

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014



**Budget Bureau
Office of Budget and Program Evaluation**

In Cooperation with

Office of the Director of Finance

Office of the Managing Director

May 15, 2014

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING MARCH 31, 2014

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage: Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING March 31, 2014

Introduction

This Quarterly City Manager's Report (QCMR) for the third quarter Fiscal Year 2014 projects that the General Fund will end the year with a fund balance of \$119.8 million, \$12.6 million higher than the Target Budget. A positive adjustment to the Wage and Earnings Tax projection based on collections-to-date is the largest variable driving the higher fund balance projection.

The City faces numerous financial risks related to its collective bargaining agreements including unresolved labor contracts with District Council 33, the International Association of Fire Fighters and an expiring contract with the Fraternal Order of Police, Lodge 5. In addition to risks regarding labor contracts, there is uncertainty regarding the pace of economic growth. The City continues to monitor local economic conditions and their impact on tax revenues. There is also risk related to Property Tax revenues due to both the legislation that enabled taxpayers to not accrue interest and penalty if their assessed value was under appeal so long as they paid at least the amount that was due in FY13 and due to the pace at which the BRT is processing appeals.

Revenues

Tax Revenues for Fiscal Year 2014 are projected to be \$9.0 million higher than the Target Budget. This is due to a \$10.0 million positive adjustment to the Wage and Earnings Tax slightly offset by a \$1.0 million negative adjustment to the Sales Tax. While the Wage and Earnings Tax has been adjusted upward since the last Quarterly City Manager's Report, it is still projected to be \$23.6 million below the Adopted Budget, showing the uncertainty regarding the pace of wage and job growth in this economic recovery. Other taxes appear to be on or close to projections.

Locally Generated Non-Tax Revenues were revised downward by \$1.0 million due to the combined impact of a number of factors. Finance revenues are anticipated to be \$1.3 million higher than the Target Budget due to a higher estimate of various prescription and other reimbursements. Records revenue is projected to be \$1.0 million lower due to below anticipated deed recording and other document fees during the winter months. Other negative variances include lower projections of City interest earnings (\$0.5 million), Traffic Court fines (\$0.5 million), and Public Property revenues (\$0.3 million).

Revenue from Other Governments is projected to be about \$3.0 million above the Target Budget due to a positive adjustment to the PICA portion of the Wage and Earnings Tax.

Expenditures

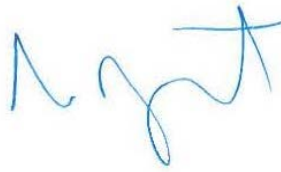
Expenditures are projected to be \$1.6 million lower than the Target Budget due to a number of factors. The Personal Services projection does not have any net change from the Target Budget due to a number of changes that offset one another. These changes include a \$5 million positive variance in the Police Department due to delays in hiring up to budgeted staffing levels as well as overtime spending controls. The Police Department projects to staff up to the budgeted level of 6525 officers during Fiscal 2015. The positive adjustment to the Police Department's spending projection is offset by projected cost overruns in several departments. Prisons is projecting to spend \$1.7 million over their target budget due to an increase in the inmate census during the first half of the fiscal year. The Fire Department is anticipating spending \$2.0 million over their target budget largely due to lower than anticipated overtime reductions as additional firefighters were hired this year. The Sheriff's Office is projecting to spend \$0.8 million over their target budget due to overtime costs. Lastly, the Streets Department is projected to spend \$0.5 million more than their target budget due to overtime costs related to snow removal.

The Purchase of Services projection has increased by \$0.6 million due to a number of factors. The Streets Department is \$2.0 million over their target budget for snow removal contractors given the severe winter storm season this year. Additionally, the Office of Housing and Community Development is projecting to spend \$1.0 million over their target budget to support the Basic Systems Repair Program. These negative variances are partially offset by \$2.5 million lower than anticipated lease debt service costs in the Sinking Fund Commission's budget.

Materials, Supplies and Equipment is projected to be \$1.3 million higher than anticipated due to additional salt purchases required by the Streets Department during the severe winter events this past season. Debt Service is projected to be \$3.5 million better than the target budget due to lower than anticipated interest expense throughout the fiscal year. The projection for Contributions has increased by \$13.8 million and Payments to Other Funds has decreased by \$13.8 million due to a reclassification of the Love Park project spending from a Payment to Other Funds to a Contribution. The \$13.8 million will be transferred to Philadelphia Authority for Industrial Development for the Love Park Project. This reclassification has no impact on fund balance.

In conclusion, while overall tax revenues show continued growth and the fund balance is higher than originally anticipated, the City faces significant financial uncertainty regarding collective bargaining agreements and the uncertainty regarding the pace of

economic growth. In addition, fund balances over the course of the proposed Five Year Plan are projected to be extremely low which may lead to financial risk.



Rebecca Rhynhart
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Office of the Director of Finance
City of Philadelphia
May 15, 2014

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

GENERAL FUND BALANCE SUMMARY

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

(000 Omitted)

Category	FY 13 Actual	FISCAL YEAR 2014							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over (Under)	
								Adopt. Budget	Target Budget
<u>REVENUES</u>									
Taxes	2,733,456	1,920,206	1,940,904	20,698	2,762,598	2,779,749	2,788,749	26,151	9,000
Locally Generated Non - Tax Revenues	266,173	209,374	206,233	(3,141)	265,168	309,015	308,015	42,847	(1,000)
Revenues from Other Governments	337,571	307,307	304,812	(2,495)	303,451	349,910	349,927	46,476	17
Other Govts. - PICA City Account (1)	313,968	233,880	234,048	168	325,119	320,383	323,359	(1,760)	2,976
Sub-Total Other Governments	651,539	541,187	538,860	(2,327)	628,570	670,293	673,286	44,716	2,993
Revenues from Other Funds of City	46,821	8,421	8,421	0	67,249	66,912	66,912	(337)	0
Other Sources	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	3,697,989	2,679,188	2,694,418	15,230	3,723,585	3,825,969	3,836,962	113,377	10,993
Category	FY 13 Actual	YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) Under	
								Adopt. Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	1,362,360	1,044,514	1,022,024	22,490	1,401,330	1,453,020	1,453,020	(51,690)	0
Personal Services - Employee Benefits	1,119,074	1,094,240	1,094,240	0	1,177,305	1,226,624	1,226,624	(49,319)	0
Sub-Total Employee Compensation	2,481,434	2,138,754	2,116,264	22,490	2,578,635	2,679,644	2,679,644	(101,009)	0
Purchase of Services	757,803	711,271	693,589	17,682	790,552	798,998	799,573	(9,021)	(575)
Materials, Supplies and Equipment	85,416	72,074	69,787	2,287	88,626	95,385	96,685	(8,059)	(1,300)
Contributions, Indemnities and Taxes	138,273	183,606	182,520	1,086	141,708	195,508	209,358	(67,650)	(13,850)
Debt Service	118,874	117,015	117,015	0	129,530	126,030	122,530	7,000	3,500
Payments to Other Funds	31,466	764	264	500	31,644	60,801	46,951	(15,307)	13,850
Advances & Miscellaneous Payments	0	0	0	0	84,708	38,730	38,730	45,978	0
Total Obligations / Appropriations	3,613,266	3,223,484	3,179,439	44,045	3,845,403	3,995,096	3,993,471	(148,068)	1,625
Operating Surplus (Deficit)	84,723	(544,296)	(485,021)	59,275	(121,818)	(169,127)	(156,509)	(34,691)	12,618
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Net Adjustments - Prior Years	25,425	0	0	0	19,388	19,388	19,388	0	0
Operating Surplus/(Deficit) & Prior Year Adj.	110,148	(544,296)	(485,021)	59,275	(102,430)	(149,739)	(137,121)	(34,691)	12,618
Prior Year Fund Balance	146,754	0	0	0	188,942	256,902	256,902	67,960	0
Year End Fund Balance	256,902	(544,296)	(485,021)	59,275	86,512	107,163	119,781	33,269	12,618

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014
Amounts in Millions

Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
City Wage Tax	\$10.0			FY 2013 Base FY 2013 Projection (6/30/2013 QCMR): \$1,227.5 FY 2013 Actual: \$1,224.9 Decrease: \$2.6 FY 2013 to FY 2014 Base Growth Rate: Budgeted Growth Rate: 3.59% Current Estimated Growth Rate: 2.57% FY 2013 Tax Rate: Res.: 2.428% City , 1.5% PICA : Non-Res.: 3.4985% City FY 2014 Tax Rate: Res.: 2.424% City , 1.5% PICA : Non-Res.: 3.495% City
Real Estate Tax				FY 2013 Base FY 2013 Projection (6/30/2013 QCMR): \$503.1 FY 2013 Actual: \$504.2 Increase: \$1.1 FY 2013 to FY 2014 Base Growth Rate: Budgeted Growth Rate: 0.0% Current Estimated Growth Rate: 0.0% FY 2013 Tax Rate: 44.62 mills City plus 53.09 mills School District Total 97.71 mills FY 2014 Tax Rate: .6018% City plus .7386% School District Total 1.34%
Business Income & Receipts				FY 2013 Base (includes Current & Prior) FY 2013 Projection (6/30/2013 QCMR): \$452.9 FY 2013 Actual: \$450.9 Decrease: (\$2.0) FY 2013 to FY 2014 Base (includes Current & Prior) Growth Rate: Budgeted Growth Rate: -5.27% Current Estimated Growth Rate: 3.00% FY 2013 Tax Rate: 1.415 mills on gross receipts and 6.45% of net income FY 2014 Tax Rate: 1.415 mills on gross receipts and 6.43% of net income
Sales Tax		(\$1.0)		FY 2013 Base FY 2013 Projection (6/30/2013 QCMR): \$257.6 FY 2013 Actual: \$257.6 Increase: \$0.0 FY 2013 to FY 2014 Base Growth Rate: Budgeted Growth Rate: 5.03% Current Estimated Growth Rate: 2.86% FY 2013 Tax Rate: 2% FY 2014 Tax Rate: 2%
Real Estate Transfer Tax				FY 2013 Base FY 2013 Projection (6/30/2013 QCMR): \$146.8 FY 2013 Actual: \$147.9 Increase: \$1.1 FY 2013 to FY 2014 Base Growth Rate: Budgeted Growth Rate: 10.0% Current Estimated Growth Rate: 8.50% FY 2013 Tax Rate: 3% FY 2014 Tax Rate: 3%
Other Taxes				
Total Variance From TB Plan	\$10.0	(\$1.0)	\$9.0	
Difference between FY 2014 Adopted Budget and TB Plan	\$17.2			
Total Variance From Budget	\$27.2	(\$1.0)	\$26.2	

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING MARCH 31, 2014
 (000 Omitted)

Category	FY13 Actual	YEAR TO DATE				FISCAL YEAR 2014				
		Target Budget	Actual		Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
			Actual	Target					Adopted	Target
<u>TAX REVENUES</u>										
Wage & Earnings										
	Current	1,219,500	919,769	934,110	14,341	1,269,883	1,236,249	1,246,249	(23,634)	10,000
	Prior	2,006	2,087	8,052	5,965	4,250	4,250	4,250	0	0
Total	1,221,506	921,856	942,162	20,306	1,274,133	1,240,499	1,250,499	(23,634)	10,000	
Real Property										
	Current	504,207	465,958	459,237	(6,721)	492,363	488,938	488,938	(3,425)	0
	Prior	36,324	34,635	32,597	(2,038)	44,234	44,234	44,234	0	0
Total	540,531	500,593	491,834	(8,759)	536,597	533,172	533,172	(3,425)	0	
Business Income & Receipts *										
	450,911	103,786	115,524	11,738	410,005	461,272	461,272	51,267	0	0
Sales	257,550	198,376	198,347	(29)	272,577	265,920	264,920	(7,657)	(1,000)	
Real Estate Transfer	147,968	118,964	116,932	(2,032)	157,630	160,545	160,545	2,915	0	0
Net Profits	19,164	6,748	4,407	(2,341)	12,761	19,446	19,446	6,685	0	0
Parking	73,261	55,418	55,386	(32)	74,991	74,991	74,991	0	0	0
Amusement	19,081	11,501	13,277	1,776	20,465	20,465	20,465	0	0	0
Other	3,484	2,964	3,035	71	3,439	3,439	3,439	0	0	0
TOTAL TAX REVENUE										
	2,733,456	1,920,206	1,940,904	20,698	2,762,598	2,779,749	2,788,749	26,151	9,000	

<u>Analysis of City/PICA Wage, Earnings and Net Profits Tax</u>										
City Wage & Earnings Tax	1,221,506	921,856	942,162	20,306	20,306	1,274,133	1,240,499	1,250,499	(23,634)	10,000
PICA Wage & Earnings Tax	364,699	275,433	276,940	1,507	1,507	382,438	372,428	375,404	(7,034)	2,976
Total Wage & Earnings Tax	1,586,205	1,197,289	1,219,102	21,813	21,813	1,656,571	1,612,927	1,625,903	(30,668)	12,976
City Net Profits Tax	19,164	6,709	4,407	(2,302)	(2,302)	12,761	19,446	19,446	6,685	0
PICA Net Profits Tax	11,785	1,845	1,951	106	106	8,595	13,869	13,869	5,274	0
Total Net Profits Tax	30,949	8,554	6,358	(2,196)	(2,196)	21,356	33,315	33,315	11,959	0
PICA Wage & Earnings Tax	364,699	275,433	276,940	1,507	1,507	382,438	372,428	375,404	(7,034)	2,976
PICA Net Profits Tax	11,785	1,845	1,951	106	106	8,595	13,869	13,869	5,274	0
Total PICA Wage, Earn., & NP Tax	376,484	277,278	278,891	1,613	1,613	391,033	386,297	389,273	(1,760)	2,976
Less: PICA Net Debt Service	62,516	234,048	234,048	0	0	65,914	65,914	65,914	0	0
Equals: PICA City Account	313,968	43,230	44,843	1,613	1,613	325,119	320,383	323,359	(1,760)	2,976

* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.
 Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014
Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Locally Generated Non-Tax				
Public Property		(\$0.3)		Net decrease is due to the lower than anticipated reimbursements in the amount of \$0.8 million which is being partially offset by a higher than expected commissions from the transit shelters concession of \$0.5 million.
Records		(\$1.0)		Decrease in deed recording and other document fees.
Finance	\$1.3			Higher estimate of medical and other reimbursements.
City Treasurer		(\$0.5)		Lower estimate of interest earnings.
First Judicial District		(\$0.5)		Lower estimate of Traffic Court fines.
Other Governments				
PICA Account	\$3.0			Increase is due to a higher estimate of Wage and Earnings Taxes.
Total Variance From TB Plan	\$4.3	(\$2.3)	\$2.0	
Difference between FY 2014 Adopted Budget and TB Plan	\$85.2			
Total Variance From Budget	\$89.5	(\$2.3)	\$87.2	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Net Revenue from Other Funds				
Net Adjustments - Prior Years				
Total Other Sources	\$0.0	\$0.0	\$0.0	

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014
(000 omitted)

Category	FY13 Actual	YEAR TO DATE			FISCAL YEAR 2014				
		Target Budget	Actual	Over (Under) Target Budget	FULL YEAR				Current Projection Over (Under) Adopted Target
					Adopted Budget	Target Budget	Current Projection		
LOCAL NON - TAX REVENUES									
Office of Technology	22,868	15,945	16,113	168	20,753	22,635	22,635	1,882	0
Cable TV Franchise Fees	20,326	15,395	15,680	285	19,643	21,525	21,525	1,882	0
Telephone Commissions	2,224	400	362	(38)	875	875	875	0	0
Other	318	150	71	(79)	235	235	235	0	0
Police *	4,944	5,009	5,009	0	3,770	4,270	4,270	500	0
Streets	21,465	21,825	24,372	2,547	23,443	29,075	29,075	5,632	0
Street Permits	3,133	2,100	2,839	739	2,750	2,750	3,250	500	500
Collection Fees - PHA	1,353	1,125	1,268	143	1,500	1,500	1,500	0	0
Recycling Revenue	3,970	2,625	1,973	(652)	4,000	3,500	3,000	(1,000)	(500)
Commercial Property Collection Fee	10,557	14,250	17,020	2,770	12,848	19,000	19,000	6,152	0
Other	2,452	1,725	1,272	(453)	2,345	2,325	2,325	(20)	0
Fire	33,662	27,675	26,653	(1,022)	37,900	36,900	36,900	(1,000)	0
Emergency Medical Service Fees	32,922	27,300	26,214	(1,086)	37,400	36,400	36,400	(1,000)	0
Other	740	375	439	64	500	500	500	0	0
Public Health (1)	13,353	9,825	9,393	(432)	13,100	13,100	13,100	0	0
Parks & Recreation	1,779	1,500	904	(596)	2,069	2,069	2,069	0	0
Public Property	7,876	6,495	6,112	(383)	9,600	37,495	37,245	27,645	(250)
PATCO Lease Payment	3,188	3,245	3,245	0	3,300	3,245	3,245	(55)	0
Commissions - Transit Shelters	1,847	1,000	1,341	341	1,000	1,000	1,500	500	500
Sale/Lease of Capital Assets	567	750	497	(253)	2,500	1,250	1,250	(1,250)	0
Sale of Love Park Garage	0	0	0	0	0	29,200	29,200	29,200	0
Other	2,274	1,500	1,029	(471)	2,800	2,800	2,050	(750)	(750)
Human Services (1)	4,888	3,275	3,766	491	4,350	4,350	4,350	0	0
Fleet Management	5,037	3,500	3,024	(476)	3,800	4,800	4,800	1,000	0
Fuel & Warranty Reimbursements	4,361	3,000	2,730	(270)	3,000	4,000	4,000	1,000	0
Other	676	500	294	(206)	800	800	800	0	0
Licenses & Inspections	54,791	36,000	35,835	(165)	46,244	48,244	48,244	2,000	0
Records	17,322	12,750	11,775	(975)	17,400	17,800	16,800	(600)	(1,000)
Recording of Legal Instruments	12,152	9,000	8,201	(799)	12,000	12,600	11,800	(800)	(800)
Other	5,170	3,750	3,574	(176)	5,400	5,200	5,000	(400)	(200)
Finance	17,548	17,100	18,745	1,645	20,258	20,957	22,207	1,949	1,250
Burglar Alarm Licenses Fees & Fines	4,570	3,200	3,136	(64)	4,600	4,600	4,600	0	0
Solid Waste Code Violations (SWEET)	4,861	3,675	3,931	256	4,898	4,898	4,898	0	0
Reimbursements - Prescriptions / Other	6,637	9,000	9,988	988	9,450	9,849	10,849	1,399	1,000
Employee Health Benefit Charges	1,356	1,050	1,241	191	1,100	1,400	1,400	300	0
Other	124	175	449	274	210	210	460	250	250
Revenue	6,173	3,950	3,796	(154)	5,300	5,250	5,250	(50)	0
Non-Profit Contribution Program	2,593	1,800	1,615	(185)	2,400	2,400	2,400	0	0
Casino Settlement Agreement Payments	2,170	1,600	1,551	(49)	2,175	2,125	2,125	(50)	0
Other	1,410	550	630	80	725	725	725	0	0
City Treasurer	1,682	1,200	895	(305)	2,800	1,700	1,200	(1,600)	(500)
Interest Earnings	1,013	750	580	(170)	2,200	1,100	600	(1,600)	(500)
Other	669	450	315	(135)	600	600	600	0	0
Register of Wills	3,598	2,850	2,615	(235)	3,900	3,900	3,900	0	0
Sheriff	5,617	7,250	7,906	656	3,350	9,500	9,500	6,150	0
First Judicial District	36,470	28,450	24,562	(3,888)	40,575	40,575	40,075	(500)	(500)
Court Costs, Fees and Charges	21,878	17,750	14,639	(3,111)	24,500	24,500	24,500	0	0
Code Violation Fines	1,592	1,200	1,002	(198)	1,850	1,850	1,850	0	0
Moving Violation Fines (Traffic Court)	7,342	5,500	5,300	(200)	7,750	7,750	7,250	(500)	(500)
Forfeited Bail, Bail Fees	5,369	3,750	3,565	(185)	5,800	5,800	5,800	0	0
Other	289	250	56	(194)	675	675	675	0	0
All Other	7,100	4,775	4,758	(17)	6,556	6,395	6,395	(161)	0
TOTAL LOCAL NON - TAX REVENUE	286,173	209,374	206,233	(3,141)	265,168	309,015	308,015	42,847	(1,000)

* Police revenue may reflect a higher YTD amount than the year-end due to reimbursement of private duty overtime that is abated against expenditures throughout the fiscal year.

(1) See Table R-5 for detail.

