5.0	2.7	12.1	20.9	1.3	17.0	9.6	1.5	26.4	184.7	108.0
Other Taxes	5.3	7.6	4.0	4.1	4.3	5.4	8.2	4.5	8.7	20.4	8.0
Locally Generated Non-tax	15.0	18.2	21.2	19.5	18.0	20.5	25.7	17.8	26.3	15.9	21.8
Other Government	0.0	116.0	105.7	89.4	22.5	17.9	32.2	97.2	103.2	43.7	9.8
Other Government-PICA	16.3	27.8	0.0	22.4	24.5	0.0	0.0	40.6	24.9	19.6	19.6
Interfund Transfers	0.2	0.5	0.5	0.0	0.5	0.4	0.0	0.9	0.5	0.4	0.4
Total Current Revenue	175.6	320.7	260.8	281.6	208.5	189.3	287.8	472.7	402.5	405.7	318.9
Collection of 6-30-06/Govt.	106.6	25.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Fund Balance Adj.	7.0										
Non-revenue receipts	0.0										
Non-budget items	0.0										
TOTAL CASH RECEIPTS	289.2	345.8	260.8	281.6	208.5	189.3	287.8	472.7	402.5	405.7	318.9
EXPENSES AND OBLIGATIONS											
Payroll	56.9	143.2	100.9	102.1	110.1	100.2	151.9	98.4	102.2	92.1	108.4
Employee Benefits	35.0	41.0	32.8	33.8	33.6	41.7	46.6	33.0	42.0	31.2	32.2
Pension	360.2	(1.7)	(2.1)	17.3	(2.0)	(1.8)	96.5	65.0	103.7	57.5	106.0
Purchase of Services	27.4	56.0	82.4	98.3	5.5	5.3	5.3	6.0	8.0	6.3	7.6
Materials, Equipment	2.3	5.3	8.0	4.6	5.5	5.3	5.3	6.0	8.0	6.3	7.6
Contributions, Indemnities	9.0	5.7	8.8	1.3	4.0	0.7	5.2	2.4	9.0	26.3	29.1
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Debt Service-Long Term	1.2	2.3	18.8	0.7	7.5	0.8	6.3	5.3	19.0	15.4	15.4
Interfund Charges	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Advances, Subsidies	31.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Current Year Appropriation	523.8	251.8	259.6	258.1	235.4	232.2	308.6	211.3	305.5	289.3	291.8
Prior Year Encumbrances	54.5	24.5	12.8	8.5	6.1	3.4	4.3	4.5	4.4	5.0	1.8
Prior Year Vouchers Payable	68.0	11.4	3.5	1.5	0.6	0.6	0.6	0.6	0.6	0.6	0.6
TOTAL DISBURSEMENTS	646.3	287.7	275.9	268.1	242.1	235.6	312.9	215.8	309.9	294.3	293.6
Excess (Def) of Receipts over Disbursements	(357.2)	58.1	(15.1)	13.5	(33.7)	(46.3)	(25.1)	256.9	92.6	111.4	25.3
Opening Balance	355.7	308.6	366.7	351.6	365.1	331.4	285.1	260.0	516.9	609.5	720.8
CLOSING BALANCE	308.6	366.7	351.6	365.1	331.4	285.1	260.0	516.9	609.5	720.8	436.1

OFFICE OF THE DIRECTOR OF FINANCE  
CASHFLOW PROJECTIONS  
Consolidated Cash - All Funds- FY2007

(Amounts in Millions)

