

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006



**Budget Bureau
Office of Budget and Program Evaluation**

In Cooperation with

Office of the Director of Finance

Office of the Managing Director

February 15, 2007

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANGERS REPORT
FOR THE PERIOD ENDING DECEMBER 31, 2006

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage and IOD Analysis: This section provides tables which show employee leave time as a percentage of the total number of days available to be worked in the quarter. Total leave usage, sick leave usage, and days lost to worker injury are analyzed separately.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

Management and Productivity Initiatives: In order to preserve and expand service levels, reduce obligations, increase revenues, improve efficiency and maintain a balanced budget, the City of Philadelphia has committed itself to the implementation of numerous management and productivity initiatives in its various departments and agencies. The **Quarterly City Managers Report** contains the following report, which presents the current and expected future results of various initiatives:

- **Productivity Bank Status Report**

This report provides information regarding the activities of the City's Productivity Bank, a program which permits City departments to apply for loans from a special City fund earmarked for departmental productivity improvements and service enhancement projects which are not eligible for Capital Budget funding and cannot be funded out of core departmental operating budgets without adversely affecting current levels of service delivery.

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Introduction: The Outlook at the End of December 2006

The Current Fiscal Year 2007 Year-End Projection for the General Fund

The current preliminary year-end projection for the General Fund is presented in **Table FB-1**.

Preliminary estimates show that the City will end FY07 with an \$83 million operating deficit, after prior year adjustments, bringing the projected year-end fund balance to \$172 million, down from the FY06 year-end fund balance of \$254.5 million. The major factors contributing to the year-end operating deficit and fund-balance surplus projections are:

REVENUES

| | |
|---|----------------|
| Tax Revenues: Increased business privilege, real estate transfer, and wage tax collections | \$74 million |
| Other Governments Revenue: Lower-than-expected costs for DHS purchased services, resulting in reduced Act 148 and Title IV- E, Child Welfare reimbursements. | (\$34 million) |
| Locally Generated Non-Tax Revenues: Delay in implementation of revenue-generating initiatives, lower-than-expected revenue from surplus property sales. | (\$7 million) |

OBLIGATIONS

| | |
|--|----------------|
| City Council: Passage of Bill # 060833, authorizing transfer from General Fund to other funds for repairs to Police, Fire, and Recreation facilities | (\$30 million) |
| Finance – Employee Benefits: State law change requiring higher reserve balance for future workers compensation claims | (\$16 million) |
| Prisons: Sustained increase in the inmate population | (\$12 million) |
| Fire: Overtime use by firefighters pending graduation of recruits and unforeseen costs related to Hazmat Technician training and additional materials associated with increased firefighter classes | (\$8 million) |
| Office of Supportive Housing: Increase in the homeless population | (\$4 million) |
| Office of Housing & Community Development: Additional costs related to delay in housing reorganization | (\$4 million) |
| Fleet Management: Increases in costs of diesel fuel and gasoline | (\$4 million) |
| Public Property: Inter-fund charges for water and sewer costs that are higher than expected | (\$3 million) |
| First Judicial District: Increased costs for Juvenile Probation and Bench Warrant initiative | (\$2 million) |
| Streets: Increase in asphalt and highway construction materials costs | (\$2 million) |
| Public Property Utilities: Increase in electric and gas costs | (\$2 million) |
| Police: Overtime costs due to increase in investigations | (\$2 million) |
| Indemnities: Several unusually large awards and settlements | (\$1 million) |
| MOIS: Hiring delay resulting in higher consultant costs | (\$1 million) |
| Fairmount Park: Payment to fund operating deficit of golf courses | (\$1 million) |
| Recreation: Minimum wage / living wage increases | (\$1 million) |
| Legal Services/Def Assn: Representation costs higher than budgeted | (\$1 million) |
| Sheriff: Increased overtime use from high prison census | (\$1 million) |
| Human Services: State under-funding of NBB and delays in program start-ups | \$17 million |
| Sinking Fund: Interest rates on temporary loan notes were lower than expected. | \$8 million |
| Streets Sanitation: Delay in filling vacancies | \$1 million |
| All Other Departments: | (\$4) million |
| Prior year fund balance: Carry-over FY06 year-end fund balance higher than projected in adopted budget | \$71 million |

The FY07 Budget Process

Each year's City budget ordinance establishes spending ceilings for departments in each of the various budgetary funds, including the largest and most important fund, the General Fund. The Philadelphia Home Rule Charter requires that the aggregate spending ceiling for the General Fund not exceed the official revenue estimate for the fund. In other words, the Charter requires that the adopted General Fund budget be balanced or show a positive fund balance. Under the Charter, the Mayor provides the official revenue estimate for each fund to City Council prior to the adoption of each year's operating budget.

Bill No. 060003, the Fiscal Year 2007 Operating Budget Ordinance for the City of Philadelphia, was introduced on January 24, 2006, and approved by City Council on May 25, 2006. The budget ordinance, therefore, was prepared more than six months before the beginning of Fiscal Year 2007, on July 1, 2006. This meant that the Administration had to make FY07 revenue and expense projections midway through FY06.

As in past years, the Administration engaged in a target budget process to create contingency funding within the guidelines of adopted budget appropriation, placing a small percentage of most departmental appropriations in reserve. For FY07, departments were asked to prepare target budgets with approximately a 1 percent decrease in spending. Given \$10.6 million in proposed reductions that needed to be restored, either because of funding commitments made by the Mayor to City Council or unavoidable costs—such as out-of-county prisons contracts to house the burgeoning inmate population—the FY07 target budget reserve is now \$5.5 million. FY07 revenues remain strong; at \$46 million above the target budget level, they are helping to offset the rapidly escalating costs of obligations. Since November 15, 2001, to weather the slow economic recovery and further prepare for looming budget challenges, the Administration has also imposed a hiring freeze on all City positions other than police officers, police communications dispatchers, firefighters, emergency medical technicians, correctional officers, and social workers who carry caseloads. To manage spending to affordable levels, we are evaluating all non life-safety position requests on a case-by-case basis.

