

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**



**Budget Bureau  
Office of Budget and Program Evaluation**

In Cooperation with

**Office of the Director of Finance**

**Office of the Managing Director**

**May 15, 2015**

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.



**City of Philadelphia**  
**QUARTERLY CITY MANAGERS REPORT**  
**FOR THE PERIOD ENDING MARCH 31, 2015**

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**FOR THE PERIOD ENDING MARCH 31, 2015**

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## **What is the Quarterly City Managers Report?**

**The Quarterly City Managers Report** is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

**General Fund:** The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Departmental Full Time Positions:** The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

**Departmental Leave Usage:** Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

**Departmental Service Delivery Report:** This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

**Water Fund and Aviation Fund:** The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Grants Revenue Fund - Unanticipated Grants:** A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

**Cash Flow Forecast:** Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

**City of Philadelphia**  
**QUARTERLY CITY MANAGER'S REPORT**  
**FOR THE PERIOD ENDING March 31, 2015**

**Introduction**

This Quarterly City Manager's Report (QCMR) for the third quarter Fiscal Year 2015 projects that the General Fund will end the year with a fund balance of \$142.4 million, \$2.7 million lower than the Target Budget. This is the net result of slightly higher than anticipated projected revenues, projected expense changes that largely offset one another, and a negative adjustment for prior year revenues related to certain grants not received so the related expenses need to be charged to the General Fund.

While overall revenues are coming in slightly above projections and show the City's economy gaining momentum, the lower than anticipated Real Property Tax collections described in more detail below continues to be a concern. The City now has labor contracts with all of its bargaining units, mitigating a significant financial risk that had been present in the past.

**Revenues**

Tax Revenues for Fiscal Year 2015 are projected to be \$3.0 million higher than the Target Budget. This is due to positive adjustments to the Business Income and Receipts Tax (\$15.0 million), the Wage and Earnings Tax (\$2.0 million), and the Net Profits Tax (\$2.0 million); largely offset by negative adjustments to the Real Property Tax (\$14.8 million), and to the Amusement Tax (\$1.2 million). The Business Income and Receipts Tax adjustment is based on strong year-to-date collections of this tax which was due April 15<sup>th</sup>. The Real Property Tax is projected to be below projections due largely to a delay in hearing commercial appeals. Due to the volume of appeal claims from the Actual Value Initiative in Fiscal 2014, the Board of Revision of Taxes has not yet completed all of the Fiscal 2014 commercial appeals outstanding. Under legislation enacted after the implementation of AVI, property owners do not have to pay interest and penalties on amounts under appeal if they lose their appeal. This has meant that many property owners who have appealed their assessments have continued to pay the amounts that they owed before the reassessment. That, in turn, has reduced the amount of property tax revenue collected. The appeals were originally anticipated to be completed in Fiscal 2015; now they are anticipated to be completed in the early part of Fiscal 2016. The positive adjustment to the Wage and Earnings Tax is due to higher than projected collections of prior year Wage and Earnings tax to-date. The adjustments to the Net Profits Tax and to the Amusement Tax are also based on collections to-date.

Locally Generated Non-Tax Revenues were revised upward by \$2.1 million due to the combined impact of a number of factors. Finance revenues are anticipated to be \$1.5 million higher than the Target Budget due to a higher estimate of stop-loss insurance reimbursements. Both Streets Department and Sheriff's Office revenue have been adjusted upward based on collections to-date (\$1.0 million and \$1.4 million respectively). Negative variances include lower estimated collections of court fees and charges (\$1.6 million) and City interest earnings (\$0.3 million).

Revenues from Other Governments were revised downward by \$0.7 million compared to the Target Budget due largely to a negative adjustment to the First Judicial District revenue (\$0.8 million) together with several other smaller adjustments.

### **Expenditures**

Overall expenditures are projected to be slightly higher (\$0.2 million) than the Target Budget. The Personal Services projection has decreased by \$1.2 million due to a number of changes. A \$3.0 million negative variance in the Streets Department is due to higher overtime costs resulting from snow removal as well as a lower than ideal number of compactors which has led to the need to use overtime to collect trash in a timely manner. The City has ramped up its purchases of compactors to mitigate this problem moving forward. The Fire Department is anticipated to spend \$3.0 million over its target budget due to higher than anticipated personnel costs. The Sheriff's Office is projecting to spend \$2.5 million more than its target budget due to \$2.0 million in overtime costs related to the assumption of duties for warrant officers from the First Judicial District as well as \$0.5 million more due to an arbitration award for Deputy Sheriffs. The Prisons Department is expecting to spend \$4.1 million more than its target budget due to the costs of an arbitration award for Correctional Officers. Offsetting these negative variances is a \$10.0 million adjustment to the citywide health medical cost projection due to lower spending to-date. The Department of Human Services is projecting a \$4.2 million lower spend in personnel costs offset by an increase of the same amount in contract costs. This has no impact on fund balance.

The Purchase of Services projection has increased by \$9.3 million due to the \$4.2 million in higher Department of Human Services contract costs mentioned above together with a \$5.1 million increase in the Commerce Department's contract costs because of the spend down of the proceeds from the sale of Love Park Garage. This was included in the Target Budget under Public Property's budget so has no negative impact on fund balance. The Streets Department is projected to spend \$1.0 million more than the target budget based on spending this winter on snow removal and the Prisons Department is projected to spend \$1.0 million less than its target budget because of a reduction in the prison census.

Materials, Supplies and Equipment are projected to be \$1.2 million higher than anticipated due to additional salt purchases required by the Streets Department during the severe winter events this past season. Payments to Other Funds is projected to be \$5.6 million lower due to the spending of proceeds from the sale of Love Park Garage being made from the Commerce Department as described above. Advances and Miscellaneous Payments have been adjusted downward by \$3.4 million reflecting a transfer of expenditures from the Civil Service Commission's Reserve for Labor Obligations to various departments as labor contracts were entered into. In addition to these expense changes, a \$6.8 million one-time negative adjustment was made to prior year revenues related to certain grants not received. This has a negative impact on fund balance.



In summary, while overall revenues are coming in slightly above budget showing the continued economic recovery, the lower than anticipated property tax revenues continue to be a concern. Additionally, fund balance levels are slightly lower than anticipated and fund balance levels over the course of the Five Year Plan are very low, which creates financial risk.



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**City of Philadelphia**  
**May 15, 2015**



**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **GENERAL FUND BALANCE SUMMARY**



TABLE FB-1  
**QUARTERLY CITY MANAGERS REPORT**  
**FUND BALANCE SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2015  
 (000 Omitted)

Category	FY 14 Unaudited Actual	FISCAL YEAR 2015							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over (Under)	
								Adopt. Budget	Target Budget
<b><u>REVENUES</u></b>									
Taxes	2,795,884	1,919,968	1,948,234	28,266	2,748,205	2,778,919	2,781,895	33,690	2,976
Locally Generated Non - Tax Revenues	301,755	218,930	232,986	14,056	970,712	299,227	301,302	(669,410)	2,075
Revenues from Other Governments	347,270	261,618	253,702	(7,916)	300,887	305,966	305,255	4,368	(711)
Other Govts. - PICA City Account (1)	318,739	239,296	239,507	211	338,025	337,036	337,036	(989)	0
Sub-Total Other Governments	666,009	500,914	493,209	(7,705)	638,912	643,002	642,291	3,379	(711)
Revenues from Other Funds of City	42,001	0	0	0	67,903	64,249	64,249	(3,654)	0
Other Sources	0	0	0	0	0	0	0	0	0
<b>Total Revenue and Other Sources</b>	<b>3,805,649</b>	<b>2,639,812</b>	<b>2,674,429</b>	<b>34,617</b>	<b>4,425,732</b>	<b>3,785,397</b>	<b>3,789,737</b>	<b>(635,995)</b>	<b>4,340</b>
Category	FY 14 Unaudited Actual	YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations Over (Under)	
								Obligations Over (Under)	
								Adopt. Budget	Target Budget
<b><u>OBLIGATIONS / APPROPRIATIONS</u></b>									
Personal Services	1,450,615	1,076,964	1,075,286	1,678	1,433,919	1,494,657	1,503,412	(69,493)	(8,755)
Personal Services - Employee Benefits	1,194,090	976,187	971,217	4,970	1,817,314	1,121,659	1,111,659	705,655	10,000
Sub-Total Employee Compensation	2,644,705	2,053,151	2,046,503	6,648	3,251,233	2,616,316	2,615,071	636,162	1,245
Purchase of Services	787,616	704,123	706,137	(2,014)	814,898	823,487	832,766	(17,868)	(9,279)
Materials, Supplies and Equipment	88,813	75,214	73,541	1,673	92,612	94,033	95,246	(2,634)	(1,213)
Contributions, Indemnities and Taxes	208,587	71,072	71,198	(126)	145,192	151,166	151,167	(5,975)	(1)
Debt Service	122,482	126,615	126,615	0	136,578	133,851	133,851	2,727	0
Payments to Other Funds	34,361	1,104	764	340	31,215	43,055	37,455	(6,240)	5,600
Advances & Miscellaneous Payments	0	0	0	0	52,837	3,411	0	52,837	3,411
<b>Total Obligations / Appropriations</b>	<b>3,886,564</b>	<b>3,031,279</b>	<b>3,024,758</b>	<b>6,521</b>	<b>4,524,565</b>	<b>3,865,319</b>	<b>3,865,556</b>	<b>659,009</b>	<b>(237)</b>
<b><u>Operating Surplus (Deficit)</u></b>	<b>(80,915)</b>	<b>(391,467)</b>	<b>(350,329)</b>	<b>41,138</b>	<b>(98,833)</b>	<b>(79,922)</b>	<b>(75,819)</b>	<b>23,014</b>	<b>4,103</b>
<b><u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u></b>									
Net Adjustments - Prior Years	26,148	0	0	0	20,388	22,885	16,085	(4,303)	(6,800)
<b>Operating Surplus/(Deficit) &amp; Prior Year Adj.</b>	<b>(54,767)</b>	<b>(391,467)</b>	<b>(350,329)</b>	<b>41,138</b>	<b>(78,445)</b>	<b>(57,037)</b>	<b>(59,734)</b>	<b>18,711</b>	<b>(2,697)</b>
Prior Year Fund Balance	256,902	0	0	0	146,813	202,135	202,135	55,322	0
<b>Year End Fund Balance</b>	<b>202,135</b>	<b>(391,467)</b>	<b>(350,329)</b>	<b>41,138</b>	<b>68,368</b>	<b>145,098</b>	<b>142,401</b>	<b>74,033</b>	<b>(2,697)</b>

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.



**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **GENERAL FUND REVENUES**





**Summary Table R-1**  
**Analysis of Tax Revenue**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2015**  
**Amounts in Millions**

Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
<b>City Wage Tax - Current Portion</b>  No variances to report.	\$0.0			<b>FY 2014 Base (Current Year)</b> FY 2014 Projection (6/30/2014 QCMR): \$1,261.2 FY 2014 Actual: \$1,255.9 <b>Decrease: (\$5.3)</b>  <b>FY 2014 to FY 2015 Base Growth Rate:</b> Budgeted Growth Rate: 3.68% Current Estimated Growth Rate: 4.8%  <b>FY 2014 Tax Rate: Res.: 2.424% City , 1.5% PICA : Non-Res.: 3.495% City</b> <b>FY 2015 Tax Rate: Res.: 2.420% City , 1.5% PICA : Non-Res.: 3.4915% City</b>
<b>Real Estate Tax - Current Portion</b>  		(\$14.8)		<b>FY 2014 Base (Current Year)</b> FY 2014 Projection (6/30/2014 QCMR): \$486.9 FY 2014 Actual: \$483.9 <b>Decrease: (\$3.0)</b>  <b>FY 2014 to FY 2015 Base Growth Rate:</b> Budgeted Growth Rate: 1.25% Current Estimated Growth Rate: N/A*  <b>FY 2014 Tax Rate: .6018% City plus .7386% School District Total 1.34%</b> <b>FY 2015 Tax Rate: .6018% City plus .7386% School District Total 1.34%</b>
<b>Business Income &amp; Receipts</b>  	\$15.0			<b>FY 2014 Base (includes Current &amp; Prior)</b> FY 2014 Projection (6/30/2014 QCMR): \$458.3 FY 2014 Actual: \$461.7 <b>Increase: \$3.4</b>  <b>FY 2014 to FY 2015 Base (includes Current &amp; Prior) Growth Rate:</b> Budgeted Growth Rate: 3.00% Current Estimated Growth Rate: 6.26%  <b>FY 2014 Tax Rate: 1.415 mills on gross receipts and 6.43% of net income</b> <b>FY 2015 Tax Rate: 1.415 mills on gross receipts and 6.41% of net income</b>
<b>Sales Tax - Current Portion</b>  No variances to report.	\$0.0			<b>FY 2014 Base</b> FY 2014 Projection (6/30/2014 QCMR): \$263.1 FY 2014 Actual: \$263.0 <b>Decrease: (\$0.1)</b>  <b>FY 2014 to FY 2015 Base Growth Rate:</b> Budgeted Growth Rate: 3.67% Current Estimated Growth Rate: 0.3%  <b>FY 2014 Tax Rate: 2%</b> <b>FY 2015 Tax Rate: 2%**</b>
<b>Real Estate Transfer Tax - Current Portion</b>  No variances to report.	\$0.0			<b>FY 2014 Base</b> FY 2014 Projection (6/30/2014 QCMR): \$167.5 FY 2014 Actual: \$168.1 <b>Increase: \$0.6</b>  <b>FY 2014 to FY 2015 Base Growth Rate:</b> Budgeted Growth Rate: 10.0% Current Estimated Growth Rate: 20.0%  <b>FY 2014 Tax Rate: 3%</b> <b>FY 2015 Tax Rate: 3%</b>
<b>Other Taxes</b>	\$2.8			
<b>Total Variance From TB Plan</b>	\$17.8	(\$14.8)	\$3.0	
<b>Difference between FY 2015 Adopted Budget and TB Plan</b>	\$30.7			
<b>Total Variance From Budget</b>	\$48.5	(\$14.8)	\$33.7	

\*Due to unresolved AVI appeals, the current estimated growth rate for Real Estate Tax base is not available.

\*\*Beginning with October 2014 receipts, the School District of Philadelphia receives the first \$120 million of proceeds from the extended 1% sales tax, the next \$15 million goes to pay debt service on a City borrowing for the District, and the remainder goes to the City's pension fund.

**TABLE R-2**  
**QUARTERLY CITY MANAGERS REPORT**  
**TAX REVENUE SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2015  
 (000 Omitted)

Category	FY14 Actual	FISCAL YEAR 2015									
		YEAR TO DATE				FULL YEAR					
		Target Budget	Actual	Actual Over (Under) Target/Budget		Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)		
									Adopted	Target	
<u>TAX REVENUES</u>											
Wage & Earnings <i>Current</i> <i>Prior</i> Total	1,255,871	974,107	977,866	3,759	1,290,414	1,314,584	1,314,584	24,170	0		
	5,717	6,500	12,341	5,841	4,250	6,500	8,500	4,250	2,000		
	1,261,588	980,607	990,207	9,600	1,294,664	1,321,084	1,323,084	28,420	2,000		
Real Property <i>Current</i> <i>Prior</i> Total	483,955	470,622	455,797	(14,825)	503,170	498,540	483,715	(19,455)	(14,825)		
	42,469	34,812	33,790	(1,022)	44,234	44,234	44,234	0	0		
	526,424	505,434	489,587	(15,847)	547,404	542,774	527,949	(19,455)	(14,825)		
Business Income & Receipts *	461,655	101,098	127,485	26,387	453,193	451,332	466,332	13,139	15,000		
Sales	263,050	107,154	121,421	14,267	154,643	143,831	143,831	(10,812)	0		
Real Estate Transfer	168,068	144,606	139,773	(4,833)	176,600	201,682	201,682	25,082	0		
Net Profits	16,262	9,634	6,512	(3,122)	20,491	17,807	19,807	(684)	2,000		
Parking	75,152	57,035	57,168	133	76,866	76,866	76,866	0	0		
Amusement	19,974	11,663	13,344	1,681	20,874	20,074	18,874	(2,000)	(1,200)		
Other	3,711	2,738	2,737	(1)	3,470	3,470	3,470	0	0		
TOTAL TAX REVENUE	2,795,884	1,919,968	1,948,234	28,266	2,748,205	2,778,919	2,781,895	33,690	2,976		

<b><u>Analysis of City/PICA Wage, Earnings and Net Profits Tax</u></b>									
City Wage & Earnings Tax	1,261,588	980,607	990,207	9,600	1,294,664	1,321,084	1,323,084	28,420	2,000
PICA Wage & Earnings Tax	373,161	289,046	290,329	1,283	389,053	390,076	390,076	1,023	0
Total Wage & Earnings Tax	1,634,749	1,269,653	1,280,536	10,883	1,683,717	1,711,160	1,713,160	29,443	2,000
City Net Profits Tax	16,262	9,634	6,512	(3,122)	20,491	17,807	19,807	(684)	2,000
PICA Net Profits Tax	11,330	1,915	1,192	(723)	14,693	12,681	12,681	(2,012)	0
Total Net Profits Tax	27,592	11,548	7,704	(3,844)	35,184	30,488	32,488	(2,696)	2,000
PICA Wage & Earnings Tax	373,161	289,046	290,329	1,283	389,053	390,076	390,076	1,023	0
PICA Net Profits Tax	11,330	1,915	1,192	(723)	14,693	12,681	12,681	(2,012)	0
Total PICA Wage, Earn., & NP Tax	384,491	290,961	291,521	560	403,746	402,757	402,757	(989)	0
Less: PICA Net Debt Service	65,752	52,014	52,014	0	65,721	65,721	65,721	0	0
Equals: PICA City Account	318,739	238,947	239,507	560	338,025	337,036	337,036	(989)	0

\* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.  
 Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-3  
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments  
QUARTERLY CITY MANAGERS REPORT  
GENERAL FUND  
FOR THE PERIOD ENDING MARCH 31, 2015  
Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
<b>Locally Generated Non-Tax</b>				
Streets	\$1.0			Higher estimated collection of street permit revenue.
Finance	\$1.5			Higher estimated utilization of stop-loss reinsurance.
Revenue	\$0.3			Sugarhouse PILOT.
City Treasurer		(\$0.3)		Lower estimated collection of interest revenue.
Sheriff	\$1.4			Higher estimated collection of Sheriff fees.
First Judicial District		(\$1.6)		Lower estimated collection of court charges and code violation fees.
Other		(\$0.1)		Miscellaneous small variances across several revenue sources.
<b>Other Governments</b>				
Streets		(\$0.4)		Lower estimated Federal and State contribution to City highways and bridge design.
Finance	\$0.3			Increased volume of revenue from Gaming - local share assessment.
First Judicial District		(\$0.8)		Decreased expectation related to Title IV-E reimbursement.
Other	\$0.2			Miscellaneous small variances across several revenue sources.
<b>Total Variance From TB Plan</b>				
	\$4.6	(\$3.2)	\$1.4	
<b>Difference between FY 2015 Adopted Budget and TB Plan</b>				
	(\$667.4)			
<b>Total Variance From Budget</b>				
	(\$662.8)	(\$3.2)	(\$666.0)	
<b>Other Revenue Sources and Adjustments</b>				
	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
<b>Net Revenue from Other Funds</b>				
<b>Net Adjustments - Prior Years</b>				
<b>Total Other Sources</b>				
	\$0.0	\$0.0	\$0.0	