	Actual						Estimate					
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	308.6	366.7	351.6	365.1	331.4	285.1	260.0	516.9	609.5	720.8	436.1	310.3
Grants Revenue	150.7	58.2	26.6	47.6	47.7	37.6	64.8	48.8	51.2	50.0	20.0	20.0
Community Development	(20.6)	8.3	12.5	11.6	10.8	12.7	2.3	(0.5)	(6.1)	(3.0)	(3.0)	0.0
Vehicle Rental Tax	5.1	5.5	5.9	3.9	4.4	4.8	5.2	5.6	3.4	3.8	4.2	4.6
Other Funds	7.0	10.7	14.3	11.2	11.2	14.3	12.2	12.0	11.0	11.0	9.0	9.0
<b>TOTAL OPERATING FUNDS</b>	<b>450.8</b>	<b>449.4</b>	<b>410.9</b>	<b>439.4</b>	<b>405.5</b>	<b>354.5</b>	<b>344.5</b>	<b>582.8</b>	<b>669.0</b>	<b>782.6</b>	<b>466.3</b>	<b>343.9</b>
Capital Improvement	225.0	218.8	210.7	202.0	193.7	187.3	176.1	164.2	189.6	192.2	186.2	180.2
Industrial & Commercial Dev.	3.6	3.7	3.7	4.9	3.9	3.9	3.4	4.0	4.0	4.0	4.0	4.0
<b>TOTAL CAPITAL FUNDS</b>	<b>228.6</b>	<b>222.5</b>	<b>214.4</b>	<b>206.9</b>	<b>197.6</b>	<b>191.2</b>	<b>179.5</b>	<b>168.2</b>	<b>193.6</b>	<b>196.2</b>	<b>190.2</b>	<b>184.2</b>
<b>TOTAL FUND EQUITY</b>	<b>679.4</b>	<b>671.9</b>	<b>625.3</b>	<b>646.3</b>	<b>603.1</b>	<b>545.7</b>	<b>524.0</b>	<b>751.0</b>	<b>862.6</b>	<b>978.8</b>	<b>656.5</b>	<b>528.1</b>



**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **METHODOLOGY FOR FINANCIAL REPORTING**

# QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2007

## METHODOLOGY FOR FINANCIAL REPORTING

### A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial statements of fiduciary net assets and changes in fiduciary net assets.

- **B. Basis of Accounting and Measurement Focus**

*Governmental funds* account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is

## QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2007

### METHODOLOGY FOR FINANCIAL REPORTING

due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

## **QUARTERLY CITY MANAGERS REPORT**

**For the Period Ending March 31, 2007**

### **METHODOLOGY FOR FINANCIAL REPORTING**

The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.

- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

#### **C. Legal Compliance**

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must

## **QUARTERLY CITY MANAGERS REPORT**

**For the Period Ending March 31, 2007**

### **METHODOLOGY FOR FINANCIAL REPORTING**

be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

#### **D. CITY MANAGERS REPORTS**

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2007**

## **REPORTS ON MANAGEMENT AND PRODUCTIVITY INITIATIVES**

**Productivity Bank Status Report**

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**A. PROJECT STATUS**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Board of Revision of Taxes	Web Site Development	Provide additional on-line self-service for appeals, applications, and data searches.	682,825	Loan was approved by the Loan Committee on August 2, 2004. BRT is finalizing a contract for this service and expects to complete the project in September 2005.
Board of Revision of Taxes	Legacy Systems Conversion	Convert property records data from an outdated, fifteen-year-old mainframe-based format into a modern database format in preparation for full valuation project.	2,150,000	Loan was approved by the Loan Committee on December 3, 2004. BRT is proceeding with its scope of services, and project completion is expected in the first quarter of 2007.
Board of Revision of Taxes	Phone System Replacement	Replace 25-year-old phone system with modern system.	428,704	Vendor is selected and beginning to install equipment. Expect completion by October 2005.
Board of Revision of Taxes	Computer Assisted Mass Appraisal	Utilize information technology to more accurately assess the value of real property and more effectively administer the assessment process.	4,448,784	Loan was approved by the Loan Committee on July 21, 2005. BRT is finalizing a contract for this project, which is expected to be completed by June 2009.
City Commissioners	Registration Affidavit Imaging System	Scan and digitize voter signatures, print registration records, and generate poll listings.	1,105,906	Backfile conversion completed and hardware and software is installed. The loan is fully repaid.
District Attorney's Office	Office Automation	Complete computerization of agency	1,511,321	The loan was approved by City Council in June 1999. All purchases have been made and the final software applications have been installed.
Finance	Strategic Marketing Plan	Conduct an asset inventory and prepare a strategic marketing plan	164,950	Consultant is collecting data.
Fleet Management	Alternative Fuels	Convert 65 City vehicles to dual fuel capacity as a demonstration project	120,000	Conversion of vehicles complete. Loan has been fully repaid.
Fleet Management	Fleet Management Information System	Monitor fuel usage, equipment inventory, repair history, etc., to reduce fleet downtime and maintenance costs	1,944,200	System is installed and operational. This has improved centralized control and management. Project is generating projected savings for Fleet Management, and the loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Law	Office Automation	Complete computerization of department, including networking and case management	700,000	New equipment was installed. Savings achieved in reduced staffing. Revenues generated from improved case management of tax delinquencies. Loan has been fully repaid.
Law	Office Automation II	Convert Law Department from Macintosh computer environment to Windows-based technology.	1,982,801	New equipment installed. The switch in platforms is allowing the Department to improve its delinquent tax collection efforts through the initiation and resolution of more claims. The actual cost of the project was reduced during implementation to \$1,248,892, and the remaining \$733,909 has been returned to the Bank. Loan has been fully repaid.
MOIS	Automated Tape Backup System	Allow the City to perform a daily disaster-recovery backup of the City's mainframe computer system.	555,673	Implementation of the system was completed in July 1999, and the system is fully operational. Costs during implementation were reduced from the original loan amount of \$555,673 to \$442,300. The remaining funds have been returned to the Bank and MOIS' repayment schedule has been revised accordingly. Beginning in FY2000, savings are being achieved through reduced staffing. The repayment schedule commenced in FY2000.
MOIS	Electronic Bill Presentment and Payment System	Allow the City to process credit card transactions over the Internet while providing comprehensive bill presentment and data capture capabilities.	205,550	System is operative, payment by credit card is now available to consumers.
Personnel	Human Resource Information System Modernization (HRIS-M)	Implement an automated Human Resources Information System.	7,500,00	Loan was approved by Productivity Bank Committee on May 17, 2006. Implementation expected in FY07.



