

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019



**Budget Bureau
Office of Budget and Program Evaluation**

Office of the Director of Finance

May 15, 2019

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING MARCH 31, 2019

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation** in the **Office of the Director of Finance**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage: Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING March 31, 2019

Introduction

This Quarterly City Manager's Report for the third quarter of FY19 projects that the General Fund will end FY19 with a fund balance of \$280.8 million, \$58.1 million above the estimate included in last quarter's quarterly report, and \$141.3 million over the adopted budget and approved Five Year Plan.

Although the growth in the fund balance is positive, it remains below the 6-8% of revenues that the City has targeted within our fund balance policy. At 4.68% of revenues, this fund balance falls below the Government Finance Officers Association's recommendation of approximately 16% of revenues, so that the City has enough cushion to weather any economic challenges.

Revenues

Revenues are projected to finish \$78.7 million above the prior quarter's projection, mostly due to stronger tax receipts. The largest component of this increase is in the City's most volatile tax – the Business Income and Receipts Tax, or BIRT. The preliminary fourth quarter revenues have shown strength. However, due to the nature of this tax, taxpayers may be eligible for credits or refunds, which means that the results of this tax aren't fully recognized until the early fall, after tax returns have been processed. Based on discussions with other states and the City's economic forecasting consultant, this increase may be based upon tax changes from the TCJA (Tax Cuts and Jobs Act), which may be offset by reductions in FY20. As we prepare for the FY20-24 Five Year Plan using the FY20 Adopted Budget, we are therefore likely to adjust downwards the FY20 projection of the BIRT to balance the increase projected in this fiscal year.

The Real Estate Transfer Tax has also shown strength above the previous projection. A large commercial transaction of approximately \$450 million in April provided a significant boost. Sales tax receipts are also ahead of the current estimate, perhaps as a result of a stronger economy.

Locally Generated Non-Tax Revenues are now projected at \$12.2 million above last quarter's projection. \$7 million of this increased projection is in the Department of Licenses and Inspections, where revenues have been boosted due to higher building permit volume, food permit licensing and housing inspection fees.

Expenditures

Expenditures are expected to exceed last month's projections by \$20.5 million. Most of that increase is due to increased payroll costs projected in the Fire Department, because of minimum staffing requirements, a shortage of paramedics staffing medic units, additional medic units running on a seven day per week schedule with the new platoon schedule, and overtime backfill due to more frequent and larger cadet classes. Additionally, the City is planning to make a \$20.3 million payment into the capital fund to cover costs anticipated in FY20 without incurring the costs of debt service, using funds previously intended for the City's rainy day fund assuming

that the Charter was amended to permit this payment during the fiscal year. As the Charter was not amended, the funds will be used for another fiscally beneficial purpose.

Performance

The Department of Licenses and Inspections continues to meet or exceed each of its performance targets this quarter. The volume of permits issued continues to grow, with an 18.9% increase in volume this quarter compared to the third quarter of FY18. Despite this large volume increase, the Department is within all targets for wait times, and review times. Moreover, the number of imminently dangerous properties was 93 at the end of the third quarter, a 44% reduction from the point-in-time number in the third quarter of FY18. This is accompanied by a similar (46%) decrease in the median timeframe between when imminently dangerous properties are identified and demolished.

Global recycling challenges are continuing to affect the Streets Department's performance metrics. The diversion rate and the tons of recycling collected and disposed are down year-to-date from FY18, although a recently established contract should result in improvements for the fourth quarter. On-time collections are below the target levels, due to employee absenteeism issues that have been addressed, which should therefore improve in the fourth quarter. Positively, the Department is on track to resurface 95 miles this year and has dramatically improved the pothole response time to an average of one day in the third quarter of FY19, compared to the three days that were targeted and to the 4.2 days achieved in the third quarter of FY18.

Conclusion

In June, City Council is expected to adopt the FY20 Budget. The benefits of the higher fund balance in FY19 will flow into FY20, although some of the previously projected tax revenue projections may be modified downwards to adjust for the balancing of the BIRT receipts between FY19 and FY20 as discussed above. The Administration remains committed to improving fund balances so as to provide a cushion against a downturn in the economy that would both affect the City's revenues and expenditures and will strive to ensure the balance between investing in critical City services and preserving resources for the future.

Anna Adams
Budget Director
Office of Budget and Program Evaluation
Office of the Director of Finance
City of Philadelphia
May 15, 2019

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

GENERAL FUND BALANCE SUMMARY

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019
(000 Omitted)

Category	FY 2018 Actual	FISCAL YEAR 2019 YEAR TO DATE			FISCAL YEAR 2019 FULL YEAR				
		Target Budget	Actual *	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopt. Budget	Target Budget
<u>REVENUES</u>									
Taxes	3,401,829	2,277,576	2,300,197	22,621	3,445,678	3,461,694	3,528,213	82,535	66,519
Locally Generated Non - Tax Revenues	320,643	224,329	243,947	19,618	291,684	310,565	322,787	31,103	12,222
Revenues from Other Governments	323,948	245,284	241,106	(4,178)	337,470	315,918	315,918	(21,552)	0
Other Govts. - PICA City Account (1)	454,205	333,656	346,210	12,554	468,969	476,651	476,651	7,682	0
Sub-Total Other Governments	778,153	578,940	587,316	8,376	806,439	792,569	792,569	(13,870)	0
Revenues from Other Funds of City	55,437	0	0	0	73,108	72,916	72,916	(192)	0
Other Sources	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	4,556,062	3,080,845	3,131,460	50,615	4,616,909	4,637,744	4,716,485	99,576	78,741
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Category	FY 2018 Actual	Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) / Under	
Personal Services	1,690,081	1,258,224	1,258,224	0	1,738,441	1,759,693	1,771,525	(33,084)	(11,832)
Personal Services - Employee Benefits	1,314,021	1,126,218	1,126,218	0	1,360,238	1,375,589	1,375,589	(15,351)	0
Sub-Total Employee Compensation	3,004,102	2,384,442	2,384,442	0	3,098,679	3,135,282	3,147,114	(48,435)	(11,832)
Purchase of Services	891,074	773,654	773,654	0	951,665	954,477	956,543	(4,878)	(2,066)
Materials, Supplies and Equipment	102,191	81,455	81,455	0	114,356	121,702	123,079	(8,723)	(1,377)
Contributions, Indemnities and Taxes	195,197	212,058	212,058	0	282,185	282,085	286,985	(4,800)	(4,900)
Debt Service	148,795	158,862	158,862	0	169,496	169,496	169,496	0	0
Payments to Other Funds	61,495	25,442	25,442	0	38,096	86,878	87,178	(49,082)	(300)
Advances & Miscellaneous Payments	0	0	0	0	71,020	53,573	53,573	17,447	0
Total Obligations / Appropriations	4,402,854	3,635,913	3,635,913	0	4,725,497	4,803,493	4,823,968	(98,471)	(20,475)
Operating Surplus (Deficit)	153,208	(555,068)	(504,453)	50,615	(108,588)	(165,749)	(107,483)	1,105	58,266
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Net Adjustments - Prior Years	26,331	0	0	0	19,500	19,500	19,500	0	0
Operating Surplus/(Deficit) & Prior Year Adj.	179,539	(555,068)	(504,453)	50,615	(89,088)	(146,249)	(87,983)	1,105	58,266
Prior Year Fund Balance	189,244	0	0	0	228,545	368,783	368,783	140,238	0
Year End Fund Balance	368,783	(555,068)	(504,453)	50,615	139,457	222,534	280,800	141,343	58,266

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

* Current year revenue actuals are displayed using an accrual basis of accounting, rather than a cash basis.

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019
Amounts in Millions

Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
City Wage Tax No Variance to Report.	\$0.0			FY 2018 Base FY 2018 Projection (6/30/2018 QCMR): \$1,527.6 FY 2018 Actual: \$1,536.9 Increase: \$9.3 FY 2018 to FY 2019 Base Growth Rate: Budgeted Growth Rate: 3.79% Current Estimated Growth Rate: 3.03% FY 2018 Tax Rate: Res.: 2.3907% City , 1.5% PICA : Non-Res.: 3.4654% City FY 2019 Tax Rate: Res.: 2.3809% City , 1.5% PICA : Non-Res.: 3.4567% City
Real Estate Tax No Variance to Report.	\$0.0			FY 2018 Base FY 2018 Projection (6/30/2018 QCMR): \$612.2 FY 2018 Actual: \$611.3 Decrease: (\$0.9) FY 2018 to FY 2019 Base Growth Rate: Budgeted Growth Rate: 12.32% Residential, 5.13% Commercial Current Estimated Growth Rate: 12.32% Residential, 5.13% Commercial FY 2018 Tax Rate: .6317% City plus .7681% School District Total 1.3998% FY 2019 Tax Rate: .6317% City plus .7681% School District Total 1.3998%
Business Income & Receipts Increased estimate based on the strength of preliminary 4th quarter BIRT revenues.	\$49.1			FY 2018 Base (includes Current & Prior) FY 2018 Projection (6/30/2018 QCMR): \$413.5 FY 2018 Actual: \$446.1 Increase: \$32.6 FY 2018 to FY 2019 Base (includes Current & Prior) Growth Rate: Budgeted Growth Rate: 5.46% Current Estimated Growth Rate: 13.69% FY 2018 Tax Rate: 1.415 mills on gross receipts and 6.30% of net income FY 2019 Tax Rate: 1.415 mills on gross receipts and 6.25% of net income
Sales Tax Increased estimate based on the strength of preliminary 4th quarter receipts.	\$4.8			FY 2018 Base FY 2018 Projection (6/30/2018 QCMR): \$204.5 FY 2018 Actual: \$198.4 Decrease: (\$6.1) FY 2018 to FY 2019 Base Growth Rate: Budgeted Growth Rate: 3.8% Current Estimated Growth Rate: 5.54% FY 2018 Tax Rate: 2% FY 2019 Tax Rate: 2%
Real Estate Transfer Tax Increased estimate based on the strength of preliminary 4th quarter collections.	\$11.7			FY 2018 Base FY 2018 Projection (6/30/2018 QCMR): \$313.2 FY 2018 Actual: \$331.5 Increase: \$18.3 FY 2018 to FY 2019 Base Growth Rate: Budgeted Growth Rate: -6.25% Current Estimated Growth Rate: -4.42% FY 2018 Tax Rate: 3.1% FY 2019 Tax Rate: 3.278%
Other Taxes	\$0.9			
Total Variance From TB Plan	\$66.5	\$0.0	\$66.5	
Difference between FY 2019 Adopted Budget and TB Plan		\$16.0		
Total Variance From Budget	\$66.5	\$16.0	\$82.5	

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019
(000 Omitted)

Category	FY18 Actual	YEAR TO DATE			FISCAL YEAR 2019					
		Target Budget	Actual	Actual Over (Under) Target Budget	FULL YEAR					
					Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under) Adopted Target		
TAX REVENUES										
Wage & Earnings	1,536,868	1,088,404	1,082,086	(6,318)	1,580,313	1,566,260	1,566,260	(14,053)	0	
	5,389	7,601	(596)	(8,197)	8,250	5,400	5,400	(2,850)	0	
	1,542,257	1,096,005	1,081,490	(14,515)	1,588,563	1,571,660	1,571,660	(16,903)	0	
Real Property	611,346	569,442	606,329	36,887	630,748	621,672	621,672	(9,076)	0	
	39,090	22,996	22,681	(315)	38,332	38,332	38,332	0	0	
	650,436	592,438	629,010	36,572	669,080	660,004	660,004	(9,076)	0	
Business Income & Receipts *	446,071	120,531	128,042	7,511	425,192	454,156	503,293	78,101	49,137	
Sales	198,405	98,583	96,326	(2,257)	216,524	210,404	215,156	(1,368)	4,752	
Real Estate Transfer	331,517	226,909	221,435	(5,474)	310,498	323,014	334,686	24,188	11,672	
Net Profits	32,297	8,945	8,577	(368)	31,170	36,569	36,569	5,399	0	
Parking	96,473	64,168	63,967	(201)	100,673	98,141	98,141	(2,532)	0	
Amusement	22,970	16,936	17,984	1,048	22,213	26,937	27,895	5,682	958	
Beverage	77,421	50,005	50,121	116	78,038	76,647	76,647	(1,391)	0	
Other	3,982	3,056	3,245	189	3,727	4,162	4,162	435	0	
TOTAL TAX REVENUE		3,401,829	2,277,576	2,300,197	22,621	3,445,678	3,461,694	3,528,213	82,535	66,519
Analysis of City/PICA Wage, Earnings and Net Profits Tax										
City Wage & Earnings Tax	1,542,257	1,096,005	1,081,490	(14,515)	1,588,563	1,571,660	1,571,660	(16,903)	0	
	465,898	367,342	370,050	2,708	487,855	491,890	491,890	4,035	0	
	2,008,155	1,463,347	1,451,540	(11,807)	2,076,418	2,063,550	2,063,550	(12,868)	0	
City Net Profits Tax	32,297	8,945	8,577	(368)	31,170	36,569	36,569	5,399	0	
	31,077	6,497	8,510	2,013	28,166	31,813	31,813	3,647	0	
	63,374	15,442	17,087	1,645	59,336	68,382	68,382	9,046	0	
PICA Wage & Earnings Tax	465,898	367,342	370,050	2,708	487,855	491,890	491,890	4,035	0	
	31,077	6,497	8,510	2,013	28,166	31,813	31,813	3,647	0	
	496,975	373,839	378,560	4,721	516,021	523,703	523,703	7,682	0	
Total PICA Wage, Earn., & NP Tax	42,770	40,183	32,350	(7,833)	47,052	47,052	47,052	0	0	
	454,205	333,656	346,210	12,554	468,969	476,651	476,651	7,682	0	

* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.

Summary Table R-3
Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019
Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Locally Generated Non-Tax				
Police	\$1.0			Increased estimate as the remainder of FY18 overtime reimbursement was not booked as a cost offset due to accounting limitations.
Public Health	\$0.5			Increased estimate due to higher pharmacy volume and associated reimbursement.
Licenses & Inspections	\$7.0			Increased revenue due to higher building permit volume, food service licensing and housing inspection.
City Treasurer	\$3.7			Additional revenue collection is anticipated through the financial investments made by the CTO.
Total Variance From TB Plan	\$12.2	\$0.0	\$12.2	
Difference between FY 2019 Adopted Budget and TB Plan		\$5.0		
Total Variance From Budget	\$12.2	\$5.0	\$17.2	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Net Revenue from Other Funds	\$0.0			No variance to report.
Net Adjustments - Prior Years	\$0.0			No variance to report.
Total Other Sources	\$0.0	\$0.0	\$0.0	

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019
(000 omitted)

Category	FY18 Actual	FISCAL YEAR 2019							
		YEAR TO DATE		Actual Over (Under) Target Budget	FULL YEAR				
		Target Budget	Actual		Adopted Budget	Current Projection	Current Projection Over (Under) Adopted	Target	
LOCAL NON-TAX REVENUES									
Office of Technology	23,415	17,523	16,655	(868)	24,598	23,534	23,534	(1,064)	0
Cable TV Franchise Fees	23,068	17,474	16,551	(923)	24,363	23,299	23,299	(1,064)	0
Other	347	49	104	55	235	235	235	0	0
Managing Director	901	1,488	1,526	38	824	1,612	1,612	788	0
Police	6,774	6,770	11,013	4,243	4,270	5,770	6,770	2,500	1,000
Streets	21,918	19,325	19,590	265	28,153	27,164	27,164	(989)	0
Street Permits	4,560	4,200	3,954	(246)	5,250	5,250	5,250	0	0
Collection Fees - PHA	1,077	1,105	710	(395)	1,300	1,300	1,300	0	0
Commercial Property Collection Fee	13,895	12,852	12,148	(704)	15,120	15,120	15,120	0	0
Other	2,386	1,168	2,778	1,610	6,483	5,494	5,494	(989)	0
Fire	42,676	30,515	29,815	(700)	40,950	40,950	40,950	0	0
Emergency Medical Service Fees	41,423	30,000	28,886	(1,114)	40,000	40,000	40,000	0	0
Other	1,253	515	929	414	950	950	950	0	0
Public Health (1)	24,506	19,496	21,978	2,482	23,770	24,370	24,870	1,100	500
Parks & Recreation	3,515	1,181	1,255	74	1,969	1,969	1,969	0	0
Public Property	4,303	2,869	3,248	379	6,350	5,100	5,100	(1,250)	0
Commissions - Transit Shelters	2,515	2,100	2,180	80	2,800	2,800	2,800	0	0
Sale/Lease of Capital Assets	553	0	0	0	1,250	0	0	(1,250)	0
Other	1,235	769	1,068	299	2,300	2,300	2,300	0	0
Human Services (1)	2,845	1,977	1,880	(97)	3,495	3,295	3,295	(200)	0
Fleet Management	3,405	2,827	2,549	(278)	4,075	3,325	3,325	(750)	0
Fuel & Warranty Reimbursements	2,020	1,800	1,316	(484)	3,000	2,250	2,250	(750)	0
Other	1,385	1,027	1,233	206	1,075	1,075	1,075	0	0
Licenses & Inspections	66,205	46,332	53,147	6,815	59,676	66,188	73,188	13,512	7,000
Records	18,025	13,686	13,159	(527)	18,750	18,750	18,750	0	0
Recording of Legal Instruments	12,575	9,713	9,144	(569)	12,950	12,950	12,950	0	0
Other	5,450	3,973	4,015	42	5,800	5,800	5,800	0	0
Finance	17,931	8,163	9,719	1,556	7,595	11,595	11,595	4,000	0
Reimbursements - Prescriptions / Other	15,901	6,745	8,590	1,845	5,635	9,635	9,635	4,000	0
Employee Health Benefit Charges	1,427	1,313	1,049	(264)	1,750	1,750	1,750	0	0
Other	603	105	80	(25)	210	210	210	0	0
Revenue	4,561	3,053	3,477	424	4,299	6,001	6,001	1,702	0
Non-Profit Contribution Program	2,918	2,373	1,781	(592)	2,600	3,650	3,650	1,050	0
Casino Settlement Agreement Payments	614	0	757	757	614	1,266	1,266	652	0
Other	1,029	680	939	259	1,085	1,085	1,085	0	0
City Treasurer	11,354	2,120	8,228	6,108	2,500	5,850	9,572	7,072	3,722
Interest Earnings	10,979	1,838	6,804	4,966	1,900	5,250	8,972	7,072	3,722
Other	375	282	1,424	1,142	600	600	600	0	0
Free Library	1,058	421	913	492	1,297	1,052	1,052	(245)	0
Chief Administrator	10,554	7,200	6,967	(233)	10,250	10,320	10,320	70	0
Burglar Alarm Licenses Fees & Fines	4,480	3,169	3,011	(158)	4,875	4,875	4,875	0	0
Solid Waste Code Violations (SWEEP)	4,803	4,031	3,916	(115)	5,375	5,375	5,375	0	0
Other	1,271	0	40	40	0	70	70	70	0

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019
(000 omitted)

Category	FY18 Actual	FISCAL YEAR 2019									
		YEAR TO DATE				FULL YEAR					
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Adopted	Current Projection Over (Under) Target		
Register of Wills	4,220	5,037	5,985	948	3,950	7,195	7,195	3,245	0		
	15,356	9,037	9,144	107	11,296	11,296	11,296	0	0		
	33,194	22,381	20,920	(1,461)	29,725	32,075	32,075	2,350	0		
	20,069	15,000	13,980	(1,020)	18,250	20,000	20,000	1,750	0		
	836	1,125	672	(453)	1,500	1,500	1,500	0	0		
	4,969	3,750	3,527	(223)	7,200	5,000	5,000	(2,200)	0		
	5,324	2,419	2,674	255	2,225	3,225	3,225	1,000	0		
	1,996	87	67	(20)	550	2,350	2,350	1,800	0		
	3,927	2,928	2,779	(149)	3,892	3,154	3,154	(738)	0		
	320,643	224,329	243,947	19,618	291,684	310,565	322,787	31,103	12,222		
TOTAL LOCAL NON-TAX REVENUE											
OTHER GOVERNMENTS											
MICHIGAN CITY ACCOUNT (2)	454,205	333,656	346,210	12,554	468,969	476,651	476,651	7,682	0		
	100	202	0	(202)	202	202	202	0	0		
	100	202	0	(202)	202	202	202	0	0		
	2,490	2,400	2,552	152	3,200	3,200	3,200	0	0		
	2,490	2,400	2,552	152	3,200	3,200	3,200	0	0		
	3,157	2,831	2,739	(92)	3,325	3,325	3,325	0	0		
	2,500	2,500	2,500	0	2,500	2,500	2,500	0	0		
	657	331	239	(92)	825	825	825	0	0		
	62,510	28,486	36,136	7,650	82,896	62,792	62,792	(20,104)	0		
	18,000	9,000	0	(9,000)	18,000	18,000	18,000	0	0		
TOTAL OTHER GOVERNMENTS											
778,153	578,940	587,316	8,376	806,439	792,569	792,569	(13,870)	0			

(1) See Table R-5 for detail.