**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING March 31, 2015**  
**(000 omitted)**

Category	FY14 Actual	YEAR TO DATE		Actual Over (Under) Target Budget	FISCAL YEAR 2015				
		Target Budget	Actual		FULL YEAR				
					Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under) Adopted Target	
LOCAL NON-TAX REVENUES									
Office of Technology	23,379	17,250	17,081	(169)	23,245	23,910	23,910	665	0
Cable TV Franchise Fees	21,559	16,600	16,351	(249)	22,135	22,135	22,135	0	0
Telephone Commissions	1,716	350	294	(56)	875	1,375	1,375	500	0
Other	104	300	436	136	235	400	400	165	0
Police *	3,968	3,200	7,528	4,328	4,270	4,270	4,270	0	0
Streets	29,006	18,525	19,330	805	24,075	24,475	25,425	1,350	950
Street Permits	3,859	2,800	3,899	1,099	2,750	3,750	4,700	1,950	950
Collection Fees - PHA	1,356	1,125	1,037	(88)	1,500	1,500	1,500	0	0
Recycling Revenue	2,400	900	864	(36)	3,500	900	900	(2,600)	0
Commercial Property Collection Fee	19,815	12,000	11,795	(205)	14,000	16,000	16,000	2,000	0
Other	1,576	1,700	1,735	35	2,325	2,325	2,325	0	0
Fire	36,585	28,300	27,709	(591)	37,900	38,050	37,950	50	(100)
Emergency Medical Service Fees	35,918	28,050	26,822	(1,228)	37,400	37,400	37,000	(400)	(400)
Other	667	250	887	637	500	650	950	450	300
Public Health (1)	12,354	9,075	8,517	(558)	13,100	12,100	12,100	(1,000)	0
Parks & Recreation	1,671	1,350	1,030	(320)	2,069	1,769	1,769	(300)	0
Public Property	36,041	7,475	8,188	713	708,350	11,280	11,261	(697,089)	(19)
PATCO Lease Payment	3,245	3,300	3,281	(19)	3,300	3,300	3,281	(19)	(19)
Commissions - Transit Shelters	1,809	1,500	1,553	53	1,500	2,100	2,100	600	0
Sale/Lease of Capital Assets	496	950	1,464	514	1,250	3,500	3,500	2,250	0
Net Proceeds from Sale of PGW	0	0	0	0	700,000	0	0	(700,000)	0
Sale of Love Park Garage	28,110	0	0	0	0	80	80	80	0
Other	2,381	1,725	1,890	165	2,300	2,300	2,300	0	0
Human Services (1)	4,531	3,000	2,316	(684)	4,350	4,350	4,350	0	0
Fleet Management	4,360	3,600	3,626	26	4,800	4,800	4,800	0	0
Fuel & Warranty Reimbursements	3,922	3,000	3,200	200	4,000	4,000	4,000	0	0
Other	438	600	426	(174)	800	800	800	0	0
Licenses & Inspections	51,395	35,000	36,746	1,746	49,465	51,190	51,190	1,725	0
Records	15,857	12,525	11,845	(680)	18,150	16,700	16,700	(1,450)	0
Recording of Legal Instruments	10,962	8,625	8,285	(340)	12,950	11,500	11,500	(1,450)	0
Other	4,895	3,900	3,560	(340)	5,200	5,200	5,200	0	0
Finance	23,427	41,230	41,611	381	16,693	45,645	47,110	30,417	1,465
Burglar Alarm Licenses Fees & Fines	4,804	3,450	3,073	(377)	4,600	4,600	4,600	0	0
Solid Waste Code Violations (SWEEP)	5,082	3,825	3,698	(127)	4,898	5,100	5,100	202	0
Reimbursements - Prescriptions / Other	11,165	4,525	5,612	1,087	5,535	6,035	7,500	1,965	1,465
Employee Health Benefit Charges	1,648	1,275	1,174	(101)	1,450	1,700	1,700	250	0
Refund of Prior Year LEHB Escrow Pmt.	0	28,000	28,000	0	0	28,000	28,000	28,000	0
Other	728	155	54	(101)	210	210	210	0	0
Revenue	4,985	705	5,777	5,072	3,465	6,282	6,561	3,096	279
Non-Profit Contribution Program	2,577	180	1,623	1,443	2,400	2,400	2,400	0	0
Casino Settlement Agreement Payments	1,551	0	3,411	3,411	340	3,157	3,411	3,071	254
Other	857	525	743	218	725	725	750	25	25
City Treasurer	1,166	1,200	856	(344)	1,700	1,700	1,400	(300)	(300)
Interest Earnings	809	750	601	(149)	1,100	1,100	800	(300)	(300)
Other	357	450	255	(195)	600	600	600	0	0
Free Library	1,613	325	381	56	1,484	1,177	1,177	(307)	0
Register of Wills	3,640	2,775	2,667	(108)	3,900	3,700	3,700	(200)	0

\* Police revenue may reflect a higher YTD amount than the year-end due to reimbursement of private duty overtime that is abated against expenditures throughout the fiscal year.  
Note: The Material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING March 31, 2015**  
**(000 omitted)**

Category	FY14 Actual	YEAR TO DATE				FISCAL YEAR 2015				FULL YEAR			
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)					
								Adopted	Target				
Sheriff	9,213	4,250	10,614	6,364	8,450	8,450	9,800	1,350					
First Judicial District	33,046	26,045	23,849	(2,196)	40,825	35,325	33,775	(7,050)					
Court Costs, Fees and Charges	17,894	14,000	13,725	(275)	22,750	19,250	18,000	(4,750)					
Code Violation Fines	1,142	1,125	784	(341)	1,500	1,500	1,200	(300)					
Moving Violation Fines (Traffic Court)	7,057	5,250	4,759	(491)	8,000	7,000	7,000	(1,000)					
Forfeited Bail, Bail Fees (Clerk of Courts)	6,669	5,270	4,523	(747)	8,025	7,025	7,025	(1,000)					
Other	284	400	58	(342)	550	550	550	0					
All Other	5,518	3,100	3,315	215	4,421	4,054	4,054	(367)					
TOTAL LOCAL NON-TAX REVENUE	301,755	218,930	232,986	14,056	970,712	299,227	301,302	(669,410)					
OTHER GOVERNMENTS													
PICA City Account (2)	318,739	239,296	239,507	211	338,025	337,036	337,036	(989)					
Managing Director	183	202	202	0	183	202	202	19					
Emergency Preparedness	183	202	202	0	183	202	202	19					
Police	30	75	70	(5)	75	75	75	0					
State Reimbursement-Police Training	30	75	70	(5)	75	75	75	0					
Streets	3,053	3,400	3,092	(308)	3,990	3,710	3,325	(665)					
Snow Removal	2,500	2,500	2,500	0	2,500	2,500	2,500	0					
Other	553	900	592	(308)	1,490	1,210	825	(665)					
Public Health (1)	55,307	44,000	32,473	(11,527)	59,220	63,220	63,220	4,000					
Public Property	18,000	9,000	9,000	0	18,000	18,000	18,000	0					
PGW Rental	18,000	9,000	9,000	0	9,000	18,000	18,000	9,000					
PGW Sale Trust	0	0	0	0	9,000	0	0	(9,000)					
Finance	207,414	159,749	160,401	652	161,409	162,549	162,859	1,450					
State Pension Fund Aid (Act 205)	69,555	69,386	69,386	0	67,500	69,386	69,386	1,886					
State Wage Tax Relief Funding	86,283	86,283	86,283	0	86,283	86,283	86,283	0					
State Pass-Through to School District	45,000	0	0	0	0	0	0	0					
State Police Fines	598	0	277	277	1,000	700	700	(300)					
Gaming - Local Share Assessment	3,926	3,480	3,790	310	3,926	3,480	3,790	(136)					
Other	2,052	600	665	65	2,700	2,700	2,700	0					
Revenue	40,258	26,262	27,398	1,136	35,012	35,026	35,026	14					
PPA - Parking/Violation/Fines	37,711	26,250	27,386	1,136	35,000	35,000	35,000	0					
PPA - Love Park Garage	2,534	0	0	0	0	14	14	14					
Other	13	12	12	0	12	12	12	0					
City Treasurer	4,769	4,769	4,909	140	4,769	4,951	4,909	140					
Retail Liquor License	1,142	1,142	1,100	(42)	1,142	1,142	1,100	(42)					
State Utility Tax Refund	3,627	3,627	3,809	182	3,627	3,809	3,809	182					
First Judicial District	15,031	11,911	13,157	1,246	15,439	15,439	14,639	(800)					
State Reimbursement-Intensive Probation	4,979	1,825	3,173	1,348	4,471	4,471	4,471	0					
State Reimbursement-County Court Costs	9,886	9,886	9,886	0	9,886	9,886	9,886	0					
Other	166	200	98	(102)	1,082	1,082	282	(800)					
All Other	3,225	2,250	3,000	750	2,790	2,794	3,000	210					
TOTAL OTHER GOVERNMENTS	666,009	500,914	493,209	(7,705)	638,912	643,002	642,291	3,379					

(1) See Table R-5 for detail.

(2) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

Note: The Material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-5  
**QUARTERLY CITY MANAGERS REPORT**  
**Summary of Revenue**  
**Dept. of Human Services/Dept. of Public Health**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2015**  
**(000 omitted)**

AGENCY AND REVENUE SOURCE	FY14 Unaudited Actual	FY 15 Adopted Budget	FY 15 Target Budget	FY 15 Current Projection	Increase/ (Decrease) vs Target
<b>PUBLIC HEALTH</b>					
<b>Local Non-Tax Revenue:</b>					
Payments for Patient Care	7,774	8,460	7,460	7,460	0
Pharmacy Fees	1,638	2,000	2,000	2,000	0
Environmental User Fees	2,267	2,140	2,140	2,140	0
Other	675	500	500	500	0
<b>Subtotal Local Non-Tax</b>	<b>12,354</b>	<b>13,100</b>	<b>12,100</b>	<b>12,100</b>	<b>0</b>
<b>Revenue from Other Governments:</b>					
State:					
County Health	6,351	9,706	13,706	13,706	0
Medical Assistance-Outpatient (Health Centers)	4,516	5,066	5,066	5,066	0
Medical Assistance-Nursing Home	15,993	15,568	15,568	15,568	0
Federal:					
Medicare-Outpatient (Health Centers)	1,732	2,124	2,124	2,124	0
Medicare-Home Care (Nursing Home)	1,497	1,476	1,476	1,476	0
Medical Assistance-Outpatient (Health Centers)	5,535	6,192	6,192	6,192	0
Medical Assistance-Nursing Home	19,633	19,028	19,028	19,028	0
Summer Food Inspection	50	60	60	60	0
<b>Subtotal Other Governments</b>	<b>55,307</b>	<b>59,220</b>	<b>63,220</b>	<b>63,220</b>	<b>0</b>
<b>TOTAL PUBLIC HEALTH</b>	<b>67,661</b>	<b>72,320</b>	<b>75,320</b>	<b>75,320</b>	<b>0</b>
<b>HUMAN SERVICES</b>					
<b>Local Non-Tax Revenue:</b>					
Payments for Child Care - S.S.I.	3,926	4,250	4,250	4,250	0
Other	605	100	100	100	0
<b>Subtotal Local Non-Tax</b>	<b>4,531</b>	<b>4,350</b>	<b>4,350</b>	<b>4,350</b>	<b>0</b>
<b>TOTAL HUMAN SERVICES</b>	<b>4,531</b>	<b>4,350</b>	<b>4,350</b>	<b>4,350</b>	<b>0</b>

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **GENERAL FUND OBLIGATIONS**





**Table O-1**  
**Analysis of Forecast Year-End Departmental Obligations**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2015**

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2015 for FY 2015  Reasons/Comments
Civil Service Commission- Provision for Labor Obligations	3.4			Transfer of reserve for the Local 159, Sheriff and Register of Wills Awards
Commerce		(5.1)		Spending of Love Park proceeds (transfer from Public Property)
Finance-Employee Benefits	10.0			Health-Medical costs lower than anticipated
Fire		(3.0)		Personnel costs higher than anticipated
Police		(0.1)		Local 159 Arbitration Award costs
Prisons		(3.1)		Local 159 Arbitration Award costs (\$4.1m), offset by a reduction in anticipated contractual costs
Public Property	5.6			Reduction of spending of Love Park proceeds from original target
Register of Wills		(0.2)		Arbitration Award
Sheriff		(2.5)		Arbitration Award (\$.5m) and increased overtime (\$2.0m)
Streets-Sanitation		(1.0)		Increase in overtime costs
Streets-Transportation		(4.2)		Increase costs associated with winter storms
<b>TOTAL VARIANCE FROM TARGET BUDGET PLAN</b>	<b>19.0</b>	<b>(19.2)</b>	<b>(0.2)</b>	
<b>Difference between FY2015 Adopted Budget and FY2015 Target Budget Plan Obligations</b>	<b>659.2</b>		<b>659.2</b>	
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
<b>TOTAL VARIANCE FROM BUDGET</b>	<b>678.2</b>	<b>(19.2)</b>	<b>659.0</b>	

Note: The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2015

DEPARTMENT	FY 14 ACTUAL	YEAR TO DATE				FISCAL YEAR 2015				CURRENT PROJECTION	
		TARGET BUDGET PLAN	ACTUAL		ACTUAL (OVER) TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	ADOPTED BUDGET	(OVER) UNDER	TARGET
			ACTUAL	1,912,500							
Art Museum Subsidy	2,550,000	1,912,500	1,912,500	0	0	2,550,000	2,550,000	2,550,000	0	0	0
Atwater Kent Museum	277,307	183,211	183,211	0	0	284,719	293,200	293,200	(8,481)	0	0
Auditing (City Controller's Office)	7,467,414	6,118,609	6,118,609	(191,195)	0	8,072,137	8,335,478	8,335,478	(263,341)	0	0
Board of Ethics	767,906	695,664	673,889	21,775	0	1,004,854	1,028,580	1,028,580	(23,726)	0	0
Board of Revision of Taxes	1,053,347	775,155	775,155	0	0	832,587	1,015,860	1,015,860	(183,273)	0	0
City Commissioners (Election Board)	8,690,810	6,342,555	6,429,463	(86,908)	0	9,419,814	9,736,352	9,736,352	(316,538)	0	0
City Council	14,473,677	11,218,435	11,218,435	0	0	16,314,559	16,656,700	16,656,700	(342,141)	0	0
City Planning Commission	2,302,078	1,719,992	1,719,992	0	0	2,372,828	2,379,667	2,379,667	(6,839)	0	0
City Representative	969,947	844,684	792,139	52,545	0	1,019,088	1,029,351	1,029,351	(10,263)	0	0
City Treasurer	894,143	683,960	767,507	(83,547)	0	920,790	942,687	942,687	(21,897)	0	0
Civil Service Commission (1)	176,380	135,719	143,561	(7,842)	0	53,011,268	3,589,394	178,227	52,833,041	3,411,167	0
Commerce	2,697,175	2,223,246	2,301,300	(78,054)	0	2,750,102	2,785,960	7,885,960	(5,135,858)	0	0
Commerce-Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	0	15,000,000	15,000,000	15,000,000	0	0	0
Commerce-Economic Stimulus	1,294,448	1,294,448	1,294,448	0	0	1,294,448	1,294,448	1,294,448	0	0	0
District Attorney	32,807,921	26,566,965	26,566,965	0	0	34,082,283	35,583,476	35,583,476	(1,501,193)	0	0
Finance	19,326,930	15,899,912	15,842,871	57,041	0	18,852,781	19,223,888	19,223,888	(371,107)	0	0
Finance - Community College Subsidy	26,409,207	26,909,207	26,909,207	0	0	26,909,207	26,909,207	26,909,207	0	0	0
Finance - Employee Benefits	1,194,090,202	976,186,755	971,216,755	4,970,000	0	1,817,314,257	1,121,659,020	1,111,659,020	705,655,237	10,000,000	0
Unemployment Compensation	2,857,176	2,368,692	2,368,692	0	0	5,080,260	5,080,260	5,080,260	0	0	0
Employee Disability	56,043,748	44,012,923	44,012,923	0	0	64,103,778	56,000,000	56,000,000	8,103,778	0	0
Pension Obligation Bonds	211,014,165	116,508,714	116,508,714	0	0	110,413,101	110,413,101	110,413,101	0	0	0
Pension	435,378,465	454,949,176	454,949,176	0	0	1,167,961,775	465,640,390	465,640,390	702,321,385	0	0
FICA	67,451,109	52,646,213	52,646,213	0	0	68,825,236	71,092,563	71,092,563	(2,267,327)	0	0
Flex Cash Payments	581,845	593,623	593,623	0	0	1,000,000	1,000,000	1,000,000	0	0	0
Health / Medical	409,437,520	293,032,908	288,062,908	4,970,000	0	387,871,657	396,406,492	386,406,492	1,465,165	10,000,000	0
Group Life Insurance	7,124,743	5,381,494	5,381,494	0	0	7,750,000	7,925,193	7,925,193	(175,193)	0	0
Group Legal	4,107,181	6,587,812	6,587,812	0	0	4,183,450	7,965,388	7,965,388	(3,781,938)	0	0
Tool Allowance	94,250	105,200	105,200	0	0	125,000	135,633	135,633	(10,633)	0	0
Finance-Hero Scholarship Awards	18,000	18,000	18,000	0	0	25,000	25,000	25,000	0	0	0
Finance-Indemnities	0	30,494,635	30,494,635	0	0	33,660,000	39,660,000	39,660,000	(6,000,000)	0	0
Finance-Refunds	100,000	0	0	0	0	250,000	250,000	250,000	0	0	0
Finance-School District Contribution	114,050,100	0	0	0	0	69,110,300	69,110,300	69,110,300	0	0	0
Finance-Witness Fees	101,452	78,110	78,110	(1,339,835)	0	171,518	171,518	171,518	0	0	0
Fire	247,991,912	154,216,736	155,556,571	0	0	224,332,346	227,332,346	227,332,346	(20,572,678)	(3,000,000)	0
First Judicial District	108,716,187	78,040,458	78,040,458	0	0	106,251,123	109,459,727	109,459,727	(3,208,604)	0	0
Common Pleas Court	70,703,180	52,867,262	52,867,262	0	0	72,448,315	74,248,315	74,248,315	(1,800,000)	0	0
Office of Court Administrator	23,925,430	14,464,550	14,464,550	0	0	19,244,540	20,244,540	20,244,540	(1,000,000)	0	0
Municipal Court	9,007,920	6,775,494	6,775,494	0	0	8,994,459	9,244,459	9,244,459	(250,000)	0	0
Traffic Court	5,079,657	3,933,152	3,933,152	0	0	5,563,809	5,722,413	5,722,413	(158,604)	0	0
Fleet Management	50,062,898	42,008,324	42,394,100	(385,776)	0	47,808,114	48,840,155	48,840,155	(1,032,041)	0	0
Fleet Management - Vehicle Purchases	12,548,186	11,807,349	11,641,024	166,325	0	11,965,000	11,965,000	11,965,000	0	0	0
Free Library	35,736,303	30,597,329	30,426,515	170,814	0	38,674,193	40,198,080	40,198,080	(1,523,887)	0	0
Historical Commissions	349,704	294,302	278,607	15,695	0	412,330	419,781	419,781	(7,451)	0	0
Human Relations Commission	1,783,651	1,616,623	1,379,172	237,451	0	2,099,907	2,116,623	2,116,623	(16,716)	0	0
Human Services	100,241,130	82,459,749	80,715,601	1,744,148	0	99,480,256	102,776,689	102,776,689	(3,296,433)	0	0
Administration & Management	7,722,100	7,142,648	4,271,678	2,870,970	0	10,702,102	10,702,102	10,286,686	415,416	415,416	0
Performance Management & Accountability	1,060,691	1,234,953	424,697	810,256	0	1,949,507	1,790,443	1,790,443	159,064	159,064	0
Juvenile Justice Services	35,467,445	21,591,617	28,181,162	(6,589,545)	0	35,302,177	35,302,177	25,525,658	9,776,519	9,776,519	0
Children & Youth (Child Welfare)	55,990,894	52,490,531	47,838,064	4,652,467	0	51,526,470	54,822,903	65,173,902	(13,647,432)	(10,350,999)	0
(1) Includes Provision for Future Labor Obligations											