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014
(000 omitted)

Category	FY13 Actual	FISCAL YEAR 2014								
		YEAR TO DATE			Actual Over (Under) Target Budget	FULL YEAR			Current Projection Over (Under) Adopted Target	
		Target Budget	Actual	Adopted Budget		Target Budget	Current Projection	Adopted	Target	
OTHER GOVERNMENTS										
PICA City Account (1)	313,968	233,880	234,048	168	325,119	320,383	323,359	(1,760)	2,976	
Police	73	55	56	1	75	75	75	0	0	
State Reimbursement-Police Training	73	55	56	1	75	75	75	0	0	
Streets	3,369	3,300	3,049	(251)	4,000	3,990	3,990	(10)	0	
Snow Removal	2,500	2,500	2,500	0	2,500	2,500	2,500	0	0	
Other	869	800	549	(251)	1,500	1,490	1,490	(10)	0	
Public Health (2)	58,643	44,415	42,800	(1,615)	59,220	59,220	59,220	0	0	
Public Property	18,000	9,000	9,000	0	18,000	18,000	18,000	0	0	
PGW Rental	18,000	9,000	9,000	0	18,000	18,000	18,000	0	0	
Human Services (2)	31,008	0	0	0	0	0	0	0	0	
Finance	165,176	206,764	206,379	(385)	160,041	207,949	207,949	47,908	0	
State Pension Fund Aid (Act 205)	65,736	69,555	69,555	0	66,000	69,555	69,555	3,555	0	
State Wage Tax Relief Funding	86,269	86,283	86,283	0	86,269	86,283	86,283	14	0	
State Pass-Through to School District	0	45,000	45,000	0	0	45,000	45,000	45,000	0	
State Police Fines	870	500	268	(232)	1,000	1,000	1,000	0	0	
Gaming - Local Share Assessment	4,286	3,926	3,926	0	4,472	3,926	3,926	(546)	0	
Other	8,015	1,500	1,347	(153)	2,300	2,185	2,185	(115)	0	
Revenue	37,674	25,912	25,803	(109)	39,212	37,512	37,512	(1,700)	0	
PPA - Parking/Violation/Fines	36,524	25,000	24,854	(146)	38,000	36,500	36,500	(1,500)	0	
PPA - Love Park Garage	1,138	900	938	38	1,200	1,000	1,000	(200)	0	
Other	12	12	11	(1)	12	12	12	0	0	
City Treasurer	6,726	4,752	4,769	17	4,874	4,752	4,769	(105)	17	
Retail Liquor License	1,102	1,125	1,142	17	1,125	1,125	1,142	17	17	
State Utility Tax Refund	3,749	3,627	3,627	0	3,749	3,627	3,627	(122)	0	
PICA Reimb. - JP Morgan Settlement	1,875	0	0	0	0	0	0	0	0	
First Judicial District	14,202	11,859	11,841	(18)	15,107	15,439	15,439	332	0	
State Reimbursement-Intensive Probation	4,503	1,873	1,873	0	4,471	4,471	4,471	0	0	
State Reimbursement-County Court Costs	9,617	9,886	9,886	0	9,617	9,886	9,886	269	0	
Other	82	100	82	(18)	1,019	1,082	1,082	63	0	
All Other	2,700	1,250	1,115	(135)	2,922	2,973	2,973	51	0	
TOTAL OTHER GOVERNMENTS		541,187	538,860	(2,327)	628,570	670,293	673,286	44,716	2,993	

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

(2) See Table R-5 for detail.

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014
(000 omitted)

AGENCY AND REVENUE SOURCE	FY13 Actual	FY 14 Adopted Budget	FY 14 Target Budget	FY 14 Current Projection	Increase/ (Decrease) vs Target
PUBLIC HEALTH					
Local Non-Tax Revenue:					
Payments for Patient Care	8,576	8,460	8,460	8,460	0
Pharmacy Fees	2,055	2,000	2,000	2,000	0
Environmental User Fees	2,277	2,140	2,140	2,140	0
Other	445	500	500	500	0
Subtotal Local Non-Tax	13,353	13,100	13,100	13,100	0
Revenue from Other Governments:					
State:					
County Health	9,920	9,706	9,706	9,706	0
Medical Assistance-Outpatient (Health Centers)	5,852	5,066	5,066	5,066	0
Medical Assistance-Nursing Home	14,842	15,568	15,568	15,568	0
Federal:					
Medicare-Outpatient (Health Centers)	832	2,124	2,124	2,124	0
Medicare-Home Care (Nursing Home)	1,800	1,476	1,476	1,476	0
Medical Assistance-Outpatient (Health Centers)	7,151	6,192	6,192	6,192	0
Medical Assistance-Nursing Home	18,186	19,028	19,028	19,028	0
Summer Food Inspection	60	60	60	60	0
Subtotal Other Governments	58,643	59,220	59,220	59,220	0
TOTAL, PUBLIC HEALTH	71,996	72,320	72,320	72,320	0
HUMAN SERVICES					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	4,215	4,250	4,250	4,250	0
Other	673	100	100	100	0
Subtotal Local Non-Tax	4,888	4,350	4,350	4,350	0
Revenue from Other Governments:					
State:					
Act 148 Reimbursement - Prior Year	0	0	0	0	0
Act 148 Overmatch	0	0	0	0	0
Federal:					
T.A.N.F. - Prior Year	25,856	0	0	0	0
Title IV-E Reimbursement - Prior Year	5,152	0	0	0	0
Subtotal Other Governments	31,008	0	0	0	0
TOTAL, HUMAN SERVICES	35,896	4,350	4,350	4,350	0

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014

Amounts in Millions

Note: "Obligations" include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures".

Department/Cost Center	"TB Plan": Target Budget Plan Adopted During FY 2014 for FY 2014			Reasons/Comments
	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	
Fire		(\$2.0)		Increased overtime.
Law		(\$0.1)		Real Estate appraiser services.
Office of Housing & Community Dev.		(\$1.0)		Basic repair funding.
Police	\$5.0			Payroll surplus due to lower than anticipated hiring and effective overtime management.
Prisons		(\$1.7)		Increased overtime.
Sheriff		(\$0.8)		Increased overtime.
Sinking Fund Commission	\$6.0			Lower than anticipated interest costs.
Streets - Transportation		(\$3.8)		Increased storm related costs.
TOTAL VARIANCE FROM TB PLAN	\$11.0	(\$9.4)	\$1.6	
Difference between FY 2014 Adopted Budget and TB Plan	\$0.0	(\$149.7)	(\$149.7)	
TOTAL VARIANCE FROM BUDGET	\$11.0	(\$159.1)	(\$148.1)	

Note: The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014

DEPARTMENT	FY 13 ACTUAL	YEAR TO DATE				FISCAL YEAR 2014				FULL YEAR	
		TARGET BUDGET PLAN	ACTUAL		ACTUAL (OVER) TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	ADOPTED BUDGET	CURRENT PROJECTION (OVER) UNDER TARGET	
			ACTUAL	ACTUAL						TARGET	TARGET
Art Museum Subsidy	2,300,000	2,550,000	2,550,000	2,550,000	0	2,550,000	2,550,000	2,550,000	2,550,000	0	0
Atwater Kent Museum	270,143	227,391	227,391	227,391	0	270,674	270,674	270,674	270,674	0	0
Auditing (City Controller's Office)	7,027,133	5,772,298	5,346,730	5,346,730	425,568	7,696,397	7,696,397	7,696,397	7,696,397	0	0
Board of Ethics	712,672	648,236	535,830	535,830	112,406	1,000,000	1,000,000	1,000,000	1,000,000	0	0
Board of Revision of Taxes	1,056,069	1,018,190	758,317	758,317	259,873	1,050,587	1,357,587	1,357,587	1,357,587	(307,000)	0
City Commissioners (Election Board)	8,683,402	6,256,666	5,830,058	5,830,058	426,608	8,889,014	8,889,014	8,889,014	8,889,014	0	0
City Council	13,430,973	10,350,000	10,100,986	10,100,986	249,014	15,814,559	16,164,559	16,164,559	16,164,559	(350,000)	0
City Planning Commission	2,251,986	1,665,132	1,609,682	1,609,682	55,450	2,272,534	2,272,534	2,272,534	2,272,534	0	0
City Representative	959,503	711,716	701,256	701,256	10,460	1,005,915	1,005,915	1,005,915	1,005,915	0	0
City Treasurer	883,997	657,149	663,347	663,347	(6,198)	899,260	899,260	899,260	899,260	0	0
Civil Service Commission (1)	170,585	129,133	131,649	131,649	(2,516)	84,875,942	38,897,658	38,897,658	38,897,658	45,978,284	0
Commerce	2,544,250	2,160,640	2,093,902	2,093,902	66,738	2,710,189	2,710,189	2,710,189	2,710,189	0	0
Commerce-Convention Center Subsidy	15,000,000	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	15,000,000	0	0
Commerce-Economic Stimulus	1,294,448	1,294,448	1,294,448	1,294,448	0	1,294,448	1,294,448	1,294,448	1,294,448	0	0
District Attorney	31,449,689	23,228,867	22,946,836	22,946,836	282,031	32,081,616	32,531,616	32,531,616	32,531,616	(450,000)	0
Finance	17,167,409	13,250,546	12,477,193	12,477,193	773,353	17,349,592	17,649,592	17,649,592	17,649,592	(300,000)	0
Finance-Community College Subsidy	25,409,207	26,409,207	26,409,207	26,409,207	0	26,409,207	26,409,207	26,409,207	26,409,207	0	0
Finance - Employee Benefits	1,119,074,214	1,094,239,556	1,094,239,556	1,094,239,556	0	1,177,304,676	1,226,624,409	1,226,624,409	1,226,624,409	(49,319,733)	0
Unemployment Compensation	3,491,713	2,393,332	2,393,332	2,393,332	0	5,580,260	5,580,260	5,580,260	5,580,260	0	0
Employee Disability	57,372,545	44,281,352	44,281,352	44,281,352	0	63,316,041	63,316,041	63,316,041	63,316,041	0	0
Pension	196,609,859	237,205,436	237,205,436	237,205,436	0	105,350,670	215,302,310	215,302,310	215,302,310	(109,951,640)	0
Pension Obligation Bonds	422,264,480	439,514,618	439,514,618	439,514,618	0	562,169,000	452,217,360	452,217,360	452,217,360	109,951,640	0
FICA	64,699,067	47,433,585	47,433,585	47,433,585	0	65,003,402	65,003,402	65,003,402	65,003,402	0	0
Flex Cash Payments	726,258	581,845	581,845	581,845	0	1,000,000	1,000,000	1,000,000	1,000,000	0	0
Health / Medical	363,177,332	314,320,216	314,320,216	314,320,216	0	362,876,303	411,948,784	411,948,784	411,948,784	(49,072,481)	0
Group Life Insurance	6,794,025	5,310,218	5,310,218	5,310,218	0	7,750,000	7,750,000	7,750,000	7,750,000	0	0
Group Legal	3,845,185	3,104,704	3,104,704	3,104,704	0	4,381,252	4,381,252	4,381,252	4,381,252	(247,252)	0
Tool Allowance	93,750	94,250	94,250	94,250	0	125,000	125,000	125,000	125,000	0	0
Finance-Hero Scholarship Awards	21,000	18,000	18,000	18,000	0	25,000	25,000	25,000	25,000	0	0
Finance-Indemnities	30,268,500	30,942,826	30,942,826	30,942,826	0	32,500,000	41,000,000	41,000,000	41,000,000	(8,500,000)	0
Finance-Refunds	36	100,000	100,000	100,000	0	250,000	250,000	250,000	250,000	0	0
Finance-School District Contribution	68,990,000	114,050,100	114,050,100	114,050,100	0	69,050,100	114,050,100	114,050,100	114,050,100	(45,000,000)	0
Finance-Witness Fees	132,008	66,340	66,340	66,340	0	171,518	171,518	171,518	171,518	0	0
Fire	200,016,007	179,358,802	182,417,340	182,417,340	(3,058,538)	197,180,578	244,669,197	244,669,197	244,669,197	(49,488,619)	(2,000,000)
First Judicial District	110,653,579	79,261,835	77,197,259	77,197,259	2,064,576	104,973,196	105,682,447	105,682,447	105,682,447	(709,251)	0
Common Pleas Court	72,571,914	54,197,345	52,941,043	52,941,043	1,256,302	72,263,126	72,972,377	72,972,377	72,972,377	(709,251)	0
Office of Court Administrator	24,196,169	14,145,790	13,873,999	13,873,999	271,791	18,151,802	18,151,802	18,151,802	18,151,802	0	0
Municipal Court	8,743,120	6,745,844	6,619,516	6,619,516	126,328	8,994,459	8,994,459	8,994,459	8,994,459	0	0
Traffic Court	5,202,376	4,172,857	3,762,701	3,762,701	410,156	5,563,809	5,563,809	5,563,809	5,563,809	0	0
Fleet Management	49,840,244	39,877,320	40,827,464	40,827,464	(950,144)	47,479,779	49,779,779	49,779,779	49,779,779	(2,300,000)	0
Fleet Management - Vehicle Purchases	10,947,998	8,675,113	8,944,349	8,944,349	(269,236)	8,965,000	12,565,000	12,565,000	12,565,000	(3,600,000)	0
Free Library	33,550,653	26,631,422	26,539,819	26,539,819	91,603	35,258,328	35,258,328	35,258,328	35,258,328	0	0
Historical Commission	351,708	280,815	249,431	249,431	31,384	396,837	396,837	396,837	396,837	0	0
Human Relations Commission	1,688,098	2,013,747	1,262,154	1,262,154	751,593	2,013,747	2,013,747	2,013,747	2,013,747	0	0
Human Services	90,394,071	87,578,385	78,682,685	78,682,685	8,895,700	98,338,951	98,338,951	98,338,951	98,338,951	0	0
Administration & Management	2,825,751	7,599,095	3,793,833	3,793,833	3,805,262	6,543,077	6,543,077	6,543,077	6,543,077	0	0
Performance Management & Accountability	600,161	1,365,296	458,862	458,862	906,434	1,570,682	1,570,682	1,570,682	1,570,682	0	0
Juvenile Justice Services	35,533,641	33,481,668	28,594,906	28,594,906	4,886,762	36,788,887	36,788,887	36,788,887	36,788,887	0	0
Children & Youth (Child Welfare)	51,434,518	45,132,326	45,845,084	45,845,084	(712,758)	53,436,305	53,436,305	53,436,305	53,436,305	0	0

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014

DEPARTMENT	FY 13 ACTUAL	YEAR TO DATE				FISCAL YEAR 2014				FULL YEAR		CURRENT PROJECTION (OVER) UNDER	
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	ADOPTED BUDGET	TARGET				
Labor Relations Law Licenses & Inspections L&I-Board of Building Standards L&I-Board of L & I Review L&I-Zoning Board of Adjustment Managing Director's Office Managing Director-Legal Services Mayor's Office Mayor's Office-Scholarships Mayor's Office of Transportation & Utilities Mural Arts Program Office of Arts and Culture Off. of Behavioral Hlth & Intellectual disAbility Office of Housing and Comm. Development Office of Human Resources Office of Innovation and Technology Office of the Inspector General Office of Property Assessment Office of Supportive Housing Parks and Recreation Police Prisons Procurement Public Health Ambulatory Health Services Early Childhood, Youth & Women's Health Phila. Nursing Home Environmental Protection Services Administration and Support Svcs Medical Examiner's Office Infectious Disease Control Chronic Disease Control Public Property Public Property-SEPTA Subsidy Public Property-Space Rentals Public Property-Utilities Records Register of Wills Revenue Sheriff Sinking Fund Commission (Debt Service) Streets-Sanitation Streets-Transportation Youth Commission	543,077	387,251	325,656	61,595	553,453	553,453	553,453	553,453	553,453	553,453	0	0	
	14,391,775	10,405,422	11,258,954	(853,532)	12,822,255	13,090,255	13,165,255	13,165,255	13,090,255	13,165,255	(343,000)	(75,000)	
	21,473,909	17,956,360	16,846,047	1,110,313	22,588,074	25,588,074	25,588,074	25,588,074	25,588,074	25,588,074	(3,000,000)	0	
	57,140	47,509	43,881	3,628	71,198	71,198	71,198	71,198	71,198	71,198	0	0	
	127,344	100,868	93,191	7,677	162,034	162,034	162,034	162,034	162,034	162,034	0	0	
	360,774	257,116	271,964	(14,848)	357,397	357,397	357,397	357,397	357,397	357,397	0	0	
	34,347,134	26,694,620	27,576,358	(881,738)	33,871,145	34,308,863	34,308,863	34,308,863	34,308,863	34,308,863	(437,718)	0	
	38,744,097	39,572,001	39,646,067	(74,066)	40,146,067	40,596,067	40,596,067	40,596,067	40,596,067	40,596,067	(450,000)	0	
	3,728,856	1,297,971	3,694,009	(2,396,038)	5,191,881	5,191,881	5,191,881	5,191,881	5,191,881	5,191,881	0	0	
	200,000	200,000	200,000	0	200,000	200,000	200,000	200,000	200,000	200,000	0	0	
	604,371	591,613	648,114	(56,501)	788,817	788,817	788,817	788,817	788,817	788,817	0	0	
	946,717	1,235,742	1,249,043	(13,301)	1,401,425	1,589,525	1,589,525	1,589,525	1,589,525	1,589,525	(188,100)	0	
	2,596,034	2,537,975	2,537,975	0	2,671,288	2,671,288	2,671,288	2,671,288	2,671,288	2,671,288	0	0	
	14,144,736	13,357,094	13,145,478	211,616	13,832,747	13,932,747	13,932,747	13,932,747	13,932,747	13,932,747	(100,000)	0	
	2,840,191	2,982,000	2,982,000	0	3,020,000	3,020,000	3,020,000	3,020,000	3,020,000	3,020,000	(1,000,000)	0	
	5,241,637	4,125,625	3,869,950	255,675	5,886,218	5,886,218	5,886,218	5,886,218	5,886,218	5,886,218	0	0	
	63,211,243	60,483,029	53,833,626	6,649,403	84,994,181	84,634,861	84,634,861	84,634,861	84,634,861	84,634,861	359,320	0	
	1,259,078	1,050,784	1,040,537	10,247	1,462,069	1,462,069	1,462,069	1,462,069	1,462,069	1,462,069	0	0	
	11,565,024	9,849,147	7,612,291	2,236,856	13,326,276	13,326,276	13,326,276	13,326,276	13,326,276	13,326,276	0	0	
	42,101,436	41,068,270	41,010,198	58,072	43,616,630	45,052,630	45,052,630	45,052,630	45,052,630	45,052,630	(1,436,000)	0	
	50,555,574	39,032,528	40,386,234	(1,353,706)	51,313,537	51,313,537	51,313,537	51,313,537	51,313,537	51,313,537	0	0	
	571,887,880	414,142,357	405,710,824	8,431,533	595,593,755	590,593,755	585,593,755	585,593,755	585,593,755	585,593,755	10,000,000	5,000,000	
	241,451,094	204,037,007	184,760,252	19,276,755	238,804,784	243,546,784	245,246,784	245,246,784	245,246,784	245,246,784	(6,442,000)	(1,700,000)	
	4,562,719	3,032,486	2,951,490	80,996	4,643,115	4,643,115	4,643,115	4,643,115	4,643,115	4,643,115	0	0	
	108,985,533	94,235,505	93,853,102	382,403	114,482,597	114,482,597	114,482,597	114,482,597	114,482,597	114,482,597	0	0	
	46,340,550	36,044,496	37,412,095	(1,367,599)	46,873,949	49,243,949	49,243,949	49,243,949	49,243,949	49,243,949	(2,370,000)	0	
	1,258,467	1,250,454	1,144,412	106,042	1,821,512	1,821,512	1,821,512	1,821,512	1,821,512	1,821,512	0	0	
	37,466,736	37,521,603	36,956,132	565,471	40,380,077	37,810,077	37,810,077	37,810,077	37,810,077	37,810,077	2,570,000	0	
	5,757,315	4,593,596	4,232,197	361,399	6,356,278	6,356,278	6,356,278	6,356,278	6,356,278	6,356,278	0	0	
	6,825,079	5,339,579	5,052,717	286,862	7,270,465	7,270,465	7,270,465	7,270,465	7,270,465	7,270,465	0	0	
4,145,155	3,185,736	3,161,236	24,500	4,191,400	4,191,400	4,191,400	4,191,400	4,191,400	4,191,400	0	0		
5,411,592	4,612,510	4,491,557	120,953	5,556,105	5,756,105	5,756,105	5,756,105	5,756,105	5,756,105	(200,000)	0		
1,780,639	1,687,531	1,402,756	284,775	2,032,811	2,032,811	2,032,811	2,032,811	2,032,811	2,032,811	0	0		
55,934,238	27,322,547	30,555,893	(3,233,346)	57,454,961	87,270,961	87,270,961	87,270,961	87,270,961	87,270,961	(29,816,000)	0		
65,170,000	50,209,300	49,512,000	697,300	67,062,000	67,062,000	67,062,000	67,062,000	67,062,000	67,062,000	0	0		
18,157,661	19,074,779	18,841,175	233,604	19,074,780	19,074,780	19,074,780	19,074,780	19,074,780	19,074,780	0	0		
31,525,462	30,237,215	30,200,053	37,162	30,313,424	30,313,424	30,313,424	30,313,424	30,313,424	30,313,424	0	0		
3,932,868	3,007,393	2,870,603	136,790	4,026,317	4,546,317	4,546,317	4,546,317	4,546,317	4,546,317	(520,000)	0		
3,268,622	2,409,154	2,370,662	38,492	3,403,341	3,403,341	3,403,341	3,403,341	3,403,341	3,403,341	0	0		
18,657,079	13,793,889	14,536,093	(742,204)	20,560,621	20,800,621	20,800,621	20,800,621	20,800,621	20,800,621	(240,000)	0		
15,072,545	12,580,226	12,580,226	0	14,669,842	17,178,245	17,178,245	17,178,245	17,178,245	17,178,245	(3,308,403)	(800,000)		
209,845,804	201,826,193	201,826,193	0	226,258,358	222,758,358	216,758,358	216,758,358	216,758,358	216,758,358	9,500,000	6,000,000		
84,231,027	74,386,947	75,155,637	(768,690)	85,303,423	85,303,423	85,303,423	85,303,423	85,303,423	85,303,423	0	0		
24,946,496	24,275,557	21,171,117	3,104,440	30,257,266	32,757,266	36,557,266	36,557,266	36,557,266	36,557,266	(6,300,000)	(3,800,000)		
56,970	56,692	56,692	0	140,080	140,080	140,080	140,080	140,080	140,080	0	0		
TOTAL GENERAL FUND	3,613,265,717	3,222,284,053	3,179,437,740	42,846,313	3,845,403,000	3,995,096,220	3,993,471,220	3,993,471,220	3,995,096,220	(148,068,220)	1,625,000		