(2) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019
(000 omitted)

AGENCY AND REVENUE SOURCE	FY18 Actual	FY 19 Adopted Budget	FY 19 Target Budget	FY 19 Current Projection	Increase/ (Decrease) vs Target
PUBLIC HEALTH					
Local Non-Tax Revenue:					
Payments for Patient Care	17,000	17,145	17,145	17,145	0
Pharmacy Fees	3,224	2,000	2,600	3,100	500
Environmental User Fees	3,650	4,125	4,125	4,125	0
Other	632	500	500	500	0
Subtotal Local Non-Tax	24,506	23,770	24,370	24,870	500
Revenue from Other Governments:					
State:					
County Health	12,795	9,706	9,706	9,706	0
Medical Assistance-Outpatient (Health Centers)	1,677	13,466	3,329	3,329	0
Medical Assistance-Nursing Home	18,862	18,147	18,147	18,147	0
Capital Improvements-Nursing Home	463	460	460	460	
Federal:					
Medicare-Outpatient (Health Centers)	2,060	2,791	2,791	2,791	0
Medicare-Home Care (Nursing Home)	893	1,476	1,476	1,476	0
Medical Assistance-Outpatient (Health Centers)	2,050	14,015	4,048	4,048	0
Medical Assistance-Nursing Home	23,053	22,175	22,175	22,175	0
Capital Improvements-Nursing Home	598	600	600	600	0
Summer Food Inspection	59	60	60	60	0
Subtotal Other Governments	62,510	82,896	62,792	62,792	0
TOTAL PUBLIC HEALTH	87,016	106,666	87,162	87,662	500
HUMAN SERVICES					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	2,623	3,395	3,195	3,195	0
Other	222	100	100	100	0
Subtotal Local Non-Tax	2,845	3,495	3,295	3,295	0
TOTAL HUMAN SERVICES	2,845	3,495	3,295	3,295	0

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2019 for FY 2019 Reasons/Comments
City Commissioner		(\$2.2)	(\$2.2)	Increase for voting machine and electronic poll book costs.
Finance		(\$20.3)	(\$20.3)	Increase payment to Capital Fund
Finance- Budget Stabilization	\$20.0	\$0.0	\$20.0	Reserve no longer required in FY 19
Finance- School District		(\$4.9)	(\$4.9)	Increase Contribution (Revenue offset)
Fire		(\$12.0)	(\$12.0)	Payroll expenses higher than anticipated
Fleet Management		(\$0.6)	(\$0.6)	Increase for Fire specialized vehicle repairs and parking expenses.
Managing Director - Legal Services		(\$0.5)	(\$0.5)	Increase for contractual obligations.
TOTAL VARIANCE FROM TARGET BUDGET PLAN	\$20.0	(\$40.5)	(\$20.5)	
Difference between FY2019 Adopted Budget and FY2019 Target Budget Plan Obligations	\$0.0	(\$78.0)	(\$78.0)	
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
TOTAL VARIANCE FROM BUDGET	\$20.0	(\$118.5)	(\$98.5)	

Note: The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING MARCH 31, 2019

DEPARTMENT	FY 2018 ACTUAL	FISCAL YEAR 2019 YEAR TO DATE			FISCAL YEAR 2019 FULL YEAR			
		TARGET BUDGET PLAN	ACTUAL		ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET
			TARGET	ACTUAL				
Art Museum Subsidy	2,550,500	1,912,500	1,912,500	1,912,500	2,550,000	2,550,000	2,550,000	0
Atwater Kent Museum	306,771	187,500	187,500	187,500	250,000	250,000	250,000	0
Auditing (City Controller's Office)	8,762,254	6,533,467	6,533,467	6,533,467	8,833,008	9,209,745	9,209,745	(316,737)
Board of Ethics	974,344	677,568	677,568	677,568	1,074,792	1,098,971	1,098,971	(24,179)
Board of Revision of Taxes	952,531	719,096	719,096	719,096	1,046,903	1,071,422	1,071,422	(24,519)
City Commissioners (Election Board)	10,124,526	6,951,324	6,951,324	6,951,324	10,351,881	13,753,477	15,928,677	(5,576,796)
City Council	16,959,076	12,187,732	12,187,732	12,187,732	17,225,693	17,807,973	17,807,973	(582,280)
City Planning Commission	0	0	0	0	0	0	0	0
City Representative	1,116,837	810,862	810,862	810,862	1,158,249	1,223,288	1,223,288	(65,039)
City Treasurer	1,177,474	1,322,887	1,322,887	1,322,887	1,692,315	1,725,724	1,725,724	(33,409)
Civil Service Commission (1)	193,463	151,789	151,789	151,789	16,645,428	201,591	201,591	16,443,837
Commerce	5,581,442	5,198,823	5,198,823	5,198,823	6,013,658	7,415,783	7,415,783	(1,402,125)
Commerce-Convention Center Subsidy	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	0
Commerce-Economic Stimulus	2,854,448	1,154,121	1,154,121	1,154,121	2,397,004	1,242,883	1,242,883	1,154,121
District Attorney	35,520,200	27,755,941	27,755,941	27,755,941	41,792,293	41,832,195	41,832,195	(39,902)
Finance	44,263,571	37,148,082	37,148,082	37,148,082	24,790,260	44,592,419	64,892,419	(40,102,159)
Finance-Budget Stabilization Reserve	0	0	0	0	0	20,000,000	0	20,000,000
Finance-Disability-Reg #32 Payroll	2,556,892	1,838,573	1,838,573	1,838,573	2,650,000	2,650,000	2,650,000	0
Finance-Federal Grant Reserve	0	0	0	0	53,573,000	53,573,000	53,573,000	0
Finance-Community College Subsidy	30,409,207	31,909,207	31,909,207	31,909,207	32,409,207	32,409,207	32,409,207	0
Finance - Employee Benefits	1,314,021,386	1,126,217,634	1,126,217,634	1,126,217,634	1,360,238,207	1,375,589,153	1,375,589,153	(15,350,946)
Unemployment Compensation	3,492,886	2,719,630	2,719,630	2,719,630	4,080,260	4,080,260	4,080,260	0
Employee Disability	56,011,219	52,833,772	52,833,772	52,833,772	61,799,849	61,799,849	61,799,849	0
Pension Obligation Bonds	110,159,328	104,392,439	104,392,439	104,392,439	110,077,649	110,077,649	110,077,649	0
Pension	607,875,436	558,816,615	558,816,615	558,816,615	561,418,620	561,418,620	561,418,620	0
Pension-Sales Tax	24,202,319	0	0	0	48,262,124	45,202,397	45,202,397	3,059,727
Pension-Plan 10	201,237	239,148	239,148	239,148	0	0	0	0
FICA	80,441,125	61,855,680	61,855,680	61,855,680	78,631,100	78,631,100	78,631,100	0
Flex Cash Payments	645,989	623,539	623,539	623,539	800,000	800,000	800,000	0
Health / Medical	418,230,169	334,897,888	334,897,888	334,897,888	481,764,702	500,175,375	500,175,375	(18,410,673)
Group Life Insurance	7,782,681	5,949,187	5,949,187	5,949,187	8,407,794	8,407,794	8,407,794	0
Group Legal	4,769,947	3,782,561	3,782,561	3,782,561	4,849,842	4,849,842	4,849,842	0
Tool Allowance	209,050	107,175	107,175	107,175	146,267	146,267	146,267	0
Finance-Hero Scholarship Awards	2,000	0	0	0	25,000	25,000	25,000	0
Finance-Indemnities	0	29,343,139	29,343,139	29,343,139	48,780,000	48,780,000	48,780,000	0
Finance-Refunds	10,202	18,279	18,279	18,279	250,000	250,000	250,000	0
Finance-School District Contribution	104,348,281	135,652,906	135,652,906	135,652,906	180,870,541	185,770,541	185,770,541	(4,900,000)
Finance-Witness Fees	86,141	70,490	70,490	70,490	171,518	171,518	171,518	0
Fire	268,563,285	220,940,524	220,940,524	220,940,524	277,613,180	294,185,387	306,185,387	(28,572,207)
First Judicial District	114,171,926	79,896,023	79,896,023	79,896,023	109,556,573	112,731,854	112,731,854	(3,175,281)
Fleet Management	45,083,004	36,945,906	36,945,906	36,945,906	49,062,057	49,226,289	49,827,789	(765,732)
Fleet Management - Vehicle Purchases	19,340,817	14,040,255	14,040,255	14,040,255	14,797,739	14,797,739	14,797,739	0
Free Library	41,794,729	32,090,886	32,090,886	32,090,886	41,286,517	42,265,871	42,265,871	(979,354)
Historical Commission	0	0	0	0	0	0	0	0
Human Relations Commission	2,079,631	1,542,621	1,542,621	1,542,621	2,202,336	2,297,418	2,297,418	(95,082)
Human Services	108,622,882	93,300,139	93,300,139	93,300,139	112,073,598	112,073,598	112,073,598	0
Labor	1,445,501	1,243,148	1,243,148	1,243,148	1,746,946	2,014,103	2,014,103	(267,157)
Law	14,800,512	12,612,865	12,612,865	12,612,865	15,835,164	16,066,096	16,066,096	(230,932)

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING MARCH 31, 2019

DEPARTMENT	FY 2018 ACTUAL	FISCAL YEAR 2019 YEAR TO DATE			FISCAL YEAR 2019 FULL YEAR			
		TARGET BUDGET PLAN	ACTUAL		ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET
Licenses & Inspections	35,400,379	27,601,917	27,601,917	0	37,507,876	37,979,690	37,979,690	(471,814)
L&I Board of Building Standards	67,339	59,647	59,647	0	75,419	78,574	78,574	(3,155)
L&I Board of L & I Review	153,135	107,455	107,455	0	172,720	172,720	172,720	0
L&I-Zoning Board of Adjustment	0	0	0	0	0	0	0	0
Managing Director's Office	43,263,090	33,410,826	33,410,826	0	46,633,137	51,457,908	51,457,908	(4,824,771)
Managing Director-Legal Services	48,824,041	49,289,541	49,289,541	0	50,375,841	51,075,841	51,075,841	(1,198,550)
Mayor's Office	4,097,960	3,953,248	3,953,248	0	5,316,168	5,528,157	5,528,157	(211,989)
Mayor's Office-Scholarships	170,500	181,000	181,000	0	200,000	200,000	200,000	0
Mayor's Office-Comm. Empowerment & Opp.	2,146,763	90,000	90,000	0	90,000	90,000	90,000	0
Mural Arts Program	1,921,140	1,872,388	1,872,388	0	2,034,016	2,084,602	2,084,602	(50,586)
Office of Arts and Culture	4,132,910	4,172,959	4,172,959	0	4,172,855	4,335,840	4,335,840	(162,985)
Office of Behavioral Hlth & Intellectual Disability	14,683,674	16,385,883	16,385,883	0	14,202,289	17,131,339	17,131,339	(2,929,050)
Office of the Chief Administrative Officer	5,894,030	4,922,272	4,922,272	0	6,619,329	6,548,985	6,548,985	70,344
Office of Education	23,073,129	25,371,595	25,371,595	0	24,949,452	29,510,497	29,510,497	(4,561,045)
Office of Homeless Services	48,016,836	51,581,148	51,581,148	0	52,761,498	56,816,894	56,816,894	(4,055,396)
Office of Housing and Comm. Development	0	0	0	0	0	0	0	0
Office of Human Resources	5,626,437	4,303,263	4,303,263	0	6,343,869	6,535,350	6,535,350	(191,481)
Office of Innovation and Technology-Base	61,598,068	47,180,233	47,180,233	0	65,491,927	66,596,229	66,596,229	(1,104,302)
Office of Innovation and Technology-911	14,748,137	11,335,897	11,335,897	0	35,380,008	35,380,008	35,380,008	0
Office of the Inspector General	1,487,259	1,107,319	1,107,319	0	1,636,311	1,680,441	1,680,441	(44,130)
Office of Property Assessment	13,434,758	10,248,487	10,248,487	0	14,216,425	14,714,490	14,714,490	(498,065)
Office of Sustainability	908,498	795,923	795,923	0	949,327	963,258	963,258	(13,931)
Parks and Recreation	64,066,064	48,830,284	48,830,284	0	66,062,181	67,198,713	67,198,713	(1,136,532)
Planning & Development	8,216,495	8,713,655	8,713,655	0	12,811,669	12,973,533	12,973,533	(161,864)
Police	712,744,848	502,378,606	502,378,606	0	709,492,944	711,140,370	711,140,370	(1,647,426)
Prisons	258,968,396	194,751,935	194,751,935	0	249,371,806	250,152,237	250,152,237	(780,431)
Procurement	4,789,509	3,898,369	3,898,369	0	4,938,442	5,014,187	5,014,187	(75,745)
Public Health	135,237,848	107,644,474	107,644,474	0	156,633,875	140,042,886	140,042,886	16,590,989
Public Property	63,077,078	32,029,701	32,029,701	0	67,881,546	68,581,774	68,581,774	(700,228)
Public Property-SEPTA Subsidy	81,946,000	63,456,000	63,456,000	0	84,608,000	84,608,000	84,608,000	0
Public Property-Space Rentals	21,553,679	21,046,079	21,046,079	0	22,457,948	22,457,948	22,457,948	0
Public Property-Utilities	24,580,646	17,749,660	17,749,660	0	25,008,269	25,008,269	25,008,269	0
Records	4,429,732	3,355,516	3,355,516	0	4,768,507	4,826,755	4,826,755	(58,248)
Register of Wills	4,126,862	3,142,920	3,142,920	0	4,438,881	4,438,881	4,438,881	0
Revenue	29,308,141	23,058,222	23,058,222	0	30,707,541	31,251,491	31,251,491	(543,950)
Sheriff	28,432,276	21,464,224	21,464,224	0	26,150,422	26,212,604	26,212,604	(62,182)
Sinking Fund Commission (Debt Service)	265,503,720	245,986,534	245,986,534	0	295,032,504	295,032,504	295,032,504	0
Streets-Disposal	40,077,018	38,162,382	38,162,382	0	39,490,785	42,440,785	42,440,785	(2,950,000)
Streets	112,473,629	70,899,141	70,899,141	0	102,490,485	104,278,956	104,278,956	(1,788,471)
TOTAL GENERAL FUND	4,402,853,857	3,635,912,990	3,635,912,990	0	4,725,497,339	4,803,492,961	4,823,968,211	(98,470,872)
(20,475,250)								

(1) Includes Provision for Future Labor Obligations

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2019

Department / Category	FY 16 Year End Actual	FY 17 Year End Actual	FY 18 Year End Actual	FY 2019 YEAR TO DATE				FY 2019 FULL YEAR					
				Target Budget		Actual		Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under		
				Plan	Actual	Target Budget	Actual				Adopted Budget	Target Budget	
Atwater Kent Museum													
Full-Time Positions	3	4	4	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	223,470	248,440	256,771	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	2,687	3,134	2,413	0	0	0	0	0	0	0	0	0	0
Auditing													
Full-Time Positions	137	127	116	123	123	123	0	134	134	134	0	0	0
Class 100 Total Oblig./Approp.	7,994,175	8,055,899	8,324,348	6,328,516	6,328,516	6,328,516	0	8,370,558	8,687,295	8,687,295	(316,737)	0	0
Class 100 Overtime Oblig./Approp.	66,941	13,806	88,050	60,000	67,904	67,904	(7,904)	50,000	80,000	80,000	(30,000)	0	0
Board of Ethics													
Full-Time Positions	10	11	10	9	9	9	0	12	12	12	0	0	0
Class 100 Total Oblig./Approp.	862,716	920,605	942,040	648,823	648,823	648,823	0	964,792	988,971	988,971	(24,179)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Board of Revision of Taxes													
Full-Time Positions	14	13	11	12	12	12	0	15	16	16	(1)	0	0
Class 100 Total Oblig./Approp.	890,697	898,026	904,051	680,454	680,454	680,454	0	945,976	1,012,795	1,012,795	(66,819)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
City Commissioners													
Full-Time Positions	92	99	100	95	95	95	0	105	105	105	0	0	0
Class 100 Total Oblig./Approp.	5,514,242	5,960,120	5,524,532	4,033,947	4,033,947	4,033,947	0	5,926,203	6,001,999	6,001,999	(75,796)	0	0
Class 100 Overtime Oblig./Approp.	1,041,102	1,140,928	803,429	670,397	615,439	54,958	54,958	780,191	893,863	993,863	(213,672)	(100,000)	(100,000)
City Council													
Full-Time Positions	187	194	192	194	194	194	0	195	195	195	0	0	0
Class 100 Total Oblig./Approp.	12,842,195	13,295,341	13,909,585	10,303,925	10,303,925	10,303,925	0	14,824,858	15,227,138	14,902,138	(77,280)	325,000	325,000
Class 100 Overtime Oblig./Approp.	20,234	35,812	14,624	7,500	2,882	4,618	4,618	0	10,000	5,000	(5,000)	5,000	5,000
City Planning Commission													
Full-Time Positions	31	30	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	2,211,557	2,351,776	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	7,270	0	0	0	0	0	0	0	0	0	0	0

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TABLE O-3
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GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2019