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2015

DEPARTMENT	FY 14 ACTUAL	YEAR TO DATE				FISCAL YEAR 2015				FULL YEAR		CURRENT PROJECTION	
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET		ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	ADOPTED BUDGET	(OVER) UNDER	TARGET		
Labor Relations	479,327	493,922	537,533	(43,611)		627,484	640,379	640,379				(12,895)	0
Law	13,950,019	12,050,774	11,552,386	498,388		13,422,633	16,067,698	16,067,698				(2,645,065)	0
Licenses & Inspections	25,698,409	21,002,348	21,043,455	(41,107)		27,903,338	28,819,158	28,819,158				(915,820)	0
L&I-Board of Building Standards	62,431	47,686	46,827	859		72,792	72,792	72,792				0	0
L&I-Board of L & I Review	133,593	105,349	102,816	2,533		164,065	168,000	168,000				(3,935)	0
L&I-Zoning Board of Adjustment	357,092	269,343	285,908	(16,565)		357,397	378,052	378,052				(20,655)	0
Managing Director's Office	34,393,911	28,417,084	28,096,645	320,439		34,733,180	35,368,203	35,368,203				(635,023)	0
Managing Director-Legal Services	40,596,067	41,043,100	41,727,017	(683,917)		41,827,017	42,603,468	42,603,468				(776,451)	0
Mayor's Office	5,056,447	3,808,235	3,913,625	(105,390)		5,241,881	5,353,310	5,353,310				(111,429)	0
Mayor's Office-Scholarships	200,000	200,000	199,000	1,000		200,000	200,000	200,000				0	0
Mayor's Office-Comm. Empowerment & Opp.	0	0	0	0		0	605,000	605,000				(605,000)	0
Mayor's Office of Transportation & Utilities	708,937	710,506	776,030	(65,524)		788,817	821,442	821,442				(32,625)	0
Mural Arts Program	1,586,246	1,025,746	1,285,352	(259,606)		1,451,425	1,463,579	1,463,579				(12,154)	0
Office of Arts and Culture	2,561,549	3,913,952	3,913,952	0		3,971,288	3,972,593	3,972,593				(1,305)	0
Off. of Behavioral Hlth & Intellectual disability	13,667,907	13,329,629	12,498,586	831,043		13,944,680	13,967,356	13,967,356				(22,676)	0
Office of Housing and Comm. Development	4,060,459	2,544,000	2,544,000	0		3,020,000	2,570,000	2,570,000				450,000	0
Office of Human Resources	5,497,266	4,330,690	4,579,926	(249,236)		6,017,301	6,168,002	6,168,002				(150,701)	0
Office of Innovation and Technology	64,077,538	47,823,361	47,823,361	0		82,192,558	82,088,382	82,088,382				104,176	0
Office of the Inspector General	1,400,719	1,069,732	1,123,770	(54,038)		1,524,569	1,561,422	1,561,422				(36,853)	0
Office of Property Assessment	10,875,784	9,674,325	9,482,960	191,365		14,286,177	13,933,748	13,933,748				352,429	0
Office of Supportive Housing	45,155,805	42,315,947	42,315,947	0		43,974,069	45,226,928	45,226,928				(1,252,859)	0
Parks and Recreation	54,366,727	40,955,968	41,250,206	(294,238)		52,591,785	54,095,395	54,095,395				(1,503,610)	0
Police	607,073,462	443,362,681	442,775,356	587,325		592,509,659	613,275,530	613,403,272				(20,893,613)	(127,742)
Prisons	245,813,812	194,502,759	194,099,354	403,405		240,801,814	243,521,531	246,597,479				(5,795,665)	(3,075,948)
Procurement	4,808,359	3,219,585	3,388,350	(168,765)		4,695,453	4,793,879	4,793,879				(98,426)	0
Public Health	109,946,985	97,566,813	95,407,908	2,158,905		115,447,367	116,211,670	116,211,670				(764,303)	0
Ambulatory Health Services	46,670,074	37,476,288	36,998,948	477,340		47,297,606	48,061,909	48,061,909				(764,303)	0
Early Childhood, Youth & Women's Health	1,255,143	1,367,522	1,484,623	(117,101)		1,776,073	1,776,073	1,776,073				0	0
Phila. Nursing Home	37,225,593	38,614,894	37,074,558	1,540,336		40,398,228	40,398,228	40,398,228				0	0
Environmental Protection Services	5,776,321	4,645,788	4,406,470	239,318		6,561,078	6,561,078	6,561,078				0	0
Administration and Support Svcs	6,998,111	5,534,736	5,617,880	(83,144)		7,464,624	7,464,624	7,464,624				0	0
Medical Examiner's Office	4,061,141	3,473,326	3,489,889	(16,563)		4,244,264	4,244,264	4,244,264				0	0
Infectious Disease Control	6,014,782	4,712,432	4,759,058	(46,626)		5,660,080	5,660,080	5,660,080				0	0
Chronic Disease Control	1,945,820	1,741,827	1,576,482	165,345		2,045,414	2,045,414	2,045,414				0	0
Public Property	75,641,833	32,433,798	32,773,550	(339,752)		57,716,741	69,847,114	64,247,114				(6,530,373)	5,600,000
Public Property-SEPTA Subsidy	66,016,000	52,812,000	52,812,000	0		70,415,000	70,415,000	70,415,000				0	0
Public Property-Space Rentals	19,098,115	20,503,618	19,796,200	707,418		20,521,298	20,521,298	20,521,298				0	0
Public Property-Utilities	30,200,402	27,608,720	28,925,312	(1,316,592)		30,976,166	30,976,166	30,976,166				0	0
Records	4,339,865	3,914,157	3,643,457	270,700		4,681,789	4,867,565	4,867,565				(185,776)	0
Register of Wills	3,289,563	2,491,408	2,484,106	7,302		3,333,341	3,339,606	3,605,652				(272,311)	(266,046)
Revenue	20,210,851	17,818,228	17,265,378	552,850		22,437,070	23,538,869	23,538,869				(1,101,799)	0
Sheriff	18,323,205	14,702,595	15,377,595	(675,000)		18,494,646	18,566,779	21,044,201				(2,549,555)	(2,477,422)
Sinking Fund Commission (Debt Service)	215,932,309	213,024,703	213,024,703	0		247,795,565	245,068,442	245,068,442				2,727,123	0
Streets-Sanitation	101,202,698	79,470,320	82,181,729	(2,711,409)		85,672,103	92,469,955	93,469,955				(7,797,852)	(1,000,000)
Streets-Transportation	36,754,656	26,510,500	24,763,444	1,747,056		31,941,321	32,281,321	36,481,321				(4,540,000)	(4,200,000)
Youth Commission	83,151	52,598	52,598	0		140,080	142,296	142,296				(2,216)	0
<b>TOTAL GENERAL FUND</b>	<b>3,886,563,587</b>	<b>3,031,277,617</b>	<b>3,024,759,142</b>	<b>6,518,475</b>		<b>4,524,565,000</b>	<b>3,865,320,415</b>	<b>3,865,556,406</b>				<b>659,008,594</b>	<b>(235,991)</b>

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT  
PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	YEAR TO DATE				FISCAL YEAR 2015				Departmental Projection (Over) Under
				Actual			Actual (Over) Under Target Budget.	FULL YEAR				
				Target Budget Plan	Actual	Adopted Budget		Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget	
Atwater Kent Museum Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	4 215,694 0	4 220,143 1,937	3 227,307 2,333	4 133,211 2,115	3 133,211 2,115	1 0 0	4 234,719 3,074	4 243,200 3,074	4 243,200 3,074	0 (8,481) 0	0 0 0	
	Auditing Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	111 6,600,290 58,522	118 6,475,510 58,829	111 7,070,173 65,036	116 5,363,046 41,666	119 5,592,582 106,105	(3) (229,536) (64,439)	126 7,549,687 50,000	126 7,673,028 50,000	126 7,673,028 106,105	0 (123,341) (56,105)	0 0 (56,105)
		Board of Ethics Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	8 657,532 0	8 685,698 0	9 741,674 0	10 618,008 0	10 630,151 0	0 (12,143) 0	12 894,854 0	12 918,580 0	12 918,580 0	0 (23,726) 0
Board of Revision of Taxes Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.			8 503,932 0	7 1,021,653 0	11 1,015,351 0	12 746,969 0	12 746,969 0	0 0 0	14 796,660 0	14 964,933 0	14 964,933 0	0 (168,273) 0
	City Commissioners Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.		91 4,948,351 756,828	90 5,166,337 1,061,085	84 4,822,174 863,984	88 3,731,735 586,993	95 3,716,444 539,316	(7) 15,291 47,677	98 5,387,427 829,805	98 5,703,965 829,805	95 5,703,965 1,154,483	3 (316,538) (324,678)
		City Council Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	175 11,817,917 2,559	173 11,660,823 5,866	169 11,997,588 886	180 9,203,361 0	180 9,203,361 0	0 0 0	195 13,899,124 0	195 14,241,265 0	195 14,241,265 0	0 (342,141) 0
City Planning Commission Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.			34 2,091,813 0	31 2,137,171 0	30 2,192,556 150	32 1,636,338 0	29 1,636,338 1,055	3 0 (1,055)	32 2,252,584 0	32 2,259,423 1,000	31 2,259,423 1,300	1 (6,839) (1,300)

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PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	YEAR TO DATE			FISCAL YEAR 2015				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	FULL YEAR		
									Year End Departmental Projection	Adopted Budget	Departmental Projection (Over) Under
City Representative Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	6 328,571 0	8 416,871 2,190	7 400,499 2,953	7 312,847 8,737	6 326,844 8,737	1 (13,997) 0	7 403,358 0	7 413,621 7,500	7 413,621 8,737	0 (10,263) (8,737)	0 0 (1,237)
	City Treasurer Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	14 717,071 0	13 755,428 0	14 785,368 0	15 578,506 0	13 659,914 0	2 (81,408) 0	14 780,122 0	16 802,019 0	(2) (21,897) 0	0 0 0
		Civil Service Commission Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	2 136,782 0	2 140,785 0	2 146,586 0	2 105,779 15	2 113,741 15	0 (7,962) 0	2 143,541 0	2 147,633 0	0 (4,092) (15)
Commerce Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.			18 1,594,665 132	20 1,685,843 449	27 1,837,393 1,850	27 1,374,444 0	20 1,534,281 1,215	7 (159,837) (1,215)	27 1,889,967 0	27 1,925,825 530	0 (35,858) (1,500)
	District Attorney Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.		414 28,495,977 278,995	419 29,302,614 227,760	464 30,244,298 165,523	473 24,326,189 189,052	473 24,326,189 147,419	0 0 41,633	463 31,762,490 207,436	478 32,802,968 207,436	(15) (1,040,478) 32,714
		Finance Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	156 8,807,264 14,580	163 9,084,799 25,428	170 9,839,565 38,057	177 6,365,475 25,860	173 6,445,104 25,860	4 (79,629) 0	177 8,936,046 34,586	179 8,982,153 34,586	(2) (46,107) 0

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FOR THE PERIOD ENDING MARCH 31, 2015

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TABLE O-3  
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PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	FISCAL YEAR 2015					
				YEAR TO DATE			FULL YEAR		
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection
<b>Fleet Management</b>									
Full-Time Positions	268	273	264	282	261	21	283	283	274
Class 100 Total Oblig./Approp.	15,307,822	15,580,580	15,840,304	12,746,065	12,746,065	0	15,740,507	16,772,548	16,772,548
Class 100 Overtime Oblig./Approp.	2,438,629	2,685,858	2,902,854	1,967,443	2,404,271	(436,828)	1,975,119	2,561,631	3,011,014
									9
									(1,032,041)
									(1,035,895)
									(449,383)
<b>Free Library</b>									
Full-Time Positions	608	609	609	660	633	27	697	648	618
Class 100 Total Oblig./Approp.	28,981,009	29,154,178	30,801,445	25,844,873	25,745,922	98,951	33,919,457	35,443,344	35,443,344
Class 100 Overtime Oblig./Approp.	791,993	1,097,007	1,252,355	805,530	1,081,867	(276,337)	1,042,138	1,346,926	1,476,291
									79
									(1,523,887)
									(434,153)
									(129,365)
<b>Historical Commission</b>									
Full-Time Positions	4	5	6	6	6	0	6	6	6
Class 100 Total Oblig./Approp.	357,778	350,685	347,973	293,111	277,648	15,463	410,541	417,992	417,992
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0
									0
									0
<b>Human Relations Commission</b>									
Full-Time Positions	29	29	30	34	32	2	34	34	34
Class 100 Total Oblig./Approp.	1,787,026	1,649,350	1,744,635	1,568,935	1,343,551	225,384	2,052,219	2,068,935	2,068,935
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0
									0
									0
<b>Human Services</b>									
Full-Time Positions	804	377	382	450	450	0	451	450	433
Class 100 Total Oblig./Approp.	23,237,096	22,265,266	22,776,786	13,883,368	5,945,651	7,937,717	24,339,410	24,339,410	20,147,147
Class 100 Overtime Oblig./Approp.	536,744	1,226,747	1,655,062	2,288,343	631,766	1,656,577	3,077,635	3,077,635	2,940,215
									18
									4,192,263
									137,420
									137,420
<b>Administration &amp; Management</b>									
Full-Time Positions	117	19	100	116	116	0	117	116	114
Class 100 Total Oblig./Approp.	3,805,987	1,122,016	4,586,721	3,669,836	1,224,172	2,445,664	5,798,077	5,798,077	5,614,624
Class 100 Overtime Oblig./Approp.	47,583	48,300	132,667	246,414	94,305	152,109	306,332	306,332	324,325
									3
									183,453
									(17,993)
									(17,993)

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT  
PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	FISCAL YEAR 2015					
				YEAR TO DATE			FULL YEAR		
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection
<i>Performance Mgmt. &amp; Accountability</i>									
Full-Time Positions	30	7	21	25	25	0	25	25	25
Class 100 Total Oblig./Approp.	1,179,296	416,805	904,697	1,100,312	330,180	770,132	1,683,793	1,683,793	1,595,262
Class 100 Overtime Oblig./Approp.	5,952	3,806	9,098	27,533	4,198	23,335	24,653	24,653	40,305
<i>Juvenile Justice Services</i>									
Full-Time Positions	151	56	131	165	165	0	167	165	155
Class 100 Total Oblig./Approp.	6,894,412	3,288,078	7,194,415	4,120,338	1,729,505	2,390,833	8,430,518	8,430,518	5,833,608
Class 100 Overtime Oblig./Approp.	359,641	616,516	937,095	1,311,152	269,095	1,042,057	1,876,275	1,876,275	1,589,470
<i>Children &amp; Youth</i>									
Full-Time Positions	469	295	130	144	144	0	142	144	139
Class 100 Total Oblig./Approp.	10,339,090	17,438,367	10,090,953	4,992,882	2,661,794	2,331,088	8,427,022	8,427,022	7,103,653
Class 100 Overtime Oblig./Approp.	108,429	558,125	576,202	703,244	264,168	439,076	870,375	870,375	986,115
<i>Community Based Prevention Services</i>									
Full-Time Positions	37	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	1,018,311	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	15,139	0	0	0	0	0	0	0	0
<b>Labor Relations</b>									
Full-Time Positions	8	7	7	10	9	1	8	8	8
Class 100 Total Oblig./Approp.	508,600	534,553	468,177	484,035	535,298	(51,263)	616,047	628,942	628,942
Class 100 Overtime Oblig./Approp.	5,068	3,732	6,253	4,302	3,289	1,013	5,000	4,302	4,302
<b>Law</b>									
Full-Time Positions	105	138	146	146	146	0	152	152	152
Class 100 Total Oblig./Approp.	6,370,891	6,511,482	6,683,364	5,533,562	5,218,706	314,856	7,163,923	7,378,082	7,378,082
Class 100 Overtime Oblig./Approp.	286	43	47	5,000	70	4,930	5,000	5,000	5,000

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT  
PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	FISCAL YEAR 2015						Departmental Projection (Over) Under	
				YEAR TO DATE			FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget
<b>Licenses &amp; Inspections</b>											
Full-Time Positions	298	292	296	345	328	17	353	353	341	12	12
Class 100 Total Oblig./Approp.	13,919,022	14,071,418	15,002,935	12,071,956	12,619,593	(547,637)	16,877,190	17,793,010	17,793,010	(915,820)	0
Class 100 Overtime Oblig./Approp.	531,314	569,964	900,347	911,386	981,994	(70,608)	485,000	1,297,924	1,463,409	(978,409)	(165,485)
<b>L&amp;I-Board of Building Standards</b>											
Full-Time Positions	1	1	1	1	1	0	1	1	1	0	0
Class 100 Total Oblig./Approp.	57,935	57,140	62,431	47,686	46,827	859	72,792	72,792	72,792	0	0
Class 100 Overtime Oblig./Approp.	0	0	348	87	278	(191)	0	300	278	(278)	22
<b>L&amp;I-Board of L &amp; I Review</b>											
Full-Time Positions	2	1	2	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	117,161	118,245	125,229	97,284	92,380	4,904	153,629	157,564	157,564	(3,935)	0
Class 100 Overtime Oblig./Approp.	0	33	377	0	703	(703)	0	0	703	(703)	(703)
<b>L&amp;I-Zoning Board of Adjustment</b>											
Full-Time Positions	5	5	5	5	5	0	5	5	5	0	0
Class 100 Total Oblig./Approp.	333,162	331,167	322,552	243,078	251,367	(8,289)	322,856	343,511	343,511	(20,655)	0
Class 100 Overtime Oblig./Approp.	12	0	952	0	129	(129)	0	0	129	(129)	(129)
<b>Managing Director</b>											
Full-Time Positions	145	156	279	248	255	(7)	264	264	262	2	2
Class 100 Total Oblig./Approp.	13,338,302	14,893,261	15,697,636	12,328,794	11,947,917	380,877	16,050,903	16,385,926	16,385,926	(335,023)	0
Class 100 Overtime Oblig./Approp.	1,088,415	675,264	651,824	351,446	391,414	(39,968)	411,892	419,064	445,291	(33,399)	(26,227)
<b>Mayor's Office</b>											
Full-Time Positions	33	36	44	50	52	(2)	46	50	50	(4)	0
Class 100 Total Oblig./Approp.	2,965,371	3,078,511	3,956,370	2,873,593	3,062,380	(188,787)	4,151,380	4,262,809	4,262,809	(111,429)	0
Class 100 Overtime Oblig./Approp.	0	102	0	0	0	0	0	0	0	0	0

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT  
PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	YEAR TO DATE				FISCAL YEAR 2015				
				Target Budget Plan	Actual	(Over) Target Budget	Actual	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
											Adopted Budget	Target Budget
<b>Mayor's Office of Community Empowerment and Opportunity</b>												
Full-Time Positions	0	15	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
<b>Mayor's Office of Transportation and Utilities</b>												
Full-Time Positions	8	13	13	15	12	3	14	14	14	14	0	0
Class 100 Total Oblig./Approp.	467,898	519,216	517,740	425,234	496,352	(71,118)	498,887	531,512	531,512	531,512	(32,625)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
<b>Mural Arts Program</b>												
Full-Time Positions	11	11	11	11	10	1	11	11	11	11	0	0
Class 100 Total Oblig./Approp.	441,677	444,917	446,350	325,336	333,552	(8,216)	449,625	461,779	461,779	461,779	(12,154)	0
Class 100 Overtime Oblig./Approp.	11,428	8,660	8,218	4,329	3,449	880	6,097	6,097	6,097	6,097	0	0
<b>Office of Arts and Culture</b>												
Full-Time Positions	2	2	2	2	2	0	2	2	2	2	0	0
Class 100 Total Oblig./Approp.	198,750	203,107	98,456	148,691	148,691	0	199,800	201,105	201,105	201,105	(1,305)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
<b>Office of Behavioral Health and Intellectual Disability</b>												
Full-Time Positions	19	19	15	15	14	1	16	16	16	15	1	1
Class 100 Total Oblig./Approp.	1,360,503	1,357,191	974,425	713,497	772,814	(59,317)	969,170	991,846	991,846	991,846	(22,676)	0
Class 100 Overtime Oblig./Approp.	9,867	3,491	596	1,448	515	933	3,000	3,000	3,000	1,448	1,552	1,552
<b>Office of Human Resources</b>												
Full-Time Positions	80	78	79	87	83	4	92	92	92	92	0	0
Class 100 Total Oblig./Approp.	4,141,604	4,383,527	4,548,099	3,717,971	3,860,154	(142,183)	5,145,299	5,296,000	5,296,000	5,296,000	(150,701)	0
Class 100 Overtime Oblig./Approp.	63,270	36,261	75,485	36,393	33,259	3,134	50,000	50,000	50,000	47,754	2,246	2,246

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT  
PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	FISCAL YEAR 2015						Departmental Projection (Over) Under		
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget	
Office of Innovation and Technology Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	255 16,408,093 590,240	255 17,229,380 607,010	259 17,480,289 633,199	276 14,128,889 386,778	256 14,128,889 599,194	20 0 (212,416)	305 19,715,777 516,989	288 19,611,601 562,759	278 19,611,601 741,040	27 104,176 (224,051)	10 0 (178,281)	
	Office of the Inspector General Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	17 1,128,064 0	18 1,156,164 0	16 1,215,491 0	19 937,509 0	17 949,295 0	2 (11,786) 0	18 1,326,369 0	18 1,363,222 0	19 1,363,222 0	(1) (36,853) 0	(1) 0 0
Office of Property Assessment Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	157 7,014,594 0	173 8,140,264 5,084	179 9,313,967 12,496	185 7,870,857 42,357	188 7,922,098 42,357	(3) (51,241) 0	217 10,717,187 10,000	217 10,364,758 10,000	217 10,364,758 50,000	0 352,429 (40,000)	0 0 (40,000)	
	Office of Supportive Housing Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	147 7,556,596 184,441	145 7,549,916 193,521	154 7,877,851 208,385	154 6,073,580 193,949	139 6,073,580 165,814	15 0 28,135	159 7,980,900 193,949	159 8,263,759 193,949	157 8,263,759 196,041	2 (282,859) (2,092)	2 0 (2,092)
Parks and Recreation Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	574 35,492,911 2,502,103	568 37,509,725 3,179,165	600 41,007,643 3,459,286	639 31,138,575 1,806,938	599 31,391,704 1,857,344	40 (253,129) (50,406)	701 41,280,955 2,307,776	701 42,617,565 2,517,622	701 42,617,565 2,353,007	0 (1,336,610) (45,231)	0 0 164,615	
	Police Full-Time Positions Class 100 Total Oblig./Approp. Class 100 Overtime Oblig./Approp.	7,225 536,548,353 42,033,252	7,193 555,247,244 44,859,416	7,095 572,218,053 48,719,045	7,143 428,472,204 52,109,495	7,023 428,206,513 42,116,642	120 265,691 9,992,853	7,371 576,129,350 45,219,761	7,371 596,213,021 53,712,982	7,219 596,340,763 56,860,191	152 (20,211,413) (11,640,430)	152 (127,742) (3,147,209)