**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Philadelphia Museum of Art	Marketing the Museum: Goya	Market the Goya Exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	203,580	The total loan amount was spent during the second half of the exhibition period. The Museum's survey data shows mixed results. The exhibition during the period of the Bank initiative did attract sufficient out-of-town visitors to generate enough tax revenue to repay the loan. However, the survey results were unclear as to the direct impact that the actual Bank-funded advertising had on visits. Repayment was made by the Finance Department in FY2000.
Philadelphia Museum of Art	Marketing the Museum: The Splendor of Rome	Building on the model used for the Goya loan, the Museum marketed its Rome exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	240,000	The marketing initiative used the loan funds to promote the Rome Exhibit in non-local print and radio media outlets. Survey results estimate that an additional 24,900 out-of-town visitors attended the exhibit as a result of the marketing effort. The additional visitors generated an estimated \$688,000 in additional museum admission and tax revenue. Repayment was made by the Finance Department in FY2000.
Philadelphia Museum of Art	Marketing the Museum: Salvador Dali	The Museum is once again using Bank funding to enhance marketing to out-of-town visitors, thereby increasing visitation, hotel and other ancillary spending and tax revenue.	240,000	The Museum placed ads in out-of-town print, sign, and radio outlets. The exhibition has generated high attendance to date. The Museum will report on the impact of the Bank loan following the end of the exhibition.
Police	Photo and Criminal History Automation	Store up to one million mugshots on-line; provide bar-coded identification cards for police and prisoners.	1,282,770	System is installed and operational. Savings being realized from reduced staffing and supply requirements. Service improvements include better processing of criminals and more effective investigation of police cases. The loan has been fully repaid.
Police	Mobile Data Terminals Pilot Project	Install computer terminals in police cars enabling direct access to criminal and vehicle data bases - projected to reduce response time and increase recovery of stolen vehicles.	694,810	Mobile data terminals (MDTs) were installed in 67 radio patrol cars in the Southwest police division and the system is operational. The Department went on to install the MDTs in a total of 762 police vehicles through September 1999. Loan repayment has proceeded as scheduled.