Department / Category	FY 16 Year End Actual	FY 17 Year End Actual	FY 18 Year End Actual	FY 2019 YEAR TO DATE				FY 2019 FULL YEAR			
				Target Budget	Actual	Actual	Actual	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection
				Plan	Target Budget	(Over) Under	Target Budget	Budget	Budget	Under	Under
City Representative											
Full-Time Positions	7	6	9	8	8	0	8	9	10	10	0
Class 100 Total Oblig./Approp.	453,196	505,031	631,584	503,776	503,776	0	503,776	704,470	769,509	769,509	0
Class 100 Overtime Oblig./Approp.	7,828	4,291	4,165	6,000	2,239	3,761	3,761	8,000	8,000	4,000	4,000
City Treasurer											
Full-Time Positions	15	14	15	16	16	0	16	16	16	16	0
Class 100 Total Oblig./Approp.	985,689	979,945	1,064,446	788,164	788,164	0	788,164	1,046,647	1,080,056	1,080,056	0
Class 100 Overtime Oblig./Approp.	1,049	290	0	3,750	3,558	192	3,558	0	5,000	5,000	0
Civil Service Commission											
Full-Time Positions	2	2	2	2	2	0	2	2	2	2	0
Class 100 Total Oblig./Approp.	150,173	161,212	163,743	121,889	121,889	0	121,889	167,462	170,997	170,997	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Commerce											
Full-Time Positions	34	28	31	48	48	0	48	32	52	52	0
Class 100 Total Oblig./Approp.	2,351,610	2,393,155	2,114,325	2,267,857	2,267,857	0	2,267,857	2,120,079	3,044,944	3,044,944	0
Class 100 Overtime Oblig./Approp.	1,717	914	1,176	0	24	(24)	24	0	0	100	(100)
District Attorney											
Full-Time Positions	478	492	455	500	500	0	500	513	513	513	0
Class 100 Total Oblig./Approp.	32,810,833	32,689,069	32,249,281	24,630,582	24,630,582	0	24,630,582	37,168,476	36,608,378	36,608,378	0
Class 100 Overtime Oblig./Approp.*	156,060	54,772	52,297	79,233	234,013	(154,780)	234,013	100,000	105,644	105,644	0
<i>* a portion of D.A. OT is transferred to the Grants Fd</i>											
Finance											
Full-Time Positions	165	111	115	115	115	0	115	123	123	123	0
Class 100 Total Oblig./Approp.	8,230,613	6,669,543	6,963,917	5,752,402	5,752,402	0	5,752,402	7,765,535	8,044,694	8,044,694	0
Class 100 Overtime Oblig./Approp.	28,879	18,057	45,510	25,856	21,269	4,587	21,269	34,475	34,475	34,475	0

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				Target Budget	Actual	Actual	Actual	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection
				Plan	Target Budget	(Over) Under	Target Budget	Budget	Budget	(Over) Under	Target Budget
Finance - Reg #32 Disability											
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	2,588,806	1,987,825	2,556,892	1,838,573	1,838,573	0	2,650,000	2,650,000	2,650,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Fire											
Full-Time Positions	2,316	2,281	2,511	2,528	2,528	0	2,672	2,672	2,672	0	0
Class 100 Total Oblig./Approp.	219,101,252	214,434,520	244,026,657	206,840,697	206,840,697	0	263,307,745	263,369,652	280,369,652	(17,061,907)	(12,000,000)
Class 100 Overtime Oblig./Approp.	37,417,517	25,016,458	36,673,566	37,103,360	37,303,980	(200,620)	28,393,506	49,471,146	51,040,245	(22,646,739)	(1,569,099)
First Judicial District											
Full-Time Positions	1,839	1,856	1,867	1,856	1,856	0	1,841	1,856	1,856	(15)	0
Class 100 Total Oblig./Approp.	97,017,514	94,649,818	98,343,914	71,480,760	71,480,760	0	98,844,666	102,019,947	102,019,947	(3,175,281)	0
Class 100 Overtime Oblig./Approp.	426,210	7,095	25,034	33,630	6,540	27,090	94,840	44,840	14,840	80,000	30,000
Fleet Management											
Full-Time Positions	263	270	281	284	284	0	306	306	306	0	0
Class 100 Total Oblig./Approp.	17,275,918	16,491,089	17,532,835	13,001,017	13,001,017	0	18,539,450	18,703,682	18,703,682	(164,232)	0
Class 100 Overtime Oblig./Approp.	3,253,678	2,126,729	2,249,940	1,738,964	1,686,595	52,369	1,952,606	2,318,618	2,453,199	(500,593)	(134,581)
Free Library											
Full-Time Positions	636	643	649	656	656	0	692	692	692	0	0
Class 100 Total Oblig./Approp.	34,808,182	35,905,717	36,929,841	27,468,709	27,468,709	0	36,659,781	37,639,135	37,639,135	(979,354)	0
Class 100 Overtime Oblig./Approp.	1,672,235	1,762,275	1,576,070	1,157,836	1,090,721	67,115	1,343,781	1,543,781	1,543,781	(200,000)	0
Historical Commission											
Full-Time Positions	5	6	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	341,606	400,662	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0

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				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
Human Relations Commission												
Full-Time Positions	32	31	32	32	32	0	34	34	34		0	0
Class 100 Total Oblig./Approp.	1,837,948	1,949,691	2,033,062	1,500,736	1,500,736	0	2,139,648	2,234,730	2,234,730		(95,082)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0		0	0
Human Services												
Full-Time Positions	449	385	517	396	396	0	460	460	460		0	0
Class 100 Total Oblig./Approp. *	21,714,429	26,260,507	30,712,077	14,300,810	14,300,810	0	27,246,823	27,246,823	27,246,823		0	0
Class 100 Overtime Oblig./Approp. *	1,523,769	5,627,058	3,968,761	2,563,010	1,656,150	906,860	3,417,347	3,417,347	3,417,347		0	0
<i>*DHS expenses are transferred from the Grants Fd.</i>												
Labor												
Full-Time Positions	7	16	20	23	23	0	23	26	26		(3)	0
Class 100 Total Oblig./Approp.	496,053	919,175	1,425,750	1,135,412	1,135,412	0	1,562,009	1,829,166	1,829,166		(267,157)	0
Class 100 Overtime Oblig./Approp.	0	0	71	0	0	0	0	0	0		0	0
Law												
Full-Time Positions	126	119	121	128	128	0	129	129	129		0	0
Class 100 Total Oblig./Approp.	7,405,269	8,085,037	7,978,352	6,239,076	6,239,076	0	9,163,318	9,394,250	9,394,250		(230,932)	0
Class 100 Overtime Oblig./Approp.	99	0	1,254	750	0	750	100	1,000	1,000		(900)	0
Licenses & Inspections												
Full-Time Positions	335	348	396	376	376	0	429	429	429		0	0
Class 100 Total Oblig./Approp.	18,606,512	19,578,047	22,292,655	16,898,012	16,898,012	0	23,144,341	23,116,155	23,116,155		28,186	0
Class 100 Overtime Oblig./Approp.	1,812,827	1,563,457	1,306,891	1,000,714	1,015,436	(14,722)	1,155,385	1,334,285	1,334,285		(178,900)	0
L&I-Board of Building Standards												
Full-Time Positions	1	1	1	1	1	0	1	1	1		0	0
Class 100 Total Oblig./Approp.	67,890	69,683	67,339	59,647	59,647	0	75,419	78,574	78,574		(3,155)	0
Class 100 Overtime Oblig./Approp.	220	117	0	0	0	0	0	0	0		0	0

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										Adopted Budget	Target Budget	
L&I-Board of L & I Review	2	2	2	2	2	0	2	2	2	0	0	0
	139,762	148,864	143,207	97,019	97,019	0	162,284	162,284	162,284	0	0	0
	1,788	1,132	1,372	1,125	527	598	0	1,500	900	(900)	600	600
L&I-Zoning Board of Adjustment	5	5	0	0	0	0	0	0	0	0	0	0
	326,821	320,504	0	0	0	0	0	0	0	0	0	0
	2,131	402	0	0	0	0	0	0	0	0	0	0
Managing Director	258	296	307	306	306	0	312	321	321	0	(9)	0
	17,601,829	18,885,758	20,292,249	15,016,081	15,016,081	0	20,339,262	21,453,584	21,610,475	(1,271,213)	(156,891)	(156,891)
	537,197	444,040	471,245	351,430	331,274	20,156	360,000	468,573	468,573	(108,573)	0	0
Mayor's Office	48	42	41	52	52	0	53	54	54	(1)	0	0
	3,960,415	3,647,357	3,487,719	3,357,433	3,357,433	0	4,605,862	4,817,851	4,817,851	(211,989)	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Mayor's Office of Community Empowerment and Opportunity	0	0	2	0	0	0	0	0	0	0	0	0
	90,000	90,000	233,263	90,000	90,000	0	90,000	90,000	90,000	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Mayor's Office of Transportation and Utilities	8	0	0	0	0	0	0	0	0	0	0	0
	473,894	0	0	0	0	0	0	0	0	0	0	0
	131	0	0	0	0	0	0	0	0	0	0	0

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				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under			
										Adopted Budget	Target Budget		
Mural Arts Program													
Full-Time Positions	11	10	11	11	11	0	12	12	12	12	0	0	0
Class 100 Total Oblig./Approp.	495,213	528,228	545,525	421,773	421,773	0	583,401	598,987	598,987	598,987	(15,586)	0	0
Class 100 Overtime Oblig./Approp.	13,832	14,905	28,588	21,750	13,994	7,756	13,864	29,000	19,000	19,000	(5,136)	10,000	10,000
Office of Arts and Culture													
Full-Time Positions	2	4	5	7	7	0	5	8	8	8	(3)	0	0
Class 100 Total Oblig./Approp.	308,789	236,770	274,563	321,146	321,146	0	312,767	475,752	475,752	475,752	(162,985)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of Behavioral Health and Intellectual disability													
Full-Time Positions	16	16	16	18	18	0	16	19	19	19	(3)	0	0
Class 100 Total Oblig./Approp.	995,153	1,006,269	1,558,164	851,097	851,097	0	1,076,779	1,596,553	1,596,553	1,596,553	(519,774)	0	0
Class 100 Overtime Oblig./Approp.	5,195	9,922	6,737	4,500	4,092	408	6,000	6,000	6,000	6,000	0	0	0
Office of the Chief Administrative Officer													
Full-Time Positions	0	55	58	57	57	0	64	63	63	63	1	0	0
Class 100 Total Oblig./Approp.	0	3,830,324	4,045,694	2,746,900	2,746,900	0	4,137,615	4,187,271	4,187,271	4,187,271	(49,656)	0	0
Class 100 Overtime Oblig./Approp.	0	6,608	54,046	30,599	18,250	12,349	10,000	40,798	25,798	25,798	(15,798)	15,000	15,000
Office of Education													
Full-Time Positions	0	32	33	32	32	0	36	36	36	36	0	0	0
Class 100 Total Oblig./Approp.	0	1,933,963	2,215,607	1,632,835	1,632,835	0	2,592,084	2,655,579	2,655,579	2,655,579	(63,495)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Office of Homeless Services													
Full-Time Positions	146	146	150	148	148	0	157	157	157	157	0	0	0
Class 100 Total Oblig./Approp.	8,241,791	8,491,983	8,685,048	6,665,054	6,665,054	0	8,830,135	9,120,404	9,120,404	9,120,404	(290,269)	0	0
Class 100 Overtime Oblig./Approp.	302,491	201,512	145,390	159,413	115,347	44,066	282,550	212,550	182,550	182,550	100,000	30,000	30,000

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										Adopted Budget	Target Budget
Office of Human Resources											
Full-Time Positions	84	85	78	77	77	0	85	85	85	0	0
Class 100 Total Oblig./Approp.	5,313,085	5,327,367	4,766,878	3,626,241	3,626,241	0	5,035,367	5,226,848	5,226,848	(191,481)	0
Class 100 Overtime Oblig./Approp.	58,916	48,476	44,902	33,750	37,020	(3,270)	45,000	45,000	52,000	(7,000)	(7,000)
Office of Innovation and Technology											
Full-Time Positions	271	274	284	277	277	0	293	293	293	0	0
Class 100 Total Oblig./Approp.	19,807,002	19,875,293	20,852,810	15,205,494	15,205,494	0	20,817,723	21,522,025	21,522,025	(704,302)	0
Class 100 Overtime Oblig./Approp.	706,984	664,825	561,869	546,976	364,783	182,193	779,300	729,300	513,300	266,000	216,000
O/T-Base											
Full-Time Positions	268	272	282	265	265	0	281	281	281	0	0
Class 100 Total Oblig./Approp.	19,517,549	19,568,493	19,828,255	14,454,101	14,454,101	0	19,856,817	20,561,119	20,561,119	(704,302)	0
Class 100 Overtime Oblig./Approp.	706,984	664,825	485,509	503,240	337,118	166,122	690,986	670,986	470,986	220,000	200,000
O/T-911											
Full-Time Positions	3	2	2	12	12	0	12	12	12	0	0
Class 100 Total Oblig./Approp.	289,453	306,800	1,024,555	751,393	751,393	0	960,906	960,906	960,906	0	0
Class 100 Overtime Oblig./Approp.	0	0	76,360	43,736	27,665	16,071	88,314	58,314	42,314	46,000	16,000
Office of the Inspector General											
Full-Time Positions	19	18	19	19	19	0	21	21	21	0	0
Class 100 Total Oblig./Approp.	1,373,644	1,355,599	1,409,169	1,016,486	1,016,486	0	1,533,111	1,577,241	1,577,241	(44,130)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Office of Planning and Development											
Full-Time Positions	0	4	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	0	450,687	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0

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										Adopted Budget	Target Budget
Office of Property Assessment											
Full-Time Positions	200	199	193	196	196	0	225	225	225	0	0
Class 100 Total Oblig./Approp.	10,675,256	11,324,075	11,852,174	9,133,241	9,133,241	0	11,890,699	12,388,764	12,388,764	(498,065)	0
Class 100 Overtime Oblig./Approp.	29,129	59,841	29,688	52,500	82,511	(30,011)	50,000	70,000	110,000	(60,000)	(40,000)
Office of Sustainability											
Full-Time Positions	8	7	9	10	10	0	8	9	9	(1)	0
Class 100 Total Oblig./Approp.	488,757	513,653	498,576	474,694	474,694	0	537,979	551,910	551,910	(13,931)	0
Class 100 Overtime Oblig./Approp.	0	0	495	186	139	47	248	248	248	0	0
Parks and Recreation											
Full-Time Positions	593	607	629	643	643	0	750	750	750	0	0
Class 100 Total Oblig./Approp.	42,943,935	43,978,477	47,030,321	34,998,159	34,998,159	0	49,347,561	50,412,093	50,412,093	(1,064,532)	0
Class 100 Overtime Oblig./Approp.	3,538,293	3,525,788	3,720,838	2,821,823	2,375,443	446,380	2,452,430	3,762,430	3,562,430	(1,110,000)	200,000
Planning and Development											
Full-Time Positions	0	0	49	56	56	0	58	58	58	0	0
Class 100 Total Oblig./Approp.	0	0	3,894,669	3,346,620	3,346,620	0	4,651,095	4,812,959	4,812,959	(161,864)	0
Class 100 Overtime Oblig./Approp.	0	0	15,829	14,326	11,099	3,227	0	19,101	16,101	(16,101)	3,000
Police											
Full-Time Positions	6,942	6,986	7,172	7,242	7,242	0	7,371	7,371	7,371	0	0
Class 100 Total Oblig./Approp.	626,772,728	631,459,043	670,260,752	486,872,676	486,872,676	0	688,759,185	689,431,611	689,431,611	(672,426)	0
Class 100 Overtime Oblig./Approp.*	63,967,116	66,360,482	68,238,535	50,107,998	50,337,071	(229,073)	68,626,000	66,810,663	66,810,663	1,815,337	0
<i>*Police OT is abated as reimbursements occur</i>											
Prisons											
Full-Time Positions	2,289	2,277	2,177	2,133	2,133	0	2,325	2,325	2,325	0	0
Class 100 Total Oblig./Approp.	141,068,023	148,514,858	149,461,785	101,897,799	101,897,799	0	145,430,918	146,211,349	146,211,349	(780,431)	0
Class 100 Overtime Oblig./Approp.	29,578,749	31,197,142	33,450,882	19,079,699	17,846,702	1,232,997	30,039,861	25,439,598	25,239,598	4,800,263	200,000

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										Adopted Budget	Target Budget		
Procurement													
Full-Time Positions	42	44	46	42	42	0	50	50	50	0	0	0	0
Class 100 Total Oblig./Approp.	2,278,649	2,420,035	2,450,043	1,760,148	1,760,148	0	2,573,121	2,648,866	2,648,866	(75,745)	0	0	0
Class 100 Overtime Oblig./Approp.	28,309	28,835	8,930	15,105	2,931	12,174	35,000	20,140	10,140	24,860	10,000	10,000	10,000
Public Health													
Full-Time Positions	653	687	711	742	742	0	834	834	834	0	0	0	0
Class 100 Total Oblig./Approp.	49,832,624	51,023,872	54,999,157	41,755,575	41,755,575	0	54,853,461	56,262,472	56,262,472	(1,409,011)	0	0	0
Class 100 Overtime Oblig./Approp.	2,443,424	2,266,394	2,300,499	1,766,871	1,689,250	77,621	1,964,000	2,355,828	2,355,828	(391,828)	0	0	0
Public Property													
Full-Time Positions	135	146	135	134	134	0	150	150	150	0	0	0	0
Class 100 Total Oblig./Approp.	8,347,891	8,654,937	8,797,024	6,388,926	6,388,926	0	8,659,293	8,834,521	8,834,521	(175,228)	0	0	0
Class 100 Overtime Oblig./Approp.	914,639	636,933	855,977	645,287	626,621	18,666	682,160	860,382	785,382	(103,222)	75,000	75,000	75,000
Records													
Full-Time Positions	57	57	57	56	56	0	59	59	59	0	0	0	0
Class 100 Total Oblig./Approp.	2,943,408	2,822,489	3,004,442	2,211,916	2,211,916	0	3,084,514	3,142,762	3,142,762	(58,248)	0	0	0
Class 100 Overtime Oblig./Approp.	230,005	106,687	80,622	65,500	44,567	20,933	107,333	87,333	77,333	30,000	10,000	10,000	10,000
Register of Wills													
Full-Time Positions	69	72	71	70	70	0	70	71	71	(1)	0	0	0
Class 100 Total Oblig./Approp.	3,550,052	3,842,824	4,021,761	3,081,971	3,081,971	0	4,173,645	4,173,645	4,173,645	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Revenue													
Full-Time Positions	378	402	414	408	408	0	437	437	437	0	0	0	0
Class 100 Total Oblig./Approp.	18,570,671	20,417,912	21,536,327	16,503,370	16,503,370	0	22,156,816	22,700,766	22,700,766	(543,950)	0	0	0
Class 100 Overtime Oblig./Approp.	748,665	597,862	414,990	216,000	225,100	(9,100)	505,000	288,000	288,000	217,000	217,000	217,000	217,000