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT  
PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	YEAR TO DATE			FISCAL YEAR 2015						
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under			
										Adopted Budget	Target Budget		
<b>Prisons</b>													
Full-Time Positions	2,144	2,248	2,268	2,306	2,324	(18)	2,310	2,310	2,292	18	18		
Class 100 Total Oblig./Approp.	121,476,307	130,057,321	133,217,293	99,614,490	99,911,724	(297,234)	129,195,262	131,914,979	135,990,927	(6,795,665)	(4,075,948)		
Class 100 Overtime Oblig./Approp.	29,249,429	33,979,816	31,203,650	22,951,217	22,989,398	(38,181)	26,096,577	29,297,142	30,694,398	(4,597,821)	(1,397,256)		
<b>Procurement</b>													
Full-Time Positions	45	45	47	45	44	1	50	50	50	0	0		
Class 100 Total Oblig./Approp.	2,107,515	2,197,426	2,167,029	1,735,309	1,779,111	(43,802)	2,330,132	2,428,558	2,428,558	(98,426)	0		
Class 100 Overtime Oblig./Approp.	2,949	1,189	2,211	3,702	5,085	(1,383)	5,000	5,000	8,000	(3,000)	(3,000)		
<b>Public Health</b>													
Full-Time Positions	669	673	659	748	637	111	762	762	695	67	67		
Class 100 Total Oblig./Approp.	39,076,424	40,531,940	43,438,285	35,559,713	35,686,067	(126,354)	48,493,089	50,107,392	50,107,392	(1,614,303)	0		
Class 100 Overtime Oblig./Approp.	2,364,197	2,559,251	2,723,685	1,613,200	1,611,729	1,471	2,069,472	2,267,200	2,178,878	(109,406)	88,322		
<b>Ambulatory Health Services</b>													
Full-Time Positions	356	364	362	397	321	76	405	405	354	51	51		
Class 100 Total Oblig./Approp.	21,753,051	22,313,842	24,692,650	20,587,704	20,871,798	(284,094)	27,453,488	29,067,791	29,067,791	(1,614,303)	0		
Class 100 Overtime Oblig./Approp.	1,019,271	1,132,784	1,143,754	821,400	756,642	64,758	1,048,816	1,154,400	1,045,241	3,575	109,159		
<b>Early Childhood, Youth &amp; Women's Hlth.</b>													
Full-Time Positions	11	14	12	20	19	1	20	20	14	6	6		
Class 100 Total Oblig./Approp.	1,070,527	899,276	788,324	809,510	942,797	(133,287)	1,288,280	1,288,280	1,288,280	0	0		
Class 100 Overtime Oblig./Approp.	28,085	53,473	83,768	37,000	35,109	1,891	48,684	52,000	48,860	(176)	3,140		
<b>Phila. Nursing Home</b>													
Full-Time Positions	1	1	1	1	1	0	1	1	1	0	0		
Class 100 Total Oblig./Approp.	133,652	166,930	223,977	166,600	164,650	1,950	209,047	209,047	209,047	0	0		
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0		

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**FOR THE PERIOD ENDING MARCH 31, 2015**

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2015

Department / Category	FY 12 Year End Actual	FY 13 Year End Actual	FY 14 Year End Actual	FISCAL YEAR 2015					
				YEAR TO DATE			FULL YEAR		
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection
<b>Records</b>									
Full-Time Positions	64	59	55	58	54	4	63	63	63
Class 100 Total Oblig./Approp.	2,679,728	2,734,031	2,659,040	2,330,927	2,107,595	223,332	2,997,796	3,183,572	3,183,572
Class 100 Overtime Oblig./Approp.	179,212	198,541	174,304	196,381	100,904	95,477	197,881	155,444	137,084
									18,360
<b>Register of Wills</b>									
Full-Time Positions	61	64	62	63	65	(2)	63	63	65
Class 100 Total Oblig./Approp.	3,223,922	3,187,312	3,183,909	2,409,880	2,430,961	(21,081)	3,224,645	3,230,910	3,496,956
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0
									(2)
									(266,046)
<b>Revenue</b>									
Full-Time Positions	286	282	290	322	312	10	339	339	329
Class 100 Total Oblig./Approp.	14,544,961	14,479,641	15,368,046	13,519,616	12,899,120	620,496	17,764,545	18,166,344	18,166,344
Class 100 Overtime Oblig./Approp.	356,769	284,616	525,217	368,268	418,099	(49,831)	307,800	307,800	607,437
									(299,637)
<b>Sheriff</b>									
Full-Time Positions	226	231	277	294	294	0	311	311	311
Class 100 Total Oblig./Approp.	14,816,967	14,460,864	17,091,441	13,878,239	14,553,239	(675,000)	17,032,412	17,104,545	19,581,967
Class 100 Overtime Oblig./Approp.	2,974,326	3,227,620	3,235,305	2,828,000	3,328,543	(500,543)	2,276,185	2,276,185	4,276,185
									(2,000,000)
									(2,477,422)
<b>Streets-Sanitation</b>									
Full-Time Positions	1,157	1,165	1,153	1,220	1,110	110	1,228	1,228	1,170
Class 100 Total Oblig./Approp.	46,123,890	45,307,251	48,199,455	39,553,614	42,005,846	(2,452,232)	45,208,603	52,006,455	53,006,455
Class 100 Overtime Oblig./Approp.	7,679,471	7,107,251	10,112,454	4,883,617	8,985,503	(4,101,886)	5,896,536	5,896,536	11,739,195
									(5,842,659)
<b>Streets-Transportation</b>									
Full-Time Positions	525	525	531	556	508	48	561	561	561
Class 100 Total Oblig./Approp.	19,834,401	19,782,861	22,508,108	17,647,503	19,142,146	(1,494,643)	22,258,233	22,258,233	24,258,233
Class 100 Overtime Oblig./Approp.	1,727,954	1,625,324	3,064,345	1,490,134	2,436,717	(946,583)	1,914,223	1,914,223	3,512,496
									(1,598,273)
									(2,000,000)
									(1,598,273)

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**FOR THE PERIOD ENDING MARCH 31, 2015**

**Note:** The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4  
**QUARTERLY CITY MANAGERS REPORT**  
**PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2015**

Department	FY 14 Actual	Fiscal Year 2015				Full Year		Current Projection		Current Projection (Over)/Under	
		Year To Date		Actual (Over) Under Target Budget		Target Budget	Current Projection	Adopt. Budget	Current Target		
		Target Budget Plan	Actual	Actual	Actual (Over) Under Target Budget						
<b>Human Services:</b>											
Admin. & Mgmt.	2,957,322	3,309,331	2,903,052	406,279		4,829,615	4,397,707	431,908	431,908		
Performance Mgmt. and Accountability	155,994	133,474	93,420	40,054		261,665	193,078	68,587	68,587		
Juvenile Justice	27,732,547	17,124,487	26,114,767	(8,990,280)		26,221,093	19,128,825	7,092,268	7,092,268		
Children & Youth	45,421,255	47,383,734	45,061,869	2,321,865		46,111,092	57,882,350	(15,067,691)	(11,771,258)		
Community Based Prevention	0	0	0	0		0	0	0	0		
<b>Total Human Services</b>	<b>76,267,118</b>	<b>67,951,026</b>	<b>74,173,108</b>	<b>(6,222,082)</b>		<b>77,423,465</b>	<b>81,601,960</b>	<b>(7,474,928)</b>	<b>(4,178,495)</b>		
<b>Public Health:</b>											
Ambulatory Health	17,817,966	13,378,457	13,024,254	354,203		15,415,862	14,565,862	850,000	850,000		
Early Childhood, Youth & Women's Hlth.	423,233	537,961	517,755	20,206		443,036	443,036	0	0		
Phila. Nursing Home	36,499,558	37,946,739	36,406,354	1,540,385		39,682,571	39,682,571	0	0		
Environmental Prot. Services	307,912	323,189	323,713	(524)		400,844	400,844	0	0		
Administration and Support Svcs	1,193,283	852,964	1,347,424	(494,460)		1,039,516	1,039,516	0	0		
Medical Examiner's Office	657,054	842,183	853,425	(11,242)		666,397	666,397	0	0		
Infectious Disease Control	2,570,703	2,305,227	1,860,741	444,486		2,326,752	2,326,752	0	0		
Chronic Disease Control	988,066	988,109	982,287	5,822		988,532	988,532	0	0		
<b>Total Public Health</b>	<b>60,457,775</b>	<b>57,174,829</b>	<b>55,315,953</b>	<b>1,858,876</b>		<b>60,113,510</b>	<b>60,113,510</b>	<b>850,000</b>	<b>850,000</b>		
<b>Public Property:</b>											
SEPTA	66,016,000	52,812,000	52,812,000	0		70,415,000	70,415,000	0	0		
Space Rentals	19,098,115	20,503,618	19,796,200	707,418		20,521,298	20,521,298	0	0		
Utilities	30,200,402	27,608,720	28,925,312	(1,316,592)		30,976,166	30,976,166	0	0		
All Other	25,368,668	25,001,505	25,272,338	(270,833)		25,802,127	26,011,127	(209,000)	(209,000)		
<b>Total Public Property</b>	<b>140,683,185</b>	<b>125,925,843</b>	<b>126,805,850</b>	<b>(880,007)</b>		<b>147,714,591</b>	<b>147,923,591</b>	<b>(209,000)</b>	<b>(209,000)</b>		
<b>Streets:</b>											
Sanitation	37,474,928	38,530,573	38,695,310	(164,737)		38,807,117	38,807,117	0	0		
Transportation	10,837,679	6,860,768	4,608,133	2,252,635		7,476,338	8,676,338	(1,200,000)	(1,200,000)		
<b>Total Streets</b>	<b>48,312,607</b>	<b>45,391,341</b>	<b>43,303,443</b>	<b>2,087,898</b>		<b>46,283,455</b>	<b>47,483,455</b>	<b>(1,200,000)</b>	<b>(1,200,000)</b>		
<b>All Other</b>	<b>461,894,693</b>	<b>407,679,512</b>	<b>406,538,482</b>	<b>1,141,030</b>		<b>491,743,227</b>	<b>495,643,227</b>	<b>(9,834,357)</b>	<b>(3,900,000)</b>		
<b>Total Class 200</b>	<b>787,615,378</b>	<b>704,122,551</b>	<b>706,136,836</b>	<b>(2,014,285)</b>		<b>823,487,248</b>	<b>832,765,743</b>	<b>(17,868,285)</b>	<b>(9,278,495)</b>		

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**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **DEPARTMENTAL FULL-TIME POSITIONS SUMMARY**



TABLE P-1  
QUARTERLY CITY MANAGERS REPORT  
DEPARTMENTAL FULL TIME POSITIONS SUMMARY  
ALL FUNDS  
FOR THE PERIOD ENDING MARCH 31, 2015

Department	FISCAL YEAR 2014			ADOPTED BUDGET			FISCAL YEAR 2015			MONTH END ACTUAL	MONTH END ACTUAL (OVER) UNDER BUDGET
	YEAR END ACTUAL										
	General	Other	Total	General	Other	Total	General	Other	Total		
Atwater Kent Museum Auditing (City Controller's Office) Board of Ethics Board of Pensions Board of Revision of Taxes City Commissioners (Election Board) City Council City Planning Commission City Representative City Treasurer Civil Service Commission Commerce District Attorney - Total Civilian Uniform Finance Fire - Total Civilian Uniform First Judicial District Fleet Management Free Library Historical Commission Human Relations Commission Human Services (1) Labor Relations, Mayor's Office of Law Licenses & Inspections L&I-Board of Building Standards L&I-Board of L & I Review L&I-Zoning Board of Adjustment Managing Director's Office Mayor's Office Mayor's Off. of Comm Empowerment/Oppor. Mayor's Office of Transportation & Utilities Mural Arts Program Office of Arts and Culture Office of Behavioral Hlth/Intel. disAbility	3	0	3	4	0	4	3	0	3	1	
	111	0	111	126	0	126	119	0	119	7	
	9	0	9	12	0	12	10	0	10	2	
	0	50	50	0	77	77	0	44	44	33	
	11	0	11	14	0	14	12	0	12	2	
	84	0	84	98	0	98	95	0	95	3	
	169	0	169	195	0	195	180	0	180	15	
	30	3	33	32	5	37	29	5	34	3	
	7	0	7	7	0	7	6	0	6	1	
	14	0	14	14	0	14	13	1	14	0	
	2	0	2	2	0	2	2	0	2	0	
	777	804	1581	27	850	877	20	772	792	85	
	464	84	548	463	126	589	473	83	556	33	
	447	76	523	448	110	558	461	72	533	25	
	17	8	25	15	16	31	12	11	23	8	
	170	0	170	177	0	177	173	4	177	0	
	2,053	196	2,249	2,203	207	2,410	2,054	196	2,250	160	
	105	3	108	114	4	118	114	2	116	2	
	1,948	193	2,141	2,089	203	2,292	1,940	194	2,134	158	
	1,866	465	2,331	1,885	504	2,389	1,821	464	2,285	104	
	264	67	331	283	78	361	261	66	327	34	
	609	20	629	697	27	724	633	15	648	76	
	6	0	6	6	0	6	6	0	6	0	
	30	0	30	34	0	34	32	0	32	2	
	382	1,182	1,564	451	1,390	1,841	450	1,071	1,521	320	
	7	0	7	8	0	8	9	0	9	(1)	
	146	54	200	152	56	208	146	52	198	10	
	296	7	303	353	9	362	328	6	334	28	
	1	0	1	1	0	1	1	0	1	0	
	2	0	2	2	0	2	2	0	2	0	
5	0	5	5	0	5	5	0	5	0		
279	23	302	264	24	288	255	33	288	0		
44	3	47	46	3	49	52	2	54	(5)		
0	33	33	0	37	37	0	35	35	2		
13	2	15	14	2	16	12	4	16	0		
11	0	11	11	0	11	10	0	10	1		
2	0	2	2	0	2	2	0	2	0		
15	224	239	16	249	265	14	221	235	30		

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P-1  
QUARTERLY CITY MANAGERS REPORT  
DEPARTMENTAL FULL TIME POSITIONS SUMMARY  
ALL FUNDS  
FOR THE PERIOD ENDING MARCH 31, 2015

Department	FISCAL YEAR 2014			ADOPTED BUDGET			FISCAL YEAR 2015			MONTH END ACTUAL	MONTH END ACTUAL		MONTH END ACTUAL (OVER) UNDER BUDGET
	YEAR END ACTUAL												
	General	Other	Total	General	Other	Total	General	Other	Total		General	Other	
Office of Housing & Comm. Development	0	56	56	0	58	58	0	55	55	0	55	55	3
Office of Human Resources	79	0	79	92	0	92	83	0	83	83	0	83	9
Office of Innovation and Technology	259	71	330	305	86	391	256	84	340	256	84	340	51
Office of the Inspector General	16	0	16	18	0	18	17	0	17	17	0	17	1
Office of Property Assessment	179	0	179	217	0	217	188	0	188	188	0	188	29
Office of Supportive Housing	154	9	163	159	12	171	139	12	151	139	12	151	20
Parks and Recreation	600	22	622	701	24	725	599	29	628	599	29	628	97
Police - Total	7,095	165	7,260	7,371	166	7,537	7,023	177	7,200	7,023	177	7,200	337
Civilian	792	11	803	846	11	857	779	11	790	779	11	790	67
Uniform	6,303	154	6,457	6,525	155	6,680	6,244	166	6,410	6,244	166	6,410	270
Prisons	2,268	0	2,268	2,310	0	2,310	2,310	0	2,310	2,310	0	2,310	0
Procurement	47	2	49	50	2	52	44	1	45	44	1	45	7
Public Health	659	169	828	762	231	993	637	166	803	637	166	803	190
Public Property	133	0	133	159	0	159	137	0	137	137	0	137	22
Records	55	0	55	63	0	63	54	0	54	54	0	54	9
Register of Wills	62	0	62	63	0	63	65	0	65	65	0	65	(2)
Revenue	290	229	519	339	251	590	312	225	537	312	225	537	53
Sheriff	277	0	277	311	0	311	294	0	294	294	0	294	17
Streets - Sanitation	1,153	0	1,153	1,228	0	1,228	1,110	0	1,110	1,110	0	1,110	118
Streets - Transportation	531	0	531	561	0	561	508	0	508	508	0	508	53
Water	0	1,744	1,744	0	1,947	1,947	0	1,722	1,722	0	1,722	1,722	225
Youth Commission	2	0	2	2	0	2	1	0	1	1	0	1	1
TOTAL ALL FUNDS													
	20,991	5,657	26,648	22,315	6,421	28,736	21,005	5,545	26,550	21,005	5,545	26,550	2,186

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

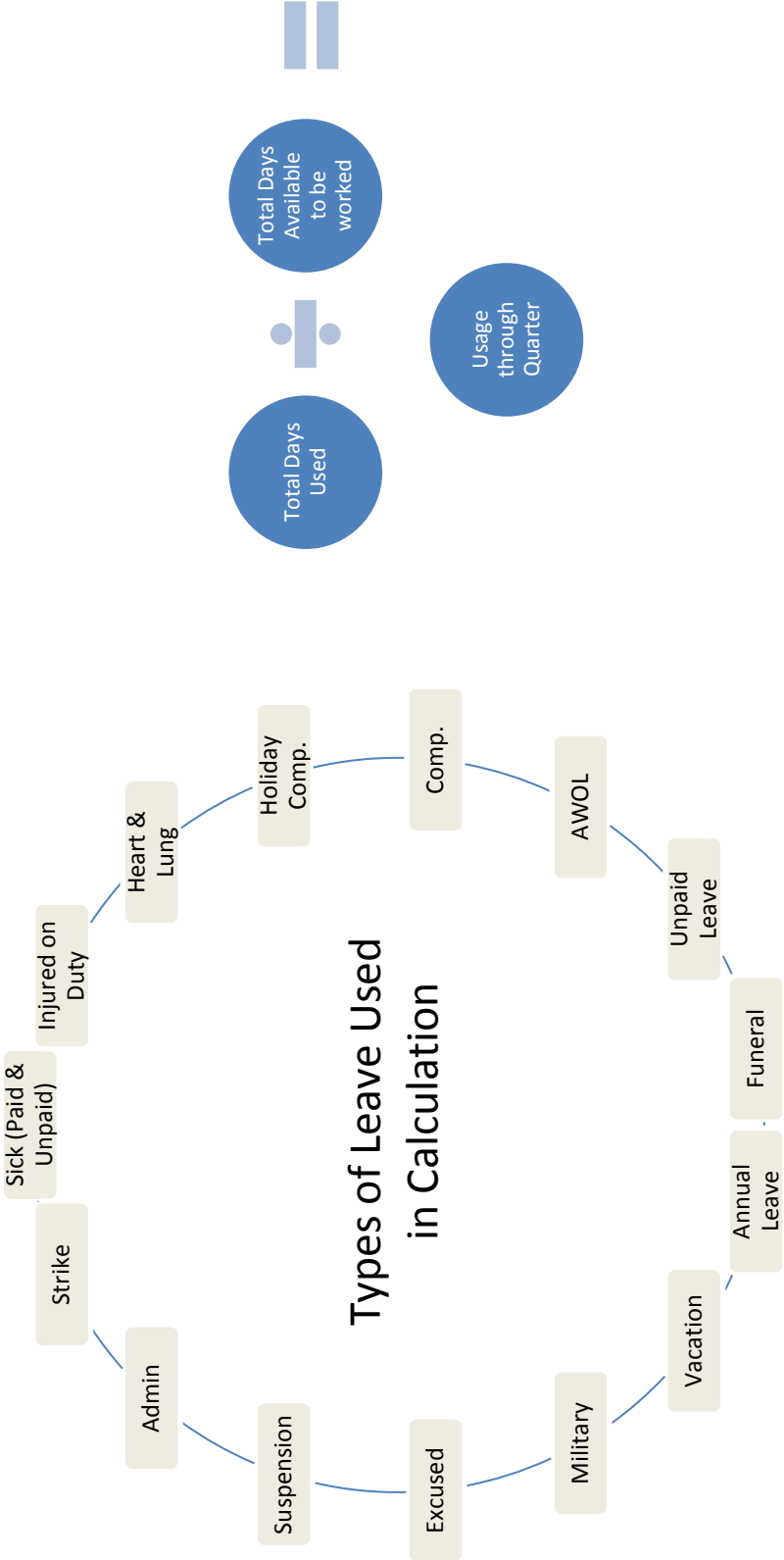
# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **DEPARTMENTAL LEAVE USAGE ANALYSIS**



Table L-1  
 QUARTERLY CITY MANAGER'S REPORT  
 TOTAL LEAVE USAGE ANALYSIS  
 FOR THE PERIOD ENDING  
 MARCH 31, 2015



Leave information is taken from the City's automated payroll system with the exception of the Police Department which provides data compiled from their DAR system. Departments with 20 or more employees listed under the General Fund are represented, excluding the First Judicial District which maintains records in house.