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Police	Portable Truck Scales	Purchase two sets of portable truck scales so that the Police Department can increase the number of roadside truck inspections with scales that it conducts. Increased weight inspections are expected to result in at least \$309,232 in new highway patrol revenues to the City annually.	78,000	The portable truck scales were purchased and have been in use for over six months. The impact in incremental fine revenue is inconclusive to date. Repayment began in FY2001.
Police	Information Control System	Design and install an integrated database system that the Department will use to identify and track crime trends, monitor the activities of police officers, and foster improved management decision making. Specifically, loan funds will be used to build two systems that will form the backbone of the Police Information Control System—a computerized Incident Reporting System and an Internal Affairs Case Management System.	8,562,308	The loan was approved by City Council in November 1999 and implementation is underway. The Department has selected application vendors and is implementing separate Incident Reporting and Internal Affairs systems. Repayment began in FY2001, with additional loan disbursements in FY2002 and FY2003.
Police	Court Attendance Tracking	Install a computerized system in city courtrooms to monitor the attendance of Police personnel, thereby reducing court-related Police overtime and enabling more efficient operation of the court system.	741,980	Loan was approved by the Loan Committee on July 21, 2005. Implemented expected in FY06.
Public Property	Energy Efficient Lamp Replacement	Replace incandescent bulbs with fluorescent throughout City	350,000	Project complete with substantial savings realized. The loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Public Property	Appraisals	Vastly expand the Department's capacity to conduct real estate appraisals in order to sell under-utilized City assets.	200,000	The Department utilized loan funds to complete 41 appraisals in FY05. The loan has been fully repaid.
Records (2)	Automation of Document Recording	To expand the initial reengineering effort (see above) with the development of an automated document recording system. This second stage of the project reduced the Department's overtime requirements to meet its recording obligations and reduced the time needed to return original documents to customers from over three weeks to just 1.5 days.	4,444,038	The project was approved by City Council in November 1999 and the automated system has been fully implemented.
Register of Wills	Departmental Automation	The project would automate document recording and preservation, create one centralized records database, provide access to this database to all workers, and enable Internet- and fee-based access to departmental records and data.	325,000	The project is currently pending City Council approval.
Revenue	Automated Audit System	Automatically detect errors and use scoring system to choose returns to audit	300,000	Design and implementation are complete with additional revenues generated. System is in full production. The loan has been fully repaid.
Revenue	Earnings Tax System	Install new system with improved collection, billing, and enforcement	200,000	Project implementation complete and additional revenues generated. System has been integrated into Integrated Tax System. Loan has been fully repaid.
Revenue	Integrated Tax System	Link tax systems to improve enforcement; reorganize department along functional lines	4,808,000	Self-assessed, liquor, school income and earnings taxes have been linked with integrated tax system. Loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Revenue	Real Estate Tax System	Install new system with improved collection, billing, and enforcement.	1,486,751	System is installed and operational. Loan has been fully repaid.
Revenue	Consolidated Taxpayer Accounting System	Consolidate tax systems to improve billing, accounting, and returns processing	2,550,000	Productivity Bank Loan Committee approved loan in June 1995. Project implementation began July 1995 and has proceeded on schedule. Phase I, the accounting and enforcement (case) portion of the system was completed in February 1998, and the School Income Tax was added in December 1998. The taxpayer identification portion of the system was completed in November 1999. The U&O Tax was completed in the fall of 2000. The last tax merged into the system was the Real Estate Tax, which was completed in June 2002. The loan has been fully repaid.
Revenue/Police	Reimbursable Overtime	Automate the Police Reimbursable Overtime program billing and collections process through a web-based application and enhancements to the Revenue Department's non-tax revenue collections systems.	248,000	Loan was approved by the Loan Committee on July 21, 2005. Implementation is expected in FY06.
Streets	Geographic Information System	Computerize mapping of sanitation routes	775,000	Streets Department prepaid loan in FY 94. Routing pilot completed and system being implemented in several areas.

NOTE: Productivity Bank loans must be repaid with interest over a five year period. To be eligible for loan funding, projects must (1) show potential to reduce City General Fund costs and/or enhance City General Fund revenues equal to the loan amount over five years, or (2) establish substantial and measurable service level improvements. The Bank was established in August 1992 with \$20 million in proceeds from a Pennsylvania Intergovernmental Cooperation Authority (PICA) bond issue. Departmental loan applications must be approved by the Bank's Loan Committee. For loans of \$250,000 or more, approval by City Council ordinance is required.