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2019

Department / Category	FY 16 Year End Actual	FY 17 Year End Actual	FY 18 Year End Actual	FY 2019 YEAR TO DATE				FY 2019 FULL YEAR			
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Sheriff											
Full-Time Positions	330	348	364	356	356	0	410	410	410	0	0
Class 100 Total Oblig./Approp.	22,280,203	25,144,829	27,179,518	20,413,839	20,413,839	0	24,570,248	24,632,430	24,632,430	(62,182)	0
Class 100 Overtime Oblig./Approp.	5,677,451	5,748,984	5,934,927	4,275,000	4,646,891	(371,891)	2,276,187	5,700,000	5,900,000	(3,623,813)	(200,000)
Streets											
Full-Time Positions	1,676	1,702	1,738	1,746	1,746	0	1,912	1,912	1,912	0	0
Class 100 Total Oblig./Approp.	76,874,569	76,897,341	79,636,511	61,513,761	61,513,761	0	84,297,081	85,085,552	85,085,552	(788,471)	0
Class 100 Overtime Oblig./Approp.	14,565,821	13,942,643	16,200,539	9,718,338	10,648,881	(930,543)	9,298,300	12,957,784	14,457,784	(5,159,484)	(1,500,000)
Youth Commission											
Full-Time Positions	1	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	92,488	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERAL FUND											
Full-Time Positions	21,427	21,610	22,226	22,242	22,242	0	23,458	23,515	23,515	(57)	0
Class 100 Total Oblig./Approp.	1,562,629,197	1,589,003,244	1,690,080,953	1,258,224,038	1,258,224,038	0	1,738,440,262	1,759,692,969	1,771,524,860	(33,084,598)	(11,831,891)
Class 100 Overtime Oblig./Approp.	170,783,318	163,245,876	179,380,151	134,379,176	133,129,243	1,249,933	154,863,464	179,172,227	181,914,407	(27,050,943)	(2,742,180)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2019

Department	FY 2018 Actual	Fiscal Year 2019 Year To Date			Fiscal Year 2019 Full Year				
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Target Budget	Current Projection	Current Projection (Over)/Under	
								Adopt. Budget	Current Target
Commerce									
Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	0	0
Economic Stimulus*	2,854,448	1,154,121	1,154,121	0	2,397,004	1,242,883	1,242,883	1,154,121	0
All Other	2,950,549	2,414,623	2,414,623	0	3,366,925	3,844,185	3,844,185	(477,260)	0
Total Commerce	20,804,997	18,568,744	18,568,744	0	20,763,929	20,087,068	20,087,068	676,861	0
Human Services									
	76,253,919	78,616,771	78,616,771	0	82,756,805	82,756,805	82,756,805	0	0
Managing Director									
Legal Services	48,824,041	49,289,541	49,289,541	0	50,375,841	51,075,841	51,574,391	(1,198,550)	(498,550)
All Other	22,118,399	17,906,163	17,906,163	0	25,421,862	28,942,469	28,893,378	(3,471,516)	49,091
Total Managing Director	70,942,440	67,195,704	67,195,704	0	75,797,703	80,018,310	80,467,769	(4,670,066)	(449,459)
Office of Innovation and Technology									
911 Surcharge	12,117,369	9,188,189	9,188,189	0	26,354,703	26,354,703	26,354,703	0	0
All Other	36,828,582	29,542,998	29,542,998	0	39,750,610	40,150,610	40,150,610	(400,000)	0
Total Innovation and Technology	48,945,951	38,731,187	38,731,187	0	66,105,313	66,505,313	66,505,313	(400,000)	0
Public Health:									
	72,749,713	60,468,990	60,468,990	0	92,882,896	74,882,896	74,882,896	18,000,000	0
Public Property:									
SEPTA	81,946,000	63,456,000	63,456,000	0	84,608,000	84,608,000	84,608,000	0	0
Space Rentals	21,553,679	21,046,079	21,046,079	0	22,457,948	22,457,948	22,457,948	0	0
Utilities	24,580,646	17,749,660	17,749,660	0	25,008,269	25,008,269	25,008,269	0	0
All Other	29,355,183	24,522,902	24,522,902	0	30,107,724	30,632,724	30,632,724	(525,000)	0
Total Public Property	157,435,508	126,774,641	126,774,641	0	162,181,941	162,706,941	162,706,941	(525,000)	0
Streets:									
Disposal	40,077,018	38,162,382	38,162,382	0	39,490,785	42,440,785	42,440,785	(2,950,000)	0
All Other	9,149,367	4,657,885	4,657,885	0	9,698,129	11,502,129	11,502,129	(1,804,000)	0
Total Streets Department	49,226,385	42,820,267	42,820,267	0	49,188,914	53,942,914	53,942,914	(4,754,000)	0
All Other Departments									
	394,714,258	340,477,429	340,477,429	0	401,987,835	413,576,738	415,193,238	(13,205,403)	(1,616,500)
Total Class 200	891,073,171	773,653,733	773,653,733	0	951,665,336	954,476,985	956,542,944	(4,877,608)	(2,065,959)

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2019

Department	FISCAL YEAR 2018			ADOPTED BUDGET			FISCAL YEAR 2019			MONTH END ACTUAL	MONTH END ACTUAL (OVER) UNDER BUDGET
	YEAR END ACTUAL										
	General	Other	Total	General	Other	Total	General	Other	Total		
Atwater Kent Museum	4	0	4	0	0	0	0	0	0	0	0
Auditing (City Controller's Office)	116	0	116	134	0	134	123	0	123	0	123
Board of Ethics	10	0	10	12	0	12	9	0	9	0	9
Board of Pensions	0	56	56	0	73	73	0	57	57	0	16
Board of Revision of Taxes	11	0	11	15	0	15	12	0	12	0	3
City Commissioners (Election Board)	100	0	100	105	0	105	95	0	95	0	10
City Council	192	0	192	195	0	195	194	0	194	0	1
City Representative	9	0	9	9	0	9	8	0	8	0	1
City Treasurer	15	0	15	16	0	16	16	0	16	0	0
Civil Service Commission	2	0	2	2	0	2	2	0	2	0	0
Commerce	31	822	853	32	910	942	48	794	842	0	100
District Attorney - Total	455	73	528	513	76	589	500	75	575	0	14
Civilian	416	62	478	470	64	534	464	64	528	0	6
Uniform	39	11	50	43	12	55	36	11	47	0	8
Finance	115	0	115	123	0	123	115	0	115	0	8
Fire - Total	2,511	74	2,585	2,672	179	2,851	2,528	203	2,731	0	120
Civilian	119	3	122	141	3	144	115	3	118	0	26
Uniform	2,392	71	2,463	2,531	176	2,707	2,413	200	2,613	0	94
First Judicial District	1,867	509	2,376	1,841	493	2,334	1,856	506	2,362	0	(28)
Fleet Management	281	74	355	306	83	389	284	76	360	0	29
Free Library	649	12	661	692	16	708	656	10	666	0	42
Human Relations Commission	32	0	32	34	0	34	32	0	32	0	2
Human Services (1)	517	1,026	1,543	460	1,330	1,790	396	1,134	1,530	0	260
Labor, Mayor's Office of	20	0	20	23	0	23	23	0	23	0	0
Law	121	50	171	129	54	183	128	53	181	0	2
Licenses & Inspections	396	0	396	429	9	438	376	8	384	0	54
L&I-Board of Building Standards	1	0	1	1	0	1	1	0	1	0	0
L&I-Board of L & I Review	2	0	2	2	0	2	2	0	2	0	0
Managing Director's Office	307	57	364	312	57	369	306	71	377	0	(8)
Mayor's Office	41	3	44	53	3	56	52	9	61	0	(5)
Mayor's Off. of Comm Empowerment/Oppor.	2	30	32	0	36	36	0	22	22	0	14
Mural Arts Program	11	0	11	12	0	12	11	0	11	0	1
Office of Arts and Culture	5	0	5	5	0	5	7	0	7	0	(2)
Office of Behavioral Hlth/Intel. disAbility	16	240	256	16	261	277	18	247	265	0	12

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

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TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2019

Department	FISCAL YEAR 2018			FISCAL YEAR 2019						MONTH END ACTUAL	MONTH END ACTUAL (OVER) UNDER BUDGET
	YEAR END ACTUAL			ADOPTED BUDGET							
	General	Other	Total	General	Other	Total	General	Other	Total		
Office of Chief Administrative Officer	58	2	60	64	2	66	57	0	57	9	
Office of Community Schools and Pre-K	33	0	33	36	1	37	32	0	32	5	
Office of Homeless Services	150	27	177	157	31	188	148	24	172	16	
Office of Housing & Comm. Development	0	0	0	0	0	0	0	0	0	0	
Office of Human Resources	78	0	78	85	0	85	77	0	77	8	
Office of Innovation and Technology	284	91	375	293	120	413	277	92	369	44	
Office of the Inspector General	19	0	19	21	0	21	19	0	19	2	
Office of Property Assessment	193	0	193	225	0	225	196	0	196	29	
Office of Sustainability	9	0	9	8	1	9	10	1	11	(2)	
Parks and Recreation	629	29	658	750	29	779	643	28	671	108	
Planning & Development	49	53	102	58	56	114	56	52	108	6	
Police - Total	7,172	161	7,333	7,371	166	7,537	7,242	161	7,403	134	
Civilian	776	11	787	846	11	857	804	11	815	42	
Uniform	6,396	150	6,546	6,525	155	6,680	6,438	150	6,588	92	
Prisons	2,177	0	2,177	2,325	0	2,325	2,133	0	2,133	192	
Procurement	46	1	47	50	2	52	42	2	44	8	
Public Health	711	160	871	834	216	1,050	742	150	892	158	
Public Property	135	0	135	150	0	150	134	0	134	16	
Records	57	0	57	59	0	59	56	0	56	3	
Register of Wills	71	0	71	70	0	70	70	0	70	0	
Revenue	414	205	619	437	232	669	408	208	616	53	
Sheriff	364	0	364	410	0	410	356	0	356	54	
Streets	1,738	0	1,738	1,912	0	1,912	1,746	0	1,746	166	
Water	0	1,886	1,886	0	2,188	2,188	0	1,889	1,889	299	
Water, Sewer & Stormwater Rate Board	0	0	0	0	1	1	0	1	1	0	
TOTAL ALL FUNDS	22,226	5,641	27,867	23,458	6,625	30,083	22,242	5,873	28,115	1,968	

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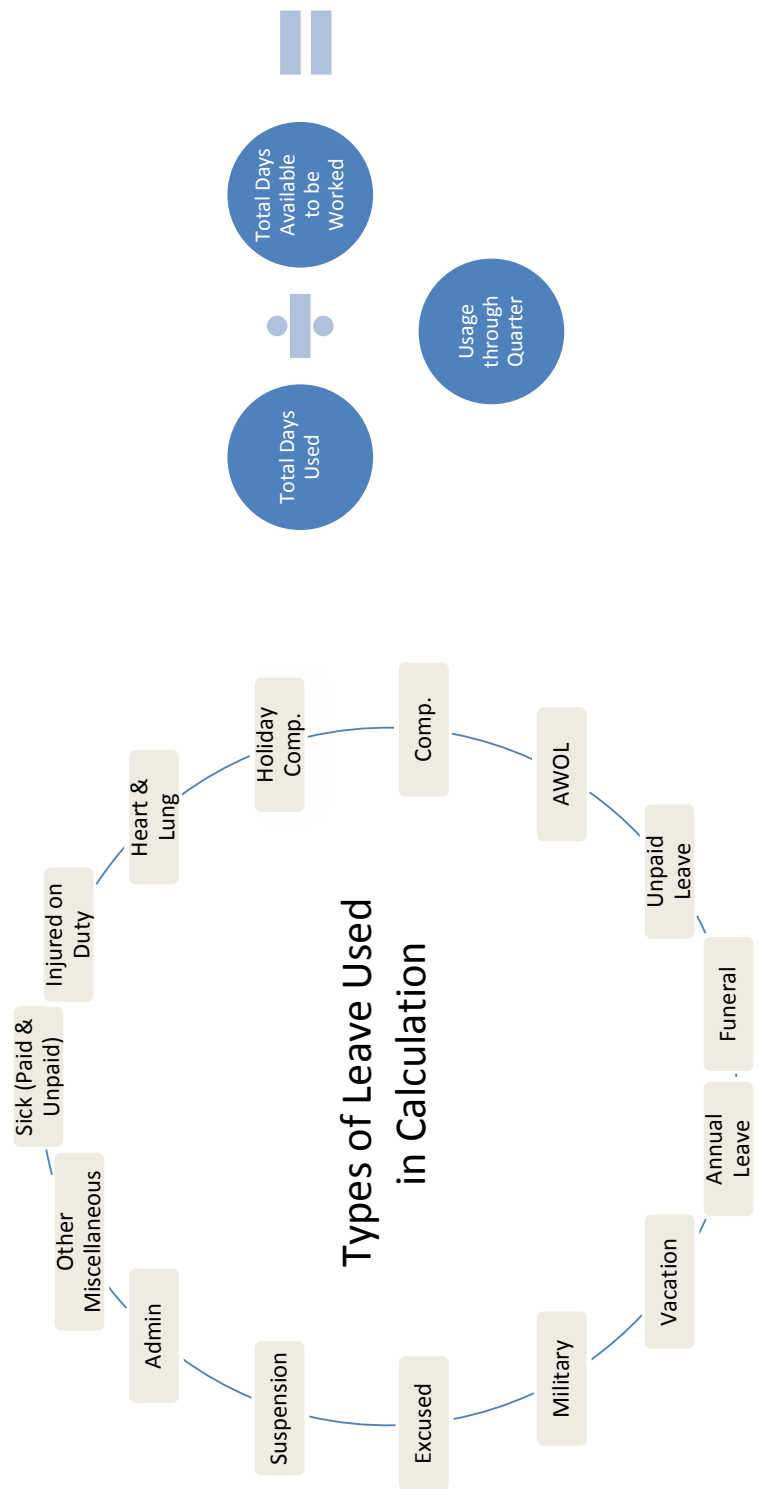
City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

DEPARTMENTAL LEAVE USAGE ANALYSIS

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
March 31, 2019



Leave information is taken from the City's automated payroll system with the exception of the Police Department which provides data compiled from their DAR system. Departments with fewer than 30 employees (in all funds) are excluded.

Notes for FY19 Q3:

- 1) As part of the implementation of the OnePhilly project, the City of Philadelphia transitioned to a new payroll system during the second half of March 2019. The timeframe for this quarter's leave usage report has been adjusted to only cover the period of time prior to the transition, which represents almost the entire reporting period- January 1 through March 17, 2019. Data from the new payroll system will be used to generate future reports.
- 2) For FY19 Q3 and future quarters, the methodology for calculating the total days available to be worked for uniform personnel in the Fire Department has been changed to more accurately reflect the total working days in a quarter. Rather than using a standard placeholder of 71 days, the new methodology calculates the total days available to be worked each quarter from the department's uniform shift schedule.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
March 31, 2019

Department	FY19 3rd Quarter (through 3/17/19 only) Percent of Time Not Available			FY18 3rd Quarter Percent of Time Not Available			Percent Change Total Leave FY19 Q3 vs. FY18 Q3
	Due to Sickness/Injury*	Due to Vacation and Other**	Total	Due to Sickness/Injury*	Due to Vacation and Other**	Total	
City Commissioners	11.8%	13.5%	25.2%	7.8%	15.6%	23.4%	1.8%
Police: Civilian	6.6%	13.5%	20.2%	7.0%	13.6%	20.6%	-0.5%
Commerce: Aviation	6.7%	11.1%	17.8%	6.2%	12.2%	18.3%	-0.6%
Streets: Sanitation	8.8%	8.9%	17.7%	8.5%	10.0%	18.5%	-0.8%
Free Library	7.0%	10.3%	17.3%	7.1%	17.3%	24.4%	-7.1%
Police: Uniformed	9.8%	7.2%	17.0%	7.9%	7.0%	14.9%	2.0%
Register of Wills	8.4%	8.5%	16.8%	8.1%	15.8%	23.9%	-7.1%
Office of Property Assessment	6.2%	10.4%	16.6%	6.4%	15.9%	22.3%	-5.7%
Prisons	6.6%	9.4%	16.0%	7.5%	9.5%	17.0%	-1.1%
Streets: all except Sanitation	7.1%	8.9%	15.9%	5.6%	12.0%	17.6%	-1.6%
Human Services	6.8%	8.9%	15.7%	6.2%	13.9%	20.1%	-4.3%
Public Property	8.0%	7.7%	15.7%	8.5%	11.6%	20.2%	-4.5%
Water	7.1%	8.5%	15.6%	6.4%	14.5%	20.9%	-5.3%
Law	6.7%	8.3%	15.0%	6.2%	21.8%	27.9%	-12.9%
Records	6.3%	8.6%	14.9%	5.8%	14.1%	19.9%	-5.0%
Public Health	6.0%	8.8%	14.9%	5.3%	15.3%	20.6%	-5.7%
Parks and Recreation	6.2%	8.4%	14.6%	4.3%	13.2%	17.5%	-2.9%
Sheriff's Office	6.2%	8.4%	14.5%	6.0%	12.1%	18.1%	-3.6%
Office of Homeless Services	6.3%	8.2%	14.5%	4.9%	12.6%	17.5%	-2.9%
Fire: Civilian	6.3%	8.0%	14.3%	5.7%	8.3%	14.0%	0.3%
Median	6.2%	8.0%	14.0%	5.8%	12.6%	18.2%	-4.2%
Procurement	5.0%	9.1%	14.0%	5.8%	12.8%	18.6%	-4.5%
Office of Behavioral Health and Intellectual disAbility	6.0%	8.0%	14.0%	5.4%	13.9%	19.3%	-5.3%
Finance	5.2%	8.5%	13.7%	4.6%	13.7%	18.2%	-4.5%
Managing Director's Office	6.4%	7.1%	13.5%	6.1%	14.1%	20.1%	-6.6%
Planning & Development	4.9%	8.2%	13.2%	5.0%	14.3%	19.3%	-6.1%
Fire: Uniformed	7.2%	5.7%	12.9%	7.6%	6.7%	14.3%	-1.4%
Fleet Management	5.8%	7.0%	12.9%	5.5%	7.2%	12.8%	0.1%
Revenue	5.6%	7.2%	12.8%	5.8%	13.2%	19.0%	-6.1%
Auditing	4.2%	7.7%	11.9%	4.6%	15.1%	19.7%	-7.8%
Chief Administrative Officer	6.1%	5.9%	11.9%	3.8%	11.4%	15.2%	-3.3%
Licenses and Inspections	5.5%	5.9%	11.4%	5.2%	12.4%	17.5%	-6.2%
Office of Innovation and Technology	4.2%	6.7%	10.9%	3.9%	12.9%	16.8%	-5.8%
Mayor's Office of Community Empowerment & Opportunity	4.4%	6.5%	10.9%	3.3%	11.6%	14.9%	-4.0%
Office of Human Resources	3.7%	7.1%	10.8%	6.4%	14.1%	20.5%	-9.7%
Mayor's Office	5.8%	3.7%	9.5%	2.2%	9.5%	11.8%	-2.3%
District Attorney	3.1%	6.2%	9.3%	2.6%	9.7%	12.3%	-3.0%
Mayor's Office of Education	3.8%	5.4%	9.1%	3.3%	9.3%	12.6%	-3.5%
Pensions	4.0%	5.0%	9.0%	6.2%	11.3%	17.4%	-8.4%
City Council	2.8%	2.6%	5.4%	4.4%	12.0%	16.4%	-11.0%
Commerce: excluding Aviation	1.3%	2.5%	3.8%	1.8%	7.7%	9.5%	-5.7%
Commission on Human Relations	0.3%	1.8%	2.1%	0.9%	4.0%	4.9%	-2.7%

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes: Number of personnel is based on the average number of personnel in each pay period within the quarter.

For FY19, assumes 63 working days for the Fire Department (uniform personnel) and 51 working days for all other departments in the quarter.