Table L-1  
QUARTERLY CITY MANAGER'S REPORT  
TOTAL LEAVE USAGE ANALYSIS  
FOR THE PERIOD ENDING  
MARCH 31, 2015

Department	FY15 3rd Quarter			FY14 3rd Quarter			Percent Change Total Leave FY15 Q3 vs. FY14 Q3
	Sickness/Injury*	Due to Vacation and Other**	Total	Sickness/Injury*	Due to Vacation and Other**	Total	
Police - Civilian	6.5%	13.6%	20.1%	7.2%	13.0%	20.2%	-0.1%
City Commissioners	6.6%	13.0%	19.6%	5.8%	17.2%	23.0%	-3.5%
Free Library	6.4%	12.5%	18.9%	6.6%	14.8%	21.4%	-2.5%
Office of Property Assessment	6.9%	11.7%	18.5%	5.9%	12.5%	18.3%	0.2%
Streets - Sanitation	7.7%	10.6%	18.3%	9.1%	10.1%	19.2%	-0.9%
Register of Wills	6.3%	11.6%	17.9%	4.8%	13.2%	18.0%	-0.1%
Records	4.6%	13.2%	17.9%	4.3%	14.7%	18.9%	-1.1%
Revenue	6.3%	11.3%	17.7%	8.7%	17.8%	26.5%	-8.8%
Office of Supportive Housing	6.3%	11.0%	17.3%	7.7%	13.8%	21.5%	-4.2%
Commission on Human Relations	4.1%	13.2%	17.3%	5.6%	12.4%	17.9%	-0.6%
Auditing	5.8%	11.3%	17.1%	6.1%	15.8%	21.9%	-4.8%
Commerce - Aviation	5.8%	11.3%	17.0%	7.5%	11.1%	18.5%	-1.5%
Office of Behavioral Health and Intellectual Disability	5.7%	11.3%	17.0%	4.9%	14.7%	19.6%	-2.6%
Public Health	5.8%	11.0%	16.7%	6.2%	14.4%	20.6%	-3.9%
Human Services	5.8%	10.9%	16.7%	6.4%	13.8%	20.2%	-3.5%
Prisons	7.4%	9.0%	16.4%	7.7%	9.0%	16.8%	-0.4%
Revenue - Water Revenue	6.9%	9.3%	16.2%	4.7%	12.9%	17.6%	-1.4%
Streets - all except Sanitation	5.9%	10.2%	16.1%	6.7%	10.7%	17.3%	-1.3%
Parks and Recreation	6.0%	9.9%	15.9%	5.3%	13.3%	18.7%	-2.7%
<b>Median</b>	<b>5.5%</b>	<b>10.3%</b>	<b>15.9%</b>	<b>5.4%</b>	<b>12.1%</b>	<b>17.6%</b>	<b>-1.7%</b>
Procurement	5.2%	10.7%	15.9%	4.7%	12.7%	17.4%	-1.5%
Police - Uniformed	7.6%	7.7%	15.3%	8.4%	7.6%	15.9%	-0.6%
City Planning Commission	3.6%	11.4%	15.0%	1.6%	8.6%	10.2%	4.8%
Public Property	5.7%	8.7%	14.4%	6.3%	11.3%	17.5%	-3.1%
Office of Human Resources	3.8%	10.4%	14.2%	4.2%	13.1%	17.2%	-3.1%
Sheriff's Office	4.7%	9.4%	14.1%	4.1%	11.2%	15.3%	-1.2%
Office of Innovation and Technology	4.4%	9.4%	13.8%	3.8%	11.9%	15.6%	-1.9%
Finance	4.4%	9.4%	13.7%	4.4%	12.5%	16.9%	-3.2%
City Council	4.8%	8.8%	13.6%	5.3%	11.1%	16.4%	-2.9%
Licenses and Inspections	5.2%	8.3%	13.4%	6.2%	11.8%	18.0%	-4.5%
Commerce - excluding Aviation	2.3%	11.0%	13.4%	3.2%	13.2%	16.4%	-3.0%
Fleet Management	5.3%	7.1%	12.4%	7.3%	7.3%	14.5%	-2.1%
Mayor's Office of Community Empowerment & Opportunity	5.2%	7.0%	12.3%	4.3%	10.5%	14.7%	-2.5%
Law	3.9%	7.5%	11.5%	4.3%	10.3%	14.6%	-3.1%
District Attorney	3.5%	6.3%	9.8%	2.4%	10.1%	12.6%	-2.7%
Managing Director's Office	3.7%	5.3%	9.0%	3.9%	7.8%	11.8%	-2.7%
Fire - Uniformed	4.4%	4.5%	8.9%	5.2%	6.0%	11.2%	-2.3%
Mayor's Office	2.7%	5.6%	8.4%	3.9%	9.2%	13.1%	-4.7%
Fire - Civilian	2.8%	4.4%	7.1%	7.3%	11.1%	18.4%	-11.3%

\* Sick time includes sick and injured on duty time taken for all funds.

\*\* Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, strike and miscellaneous leave for all funds.

Notes:

- Number of personnel is based on the average number of personnel in each pay period within the quarter.
- The leave usage report for the period ending March 31, 2014 was pulled on May 9, 2014 for FY14 and on May 11, 2015 for FY15.
- Assumes 71 working days for the Fire Department and 61 for all other departments in the quarter.
- Data excludes training, union paid and union unpaid time taken for all funds.



City of Philadelphia

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **DEPARTMENTAL SERVICE DELIVERY REPORT**



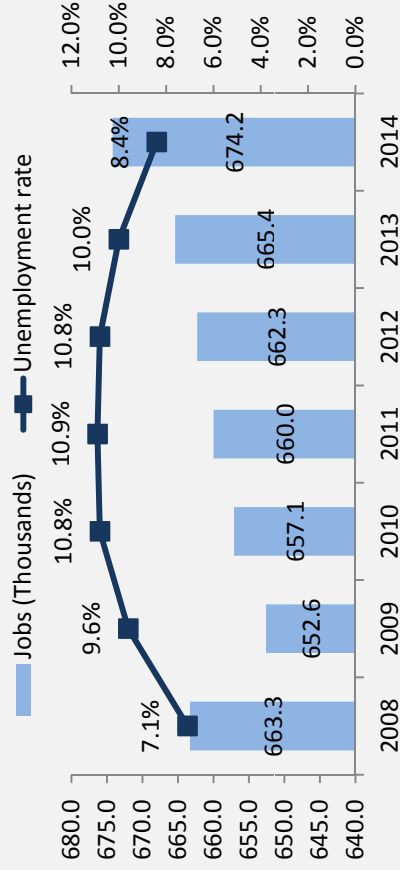
# Spotlight on Goal 3: Philadelphia is a place of choice

Each quarter the City spotlights progress made towards one of the Mayor's goals.

Goal 3 is about making Philadelphia a city where people want to live and businesses want to grow.

## Jobs and Unemployment

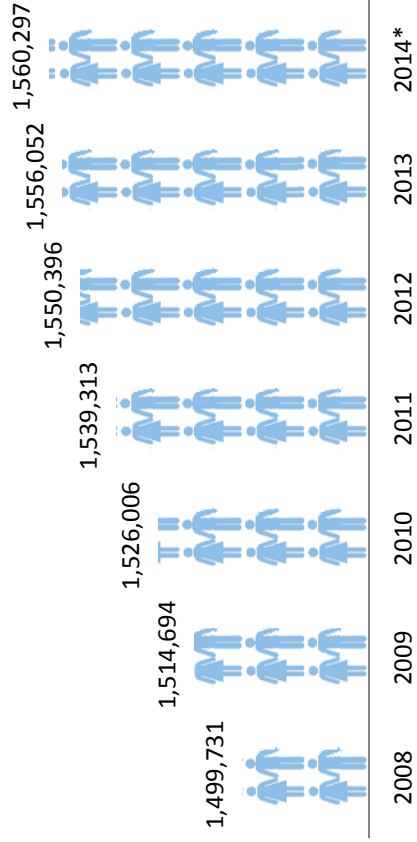
Philadelphia has gained more than 21,000 jobs since 2009, and unemployment is starting to decline.



Source: Bureau of Labor Statistics

## Philadelphia Population

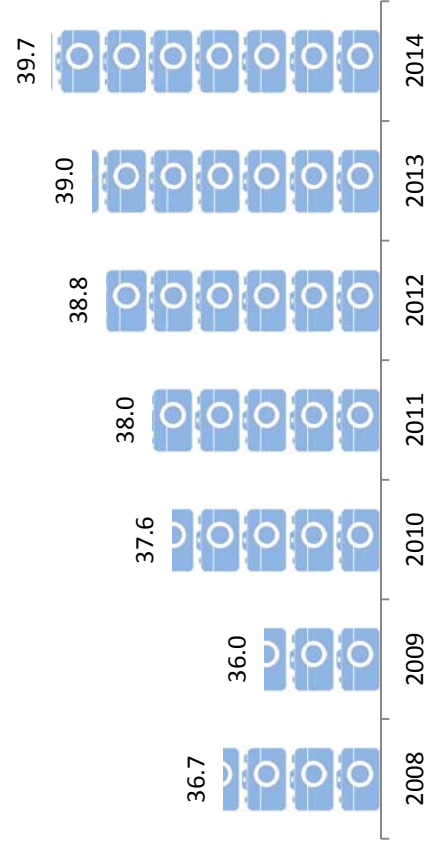
Philadelphia has gained over 60,500 more people since 2008.



Source: U.S. Census Bureau  
\*2014 estimate

## Visitors to Philadelphia Region (Millions)

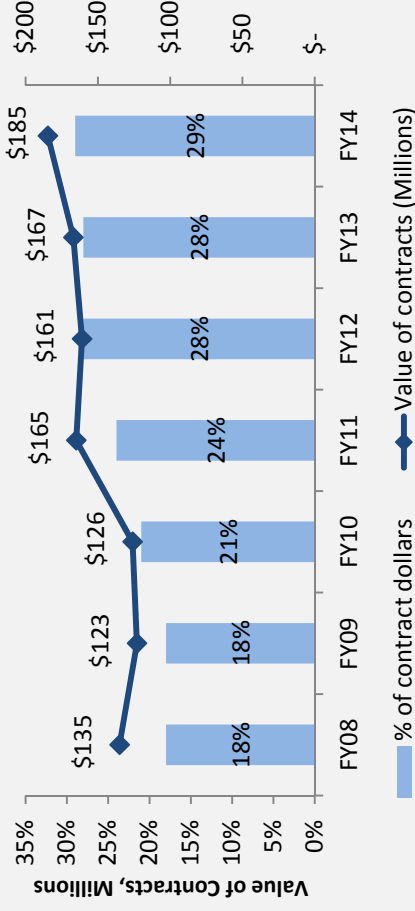
The City has attracted over 3.5 million more visitors to the Philadelphia region since 2009 and is on track to meet its 2015 target.



Source: Longwoods International/Tourism Economics

## Participation of Disadvantaged Businesses in City Contracts

City contracts to minority, women or disabled owned businesses have grown by \$50 million since FY08

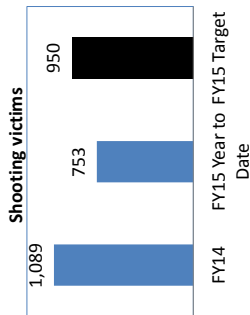


Source: City of Philadelphia Office of Economic Opportunity

**Goal 1: Philadelphia becomes one of the safest cities in America**

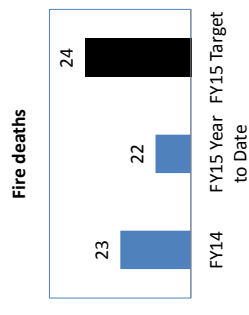
**Police Department**

<div>Shooting victims</div> <table><thead><tr><th>Category</th><th>Value</th></tr></thead><tbody><tr><td>FY14</td><td>1,089</td></tr><tr><td>FY15 Year to Date</td><td>753</td></tr><tr><td>FY15 Target</td><td>950</td></tr></tbody></table>											Category	Value	FY14	1,089	FY15 Year to Date	753	FY15 Target	950
Category	Value																	
FY14	1,089																	
FY15 Year to Date	753																	
FY15 Target	950																	
Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation										
Shooting victims	200	196	-2.0%	1,089	753	950	No	Year over year this measure shows a 2% reduction, however, due to the summer months being the most violent, and precedent from previous Q4 shooting victims, it is unrealistic the department will meet the FY15 goal.										
Homicides	62	62	0.0%	246	195	205	No	The target of 205 homicides is ambitious. Due to precedent from previous Q4 homicides, it is unrealistic the department will meet the FY15 goal.										
Part 1 violent crime	3,447	3,351	-2.8%	16,533	11,615	16,300	Yes											
Burglaries	2,039	1,882	-7.7%	9,898	7,010	10,000	Yes											
Homicide clearance rate	50.0%	59.7%	19.4%	56.5%	63.0%	80.0%	No	The past three quarters have seen homicide clearance rates significantly lower than the FY15 target.										
Other violent crime clearance rate	54.2%	53.1%	-2.0%	52.3%	50.8%	53.0%	Yes											
All data except FY15 Q3 are actual. FY15 Q3 statistics are estimates.																		



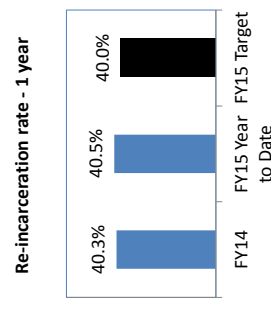
**Fire Department**

Performance Measure		FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
Fire deaths		11	6	-45.5%	23	22	24	Yes	
Structural fires		801	808	0.9%	3,019	2,191	2,800	Yes	
Fire engine response time (minutes:seconds)		5:15	5:05	-3.2%	4:57	4:54	5:20	Yes	
Percent of EMS calls responded to within 9 minutes		60.0%	66.0%	10.0%	64.0%	69.0%	90.0%	No	The department is developing an EMS Community Risk Reduction plan that involves increased public education on the proper use of the 911 system and finding alternate health care resources to handle non-emergency calls.



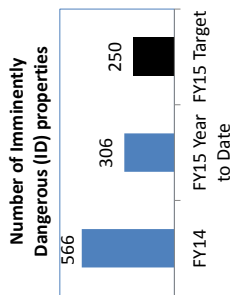
**Philadelphia Prison System**

Performance Measure		FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
Sentenced inmates participating in an educational or treatment program		71.9%	80.0%	11.3%	73.8%	78.3%	80.0%	Yes	80% participation for FY15 Q3 is the highest quarter on record.
Re-incarceration rate - 1 year		40.3%	40.9%	1.4%	40.3%	40.5%	40.0%	Yes	Re-incarceration rates are calculated based on the release date of an inmate. For example, the 1-year recidivism rate in FY15 is based on inmates released in FY14.
Percent of newly admitted inmates that are processed and housed within 24 hours of admission		100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes	



Department of Licenses + Inspections

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
Over-the-counter customers processed within 30 minutes	99.0%	N/A	N/A	99.7%	N/A	100.0%	Yes	L+I expects to begin reporting on this performance measure again during Q4 reporting capabilities new system.
Residential building plans reviewed within 15 days	94.0%	99.7%	6.0%	96.3%	99.8%	100.0%	Yes	
Commercial building, plumbing, electrical and zoning plans reviewed within 20 days	95.0%	95.3%	-3.8%	95.0%	94.4%	100.0%	Yes	
Building and plumbing permit inspections performed within 2 business days	99.0%	98.5%	-0.5%	99.0%	98.5%	100.0%	Yes	
Number of Imminently Dangerous (ID) properties	536	306	-42.9%	566	306	250	Yes	
Number of residential demolitions	88	71	-19.3%	522	392	600	Yes	
Number of building, electrical and plumbing permits issued	7,140	9,178	28.5%	35,444	28,668	33,000	Yes	



Department of Human Services

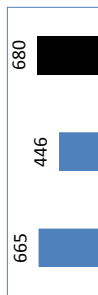
Department of Human Services																					
Dependent Placement Population			Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation										
<table><thead><tr><th>Year</th><th>Population</th></tr></thead><tbody><tr><td>FY14</td><td>4,473</td></tr><tr><td>FY15 Year to Date</td><td>5,054</td></tr><tr><td>FY15 Target</td><td>4,500</td></tr></tbody></table>			Year	Population	FY14	4,473	FY15 Year to Date	5,054	FY15 Target	4,500	Dependent placement population (as of the last day of the quarter)	4,541	5,391	18.7%	4,473	5,054	4,500	No	All ten Community Umbrella Agencies (CUA's) are operating through the Improving Outcomes for Children (IOC) System Transformation. As the CUA's implement services, DHS remains hopeful that the dependent placement population will begin to stabilize.		
Year	Population																				
FY14	4,473																				
FY15 Year to Date	5,054																				
FY15 Target	4,500																				
			Number of children discharged to permanency (All Types)	256	232	-9.4%	1,221	763	1,300	No	Despite a slight increase in the number of permanency discharges in FY15 Q3 from FY15 Q2, the number through FY15 Q3 is 16% below the same period in FY14. DHS is committed to having more children and youth achieve timely reunification or other permanence. This is an outcome DHS intends to achieve with the IOC System Transformation.										
			Percent of permanency discharges to adoption	33.6%	37.1%	10.4%	31.8%	34.4%	32.0%	Yes	DHS is on track to exceed its target for FY15. When reunification is not possible, the Department's commitment to providing the best permanency outcome through adoption has been unwavering.										
			Percent of permanency discharges to Reunification	57.4%	59.0%	2.8%	59.7%	57.7%	65.0%	No	Through the IOC System Transformation, DHS envisions Family-Team Conferences will encourage families to identify barriers and to build upon strengths for achieving reunification. Parent Cafes, with events in every CUA, provide opportunities for families to receive peer support and learn about strengthening families. It is our hope that reunifications will increase.										
			Percent of dependent children in care more than two years (as of the last day of the quarter) <sup>1</sup>	32.0%	28.7%	-10.2%	31.5%	29.6%	30.0%	Yes	The percentage of children in care for more than two years remains stable, and on course to meet the FY15 target. DHS anticipates that more children and youth will achieve timely reunification or other permanence through the IOC System Transformation.										
			Congregate Care population: percent of children in care (as of the last day of the quarter) <sup>2</sup>	19.1%	15.4%	-19.3%	19.1%	14.8%	14.0%	Yes	The level of approval for new congregate care placements has been raised to ensure that the placement setting is the most appropriate. Decreasing the use of congregate care is an outcome to be achieved through the IOC System Transformation. DHS anticipates that the target will be met.										
			Dependent out-of-state population (as of the last day of the quarter)	45	44	-2.2%	45	42	45	Yes	The majority of children in out-of-state placement are residing in kinship care settings. Albeit the dependent placement population has been increasing, the number of children placed out-of-state has remained fairly stable. This is an indication of the Department's dedication to community engagement, community involvement, and services through the IOC System Transformation.										
			Delinquent placement population (as of the last day of the quarter)	885	893	0.9%	952	869	950	Yes	The Department continues to be on target to exceed the goal set for FY15. This population has remained steady, and it may be an indication that prevention services, alternative treatment services, and diversion programs are providing resources for youth who do not pose threats to public safety.										
FY15 YTD data for point-in-time measures are averages of the year's quarter-end figures.																					
<sup>1</sup> FY15 Q3 percentage calculation based on AFCARS (Adoption and Foster Care Analysis and Reporting System) as of 03/31/15.																					
<sup>2</sup> Data for FY15 are approximations since the type of placement was not yet determined for some children recently transitioned to the Community Umbrella Agencies (CUAs).																					
Source Data: IT Systems Spreadsheet Visitation Services for 03/31/2015 and March 2015 AFCARS																					

## Goal 2: The education and health of Philadelphians improves

### Department of Behavioral Health and Intellectual Disability Services

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
Number of unique clients served in out-patient treatment facilities	49,235	44,721	-9.2%	75,142	67,400	70,500	Yes	
Number of unique clients served in out-of-state residential treatment facilities	18	15	-16.7%	23	20	28	Yes	The goal is to reduce the number served in out-of-state Residential Treatment Facilities.
Number of new admissions to Residential Treatment Facilities	135	129	-4.4%	665	446	680	Yes	The goal is to avoid exceeding this target. The FY15 target was reduced from 700 in FY14 to 680 in FY15.
Percent of follow-up within 30 days of discharge from an inpatient psychiatric	60.6%	N/A	N/A	61.1%	N/A	63.0%	Yes	
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse)*	10.7%	N/A	N/A	10.3%	N/A	12.0%	Yes	
* Due to claims lag where providers have up to 120 days from date of service to submit claims for payment, data for FY15 Q3 will be provided in the next QCMR.								