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE			FISCAL YEAR 2014				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	FULL YEAR				
							Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
Atwater Kent Museum	4	4	4	4	4	0	4	4	4	0	0
	182,101	215,694	220,143	177,391	177,391	0	220,674	220,674	220,674	0	0
	874	0	1,937	768	768	0	3,044	3,044	3,044	0	0
Auditing											
Full-Time Positions	113	111	118	123	111	12	123	123	123	0	0
Class 100 Total Oblig./Approp.	6,725,248	6,600,290	6,475,510	5,380,460	4,970,180	410,280	7,173,947	7,173,947	7,173,947	0	0
Class 100 Overtime Oblig./Approp.	36,360	58,522	58,829	50,000	49,286	714	50,000	50,000	50,000	0	0
Board of Ethics											
Full-Time Positions	8	8	8	9	9	0	12	12	12	0	0
Class 100 Total Oblig./Approp.	642,747	657,532	685,698	567,949	522,329	45,620	890,000	890,000	890,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Board of Revision of Taxes											
Full-Time Positions	8	8	7	9	9	0	9	9	9	0	0
Class 100 Total Oblig./Approp.	1,848,725	503,932	1,021,653	886,245	737,673	148,572	874,660	1,181,660	1,181,660	(307,000)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
City Commissioners											
Full-Time Positions	95	91	90	84	85	(1)	98	98	98	0	0
Class 100 Total Oblig./Approp.	5,320,735	4,948,351	5,166,337	3,303,426	3,197,335	106,091	5,371,047	5,024,047	5,024,047	347,000	0
Class 100 Overtime Oblig./Approp.	859,335	756,828	1,061,085	528,217	458,290	69,927	762,409	762,409	869,873	(107,464)	(107,464)
City Council											
Full-Time Positions	182	175	173	175	168	7	195	195	195	0	0
Class 100 Total Oblig./Approp.	11,603,703	11,817,917	11,660,823	8,700,000	8,555,017	144,983	13,399,124	13,399,124	13,399,124	0	0
Class 100 Overtime Oblig./Approp.	0	2,559	5,866	5,625	0	5,625	7,500	7,500	7,500	0	0

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PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE			FISCAL YEAR 2014						
				Target Budget Plan	Actual	Actual (Over) Target Budget.	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under			
										Adopted Budget	Target Budget		
City Planning Commission													
Full-Time Positions	33	34	31	31	28	3	33	33	33	0	0		
Class 100 Total Oblig./Approp.	2,129,152	2,091,813	2,137,171	1,586,281	1,551,351	34,930	2,152,290	2,152,290	2,152,290	0	0		
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0		
City Representative													
Full-Time Positions	6	6	8	7	7	0	7	7	7	0	0		
Class 100 Total Oblig./Approp.	327,235	328,571	416,871	274,562	283,084	(8,522)	390,185	390,185	390,185	0	0		
Class 100 Overtime Oblig./Approp.	0	0	2,190	0	2,507	(2,507)	0	0	2,507	(2,507)	(2,507)		
City Treasurer													
Full-Time Positions	13	14	13	13	13	0	14	14	13	1	1		
Class 100 Total Oblig./Approp.	666,050	717,071	755,428	550,944	563,207	(12,263)	758,592	758,592	758,592	0	0		
Class 100 Overtime Oblig./Approp.	449	0	0	0	0	0	0	0	0	0	0		
Civil Service Commission													
Full-Time Positions	2	2	2	2	2	0	2	2	2	0	0		
Class 100 Total Oblig./Approp.	137,932	136,782	140,785	98,584	101,849	(3,265)	137,348	137,348	137,348	0	0		
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0		
Commerce													
Full-Time Positions	23	18	20	27	27	0	27	27	27	0	0		
Class 100 Total Oblig./Approp.	1,595,054	1,594,665	1,685,843	1,302,362	1,254,917	47,445	1,850,054	1,850,054	1,850,054	0	0		
Class 100 Overtime Oblig./Approp.	1,066	132	449	356	1,001	(645)	0	500	1,001	(1,001)	(501)		
District Attorney													
Full-Time Positions	410	414	419	433	445	(12)	419	419	419	0	0		
Class 100 Total Oblig./Approp.	28,386,002	28,495,977	29,302,614	21,341,041	20,696,769	644,272	29,933,823	30,158,823	30,158,823	(225,000)	0		
Class 100 Overtime Oblig./Approp.	208,293	278,995	227,760	171,000	106,464	64,536	207,436	207,436	189,659	17,777	17,777		

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PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE				FISCAL YEAR 2014				FULL YEAR	
				Target Budget Plan	Actual	Actual (Over) Target Budget.	Actual (Over) Target Budget.	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	Adopted Budget	Target Budget
Finance													
Full-Time Positions	140	156	163	169	169	0	0	170	170	170	0	0	0
Class 100 Total Oblig./Approp.	8,827,172	8,807,264	9,084,799	6,425,468	6,121,475	303,993	303,993	8,382,857	8,382,857	8,382,857	0	0	0
Class 100 Overtime Oblig./Approp.	8,375	14,580	25,428	25,721	26,472	(751)	(751)	34,586	34,586	34,586	0	0	0
Fire													
Full-Time Positions	2,146	2,072	2,125	2,133	2,087	46	46	2,328	2,200	2,200	128	0	0
Class 100 Total Oblig./Approp.	174,356,738	173,513,212	179,819,281	169,563,715	168,578,206	985,509	985,509	173,249,142	220,737,761	222,737,761	(49,488,619)	(2,000,000)	(2,000,000)
Class 100 Overtime Oblig./Approp.	27,080,170	28,017,048	33,691,349	18,095,871	28,156,953	(10,061,082)	(10,061,082)	23,400,046	26,627,828	34,787,703	(11,387,657)	(8,159,875)	(8,159,875)
First Judicial District													
Full-Time Positions	1,869	1,957	1,909	1,871	1,871	0	0	1,953	1,953	1,953	0	0	0
Class 100 Total Oblig./Approp.	84,989,346	89,990,406	91,827,883	70,102,664	67,014,850	3,087,814	3,087,814	92,760,968	93,470,219	93,470,219	(709,251)	(709,251)	(709,251)
Class 100 Overtime Oblig./Approp.	3,265	113,616	113,887	75,000	67,251	7,749	7,749	100,000	100,000	95,229	4,771	4,771	4,771
Common Pleas Court													
Full-Time Positions	1,350	1,434	1,405	1,355	1,355	0	0	1,435	1,435	1,435	0	0	0
Class 100 Total Oblig./Approp.	60,785,680	64,631,366	66,221,253	50,116,298	48,407,172	1,709,126	1,709,126	66,821,731	67,530,982	67,530,982	(709,251)	(709,251)	(709,251)
Class 100 Overtime Oblig./Approp.	3,243	107,518	106,451	69,750	65,746	4,004	4,004	93,000	93,000	88,563	4,437	4,437	4,437
Court Administrator													
Full-Time Positions	229	232	217	225	225	0	0	218	218	218	0	0	0
Class 100 Total Oblig./Approp.	11,895,822	12,668,917	12,766,093	9,895,866	9,151,861	744,005	744,005	12,485,237	12,485,237	12,485,237	0	0	0
Class 100 Overtime Oblig./Approp.	0	3,623	7,009	3,750	426	3,324	3,324	5,000	5,000	4,761	239	239	239
Municipal Court													
Full-Time Positions	173	177	175	185	185	0	0	181	181	181	0	0	0
Class 100 Total Oblig./Approp.	7,780,119	8,050,590	8,305,442	6,418,104	6,249,183	168,921	168,921	8,557,472	8,557,472	8,557,472	0	0	0
Class 100 Overtime Oblig./Approp.	22	2,475	427	1,500	1,079	421	421	2,000	2,000	1,905	95	95	95

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PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE				FISCAL YEAR 2014				FULL YEAR	
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Actual	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	Adopted Budget	Target Budget
Traffic Court													
Full-Time Positions	117	114	112	106	106	0	106	119	119	119	0	0	0
Class 100 Total Oblig./Approp.	4,527,725	4,639,513	4,535,095	3,672,396	3,206,634	465,762	4,896,528	4,896,528	4,896,528	4,896,528	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Fleet Management													
Full-Time Positions	265	268	273	282	267	15	283	283	283	283	0	0	0
Class 100 Total Oblig./Approp.	15,732,183	15,307,822	15,580,580	11,404,894	11,707,969	(303,075)	15,652,172	15,652,172	15,652,172	15,652,172	0	0	0
Class 100 Overtime Oblig./Approp.	2,608,404	2,438,629	2,685,858	1,906,593	2,244,981	(338,388)	2,195,519	2,488,844	2,488,844	2,938,536	(743,017)	(449,692)	(449,692)
Free Library													
Full-Time Positions	619	608	609	609	597	12	654	654	654	654	0	0	0
Class 100 Total Oblig./Approp.	29,004,685	28,981,009	29,154,178	22,097,300	22,081,959	15,341	30,703,592	30,503,592	30,503,592	30,503,592	200,000	0	0
Class 100 Overtime Oblig./Approp.	745,424	791,993	1,097,007	983,537	901,503	82,034	987,372	1,346,624	1,346,624	1,258,251	(270,879)	88,373	88,373
Historical Commission													
Full-Time Positions	6	4	5	6	6	0	6	6	6	6	0	0	0
Class 100 Total Oblig./Approp.	375,835	357,778	350,685	279,544	247,826	31,718	395,048	395,048	395,048	395,048	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Human Relations Commission													
Full-Time Positions	30	29	29	33	30	3	34	34	34	34	0	0	0
Class 100 Total Oblig./Approp.	1,908,658	1,787,026	1,649,350	1,966,059	1,232,201	733,858	1,966,059	1,966,059	1,966,059	1,966,059	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Human Services													
Full-Time Positions	1,668	804	377	392	392	0	442	448	448	448	(6)	0	0
Class 100 Total Oblig./Approp. *	92,981,141	23,237,096	22,265,266	15,716,334	5,518,606	10,197,728	18,937,840	20,856,100	20,856,100	20,856,100	(1,918,260)	0	0
Class 100 Overtime Oblig./Approp.	8,687,587	536,744	1,226,747	1,875,126	718,533	1,156,593	2,299,123	2,832,901	2,832,901	2,741,208	(442,085)	91,693	91,693

* Expenditure transfers not yet recorded

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				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
Administration & Management Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	226 10,607,301 415,314	117 3,805,987 47,583	19 1,122,016 48,300	106 3,623,591 188,723	106 1,049,007 53,599	0 2,574,584 135,124	109 2,652,812 148,794	114 2,652,812 267,084	114 2,652,812 304,006	(5) 0 (155,212)	0 0 (36,922)	
	Performance Mgmt. & Accountability Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	91 5,451,406 88,151	30 1,179,296 5,952	7 416,805 3,806	22 1,106,579 13,468	22 302,868 3,835	0 803,711 9,633	24 1,382,170 10,438	25 1,382,170 21,613	25 1,382,170 24,573	(1) 0 (14,135)	0 0 (2,960)
		Juvenile Justice Services Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	289 15,952,651 3,294,570	151 6,894,412 359,641	56 3,288,078 616,516	130 5,541,684 1,132,641	130 1,643,280 422,283	0 3,898,404 710,358	174 7,919,113 1,505,766	167 7,919,113 1,788,748	167 7,919,113 1,630,226	7 0 (124,460)
Children & Youth Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.			988 55,556,408 4,741,853	469 10,339,090 108,429	295 17,438,367 558,125	134 5,444,480 540,294	134 2,523,451 238,816	0 2,921,029 301,478	135 6,983,745 634,125	142 8,902,005 755,456	142 8,902,005 782,403	(7) (1,918,260) (148,278)
	Community Based Prevention Services Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.		74 5,413,375 147,699	37 1,018,311 15,139	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
		Labor Relations Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	6 448,006 7,167	8 508,600 5,068	7 534,553 3,732	8 377,364 4,947	7 319,015 3,973	1 58,349 974	8 542,016 18,936	8 542,016 18,936	8 542,016 18,936	0 0 0

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FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE				FISCAL YEAR 2014				FULL YEAR	
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Actual	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	Adopted Budget	Target Budget
Law													
Full-Time Positions	160	105	138	147	147	0		147	152	152	(5)		0
Class 100 Total Oblig./Approp.	9,232,600	6,370,891	6,511,482	5,241,088	5,204,896	36,192		6,563,545	6,831,545	6,831,545	(268,000)		0
Class 100 Overtime Oblig./Approp.	1,670	286	43	0	47	(47)		5,000	5,000	5,000	0		0
Licenses & Inspections													
Full-Time Positions	290	298	292	310	299	11		320	320	320	0		0
Class 100 Total Oblig./Approp.	13,663,965	13,919,022	14,071,418	10,488,227	10,334,852	153,375		15,171,959	15,171,959	15,171,959	0		0
Class 100 Overtime Oblig./Approp.	514,771	531,314	569,964	234,139	411,477	(177,338)		479,642	479,642	787,227	(307,585)		(307,585)
L&I-Board of Building Standards													
Full-Time Positions	1	1	1	1	1	0		1	1	1	0		0
Class 100 Total Oblig./Approp.	61,104	57,935	57,140	47,509	43,881	3,628		71,198	71,198	71,198	0		0
Class 100 Overtime Oblig./Approp.	0	0	0	140	140	0		0	51	140	(89)		(89)
L&I-Board of L & I Review													
Full-Time Positions	2	2	1	2	2	0		2	2	2	0		0
Class 100 Total Oblig./Approp.	126,917	117,161	118,245	92,953	86,823	6,130		151,598	151,598	151,598	0		0
Class 100 Overtime Oblig./Approp.	952	0	33	377	377	0		0	0	377	(377)		(377)
L&I-Zoning Board of Adjustment													
Full-Time Positions	5	5	5	5	5	0		5	5	5	0		0
Class 100 Total Oblig./Approp.	299,145	333,162	331,167	229,532	237,424	(7,892)		322,856	322,856	322,856	0		0
Class 100 Overtime Oblig./Approp.	1,994	12	0	0	0	0		0	0	0	0		0
Managing Director													
Full-Time Positions	153	145	156	272	272	0		269	279	279	(10)		0
Class 100 Total Oblig./Approp.	12,027,922	13,338,302	14,893,261	11,179,258	11,960,391	(781,133)		14,899,646	15,826,586	15,826,586	(926,940)		0
Class 100 Overtime Oblig./Approp.	496,628	1,088,415	675,264	330,298	380,845	(50,547)		201,309	415,647	426,364	(225,055)		(10,717)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE			FISCAL YEAR 2014					
				Target Budget Plan	Actual	Actual (Over) Target Budget.	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
Mayor's Office Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	33 2,952,968 0	33 2,965,371 0	36 3,078,511 102	47 1,037,845 0	44 2,851,759 0	3 (1,813,914) 0	47 4,151,380 0	47 4,151,380 0	47 4,151,380 0	47 4,151,380 0	0 0 0	0 0 0
Mayor's Office of Community Empowerment and Opportunity Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	0 0 0	0 0 0	15 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
Mayor's Office of Transportation and Utilities Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	8 419,184 0	8 467,898 0	13 519,216 0	13 374,165 0	13 461,575 0	0 (87,410) 0	15 498,887 0	15 498,887 0	15 498,887 0	15 498,887 0	0 0 0	0 0 0
Mural Arts Program Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	12 446,757 0	11 441,677 11,428	11 444,917 8,660	11 335,671 4,699	11 316,410 4,810	0 19,261 (111)	11 449,625 7,378	11 449,625 7,378	11 449,625 7,378	11 449,625 7,378	0 0 0	0 0 0
Office of Arts and Culture Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	2 198,750 0	2 198,750 0	2 203,107 0	2 76,223 0	1 76,223 0	1 0	2 199,800 0	2 199,800 0	2 199,800 0	2 199,800 0	0 0 0	0 0 0
Office of Behavioral Health and Intellectual disability Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	21 1,478,243 10,302	19 1,360,503 9,867	19 1,357,191 3,491	17 763,611 1,837	16 697,820 391	1 65,791 1,446	18 1,239,264 3,000	18 1,239,264 3,000	18 1,239,264 3,000	18 1,239,264 2,290	0 0 710	0 0 710

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE				FISCAL YEAR 2014				FULL YEAR	
				Target Budget Plan	Actual	Actual (Over) Under	Actual Target Budget.	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	Adopted Budget	Target Budget
Office of Human Resources													
Full-Time Positions	73	80	78	83	80	3		92	92	92	0	0	0
Class 100 Total Oblig./Approp.	3,890,117	4,141,604	4,383,527	3,308,885	3,170,704	138,181		4,852,216	4,852,216	4,852,216	0	0	0
Class 100 Overtime Oblig./Approp.	45,173	63,270	36,261	17,231	39,013	(21,782)		50,500	24,731	47,754	2,746	2,746	(23,023)
Office of Innovation and Technology													
Full-Time Positions	258	255	255	297	256	41		298	298	287	11	11	11
Class 100 Total Oblig./Approp.	16,911,667	16,408,093	17,229,380	13,922,481	13,009,958	912,523		19,309,536	19,205,216	19,205,216	104,320	104,320	0
Class 100 Overtime Oblig./Approp.	586,720	590,240	607,010	426,787	427,718	(931)		549,569	572,103	601,851	(52,282)	(52,282)	(29,748)
Office of the Inspector General													
Full-Time Positions	16	17	18	20	17	3		21	21	19	2	2	2
Class 100 Total Oblig./Approp.	1,028,356	1,128,064	1,156,164	939,978	870,478	69,500		1,338,869	1,263,869	1,263,869	75,000	75,000	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0		0	0	0	0	0	0
Office of Property Assessment													
Full-Time Positions	132	157	173	218	173	45		218	218	218	0	0	0
Class 100 Total Oblig./Approp.	5,259,514	7,014,594	8,140,264	7,069,970	6,200,021	869,949		10,158,928	10,158,928	10,158,928	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	5,084	546	7,829	(7,283)		0	3,000	14,916	(14,916)	(14,916)	(11,916)
Office of Supportive Housing													
Full-Time Positions	116	147	145	155	152	3		157	157	157	0	0	0
Class 100 Total Oblig./Approp.	5,825,381	7,556,596	7,549,916	5,400,524	5,480,960	(80,436)		7,780,503	7,780,503	7,780,503	0	0	0
Class 100 Overtime Oblig./Approp.	203,853	184,441	193,521	143,321	156,330	(13,009)		196,041	196,041	196,041	0	0	0
Parks and Recreation													
Full-Time Positions	590	574	568	687	598	89		692	692	692	0	0	0
Class 100 Total Oblig./Approp.	36,230,641	35,492,911	37,509,725	29,760,530	30,566,666	(806,136)		40,215,707	39,680,707	39,680,707	535,000	535,000	0
Class 100 Overtime Oblig./Approp.	2,637,988	2,502,103	3,179,165	1,675,078	2,309,028	(633,950)		2,287,201	3,262,537	3,312,162	(1,024,961)	(1,024,961)	(49,625)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE				FISCAL YEAR 2014				FULL YEAR	
				Target Budget Plan	Actual	Actual (Over) Target Budget	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Departmental Projection (Over) Under	Target Budget
Police													
Full-Time Positions	7,219	7,225	7,193	7,216	7,083	133		7,371	7,371	7,184	187	187	187
Class 100 Total Oblig./Approp.	520,720,951	536,548,353	555,247,244	400,224,988	392,548,311	7,676,677		579,668,096	574,668,096	569,668,096	10,000,000	5,000,000	5,000,000
Class 100 Overtime Oblig./Approp.	35,856,495	42,033,252	44,859,416	38,296,354	35,100,960	3,195,394		45,084,232	52,237,135	50,402,463	(5,318,231)	1,834,672	1,834,672
Prisons													
Full-Time Positions	2,166	2,144	2,248	2,295	2,293	2		2,310	2,310	2,272	38	38	38
Class 100 Total Oblig./Approp.	117,944,133	121,476,307	130,057,321	94,837,872	95,084,456	(246,584)		128,556,476	131,056,476	132,756,476	(4,200,000)	(1,700,000)	(1,700,000)
Class 100 Overtime Oblig./Approp.	25,097,597	29,249,429	33,979,816	23,296,388	22,386,036	910,352		27,071,040	29,571,040	30,962,280	(3,891,240)	(1,391,240)	(1,391,240)
Procurement													
Full-Time Positions	45	45	45	49	44	5		49	49	49	0	0	0
Class 100 Total Oblig./Approp.	2,083,262	2,107,515	2,197,426	1,579,417	1,531,283	48,134		2,277,794	2,277,794	2,277,794	0	0	0
Class 100 Overtime Oblig./Approp.	29	2,949	1,189	1,166	1,166	0		5,000	5,000	5,000	0	0	0
Public Health													
Full-Time Positions	661	669	673	720	674	46		762	762	694	68	68	68
Class 100 Total Oblig./Approp.	37,686,893	39,076,424	40,531,940	31,334,221	30,278,506	1,055,715		47,538,405	47,538,405	47,538,405	0	0	0
Class 100 Overtime Oblig./Approp.	2,347,054	2,364,197	2,559,251	1,460,950	2,002,690	(541,740)		2,089,473	2,089,473	2,791,937	(702,464)	(702,464)	(702,464)
Ambulatory Health Services													
Full-Time Positions	361	356	364	371	358	13		405	405	373	32	32	32
Class 100 Total Oblig./Approp.	20,853,594	21,753,051	22,313,842	16,942,324	17,105,069	(162,745)		27,024,229	27,024,229	27,024,229	0	0	0
Class 100 Overtime Oblig./Approp.	1,052,893	1,019,271	1,132,784	743,579	803,815	(60,236)		1,048,816	1,048,816	1,149,376	(100,560)	(100,560)	(100,560)
Early Childhood, Youth & Women's Hlth.													
Full-Time Positions	13	11	14	18	11	7		20	20	14	6	6	6
Class 100 Total Oblig./Approp.	862,824	1,070,527	899,276	842,442	739,698	102,744		1,333,719	1,333,719	1,333,719	0	0	0
Class 100 Overtime Oblig./Approp.	39,058	28,085	53,473	34,322	59,766	(25,444)		48,684	48,684	68,902	(20,218)	(20,218)	(20,218)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	YEAR TO DATE				FISCAL YEAR 2014				
				Target Budget Plan	Actual	Actual (Over) Target Budget.	FULL YEAR					
							Adopted Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget	Departmental Projection (Over) Under
Phila. Nursing Home Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	1 94,375 0	1 133,652 0	1 166,930 0	1 147,309 0	1 154,516 0	0 (7,207) 0	1 190,896 0	1 190,896 0	1 190,896 0	1 190,896 0	0 0 0	0 0 0
Environmental Protection Services Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	105 5,484,639 407,660	101 5,353,019 360,136	97 5,287,031 345,548	109 4,202,787 139,564	100 3,810,461 301,733	9 392,326 (162,169)	112 5,852,950 198,063	112 5,852,950 198,063	112 5,852,950 198,063	102 5,852,950 428,716	10 0 (230,653)	10 0 (230,653)
Administration and Support Svcs. Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	87 4,984,511 492,932	91 5,114,547 502,956	90 5,174,462 563,066	101 4,149,144 305,313	90 3,612,409 499,432	11 536,735 (194,119)	101 5,712,045 428,351	101 5,712,045 428,351	101 5,712,045 428,351	90 5,712,045 670,942	11 0 (242,591)	11 0 (242,591)
Medical Examiner's Office Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	48 3,060,172 226,662	47 2,942,317 316,299	46 3,204,028 308,981	51 2,286,498 162,253	49 2,240,069 220,982	2 46,429 (58,729)	52 3,232,054 225,607	52 3,232,054 225,607	52 3,232,054 225,607	50 3,232,054 307,408	2 0 (81,801)	2 0 (81,801)
Infectious Disease Control Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	46 2,346,778 127,849	50 609,363 137,450	48 2,718,681 155,399	51 2,070,326 75,919	50 2,157,849 116,962	1 (87,523) (41,043)	53 3,175,264 139,952	53 3,175,264 139,952	53 3,175,264 139,952	50 3,175,264 166,593	3 0 (26,641)	3 0 (26,641)
Chronic Disease Control Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	0 0 0	12 197,106 0	13 767,690 0	18 693,391 0	15 458,435 0	3 234,956 0	18 1,017,248 0	18 1,017,248 0	18 1,017,248 0	14 1,017,248 0	4 0 0	4 0 0