Data excludes: unpaid family medical leave, paid parental leave, paid family medical parental leave, unpaid military caretaker leave, training leave, union paid leave, and union unpaid leave taken for all funds.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
March 31, 2019

Department	FY19 (Q1 through 3/17/19) Percent of Time Not Available			FY18 (Q1 through Q3) Percent of Time Not Available			Percent Change Total Leave FY19 (Q1 - 3/17/19) vs. FY18 (Q1- Q3)
	Due to Sickness/Injury*	Due to Vacation and Other**	Total	Due to Sickness/Injury*	Due to Vacation and Other**	Total	
City Commissioners	9.3%	14.0%	23.3%	7.7%	13.3%	21.0%	2.3%
Police: Civilian	6.4%	14.9%	21.3%	6.7%	15.2%	21.9%	-0.5%
Commerce: Aviation	6.3%	13.2%	19.6%	6.3%	13.4%	19.7%	-0.1%
Law	6.0%	13.3%	19.3%	5.7%	18.0%	23.7%	-4.4%
Free Library	6.4%	12.8%	19.3%	6.6%	14.3%	20.9%	-1.7%
Police: Uniformed	9.1%	10.0%	19.1%	8.1%	10.0%	18.1%	1.1%
Register of Wills	8.0%	10.7%	18.7%	6.3%	13.1%	19.4%	-0.7%
Prisons	6.8%	11.0%	17.8%	6.9%	10.9%	17.7%	0.1%
Streets: all except Sanitation	6.8%	10.9%	17.7%	5.3%	11.8%	17.0%	0.7%
Water	6.5%	11.1%	17.6%	6.0%	12.9%	18.9%	-1.3%
Streets: Sanitation	7.6%	9.4%	17.1%	8.1%	9.8%	17.8%	-0.8%
Human Services	6.1%	10.9%	17.0%	5.4%	12.5%	17.9%	-0.9%
Public Property	6.2%	10.6%	16.9%	9.2%	12.8%	22.0%	-5.1%
Office of Property Assessment	5.5%	11.1%	16.6%	5.8%	12.6%	18.4%	-1.8%
Public Health	5.3%	10.9%	16.2%	5.1%	12.8%	17.8%	-1.6%
Parks and Recreation	5.0%	11.0%	16.0%	4.0%	12.2%	16.2%	-0.2%
Procurement	5.6%	10.3%	15.9%	4.4%	9.9%	14.3%	1.6%
Finance	5.0%	10.6%	15.6%	4.3%	10.0%	14.3%	1.3%
Sheriff's Office	5.5%	9.9%	15.4%	5.1%	11.1%	16.2%	-0.9%
Fleet Management	5.1%	10.2%	15.3%	5.1%	9.5%	14.6%	0.7%
Median	5.3%	9.8%	15.2%	5.1%	10.9%	16.2%	-1.0%
Records	6.0%	9.2%	15.2%	5.4%	11.2%	16.6%	-1.3%
Office of Homeless Services	5.3%	9.8%	15.2%	4.6%	10.6%	15.2%	-0.1%
Fire: Civilian	5.6%	9.5%	15.1%	5.9%	8.7%	14.6%	0.6%
Fire: Uniformed	7.5%	7.6%	15.1%	6.1%	8.4%	14.5%	0.7%
Managing Director's Office	6.0%	8.9%	14.9%	5.3%	10.8%	16.1%	-1.2%
Office of Behavioral Health and Intellectual disAbility	5.0%	9.4%	14.3%	4.9%	12.1%	17.1%	-2.7%
Auditing	4.1%	10.2%	14.3%	5.2%	12.9%	18.1%	-3.8%
Revenue	5.3%	9.1%	14.3%	5.1%	11.1%	16.2%	-1.9%
Planning & Development	3.6%	9.7%	13.2%	3.8%	12.1%	16.0%	-2.7%
Mayor's Office of Community Empowerment & Opportunity	4.0%	9.2%	13.2%	3.7%	9.7%	13.4%	-0.2%
Office of Human Resources	3.8%	9.2%	13.0%	5.1%	12.2%	17.3%	-4.3%
Chief Administrative Officer	4.6%	8.3%	12.9%	3.1%	9.3%	12.4%	0.5%
Office of Innovation and Technology	3.3%	9.0%	12.3%	3.4%	10.6%	14.1%	-1.7%
Licenses and Inspections	4.6%	7.3%	11.9%	4.8%	9.2%	14.0%	-2.2%
Pensions	3.6%	7.9%	11.5%	5.6%	9.6%	15.2%	-3.7%
Mayor's Office	4.4%	5.4%	9.9%	3.4%	7.5%	10.9%	-1.1%
City Council	3.2%	6.0%	9.2%	3.9%	10.1%	14.0%	-4.8%
Mayor's Office of Education	2.9%	6.1%	9.0%	2.3%	6.2%	8.5%	0.5%
District Attorney	2.5%	6.4%	9.0%	2.7%	8.6%	11.3%	-2.3%
Commerce: excluding Aviation	1.4%	4.1%	5.5%	3.1%	7.2%	10.3%	-4.9%
Commission on Human Relations	0.5%	2.6%	3.1%	1.6%	5.8%	7.4%	-4.3%

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes: Number of personnel is based on the average number of personnel in each pay period within the year-to-date (Q1 through Q3).

For FY19, assumes 205 working days for the Fire Department (uniform personnel) and 176 working days for all other departments in the year (1/1/19 through 3/17/19).

Data excludes: unpaid family medical leave, paid parental leave, paid family medical parental leave, unpaid military caretaker leave, training leave, union paid leave, and union unpaid leave taken for all funds.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

DEPARTMENTAL SERVICE DELIVERY REPORT

Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 MARCH 31, 2019

PUBLIC SAFETY

Police Department

Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Number of shooting victims	264	296	12.1%	1,274	1,065	A reduction from FY18	No	The Police Department is implementing Operation Pinpoint, a component of the PPD Violent Crime Reduction Strategy, in an effort to reduce the killings and shootings in Philadelphia. Operation Pinpoint is a multifaceted crime-fighting and information-sharing strategy designed to identify, collect, analyze, and disseminate information that officers and commanders need to target the worst violent offenders and areas.
Number of homicides	71	79	11.3%	309	282	A reduction from FY18	No	The Police Department is implementing Operation Pinpoint, a component of the PPD Violent Crime Reduction Strategy, in an effort to reduce the homicides and shootings in Philadelphia.
Number of part 1 violent crimes	3,238	3,268	0.9%	14,719	10,731	A reduction from FY18	Yes	
Number of burglaries	1,336	1,361	1.9%	6,496	4,822	A reduction from FY18	Yes	
Homicide clearance rate	56.3%	59.5%	5.7%	47.0%	47.1%	60.0%	No	PPD plans to increase the clearance rate through enhancing analytical capacity and technology as part of the Violent Crime Reduction Strategy, of which Operation Pinpoint is a component. In addition, the Homicide Unit and the Intelligence Bureau have been collaborating on clearing cold cases by accessing non-traditional systems to identify locations of individuals with active warrants, or by exceptional clearance.
Percent of officers who are female	22.0%	22.0%	0.0%	21.7%	21.6%	52.7%	No	Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city. PPD continually strives to hire a workforce that represents all communities within the City of Philadelphia. The Recruitment Unit has done recruiting drives which focus on bringing females into the Department. Additionally, PPD continues to explore different recruiting methods to increase the female workforce.
Percent of officers who are minority	45.5%	47.7%	4.8%	45.1%	47.1%	57.9%	No	Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city. PPD continually strives to hire a workforce that represents all communities within the City of Philadelphia. The Recruitment Unit has done recruiting drives which focus on bringing minorities into the Department. Additionally, PPD continues to explore different recruiting methods to increase the minority workforce.

Part 1 violent crime

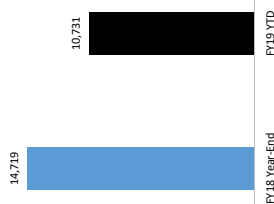


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

Fire Department

Performance Measure *		FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Number of civilian fire-related deaths		9	14	55.6%	17	20	A reduction from FY18	No	In Q3, several incidents resulted in more than one death. Among four events, there were 10 fatalities: two incidents with three deaths each and two incidents with two deaths each.
		N/A	1,188	N/A	N/A	3,761	Establish a new baseline	Yes	After review of fire incident data, the Fire Department determined that some types of fire incidents were being incorrectly categorized. As a result, the Department has updated protocols and provided additional training to front-line staff. FY19 year-to-date data reflects these efforts and the Department expects that data quality will continue to improve over the remainder of FY19.
Fire engine response time (minutes:seconds)		7:44	6:41	-13.6%	7:21	6:42	≤ 5:20	No	After a review of response time data, the Fire Department discovered that cold calls had previously been omitted from the reporting of response times for the QCMR. Cold calls are a response mode without the use of emergency lights and sirens (Reduced Speed). Hot calls are a response mode utilizing emergency lights and sirens (Emergency Speed). National standards for fire reporting dictate that cold calls should be included in response times and actions have been taken to correct this going forward. Previously reported data has also been corrected to reflect the inclusion of cold calls. Starting in FY19 Q3, Fire switched from using a 48-second average placeholder for 911 transfer times to actual averages for a given month (51 seconds in January, 52 in February, and 54 in March).
	**								
Percent of EMS calls responded to within 9:00 minutes **		28.0%	33.0%	17.9%	33.0%	32.9%	≥ 90.0%	No	After a review of response time data, the Fire Department discovered that cold calls had previously been omitted from the reporting of response times for the QCMR. National standards for fire reporting dictate that cold calls should be included in response times and actions have been taken to correct this going forward. Previously reported data has also been corrected to reflect the inclusion of cold calls.
* All Fire Department measures under review.									
** All response time-related measures have a margin of error of 10-15% because a first-on-scene time is recorded 85-90% of the time. The Fire Department is currently working diligently to minimize this margin.									

Number of civilian fire-related deaths

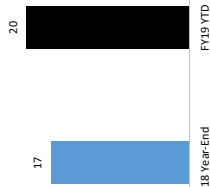
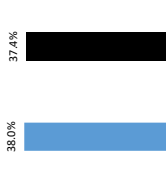


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

Philadelphia Prison System

Re-incarceration rate - 1 year																			
 <table><thead><tr><th>Measure</th><th>Value</th></tr></thead><tbody><tr><td>FY18 Year-End</td><td>38.1%</td></tr><tr><td>FY19 Target</td><td>38.0%</td></tr><tr><td>FY19 YTD</td><td>37.4%</td></tr></tbody></table>		Measure	Value	FY18 Year-End	38.1%	FY19 Target	38.0%	FY19 YTD	37.4%	Performance Measure		FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Measure	Value																		
FY18 Year-End	38.1%																		
FY19 Target	38.0%																		
FY19 YTD	37.4%																		
		Sentenced inmates participating in an educational or treatment program	85.4%	82.9%	-2.9%	81.5%	82.7%	80.0%	Yes	Prisons is making every effort to enroll sentenced inmates in programs and work assignments. This measure refers to educational or treatment programs, which are one component of inmate placements. Pretrial inmates are placed into institutional or job training programming. All sentenced inmates have to participate in a program, but some are between jobs or are in segregation, meaning that they cannot participate in a program. Thus, this measure is unlikely to reach 100%.									
		Re-incarceration rate - 1 year	37.0%	38.9%	5.1%	38.1%	37.4%	38.0%	Yes	PDP's one-year re-incarceration rate is based on the number of prisoners who are released from PDP custody and return to PDP custody. The measure for FY19 is comprised of prisoners released from July 1, 2017 through June 30, 2018. If an inmate returns within the specified date ranges one year from that window, that inmate is counted in the one-year figure.									
		Percent of newly admitted inmates that are processed and housed within 24 hours of admission	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes	The 24-hour period is a self-imposed threshold and not a legal requirement. However, the goal is for 100% of inmates to wait no longer than 24 hours (current average is 8-10 hours).									

Department of Licenses and Inspections

Department of Public Works and Transportation										
Number of building, electrical, plumbing, and zoning permits issued		Performance Measure						On Track to Meet Target?		Comments / Explanation
FY18 Year-End	FY19 Target	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	Target?		
56,952	55,000	N/A	15	N/A	N/A	21	22	Yes	This is a new measure for FY19. This measure captures wait times only. Accurate data for FY18 cannot be pulled from the queuing system, so it is not available.	
	45,213									
		Median wait times for over-the-counter permit customers (in minutes)	N/A	96.3%	99.4%	3.2%	97.0%	98.9%	99.0%	Yes
		Percentage of Residential Plan Reviews performed within 15 days								Yes
		Percentage of commercial building, plumbing, electrical and zoning plans reviewed within 20 days								Yes
		Number of building, electrical, plumbing, and zoning permits issued	12,957	15,411	18.9%	56,952	45,213	55,000	Yes	
		Percent of nuisance properties inspected within 20 days	72.0%	87.0%	20.8%	82.3%	84.0%	85.0%	Yes	L+I inspects nuisance properties during nights and weekends, accompanied by police officers and sometimes firefighters. Results fluctuate depending on how complex the logistics are for each inspection.
		Number of demolitions performed	115	112	-2.6%	428	339	500	Yes	L+I had a large \$600,000 demolition during the first half of FY19.
		Number of "imminently dangerous" properties	166	93	-44.0%	179	93	A reduction from FY18	Yes	This is a point-in-time measure.
		Median timeframe from "imminently dangerous" designation to demolition (in days)	191	102	-46.6%	150	120	145	Yes	

Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

HEALTH AND HUMAN SERVICES									
Department of Human Services									
Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation	
Dependent placement population (as of the last day of the quarter)	6,103	5,572	-8.7%	5,927	5,572	≤ 5,927	Yes	Data provided is on a one-quarter lag as DHS needs to account for the 60-day window. CPS investigations are conducted according to state law to investigate whether abuse or neglect occurred. By law, CPS investigations not determined in 60 days can be unfounded automatically. FY19 Q3 data will be available in FY19 Q4. Increases in the number of staff and consistent use of data to track investigation timeliness helped DHS increase the timeliness rate.	
Percent of Child Protective Services (CPS) investigations that were determined within 60 days *	99.4%	99.9%	0.5%	99.3%	99.8%	≥ 98.0%	Yes	Data provided is on a one-quarter lag as DHS needs to account for the 60-day window. GPS investigations are assessments conducted to determine if a family needs child welfare services to prevent abuse or neglect, stabilize family, and safeguard a child's well-being and development. FY19 Q3 data will be available in FY19 Q4. The Department is working on multiple fronts to improve the completion of GPS reports within 60 days. Some of these efforts include adding staff to intake and investigations, doing training upgrades, and creating specialty screening units to enable safe diversion of reports to community-based services when there are no safety threats.	
Percent of General Protective Services (GPS) investigations that were determined within 60 days *	63.5%	82.0%	29.1%	70.0%	78.7%	≥ 75.0%	Yes	This outcome is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' rates. It takes into account all activity for the entire fiscal year up to the last day of the reported quarter. In-home services are case management services provided to a family to stabilize family functioning and prevent placement. Out-of-home placement includes foster care, kinship care, and congregate care.	
Percent of children who enter an out-of-home placement from in-home services **	7.0%	7.5%	7.1%	8.3%	7.5%	≤ 9.0%	Yes	This outcome is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' percentages. It takes into account all activity for the entire fiscal year up to the last day of the reported quarter. DHS calculates the rate by dividing the number of children in placement during the year to date who achieved permanency by the total number of children in foster care placement during the year. In the calculation, DHS excludes children in care for fewer than eight days. The FY19 target is a stretch goal. As of FY19 Q3 (21.1%), DHS is four percentage points above the cumulative total reported for FY18 Q3 (17.1%).	
Percent of children in out-of-home placement who achieved permanency out of all children in placement in a given year **	17.1%	21.1%	23.4%	23.5%	21.1%	28.0%	No	Congregate care is a term used to describe highly structured placement settings such as group homes, childcare institutions, and residential treatment facilities collectively.	
Percent of dependent placement population in Congregate Care (as of the last day of the quarter)	11.8%	10.4%	-11.9%	11.7%	10.2%	≤ 12.0%	Yes	Kinship care is a type of foster care in which children are placed with a relative (kin). DHS has made significant progress in increasing the number of foster care children placed with kin. Through continued collaborative efforts with the Community Umbrella Agencies, DHS is seeking further improvement.	
Percent of dependent placement population in Kinship Care (as of the last day of the quarter)	47.5%	47.9%	0.8%	47.0%	47.5%	48.0%	No		

Dependent placement population (as of the last day of the quarter)

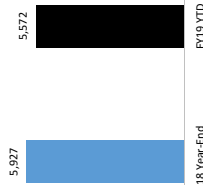


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

Percent of dependent placement population in care more than two years (as of the last day of the quarter)	37.6%	38.6%	2.7%	37.6%	38.9%	≤ 36.0%	No	The Department has implemented new initiatives to accelerate the pace of permanency for children in foster care for more than two years. For example, the department added new legal staff in FY18 to reduce caseloads and improve the speed of court proceedings. DHS has also implemented Rapid Permanency Reviews to review cases of children in foster care for more than two years and address systemic barriers to permanency. DHS anticipates improved outcomes from these initiatives in one to two years.
Average daily number of youth in detention at the Philadelphia Juvenile Justice Services Center (PJJSC)	161.2	119.0	-26.2%	147.1	117.3	≤ 136.0	Yes	DHS is responsible for running this secure detention facility and maintaining state-mandated staffing levels.
* These are lagging measures, as DHS needs to account for the 60-day window. Data provided is for the previous quarter. ** These are cumulative measures. They take into account activity for the entire fiscal year up to the last day of the quarter being reported.								

Department of Behavioral Health and Intellectual Disability Services

Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Unduplicated persons served in all community-based services, including outpatient services	12,274	10,971	-10.6%	114,995	93,919	90,000	Yes	This is a cumulative measure with the highest number of unique clients reported in the first quarter. This measure now includes all community-based treatment across DBHIDS (Outpatient, Family Services, Wrap-Around, School Services, Case Management, etc.). The number of unique members for Q3 is within the range of what is expected.
Number of admissions to out-of-state residential treatment facilities	23	11	-52.2%	69	38	50	Yes	Clients are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters. DBHIDS's goal is to treat all of the children needing services within the state and not have to look to out-of-state alternatives, so the goal is to keep this number low.
Number of admissions to residential treatment facilities	101	98	-3.0%	470	249	600	Yes	Clients are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters.
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (adults)	47.9%	50.4%	5.2%	48.3%	48.4%	50.0%	Yes	This measure includes discharges to ambulatory, non-bed-based care. This mirrors the child measure below. The Department has a robust community-based continuum of care that includes Federally Qualified Health Centers (FQHCs), housing supports, case management, and Assertive Community Treatment (ACT) for members. The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher. To address concerns regarding the rates of follow-up and readmission, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance.
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (adults)	12.7%	12.9%	1.6%	12.9%	13.8%	15.0%	Yes	This measure includes both substance abuse and non-substance abuse. To address concerns regarding follow-up and readmission rates, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance.