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>GRANT AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Finance	Health and Welfare Audits	Audit the health and welfare funds of the City's major labor unions in order to identify areas of potential cost savings.	500,000	The audits were completed and incorporated into labor negotiations during 2004.
Finance	Health Benefits Consultant	Analyze benefits usage, assist in plan design and in negotiations with benefit providers.	228,000	Monthly benefits utilization analysis and reporting are in progress, plan modification and negotiations are impending.
MOIS	IT Enterprise Consolidation	Develop strategy, revised staffing needs, and implementation plan for consolidation of desktop support, email, and servers.	325,000	Study has been completed, project planning is underway.
Public Property	HVAC Consultant	Review HVAC contracts and systems installed at strategic facilities in order to increase efficiency.	135,000	Study has been completed, results are being analyzed.

In FY04, the Productivity Bank Loan Committee approved the use of \$10.7 million in accumulated investment and repayment interest for exploratory grants. The intention of the grants is to provide funding to determine the feasibility of a potential Productivity Bank loan project by quantifying costs and benefits, and by developing detailed work plans and implementation strategies.

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**B. PRODUCTIVITY BANK COST SAVINGS/INCREASED REVENUES CURRENT ESTIMATE BY PROJECT <sup>(1)</sup>**

Project /Department	Loan Amount	Expenditure Savings/ Revenue Enhancement/ Service Improvement <sup>(2)</sup>																				
			FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	TOTAL
Legacy Systems Conversion (BRT)	2,150,000	SI																				
Phone System Replacement (BRT)	428,704	SI																				
Web Site Development (BRT)	682,825	SI																				
Computer Assisted Mass Appraisal (BRT)	4,448,784	SI																				
Affidavit Imaging (CITY COMMISSIONERS)	1,105,906	SI																				
Office Automation (DISTRICT ATTORNEY'S OFFICE)	1,511,321	SI																				
Strategic Marketing Plan (FINANCE)	164,950	RE													169,900							169,900
Alternative Fuels (FLEET) <sup>(4)</sup>	120,000	ES			-49,372	48,128	48,128	48,128	48,128													143,140
FACTS Mgmt Info System (FLEET)	1,944,200	ES	593,000	674,000	781,000	887,000	960,000															3,895,000
Office Automation (LAW)	700,000	ES	173,290	174,156	178,081	182,058	184,453															892,038
Office Automation II (LAW)	1,982,891	RE						1,566,422	3,132,844	3,132,844	3,132,844	3,132,844										14,097,798
Automated Tape Backup (MOIS)	555,673	ES						267,669	267,669	267,669	267,669	267,669										1,338,345
Electronic Bill Presentation & Payment (MOIS)	205,550	RE																				224,415
Human Resources Info. System (PERSONNEL)	7,500,000	ES												44,883	44,883	44,883	44,883	44,883				1,338,345
Goye Marketing (PHILADELPHIA MUSEUM OF ART) <sup>(1)</sup>	203,580	RE							661,189								421,799	1,697,195	2,590,137	3,483,079	3,588,131	11,780,341
Rome Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE							1,041,500													661,189
Dali Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE												356,445								1,041,500
Photo Automation (POLICE)	1,282,770	ES		329,592	561,435	578,305	586,342	586,342														356,445
Mobile Data Terminals (POLICE)	694,810	SI																				2,642,016
Information Control System (POLICE)	8,562,308	SI																				
Portable Truck Scales (POLICE)	78,000	RE							154,616	309,232	309,232	309,232	309,232	309,232								1,700,776
Court Attendance Tracking (POLICE)	741,980	ES														1,136,975	1,182,454	1,182,454				3,501,883
Energy Efficient Lamps (PROPERTY)	350,000	ES	112,000	415,000	430,000	470,000	470,000															1,897,000
Appraisals (PROPERTY)	200,000	RE													200,000							200,000
Automation System-I (RECORDS)	3,850,000	ES/SI <sup>(2)</sup>		93,321	233,015	193,366	193,366	96,683														811,751
Automation System-II (RECORDS)	4,444,038	ES/SI <sup>(2)</sup>																				1,523,700
Departmental Automation (REGISTER OF WILLS)	325,000	RE								304,740	304,740	304,740	304,740	304,740								1,770,655
Integrated Tax System (REVENUE)	4,808,000	RE		1,500,000	2,250,000	3,000,000	3,000,000	3,000,000							366,131	351,131	351,131	351,131	351,131			12,750,000
Earnings Tax System (REVENUE)	200,000	RE	1,000,000	3,500,000	1,073,000	1,073,000	1,073,000															7,719,000
Automated Audit System (REVENUE)	300,000	RE		779,100	1,113,000	1,113,000	1,113,000	1,113,000														5,231,100
Real Estate Tax System (REVENUE)	1,485,751	RE		1,500,000	1,453,100	969,750	691,350	537,800														5,152,000
Consolidated Tax System (REVENUE)	2,550,000	ES					318,500	637,000	637,000	637,000	637,000											2,866,500
		RE				1,270,000	1,270,000	1,270,000	1,270,000	1,270,000												6,350,000
Reimbursable Overtime (REVENUE/POLICE)	248,000	ES														33,414	33,414	33,414				100,242
		RE														60,046	60,046	60,046				180,138
Geographic Info. System (STREETS) <sup>(1)</sup>	775,000	ES		37,690	116,107	823,037	877,979															1,854,813
<b>TOTAL LOANS</b>	<b>56,080,951</b>																					
<b>TOTAL SAVINGS/REVENUE</b>			<b>1,878,290</b>	<b>9,004,859</b>	<b>8,139,366</b>	<b>10,926,144</b>	<b>11,104,618</b>	<b>8,855,375</b>	<b>7,212,946</b>	<b>5,921,485</b>	<b>4,014,485</b>	<b>4,014,485</b>	<b>881,641</b>	<b>1,581,431</b>	<b>771,914</b>	<b>1,832,449</b>	<b>2,299,727</b>	<b>3,575,123</b>	<b>2,590,137</b>	<b>3,483,079</b>	<b>3,588,131</b>	<b>91,881,685</b>