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2014

Department / Category	FY 11 Year End Actual	FY 12 Year End Actual	FY 13 Year End Actual	FISCAL YEAR 2014				FULL YEAR	
				YEAR TO DATE		Actual (Over) Under Target Budget.	Adopted Budget	Target Budget	Year End Departmental Projection
				Target Budget Plan	Actual				
Public Property									
Full-Time Positions	126	122	123	133	124	9	161	161	139
Class 100 Total Oblig./Approp.	6,379,553	6,496,367	6,833,756	5,505,265	5,431,392	73,873	7,920,956	7,920,956	7,920,956
Class 100 Overtime Oblig./Approp.	435,089	517,356	647,430	546,194	654,308	(108,114)	417,530	809,265	973,875
								(556,345)	(164,610)
Records									
Full-Time Positions	61	64	59	63	60	3	63	63	63
Class 100 Total Oblig./Approp.	2,699,931	2,679,728	2,734,031	1,996,374	1,894,123	102,251	2,862,324	2,862,324	2,862,324
Class 100 Overtime Oblig./Approp.	205,753	179,212	198,541	161,152	139,716	21,436	214,161	216,824	169,673
								44,488	47,151
Register of Wills									
Full-Time Positions	63	61	64	63	62	1	63	63	63
Class 100 Total Oblig./Approp.	3,132,531	3,223,922	3,187,312	2,275,125	2,271,872	3,253	3,224,645	3,224,645	3,224,645
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0
								0	0
Revenue									
Full-Time Positions	248	286	282	306	282	24	328	328	312
Class 100 Total Oblig./Approp.	11,508,747	14,544,961	14,479,641	10,317,638	10,145,391	172,247	16,387,696	15,987,696	15,987,696
Class 100 Overtime Oblig./Approp.	178,404	356,769	284,616	319,328	319,327	1	334,400	334,400	462,154
								(127,754)	(127,754)
Sheriff									
Full-Time Positions	221	226	231	258	258	0	255	255	285
Class 100 Total Oblig./Approp.	13,185,820	14,816,967	14,460,864	11,956,109	11,956,109	0	13,716,268	16,224,671	17,024,671
Class 100 Overtime Oblig./Approp.	2,396,278	2,974,326	3,227,620	1,332,139	2,187,941	(855,802)	1,276,185	2,276,185	3,143,169
								(30)	(30)
								(3,308,403)	(800,000)
								(1,866,984)	(866,984)
Streets-Sanitation									
Full-Time Positions	1,179	1,157	1,165	1,204	1,169	35	1,228	1,228	1,228
Class 100 Total Oblig./Approp.	45,985,953	46,123,890	45,307,251	34,560,715	36,496,239	(1,935,524)	45,145,923	45,145,923	45,145,923
Class 100 Overtime Oblig./Approp.	7,301,880	7,679,471	7,107,251	4,736,538	7,928,429	(3,191,891)	5,872,157	5,872,157	9,088,429
								(3,216,272)	(3,216,272)

FOR THE PERIOD ENDING MARCH 31, 2014

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Table O-4
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2014

	Department	FY 13 Actual	Fiscal Year 2014														
			Year To Date		Full Year												
			Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Target Budget	Current Projection	Current Projection (Over)/Under Adopt. Budget Current Target								
Human Services:																	
Admin. & Mgmt.		1,663,660	3,755,845	2,714,956	1,040,889	3,588,631	3,588,631	3,588,631	0	0							
Performance Mgmt. and Accountability		183,304	253,873	155,994	97,879	186,843	186,843	186,843	0	0							
Juvenile Justice		31,873,317	27,327,171	26,543,060	784,111	28,217,858	28,217,858	28,217,858	0	0							
Children & Youth		33,787,518	39,478,036	43,147,915	(3,669,879)	46,227,152	44,103,072	44,103,072	2,124,080	0							
Community Based Prevention		0	0	0	0	0	0	0	0	0							
Total Human Services		67,507,799	70,814,925	72,561,925	(1,747,000)	78,220,484	76,096,404	76,096,404	2,124,080	0							
Public Health:																	
Ambulatory Health		20,014,736	15,578,457	17,130,428	(1,551,971)	15,421,464	17,791,464	17,791,464	(2,370,000)	0							
Early Childhood, Youth & Women's Hlth		343,896	387,961	381,243	6,718	443,036	443,036	443,036	0	0							
Phila. Nursing Home		36,797,846	36,872,739	36,799,558	73,181	39,682,571	37,112,571	37,112,571	2,570,000	0							
Environmental Prot.Services		373,703	323,189	341,146	(17,957)	400,844	400,844	400,844	0	0							
Administration and Support Svcs		1,160,699	765,379	1,012,538	(247,159)	1,029,430	1,029,430	1,029,430	0	0							
Medical Examiner's Office		644,831	617,008	644,616	(27,608)	660,795	660,795	660,795	0	0							
Infectious Disease Control		2,639,871	2,505,227	2,287,079	218,148	2,326,752	2,526,752	2,526,752	(200,000)	0							
Chronic Disease Control		990,360	988,109	928,592	59,517	988,532	988,532	988,532	0	0							
Total Public Health		62,965,942	58,038,069	59,525,200	(1,487,131)	60,953,424	60,953,424	60,953,424	0	0							
Public Property:																	
SEPTA		65,170,000	50,209,300	49,512,000	697,300	67,062,000	67,062,000	67,062,000	0	0							
Space Rentals		18,157,661	19,074,779	18,841,175	233,604	19,074,780	19,074,780	19,074,780	0	0							
Utilities		31,525,462	30,237,215	30,200,053	37,162	30,313,424	30,313,424	30,313,424	0	0							
All Other		24,687,168	20,541,589	23,712,260	(3,170,671)	24,669,008	25,312,008	25,312,008	(643,000)	0							
Total Public Property		139,540,291	120,062,883	122,265,488	(2,202,605)	141,119,212	141,762,212	141,762,212	(643,000)	0							
Streets:																	
Sanitation		37,248,899	38,355,872	37,269,534	1,086,338	38,501,117	38,501,117	38,501,117	0	0							
Transportation		3,259,914	5,749,567	2,554,748	3,194,819	7,226,338	8,226,338	10,226,338	(3,000,000)	(2,000,000)							
Total Streets		40,508,813	44,105,439	39,824,282	4,281,157	45,727,455	46,727,455	48,727,455	(3,000,000)	(2,000,000)							
All Other		447,279,997	418,049,297	399,411,699	18,637,598	464,531,477	473,457,955	472,032,955	(7,501,478)	1,425,000							
Total Class 200		757,802,842	711,070,613	693,588,594	17,482,019	790,552,052	798,997,450	799,572,450	(9,020,398)	(575,000)							

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2014

Department	FISCAL YEAR 2013			ADOPTED BUDGET			FISCAL YEAR 2014			MONTH END ACTUAL	MONTH END ACTUAL (OVER) UNDER BUDGET	
	YEAR END ACTUAL											
	General	Other	Total	General	Other	Total	General	Other	Total			
Atwater Kent Museum	4	0	4	4	0	4	4	0	4	0	4	0
Auditing (City Controller's Office)	118	0	118	123	0	123	111	0	111	0	111	12
Board of Ethics	8	0	8	12	0	12	9	0	9	0	9	3
Board of Pensions	0	53	53	0	77	77	0	52	52	0	52	25
Board of Revision of Taxes	7	0	7	9	0	9	9	0	9	0	9	0
City Commissioners (Election Board)	90	0	90	98	0	98	85	0	85	0	85	13
City Council	173	0	173	195	0	195	168	0	168	0	168	27
City Planning Commission	31	3	34	33	4	37	28	3	31	3	31	6
City Representative	8	0	8	7	0	7	7	0	7	0	7	0
City Treasurer	13	0	13	14	0	14	13	0	13	0	13	1
Civil Service Commission	2	0	2	2	0	2	2	0	2	0	2	0
Commerce	20	783	803	27	863	890	27	778	805	778	805	85
District Attorney - Total	419	105	524	419	140	559	445	96	541	96	541	18
Civilian	405	96	501	405	136	541	431	86	517	86	517	24
Uniform	14	9	23	14	4	18	14	10	24	10	24	(6)
Finance	163	0	163	170	0	170	169	0	169	0	169	1
Fire - Total	2,125	77	2,202	2,328	79	2,407	2,087	196	2,283	196	2,283	124
Civilian	97	3	100	112	4	116	101	3	104	3	104	12
Uniform	2,028	74	2,102	2,216	75	2,291	1,986	193	2,179	193	2,179	112
First Judicial District	1,909	451	2,360	1,953	472	2,425	1,871	463	2,334	463	2,334	91
Fleet Management	273	72	345	283	78	361	267	69	336	69	336	25
Free Library	609	22	631	654	26	680	597	23	620	23	620	60
Historical Commission	5	0	5	6	0	6	6	0	6	0	6	0
Human Relations Commission	29	0	29	34	0	34	30	0	30	0	30	4
Human Services (1)	377	1,172	1,549	442	1,396	1,838	392	1,194	1,586	1,194	1,586	252
Labor Relations, Mayor's Office of	7	0	7	8	0	8	7	0	7	0	7	1
Law	138	54	192	147	57	204	147	53	200	53	200	4
Licenses & Inspections	292	8	300	320	9	329	299	8	307	8	307	22
L&I-Board of Building Standards	1	0	1	1	0	1	1	0	1	0	1	0
L&I-Board of L & I Review	1	0	1	2	0	2	2	0	2	0	2	0
L&I-Zoning Board of Adjustment	5	0	5	5	0	5	5	0	5	0	5	0
Managing Director's Office	156	22	178	269	21	290	272	24	296	24	296	(6)
Mayor's Office	36	3	39	47	3	50	44	3	47	3	47	3
Mayor's Off. of Comm Empowerment/Oppor.	15	66	81	0	69	69	0	38	38	0	38	31
Mayor's Office of Transportation & Utilities	13	2	15	15	2	17	13	2	15	2	15	2
Mural Arts Program	11	0	11	11	0	11	11	0	11	0	11	0
Office of Arts and Culture	2	0	2	2	0	2	1	0	1	0	1	1
Office of Behavioral Hlth/Intel. disAbility	19	225	244	18	246	264	16	222	238	16	222	26

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

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TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2014

Department	FISCAL YEAR 2013			FISCAL YEAR 2014								
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET		
	General	Other	Total	General	Other	Total	General	Other	Total			
Office of Housing & Comm. Development	0	58	58	0	58	58	0	57	57	1		
Office of Human Resources	78	0	78	92	0	92	80	0	80	12		
Office of Innovation and Technology	255	69	324	298	84	382	256	70	326	56		
Office of the Inspector General	18	0	18	21	0	21	17	0	17	4		
Office of Property Assessment	173	0	173	218	0	218	173	0	173	45		
Office of Supportive Housing	145	9	154	157	10	167	152	8	160	7		
Parks and Recreation	568	21	589	692	24	716	598	20	618	98		
Police - Total	7,193	164	7,357	7,371	166	7,537	7,083	164	7,247	290		
Civilian	815	10	825	846	10	856	791	11	802	54		
Uniform	6,378	154	6,532	6,525	156	6,681	6,292	153	6,445	236		
Prisons	2,248	0	2,248	2,310	0	2,310	2,293	0	2,293	17		
Procurement	45	2	47	49	2	51	44	3	47	4		
Public Health	673	169	842	762	230	992	674	170	844	148		
Public Property	123	0	123	161	0	161	124	0	124	37		
Records	59	0	59	63	0	63	60	0	60	3		
Register of Wills	64	0	64	63	0	63	62	0	62	1		
Revenue	282	239	521	328	270	598	282	223	505	93		
Sheriff	231	0	231	255	0	255	258	0	258	(3)		
Streets - Sanitation	1,165	0	1,165	1,228	0	1,228	1,169	0	1,169	59		
Streets - Transportation	525	0	525	561	0	561	521	0	521	40		
Water	0	1,698	1,698	0	1,905	1,905	0	1,721	1,721	184		
Youth Commission	1	0	1	2	0	2	2	0	2	0		
TOTAL ALL FUNDS	20,925	5,547	26,472	22,289	6,291	28,580	20,993	5,660	26,653	1,927		

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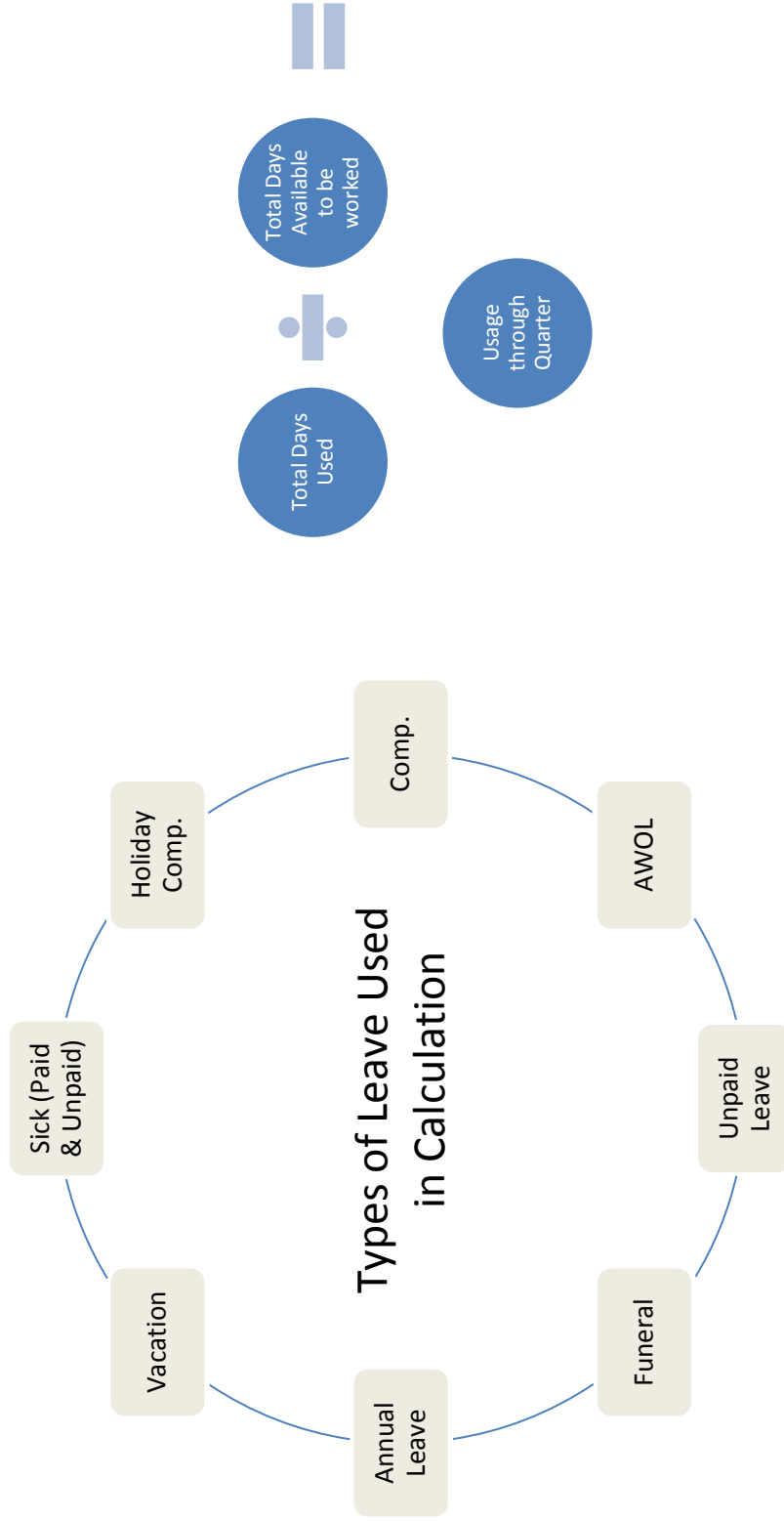
City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

DEPARTMENTAL LEAVE USAGE ANALYSIS

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
MARCH 31, 2014

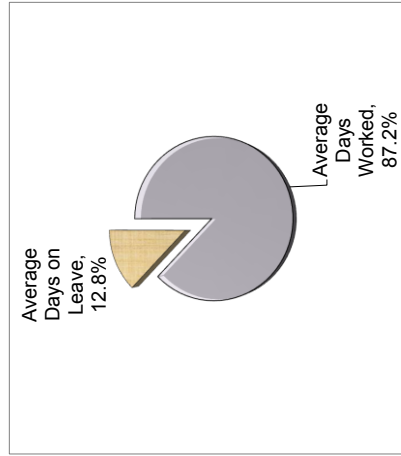


Leave information is taken from the City's automated payroll system with the exception of the Police Department who provide data compiled from their DAR system. A department with 20 or more employees listed under the General Fund are represented, excluding the First Judicial District who maintain records in house.