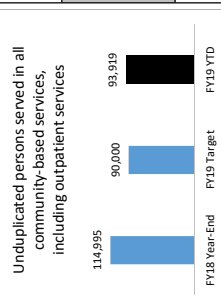


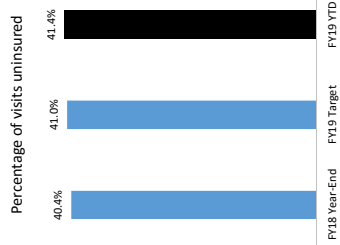
Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 MARCH 31, 2019

Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (children)	73.6%	83.3%	13.2%	76.2%	82.2%	80.0%	Yes	This measure includes discharges to ambulatory, non-bed-based care. This mirrors the adult measure above. The Department has a robust community-based continuum of care that includes Federally Qualified Health Centers (FQHCs), housing supports, case management, and Assertive Community Treatment (ACT) for members. The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher. To address concerns regarding follow-up and readmission rates, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. One of the largest providers has no claims billed this reporting quarter, due to a lag in reporting. The CBH claims team is looking into the issue and expects a positive impact for this measure once this is resolved.
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (children)	8.8%	9.4%	6.8%	8.4%	8.8%	10.0%	Yes	This measure includes both substance abuse and non-substance abuse. This measure mirrors the adult measure above. CBH Member Services is asking providers to check in with members earlier after they are discharged (after five days, a decrease from six to seven days previously) and to maintain more up-to-date contact information for members. CBH anticipates that, once follow-up rates increase and there is more engagement by providers, the overall 30-day readmission rate may increase further.

Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

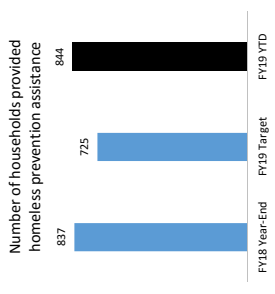
Department of Public Health

Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Percentage of visits uninsured	40.2%	41.9%	4.2%	40.4%	41.4%	41.0%	Yes	Philadelphia's rate of uninsured visits increased only slightly from FY19 Q2 to FY19 Q3 as the Affordable Care Act (ACA) continues to support Medicaid.
Number of months between food establishment inspections	13.9	10.6	-23.7%	13.9	10.7	12.0	Yes	There has been significant improvement from FY18 Q2 when the program expanded hiring to improve this measure.
Number of new HIV diagnoses	105	118	12.4%	495	332	550	Yes	Being below the target is the Department's goal. Lower numbers mean less HIV in Philadelphia communities. The Department analyzes HIV diagnoses monthly by demographic and geospatial characteristics. FY19 Q3 is 12% higher than FY18 Q3, but FY18 Q3 was lower than adjacent quarters in FY18. This is likely a normal variation from quarter to quarter. Even though DPH is showing a 12% increase from FY18 Q3 to FY19 Q3, the rate is down 11% YTD (Q1 through Q3) in FY19 as compared to the same period (Q1 through Q3) of FY18.
Children 19-35 months with complete immunizations 4:3:1:3:1	80.8%	77.0%	-4.7%	80.8%	76.8%	78.5%	No	This measure comes from a national telephone survey administered annually by the Centers for Disease Control and Prevention (CDC). The Department uses Philadelphia respondents' data only. Data is subject to recall bias, and quarterly measures may fluctuate because of the small number of people surveyed. While national estimates for vaccination coverage are precise, estimates for state and local areas are less precise and thus less reliable. The Department continues to do provider-based outreach, assess coverage in medical provider offices, and perform home-based outreach to individuals that are late vaccine initiators. Philadelphia has received national awards for its high vaccination rates among children.
Percent of all cases with autopsy reports issued within 90 calendar days	95.0%	88.0%	-7.4%	96.5%	91.0%	≥ 90.0%	Yes	The 90% goal is DPH's requirement for accreditation. Vacancies and several new staff members not yet at full productivity has reduced the toxicology laboratory's overall productivity. As staff gain proficiency, productivity will increase over several months. Increased overdose deaths requires more toxicology testing, which is required to be completed before autopsy reports can be finalized.
Number of patient visits to department-run STD clinics	4,793	5,254	9.6%	21,758	15,620	21,000	Yes	While DPH is on track to meet the target for both clinics, HC1 visits have decreased and HC5 visits increased. This differential reflects that DPH's patient base will take some time to become familiar with HC1's new location at Constitution Health Plaza, 1930 S Broad. DPH is distributing its new address widely to patients and partner agencies.



Office of Homeless Services

Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Number of households provided homeless prevention assistance	181	298	64.6%	837	844	725	Yes	This figure measures the number of households provided Homeless Prevention assistance. "Household" means individual and/or family. Annual targets are based on funding awarded through the Housing Trust Fund and Community Services Block Grant (CSBG). OHS's annual target assumes \$1,000 of assistance per household. Often, households require less assistance, and OHS is able to serve more households. The number might vary, based on level of need.
Number of households provided rapid rehousing assistance to end their homelessness	105	84	-20.0%	447	279	400	Yes	This figure measures the Office of Homeless Services' Rapid Rehousing units. Totals vary across quarters, and the pace toward the year-end goal depends administratively on grant timing, contracting, referrals, and time it takes for households to locate and move into a housing unit in the community. OHS anticipates that this measure will increase in FY19 Q4 and will meet the target.
Percent of exits to permanent housing destinations from shelter and transitional housing programs	30.0%	38.0%	26.7%	35.0%	35.7%	30.0%	Yes	This is a new measure for FY19. OHS expanded the number of programs participating in the Homeless Management Information System (HMIS) starting in late FY18. The FY19 target is lower than the FY18 year-end, as it was not clear at the beginning of FY19 whether OHS would see the same overall rate in FY19 as was seen in FY18. Over time, this expansion will give OHS a better overall picture of the system.



COMMUNITY AND CULTURE

The Free Library of Philadelphia

Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
In-person visits	1,221,182	1,205,262	-1.3%	4,961,270	3,599,642	5,400,000	No	Five new 21st-Century Libraries are opening in FY19 along with newly renovated areas of Parkway Central. The FLP's original target number was a stretch goal. Turnstile counts nation-wide have been decreasing for the last several years.
Virtual visits via FLP website	1,600,938	1,651,601	3.2%	6,361,657	5,036,379	6,500,000	Yes	
Digital access	860,391	996,347	15.8%	3,568,923	2,954,589	3,700,000	Yes	This measure includes digital reach and activities, including Wi-Fi usage, eBook circulation, electronic resource/database use and public PC use. This measure counts every login.
New Youth library cards	2,157	2,141	-0.7%	57,367	8,369	26,000	No	This measure tracks the number of children and teens who have never been Free Library cardholders. The FY19 target number used is a stretch goal, as most School District school-aged children received cards last fiscal year.
Preschool Program Attendance	24,503	33,452	36.5%	109,091	94,786	110,000	Yes	Program attendance reflects the day-to-day activities of library staff to engage community residents in life-long learning.
Children's Program Attendance	69,497	80,729	16.2%	313,045	222,676	315,000	Yes	
Teen Program Attendance	15,256	17,816	16.8%	57,882	48,540	58,000	Yes	
Adult Program Attendance	42,016	45,174	7.5%	212,228	161,051	215,000	Yes	
Senior Program Attendance	987	1,758	78.1%	11,061	13,113	14,500	Yes	

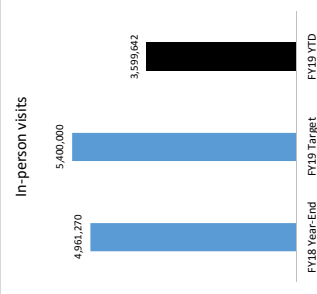
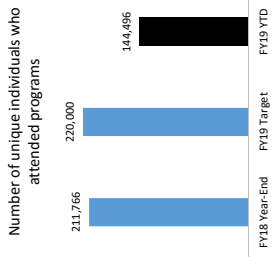


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

Philadelphia Parks and Recreation

Philadelphia Parks and Recreation							On Track to Meet Target?	Comments / Explanation
Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target		
Number of programs *	739	762	3.1%	3,291	2,866	3,300	Yes	Quarter 1 is PPR's biggest staff-led quarter due to camps. PPR had 1,680 internal programs and 1,186 external permitted programs during FY19 Q1, Q2, and Q3 (combined).
Number of unique individuals who attended programs *	36,439	34,913	-4.2%	211,766	144,496	220,000	No	PPR had 66,468 attendees at internal programs and 78,028 attendees at external permitted programs during FY19 Q1, Q2, and Q3 (combined). A drop in participants of permitted activities in Q1 accounts for much of the gap in PPR's year-end projection.
Total visits	1,195,831	1,164,457	-2.6%	9,530,484	6,667,186	9,300,000	Yes	This measure does not report for Q1 and Q3. The FY19 target is lower than the FY18 year-end figure due to a large planting project that is scheduled for FY20. Resources that would normally be expended in FY19 are being dedicated to this project. PPR will plant and distribute more trees in Q4 than in Q2 and is projected to meet the target by year-end.
New trees planted	N/A	N/A	N/A	4,325	1,131	2,796	Yes	
* Programs run, on average, 19 weeks.								



COMMERCE
Commerce Department: Division of Aviation

Commerce Department: Division of Aviation							On Track to Meet Target?	Comments / Explanation
Performance Measure *	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target		
Enplaned passengers (million)	3.69	3.90	5.7%	15.25	8.18	15.36	Yes	
Operations (# arrivals and departures)	92,470	96,826	4.7%	371,397	196,945	368,000	Yes	
Freight and mail cargo (tons)	134,201	154,303	15.0%	\$10,431	\$21,546	\$15,000	Yes	
Non-airline revenue (\$ million)	\$32.60	\$36.11	10.8%	\$137.20	\$73.60	\$136.00	Yes	
Retail/beverage sales (\$ million)	\$48.17	\$53.70	11.5%	\$208.67	\$115.70	\$212.00	Yes	
* All measures are reported on a lagging basis (one quarter behind the current quarter being reported).								

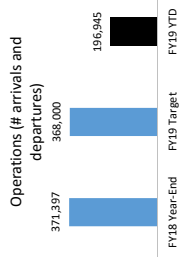


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

PLANNING AND DEVELOPMENT									
Planning and Development: Division of Housing and Community Development									
Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation	
Mortgage foreclosures diverted	269	287	6.7%	1,088	930	1,100	Yes	Output is driven by available program funding. To prevent homeowners from becoming homeless due to foreclosure, the program links a Court of Common Pleas order requiring that homeowners facing foreclosure have an opportunity to meet with their lenders to negotiate an alternative to foreclosure with City-funded housing counseling, outreach, a hotline, and legal assistance. Foreclosures are a function of the market; therefore, the number of mortgage foreclosures diverted is subject to fluctuation.	
Homes repaired (BSRP, Weatherization, Heater Hotline, and AMP)	1,587	1,677	5.7%	6,920	4,994	7,400	Yes	Output is driven by available program funding. The Basic Systems Repair Program (BSRP) is a grant-assisted program that allows the Philadelphia Housing Development Corporation to make repairs to the basic systems (plumbing, heating, roofing, electrical and structural repairs) of homes owned and occupied by low-income Philadelphia residents. Grant repairs can be completed up to a limit of \$18,000 per property. A \$60 million bond issuance in the spring of 2017 is providing additional home repair services over three years, helping to eliminate the waiting lists for these programs. The FY19 target is higher than the FY18 year-end, as Planning and Development is adding the Adaptive Modification Program (AMP) in FY19. AMP is expected to increase the overall number of homes repaired in FY19 to exceed FY18 performance.	
Unique lots stabilized, greened, and maintained	12,841	13,603	5.9%	12,841	13,603	12,000	Yes	The number of unique lots greened and cleaned includes land stabilization programs (such as initial cleaning, soil treatment, tree planting and fencing of up to 300 new selected blighted lots) and land maintenance.	
Clients receiving counseling	N/A	1,887	N/A	N/A	5,471	8,000	No	Housing counselors 1) serve as advocates for homeowners as they face the challenges of homeownership; and 2) prepare prospective homeowners to meet those challenges. FY18 numbers are not available, as Planning and Development experienced issues with switching from one case management system to another in FY18.	

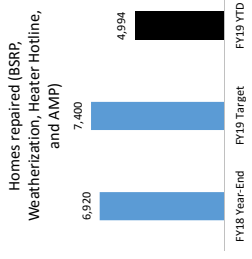


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

TRANSPORTATION AND INFRASTRUCTURE

Streets Department

Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Recycling rate	17.0%	14.0%	-17.6%	17.0%	14.7%	17.0%	No	Significant changes in the global recycling market have drastically decreased demand for recycling products and materials. There has been a significant change in acceptance quality requirements of recycled products overseas, greatly decreasing demand for paper products. In addition, changes in the composition of recycled materials collected (i.e. decreased quantity of mixed paper, cardboard, and container weight products such as aluminum, steel and plastic containers), has also negatively impacted the City's recycling diversion rate over the last several years. This combination has made it very difficult to reach target recycling rate objectives.
On-time collection (by 3 PM): recycling	94.0%	97.0%	3.2%	95.9%	96.7%	97.0%	No	Streets has experienced intermittent staff shortages due to high absentee rates making it necessary to divert compactors and crews to additional routes beyond their regularly scheduled assignments, thereby impacting the Department's on-time rate.
On-time collection (by 3 PM): trash	76.0%	87.0%	14.5%	80.8%	87.0%	90.0%	No	Streets has experienced intermittent staff shortages due to high absentee rates making it necessary to divert compactors and crews to additional routes beyond their regularly scheduled assignments, thereby impacting the Department's on-time rate. Streets expects the on-time collection rate to improve during Q4.
Percentage of time potholes are repaired within three days	96.0%	94.7%	-1.4%	90.0%	92.2%	90.0%	Yes	
Pothole response time (days)	4.2	1.0	-76.2%	3.4	2.7	3.0	Yes	Streets focused heavily on potholes during the winter season prioritizing pothole repairs throughout this period. This included deploying the majority of Streets' roadway repair staff to address pothole repairs during the work week.
Miles resurfaced	N/A	N/A	N/A	77	55	95	Yes	Streets does not typically perform any resurfacing from January through March as the temperatures preclude paving with asphalt. It does not adhere to the roadway in colder temperatures.
Tons of refuse collected and disposed	131,217	136,639	4.1%	575,095	450,111	580,000	Yes	
Tons of recycling collected and disposed	22,842	19,529	-14.5%	100,599	67,724	102,823	No	Significant changes in the global recycling market have drastically decreased demand for recycling products and materials. There has been a significant change in acceptance quality requirements of recycled products overseas, greatly decreasing demand for paper products, and, as a result, significantly increasing the cost of recycling processing operations. In order to mitigate costs, and in response to more stringent quality requirements, the Department has had to divert sub-quality recycling materials into the regular trash stream, decreasing the amount of recycling tons processed. The recently established contract with Waste Management should increase recycled tonnage significantly during Q4.

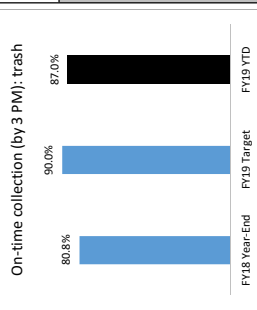


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

Water Department

Performance Measure *	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Millions of gallons of treated water	22,961	20,770	-9.5%	81,485	42,342	meet customer demand	Yes	PWD's target is to meet customers' demand. The measure is calculated by taking weekly average treatment flow summed for 3 plants x 7 days to get millions of gallons of treated water.
Percent of time Philadelphia's drinking water met or surpassed state and federal standards	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes	
Miles of pipeline surveyed for leakage	256	155	-39.5%	742	308	1,110	No	In the first half of the fiscal year, the available crew hours decreased due to a large increase in leak referrals, which required the crews to dedicate their time to locating active leaks and place marks for the District crews to dig up and repair. PWD expects these metrics to increase in Q3 and Q4 (after the winter schedule).
Water main breaks repaired	199	222	11.6%	977	373	905	Yes	The Department's target is to repair all water main breaks.
Average time to repair a water main break upon crew arrival at site (hours)	6.7	4.0	-40.3%	6.5	5.5	8.0	Yes	Eight hours is the Water Department's service-level agreement (SLA).
Percent of hydrants available	99.6%	99.5%	-0.2%	99.5%	99.5%	99.7%	Yes	
Number of storm inlets cleaned/year	26,319	26,173	-0.6%	103,535	52,009	100,000	Yes	This is the number of inlets cleaned each quarter in PWD's system, which contains over 79,000 inlets.
Constructed greened acres	42	66	56.7%	201	139	200	Yes	
Number of Green Acres Design Completed/year	69	112	62.5%	433	184	300	Yes	
* All measures are reported on a lagging basis (one quarter behind the current quarter being reported).								

Average time to repair a water main break upon crew arrival at site (hours)

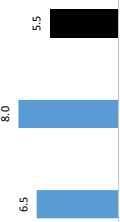


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

MANAGING DIRECTOR'S OFFICE										
Office of Fleet Management										
<div><div><div>Fleet availability - citywide</div><div><div><div></div><div></div><div></div></div></div><div><div><div>FY18 Year-End</div><div>FY19 Target</div><div>FY19 YTD</div></div></div></div></div>	Performance Measure		FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
	Fleet availability - citywide		90.7%	92.1%	1.5%	90.9%	91.8%	90.0%	Yes	New vehicle purchases since FY16 have enabled Fleet to meet its citywide vehicle availability targets.
	Percent of SLA met for medic units		120.1%	120.1%	0.0%	120.0%	120.5%	100.0%	Yes	The SLA is met when 55 of 75 medic units are available. Fleet's Optimal Vehicle Replacement Strategy for medic unit purchases enabled Fleet to meet the SLA.
	Percent of SLA met for trash compactors		99.1%	98.9%	-0.2%	98.0%	100.1%	100.0%	Yes	The SLA is met when 241 of 326 compactors are available. Fleet ordered and received 30 new compactors in FY18.
	Percent of SLA met for radio patrol cars		93.3%	111.1%	19.1%	95.3%	104.3%	100.0%	Yes	The SLA is met when 675 of 750 or 90% of the active radio patrol car inventory is available. In FY19, Fleet is purchasing 150 new radio patrol cars to replenish the inventory.
	Median age of vehicle: General Fund		4.44	3.87	-12.8%	4.75	4.05	4.50	Yes	Since FY16, the Water Department purchased 490 new vehicles (nearly 48% of their overall vehicle inventory) with an acquisition cost of \$32.855 million. Since FY18 Q2, 284 new vehicles were placed into service and 183 old vehicles were relinquished from service. This has driven down the median age during this period.
	Median age of vehicle: Water Fund		8.87	3.79	-57.3%	8.52	4.27	6.00	Yes	
	Median age of vehicle: Aviation Fund		10.71	5.13	-52.1%	10.51	7.16	8.00	Yes	Since FY16, the Division of Aviation purchased 151 new vehicles (just over 47% of their overall vehicle inventory) with an acquisition cost of \$9.881 million. Since FY18 Q2, 70 new vehicles were placed into service and 59 old vehicles were relinquished from service. This has driven down the median age during this period.
	Percent of vehicles repaired in one day or less		57.0%	53.3%	-6.4%	57.4%	53.2%	70.0%	No	Fleet's Optimal Vehicle Replacement Strategy and associated additional funding for vehicle purchases will better enable routine maintenance on newer vehicles going forward. This is expected to drive down the volume of repairs, better enabling Fleet to meet the target.
Department of Public Property										
<div><div><div>Field Operations: Percent of work orders completed within service level</div><div><div><div></div><div></div><div></div></div></div><div><div><div>FY18 Year-End</div><div>FY19 Target</div><div>FY19 YTD</div></div></div></div></div>	Performance Measure		FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
	Number of substantially completed construction projects		3	10	233.3%	40	36	42	Yes	A project that is substantially complete is at least 95% complete.
	Field Operations: Facilities division internal work order volume		3,127	2,790	-10.8%	15,797	8,455	11,500	No	DPP is moving to have contractors handle more work requests. These work orders are not counted in DPP's work order system, as they go directly to the contractors. Thus, the volume captured in this measure has decreased (but the overall work order volume has not).
	Field Operations: Percent of work orders completed within service level		88.3%	82.0%	-7.1%	88.5%	83.2%	90.0%	No	DPP is realigning supervisory assignments to facilitate more satisfactory completion of work orders during the remainder of FY19.