- (1) Estimates shown are for the first five years of project after full implementation. Most projects generate long-term cost savings or revenue increases.  
(2) ES reflects expenditures saved due to project implementation. RE reflects revenue enhancement. Some loans project both expenditure savings and revenue enhancements.  
(3) Service-level improvement loans are projected to generate substantial and measurable service improvements. Cost savings/additional revenues have not been quantified.  
(4) First-year amount reduced by additional project expenses not included in the original estimates.  
(5) Due to the timing of the exhibit, actual benefits were split between FY99 and FY00. However, for recording purposes, the Bank has recorded all benefits as FY00.  
(6) Due to implementation difficulties, loan was full prepaid by Streets Department in FY94. Productivity Bank will continue to monitor the project and assess its impact.

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**C. LOAN AUTHORIZATION SCHEDULE**

Department/Project	FY 93	FY 94	FY 95	FY 96	FY 97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	TOTAL
BRT - Web Site Development													682,825					682,825
BRT - Legacy Systems Conversion													525,000	1,100,000				1,625,000
BRT - Phone System Replacement													428,704					428,704
BRT - Computer Assisted Mass Appraisal														3,383,871	354,971	354,971	354,971	4,448,784
City Commissioners - Imaging System					1,105,906													1,105,906
District Attorney's Office								1,511,321										1,511,321
Finance - Strategic Marketing Plan													164,950					164,950
Fleet Mgmt. - Alternative Fuels	120,000																	120,000
Fleet Mgmt. - Info System		1,944,200																1,944,200
Law - Automation	700,000																	700,000
Law - Automation II						1,982,801												1,982,801
MOIS - Automated Tape Backup						555,673												555,673
MOIS - Electronic Bill Presentment & Pmt.												155,550	50,000					205,550
Personnel - Automate HR Info. System															5,829,333	1,375,000	200,000	7,404,333
Philadelphia Museum of Art - Goya Exhibition							203,580											203,580
Philadelphia Museum of Art - Rome Exhibition								240,000										240,000
Philadelphia Museum of Art - Dali Exhibition													240,000					240,000
Police - Mobile Data Terminals				694,810														694,810
Police - Photo Automation		1,282,770																1,282,770
Police - Information Control System								4,279,241	3,198,519	597,300	487,248							8,562,308
Police - Portable Truck Scales								78,000										78,000
Police - Court Attendance Tracking														741,980				741,980
Public Property - Energy Efficient Lamps	200,000	150,000																350,000
Public Property - Appraisals													200,000					200,000
Records - Automation of Doc. Rec.		1,850,000	2,000,000															3,850,000
Records - Automation of Doc. Rec.								4,444,038										4,444,038
Register of Wills - Departmental Automation													285,920	39,080				325,000
Revenue - Automated Audit	300,000																	300,000
Revenue - Consolidated Tax Accounting				2,550,000														2,550,000
Revenue - Earnings Tax	200,000																	200,000
Revenue - Integrated Tax	750,000	4,058,000																4,808,000
Revenue - Real Estate	125,000	1,361,751																1,486,751
Revenue/Police - Reimbursable Overtime														248,000				248,000
Streets - Geographic Info Sys.		775,000																775,000
<b>TOTAL</b>	<b>2,395,000</b>	<b>11,421,721</b>	<b>2,000,000</b>	<b>3,244,810</b>	<b>1,105,906</b>	<b>2,538,474</b>	<b>203,580</b>	<b>10,552,600</b>	<b>3,198,519</b>	<b>597,300</b>	<b>487,248</b>	<b>155,550</b>	<b>2,577,399</b>	<b>5,512,931</b>	<b>6,184,304</b>	<b>1,729,971</b>	<b>554,971</b>	<b>55,460,284</b>