TABLE L-1
Total Leave Usage for General Fund Funded Personnel*
QUARTERLY CITY MANAGER'S REPORT
FOR THE PERIOD ENDING
MARCH 31, 2014

Agency	Fiscal Year 2014			Fiscal Year 2013			Percent Change: 3rd Qtr FY'14 - 3rd Qtr FY'13
	Percent of Working Days not available**	Year-to- Date	Annualized Leave Days per employee***	Percent of Working Days not available**	Year-to- Date	Annualized Leave Days per employee***	
Police -- Civilian	19.8%	21.6%	54	21.2%	20.9%	52	-1.4%
Revenue	19.2%	19.0%	48	18.3%	16.8%	42	0.9%
City Commissioners	18.0%	18.4%	46	23.6%	20.6%	51	-5.6%
Streets -- Sanitation	16.8%	16.0%	40	15.1%	14.6%	36	1.7%
Auditing	16.7%	17.0%	42	14.8%	14.7%	37	1.9%
Office of Supportive Housing	16.4%	17.6%	44	14.1%	16.5%	41	2.3%
Fire-Civilian	15.9%	16.3%	41	14.8%	15.8%	39	1.1%
Prisons	15.7%	16.2%	41	15.1%	16.6%	41	0.6%
Streets -- All except Sanitation	15.2%	16.0%	40	15.1%	16.0%	40	0.1%
Human Services****	15.1%	16.9%	42	15.8%	17.0%	42	-0.7%
Free Library	15.0%	16.8%	42	15.0%	16.7%	41	0.0%
Public Health	14.8%	16.7%	42	14.9%	16.0%	40	-0.1%
Records	13.6%	13.8%	34	14.4%	14.4%	36	-0.7%
Office of Behavioral Health and Intellectual Disability	13.4%	15.9%	40	14.6%	16.4%	41	-1.2%
Parks and Recreation	13.2%	15.5%	39	13.3%	15.1%	38	-0.1%
Office of Property Assessment	13.1%	15.5%	39	15.1%	15.3%	38	-2.0%
Register of Wills	12.9%	14.9%	37	14.6%	15.7%	39	-1.6%
Public Property	12.7%	13.9%	35	13.1%	14.7%	37	-0.4%
MEDIAN	12.6%	13.8%	35	13.2%	14.7%	37	-0.6%
Fleet Management	12.5%	15.1%	38	13.1%	15.1%	38	-0.6%
Licenses and Inspections	12.3%	13.3%	33	13.0%	13.6%	34	-0.7%
Commission on Human Relations	11.7%	13.8%	35	15.4%	16.0%	40	-3.7%
Office of Human Resources	11.4%	12.2%	31	10.4%	11.1%	28	1.0%
Office of Innovation and Technology	11.2%	13.8%	35	11.6%	13.3%	33	-0.4%
Finance	11.1%	12.9%	32	11.8%	12.9%	32	-0.7%
Procurement	11.1%	13.3%	33	13.0%	14.9%	37	-1.9%
Sheriff's Office	10.9%	13.7%	34	12.4%	14.0%	35	-1.6%
City Council	10.7%	12.6%	32	9.3%	12.2%	30	1.4%
Police -- Uniformed	10.5%	13.0%	33	11.2%	13.1%	33	-0.7%
Commerce--excluding Aviation	10.1%	11.2%	28	9.2%	11.5%	29	0.9%
Fire-Uniformed	9.3%	11.2%	31	9.4%	12.0%	33	-0.1%
Law	9.0%	11.1%	28	8.6%	10.9%	27	0.5%
Mayor's Office of Community Services	8.6%	13.6%	34	10.7%	12.3%	31	-2.1%
District Attorney	7.7%	10.4%	26	7.8%	10.8%	27	-0.1%
Managing Director's Office	7.5%	9.8%	25	7.5%	8.6%	21	0.0%
Mayor's Office	7.4%	9.0%	22	5.8%	8.7%	22	1.7%
City Planning Commission	5.3%	10.8%	27	12.1%	12.5%	31	-6.9%

Leave Usage as of 05/09/14



Notes:
* Number of personnel is based on the average of number of personnel in each pay period within the quarter.

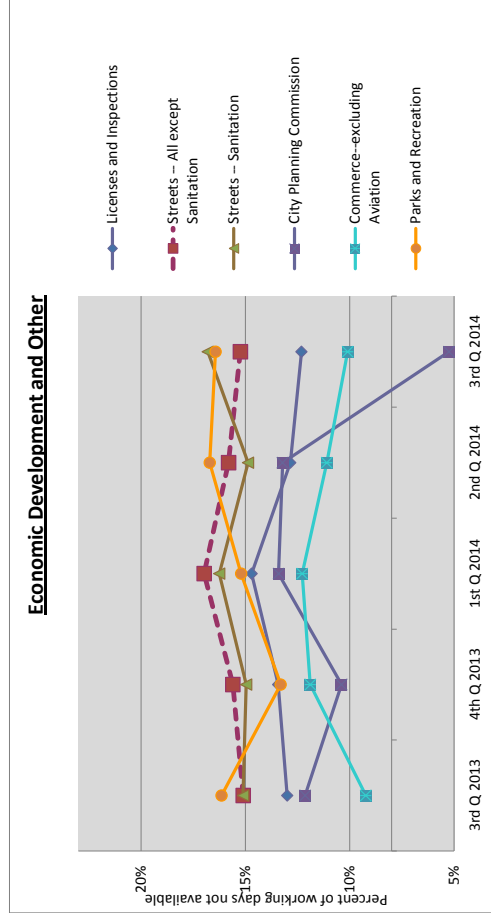
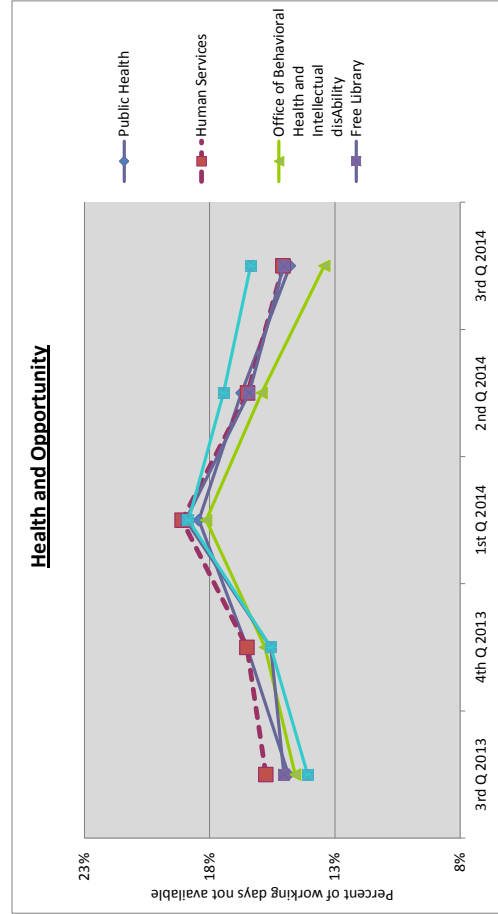
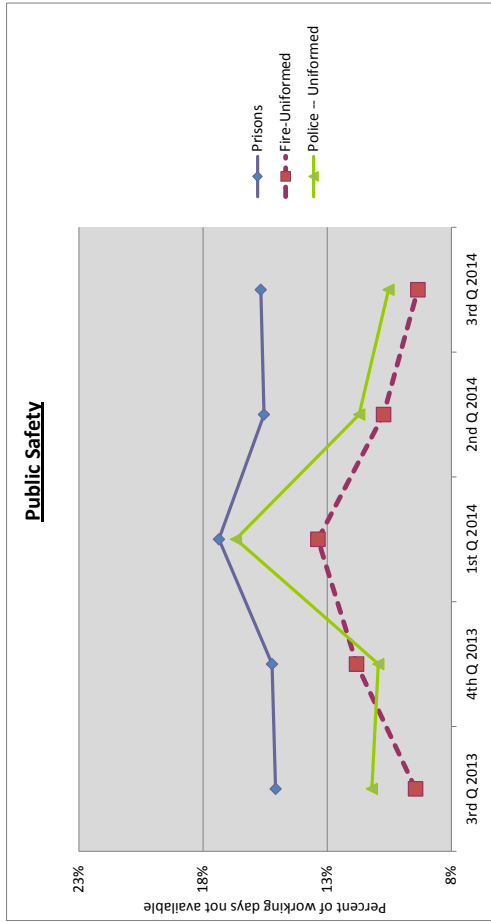
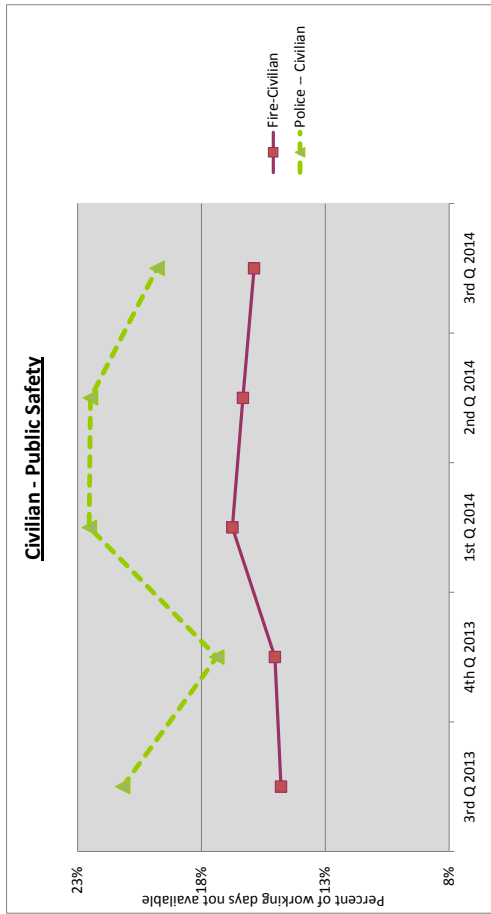
** Percent of Working Days Not Available represents the percent of days each employee takes on leave within that time period.

*** FY'14 Full Year Usage calculations are based on a total of 250 working days, and 249 in FY'13. There were 61 working days in the third quarter of FY'14 and 60 in the third quarter of FY'13. The Fire Department uses a calculation of 274 working days in the fiscal year.

**** Department of Human Services leave usage is based on employees funded by the General Fund and the Grants Fund.

TABLE L-1
Total Leave Usage Analysis
QUARTERLY CITY MANAGER'S REPORT
FOR THE PERIOD ENDING
MARCH 31, 2014

Trends of Leave Usage for 3rd Quarter of Fiscal Year 2013 through 3rd Quarter of Fiscal Year 2014



City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

DEPARTMENTAL SERVICE DELIVERY REPORT

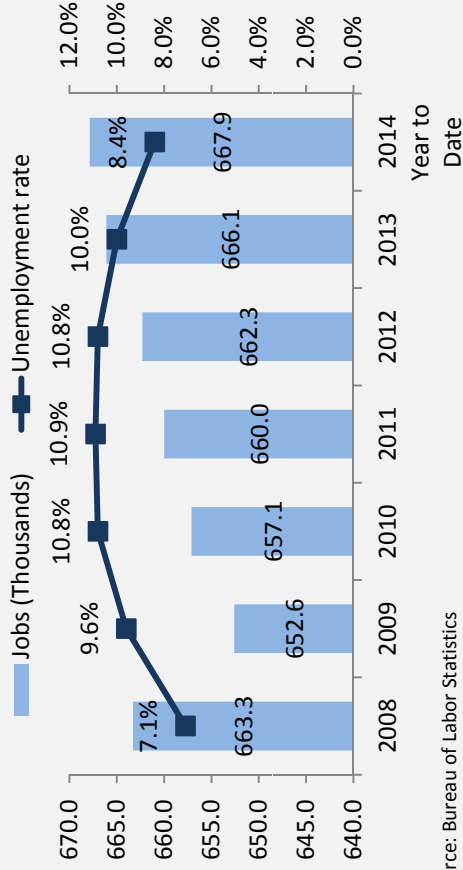
Spotlight on Goal 3: Philadelphia is a place of choice

Each quarter the City spotlights progress made towards one of the Mayor's goals.

Goal 3 is about making Philadelphia a city where people want to live and businesses want to grow.

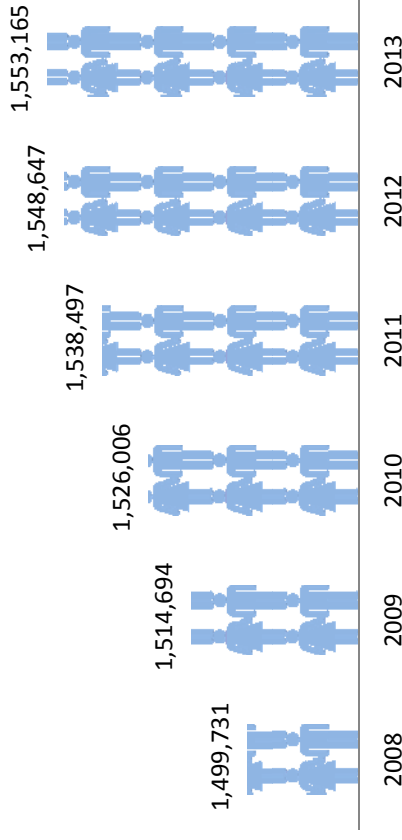
Jobs and Unemployment

Philadelphia has gained more than 15,000 jobs since 2009, and unemployment is starting to decline.



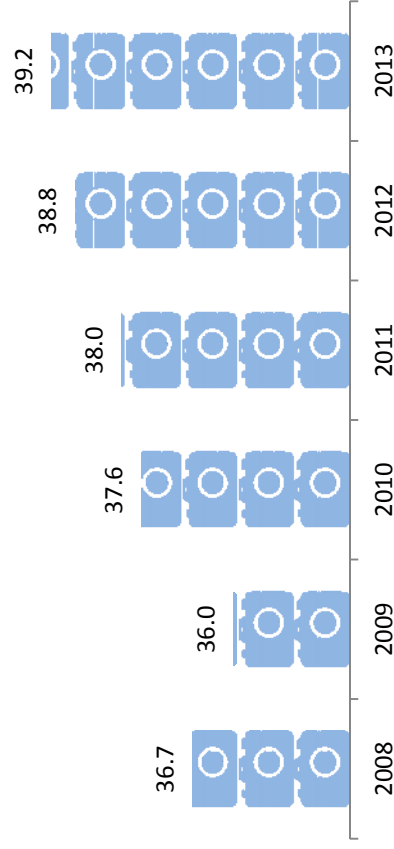
Philadelphia Population

Philadelphia has gained over 50,000 more people since 2008.



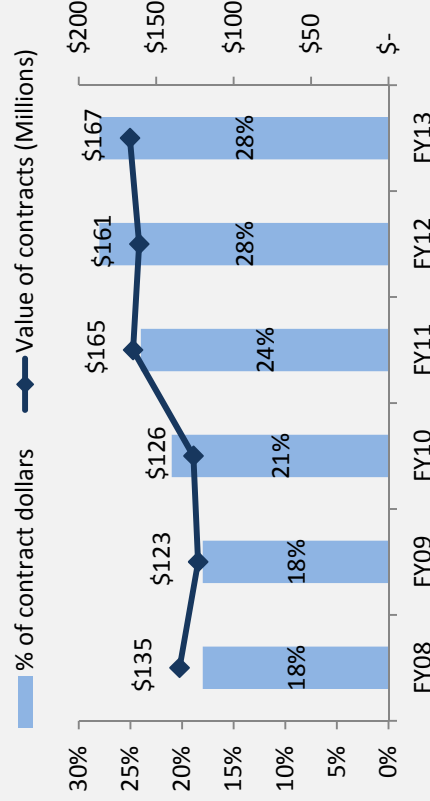
Visitors to Philadelphia Region (Millions)

The City has attracted over 3 million more visitors to the Philadelphia region since 2009 and is on track to meet its 2015 target.



Participation of Disadvantaged Businesses in City Contracts

City contracts to minority, women or disabled owned businesses have grown by \$32 million since FY08

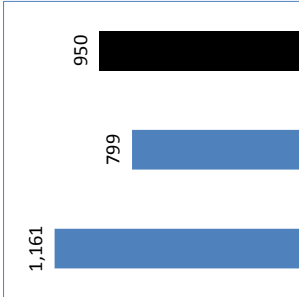


Goal 1: Philadelphia becomes one of the safest cities in America

Police Department

Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
Shooting victims	218	200	-8.3%	1,161	799	950	No	Refers to only criminal shootings. Excludes suicides, justifiable shootings (e.g. self defense) and accidental shootings. Although the number of shooting victims declined in FY14 Q3 relative to both FY13 Q3 and FY14 Q2, year end results may not hit the target of 950, which was lowered from the FY13 target of 1,000 and FY13 actual performance of 1,161.
Homicides	53	62	17.0%	263	193	225	No	For homicides, FY14 Q3 saw a 17% increase over the same period last year; however the number remained the same compared to FY14 Q2. The first part of 2014 saw a slight uptick in the number of homicides which is partially attributed to the number of double homicides for that quarter.
Part 1 violent crime	3,781	3,432	-9.2%	17,384	12,304	16,500	Yes	
Burglaries	2,577	2,055	-20.3%	11,501	7,387	10,000	Yes	
Homicide clearance rate	81.1%	61.3%	-24.4%	73.0%	62.2%	80.0%	No	The 80% target for the homicide clearance rate is a stretch goal compared to the national average of around 65%. The Department expects to see the clearance rate increase but it will not be possible to reach an 80% clearance rate in the last quarter. The clearance rate varies depending on forensic evidence, eyewitnesses, and video capture of the crime, among other factors.
Other violent crime clearance rate	54.5%	51.7%	-5.1%	50.4%	50.7%	53.0%	No	The 53% clearance rate for other violent crime may be achievable, but based on FY14 Q3 performance is not likely to be obtained. Clearance rates are dependent upon the solvability factors present when the crime was committed.
All data except FY14 Q3 are actuals. FY14 Q3 statistics are estimates.								

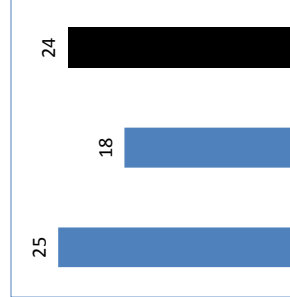
Shooting victims

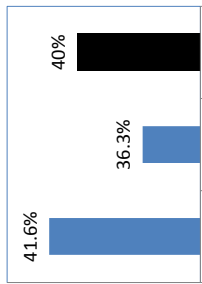


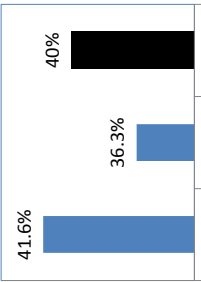
Fire Department

Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
Fire deaths	10	11	10.0%	25	18	24	Yes	Fire deaths (in number) are meant to be reduced by a target of 5% from the prior years.
Structural fires (in numbers)	772	801	3.8%	2,882	2,346	2,800	No	Due to a lag in the time to complete incidents, quarterly and year to date numbers are estimates and may be adjusted in subsequent quarters. Numbers are finalized after the end of the fiscal year. Overall, the number of structural fires is up 6.8% compared to year to date for FY13 and is projected to exceed the target of 2,800 for FY14. This is due to an increase in building fires and cooking fires.
Fire engine response time (minutes:seconds)	4:52	5:15	7.9%	4:54	5:00	5:20	Yes	The response average for fire engines includes all events both fire and EMS related. The increase in the fire engine response time is related to the bad winter weather and an increase in requests for service.
Percent of EMS calls responded to within 9 minutes	65.0%	60.0%	-7.7%	66.0%	63.7%	90.0%	No	The decrease in the EMS calls responded to within 9 minutes is related to the overall increase in the number of EMS calls. The Department is working to develop an EMS prevention plan that involves increased public education on the proper use of the 911 system and finding other better suited health care resources to handle non emergency calls.