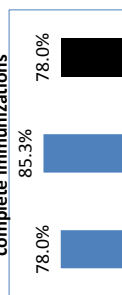
Number of new admissions to Residential Treatment Facilities



### Department of Public Health

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
Percentage of visits uninsured	52.0%	51.5%	-1.0%	49.6%	51.6%	50.0%	Yes	
Inspection interval for category 1 food establishments (months)	16.5	18.0	9.1%	14.6	15.0	13.0	No	Sanitarian staff vacancies have affected the inspection interval. Filling vacancies has taken longer than anticipated.
Total number of newly diagnosed HIV case reports	133	147	10.5%	585	474	600	Yes	
Homicides having final autopsy report completed within 60 days	99.0%	90.5%	-8.6%	96.5%	90.5%	95.0%	No	Two vacant pathologist positions to be filled in May and July.
Children 19-35 months with complete immunizations	78.0%	86.0%	10.3%	78.0%	85.3%	78.0%	Yes	

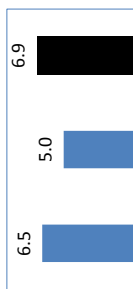
Children 19-35 months with complete immunizations



### The Free Library of Philadelphia

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track		Comments / Explanation
							to Meet	Target	
Circulation of library materials (millions)	1.5	1.6	5.4%	6.5	5.0	6.9	No		The Free Library did not anticipate the extended closing of the South Philadelphia branch (until early 2016). In addition 2 other branches (Haverford and Frankford) are closed due to HVAC repair and replacement, respectively, repairs which are expected to be completed by July 2015. Increased hours should lead to an increase in physical visits.
Visits (millions)	1.2	1.5	28.6%	5.7	4.5	5.9	Yes		This trend continues to rise.
Virtual visits via FLP website (millions)	2.1	2.4	15.9%	8.2	7.6	9.2	Yes		
Hours open	22,741	27,993	23.1%	99,782	82,616	110,785	No		Although many branches have reached 6 day service the process took longer than anticipated due to delays in the City's hiring process. The Free Library expects to be fully staffed by December 2015.
Computer use	312,074	296,692	-4.9%	1,397,116	1,034,797	1,447,116	Yes		

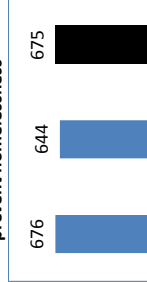
Circulation of library materials (Million)



### Office of Supportive Housing

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track		Comments / Explanation
							to Meet	Target	
Households provided financial assistance to prevent homelessness	197	346	75.6%	676	644	675	Yes		
Households provided financial assistance to end homelessness	50	88	76.0%	135	290	155	Yes		Through the rapid rehousing model, and through the partnership between the City of Philadelphia and the Philadelphia Housing Authority, OSH was able move households "out of the back door" i.e., move them out of emergency and/or transitional housing and into permanent housing.
New permanent supportive housing units for people experiencing homelessness (Non-Philadelphia Housing Authority)	N/A	N/A	N/A	59	N/A	100	Yes		Quarterly data is not available. Per HUD, this number is tabulated once a year at the end of the year.
Number of transitional housing placements	133	136	2.3%	509	408	505	Yes		Though lengths of stay in Transitional Housing fluctuate, the availability of permanent affordable housing through the City's partnership with PHA this fiscal year has resulted in shorter stays in transitional housing and a higher number of new placements in Transitional Housing as more households achieve permanent housing more quickly.

Households assisted to prevent homelessness





### Goal 3: Philadelphia is a place of choice

#### Aviation

Enplaned passengers (million)																	
<table><thead><tr><th>Category</th><th>Value</th></tr></thead><tbody><tr><td>FY14</td><td>15.32</td></tr><tr><td>FY15 Year to Date</td><td>11.20</td></tr><tr><td>FY15 Target</td><td>15.50</td></tr></tbody></table>										Category	Value	FY14	15.32	FY15 Year to Date	11.20	FY15 Target	15.50
Category	Value																
FY14	15.32																
FY15 Year to Date	11.20																
FY15 Target	15.50																
Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation									
Enplaned passengers (million)	3.42	3.35	-2.0%	15.32	11.20	15.50	No	FY15 Q3 is down due in part to winter weather snow events.									
Operations	97,146	94,271	-3.0%	421,549	308,053	416,000	Yes										
Cargo	99,600	101,067	1.5%	425,206	326,826	441,000	Yes										
Non-airline revenue (\$ million)	\$26.29	\$25.27	-3.9%	\$112.78	\$79.31	\$114.18	Yes										
Retail/beverage sales (\$ million)	\$43.29	\$42.72	-1.3%	\$195.94	\$145.70	\$191.22	Yes										
Airline gates	126	126	0.0%	126	126	126	Yes										

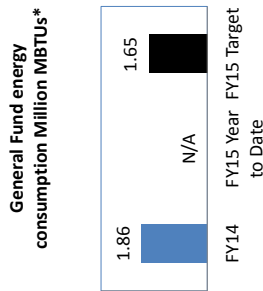
#### Office of Housing and Community Development

Sales of Housing and Community Development											
Mortgage foreclosures diverted*			Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
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# Goal 4: Philadelphia becomes the greenest and most sustainable city in America

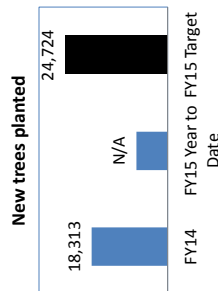
## Mayor's Office of Transportation and Utilities

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
General Fund energy consumption Million MBTUs (Million British Thermal Units)*	0.66	N/A	N/A	1.86	N/A	1.65	No	The City has made progress on reducing Citywide use. FY15 use is trending below FY14 and many large energy projects are online and being tracked for savings. The opening of new facilities provides new challenges in this measure as these facilities have added energy use and costs as old facilities are phased out of use.
City-wide energy costs (\$ Million)*	\$13.20	N/A	N/A	\$41.50	N/A	\$41.50	Yes	City Energy Costs are slightly higher from previous year as the City buys down volatility from last winter, but costs are the within budget expectations.
* FY15 Q3 data will be finalized in the next QCMR.								



## Department of Parks and Recreation

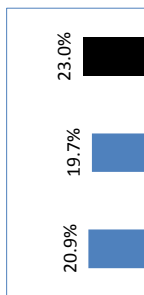
Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
Number of programs*	358	918	156.4%	3,603	3,936	3,650	Yes	Goal surpassed due to busy third quarter.
Number of unique individuals who attended programs*	18,544	62,676	238.0%	243,664	244,451	250,000	Yes	
Total visits	1,234,631	1,418,256	14.9%	6,244,017	5,851,005	6,400,000	Yes	
Acres mowed	0	0	0.0%	40,315	27,082	38,360	Yes	Mowing in the third quarter is dependent on the weather. Mowing cycles did not occur in FY14 and FY15 Q3 due to the land being too wet or covered with snow. The department anticipates the FY15 target will be met.
New trees planted	N/A	N/A	N/A	18,313	7,511	24,724	Yes	No trees planted during this quarter due to seasonal restrictions.
* Programs run, on average, 19 weeks.								



### Streets Department

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
Recycling rate	22.0%	21.0%	-4.5%	20.9%	19.7%	23.0%	No	Diversion rates have decreased from prior fiscal year due to changes in the composition of recycled materials collected (i.e. decreased quantity of mixed paper and cardboard container weight products such as aluminum, steel and plastic containers).
On-time collection (by 3 PM): recycling	84.0%	99.0%	17.9%	93.3%	97.3%	97.0%	Yes	
On-time collection (by 3 PM): trash	68.8%	66.0%	-4.1%	85.1%	79.0%	96.0%	No	Due to the age and condition of our compactor fleet, Streets has experienced a significant shortage of the number of compactors needed to provide efficient trash collections services throughout the year. As a result, it is necessary to divert compactors and crews to additional routes beyond their regularly scheduled assignments thereby impacting our on-time rate. Streets is acquiring additional compactors in FY16 to address this issue.
Pothole response time	2.1	2.5	17.4%	1.8	2.2	2.0	Yes	

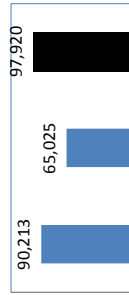
Recycling rate



### Water Department

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
Millions of Gallons of Treated Water	23,564	22,235	-5.6%	90,213	65,025	97,920	No	Output meets customer demand and maintains appropriate system-wide water pressure.
Percent of Time Philadelphia's Drinking Water Met or Surpassed State & Federal Standards	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes	
Miles of Pipeline Surveyed for Leakage	112	72	-35.7%	775	469	1,130	No	Leak Detection Unit is short one daytime crew and the referral workload due to water main breaks is higher than usual.
Water Main Breaks	461	498	8.0%	969	831	905	Yes	The objective is to minimize the number of main breaks.
Average Time to Repair a Water Main Break upon Crew Arrival at Site (Hours)	6.7	3.3	-50.7%	6.175	5.4	< 8.0	Yes	
Percent of Hydrants	99.7%	99.6%	-0.1%	99.7%	99.6%	99.7%	Yes	
Number of Storm Drains Cleaned	18,908	21,717	14.9%	94,653	75,456	111,444	Yes	
Acres of Watershed Plans Approved	38	25	-34.2%	385	288	240	Yes	
Resultant Watershed Stormwater Flow Reduction (Million Gallons)	36	24	-33.3%	367	274	228	Yes	

Millions of Gallons of Treated Water

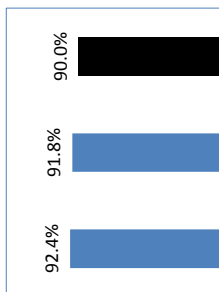


Goal 5: Philadelphia Government works efficiently and effectively with integrity

Fleet

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
<b>Fleet availability - citywide</b>								
Fleet availability - citywide	92.0%	92.6%	0.7%	92.4%	91.8%	90.0%	Yes	Overall Citywide Vehicle Availability is above the target level.
Radio patrol car availability	87.0%	85.7%	-1.5%	88.6%	86.6%	90.0%	No	Vehicle availability is below the target due to aged vehicles. Additional funding for vehicle replacement in FY16 will enable to increase Radio Patrol Car availability in coming years.
Medic units availability	84.0%	84.6%	0.7%	85.5%	83.8%	90.0%	No	Vehicle availability is below the target due to aged vehicles. Additional funding for vehicle replacement in FY15 & FY16 will enable to increase Medic Units availability in coming years.
Compactors availability	76.0%	73.7%	-3.0%	77.9%	74.1%	90.0%	No	Vehicle availability is below the target due to aged vehicles. Additional funding for vehicle replacement in FY15 & FY16 will enable to increase Compactors availability in coming years.
Median Age of Vehicle: General Fund	9	8	-11.1%	9	9	8	Yes	Median age is above the target due to lack of adequate vehicle replacement. Revised purchase plan in FY15 and in upcoming fiscal years will enable OFM to meet the target.
Median Age of Vehicle: Water Fund	10	9	-10.0%	10	10	8	No	Median age is above the target due to lack of adequate vehicle replacement in FY15. Revised purchase plan in FY15 and in upcoming fiscal years will enable OFM to meet the target.
Median Age of Vehicle: Aviation Fund	10	12	20.0%	10	11	8	No	Median age is above the target due to lack of adequate vehicle replacement in FY15. Revised purchase plan in FY15 and in upcoming fiscal years will enable OFM to meet the target.
Percent of vehicles repaired in 1 day or less	69.0%	67.7%	-1.9%	68.7%	67.3%	70.0%	No	OFM's Strategy of Optimal Vehicle Replacement Cycle through additional funding / purchases will enable routine maintenance.

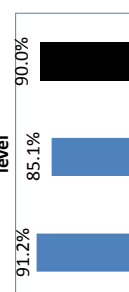
Fleet availability - citywide



Department of Public Property

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track to Meet Target	Comments / Explanation
<b>Total lease expense (\$ Million)</b>								
Total lease expense (\$ Million)	\$4.21	\$5.11	21.3%	\$17.56	\$14.43	\$20.52	Yes	
Number of square feet managed	1,473,838	1,297,784	-11.9%	1,426,773	1,305,641	1,309,569	Yes	
Number of substantially completed construction projects	13	11	-15.4%	60	50	65	Yes	
Facilities division work order volume	3,872	3,579	-7.6%	13,321	10,520	13,500	Yes	
Percent of work orders completed within service level	96.9%	84.7%	-12.6%	91.2%	85.1%	90.0%	No	DPP is currently streamlining the work order tracking process which may in some instances lower the number of work orders completed within service level.

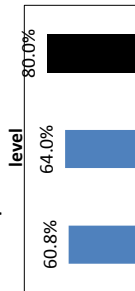
Percent of work orders completed within service level



**Managing Director's Office - 311 Call Center**

Performance Measure							On Track		Comments / Explanation
	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	Target	Target	
Total contacts (calls, email, website, walk-in)	324,033	191,356	-40.9%	1,118,205	535,322	N/A	N/A	N/A	Targets are not established for this category.
Information requests	142,947	109,539	-23.4%	503,452	267,008	N/A	N/A	N/A	Targets are not established for this category.
Service requests	26,991	77,216	186.1%	137,785	132,795	N/A	N/A	N/A	Targets are not established for this category.
Average wait call time	2:18	0:19	-86.2%	1:37	1:48	N/A	N/A	N/A	Targets are a subset of the percent of calls answered. Several snow events/emergencies resulted in higher than normal call volumes. In addition new employees in training and unfilled vacancies resulted in resource constraints.
Percent of calls answered within 45 seconds	41.0%	87.0%	112.2%	60.8%	64.0%	80.0%	No	No	Several snow events/emergencies resulted in higher than normal call volumes. In addition new employees in training and unfilled vacancies resulted in resource constraints.
Average call length	2:34	3:05	20.1%	3:00	3:28	N/A	N/A	N/A	Targets are not established for this category. The average call time increased year over year due to limited staff resources, ongoing training and severe weather events. 311 is now fully staffed and expects the average call length to decrease.
Percent of customers whose expectations were met or exceeded	92.5%	97.0%	4.9%	92.9%	94.0%	85.0%	Yes	Yes	Quality monitoring, coaching and training maintain or exceed performance in this category.

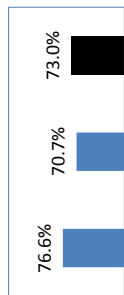
**Percent of work orders completed within service level**



Managing Director's Office - Community Life Improvement Program

Performance Measure	FY14 Q3	FY15 Q3	Change	FY14	FY15 Year to Date	FY15 Target	On Track	
							to Meet Target	Comments / Explanation
Properties and street fixtures cleaned of graffiti	16,133	26,762	65.9%	100,791	72,687	100,900	Yes	
Percent of 311 graffiti removal requests completed within 7 days	97.5%	100.0%	N/A	96.7%	N/A	95.0%	Yes	
Community Partnership Program groups that received supplies	65	55	-15.4%	573	387	575	Yes	
Supplies issued to groups as part of the Community Partnership Program	1,100	998	-9.3%	8,333	4,684	8,400	No	Community organizations are becoming more self reliant and have purchased supplies on their own.
Citywide cleanup projects completed	545	322	-40.9%	1,945	933	1,200	Yes	Citizens complete more clean ups in Spring and Summer months.
Vacant lot abatements	732	1,198	63.7%	10,208	9,026	13,000	Yes	Vacant Lot Abatement numbers are much higher in Spring and Summer months.
Vacant lot compliance rate	32.0%	14.0%	-56.3%	27.8%	25.0%	28.0%	Yes	
Percent of vacant lots addressed within 90 days	71.0%	68.0%	-4.2%	70.3%	N/A	70.0%	Yes	
Properties with exterior maintenance violations	732	948	29.5%	7,840	5,395	7,800	Yes	Due to high grass violations, more violations written in Spring and Summer months.
Percent of properties with exterior property maintenance violation now in compliance	79.7%	64.0%	-19.7%	76.6%	70.7%	73.0%	Yes	

Percent of properties with exterior property maintenance violation now in compliance



**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **WATER FUND QUARTERLY REPORT**





**Quarterly City Managers Report  
Fund Balance Summary  
Water Fund**

All Departments

For the Period Ending March 31, 2015

Category	FY 2014 Year-End Actual	Fiscal Year 2015			Fiscal Year 2015					
		Year to Date			Full Year					
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under) Adopted Budget      Target Budget		
<u>REVENUES</u>										
Taxes										
Locally Generated Non - Tax Revenues	607,107,148	478,427,775	478,427,775	0	631,671,000	637,347,000	634,578,150	2,907,150	(2,768,850)	
Other Governments	1,945,531	1,019,287	1,019,287	0	850,000	1,475,000	1,025,000	175,000	(450,000)	
Revenues from Other Funds of City (See Note 1)	33,966,224	204	204	0	81,693,000	58,257,662	56,185,947	(25,507,053)	(2,071,715)	
Other Sources	-	-	-	-	-	-	-	-	-	
Total Revenues and Other Sources	643,018,903	479,447,266	479,447,266	0	714,214,000	697,079,662	691,789,097	(22,424,903)	(5,290,565)	
<u>Category</u>	<u>FY'14 Year-End Actual</u>	<u>Target Budget</u>	<u>Actual</u>	<u>Actual (Over) / Under Target Budget</u>	<u>Original Budget</u>	<u>Target Budget</u>	<u>Current Projection</u>	<u>Current Projection for Obligations (Over) / Under Adopted Budget      Target Budget</u>		
<u>OBLIGATIONS / APPROPRIATIONS</u>										
Personal Services	108,956,918	88,394,629	87,798,569	596,060	116,685,265	120,834,433	120,209,911	(3,524,646)	624,522	
Personal Services - Employee Benefits	101,799,798	80,213,648	80,213,648	0	99,690,012	106,820,209	106,820,209	(7,130,197)	0	
Sub-Total Employee Compensation	210,756,716	168,608,277	168,012,217	596,060	216,375,277	227,654,642	227,030,120	(10,654,843)	624,522	
Purchase of Services	133,941,660	150,075,451	136,250,641	13,824,810	168,029,631	161,063,668	156,778,655	11,250,976	4,285,013	
Materials, Supplies and Equipment	49,413,379	43,518,407	42,010,461	1,507,946	54,539,570	50,900,372	50,519,120	4,020,450	381,252	
Contributions, Indemnities and Taxes	6,036,578	3,275,714	3,272,778	2,936	6,605,000	6,501,842	6,502,064	102,936	(222)	
Debt Service	204,645,672	139,198,404	139,198,404	0	213,189,924	206,318,138	206,318,138	6,871,786	0	
Advances and Miscellaneous Payments	0	0	0	0	10,509,598	0	0	10,509,598	0	
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	75,661,239	0	0	0	19,038,000	42,149,338	44,618,903	(25,580,903)	(2,469,565)	
Total Obligations / Appropriations	680,455,244	504,676,253	488,744,501	15,931,752	688,287,000	694,588,000	691,767,000	(3,480,000)	2,821,000	
Operating Surplus / (Deficit)	(37,436,341)	(25,228,987)	(9,297,235)	15,931,752	25,927,000	2,491,662	22,097	(25,904,903)	(2,469,565)	
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>										
Prior Year Fund Balance	-	11,000,000	-	-	-	0	0	-	-	
Net Adjustments - Prior Years	37,436,341	-	11,000,000	0	22,000,000	22,000,000	22,000,000	0	0	
Total Net Adjustments	37,436,341	11,000,000	11,000,000	0	22,000,000	22,000,000	22,000,000	0	0	
Preliminary Year End Fund Balance	0	(14,228,987)	1,702,765	15,931,752	47,927,000	24,491,662	22,022,097	(25,904,903)	(2,469,565)	
Payments to Other Funds - Rate Stabilization Fund	0	0	0	0	47,927,000	24,491,662	22,022,097	(25,904,903)	(2,469,565)	
Year End Fund Balance	0	(14,228,987)	1,702,765	15,931,752	0	0	0	0	0	

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

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**Quarterly City Managers Report  
Analysis of Year-to-Date Variances  
Water Fund**

All Departments  
For the Period Ending March 31, 2015

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b><u>Revenues</u></b> No Variances.		
<b>Subtotal</b>	<b>\$0.0</b>	
<b><u>Obligations / Appropriations</u></b>		
Personal Services	\$0.6	Surpluses are the result of savings from the delay in filling positions
Purchase of Services	\$13.8	Surpluses are due to timing differences between the Target Budget Plan and the actual processing of purchase orders and contracts for services including: consultant services and repairs & maintenance.
Materials, Supplies & Equipment	\$1.5	Surpluses are due to timing differences between the Target Budget Plan and the actual processing of purchase orders.
<b>Subtotal</b>	<b>\$15.9</b>	
<b>Total</b>	<b>\$15.9</b>	

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**Quarterly City Managers Report  
Analysis of Projected Year-End Variances  
Water Fund**

All Departments

For the Period Ending March 31, 2015

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b><u>Revenues</u></b>		
Locally Generated Non-Tax	(\$2.7)	Variances are due to lower than anticipated locally generated revenues.
Revenue from Other Governments	(\$0.5)	Variance is the result of lower than anticipated reimbursement from the Federal Government for various Water projects.
Revenue from Other Funds	(\$2.1)	Variance is the result of a decrease in the anticipated year-end payments from the General and Aviation Funds.
<b>Subtotal</b>	<b>(\$5.3)</b>	
<b><u>Obligations / Appropriations</u></b>		
Personal Services	\$0.6	Variance is due to delays in filling positions.
Purchase of Services	\$4.3	Variances are due to lower than anticipated contracted services.
Materials, Supplies & Equipment	\$0.4	Variances are due to lower than anticipated use of materials and supplies.
Payments to Other Funds	(\$2.5)	Variances are due to a projected increase in year-end service charge payments to Other Funds of the City.
<b>Subtotal</b>	<b>\$2.8</b>	
<b>Total</b>	<b>(\$2.5)</b>	