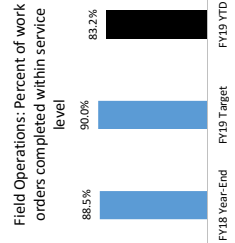
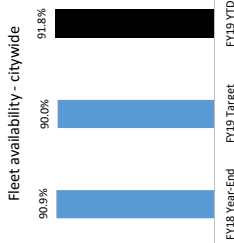


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
MARCH 31, 2019

Office of Sustainability

Performance Measure *	FY18 Q2	FY19 Q2	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)	1.07	1.08	0.9%	4.02	1.89	3.78	Yes	FY19 Q3 data will be available in FY19 Q4. The target is based on a 3% reduction in usage from the three-year average for FY16-18.
City of Philadelphia facility energy cost including General, Aviation and Water Funds (\$ Million)	\$16.1	\$16.6	3.0%	\$62.8	\$30.9	\$67.0	Yes	FY19 Q3 data will be available in FY19 Q4. The target is based on a 3% reduction in cost from three-year average for FY16-18.
* These measures are lagging indicators, due to delays in billing for energy use data.								

City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)

Category	Value
FY18 Year-End	4.02
FY19 Target	3.78
FY19 YTD	1.89

Managing Director's Office: 311 Call Center

Performance Measure	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target	On Track to Meet Target?	Comments / Explanation
Percent of calls answered within 20 seconds	43.0%	41.0%	-4.7%	50.8%	50.3%	50.0%	No	Philly 311 has been in the process of hiring five Contact Center Civil Service Agent Trainees since January. 311 is also assembling an L&I pod with designated agents who will be trained to handle complex calls, including calls about how to apply for or renew a license or permit. 311 was also tasked with creating a Philadelphia Resilience Project (PRP) team which has decreased the amount of staff to handle 311 calls since staff persons are being delegated to the PRP phone prompt.
Percent of 311 NPS survey respondents who are "Service detractors"	37.0%	41.0%	10.8%	31.8%	41.0%	< 50.0%	Yes	"Service detractors" fall somewhere between 0 and 6 on a 10-point scale of "How likely are you to recommend Philly311 to a friend or colleague?"
Percent of residents who utilize mobile and web applications to contact 311	46.0%	47.0%	2.2%	41.8%	45.3%	45.0%	Yes	This measure refers to the number of contacts using mobile and web applications to contact 311.
Average score for tickets and phone calls monitored by 311 supervisors	89.0%	87.2%	-2.0%	86.0%	87.0%	86.0%	Yes	Agents are scored on a six-point scale and are graded by pass/fail. Supervisors monitor two calls per week, and 311's Quality Assurance Associate continues to create new quality components to assess quality. This average is based off the quality of tickets submitted within 311's system by an agent. Accuracy of information and customer service is also measured.

Percent of calls answered within 20 seconds

Category	Value
FY18 Year-End	50.8%
FY19 Target	50.0%
FY19 YTD	50.3%

Managing Director's Office: Community Life Improvement Program (CLIP)

Community Service Program: citywide cleanup projects completed								On Track to Meet Target?	Comments / Explanation
Performance Measure *	FY18 Q3	FY19 Q3	Change	FY18 Year-End	FY19 YTD	FY19 Target			
Graffiti abatement: properties and street fixtures cleaned	25,837	28,453	10.1%	133,099	91,762	125,000	Yes		
Community Partnership Program: groups that received supplies	134	85	-36.6%	701	369	575	Yes	Historically, CLIP issues more supplies in the fourth quarter of the Fiscal Year than in other quarters, as more clean-ups tend to take place in warmer spring weather. CLIP expects this trend to continue in FY19 to meet the FY19 target.	
Community Service Program: citywide cleanup projects completed	662	893	34.9%	2,617	2,441	2,000	Yes	Employees have been moved into the Community Service Program to assist residents with community clean-ups, resulting in a relatively high number of completed projects compared to the prior year.	
Vacant Lot Program: vacant lot abatements	1,648	2,874	74.4%	12,508	9,179	12,000	Yes		
Vacant Lot Program: vacant lot compliance rate	39.0%	55.0%	41.0%	31.5%	42.3%	25.0%	Yes	Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. Vacant lot violation compliance by owners varies depending upon ownership, as many long-term owners are unaccounted for. Many of the owners' addresses in CLIP's system are the actual vacant lot addresses, meaning that there are no owners on record.	
Community Life Improvement: exterior property maintenance violations	1,973	1,917	-2.8%	12,245	9,496	11,000	Yes	The FY19 target is based on three-year historical data.	
Community Life Improvement: exterior property maintenance compliance rate	61.4%	61.0%	-0.7%	62.2%	62.4%	60.0%	Yes	Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. In the warmer/busy months, the compliance rate is higher due to volume of requests allowing for the owner to have additional time to clean his/her property. CLIP is unlikely to reach the compliance rate as it moves into new sections of the city where owners are not familiar with CLIP's timeframe for addressing property violations.	
* FY19 targets are lower than FY18 year-end figures due to redeployment of resources to meet additional demands for special clean-ups in areas impacted by opioids.									

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Water Fund**

All Departments
For the Period Ending March 31, 2019

Category	FY 2018 Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)
REVENUES								
Taxes								
Locally Generated Non - Tax Revenues	715,640,437	534,034,606	534,034,606	0	700,211,000	701,361,000	702,361,000	2,150,000
Other Governments	569,484	698,175	698,175	0	1,000,000	1,000,000	1,000,000	0
Revenues from Other Funds of City - Net of Rate Stabilization Fund (I See Note 1)	33,860,295	0	0	0	29,138,000	37,397,300	37,397,300	8,259,300
Revenue from Other Funds of City - Rate Stabilization Fund	24,629,568	0	0	0	84,359,000	74,949,700	73,949,700	(10,409,300)
Total Revenues and Other Sources	774,699,784	534,732,781	534,732,781	0	814,708,000	814,708,000	814,708,000	0
OBLIGATIONS / APPROPRIATIONS								
Personal Services	132,309,262	97,326,714	97,326,714	0	143,902,078	146,107,975	146,107,975	(2,205,897)
Personal Services - Employee Benefits	133,844,257	101,249,758	101,249,758	0	138,140,401	139,088,937	139,088,937	(948,536)
Sub-Total Employee Compensation	266,153,519	198,576,472	198,576,472	0	282,042,479	285,196,912	285,196,912	(3,154,433)
Purchase of Services	175,855,338	165,072,677	165,072,677	0	206,609,685	206,609,685	206,609,685	0
Materials, Supplies and Equipment	50,076,788	42,676,814	42,676,814	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities and Taxes	6,779,219	2,896,926	2,896,926	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	146,815,350	146,815,350	0	212,992,336	212,992,336	212,992,336	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	3,154,433
Payments to Other Funds - Rate Stabilization Fund	0	0	0	0	0	0	0	0
Total Obligations / Appropriations	807,112,999	556,038,239	556,038,239	0	844,708,000	844,708,000	844,708,000	0
Operating Surplus / (Deficit)	(32,413,215)	(21,305,458)	(21,305,458)	0	(30,000,000)	(30,000,000)	(30,000,000)	0
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS								
Prior Year Fund Balance	0	0	0	0	0	0	0	0
Net Adjustments - Prior Years	32,413,215	0	0	0	30,000,000	30,000,000	30,000,000	0
Total Net Adjustments	32,413,215	0	0	0	30,000,000	30,000,000	30,000,000	0
Year End Fund Balance	0	(21,305,458)	(21,305,458)	0	0	0	0	0

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

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**Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund**

For the Period Ending March 31, 2019

Department	FY 2018 Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	318	472,360	472,360	0	200,000	300,000	500,000	300,000	200,000
Sale of Vehicles	318	472,360	472,360	0	200,000	300,000	500,000	300,000	200,000
Licenses & Inspections	35,356	33,162	33,162	0	35,000	35,000	35,000	0	0
Miscellaneous	35,356	33,162	33,162	0	35,000	35,000	35,000	0	0
Water	64,626,063	33,417,498	33,417,498	0	53,625,000	53,625,000	53,625,000	0	0
Sewer Charges to Other Municipalities	37,427,705	27,948,200	27,948,200	0	37,145,000	37,145,000	37,145,000	0	0
Water & Sewer Permits Issued by L & I	5,522,093	4,423,828	4,423,828	0	2,520,000	2,520,000	2,520,000	0	0
Contribution - Sinking Fund Reserve	19,000,000	0	0	0	12,000,000	12,000,000	12,000,000	0	0
Miscellaneous	2,676,265	1,045,470	1,045,470	0	1,960,000	1,960,000	1,960,000	0	0
Revenue	649,386,745	498,105,015	498,105,015	0	645,801,000	645,801,000	645,801,000	0	0
Sales & Charges	634,322,844	487,126,581	487,126,581	0	633,018,000	633,018,000	633,018,000	0	0
Fire Service Connections	3,169,265	2,666,166	2,666,166	0	3,474,000	3,474,000	3,474,000	0	0
Surcharges	5,627,537	3,401,801	3,401,801	0	4,101,000	4,101,000	4,101,000	0	0
Miscellaneous	6,267,099	4,910,467	4,910,467	0	5,208,000	5,208,000	5,208,000	0	0
Procurement	85,471	16,357	16,357	0	100,000	100,000	100,000	0	0
Miscellaneous	85,471	16,357	16,357	0	100,000	100,000	100,000	0	0
City Treasurer	1,506,484	1,990,214	1,990,214	0	450,000	1,500,000	2,300,000	1,850,000	800,000
Interest Earnings	1,506,484	1,990,214	1,990,214	0	450,000	1,500,000	2,300,000	1,850,000	800,000
Total Local Non-Tax Revenue	715,640,437	534,034,606	534,034,606	0	700,211,000	701,361,000	702,361,000	2,150,000	1,000,000
<u>Other Governments</u>									
Water	569,484	698,175	698,175	0	1,000,000	1,000,000	1,000,000	0	0
State	562,654	698,175	698,175	0	1,000,000	1,000,000	1,000,000	0	0
Federal	6,830	0	0	0	0	0	0	0	0
Total Other Governments	569,484	698,175	698,175	0	1,000,000	1,000,000	1,000,000	0	0
<u>Revenue from Other Funds</u>									
Water	58,489,863	0	0	0	113,497,000	112,347,000	111,347,000	(2,150,000)	(1,000,000)
General Fund	29,362,223	0	0	0	24,348,000	32,607,300	32,607,300	8,259,300	0
Aviation Fund	4,128,072	0	0	0	4,390,000	4,390,000	4,390,000	0	0
Employee Benefit Fund	370,000	0	0	0	400,000	400,000	400,000	0	0
Rate Stabilization Fund	24,629,568	0	0	0	84,359,000	74,949,700	73,949,700	(10,409,300)	(1,000,000)
Total Revenue from Other Funds	58,489,863	0	0	0	113,497,000	112,347,000	111,347,000	(2,150,000)	(1,000,000)
Total - All Sources	774,699,784	534,732,781	534,732,781	0	814,708,000	814,708,000	814,708,000	0	0

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**Quarterly City Managers Report
Departmental Obligations Summary
Water Fund**

For the Period Ending March 31, 2019

Department	FY 2018 Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year			
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under Adopted Budget
Office of Innovation & Technology	22,068,991	16,961,621	16,961,621	0	31,966,821	32,203,620	32,203,620	(236,799)
Personal Services	6,236,674	4,743,589	4,743,589	0	8,003,747	8,240,546	8,240,546	(236,799)
Purchase of Services	13,806,992	11,414,012	11,414,012	0	20,930,724	20,930,724	20,930,724	0
Materials, Supplies & Equipment	2,025,325	804,020	804,020	0	3,032,350	3,032,350	3,032,350	0
Managing Director	138,550	0	0	0	138,550	138,550	138,550	0
Personal Services	138,550	0	0	0	138,550	138,550	138,550	0
Public Property	4,256,817	4,265,847	4,265,847	0	4,265,847	4,265,847	4,265,847	0
Purchase of Services	4,256,817	4,265,847	4,265,847	0	4,265,847	4,265,847	4,265,847	0
Office of Fleet Management	7,413,972	5,884,235	5,884,235	0	8,825,836	8,846,754	8,846,754	(20,918)
Personal Services	2,891,880	2,191,209	2,191,209	0	3,083,114	3,083,114	3,083,114	(20,918)
Purchase of Services	1,036,762	911,727	911,727	0	1,489,000	1,489,000	1,489,000	0
Materials, Supplies & Equipment	3,485,330	2,781,299	2,781,299	0	4,274,640	4,274,640	4,274,640	0
Water	383,131,502	264,874,492	264,874,492	0	419,220,912	417,763,513	417,763,513	1,457,399
Personal Services	110,753,656	81,155,212	81,155,212	0	119,823,412	121,520,446	121,520,446	(1,697,034)
Purchase of Services	150,956,803	144,677,599	144,677,599	0	173,643,500	173,643,500	173,643,500	0
Materials, Supplies & Equipment	43,641,824	38,541,681	38,541,681	0	54,083,000	54,083,000	54,083,000	0
Contributions, Indemnities & Taxes	6,779,219	500,000	500,000	0	671,000	671,000	671,000	0
Payments to Other Funds-Rate Stabilization Fd	0	0	0	0	0	0	0	0
Payments to Other Funds-Water Residual Fd	28,904,525	0	0	0	37,000,000	33,845,567	33,845,567	3,154,433
Payments to Other Funds-Other	42,095,475	0	0	0	34,000,000	34,000,000	34,000,000	0
Finance	133,844,257	103,646,684	103,646,684	0	146,640,401	147,588,937	147,588,937	(948,536)
Personal Services - Fringe Benefits	133,844,257	101,249,758	101,249,758	0	138,140,401	139,088,937	139,088,937	(948,536)
Contributions, Indemnities & Taxes	0	2,396,926	2,396,926	0	8,500,000	8,500,000	8,500,000	0
Revenue	15,468,436	10,912,639	10,912,639	0	16,664,500	16,852,407	16,852,407	(187,907)
Personal Services	9,735,827	7,176,110	7,176,110	0	10,171,000	10,358,907	10,358,907	(187,907)
Purchase of Services	4,834,053	3,229,187	3,229,187	0	5,059,000	5,059,000	5,059,000	0
Materials, Supplies & Equipment	898,556	507,342	507,342	0	1,429,500	1,429,500	1,429,500	0
Contributions, Indemnities & Taxes	0	0	0	0	5,000	5,000	5,000	0
Sinking Fund	237,248,135	146,815,350	146,815,350	0	212,992,336	212,992,336	212,992,336	0
Debt Service	237,248,135	146,815,350	146,815,350	0	212,992,336	212,992,336	212,992,336	0
Procurement	84,412	63,216	63,216	0	93,093	93,093	93,093	0
Personal Services	84,412	63,216	63,216	0	93,093	93,093	93,093	0
Law	2,878,899	2,425,956	2,425,956	0	3,304,069	3,304,069	3,304,069	(63,239)
Personal Services	2,878,899	2,425,956	2,425,956	0	3,304,069	3,304,069	3,304,069	(63,239)
Purchase of Services	2,387,984	1,971,794	1,971,794	0	2,506,206	2,569,445	2,569,445	(63,239)
Materials, Supplies & Equipment	471,162	411,690	411,690	0	691,614	691,614	691,614	0
Office of Sustainability	25,753	42,472	42,472	0	43,010	43,010	43,010	0
Materials, Supplies & Equipment	25,753	42,472	42,472	0	43,010	43,010	43,010	0
Office of Sustainability	93,874	30,000	30,000	0	93,874	93,874	93,874	0
Personal Services	93,874	0	0	0	93,874	93,874	93,874	0
Purchase of Services	30,000	30,000	30,000	0	30,000	30,000	30,000	0
Water, Sewer & Storm Water Rate Board	485,154	158,199	158,199	0	565,000	565,000	565,000	0
Personal Services	22,405	25,584	25,584	0	40,000	40,000	40,000	0
Purchase of Services	462,749	132,615	132,615	0	500,000	500,000	500,000	0
Materials, Supplies & Equipment	0	0	0	0	25,000	25,000	25,000	0
Total Water Fund	807,112,999	556,038,239	556,038,239	0	844,708,000	844,708,000	844,708,000	0
Personal Services	132,309,262	97,326,714	97,326,714	0	143,902,078	146,107,975	146,107,975	(2,205,897)
Personal Services - Fringe Benefits	133,844,257	101,249,758	101,249,758	0	138,140,401	139,088,937	139,088,937	(948,536)
Sub-Total Employee Compensation	266,153,519	198,576,472	198,576,472	0	282,042,479	285,196,912	285,196,912	(3,154,433)
Purchase of Services	175,855,338	165,072,677	165,072,677	0	206,609,695	206,609,695	206,609,695	0
Materials, Supplies & Equipment	50,076,788	42,676,814	42,676,814	0	62,887,500	62,887,500	62,887,500	0
Contributions, Indemnities & Taxes	6,779,219	2,896,926	2,896,926	0	9,176,000	9,176,000	9,176,000	0
Debt Service	237,248,135	146,815,350	146,815,350	0	212,992,336	212,992,336	212,992,336	0
Payments to Other Funds	71,000,000	0	0	0	71,000,000	67,845,567	67,845,567	3,154,433

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**Quarterly City Managers Report
Analysis of Projected Year-End Variances
Water Fund**

All Departments

For the Period Ending March 31, 2019

(Amounts in Millions)

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Local Non-Tax Revenues	\$0.2	Fleet Management - Increase in Vehicle Sales
	\$0.8	City Treasurer-Interest proceeds higher than anticipated
Revenue from Other Funds	(\$1.0)	Rate Stabilization -Requirement to offset increased revenue estimates
Subtotal	\$0.0	
<u>Obligations / Appropriations</u>		
No variance to report		
	\$0.0	
<u>Other Adjustments</u>		
	\$0.0	
Subtotal	\$0.0	
Total	\$0.0	

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**Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund**

For the Period Ending March 31, 2019

Department	FY 2018 Actual	Fiscal Year 2019 Year to Date				Fiscal Year 2019 Full Year			
		Month End		Actual (Over) / Under Target Budget		Authorized Positions		Current Projection	
		Target Budget	Actual	Target Budget	(Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Adopted Budget Target Budget
Office of Innovation & Technology	85	83	83	0		106	106	90	16
Office of Fleet Management	52	53	53	0		58	58	55	3
Water	1,887	1,890	1,890	0		2,188	2,188	2,038	150
Revenue	205	208	208	0		232	232	225	7
Procurement	1	2	2	0		2	2	2	0
Law	26	32	32	0		30	32	32	0
Water, Sewer & Stormwater Rate Board	0	1	1	0		1	1	1	0
Total Water Fund	2,256	2,269	2,269	0		2,617	2,619	2,443	174
									176