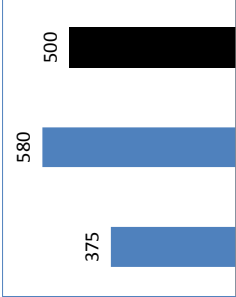
Fire deaths



Philadelphia Prison System								
Re-incarceration rate - 1 year								
Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
Sentenced inmates participating in an educational or treatment program	70.0%	71.9%	2.7%	73.0%	72.8%	80.0%	No	The program participation is less than the 80% goal due to the low work release numbers, as work release hiring has been a challenge. The March and April 2014 program participation is at 74% and 76%.
Re-incarceration rate - 1 year	42.7%	38.2%	-10.5%	41.6%	36.3%	40%	Yes	Re-incarceration rates are calculated based on the release date of an inmate. For example, the 1-year recidivism rate in FY14 is based on inmates released in FY13.
Percent of newly admitted inmates that are processed and housed within 24 hours of admission	100%	100%	0.0%	100%	100.0%	100%	Yes	



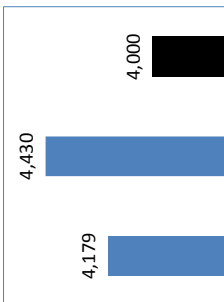
Number of imminently dangerous (ID) properties								
Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
Over-the-counter customers processed within 30 minutes	94%	99%	5.3%	98%	100%	100%	Yes	
Percent of residential building plans reviewed within 15 days	97%	94%	-3.1%	95%	95%	100%	Yes	
Percent of commercial building, plumbing, electrical and zoning plans reviewed within 20 days	99%	99%	0.0%	98%	94%	100%	Yes	
Percent of building and plumbing permit inspections performed within 2 business days	99%	99%	0.0%	99%	99%	100%	Yes	
Number of imminently dangerous (ID) properties	375	536	42.9%	375	580	500	Yes	Data represent the average number of ID properties over the course of the time period. Following the demolition accident in June 2013 at 2138 Market Street, L&I received an influx of complaints that resulted in an increase in properties identified as imminently dangerous (ID) in FY14. The list of ID properties changes daily as L&I writes ID violations, properties are demolished or the property owner satisfies the violation. L&I received an additional \$3 million in demolition funding, which will allow the number of ID properties to be reduced to hit the target.
Number of residential demolitions	59	89	50.8%	521	338	500	Yes	Following the demolition accident in June 2013 at 2138 Market Street, L&I received an influx of complaints that resulted in the need for immediate demolition action. As of Q3, the number of demolitions was below the year end target because of funding restrictions. On March 28, L&I received an additional \$3M in demolition funding via the mid-year transfer ordinance. With this funding L&I anticipates that it will exceed the initial target of 500 demolitions.
Number of building, electrical and plumbing permits issued	8,588	7,140	-16.9%	35,696	25,600	33,000	Yes	



Department of Human Services

Department of Human Services							On track to meet target	Comments / Explanation
Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target		
Dependent placement population*	4,196	4,541	8.2%	4,179	4,430	4,000	No	The dependent placement population for FY14 Q3 shows an 8% increase when compared to FY13 Q3 due to a significant increase in the number of General Protective Service (GPS) reports called into the DHS Hotline resulting from changes in the definition of child abuse and of perpetrator. To date the average number of GPS reports per month is 785. DHS anticipates the number of calls will continue to increase but is hopeful that it will be able to keep the number of children in dependent placement stable through the work of the Improving Outcomes for Children initiative.
Number of children discharged to permanency (All Types)	254	256	0.8%	1,229	905	1,350	No	The number of children discharged to permanency for FY14 Q3 remains consistent with FY13 Q3.
Percent of permanency discharges to adoption	25%	34%	36.0%	29%	31%	30%	Yes	The percentage of children who achieved permanency through adoption during FY14 Q3 increased by 36% compared with FY13 Q3 to more than one third of the permanency discharges. This is an indication of the Department's commitment to provide the highest permanency outcome when reunification is unavailable.
Percent of dependent children in care more than two years*	32%	32%	0.0%	29%	32%	33%	Yes	The percentage of dependent children in placement for more than two years reveals no change between FY14 Q3 and FY13 Q3. This would suggest that impediments to permanency should be identified as early as possible, and that creative approaches for achieving permanency should be explored.
Delinquent placement population*	1,667	1,005	-39.7%	1,155	1,017	1,000	Yes	The delinquent placement population for FY14 Q3 shows a strong decrease when compared to FY13 Q3. Albeit there was a 2% increase in this population when the last day of FY14 Q2 is compared with FY14 Q3, the overall trend of fewer youth in delinquent placement continues. This decline suggests that alternative/diversion programs, as well as prevention services, are providing creative avenues for the Juvenile Justice System.
Average daily Philadelphia Juvenile Justice Services Center (PJJSC) population	105	104	-1.0%	105	99	105	Yes	Detention at the PJJSC is court-ordered.
Dependent out-of-state population*	51	45	-11.8%	48	44	40	Yes	The out-of-state dependent placement population shows a strong decrease when comparing FY14 Q3 to FY13 Q3. Of this population, the majority of children continue to maintain familial connections instead of residing in congregate care.
Delinquent out-of-state population*	2	0	-100.0%	3	1	4	Yes	A zero out-of-state delinquent placement population on the last day of FY14 Q2 strongly suggests that delinquent residential programs that meet the needs of our youth are available within the Commonwealth.
Total out of state population - dependent or delinquent*	53	45	-15.1%	51	45	44	Yes	
* Quarterly data reflect data as of the last day of the quarter. FY14 year to date data reflect the average for the year to date. Target reflects the last day of the fiscal year.								

Dependent Placement Population

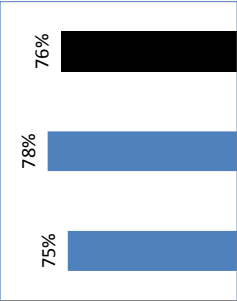


Goal 2: The education and health of Philadelphians improves

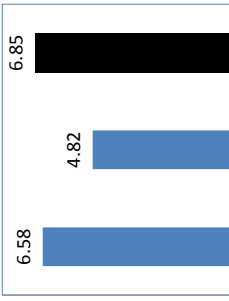
Department of Behavioral Health and Intellectual disability Services (DBHIDS)

<div>Number of new admissions to Residential Treatment Facilities</div> <div><div><div>679</div><div>466</div><div>700</div></div><div>FY13FY14 Year To DateFY14 Initial Target</div></div>								Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
	Number of unique clients served in out-patient treatment facilities	50,007	47,217	-5.6%	75,910	58,642	76,000	Yes	Outpatient data reported for the most recent quarter is not entirely complete due to billing windows, etc. As a result, data for the current quarter will be update in the subsequent quarter. Quarterly data include some duplication but the year to date total is unduplicated.							
	Number of unique clients served in out-of-state residential treatment facilities	15	18	20.0%	23	20	22	Yes	The goal is to reduce the number served in out-of-state Residential Treatment Facilities. The data includes some duplication across quarters as individuals may stay in the RTF over one quarter. Year to date data are based on unduplicated counts.							
	Number of new admissions to Residential Treatment Facilities	174	127	-27.0%	679	466	700	Yes								
	Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility*	66.5%	N/A	N/A	67.2%	58.9%	90%	No	The current target for this measure is consistent with national standards and reflects our desire to encourage significant improvement. This measure is also a Pay for Performance (PFP) indicator and has shown progressive improvement over the last 4 years. A thorough CY13 PFP evaluation as well as a comprehensive root cause analysis will be employed to gather information regarding recent performance lags and develop potential strategies to reverse this trend. Consideration is also being given to the prospect of transitioning to lower, more readily attainable, incremental targets effective FY15.							
	Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse)*	17.0%	N/A	N/A	16.2%	16.7%	15%	No	This measure is also included in our compliment of PFP indicators and has demonstrated gradual, long term improvement. Please note that while performance this year exceeds the desired threshold, our FY14 year-to-date data (Q1 + Q2) shows some improvement in comparison to our Q3 performance last year. This measure will also be subject to an intensive CY13 PFP evaluation and the findings will be applied to efforts to decrease inpatient readmissions in FY15.							
* Due to claims lag where providers have up to 90 days from date of service to submit claims for payment. data for FY14 Q3 will be provided in the next QCMR																

Department of Public Health

Children 19-35 months with complete immunizations		Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
		Percentage of visits uninsured	53%	52%	-1.9%	53%	53%	53%	Yes	The Percentage of visits uninsured is calculated by dividing the number of uninsured visits by the total number of patient visits.
		Inspection interval for category 1 food establishments (months)	15.8	16.5	4.4%	17.2	13.4	13.0	Yes	The inspection interval for category 1 food establishment is based on the frequency (in months) at which each food establishment is inspected. The inspection interval increased in Q3 due primarily due to weather closures. In Q4 the inspection interval is expected to return to previous performance from Q1 and Q2 which was 11.4 and 12.3 respectively.
		Total number of newly diagnosed HIV case reports	195	133	-31.8%	704	448	700	Yes	The Total number of newly diagnosed HIV case reports is obtained from cases reported based on the date entered into the electronic HIV/AIDS database.
		Homicides having final autopsy report completed within 60 days	96%	99%	3.1%	96%	98%	95%	Yes	The Percentage of all homicides having final report completed within 60 days is obtained by dividing the number of homicide having final report completed within 60 days by the number of total homicide cases.
Children 19-35 months with complete immunizations 4:3:1:3:3:1			75%	78%	4.0%	75%	78%	76%	Yes	The Percentage of children 19-35 months with complete immunizations 4:3:1:3:3:1 is children 19-35 months who receive 4 DTap, 3 polio, 1 MMR, 3 Hib, 3 HepB, 1 Varicella doses.

The Free Library of Philadelphia

Circulation of library materials (Million)		Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
		Circulation of library materials (million)	1.54	1.49	-3.2%	6.58	4.82	6.85	No	Decrease in circulation is a residual effect from a change of service at the Library for the Blind (LBPH): FY14 March data has shown a 5% increase in circulation due to the School District of Philadelphia library card registration drive.
		Visits (Million)	1.39	1.20	-13.7%	5.85	4.17	6.25	No	The decrease in visits relates to South Philadelphia Branch closing for renovations (12/14 to 1/16) and weather related closings. In addition the increase in virtual visits could have resulted in fewer in person visits.
		Virtual visits via FLP website (Million)	1.81	2.06	13.8%	7.30	5.86	7.66	Yes	
		Hours open	24,050	22,741	-5.4%	95,769	73,594	98,000	Yes	
Computer use			342,586	312,074	-8.9%	1,391,347	1,036,070	1,460,000	No	Decline in computer use could be due to decline in visits which in turn was affected by inclement weather.

Office of Supportive Housing (OSH)

Households assisted to prevent homelessness										
Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation		
Households provided financial assistance to prevent homelessness	203	225	10.8%	610	409	550	Yes	For FY14 the funding source for Prevention was Housing Trust Fund. In the 2nd quarter OSH received additional funding for Prevention from the Community Services Block Grant and increased the FY14 target from 250 to 550 to reflect this additional funding.		
Households provided financial assistance to end homelessness	123	50	-59.3%	291	109	172	Yes			
New permanent supportive housing units for people experiencing homelessness (Non-Philadelphia Housing Authority)	N/A	0	N/A	180	N/A	119	Yes	Quarterly data is not available.		
Number of transitional housing placements	N/A	133	N/A	539	398	500	Yes			

Goal 3: Philadelphia is a place of choice

Aviation

Enplaned passengers (million)		On track to meet target					
Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	Comments / Explanation
Enplaned passengers (million)	3.56	3.42	-3.9%	15.22	11.17	15.44	No
Cost per enplanement	0	\$0.00	#DIV/0!	\$0.00	\$0.00	\$0.00	No
Operations	106,222	97,146	-8.5%	438,264	313,224	458,000	No
Cargo	101,774	99,600	-2.1%	416,668	317,814	452,000	No
Non-airline revenue (\$ million)	\$24.05	\$26.29	9.3%	\$103.52	\$79.58	\$114.07	No
Retail/beverage sales (\$ million)	\$41.38	\$43.35	4.8%	\$184.52	\$140.77	\$187.00	Yes
Airline gates	126	126	0.0%	126	126	126	Yes
Significant weather events resulted in many canceled flights this winter. This had an unanticipated negative impact on each activity-based performance measure.							

Office of Community Housing and Development

Mortgage foreclosures diverted*		FY14					On track to meet target	Comments / Explanation
Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target		
Mortgage foreclosures diverted*	513	254	-50.5%	1,754	851	1,600	No	To prevent homeowners from becoming homeless due to foreclosure, the program links a Court of Common Pleas order requiring that homeowners facing foreclosure have an opportunity to meet with their lenders to negotiate an alternative to foreclosure with City-funded housing counseling, outreach, a hotline and legal assistance. OHCD does not anticipate meeting the FY14 target because there have been fewer foreclosure filings in FY 2014 than in prior years. In addition, OHCD has stopped considering "forbearances" to be a mortgage foreclosure diverted because it is only a temporary fix. Starting in FY15 the target will be adjusted to reflect this new definition of what is considered a mortgage foreclosure diverted.
Owner-occupied homes repaired (BSRP, Weatherization & Heater Hotline)*	1,414	1,291	-8.7%	5,409	3,910	4,700	Yes	The Basic System Repair Program (BSRP) is a grant assisted program that allows the Philadelphia Housing Development Corporation to make repairs to the basic systems (plumbing, heating, roofing, electrical & structural repairs) of homes owned and occupied by low income Philadelphia residents. Grant repairs can be completed up to a limit of \$18,000 per property.
City lots greened & cleaned	8,924	8,766	-1.8%	9,238	8,766	8,500	Yes	This measure is calculated as a point in time at the end of the quarter. Greened and Cleaned included land stabilization programs (such as initial cleaning, soil treatment, tree planting and fencing of up to 300 new selected blighted lots) and land maintenance.
Clients receiving counseling	2,912	2,532	-13.0%	12,463	7,797	11,350	Yes	Housing counselors serve as advocates for homeowners as they face the challenges of homeownership, and by preparing prospective homeowners to meet those challenges. OHCD anticipates providing counseling to roughly 4,000 clients in Q4 allowing them to hit the FY14 target.

* The outout noted above is driven by available program funding.

Mayor's Office of Transportation and Utilities

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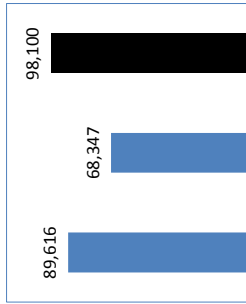
Department of Parks and Recreation							
New trees planted		On track to					
Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	Comments / Explanation
Number of programs*	327	358	9.5%	3,742	3,173	3,836	Yes Numbers are preliminary and will be updated at the end of the fiscal year.
Number of unique individuals who attended programs*	20,487	18,544	-9.5%	263,236	216,447	269,817	Yes Numbers are preliminary and will be updated at the end of the fiscal year.
Total visits	1,358,413	1,234,631	-9.1%	7,304,252	5,124,017	7,486,858	Yes Numbers are preliminary and will be updated at the end of the fiscal year.
Acres mowed	275	0	-100.0%	40,275	24,503	41,033	Yes The drop in acres mowed between Q3 of FY13 versus FY14 is weather related, as a mowing cycle did not occur in the winter since the land was covered with snow. The Department still anticipates hitting the FY14 target by accelerating mowing in the spring and summer.
New trees planted	0	0	0.0%	26,015	8,269	26,216	No P&R is expecting to be short of the FY14 tree planting goal because contractor street tree planting will be short trees as they have been unable to keep up with the production goals.
* Programs run, on average, 19 weeks. Starting in FY13 data reflect the number of unique programs and attendees in the quarter in which the program first occurs.							

Streets Department	
Performance Measure	FY13 Q3* FY14 Q3 Change FY13* FY14 Year To Date** FY14 Initial Target On track to meet target Comments / Explanation
Recycling rate	21% 21% 4.8% 20% 21% 23% No Measure impacted by severe weather (snow and ice).
On-time collection (by 3 PM): recycling	98% 84% -14.3% 97% 92% 97% No Measure impacted by severe weather (snow and ice).
On-time collection (by 3 PM): trash	97% 69% -28.9% 96% 84% 96% No Measure impacted by severe weather (snow and ice).
Pothole response time (days)	1.4 2.1 52.1% 1.3 1.8 2.0 Yes Measure impacted by severe weather (snow and ice).
*FY13 service measures were negatively impacted due to severe weather conditions (Hurricane Sandy). **FY14 service measures were negatively impacted because crews were redeployed to Leaf Collection in December. FY14 equipment maintenance was also required for some of the remaining vehicles.	

Water Department

Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
Millions of Gallons of Treated Water	22,262	23,564	5.8%	89,616	68,347	98,100	Yes	Output meets demand and maintains appropriate system pressure.
Percent of Time Philadelphia's Drinking Water Met or Surpassed State & Federal Standards	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes	Output meets or exceeds all federal and state regulations and standards.
Miles of Pipeline Surveyed for Leakage	186	112	-39.8%	968	570	1130	No	Survey work was impacted by extreme winter weather, as resources were redirected to address water main break calls.
Water Main Breaks Repaired	402	447	11.2%	823	802	905	Yes	Impacted by extreme winter weather.
Average Time to Repair a Water Main Break upon Crew Arrival at Site (Hours)	5.7	6.7	17.5%	5.8	6.5	< 8.0 hours	Yes	The average time to repair a water main break increased due to the number of winter related weather main breaks for FY14.
Percent of Hydrants Available	99.7%	99.7%	0.0%	99.7%	99.7%	99.7%	Yes	
Number of Storm Drains Cleaned	24,207	18,908	-21.9%	100,251	68,654	111,444	No	The number of storm drains was negatively impacted by extreme winter weather that resulted in resources being redirected and staff vacancies.
Acres of Watershed Plans Approved	31	38	22.6%	251	240	240	Yes	
Resultant Watershed Stormwater Flow Reduction (Million Gallons)	28	36	28.6%	236	228	228	Yes	

Millions of Gallons of Treated Water



FY13 FY14 Year To Date FY14 Initial Target

Goal 5: Philadelphia Government works efficiently and effectively with integrity

Fleet

Fleet availability - citywide		Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
	<p>FY13</p>	Fleet availability - citywide	93.0%	92.0%	-1.1%	93.0%	92.3%	90.0%	Yes	
		Radio patrol car availability	89.0%	87.0%	-2.2%	88.0%	88.0%	90.0%	No	Aged vehicle / lack of adequate replacement
	<p>FY13</p>	Medic units availability	91.0%	84.0%	-7.7%	87.0%	85.0%	90.0%	No	Aged vehicle / lack of adequate replacement
		Compactors availability	81.0%	76.0%	-6.2%	79.0%	77.3%	90.0%	No	Aged vehicle / lack of adequate replacement
	<p>FY13</p>	Median Age of Vehicle:	9	9	0.0%	9	9	9	Yes	
		General Fund								
	<p>FY13</p>	Median Age of Vehicle:	9	10	11.1%	9	10	9	Yes	Fleet department anticipates hitting the FY14 target. The Water Fund is spending approximately \$6 million in vehicle acquisition, and the purchase process has already started.
		Water Fund								
	<p>FY13</p>	Median Age of Vehicle:	11	10	-9.1%	11	10	10	Yes	
		Aviation Fund								
	<p>FY13</p>	Percent of vehicles repaired in 1 day or less	69.0%	69.0%	0.0%	69.0%	68.9%	70.0%	No	Aged vehicle / lack of adequate replacement. As the fleet ages it becomes more difficult to maintain.

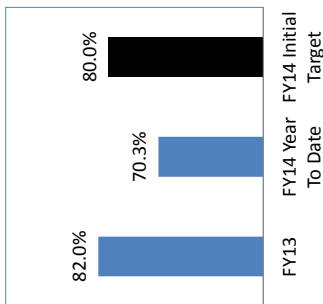
Department of Public Property

Percent of work orders completed within service level		Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
	<p>FY13</p>	Total lease expense (\$ Million)	\$3.79	\$4.21	11.1%	\$18.16	\$13.73	\$19.07	Yes	Reflects lease expense for General Fund only.
		Number of square feet managed	1,441,268	1,473,838	2.3%	1,441,268	1,451,320	1,473,838	Yes	
	<p>FY13</p>	Number of substantially completed construction projects	0	13	N/A	85	40	N/A	N/A	
		Facilities division work order volume	2,030	3,872	90.7%	10,060	9,591	86.0%	Yes	
	<p>FY13</p>	Percent of work orders completed within service level	88.0%	96.9%	10.1%	84.0%	92.3%	86.0%	Yes	In FY13 DPP established service levels for each type of work order (e.g. 1 day for emergency work orders versus 12 days for normal work orders).

Managing Director's Office - 311 Call Center

Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
Total contacts (calls, email, website, walk-in)	\$137,191	\$170,249	24.1%	594,399	\$477,001	N/A		Targets are not established for contact volumes
Information requests	\$55,741	\$71,700	28.6%	477,631	\$184,529	N/A		Targets are not established for contact volumes
Service requests	\$16,340	\$27,037	65.5%	116,768	\$70,845	N/A		Targets are not established for contact volumes
Cost per contact	\$0	\$0	#DIV/0!	0:00	#DIV/0!	0		
Average wait call time	0:10	2:18	1280.0%	0:22	0:59	N/A		Targets are not established for this category; wait times are a subset of the percent of calls answer. Impacts are the same as comments/explanation in percent of calls answered.
Percent of calls answered within 45 seconds	94.0%	41.0%	-56.4%	82.0%	70.3%	80.0%	No	Several snow events/emergencies resulted in higher than normal call volumes. In addition new employees in training and unfilled vacancies resulted in resource constraints.
Average call length	2:50	2:34	-9.4%	3:15	2:47	3:30	Yes	Improved Knowledge Base content and formatting of articles.
Percent of customers whose expectations were met or exceeded	95.3%	92.5%	-2.9%	95.0%	92.5%	85.0%	Yes	Quality monitoring, coaching and training maintain or exceed performance in this category.