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**Quarterly City Managers Report  
Non-Tax Revenue Summary  
Water Fund**

For the Period Ending March 31, 2015

Department	FY'14 Year-End Actual	Fiscal Year 2015				Fiscal Year 2015			
		Year to Date		Actual Over / (Under) Target Budget		Full Year			
		Target Budget	Actual			Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under) Adopted Budget Target Budget
<b>Local Non-Tax Revenues</b>									
<b>Fleet Management</b>	<b>57,174</b>	<b>34,853</b>	<b>34,853</b>	<b>0</b>		<b>100,000</b>	<b>100,000</b>	<b>75,000</b>	<b>(25,000)</b>
Sale of Vehicles	57,174	34,853	34,853	0		100,000	100,000	75,000	(25,000)
<b>Licenses &amp; Inspections</b>	<b>25,169</b>	<b>24,018</b>	<b>24,018</b>	<b>0</b>		<b>20,000</b>	<b>20,000</b>	<b>28,521</b>	<b>8,521</b>
Miscellaneous	25,169	24,018	24,018	0		20,000	20,000	28,521	8,521
<b>Water</b>	<b>36,893,816</b>	<b>33,256,965</b>	<b>33,256,965</b>	<b>0</b>		<b>38,740,000</b>	<b>42,540,000</b>	<b>41,740,875</b>	<b>(799,125)</b>
Sewer Charges to Other Municipalities	31,641,654	25,169,340	25,169,340	0		34,200,000	34,200,000	33,000,000	(1,200,000)
Water & Sewer Permits Issued by L & I	3,345,843	2,758,374	2,758,374	0		2,890,000	2,890,000	3,128,875	238,875
Contribution - Sinking Fund Reserve	0	0	0	0		0	0	0	0
Miscellaneous	1,906,319	5,329,251	5,329,251	0		1,650,000	5,450,000	5,612,000	3,962,000
<b>Revenue</b>	<b>569,657,508</b>	<b>445,261,202</b>	<b>445,261,202</b>	<b>0</b>		<b>591,736,000</b>	<b>593,762,000</b>	<b>592,208,754</b>	<b>(1,553,246)</b>
Sales & Charges	558,419,332	437,303,939	437,303,939	0		575,900,000	581,100,000	581,573,113	5,673,113
Fire Service Connections	2,236,160	1,729,348	1,729,348	0		2,284,000	2,356,000	2,312,087	28,087
Surcharges	4,252,307	2,659,684	2,659,684	0		6,020,000	4,098,000	3,487,215	(2,532,785)
Miscellaneous	4,749,709	3,568,231	3,568,231	0		7,532,000	6,208,000	4,836,339	(2,695,661)
<b>Procurement</b>	<b>51,446</b>	<b>33,059</b>	<b>33,059</b>	<b>0</b>		<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>
Miscellaneous	51,446	33,059	33,059	0		75,000	75,000	75,000	0
<b>City Treasurer</b>	<b>422,035</b>	<b>(182,322)</b>	<b>(182,322)</b>	<b>0</b>		<b>1,000,000</b>	<b>850,000</b>	<b>450,000</b>	<b>(400,000)</b>
Interest Earnings	422,035	(182,322)	(182,322)	0		1,000,000	850,000	450,000	(400,000)
<b>Total Local Non-Tax Revenue</b>	<b>607,107,148</b>	<b>478,427,775</b>	<b>478,427,775</b>	<b>0</b>		<b>631,671,000</b>	<b>637,347,000</b>	<b>634,578,150</b>	<b>(2,768,850)</b>
<b>Other Governments</b>									
<b>Water</b>	<b>1,945,531</b>	<b>1,019,287</b>	<b>1,019,287</b>	<b>0</b>		<b>850,000</b>	<b>1,475,000</b>	<b>1,025,000</b>	<b>(450,000)</b>
State	1,309,936	774,997	774,997	0		350,000	975,000	775,000	(425,000)
Federal	635,595	244,290	244,290	0		500,000	500,000	250,000	(250,000)
<b>Total Other Governments</b>	<b>1,945,531</b>	<b>1,019,287</b>	<b>1,019,287</b>	<b>0</b>		<b>850,000</b>	<b>1,475,000</b>	<b>1,025,000</b>	<b>(450,000)</b>
<b>Revenue from Other Funds</b>									
<b>Water</b>	<b>33,966,224</b>	<b>204</b>	<b>204</b>	<b>0</b>		<b>81,693,000</b>	<b>58,257,662</b>	<b>56,185,947</b>	<b>(25,507,053)</b>
General Fund	29,909,108	0	0	0		30,324,000	30,324,000	29,866,350	(457,650)
Aviation Fund	3,712,191	0	0	0		3,042,000	3,042,000	3,897,500	855,500
Employee Benefit Fund	344,925	204	204	0		400,000	400,000	400,000	0
Rate Stabilization Fund	0	0	0	0		47,927,000	24,491,662	22,022,097	(25,904,903)
<b>Total Revenue from Other Funds</b>	<b>33,966,224</b>	<b>204</b>	<b>204</b>	<b>0</b>		<b>81,693,000</b>	<b>58,257,662</b>	<b>56,185,947</b>	<b>(25,507,053)</b>
<b>Total - All Sources</b>	<b>643,018,903</b>	<b>479,447,266</b>	<b>479,447,266</b>	<b>0</b>		<b>714,214,000</b>	<b>697,079,662</b>	<b>691,789,097</b>	<b>(22,424,903)</b>
									<b>(5,290,565)</b>

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**Quarterly City Managers Report**  
**Departmental Obligations Summary**  
**Water Fund**

For the Period Ending March 31, 2015

Department	FY'14 Year-End Actual	Fiscal Year 2015 Year to Date			Fiscal Year 2015 Full Year			
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under Target Budget
<b>Division of Technology</b>	<b>15,132,793</b>	<b>13,017,376</b>	<b>13,017,376</b>	<b>0</b>	<b>19,110,663</b>	<b>18,648,226</b>	<b>18,625,483</b>	<b>485,180</b>
Personal Services	4,621,214	3,840,159	3,840,159	0	5,741,795	5,279,358	5,256,615	22,743
Purchase of Services	9,567,462	8,269,862	8,269,862	0	11,551,218	11,551,218	11,551,218	0
Materials, Supplies & Equipment	944,117	907,355	907,355	0	1,817,650	1,817,650	1,817,650	0
<b>Public Property</b>	<b>3,786,428</b>	<b>3,959,919</b>	<b>3,959,919</b>	<b>0</b>	<b>3,959,919</b>	<b>3,959,919</b>	<b>3,959,919</b>	<b>0</b>
Purchase of Services	3,786,428	3,959,919	3,959,919	0	3,959,919	3,959,919	3,959,919	0
<b>Office of Fleet Management</b>	<b>8,185,896</b>	<b>6,817,002</b>	<b>6,268,258</b>	<b>548,744</b>	<b>8,513,898</b>	<b>8,732,957</b>	<b>8,445,987</b>	<b>286,970</b>
Personal Services	2,521,284	2,132,627	2,040,351	92,276	2,750,258	2,969,317	2,682,347	67,911
Purchase of Services	1,438,785	1,036,399	974,163	62,236	1,489,000	1,489,000	1,489,000	0
Materials, Supplies & Equipment	4,225,827	3,647,976	3,253,744	394,232	4,274,640	4,274,640	4,274,640	0
<b>Water</b>	<b>329,230,159</b>	<b>243,366,322</b>	<b>229,149,336</b>	<b>14,216,986</b>	<b>355,800,013</b>	<b>349,074,000</b>	<b>344,264,200</b>	<b>4,809,800</b>
Personal Services	89,649,634	72,143,292	72,637,242	(493,950)	94,878,263	99,000,000	98,999,200	800
Purchase of Services	114,344,574	132,751,478	119,166,653	13,584,825	146,093,400	139,146,900	134,881,100	4,265,800
Materials, Supplies & Equipment	43,538,615	38,471,552	37,345,441	1,126,111	47,763,350	44,286,100	43,742,900	543,200
Contributions, Indemnities & Taxes	6,036,097	0	0	0	100,000	0	0	100,000
Payments to Other Funds	75,661,239	0	0	0	66,965,000	66,641,000	66,641,000	0
<b>Finance</b>	<b>101,799,798</b>	<b>83,485,406</b>	<b>83,485,406</b>	<b>0</b>	<b>116,699,610</b>	<b>113,320,209</b>	<b>113,320,209</b>	<b>3,379,401</b>
Personal Services - Fringe Benefits	101,799,798	80,213,648	80,213,648	0	99,690,012	106,820,209	106,820,209	0
Contributions, Indemnities & Taxes	0	3,271,758	3,271,758	0	6,500,000	6,500,000	6,500,000	0
Advances & Misc. Pmts. / Future Labor Oblig.	0	0	0	0	10,509,598	0	0	10,509,598
<b>Revenue</b>	<b>14,523,492</b>	<b>12,360,579</b>	<b>11,602,097</b>	<b>758,482</b>	<b>15,473,348</b>	<b>15,477,114</b>	<b>15,306,062</b>	<b>171,052</b>
Personal Services	9,701,251	8,358,275	7,529,369	828,906	10,582,948	10,771,283	10,457,274	314,009
Purchase of Services	4,133,603	3,539,082	3,575,789	(36,707)	4,244,480	4,225,017	4,205,804	19,213
Materials, Supplies & Equipment	688,157	459,266	495,919	(36,653)	640,920	478,972	640,920	(161,948)
Contributions, Indemnities & Taxes	481	3,956	1,020	2,936	5,000	1,842	2,064	2,936
<b>Sinking Fund</b>	<b>204,645,672</b>	<b>139,198,404</b>	<b>139,198,404</b>	<b>0</b>	<b>213,189,924</b>	<b>206,318,138</b>	<b>206,318,138</b>	<b>6,871,786</b>
Debt Service	204,645,672	139,198,404	139,198,404	0	213,189,924	206,318,138	206,318,138	6,871,786
<b>Procurement</b>	<b>62,746</b>	<b>54,400</b>	<b>42,536</b>	<b>11,864</b>	<b>69,028</b>	<b>77,383</b>	<b>77,383</b>	<b>(8,355)</b>
Personal Services	62,746	54,400	42,536	11,864	69,028	77,383	77,383	(8,355)
<b>Law</b>	<b>2,880,084</b>	<b>2,317,796</b>	<b>1,922,120</b>	<b>395,676</b>	<b>3,166,711</b>	<b>3,240,830</b>	<b>3,240,830</b>	<b>(74,119)</b>
Personal Services	2,192,613	1,766,827	1,609,863	156,964	2,432,087	2,506,206	2,506,206	0
Purchase of Services	670,808	518,711	304,255	214,456	691,614	691,614	691,614	0
Materials, Supplies & Equipment	16,663	32,258	8,002	24,256	43,010	43,010	43,010	0
<b>Mayor's Office of Transportation &amp; Utilities</b>	<b>208,176</b>	<b>99,049</b>	<b>99,049</b>	<b>0</b>	<b>230,886</b>	<b>230,886</b>	<b>230,886</b>	<b>0</b>
Personal Services	208,176	99,049	99,049	0	230,886	230,886	230,886	0
Purchase of Services	0	0	0	0	0	0	0	0
<b>Total Water Fund</b>	<b>680,455,244</b>	<b>504,676,253</b>	<b>488,744,501</b>	<b>15,931,752</b>	<b>736,214,000</b>	<b>719,079,662</b>	<b>713,789,097</b>	<b>22,424,903</b>
Personal Services	108,956,918	88,394,629	87,798,569	596,060	116,685,265	120,834,433	120,209,911	(624,522)
Personal Services - Fringe Benefits	101,799,798	80,213,648	80,213,648	0	99,690,012	106,820,209	106,820,209	0
Sub-Total Employee Compensation	210,756,716	168,608,277	168,012,217	596,060	216,375,277	227,654,642	227,030,120	(624,522)
Purchase of Services	133,941,660	150,075,451	136,250,641	13,824,810	168,029,631	161,063,668	156,778,655	4,285,013
Materials, Supplies & Equipment	49,413,379	43,518,407	42,010,461	1,507,946	54,539,570	50,900,372	50,519,120	381,252
Contributions, Indemnities & Taxes	6,036,578	3,275,714	3,272,778	2,936	6,605,000	6,501,842	6,502,064	(222)
Debt Service	204,645,672	139,198,404	139,198,404	0	213,189,924	206,318,138	206,318,138	6,871,786
Payments to Other Funds	75,661,239	0	0	0	66,965,000	66,641,000	66,641,000	0
Advances & Misc. Pmts. / Future Labor Oblig.	0	0	0	0	10,509,598	0	0	10,509,598

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Water Fund**  
For the Period Ending March 31, 2015

Department	FY'14 Year-End Actual	Fiscal Year 2015			Fiscal Year 2015					
		Year to Date			Full Year					
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection		Current Projection (Over) / Under	
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection	Adopted Budget	Target Budget	
Division of Technology	68	83	74	9	81	82	79	2	3	
	47	55	46	9	55	55	55	0	0	
Water	1,745	1,742	1,735	7	1,947	1,811	1,803	144	8	
Revenue	229	237	225	12	251	251	251	0	0	
Procurement	2	2	1	1	2	2	2	0	0	
Law	30	27	25	2	32	33	33	(1)	0	
Total Water Fund	2,121	2,146	2,106	40	2,368	2,234	2,223	145	11	

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**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **AVIATION FUND QUARTERLY REPORT**





**Quarterly City Managers Report  
Fund Balance Summary  
Aviation Fund**

All Departments

For the Period Ending March 31, 2015

Category	FY14 Year-End Actual	Fiscal Year 2015			Fiscal Year 2015			
		Year to Date		Actual Over / (Under) Target Budget	Full Year			
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under) Adopted Budget Target Budget
<b>REVENUES</b>								
Taxes								
Locally Generated Non - Tax Revenues	320,621,418	234,783,401	234,783,401	0	415,912,000	414,412,000	355,295,000	(60,617,000) (59,117,000)
Other Governments	2,120,046	1,307,579	1,307,579	0	4,750,000	4,750,000	3,000,000	(1,750,000) (1,750,000)
Revenues from Other Funds of City	1,099,174	0	0	0	2,500,000	2,500,000	1,000,000	(1,500,000) (1,500,000)
Other Sources								
<b>Total Revenues and Other Sources</b>	<b>323,840,638</b>	<b>236,090,980</b>	<b>236,090,980</b>	<b>0</b>	<b>423,162,000</b>	<b>421,662,000</b>	<b>359,295,000</b>	<b>(63,867,000) (62,367,000)</b>
<b>OBLIGATIONS / APPROPRIATIONS</b>								
Category	FY14 Year-End Actual	Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under) Adopted Budget Target Budget
Personal Services	63,618,523	50,653,403	50,159,897	493,506	67,187,909	67,216,272	65,828,171	1,359,738 1,388,101
Personal Services - Employee Benefits	54,807,841	41,181,967	41,181,967	0	52,448,607	54,880,201	54,880,201	(2,431,594) 0
Sub-Total Employee Compensation	118,426,364	91,835,370	91,341,864	493,506	119,636,516	122,096,473	120,708,372	(1,071,856) 1,388,101
Purchase of Services	106,627,708	92,442,603	92,392,299	50,304	126,341,956	126,341,456	107,274,456	19,067,500 19,067,000
Materials, Supplies and Equipment	11,049,624	12,886,365	9,188,834	3,697,531	17,968,857	17,983,757	16,649,757	1,319,100 1,334,000
Contributions, Indemnities and Taxes	1,108,774	1,701,754	1,112,827	588,927	6,717,000	6,717,000	6,217,000	500,000 500,000
Debt Service	125,407,014	33,910,443	33,910,443	0	149,463,357	129,825,357	108,599,000	40,864,357 21,226,357
Payment to Other Funds	7,186,824	0	0	0	24,623,000	24,623,000	12,023,000	12,600,000 12,600,000
Advances and Miscellaneous Payments	0	0	0	0	5,102,314	0	0	5,102,314 0
<b>Total Obligations / Appropriations</b>	<b>369,806,308</b>	<b>232,776,535</b>	<b>227,946,267</b>	<b>4,830,268</b>	<b>449,853,000</b>	<b>427,587,043</b>	<b>371,471,585</b>	<b>78,381,415 56,115,458</b>
<b>Operating Surplus / (Deficit)</b>	<b>(45,965,670)</b>	<b>3,314,445</b>	<b>8,144,713</b>	<b>4,830,268</b>	<b>(26,691,000)</b>	<b>(5,925,043)</b>	<b>(12,176,585)</b>	<b>14,514,415 (6,251,542)</b>
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>								
Prior Year Fund Balance	46,907,843	-	-	-	38,190,000	16,333,860	16,333,860	(21,856,140) 0
Net Adjustments - Prior Years	15,391,687	4,250,000	4,250,000	0	17,000,000	17,000,000	17,000,000	0 0
<b>Total Net Adjustments</b>	<b>62,299,530</b>	<b>4,250,000</b>	<b>4,250,000</b>	<b>0</b>	<b>55,190,000</b>	<b>33,333,860</b>	<b>33,333,860</b>	<b>(21,856,140) 0</b>
<b>Preliminary Year End Fund Balance</b>	<b>16,333,860</b>	<b>7,564,445</b>	<b>12,394,713</b>	<b>4,830,268</b>	<b>28,499,000</b>	<b>27,408,817</b>	<b>21,157,275</b>	<b>(7,341,725) (6,251,542)</b>
Deferred Revenue-Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0	0 0
<b>Year End Fund Balance</b>	<b>16,333,860</b>	<b>7,564,445</b>	<b>12,394,713</b>	<b>4,830,268</b>	<b>28,499,000</b>	<b>27,408,817</b>	<b>21,157,275</b>	<b>(7,341,725) (6,251,542)</b>

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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**Quarterly City Managers Report**  
**Analysis of Year-to-Date Variances**  
**Aviation Fund**  
All Departments  
For the Period Ending March 31, 2015

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b><u>Revenues</u></b>		
No Variances.		
<b>Subtotal</b>	<b>\$0.0</b>	
<b><u>Obligations / Appropriations</u></b>		
Personal Services	\$0.5	Surpluses are the result of savings from the delay in filling positions
Materials, Supplies & Equipment	\$3.7	Surpluses are due to timing differences between the Target Budget Plan and the actual processing of purchase orders.
Contributions, Indemnities & Taxes	\$0.6	Variances are due to lower than anticipated tax payments.
<b>Subtotal</b>	<b>\$4.8</b>	
<b>Total</b>	<b>\$4.8</b>	

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**Quarterly City Managers Report**  
**Analysis of Projected Year-End Variances**  
**Aviation Fund**  
All Departments  
For the Period Ending March 31, 2015

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b><u>Revenues</u></b>		
Local Non-Tax	(\$59.1)	Variances are due to lower than anticipated locally generated revenues.
Other Governments	(\$1.8)	Variance is the result of lower than anticipated reimbursement from the Federal Government for various Airport projects.
Other Funds	(\$1.5)	Variance is the result of a decrease in the anticipated year-end payments from the General and Water Funds.
<b>Subtotal</b>	<b>(\$62.4)</b>	
<b><u>Obligations / Appropriations</u></b>		
Personal Services	\$1.4	Variance is due to delays in filling positions.
Purchase of Services	\$19.1	Variances are due to lower than anticipated contracted services.
Materials, Supplies and Equipment	\$1.3	Variances are due to lower than anticipated use of materials and supplies.
Contributions	\$0.5	Variances are due to lower than anticipated tax payments.
Debt Service	\$21.2	Variances are due to a projected decrease in debt service.
Payments to Other Funds	\$12.6	Variances are due to a projected increase in year-end service charge payments to Other Funds of the City.
<b>Subtotal</b>	<b>\$56.1</b>	
<b>Total</b>	<b>(\$6.3)</b>	

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**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Aviation Fund**  
For the Period Ending March 31, 2015