**PRODUCTIVITY BANK STATUS REPORT as of March 31, 2007**

**D. LOAN REPAYMENT SCHEDULE**

Department/Project	Actual FY94	Actual FY 95	Actual FY 96	Actual FY 97	Actual FY 98	Actual FY 99	Actual FY00	Actual FY01	Actual FY02	Actual FY03	Actual FY04	Actual FY05	Projected FY06	Projected FY07	Projected FY08	Projected FY09	Projected FY10	Projected FY11	TOTAL
BRT - Legacy Systems Conversion													114,636	343,908	458,544	458,544	458,544	343,908	2,292,720
BRT - Phone System Replacement													93,609	93,609	93,609	93,609	93,609		468,045
BRT - Web Site Development													149,098	149,098	149,098	149,098	149,098		745,490
BRT - Computer Assisted Mass Appraisal													738,884	816,393	893,902		971,411	971,411	4,857,055
City Commissioners - Imaging System					281,082	281,082	281,082	281,082	281,082	384,123	384,123	384,123							1,405,410
District Attorney's Office								384,123	384,123	384,123	384,123	384,123							1,920,615
Finance - Strategic Marketing		48,128	33,568	33,568	33,568								169,900						154,832
Fleet Mgmt - Alternative Fuels		674,000	563,100	563,100	563,100														2,363,300
Fleet Mgmt - Info System																			
Law - Automation																			
Repaid by Department	130,000	130,650	133,594	136,578	138,374														669,194
Repaid by Finance (1)	43,290	43,506	44,487	45,480	46,079														222,842
Law - Automation II (2)						1,094,471	360,562	360,562	360,562	360,562									2,536,719
MOIS - Automated Tape Backup																			
Repaid by Department*							206,987	93,614	93,614	93,614	93,614								581,443
Repaid by Finance (1)							30,892	30,892	30,892	30,892	30,892								154,460
MOIS - Electronic Bill Pres. & Pmt.																			
Repaid from Revenues												44,883	44,883	44,883	44,883	44,883			224,415
Personnel - Automate HR Info. System															421,799	1,697,195	2,590,137	3,346,339	8,055,470
Philadelphia Museum of Art - Goya							221,006												221,006
Philadelphia Museum of Art - Rome							260,544												260,544
Philadelphia Museum of Art - Dalí																			
Public Property - Energy Efficient Lamps	217,120	162,840										247,200							379,960
Public Property - Appraisals												200,000							
Police - Mobile Data Terminals				176,596	176,596	176,596	176,596	176,596											882,980
Police - Photo Automation																			
Repaid by Department	277,117	455,395	469,896	49,361															1,251,969
Repaid by Finance (1)	52,476	105,840	108,409	21,155															287,880
Police - Information Control System (3)								1,900,578	2,052,390	2,176,231	2,176,231	2,176,231	275,653	123,841					10,881,155
Police - Portable Truck Scales (3)								19,825	19,825	19,825	19,825	19,825							99,125
Police - Court Attendance Tracking															162,015	162,015	162,015	162,015	810,075
Records-Automation of Doc. Rec. (Loan 1)																			
Repaid by Department		77,783	197,149	156,699	156,699	78,349													666,679
Repaid by Finance (1)		17,538	35,866	36,667	36,667	18,334													145,072
Repaid as Service Enhancement						4,602,315													4,602,315
Records-Automation of Doc. Rec. (Loan 2)																			