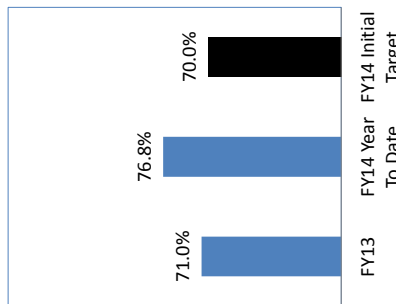
Percent of calls answered within 45 seconds



Managing Director's Office - Community Life Improvement Program

Performance Measure	FY13 Q3	FY14 Q3	Change	FY13	FY14 Year To Date	FY14 Initial Target	On track to meet target	Comments / Explanation
Properties and street fixtures cleaned of graffiti	\$29,603	\$16,133	-45.5%	121,854	\$73,692	118,000	No	The number of properties and street fixtures cleaned of graffiti declined in FY14 Q3 relative to FY13 Q3 because crew were reassigned to snow duty due to the inclement weather.
Percent of 311 graffiti removal requests completed within 7 day	74.0%	98.0%	32.4%	81.0%	96.3%	78.0%	Yes	
Community Partnership Program groups that received supplies	92	65	-29.3%	685	368	650	No	Fewer community groups were able to organize cleanups due to the ice/snow in FY14 Q3.
Supplies issued to groups as part of the Community Partnership Program	1,347	1,100	-18.3%	8,742	5,578	8,400	No	Fewer community groups were able to organize cleanups due to the ice/snow in FY14 Q3.
Citywide cleanup projects completed	576	545	-5.4%	2,114	1,481	2,000	Yes	FY14 Q3 data includes city snow removal projects.
Vacant lot abatements	2,347	732	-68.8%	11,789	7,908	10,500	No	The number of vacant lot abatements declined in FY14 Q3 relative to FY13 Q3 because crews were reassigned to snow duty due to inclement weather.
Vacant lot compliance rate	22.0%	32.0%	45.5%	31.0%	27.7%	27.0%	Yes	
Percent of vacant lots addressed within 90 days	79.0%	71.0%	-10.1%	87.0%	70.3%	84.0%	Yes	
Properties with exterior maintenance violations	687	732	6.6%	6,877	5,135	6,800	Yes	
Percent of properties with exterior property maintenance violation now in compliance	72.6%	79.7%	9.8%	71.0%	76.8%	70.0%	Yes	

Percent of properties with exterior property maintenance violation now in compliance



City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Water Fund**

All Departments

For the Period Ending March 31, 2014

Category	FY'13 Year-End Actual	Fiscal Year 2014 Year to Date			Fiscal Year 2014 Full Year					
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for		
								Revenues Over / (Under) Adopted Budget	Target Budget	
REVENUES										
Taxes										
Locally Generated Non - Tax Revenues	572,016,324	449,756,000	453,348,958	3,592,958	606,789,000	603,747,000	606,410,000	(379,000)	2,663,000	
Other Governments	2,727,484	320,032	320,032	0	1,350,000	850,000	850,000	(500,000)	0	
Revenues from Other Funds of City (See Note 1)	37,212,139	375,000	617,938	242,938	79,941,000	61,189,862	55,413,324	(24,527,676)	(5,776,538)	
Other Sources	-	-	-	-	-	-	-	-	-	
Total Revenues and Other Sources	611,955,947	450,451,032	454,286,928	3,835,896	688,080,000	665,786,862	662,673,324	(25,406,676)	(3,113,538)	
OBLIGATIONS / APPROPRIATIONS										
Category	FY'13 Year-End Actual	Target Budget	Actual	Actual (Over) / Under Target Budget	Original Budget	Target Budget	Current Projection	Adopted Budget	Obligations (Over) / Under Target Budget	Target Budget
Personal Services	104,392,354	79,192,163	78,869,352	322,811	116,124,992	110,367,116	109,839,273	6,285,719	527,843	
Personal Services - Employee Benefits	96,328,789	72,629,331	72,629,331	0	102,530,000	104,795,000	104,795,000	(2,265,000)	0	
Sub-Total Employee Compensation	200,721,143	151,821,494	151,498,683	322,811	218,654,992	215,162,116	214,634,273	4,020,719	527,843	
Purchase of Services	134,416,313	137,397,605	125,496,379	11,901,226	157,164,333	149,157,033	146,014,292	11,150,041	3,142,741	
Materials, Supplies and Equipment	48,294,648	46,091,698	43,909,801	2,181,897	53,966,120	52,319,820	52,319,820	1,646,300	0	
Contributions, Indemnities and Taxes	5,090,380	4,011,368	4,010,849	519	6,601,500	6,501,500	6,501,500	100,000	0	
Debt Service	201,015,411	139,056,361	139,056,361	0	205,354,755	196,609,129	196,609,129	8,745,626	0	
Advances and Miscellaneous Payments	0	0	0	0	9,882,000	10,173,164	10,173,164	(291,164)	0	
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	53,566,306	0	0	0	58,456,300	57,864,100	58,421,146	35,154	(557,046)	
Total Obligations / Appropriations	643,104,201	478,378,526	463,972,073	14,406,453	710,080,000	687,786,862	684,673,324	25,406,676	3,113,538	
Operating Surplus / (Deficit)	(31,148,254)	(27,927,494)	(9,685,145)	18,242,349	(22,000,000)	(22,000,000)	(22,000,000)	0	0	
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS										
Prior Year Fund Balance	-	-	-	-	-	0	0	-	-	
Net Adjustments - Prior Years	31,148,254	16,500,000	16,500,000	0	22,000,000	22,000,000	22,000,000	0	0	
Total Net Adjustments	31,148,254	16,500,000	16,500,000	0	22,000,000	22,000,000	22,000,000	0	0	
Preliminary Year End Fund Balance	0	(11,427,494)	6,814,855	18,242,349	0	0	0	0	0	
Payments to Other Funds - Rate Stabilization Fund	0	0	0	0	0	0	0	0	0	
Year End Fund Balance	0	(11,427,494)	6,814,855	18,242,349	0	0	0	0	0	

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

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**Quarterly City Managers Report
Analysis of Year-to-Date Variances
Water Fund**

All Departments

For the Period Ending March 31, 2014

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Locally Generated Non-Tax	\$3.6	Variances are due to higher then projected revenues from: Sales & Charges - \$5.1 million and Sewer Charges to Other Municipalities - \$0.3 million which is being partially offset by lower than projected receipts from Surcharges - (\$0.7) million and Miscellaneous Revenues - (\$1.1) million.
Revenue from Other Funds	0.2	Variance are due to higher then projected payment from the Employee Benefit Fund.
Subtotal	\$3.8	
<u>Obligations / Appropriations</u>		
Personal Services	\$0.3	Variances: 1) Revenue - \$0.7 million, 2) Div. of Technology - \$0.1 million 3) Fleet Mgmt. - \$0.1 million and 4) Law - \$0.2 million are the result of savings from the delay in filling vacancies which is being partially offset by higher than anticipated overtime in the Water Department - (\$0.9) million.
Purchase of Services	\$11.9	Variances: 1) Div. of Technology - \$1.7 million, 2) Water - \$10.4 million, 3) Revenue - (\$0.2) million, 3) Law - (\$0.1) million and 4) Fleet Mgmt - \$0.1 million are largely due to timing differences between the Target Plan and the actual processing of purchase orders and contracts for services including: consultant services and repairs and maintenance.
Materials, Supplies & Equipment	\$2.2	Variances: 1) Water - \$1.0 million, 2) Div. of Technology - \$0.7 million, 3) Fleet Mgmt. - \$0.3 and 4) Revenue - \$0.1 million are largely the result of timing difference between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: water treatment chemicals, office and computer equipment.
Subtotal	\$14.4	
Total	\$18.2	

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**Quarterly City Managers Report
Analysis of Projected Year-End Variances
Water Fund**

All Departments
For the Period Ending March 31, 2014

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Locally Generated Non-Tax	\$2.7	Variances are due to higher than projected revenues from: Sales & Charges - \$3.7 million and Sewer Charges to Other Municipalities - \$0.8 million which is being partially offset by lower than projected receipts from Surcharges - (\$0.9) million, Miscellaneous Revenues - (\$0.8) million and Interest Earnings - (\$0.1) million.
Other Funds	(5.8)	Variance is largely the result of a decrease in the required payment from the Rate Stabilization Fund to eliminate any deficit.
Subtotal	(3.1)	
<u>Obligations / Appropriations</u>		
Personal Services	\$0.5	Variances: 1) Fleet Mgmt. - \$0.2 million and 2) Revenue - \$1.0 million are largely the result of savings from the delay in filling vacancies which is being partially offset by higher than projected overtime in the Water Department - (\$0.7) million.
Purchase of Services	3.1	Variance: Water - \$3.1million is largely due to a lower estimate of costs for consultant services and repairs & maintenance.
Payments to Other Funds	(0.5)	Variance: Water - (\$0.5) million is due to a higher than projected payment to the Water Residual Fund.
Subtotal	\$3.1	
Total	\$0.0	

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**Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund**

For the Period Ending December 31, 2013

Department	FY'13 Year-End Unaudited Actual	Fiscal Year 2014 Year to Date			Fiscal Year 2014 Full Year		
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection
							Adopted Budget - Target Budget
Local Non-Tax Revenues							
Fleet Management	54,115	75,000	44,264	(30,736)	100,000	100,000	(25,000)
Sale of Vehicles	54,115	75,000	44,264	(30,736)	100,000	100,000	(25,000)
Licenses & Inspections	25,941	15,000	14,186	(814)	20,000	20,000	0
Miscellaneous	25,941	15,000	14,186	(814)	20,000	20,000	0
Water	36,085,315	25,700,000	26,071,750	371,750	36,880,000	36,190,000	110,000
Sewer Charges to Other Municipalities	29,511,550	22,500,000	22,841,336	341,336	32,800,000	31,700,000	300,000
Water & Sewer Permits Issued by L & I	3,183,934	2,200,000	2,263,459	63,459	2,480,000	2,890,000	410,000
Contribution - Sinking Fund Reserve	1,707,018	0	0	0	0	0	0
Miscellaneous	1,682,813	1,000,000	966,955	(33,045)	1,600,000	1,600,000	0
Revenue	535,229,735	423,866,000	427,228,827	3,362,827	568,714,000	566,362,000	(2,352,000)
Sales & Charges	522,629,713	413,405,000	418,476,394	5,071,394	554,418,000	551,206,000	3,212,000
Fire Service Connections	2,026,174	1,640,000	1,649,970	9,970	2,252,000	2,186,000	(66,000)
Surcharges	5,656,457	4,321,000	3,610,392	(710,608)	6,000,000	5,761,000	(239,000)
Miscellaneous	4,917,391	4,500,000	3,492,071	(1,007,929)	6,044,000	7,209,000	1,165,000
Procurement	70,422	50,000	40,745	(9,255)	75,000	75,000	0
Miscellaneous	70,422	50,000	40,745	(9,255)	75,000	75,000	0
City Treasurer	550,796	50,000	(50,814)	(100,814)	1,000,000	1,000,000	(150,000)
Interest Earnings	550,796	50,000	(50,814)	(100,814)	1,000,000	1,000,000	(150,000)
Total Local Non-Tax Revenue	572,016,324	449,756,000	453,348,958	3,592,958	606,789,000	603,747,000	(3,042,000)
Other Governments							
Water	2,727,484	320,032	320,032	0	1,350,000	850,000	(500,000)
State	163,431	19,286	19,286	0	350,000	350,000	0
Federal	2,564,053	300,746	300,746	0	1,000,000	500,000	(500,000)
Total Other Governments	2,727,484	320,032	320,032	0	1,350,000	850,000	(500,000)
Revenue from Other Funds							
Water	37,212,139	375,000	617,938	242,938	79,941,000	61,189,862	(24,527,676)
General Fund	29,207,732	0	0	0	28,930,000	28,930,000	0
Aviation Fund	3,125,300	0	0	0	3,042,000	3,042,000	0
Employee Benefit Fund	213,200	375,000	617,938	242,938	155,000	375,000	220,000
Rate Stabilization Fund	4,665,907	0	0	0	47,814,000	28,842,862	(18,971,138)
Total Revenue from Other Funds	37,212,139	375,000	617,938	242,938	79,941,000	61,189,862	(24,527,676)
Total - All Sources	611,955,947	450,451,032	454,286,928	3,835,896	688,080,000	665,786,862	(22,293,138)

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Quarterly City Managers Report
Departmental Obligations Summary
Water Fund

For the Period Ending March 31, 2014

Department	FY'13 Year-End Actual	Fiscal Year 2014 Year to Date				Fiscal Year 2014 Full Year			
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under Adopted Budget Target Budget	
Division of Technology	14,045,690	13,867,163	11,391,919	2,475,244	17,621,132	16,751,456	16,751,456	869,676	0
Personal Services	4,039,582	3,953,812	3,230,435	123,377	5,601,271	4,731,595	4,731,595	869,676	0
Purchase of Services	9,214,801	9,428,082	7,753,576	1,674,506	10,814,511	10,814,511	10,814,511	0	0
Materials, Supplies & Equipment	791,307	1,085,269	407,908	677,361	1,205,350	1,205,350	1,205,350	0	0
Public Property	3,739,360	3,786,428	3,786,428	0	3,786,428	3,786,428	3,786,428	0	0
Purchase of Services	3,739,360	3,786,428	3,786,428	0	3,786,428	3,786,428	3,786,428	0	0
Office of Fleet Management	7,218,900	6,810,431	6,200,180	610,251	8,509,626	8,509,626	8,338,210	171,416	171,416
Personal Services	2,554,406	2,018,168	1,888,133	130,035	2,745,986	2,745,986	2,574,570	171,416	171,416
Purchase of Services	894,932	1,046,666	906,427	140,239	1,489,000	1,489,000	1,489,000	0	0
Materials, Supplies & Equipment	3,769,562	3,745,597	3,405,620	339,977	4,274,640	4,274,640	4,274,640	0	0
Water	303,053,691	224,114,490	213,640,294	10,474,196	336,270,850	321,036,850	319,127,381	17,143,469	1,909,469
Personal Services	85,257,781	64,148,815	65,089,691	(940,876)	93,863,950	89,035,750	89,711,976	4,151,974	(676,226)
Purchase of Services	116,003,428	119,411,949	109,003,258	10,408,691	136,195,600	128,128,300	124,985,559	11,210,041	3,142,741
Materials, Supplies & Equipment	43,135,966	40,553,726	39,547,345	1,006,381	47,655,000	46,008,700	46,008,700	1,646,300	0
Contributions, Indemnities & Taxes	5,090,210	0	0	0	100,000	0	0	100,000	0
Payments to Other Funds	53,566,306	0	0	0	58,456,300	57,864,100	58,421,146	35,154	(557,046)
Finance	96,328,789	76,639,699	76,639,699	0	118,912,000	121,468,164	121,468,164	(2,556,164)	0
Personal Services - Fringe Benefits	96,328,789	72,629,331	72,629,331	0	102,530,000	104,795,000	104,795,000	(2,265,000)	0
Contributions, Indemnities & Taxes	0	4,010,368	4,010,368	0	6,500,000	6,500,000	6,500,000	0	0
Advances & Misc. Pmts. / Future Labor Oblig.	0	0	0	0	9,882,000	10,173,164	10,173,164	(291,164)	0
Revenue	14,602,052	11,580,114	10,945,682	634,432	16,078,970	16,078,970	15,046,317	1,032,653	1,032,653
Personal Services	10,020,393	7,698,497	6,940,379	758,118	11,188,570	11,128,570	10,095,917	1,092,653	1,032,653
Purchase of Services	4,020,068	3,205,769	3,460,296	(254,527)	4,100,780	4,160,780	4,160,780	(60,000)	0
Materials, Supplies & Equipment	561,421	674,848	544,526	130,322	788,120	788,120	788,120	0	0
Contributions, Indemnities & Taxes	170	1,000	481	519	1,500	1,500	1,500	0	0
Sinking Fund	201,015,411	139,056,361	139,056,361	0	205,354,755	196,609,129	196,609,129	8,745,626	0
Debt Service	201,015,411	139,056,361	139,056,361	0	205,354,755	196,609,129	196,609,129	8,745,626	0
Procurement	68,882	48,928	38,174	10,754	69,028	69,028	69,028	0	0
Personal Services	68,882	48,928	38,174	10,754	69,028	69,028	69,028	0	0
Law	2,861,478	2,375,034	2,173,458	201,576	3,166,711	3,166,711	3,166,711	0	0
Personal Services	2,281,362	1,824,065	1,582,662	241,403	2,432,087	2,432,087	2,432,087	0	0
Purchase of Services	543,724	518,711	586,394	(67,683)	691,614	691,614	691,614	0	0
Materials, Supplies & Equipment	36,392	32,258	4,402	27,856	43,010	43,010	43,010	0	0
Mayor's Office of Transportation & Utilities	169,948	99,878	99,878	0	310,500	310,500	310,500	0	0
Personal Services	169,948	99,878	99,878	0	310,500	310,500	310,500	0	0
Purchase of Services	0	0	0	0	86,400	86,400	86,400	0	0
Total Water Fund	643,104,201	478,378,526	463,972,073	14,406,453	710,080,000	687,786,862	684,673,324	25,406,676	3,113,538
Personal Services	104,392,354	79,192,163	78,869,352	322,811	116,124,992	110,367,116	109,839,273	6,285,719	527,843
Personal Services - Fringe Benefits	96,328,789	72,629,331	72,629,331	0	102,530,000	104,795,000	104,795,000	(2,265,000)	0
Sub-Total Employee Compensation	200,721,143	151,821,494	151,498,683	322,811	218,654,992	215,162,116	214,634,273	4,020,719	527,843
Purchase of Services	134,416,313	137,397,605	125,496,379	11,901,226	157,164,333	149,157,033	146,014,292	11,150,041	3,142,741
Materials, Supplies & Equipment	48,294,648	46,091,698	43,909,801	2,181,897	53,966,120	52,319,820	52,319,820	1,646,300	0
Contributions, Indemnities & Taxes	5,090,380	4,011,368	4,010,849	519	6,601,500	6,501,500	6,501,500	100,000	0
Debt Service	201,015,411	139,056,361	139,056,361	0	205,354,755	196,609,129	196,609,129	8,745,626	0
Payments to Other Funds	53,566,306	0	0	0	58,456,300	57,864,100	58,421,146	35,154	(557,046)
Advances & Misc. Pmts. / Future Labor Oblig.	0	0	0	0	9,882,000	10,173,164	10,173,164	(291,164)	0

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Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund

For the Period Ending March 31, 2014

Department	FY'13 Year-End Actual	Fiscal Year 2014			Fiscal Year 2014				
		Year to Date			Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection		Current Projection (Over) / Under Adopted Budget Target Budget
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection		
Division of Technology	62	71	68	3	80	80	80	0	0
		55	49	6	55	55	55	0	0
Water	1,701	1,756	1,722	34	1,905	1,797	1,767	138	30
Revenue	239	268	222	46	270	270	249	21	21
Procurement	2	2	3	(1)	2	2	2	0	0
Law	30	32	29	3	32	32	32	0	0
Total Water Fund	2,086	2,184	2,093	91	2,344	2,236	2,185	159	51

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

AVIATION FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Aviation Fund**

All Departments
For the Period Ending March 31, 2014

Category	FY13 Year-End Actual	Fiscal Year 2014				Fiscal Year 2014			
		Year to Date		Actual		Full Year		Current Projection	
		Target Budget	Actual	Over / (Under) Target Budget	Actual	Target Budget	Current Projection	Adopted Budget	Target Budget
REVENUES									
Taxes									
Locally Generated Non - Tax Revenues	301,098,975	227,341,714	207,378,687	(19,963,027)		408,350,000	337,177,000	(71,173,000)	(36,168,000)
Other Governments	2,528,326	1,349,771	1,349,771	0		3,500,000	2,500,000	(1,000,000)	(2,150,000)
Revenues from Other Funds of City	988,626	0	0	0		2,675,000	1,090,000	(1,585,000)	(1,310,000)
Other Sources									
Total Revenues and Other Sources	304,615,927	228,691,485	208,728,458	(19,963,027)		414,525,000	340,767,000	(73,758,000)	(39,628,000)
OBLIGATIONS / APPROPRIATIONS									
Category	FY13 Year-End Actual	Target Budget	Actual	Over / (Under) Target Budget		Adopted Budget	Current Projection	Adopted Budget	Target Budget
Personal Services	60,460,980	45,935,629	45,430,847	504,782		65,602,312	63,204,937	2,397,375	1,883,324
Personal Services - Employee Benefits	49,929,254	39,682,862	39,682,862	0		48,814,000	54,818,000	(6,004,000)	0
Sub-Total Employee Compensation	110,390,234	85,618,491	85,113,709	504,782		114,416,312	118,022,937	(3,606,625)	1,883,324
Purchase of Services	97,824,324	95,723,307	99,579,532	(3,856,225)		122,386,139	107,979,639	14,406,500	6,784,779
Materials, Supplies and Equipment	9,760,843	12,466,438	8,429,996	4,036,442		17,868,857	16,921,357	1,520,224	572,724
Contributions, Indemnities and Taxes	1,945,850	1,553,303	896,550	656,753		8,217,000	5,167,000	3,050,000	1,250,000
Debt Service	109,520,947	32,799,147	32,799,147	0		135,848,692	127,348,000	8,500,692	11,324,069
Payment to Other Funds	9,870,171	0	0	0		21,973,000	8,873,000	13,100,000	5,000,000
Advances and Miscellaneous Payments	0	0	0	0		5,003,000	4,160,474	842,526	0
Total Obligations / Appropriations	339,312,369	228,160,686	226,818,934	1,341,752		425,713,000	387,899,683	37,813,317	26,814,896
Operating Surplus / (Deficit)	(34,696,442)	530,799	(18,090,476)	(18,621,275)		(11,188,000)	(47,132,683)	(35,944,683)	(12,813,104)
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS									
Prior Year Fund Balance	64,679,348	-	-	-		41,028,000	46,907,842	5,879,842	0
Net Adjustments - Prior Years	16,924,936	15,000,000	15,000,000	0		15,000,000	22,000,000	7,000,000	0
Total Net Adjustments	81,604,284	15,000,000	15,000,000	0		56,028,000	68,907,842	12,879,842	0
Preliminary Year End Fund Balance	46,907,842	15,530,799	(3,090,476)	(18,621,275)		44,840,000	21,775,159	(23,064,841)	(12,813,104)
Deferred Revenue - Airline Rates & Charges (See Note 1)	0	0	0	0		0	0	0	0
Year End Fund Balance	46,907,842	15,530,799	(3,090,476)	(18,621,275)		44,840,000	21,775,159	(23,064,841)	(12,813,104)