Department	FY'14 Year-End Actual	Fiscal Year 2015				Fiscal Year 2015			
		Year to Date		Actual		Full Year			
		Target Budget	Actual	Over / (Under) Target Budget		Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)
<b><u>Local Non-Tax Revenues</u></b>									
<b>Fleet Management</b>	<b>588</b>	<b>692</b>	<b>692</b>	<b>0</b>		<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
Sale of Vehicles	588	692	692	0		20,000	20,000	20,000	0
<b>Procurement</b>	<b>8,704</b>	<b>3,645</b>	<b>3,645</b>	<b>0</b>		<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>
Miscellaneous	8,704	3,645	3,645	0		25,000	25,000	25,000	0
<b>City Treasurer</b>	<b>383,170</b>	<b>(3,558)</b>	<b>(3,558)</b>	<b>0</b>		<b>2,000,000</b>	<b>500,000</b>	<b>250,000</b>	<b>(1,750,000)</b>
Interest Earnings	383,170	(3,558)	(3,558)	0		2,000,000	500,000	250,000	(1,750,000)
<b>Commerce - Division of Aviation</b>	<b>320,228,956</b>	<b>234,782,622</b>	<b>234,782,622</b>	<b>0</b>		<b>413,867,000</b>	<b>413,867,000</b>	<b>355,000,000</b>	<b>(58,867,000)</b>
Concessions	36,486,640	25,904,925	25,904,925	0		38,000,000	38,000,000	38,000,000	0
Space Rentals	112,452,394	77,761,917	77,761,917	0		155,867,000	155,867,000	125,000,000	(30,867,000)
Landing Fees	64,955,764	54,597,422	54,597,422	0		75,000,000	75,000,000	70,000,000	(5,000,000)
Parking	24,998,534	797,326	797,326	0		27,000,000	27,000,000	26,000,000	(1,000,000)
Car Rental	19,244,794	12,311,520	12,311,520	0		24,000,000	24,000,000	20,000,000	(4,000,000)
Sale of Utilities	4,954,106	2,508,786	2,508,786	0		4,000,000	4,000,000	4,000,000	0
Overseas Terminal Facility Charges	4,254	1,850	1,850	0		0	0	0	0
International Terminal Charges	23,008,798	19,760,594	19,760,594	0		33,000,000	33,000,000	25,000,000	(8,000,000)
Passenger Facility Charge	31,168,394	7,794,887	7,794,887	0		35,000,000	35,000,000	32,000,000	(3,000,000)
Miscellaneous	2,955,278	33,343,395	33,343,395	0		22,000,000	22,000,000	15,000,000	(7,000,000)
<b>Total Local Non-Tax Revenue</b>	<b>320,621,418</b>	<b>234,783,401</b>	<b>234,783,401</b>	<b>0</b>		<b>415,912,000</b>	<b>414,412,000</b>	<b>355,295,000</b>	<b>(60,617,000)</b>
<b><u>Other Governments</u></b>									
<b>Commerce - Division of Aviation</b>	<b>2,120,046</b>	<b>1,307,579</b>	<b>1,307,579</b>	<b>0</b>		<b>4,750,000</b>	<b>4,750,000</b>	<b>3,000,000</b>	<b>(1,750,000)</b>
State	0	0	0	0		500,000	500,000	0	(500,000)
Federal	2,120,046	1,307,579	1,307,579	0		4,250,000	4,250,000	3,000,000	(1,250,000)
<b>Total Other Governments</b>	<b>2,120,046</b>	<b>1,307,579</b>	<b>1,307,579</b>	<b>0</b>		<b>4,750,000</b>	<b>4,750,000</b>	<b>3,000,000</b>	<b>(1,750,000)</b>
<b><u>Revenue from Other Funds</u></b>									
<b>Commerce - Division of Aviation</b>	<b>1,099,174</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>2,500,000</b>	<b>2,500,000</b>	<b>1,000,000</b>	<b>(1,500,000)</b>
General Fund	984,574	0	0	0		2,400,000	2,400,000	1,000,000	(1,400,000)
Employee Benefits Fund	114,600	0	0	0		100,000	100,000	0	(100,000)
<b>Total Revenue from Other Funds</b>	<b>1,099,174</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>2,500,000</b>	<b>2,500,000</b>	<b>1,000,000</b>	<b>(1,500,000)</b>
<b>Total - All Sources</b>	<b>323,840,638</b>	<b>236,090,980</b>	<b>236,090,980</b>	<b>0</b>		<b>423,162,000</b>	<b>421,662,000</b>	<b>359,295,000</b>	<b>(63,867,000)</b>

**Quarterly City Managers Report**  
**Departmental Obligations Summary**  
**Aviation Fund**

For the Period Ending March 31, 2015

Department	FY'14 Year-End Actual	Fiscal Year 2015			Fiscal Year 2015		
		Year to Date		Actual (Over) / Under Target Budget	Full Year		Current Projection (Over) / Under Target Budget
		Target Budget	Actual		Target Budget	Current Projection	
<b>Division of Technology</b>	<b>5,986,490</b>	<b>6,094,770</b>	<b>6,094,770</b>	<b>0</b>	<b>8,664,087</b>	<b>6,571,315</b>	<b>2,092,772</b>
Personal Services	230,386	146,639	146,639	0	333,070	240,298	92,772
Purchase of Services	5,041,674	5,423,131	5,423,131	0	7,616,017	5,616,017	2,000,000
Materials, Supplies & Equipment	714,430	525,000	525,000	0	715,000	715,000	0
<b>Police</b>	<b>14,723,287</b>	<b>10,646,379</b>	<b>10,646,379</b>	<b>0</b>	<b>14,834,353</b>	<b>14,852,363</b>	<b>(18,010)</b>
Personal Services	14,568,287	10,476,979	10,476,979	0	14,679,353	14,682,963	388,101
Purchase of Services	77,500	77,000	77,000	0	77,500	77,000	500
Materials, Supplies & Equipment	77,500	92,400	92,400	0	77,500	92,400	(14,900)
<b>Fire</b>	<b>6,863,068</b>	<b>4,569,217</b>	<b>4,569,217</b>	<b>0</b>	<b>6,726,366</b>	<b>6,726,366</b>	<b>0</b>
Personal Services	6,723,164	4,495,017	4,495,017	0	6,563,366	6,563,366	0
Purchase of Services	15,000	0	0	0	15,000	15,000	0
Materials, Supplies & Equipment	124,904	74,200	74,200	0	125,000	125,000	0
Payments to Other Funds	0	0	0	0	23,000	23,000	0
<b>Public Property</b>	<b>23,074,550</b>	<b>23,800,000</b>	<b>23,800,000</b>	<b>0</b>	<b>26,900,000</b>	<b>26,900,000</b>	<b>0</b>
Purchase of Services	23,074,550	23,800,000	23,800,000	0	26,900,000	26,900,000	0
<b>Office of Fleet Management</b>	<b>3,442,364</b>	<b>6,083,586</b>	<b>3,389,723</b>	<b>2,693,863</b>	<b>8,163,658</b>	<b>8,245,188</b>	<b>(81,530)</b>
Personal Services	1,227,573	999,098	1,099,100	(100,002)	1,282,698	1,364,188	(81,530)
Purchase of Services	550,071	458,503	332,252	126,251	588,000	588,000	0
Materials, Supplies & Equipment	1,664,720	4,625,985	1,958,371	2,667,614	6,293,000	6,293,000	0
<b>Finance</b>	<b>57,481,345</b>	<b>44,283,548</b>	<b>44,283,548</b>	<b>0</b>	<b>64,208,921</b>	<b>60,538,201</b>	<b>3,670,720</b>
Personal Services - Fringe Benefits	54,807,841	41,181,967	41,181,967	0	52,448,607	54,880,201	(2,431,594)
Purchase of Services	2,673,504	2,499,827	2,499,827	0	4,146,000	3,146,000	1,000,000
Contributions, Indemnities & Taxes	0	601,754	601,754	0	2,512,000	2,512,000	0
Advances and Other Miscellaneous Payments	0	0	0	0	5,102,314	0	5,102,314
<b>Sinking Fund</b>	<b>125,407,014</b>	<b>33,910,443</b>	<b>33,910,443</b>	<b>0</b>	<b>149,463,357</b>	<b>108,599,000</b>	<b>40,864,357</b>
Debt Service	125,407,014	33,910,443	33,910,443	0	129,825,357	108,599,000	21,226,357
<b>Commerce - Division of Aviation</b>	<b>130,832,447</b>	<b>101,802,475</b>	<b>99,733,631</b>	<b>2,068,844</b>	<b>168,722,666</b>	<b>136,823,000</b>	<b>31,899,666</b>
Personal Services	39,305,765	33,273,882	32,823,882	450,000	42,616,666	41,218,000	1,398,666
Purchase of Services	74,763,014	59,859,813	59,859,813	0	86,567,000	70,500,000	16,067,000
Materials, Supplies & Equipment	8,468,070	7,568,780	6,538,863	1,029,917	10,734,000	9,400,000	1,334,000
Contributions, Indemnities & Taxes	1,108,774	1,100,000	511,073	588,927	4,205,000	3,705,000	500,000
Payments to Other Funds	7,186,824	0	0	0	24,600,000	12,000,000	12,600,000
<b>Law</b>	<b>1,824,573</b>	<b>1,497,181</b>	<b>1,429,620</b>	<b>67,561</b>	<b>1,974,039</b>	<b>2,020,599</b>	<b>(46,560)</b>
Personal Services	1,392,178	1,172,852	1,029,344	143,508	1,517,243	1,563,803	(46,560)
Purchase of Services	432,395	324,329	400,276	(75,947)	432,439	432,439	0
Materials, Supplies & Equipment	0	0	0	0	24,357	24,357	0
<b>Mayor's Office of Transportation &amp; Utilities</b>	<b>171,170</b>	<b>88,936</b>	<b>88,936</b>	<b>0</b>	<b>195,553</b>	<b>195,553</b>	<b>0</b>
Personal Services	171,170	88,936	88,936	0	195,553	195,553	0
Purchase of Services	0	0	0	0	0	0	0
<b>Total Aviation Fund</b>	<b>369,806,308</b>	<b>232,776,535</b>	<b>227,946,267</b>	<b>4,830,268</b>	<b>449,853,000</b>	<b>371,471,585</b>	<b>78,381,415</b>
Personal Services	63,618,523	50,653,403	50,159,897	493,506	67,187,909	65,828,171	1,359,738
Personal Services - Fringe Benefits	54,807,841	41,181,967	41,181,967	0	52,448,607	54,880,201	(2,431,594)
Sub-Total Employee Compensation	118,426,364	91,835,370	91,341,864	493,506	119,636,516	120,708,372	1,388,101
Purchase of Services	106,627,708	92,442,603	92,392,299	50,304	126,341,956	107,274,456	19,067,500
Materials, Supplies & Equipment	11,049,624	12,886,365	9,188,834	3,697,531	17,968,857	17,963,757	5,100
Contributions, Indemnities & Taxes	1,108,774	1,701,754	1,112,827	588,927	6,717,000	6,217,000	500,000
Debt Service	125,407,014	33,910,443	33,910,443	0	149,463,357	108,599,000	40,864,357
Payments to Other Funds	7,186,824	0	0	0	24,623,000	12,023,000	12,600,000
Advances & Other Misc. Pmts./Future Labor Oblig.	0	0	0	0	5,102,314	0	5,102,314

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**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Aviation Fund**  
For the Period Ending March 31, 2015

Department	FY'14 Year-End Actual	Fiscal Year 2015			Fiscal Year 2015					
		Year to Date			Full Year					
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection		Current Projection (Over) / Under	
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection	Adopted Budget	Target Budget	
Division of Technology	3	3	2	1	5	5	4	1	1	
		Police Uniformed Civilian	166	162	4	166	166	166	0	0
			155	151	4	155	155	155	0	0
	11		11	0	11	11	11	0	0	
	Fire Uniformed Civilian	71	62	9	71	71	71	0	0	
		71	62	9	71	71	71	0	0	
		0	0	0	0	0	0	0	0	
	Office of Fleet Management	23	20	3	23	23	23	0	0	
		775	790	20	850	850	850	0	0	
	Commerce - Division of Aviation	21	22	20	2	21	22	22	(1)	0
1,045			1,075	1,036	39	1,136	1,137	1,136	0	1

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**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **GRANTS REVENUE FUND QUARTERLY REPORT**

**Unanticipated Grants**





**FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2015**

**FOR THE PERIOD JANUARY 1, 2015 - MARCH 31, 2015**

No.	Department	Amount	Grant Title	Source	Description
N/A	Various	16,295,654.00	Grants Fund- Appropriation Transfer	N/A	Ordinance by City Council - Bill #150122
16	Parks and Recreation	184,020.00	Radio Communication Services	Neighborhood Transformation Initiative	Additional funding received
<b>Total</b>		<b>16,479,674.00</b>			



**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **CASH FLOW FORECAST FOR FISCAL YEAR 2015**



CASH FLOW PROJECTIONS  
GENERAL FUND - FY2015

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2015

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Estimated Revenues
<b>REVENUES</b>															
Real Estate Tax	8.3	7.8	7.8	7.8	7.8	7.5	9.9	40.7	282.6	117.1	23.9	7.9	527.8	0.2	527.9
Total Wage, Earnings, Net Profits	117.0	97.3	96.6	124.8	100.7	108.0	123.9	112.9	117.8	143.1	102.8	97.9	1342.9		1342.9
Realty Transfer Tax	15.8	17.0	20.0	13.3	13.9	23.1	14.7	11.9	23.7	16.9	23.7	22.2	202.6	(0.9)	201.7
Sales Tax	22.3	22.2	10.8	10.5	11.6	10.5	11.3	11.4	10.8	8.3	10.1	12.1	152.0	(8.2)	143.8
Business Income & Receipts Tax	4.1	1.9	17.7	7.1	0.7	3.8	23.9	8.3	59.9	265.5	66.8	6.6	466.3		466.3
Other Taxes	7.9	10.3	8.6	7.4	8.1	7.7	7.7	7.5	8.4	11.1	8.1	6.8	99.2		99.2
Locally Generated Non-tax	26.4	19.2	19.4	24.8	19.5	19.6	26.0	21.4	30.4	22.4	22.2	22.1	273.3	28.0	301.3
Total Other Governments	2.4	48.4	66.0	69.6	16.5	9.7	6.8	11.8	9.3	13.4	10.9	14.9	279.7	25.5	305.3
Total PCA Other Governments	25.2	13.7	31.1	26.5	27.9	15.3	36.7	32.6	24.8	24.3	47.4	31.5	337.0		337.0
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	14.0	18.6	45.7	64.2
<b>Total Current Revenue</b>	<b>229.4</b>	<b>237.8</b>	<b>277.9</b>	<b>291.7</b>	<b>206.4</b>	<b>207.8</b>	<b>291.5</b>	<b>499.6</b>	<b>389.5</b>	<b>535.8</b>	<b>307.1</b>	<b>224.9</b>	<b>3699.5</b>	<b>71.2</b>	<b>3789.7</b>
Collection of prior year(s) revenue	10.3	8.7	0.0	11.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	30.8		
Other fund balance adjustments															
<b>TOTAL CASH RECEIPTS</b>	<b>239.6</b>	<b>246.5</b>	<b>277.9</b>	<b>303.5</b>	<b>206.4</b>	<b>207.8</b>	<b>291.5</b>	<b>499.6</b>	<b>389.5</b>	<b>535.8</b>	<b>307.1</b>	<b>224.9</b>	<b>3730.2</b>		

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Vouchers Payable	Encumbrances	Estimated Obligations
<b>EXPENSES AND OBLIGATIONS</b>																
Payroll	79.5	108.8	122.7	154.3	107.9	121.0	116.3	110.1	154.5	104.0	132.2	113.2	1424.5	74.9	3.5	1502.9
Employee Benefits	42.8	42.3	51.8	54.3	43.0	42.8	40.7	40.8	39.2	41.2	41.3	44.0	524.2	16.1	0.5	540.8
Pension	3.7	(6.5)	4.0	55.8	(7.4)	(2.1)	(6.1)	(5.7)	535.8	(2.3)	0.8	0.8	570.9			570.9
Purchase of Services	39.6	31.6	84.1	68.8	52.1	71.0	50.9	57.4	82.9	51.9	65.8	65.6	721.6	15.1	96.6	833.3
Materials, Equipment	3.2	5.0	8.5	9.1	4.4	4.6	5.0	4.9	5.5	6.7	7.4	11.2	75.5	4.7	15.1	95.3
Contributions, Indemnities	19.4	4.6	4.2	9.9	4.4	14.9	2.3	9.8	1.7	3.8	51.3	24.3	150.6	0.5		151.2
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.8		0.8	0.8
Debt Service-Long Term	18.7	66.5	0.1	0.0	10.5	9.2	21.0	0.5	0.1	0.0	0.0	6.4	133.1			133.1
Interfund Charges	0.3	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0	0.3	6.3	4.7	12.2	25.3		37.5
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			0.0
<b>Current Year Appropriation</b>	<b>207.2</b>	<b>252.3</b>	<b>275.5</b>	<b>352.2</b>	<b>214.8</b>	<b>261.3</b>	<b>230.5</b>	<b>217.7</b>	<b>819.7</b>	<b>205.6</b>	<b>305.2</b>	<b>271.1</b>	<b>3613.2</b>	<b>136.6</b>	<b>115.8</b>	<b>3865.6</b>
Prior Yr. Expenditures against Encumbrances	48.1	19.0	18.2	7.1	3.2	4.5	6.8	2.2	0.5	4.2	3.2	2.8	119.7			
Prior Yr. Salaries & Vouchers Payable	22.8	33.6	2.1	18.1	(23.3)	23.1	10.9	(8.9)	(115.1)	115.5	0.0	0.0	78.9			
<b>TOTAL DISBURSEMENTS</b>	<b>278.2</b>	<b>304.9</b>	<b>295.7</b>	<b>377.4</b>	<b>194.7</b>	<b>288.9</b>	<b>248.3</b>	<b>211.1</b>	<b>705.1</b>	<b>325.3</b>	<b>308.4</b>	<b>273.9</b>	<b>3811.7</b>			
Excess (Def) of Receipts over Disbursements	(38.5)	(58.5)	(17.7)	(73.9)	11.8	(81.0)	43.2	288.6	(315.6)	210.5	(1.3)	(49.0)				
Opening Balance	448.9	410.4	351.9	334.2	260.2	402.0	321.0	364.2	652.7	337.1	547.7	416.4				
TRAN	0.0	0.0	0.0	0.0	130.0	0.0	0.0	0.0	0.0	0.0	(130.0)	0.0				
<b>CLOSING BALANCE</b>	<b>410.4</b>	<b>351.9</b>	<b>334.2</b>	<b>260.2</b>	<b>402.0</b>	<b>321.0</b>	<b>364.2</b>	<b>652.7</b>	<b>337.1</b>	<b>547.7</b>	<b>416.4</b>	<b>367.4</b>				

CASH FLOW PROJECTIONS  
CONSOLIDATED CASH - ALL FUNDS - FY2015

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2015

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	410.4	351.9	334.2	260.2	402.0	321.0	364.2	652.7	337.1	547.7	416.4	367.4
Grants Revenue	(117.0)	(14.1)	(64.8)	(71.1)	(105.7)	(161.0)	(183.6)	(223.6)	(272.7)	(270.3)	(136.1)	(109.8)
Community Development	(3.1)	(6.4)	(2.5)	(0.1)	(3.5)	(2.6)	(7.9)	(5.2)	(5.1)	(3.5)	(5.0)	(6.8)
Vehicle Rental Tax	7.3	7.8	2.4	2.8	3.4	3.7	4.0	4.3	4.7	5.2	5.4	5.9
Hospital Assessment Fund	12.4	12.1	46.0	12.7	12.5	18.6	9.6	9.4	45.5	10.3	23.0	18.1
Housing Trust Fund	18.6	18.5	18.8	19.4	19.8	24.0	18.2	17.8	18.1	18.1	14.3	14.2
Other Funds	15.3	11.4	17.2	14.5	35.1	27.7	14.4	17.8	6.3	6.5	18.0	33.0
<b>TOTAL OPERATING FUNDS</b>	<b>343.7</b>	<b>381.2</b>	<b>351.2</b>	<b>238.5</b>	<b>363.6</b>	<b>231.4</b>	<b>218.9</b>	<b>473.3</b>	<b>134.1</b>	<b>313.9</b>	<b>336.0</b>	<b>322.0</b>
Capital Improvement	146.2	137.7	124.6	119.6	113.2	103.2	92.6	84.6	76.4	69.4	61.9	54.4
Industrial & Commercial Dev.	4.1	4.1	4.1	4.1	4.4	4.4	4.4	4.4	4.4	4.4	3.8	3.7
<b>TOTAL CAPITAL FUNDS</b>	<b>150.2</b>	<b>141.8</b>	<b>128.6</b>	<b>123.7</b>	<b>117.6</b>	<b>107.6</b>	<b>97.0</b>	<b>89.0</b>	<b>80.8</b>	<b>73.8</b>	<b>65.7</b>	<b>58.1</b>
<b>TOTAL FUND EQUITY</b>	<b>494.0</b>	<b>522.9</b>	<b>479.9</b>	<b>362.2</b>	<b>481.1</b>	<b>339.0</b>	<b>315.9</b>	<b>562.3</b>	<b>214.9</b>	<b>387.7</b>	<b>401.7</b>	<b>380.1</b>

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2015**

## **METHODOLOGY FOR FINANCIAL REPORTING**





# QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2015

## METHODOLOGY FOR FINANCIAL REPORTING

### A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

### B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

*Governmental funds* account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

# QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2015

## METHODOLOGY FOR FINANCIAL REPORTING

profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

# **QUARTERLY CITY MANAGERS REPORT**

**For the Period Ending March 31, 2015**

## **METHODOLOGY FOR FINANCIAL REPORTING**

connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

## **C. LEGAL COMPLIANCE**

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

## **D. CITY MANAGERS REPORTS**

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

## **QUARTERLY CITY MANAGERS REPORT**

**For the Period Ending March 31, 2015**

### **METHODOLOGY FOR FINANCIAL REPORTING**

the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.