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

AVIATION FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Aviation Fund**

All Departments
For the Period Ending March 31, 2019

Category	FY 2018 Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)
REVENUES								
Taxes								
Locally Generated Non - Tax Revenues	435,144,785	292,214,823	292,214,823	0	459,565,000	459,565,000	459,565,000	0
Other Governments	2,220,030	753,901	753,901	0	2,695,000	2,695,000	2,695,000	0
Revenues from Other Funds of City	1,442,524	0	0	0	1,320,000	1,320,000	1,320,000	0
Other Sources								
Total Revenues and Other Sources	438,807,339	292,968,724	292,968,724	0	463,580,000	463,580,000	463,580,000	0
OBLIGATIONS / APPROPRIATIONS								
Category	FY 2018 Actual	Target Budget	Actual	Actual (Over) / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) / Under
Personal Services	75,962,677	58,767,744	58,767,744	0	80,205,326	81,216,320	81,216,320	0
Personal Services - Employee Benefits	57,506,222	49,674,000	49,674,000	0	63,950,249	64,314,886	64,314,886	0
Sub-Total Employee Compensation	133,468,899	108,441,744	108,441,744	0	144,155,575	145,531,206	145,531,206	0
Purchase of Services	113,764,903	110,090,625	110,090,625	0	139,979,589	130,131,738	130,131,738	0
Materials, Supplies and Equipment	14,271,030	12,781,471	12,781,471	0	18,041,900	16,169,900	16,169,900	0
Contributions, Indemnities and Taxes	2,288,272	4,966,087	4,966,087	0	8,812,000	6,667,000	6,667,000	0
Debt Service	109,055,267	65,485,799	65,485,799	0	163,801,936	163,801,936	163,801,936	0
Payment to Other Funds	7,679,206	11,234,198	11,234,198	0	24,023,000	22,648,000	22,648,000	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0
Total Obligations / Appropriations	380,527,577	312,999,924	312,999,924	0	498,814,000	484,949,780	484,949,780	0
Operating Surplus / (Deficit)	58,279,762	(20,031,200)	(20,031,200)	0	(35,234,000)	(21,369,780)	(21,369,780)	0
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS								
Prior Year Fund Balance	69,922,273	0	0	0	54,976,000	143,068,951	143,068,951	0
Net Adjustments - Prior Years	14,866,916	0	0	0	15,000,000	15,000,000	15,000,000	0
Total Net Adjustments	84,789,189	0	0	0	69,976,000	158,068,951	158,068,951	0
Preliminary Year End Fund Balance	143,068,951	(20,031,200)	(20,031,200)	0	34,742,000	136,699,171	136,699,171	0
Deferred Revenue-Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0	0
Year End Fund Balance	143,068,951	(20,031,200)	(20,031,200)	0	34,742,000	136,699,171	136,699,171	0

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending March 31, 2019

Department	FY 2018 Actual	Fiscal Year 2019 Year to Date		Fiscal Year 2019 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection
							Adopted Budget Target Budget
<u>Local Non-Tax Revenues</u>							
Fleet Management	0	0	0	0	25,000	25,000	0 0
Sale of Vehicles	0	0	0	0	25,000	25,000	0 0
Procurement	517	1,081	1,081	0	10,000	10,000	0 0
Miscellaneous	517	1,081	1,081	0	10,000	10,000	0 0
City Treasurer	2,196,717	1,674,152	1,674,152	0	1,000,000	1,000,000	1,000,000 1,000,000
Interest Earnings	2,196,717	1,674,152	1,674,152	0	1,000,000	1,000,000	1,000,000 1,000,000
Commerce - Division of Aviation	432,947,551	290,539,590	290,539,590	0	458,530,000	458,530,000	(1,000,000) (1,000,000)
Concessions	51,848,386	40,731,271	40,731,271	0	55,032,000	55,032,000	0 0
Space Rentals	146,369,362	96,217,516	96,217,516	0	161,387,000	161,387,000	0 0
Landing Fees	77,217,448	62,790,931	62,790,931	0	97,531,000	97,531,000	0 0
Parking	66,210,999	1,155,992	1,155,992	0	42,000,000	42,000,000	0 0
Car Rental	18,985,032	13,913,492	13,913,492	0	23,646,000	23,646,000	0 0
Sale of Utilities	2,542,736	1,585,806	1,585,806	0	4,342,000	4,342,000	0 0
Overseas Terminal Facility Charges	12,600	9,300	9,300	0	0	8,550	15,550 7,000
International Terminal Charges	35,115,388	29,204,645	29,204,645	0	36,615,000	36,615,000	0 0
Passenger Facility Charge	31,201,355	6,118,847	6,118,847	0	33,075,000	33,075,000	0 0
Miscellaneous	3,444,245	38,811,790	38,811,790	0	4,902,000	4,893,450	(1,015,550) (1,007,000)
Total Local Non-Tax Revenue	435,144,785	292,214,823	292,214,823	0	459,565,000	459,565,000	0 0
<u>Other Governments</u>							
Commerce - Division of Aviation	2,220,030	753,901	753,901	0	2,695,000	2,695,000	0 0
State	0	0	0	0	0	0	0 0
Federal	2,220,030	753,901	753,901	0	2,695,000	2,695,000	0 0
Total Other Governments	2,220,030	753,901	753,901	0	2,695,000	2,695,000	0 0
<u>Revenue from Other Funds</u>							
Commerce - Division of Aviation	1,442,524	0	0	0	1,320,000	1,320,000	0 0
General Fund	1,282,524	0	0	0	1,220,000	1,220,000	0 0
Contribution from Bond Fund	0	0	0	0	0	0	0 0
Employee Benefits Fund	160,000	0	0	0	100,000	100,000	0 0
Total Revenue from Other Funds	1,442,524	0	0	0	1,320,000	1,320,000	0 0
Total - All Sources	438,807,339	292,968,724	292,968,724	0	463,580,000	463,580,000	0 0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund**

For the Period Ending March 31, 2019

Department	FY 2018 Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year		
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection
						Adopted Budget	Current Projection (Over) / Under Target Budget
Office of Innovation & Technology	1,121,873	1,089,135	1,089,135	0	2,163,089	2,173,252	0
Personal Services	334,907	351,139	351,139	0	940,000	950,163	0
Purchase of Services	786,966	737,996	737,996	0	1,223,089	1,223,089	0
Police	16,592,024	12,221,334	12,221,334	0	17,131,737	17,131,737	0
Personal Services	16,429,224	12,058,534	12,058,534	0	16,961,237	16,961,237	0
Purchase of Services	74,000	74,100	74,100	0	77,500	77,500	0
Materials, Supplies & Equipment	88,800	88,700	88,700	0	93,000	93,000	0
Fire	7,789,997	6,585,438	6,585,438	0	8,355,474	8,518,474	0
Personal Services	7,619,658	6,426,288	6,426,288	0	8,161,574	8,324,574	0
Purchase of Services	15,000	15,000	15,000	0	15,000	15,000	0
Materials, Supplies & Equipment	155,339	144,150	144,150	0	155,900	155,900	0
Payments to Other Funds	0	0	0	0	23,000	23,000	0
Public Property	19,640,000	19,808,000	19,808,000	0	26,900,000	26,900,000	0
Purchase of Services	19,640,000	19,808,000	19,808,000	0	26,900,000	26,900,000	0
Office of Fleet Management	6,151,445	5,558,918	5,558,918	0	8,395,839	8,401,109	0
Personal Services	1,374,644	1,069,524	1,069,524	0	1,514,839	1,520,109	0
Purchase of Services	461,174	307,345	307,345	0	588,000	588,000	0
Materials, Supplies & Equipment	4,315,627	4,182,049	4,182,049	0	6,293,000	6,293,000	0
Finance	60,013,569	53,196,021	53,196,021	0	70,608,249	70,972,886	0
Personal Services - Fringe Benefits	57,506,222	49,674,000	49,674,000	0	63,950,249	64,314,886	0
Purchase of Services	2,507,347	2,672,375	2,672,375	0	4,146,000	4,146,000	0
Contributions, Indemnities & Taxes	0	849,646	849,646	0	2,512,000	2,512,000	0
Advances and Other Miscellaneous Payments	0	0	0	0	0	0	0
Sinking Fund	109,055,267	65,485,799	65,485,799	0	163,801,936	163,801,936	0
Debt Service	109,055,267	65,485,799	65,485,799	0	163,801,936	163,801,936	0
Commerce - Division of Aviation	158,595,763	147,861,302	147,861,302	0	199,800,000	185,349,278	0
Personal Services	48,666,605	37,698,282	37,698,282	0	51,000,000	51,789,129	0
Purchase of Services	90,250,416	86,445,809	86,445,809	0	107,000,000	97,152,149	0
Materials, Supplies & Equipment	9,711,264	8,366,572	8,366,572	0	11,500,000	9,628,000	0
Contributions, Indemnities & Taxes	2,288,272	4,116,441	4,116,441	0	6,300,000	4,155,000	0
Payments to Other Funds	7,679,206	11,234,198	11,234,198	0	24,000,000	22,625,000	0
Law	1,473,766	1,163,977	1,163,977	0	1,563,803	1,607,235	0
Personal Services	1,473,766	1,163,977	1,163,977	0	1,563,803	1,607,235	0
Purchase of Services	0	0	0	0	0	0	0
Materials, Supplies & Equipment	0	0	0	0	0	0	0
Office of Sustainability	93,873	30,000	30,000	0	93,873	93,873	0
Personal Services	63,873	0	0	0	63,873	63,873	0
Purchase of Services	30,000	30,000	30,000	0	30,000	30,000	0
Total Aviation Fund	380,527,577	312,999,924	312,999,924	0	498,814,000	484,949,780	0
Personal Services	75,962,677	58,767,744	58,767,744	0	80,205,326	81,216,320	0
Sub-Total Employee Compensation	57,506,222	49,674,000	49,674,000	0	63,950,249	64,314,886	0
Purchase of Services	113,764,903	110,090,625	110,090,625	0	139,979,589	130,131,738	0
Materials, Supplies & Equipment	14,271,030	12,781,471	12,781,471	0	18,041,900	16,169,900	0
Contributions, Indemnities & Taxes	2,288,272	4,966,087	4,966,087	0	8,812,000	6,667,000	0
Debt Service	109,055,267	65,485,799	65,485,799	0	163,801,936	163,801,936	0
Payments to Other Funds	7,679,206	11,234,198	11,234,198	0	24,023,000	22,648,000	0
Advances & Other Misc. Pmts.	0	0	0	0	0	0	0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Analysis of Projected Year-End Variances
Aviation Fund
All Departments
For the Period Ending March 31, 2019
(Amounts in Millions)

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Locally Generated Non - Tax Revenues	\$1.0 (\$1.0)	Treasurer- Increased estimate for interest earnings Commerce- Decreased Misc. revenue
Subtotal	\$0.0	
<u>Obligations / Appropriations</u>		
No variances to report.		
Subtotal	\$0.0	
Total	\$0.0	

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending March 31, 2019

Department	FY 2018 Actual	Fiscal Year 2019 Year to Date			Fiscal Year 2019 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection	Current Projection (Over) / Under Adopted Budget	
		Target Budget	Actual		Adopted Budget	Target Budget			
Office of Innovation & Technology	3	5	5	0	10	10	10	0	0
	161	161	161	0	166	166	166	0	0
	150	150	150	0	155	155	155	0	0
	11	11	11	0	11	11	11	0	0
Fire Uniformed Civilian	69	74	74	0	75	75	75	0	0
	69	74	74	0	75	75	75	0	0
	0	0	0	0	0	0	0	0	0
Office of Fleet Management	23	23	23	0	25	25	25	0	0
Commerce - Division of Aviation	812	779	779	0	900	900	900	0	0
Law	21	19	19	0	21	21	21	0	0
Total Aviation Fund	1,089	1,061	1,061	0	1,197	1,197	1,197	0	0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2019

FOR THE PERIOD JANUARY 1, 2019 - MARCH 31, 2019

Dp. No.	Department	Amount	Grant Title	Source	Description
Var N/A		79,041,697.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill # 181001
Var N/A		4,369,337.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill # 190006
Total		83,411,034.00			

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

CASH FLOW FORECAST FOR FISCAL YEAR 2019

CASH FLOW PROJECTIONS
GENERAL FUND - FY2019

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2019

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Not Accrued	Estimated Revenues
REVENUES																
Real Estate Tax	8.7	9.5	6.5	6.7	5.4	22.3	52.2	390.9	145.1	31.8	6.9	3.4	689.3	(29.3)		660.0
Total Wage, Earnings, Net Profits	142.8	119.6	122.3	145.1	113.4	119.1	170.3	118.3	140.5	177.8	132.5	123.5	1625.2	(16.9)		1608.2
Realty Transfer Tax	38.0	30.7	20.0	29.2	22.6	26.3	25.3	13.9	23.6	41.7	30.7	32.8	334.7			334.7
Sales Tax	25.9	27.8	14.7	13.3	14.4	13.3	12.9	15.5	12.3	12.3	24.2	28.4	215.2			215.2
Business Income & Receipts Tax	5.6	2.3	15.8	16.7	1.3	12.8	27.2	7.9	44.8	355.6	46.8	7.5	544.4	(41.1)		503.3
Beverage Tax	7.1	6.5	6.6	6.6	7.0	5.6	6.2	5.8	5.9	6.3	6.3	6.9	76.6			76.6
Other Taxes	10.9	14.6	9.4	10.3	11.4	9.2	11.3	9.5	9.5	14.1	10.3	9.6	130.2			130.2
Locally Generated Non-tax	27.0	28.3	27.5	22.7	30.8	22.2	32.2	19.4	37.0	30.5	25.2	20.0	322.8			322.8
Total Other Governments	3.3	63.5	80.2	53.9	23.8	7.2	7.7	8.2	5.3	13.1	12.4	23.0	301.5	14.4		315.9
Total PICA Other Governments	34.1	41.6	25.4	36.8	49.8	38.6	39.4	37.2	46.3	45.6	43.2	38.7	476.7			476.7
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	28.1	28.1		44.8	72.9
Total Current Revenue	303.4	344.3	328.3	341.2	279.9	276.8	384.8	626.7	470.2	728.8	338.6	321.8	4744.7	(73.0)	44.8	4716.5
Collection of prior year(s) revenue	32.3	23.3	16.4	10.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	82.7			
Other fund balance adjustments																
TOTAL CASH RECEIPTS	335.7	367.6	344.7	351.9	279.9	276.8	384.8	626.7	470.2	728.8	338.6	321.8	4827.4			
EXPENSES AND OBLIGATIONS																
Payroll	73.4	186.7	138.4	144.4	129.4	130.7	202.3	124.5	128.6	124.5	147.2	138.7	1668.6	98.7	4.2	1771.5
Employee Benefits	47.8	48.5	49.6	51.5	48.9	66.8	47.0	45.7	52.2	53.5	53.5	50.3	615.4	43.0	0.5	658.9
Pension	3.7	(5.7)	4.2	69.6	(5.5)	(2.3)	(5.3)	(1.7)	606.2	17.0	(2.0)	(2.5)	675.7	41.0		716.7
Purchase of Services	38.0	55.6	55.4	63.1	84.9	62.9	55.7	56.2	96.8	52.4	67.3	87.2	775.6	24.8	156.1	956.5
Materials, Equipment	3.6	3.8	8.0	7.1	4.2	5.6	5.6	6.2	7.0	7.6	7.2	9.8	75.7	7.1	40.3	123.1
Contributions, Indemnities	16.7	5.5	56.3	5.6	15.8	48.2	4.7	3.6	55.5	5.7	4.1	65.3	287.0			287.0
Debt Service-Short Term	0.0	0.0	0.1	0.0	0.0	0.0	0.1	0.0	0.1	0.0	0.0	6.8	7.2			7.2
Debt Service-Long Term	111.0	0.5	0.0	0.0	10.1	7.2	29.2	0.5	0.0	0.1	0.1	3.6	162.3			162.3
Interfund Charges	3.8	0.0	0.0	0.0	2.6	0.0	19.1	0.0	0.0	0.0	0.5	25.7	51.7	35.5		87.2
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	26.8	26.8	53.6			53.6
Current Year Appropriation	298.0	294.8	312.0	341.4	290.4	319.0	358.5	235.1	946.4	260.7	304.7	411.8	4372.7	250.1	201.2	4824.0
Prior Yr. Expenditures against Encumbrances	39.1	25.7	17.8	11.6	5.4	5.6	8.0	2.0	6.1	2.3	1.6	1.8	126.9			
Prior Yr. Salaries & Vouchers Payable	90.5	27.8	(36.1)	144.2	21.3	1.2	(9.5)	11.0	(108.4)	111.5	0.0	0.0	253.5			
TOTAL DISBURSEMENTS	427.6	348.2	293.7	497.2	317.1	325.8	357.0	248.0	844.0	374.5	306.3	413.6	4753.1			
Excess (Def) of Receipts over Disbursements	(91.9)	19.4	51.0	(145.4)	(37.2)	(49.0)	27.7	378.7	(373.9)	354.3	32.3	(91.8)				
Opening Balance	768.9	677.1	696.4	747.4	602.0	564.8	515.8	543.5	922.2	548.4	902.7	935.0				
TRAN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				
CLOSING BALANCE	677.1	696.4	747.4	602.0	564.8	515.8	543.5	922.2	548.4	902.7	935.0	843.2				

CASH FLOW PROJECTIONS
CONSOLIDATED CASH - ALL FUNDS - FY2019

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2019

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	677.1	696.4	747.4	602.0	564.8	515.8	543.5	922.2	548.4	902.7	935.0	843.2
Grants Revenue	24.4	84.5	35.8	77.9	(14.3)	(83.6)	(41.2)	98.4	38.8	52.4	(179.0)	(144.7)
Community Development	(4.5)	(9.8)	(7.6)	(7.9)	(4.1)	(7.8)	(9.6)	(5.6)	(0.7)	0.1	(0.4)	(7.1)
Vehicle Rental Tax	5.8	6.4	0.1	0.6	1.2	1.7	2.1	2.5	2.9	3.3	5.3	6.0
Hospital Assessment Fund	17.4	17.5	25.9	18.1	17.8	45.8	19.1	18.6	28.1	20.0	31.4	13.3
Housing Trust Fund	35.5	35.6	36.7	36.1	36.5	36.6	56.5	57.1	57.1	58.0	58.9	58.0
Budget Stabilization Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Funds	8.5	9.4	8.8	8.7	8.8	8.7	8.7	8.4	8.8	8.6	7.8	7.5
TOTAL OPERATING FUNDS	764.2	840.0	847.1	735.5	610.6	517.2	579.1	1101.7	683.3	1045.0	859.0	776.3
Capital Improvement	174.4	158.1	152.1	136.7	132.2	116.3	102.0	94.2	77.3	51.1	38.6	46.1
Industrial & Commercial Dev.	9.9	9.9	9.9	9.9	9.9	9.9	10.0	10.0	10.0	10.0	10.0	10.0
TOTAL CAPITAL FUNDS	184.3	168.0	162.0	146.6	142.2	126.2	111.9	104.2	87.3	61.1	48.6	56.1
TOTAL FUND EQUITY	948.4	1008.0	1009.1	882.1	752.7	643.4	691.0	1205.9	770.6	1106.0	907.6	832.4

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2019

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2019

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2019

METHODOLOGY FOR FINANCIAL REPORTING

profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2019

METHODOLOGY FOR FINANCIAL REPORTING

connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. LEGAL COMPLIANCE

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2019

METHODOLOGY FOR FINANCIAL REPORTING

the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.