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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Quarterly City Managers Report
Analysis of Year-to-Date Variances
Aviation Fund
All Departments
For the Period Ending March 31, 2014

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Locally Generated Non-Tax	(\$19.9)	Variances are due to timing differences between projected revenues and actual receipts from: Space Rentals - (\$11.0) million, Landing Fees - (\$8.7) million, Car Rental - (\$0.3) million, Utilities - \$0.1 million, International Terminal Charges - \$0.1 million, Passenger Facilities Charges - \$0.1 million and Miscellaneous Revenues - (\$0.2) million.
Subtotal	(\$19.9)	
<u>Obligations / Appropriations</u>		
Personal Services	0.5	Variances are largely due to savings from vacant positions in several departments including: Fire, Commerce and Law..
Purchase of Services	(3.9)	Variances: Div. of Technology - \$0.6 million, Fleet Mgmt. - \$0.2 million, Commerce - (\$4.5) million and Law - (\$0.1) million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including consultant services and repairs and maintenance.
Materials, Supplies & Equipment	4.0	Variances: Div. of Technology - \$0.2 million, Fleet Mgmt. - \$3.3 million and Commerce - \$0.5 million are the result of timing differences between the the target budget plan and the actual processing of purchase orders for electrical supplies, vehicles, vehicle parts, and various types of equipment.
Contributions, Indemnities & Taxes	0.7	Variance is due to a lower estimate of township and county tax liability,
Subtotal	\$1.3	
Total	(\$18.6)	

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Quarterly City Managers Report
Analysis of Year-to-Date Variances
Aviation Fund
All Departments
For the Period Ending March 31, 2014

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Locally Generated Non-Tax	(\$19.9)	Variances are due to timing differences between projected revenues and actual receipts from: Space Rentals - (\$11.0) million, Landing Fees - (\$8.7) million, Car Rental - (\$0.3) million, Utilities - \$0.1 million, International Terminal Charges - \$0.1 million, Passenger Facilities Charges - \$0.1 million and Miscellaneous Revenues - (\$0.2) million.
Subtotal	(\$19.9)	
<u>Obligations / Appropriations</u>		
Personal Services	0.5	Variances are largely due to savings from vacant positions in several departments including: Fire, Commerce and Law..
Purchase of Services	(3.9)	Variances: Div. of Technology - \$0.6 million, Fleet Mgmt. - \$0.2 million, Commerce - (\$4.5) million and Law - (\$0.1) million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including consultant services and repairs and maintenance.
Materials, Supplies & Equipment	4.0	Variances: Div. of Technology - \$0.2 million, Fleet Mgmt. - \$3.3 million and Commerce - \$0.5 million are the result of timing differences between the the target budget plan and the actual processing of purchase orders for electrical supplies, vehicles, vehicle parts, and various types of equipment.
Contributions, Indemnities & Taxes	0.7	Variance is due to a lower estimate of township and county tax liability,
Subtotal	\$1.3	
Total	(\$18.6)	

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Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending March 31, 2014

Department	FY'13 Year-End Actual	Fiscal Year 2014 Year to Date			Fiscal Year 2014 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under) Adopted Budget
Local Non-Tax Revenues								
Fleet Management	20,179	16,770	588	(16,182)	25,000	20,000	20,000	0
Sale of Vehicles	20,179	16,770	588	(16,182)	25,000	20,000	20,000	0
Procurement	100,547	20,000	8,080	(11,920)	25,000	25,000	25,000	0
Miscellaneous	100,547	20,000	8,080	(11,920)	25,000	25,000	25,000	0
City Treasurer	333,164	(320,056)	(320,056)	0	1,000,000	2,000,000	2,000,000	0
Interest Earnings	333,164	(320,056)	(320,056)	0	1,000,000	2,000,000	2,000,000	0
Commerce - Division of Aviation	300,645,085	227,625,000	207,690,075	(19,934,925)	407,300,000	371,300,000	335,132,000	(72,168,000)
Concessions	34,122,498	26,000,000	26,043,873	43,873	36,000,000	36,000,000	36,000,000	0
Space Rentals	105,206,646	95,250,000	84,256,916	(10,993,084)	160,000,000	150,000,000	117,250,000	(42,750,000)
Landing Fees	60,025,474	58,500,000	49,758,162	(8,741,838)	76,000,000	65,000,000	65,000,000	0
Parking	24,040,892	875,000	866,980	(8,020)	25,000,000	25,000,000	25,100,000	100,000
Car Rental	19,711,042	14,750,000	14,418,151	(331,849)	22,000,000	22,500,000	22,500,000	0
Sale of Utilities	3,227,253	2,750,000	2,805,051	55,051	4,500,000	4,000,000	4,000,000	0
Overseas Terminal Facility Charges	10,800	0	0	0	0	0	0	0
International Terminal Charges	19,744,108	18,000,000	18,144,050	144,050	33,000,000	22,000,000	22,000,000	0
Passenger Facility Charge	31,159,879	8,000,000	8,116,226	116,226	32,800,000	32,800,000	33,282,000	482,000
Miscellaneous	3,396,493	3,500,000	3,280,666	(219,334)	18,000,000	14,000,000	10,000,000	(8,000,000)
Total Local Non-Tax Revenue	301,098,975	227,341,714	207,378,687	(19,963,027)	408,350,000	373,345,000	337,177,000	(71,173,000)
Other Governments								
Commerce - Division of Aviation	2,528,326	1,349,771	1,349,771	0	3,500,000	4,650,000	2,500,000	(1,000,000)
State	0	0	0	0	500,000	500,000	0	(500,000)
Federal	2,528,326	1,349,771	1,349,771	0	3,000,000	4,150,000	2,500,000	(500,000)
Total Other Governments	2,528,326	1,349,771	1,349,771	0	3,500,000	4,650,000	2,500,000	(1,000,000)
Revenue from Other Funds								
Commerce - Division of Aviation	988,626	0	0	0	2,675,000	2,400,000	1,090,000	(1,585,000)
General Fund	909,426	0	0	0	2,600,000	2,300,000	990,000	(1,610,000)
Employee Benefits Fund	79,200	0	0	0	75,000	100,000	100,000	25,000
Total Revenue from Other Funds	988,626	0	0	0	2,675,000	2,400,000	1,090,000	(1,585,000)
Total - All Sources	304,615,927	228,691,485	208,728,458	(19,963,027)	414,525,000	380,395,000	340,767,000	(73,758,000)

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund
For the Period Ending March 31, 2014

Department	FY'13 Year-End Actual	Fiscal Year 2014		Fiscal Year 2014			
		Year to Date		Full Year			
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection
Division of Technology	5,965,791	6,467,572	5,691,964	775,608	7,268,577	7,266,711	7,266,711
Personal Services	236,462	178,417	163,610	14,807	253,577	251,711	251,711
Purchase of Services	5,122,066	5,574,155	4,987,924	586,231	6,300,000	6,300,000	6,300,000
Materials, Supplies & Equipment	607,263	715,000	540,430	174,570	715,000	715,000	715,000
Police	14,050,011	10,092,907	10,077,018	15,889	14,632,054	14,603,712	14,603,712
Personal Services	13,896,988	9,938,907	9,923,018	15,889	14,477,054	14,449,712	14,449,712
Purchase of Services	77,023	77,000	77,000	0	77,500	77,000	77,000
Materials, Supplies & Equipment	76,000	77,000	77,000	0	77,500	77,000	77,000
Fire	5,645,326	5,513,339	5,230,608	282,731	6,203,000	7,218,580	7,218,580
Personal Services	5,505,326	5,397,539	5,153,108	244,431	6,040,000	7,055,580	7,055,580
Purchase of Services	15,000	15,000	15,000	0	15,000	15,000	15,000
Materials, Supplies & Equipment	125,000	100,800	62,500	38,300	125,000	125,000	125,000
Payments to Other Funds	0	0	0	0	23,000	23,000	23,000
Public Property	21,929,560	23,074,550	23,074,550	0	26,900,000	26,900,000	26,900,000
Purchase of Services	21,929,560	23,074,550	23,074,550	0	26,900,000	26,900,000	26,900,000
Office of Fleet Management	3,551,823	5,693,872	2,204,903	3,488,969	8,108,573	8,108,573	8,319,525
Personal Services	1,226,995	900,582	927,464	(26,882)	1,227,573	1,227,573	1,262,249
Purchase of Services	357,228	413,438	242,685	170,753	588,000	588,000	550,000
Materials, Supplies & Equipment	1,967,600	4,379,852	1,034,754	3,345,098	6,293,000	6,293,000	6,507,276
Finance	52,503,440	42,801,244	42,801,244	0	60,475,000	65,636,474	65,636,474
Personal Services - Fringe Benefits	49,929,254	39,682,862	39,682,862	0	48,814,000	54,814,000	54,814,000
Purchase of Services	2,574,186	2,665,079	2,665,079	0	4,146,000	4,146,000	4,146,000
Contributions, Indemnities & Taxes	0	453,303	453,303	0	2,512,000	2,512,000	2,512,000
Advances and Other Miscellaneous Payments	0	0	0	0	5,003,000	4,160,474	4,160,474
Sinking Fund	109,520,947	32,799,147	32,799,147	0	135,848,692	138,672,069	127,348,000
Debt Service	109,520,947	32,799,147	32,799,147	0	135,848,692	138,672,069	127,348,000
Commerce - Division of Aviation	124,249,150	100,174,917	103,435,398	(3,260,481)	164,075,423	144,106,779	128,405,000
Personal Services	38,104,864	28,301,375	28,180,243	121,132	41,918,423	40,418,000	38,500,000
Purchase of Services	67,350,072	63,579,756	68,096,596	(4,516,840)	83,868,000	76,246,779	69,500,000
Materials, Supplies & Equipment	6,978,193	7,193,786	6,715,312	478,474	10,634,000	9,687,000	8,900,000
Contributions, Indemnities & Taxes	1,945,850	1,100,000	443,247	656,753	5,705,000	3,905,000	2,655,000
Payments to Other Funds	0	0	0	0	21,950,000	13,850,000	8,850,000
Law	1,709,335	1,460,215	1,421,179	39,036	1,971,311	1,971,311	1,971,311
Personal Services	1,303,359	1,135,886	1,000,481	135,405	1,514,515	1,514,515	1,514,515
Purchase of Services	399,189	324,329	420,698	(96,369)	432,439	432,439	432,439
Materials, Supplies & Equipment	6,787	0	0	0	24,357	24,357	24,357
Mayor's Office of Transportation & Utilities	186,986	82,923	82,923	0	230,370	230,370	230,370
Personal Services	186,986	82,923	82,923	0	171,170	171,170	171,170
Purchase of Services	0	0	0	0	59,200	59,200	59,200
Total Aviation Fund	339,312,369	228,160,686	226,818,934	1,341,752	425,713,000	414,714,579	387,899,683
Personal Services	60,460,980	45,935,629	45,430,847	504,782	65,602,312	65,088,261	63,204,937
Personal Services - Fringe Benefits	49,929,254	39,682,862	39,682,862	0	48,814,000	54,814,000	54,814,000
Sub-Total Employee Compensation	110,390,234	85,618,491	85,113,709	504,782	114,416,312	119,906,261	118,022,937
Purchase of Services	97,824,324	95,723,307	99,579,532	(3,856,225)	122,386,139	114,764,418	107,979,639
Materials, Supplies & Equipment	9,760,843	12,466,438	8,429,996	4,036,442	17,868,857	16,921,357	16,348,633
Contributions, Indemnities & Taxes	1,945,850	1,553,303	896,550	656,753	8,217,000	6,417,000	5,167,000
Payments to Other Funds	109,520,947	32,799,147	32,799,147	0	135,848,692	138,672,069	127,348,000
Advances & Other Misc. Pmts./Future Labor Oblig	9,870,171	0	0	0	21,973,000	13,873,000	8,873,000
	0	0	0	0	5,003,000	4,160,474	4,160,474
Total	37,813,317	37,813,317	37,813,317	0	37,813,317	37,813,317	37,813,317
	26,814,896	26,814,896	26,814,896	0	26,814,896	26,814,896	26,814,896
	1,883,324	1,883,324	1,883,324	0	1,883,324	1,883,324	1,883,324
	1,883,324	1,883,324	1,883,324	0	1,883,324	1,883,324	1,883,324
	6,784,779	6,784,779	6,784,779	0	6,784,779	6,784,779	6,784,779
	5,724,724	5,724,724	5,724,724	0	5,724,724	5,724,724	5,724,724
	1,250,000	1,250,000	1,250,000	0	1,250,000	1,250,000	1,250,000
	11,324,069	11,324,069	11,324,069	0	11,324,069	11,324,069	11,324,069
	5,000,000	5,000,000	5,000,000	0	5,000,000	5,000,000	5,000,000

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending March 31, 2014

Department	FY'13 Year-End Actual	Fiscal Year 2014				Fiscal Year 2014				
		Year to Date			Actual (Over) / Under Target Budget	Full Year				
		Month End				Adopted Budget	Authorized Positions Target Budget	Current Projection	Current Projection (Over) / Under Adopted Budget Target Budget	
		Target Budget	Actual							
Division of Technology	3	4	3	1	4	4	4	3	1	1
	164	166	165	1	166	166	166	166	0	0
	154	155	154	1	155	155	155	155	0	0
	10	11	11	0	11	11	11	11	0	0
	70	65	61	4	71	65	65	65	6	0
	70	65	61	4	71	65	65	65	6	0
	0	0	0	0	0	0	0	0	0	0
	20	23	20	3	23	23	23	23	0	0
	780	791	780	11	850	805	805	805	45	0
	21	24	21	3	21	24	24	24	(3)	0
Total Aviation Fund		1,058	1,073	1,050	23	1,135	1,087	1,086	49	1

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2014

FOR THE PERIOD JANUARY 1, 2014 - MARCH 31, 2014

No.	Department	Amount	Grant Title	Source	Description
N/A		450,000.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill #130906
N/A		30,819,805.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill #140079
Total		31,269,805.00			

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

CASH FLOW FORECAST FOR FISCAL YEAR 2014

CASH FLOW PROJECTIONS
GENERAL FUND - FY2014

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2014

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Estimated Revenues
REVENUES															
Real Estate Tax	8.2	7.4	7.1	6.9	6.1	13.0	39.2	293.4	110.6	26.9	7.6	6.8	533.2		533.2
Total Wage Earnings, Net Profits	111.4	90.4	94.8	115.9	96.7	97.6	134.8	98.4	106.6	140.0	92.2	91.2	1269.9		1269.9
Realty Transfer Tax	15.2	13.0	12.7	12.2	11.7	12.1	12.8	9.8	17.5	14.8	15.0	13.8	160.5		160.5
Sales Tax	21.6	23.6	21.4	21.2	22.7	21.0	20.5	26.7	19.6	19.2	24.0	23.4	264.9		264.9
Business Income & Receipts Tax	5.3	5.4	18.8	17.1	(3.3)	7.1	9.8	4.4	51.0	236.8	104.2	4.8	461.3		461.3
Other Taxes	7.8	10.7	7.3	7.6	8.2	7.4	7.5	7.9	7.1	11.5	8.3	7.7	98.9		98.9
Locally Generated Non-tax	27.4	23.3	19.9	19.9	23.0	17.1	23.7	27.4	23.3	24.4	53.3	25.3	308.0		308.0
Total Other Governments	2.9	54.0	70.2	61.8	56.9	3.9	15.8	9.5	9.7	13.1	14.3	11.8	324.0	26.0	349.9
Total PICOA Other Governments	20.2	28.0	24.4	18.7	34.9	20.2	28.6	28.2	30.9	24.6	34.3	30.4	323.4		323.4
Interfund Transfers	0.0	8.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	14.0	6.0	28.4	38.5	66.9
Total Current Revenue	220.0	264.3	276.5	281.3	256.9	199.4	292.7	505.6	376.3	511.3	367.1	221.1	3772.5	64.5	3837.0
Collection of prior year(s) revenue	5.0	15.1	0.0	16.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	36.1		
Other fund balance adjustments															
TOTAL CASH RECEIPTS	224.9	279.4	276.5	297.4	256.9	199.4	292.7	505.6	376.3	511.3	367.1	221.1	3808.6		

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Vouchers Payable	Encumbrances	Estimated Obligations
EXPENSES AND OBLIGATIONS																
Payroll	84.7	108.3	105.6	149.2	139.0	113.8	111.6	104.9	106.5	143.5	106.1	127.8	1401.0	52.0		1453.0
Employee Benefits	34.0	42.6	41.0	76.8	49.5	35.2	41.5	37.3	56.2	47.8	38.0	41.5	541.4	17.7		559.1
Pension	3.7	(5.0)	4.7	56.2	(5.5)	(3.6)	(5.7)	120.4	511.6	(2.5)	(3.1)	(3.6)	667.5			667.5
Purchase of Services	35.1	60.7	58.2	75.2	63.0	50.1	47.9	64.9	62.3	64.7	56.9	58.0	696.8	23.7	79.1	799.6
Materials, Equipment	2.6	4.6	8.3	5.9	4.9	4.8	6.5	4.7	6.4	6.6	10.9	9.0	75.1	4.7	16.9	96.7
Contributions, Indemnities	16.6	3.0	11.0	5.4	90.3	38.2	3.7	5.4	8.9	4.9	17.9	3.0	208.2	1.2		209.4
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.5		0.5	0.5
Debt Service-Long Term	8.2	64.0	0.1	0.0	5.5	17.0	22.4	(0.3)	0.1	0.0	0.1	5.0	122.0			122.0
Interfund Charges/Payments to Other Funds	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	15.7	9.0	24.9	22.1		47.0
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	9.6	1.8	27.3	38.7			38.7
Current Year Appropriation	185.1	278.1	228.9	368.7	346.6	255.5	227.7	337.2	752.1	274.7	244.1	277.4	3776.2	121.4	95.9	3993.5
Prior Yr. Expenditures against Encumbrances	39.3	17.5	11.8	12.2	2.3	1.4	4.4	1.4	4.4	0.7	2.4	2.0	99.8			
Prior Yr. Salaries & Vouchers Payable	20.1	20.4	(19.3)	25.4	20.2	(14.2)	12.1	(14.9)	(93.2)	94.2	0.0	0.0	50.8			
TOTAL DISBURSEMENTS	244.4	316.0	221.5	406.2	369.2	242.6	244.3	323.7	663.3	369.6	246.5	279.4	3926.8			
Excess (Def) of Receipts over Disbursements	(19.5)	(36.6)	55.1	(108.8)	(112.3)	(43.2)	48.4	181.9	(287.1)	141.7	120.6	(58.3)				
Opening Balance	434.3	414.8	378.2	433.3	324.4	212.1	268.9	317.3	499.2	212.1	353.8	374.4				
TRAN	0.0	0.0	0.0	0.0	0.0	100.0	0.0	0.0	0.0	0.0	(100.0)	0.0				
CLOSING BALANCE	414.8	378.2	433.3	324.4	212.1	268.9	317.3	499.2	212.1	353.8	374.4	316.1				

CASH FLOW PROJECTIONS
CONSOLIDATED CASH - ALL FUNDS - FY2014

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2014

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	414.8	378.2	433.3	324.4	212.1	268.9	317.3	493.2	212.1	353.8	374.4	316.1
Grants Revenue	(67.5)	14.5	23.5	(17.9)	(78.3)	(116.1)	(125.2)	(120.5)	(86.4)	(91.4)	(72.8)	(88.4)
Community Development	(6.0)	(4.4)	(4.1)	(4.0)	(3.8)	(4.3)	(5.9)	(3.9)	(7.9)	(3.3)	(5.9)	(7.0)
Vehicle Rental Tax	6.8	7.4	2.9	3.3	3.8	4.2	4.6	5.0	5.3	5.7	6.1	6.6
Hospital Assessment Fund	11.8	10.3	9.9	9.3	9.0	8.5	8.4	8.0	7.6	7.3	7.0	6.7
Housing Trust Fund	16.5	17.4	18.0	18.0	17.8	18.1	18.3	18.3	18.4	17.0	13.8	14.2
Other Funds	7.0	11.9	33.1	35.0	16.4	15.6	15.4	19.4	7.6	15.6	13.6	29.8
TOTAL OPERATING FUNDS	383.5	435.3	516.6	368.2	177.1	194.9	232.8	425.5	156.7	304.6	336.2	278.0
Capital Improvement	230.0	228.8	228.0	212.7	203.1	196.7	187.0	178.9	174.5	168.0	160.5	153.0
Industrial & Commercial Dev.	3.6	3.6	3.9	3.9	3.9	3.9	3.9	4.0	4.0	4.0	3.3	3.3
TOTAL CAPITAL FUNDS	233.7	232.5	232.0	216.6	207.1	200.6	190.9	182.9	178.5	172.0	163.8	156.3
TOTAL FUND EQUITY	617.1	667.8	748.5	584.8	384.2	395.5	423.7	608.3	335.2	476.6	500.0	434.3

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2014

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2014

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

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profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

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connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. LEGAL COMPLIANCE

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

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the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.