Repaid by Department (3)								304,740	304,740	304,740	304,740	304,740							1,523,700
Repaid as Service Enhancement (3)								824,775	824,775	824,775	824,775	824,775							4,123,875
Register of Wills - Automation													70,965	70,965	70,965	70,965	70,965		354,825
Revenue - Automated Audit	325,680																		325,680
Revenue - Consolidated Tax Accounting																			
Repaid by Department				245,000	340,000	340,000	340,000	340,000											1,605,000
Repaid by Finance				73,500	102,000	102,000	102,000	102,000											481,500
Repaid from Revenues				85,686	280,687	280,687	280,687	280,687											1,208,434
Revenue - Earnings Tax	217,120																		217,120
Revenue - Integrated Tax	814,200	4,401,793																	5,216,993
Revenue - Real Estate Tax	779,474	779,474																	1,558,948
Revenue/Police - Reimbursable Overtime																			
Repaid by Police Department														19,118	19,118	19,118	19,118	19,118	95,590
Repaid from Revenues														34,356	34,356	34,356	34,356	34,356	171,780
Streets - Geographic Info Sys	841,340																		841,340
<b>Total Departmental Budgeted Repayments</b>	<b>1,465,577</b>	<b>1,548,996</b>	<b>1,399,307</b>	<b>1,186,306</b>	<b>1,233,741</b>	<b>418,349</b>	<b>546,987</b>	<b>738,354</b>	<b>398,354</b>	<b>398,354</b>	<b>398,354</b>	<b>0</b>	<b>0</b>	<b>181,133</b>	<b>602,932</b>	<b>1,878,328</b>	<b>2,771,270</b>	<b>4,842,791</b>	<b>20,009,133</b>
<b>Total Finance Repayments (1)</b>	<b>95,766</b>	<b>166,884</b>	<b>188,762</b>	<b>176,802</b>	<b>184,746</b>	<b>120,334</b>	<b>132,892</b>	<b>132,892</b>	<b>30,892</b>	<b>30,892</b>	<b>30,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,291,754</b>
<b>Total Revenues Repayments</b>	<b>2,136,474</b>	<b>5,182,267</b>	<b>0</b>	<b>85,686</b>	<b>280,687</b>	<b>1,375,138</b>	<b>1,122,799</b>	<b>661,074</b>	<b>380,387</b>	<b>380,387</b>	<b>19,825</b>	<b>492,083</b>	<b>285,748</b>	<b>150,204</b>	<b>150,204</b>	<b>150,204</b>	<b>105,321</b>	<b>34,356</b>	<b>12,592,864</b>
<b>Total Service Level Enhancement Repayments</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>176,596</b>	<b>457,678</b>	<b>5,059,993</b>	<b>457,678</b>	<b>3,567,154</b>	<b>3,542,370</b>	<b>3,385,129</b>	<b>3,385,129</b>	<b>384,123</b>	<b>632,996</b>	<b>1,449,340</b>	<b>1,517,644</b>	<b>1,595,153</b>	<b>1,672,662</b>	<b>1,315,319</b>	<b>28,598,964</b>
<b>TOTAL REPAYMENTS</b>	<b>3,697,817</b>	<b>6,898,147</b>	<b>1,588,069</b>	<b>1,625,390</b>	<b>2,156,852</b>	<b>6,973,834</b>	<b>2,360,356</b>	<b>5,099,474</b>	<b>4,352,003</b>	<b>4,194,762</b>	<b>3,834,200</b>	<b>876,206</b>	<b>918,744</b>	<b>1,780,677</b>	<b>2,270,780</b>	<b>3,623,685</b>	<b>4,549,253</b>	<b>6,192,466</b>	<b>62,892,715</b>

\*Includes return of unspent funds to FY2000

(1) Repaid out of savings or fringe benefit costs

(2) The Law Department did not spend all of the loan funds, so the largest repayment amount listed for FY99 excludes the return of unspent funds to the bank as well as the first year's repayment

(3) City Council eliminated appropriation for these repayments on the approved FY03 budget