Interpreting the FY06 Year End Fund Balance

Unaudited figures show the City's FY06 fund balance at a positive \$254.5 million, having increased from \$96.2 million in FY05 because of a \$128.3 million operating surplus, before prior year adjustments. The City's fund balance has experienced a notable turnaround in only two years, growing \$301.3 million from FY04's negative \$46.8 million. The FY06 operating surplus and positive fund balance are the result of budgetary initiatives, tax revenue growth, and other factors, such as:

- **Obligations below estimate.** In FY06, the City's operating costs grew by only 1.2 percent, half the assumed rate of inflation (2.5 percent), and 0.4 percent below the FY06 target. Delays in hiring and continued strategic use of the Deferred Retirement Option Program (DROP), which allows departments to fill only one position for every two DROP separations, resulted in FY06 payroll cost increasing by less than 1 percent above FY05 cost. Payroll costs were contained without a dramatic reduction in the workforce, and despite contracted wage increases per labor agreements. Purchase of services costs declined 2.25 percent, or nearly \$25 million, due to significant savings

in DHS from fewer children in placement and higher-than-expected shift in costs to the state through Medical Assistance realignment.

- **Strong tax revenue growth.** Continued improvements in economic growth and corporate profits helped Business Privilege Tax revenues (\$415 million), grow by \$36 million above the FY05 amount, and \$27 million above the estimate for FY06. Supported by an improving economy and successful job retention efforts that have helped stabilize local employment, wage tax revenue grew by 3.5 percent (net of tax rate reductions) in FY06 to \$1,126 billion, which is \$37.5 million higher than the FY05 total and \$21 million more than the FY06 estimate. Due to the continued strength in the local real estate market, Real Estate Transfer Tax (RTT) revenue reached another record high \$236 million, surpassing FY05 receipts by \$44 million. However, tax proceeds in FY06 show signs of some cooling in the local real estate market. While RTT proceeds have increased greatly since FY02, FY06's 23 percent rate of increase is down from the peaks of 37 percent in FY04 and 36 percent in FY05. In addition, Real Estate Tax proceeds (\$395.8 million) came in at only \$3.1 million above FY05's total, and \$2.7 million below the estimated amount for FY06. Meanwhile Sales, Amusement, Parking and other taxes brought in an additional \$17 million above the FY05 amount, and \$4 million more than the FY06 estimate.
- **Decreased estimated revenue from other governments.** While tax revenue rose by 6.2 percent above the FY05 actual and 2.5 percent over the June 2006 estimate, total revenue rose by only 1.2 percent over last year's amount and 0.8 percent above the June 2006 estimate. This result is due to a reduction in revenue from other governments, which came in \$34.8 million below the June 2006 estimate, primarily due to lower DHS funding from the state, which was matched by reduced spending.

The Outlook for FY07 and Beyond

A variety of budgetary issues that were addressed in FY07 will continue to create challenges in future years. They include:

- **Future revenue growth constrained by planned tax reduction.** Fiscal Year 2007 is the twelfth consecutive year of wage and Business Privilege Tax reductions. The City of Philadelphia stands alone among major cities in continuing to reduce tax rates over a decade-long period that included a serious recession in the early 2000s that disrupted state and local government finances across the country. Although tax reductions are important to the health and competitiveness of Philadelphia, they have made the task of managing the City's finances even more difficult, when combined with perennially increasing pension, healthcare, and energy costs. In the first seven years of the tax reduction program, tax cuts were made on a year-by-year basis, which provided the budgetary flexibility to respond to economic downturns and emergencies. In conjunction with the passage of the FY05 budget, however, legislation was enacted that prescribes specific wage tax reductions for each year through 2015. In addition, statewide tax reform legislation enacted in 2004 requires the City to make specific wage tax reductions each year through FY09. While state-specified reductions are consistent with reductions in legislation passed by City Council and signed by the Mayor, state imposition of changes in City tax rates restricts the City's budgetary flexibility. From

FY07 to FY11, planned business and wage tax cuts will eliminate \$1.5 billion in tax proceeds compared to pre-1996 rates.

- **Increased Criminal Justice Costs.** The City's criminal justice costs, spurred in part by a rising tide of violent crime and a sustained increase in the prison population, are expected to continue to increase substantially in FY07, as they did in FY06. Together, Police, Prisons, Sheriff's Office, District Attorney's Office, and Defender's Association costs are projected to exceed planned spending by \$17 million in FY07, based on second quarter results. Much of the overage is due to growth in the Philadelphia Prison System's (PPS) inmate census. Since FY01, the average daily prison census has grown 24 percent, from 7,397 in FY01, to 8,800 through the second quarter of FY07, while PPS's costs have grown by \$47 million. The FY07 Plan projects 5 percent growth in the census in FY07, and FY08-FY11 growth at less than 2.5 percent. Sustained census growth is a threat to the Five-Year Plan, as it is likely to drive contract and overtime spending beyond planned limits.
- **Pension fund performance.** Philadelphia's pension plan, like many defined benefit pension plans across the country over the past five years, has experienced a perfect storm; one formed by lagging economic performance, poor stock market returns, record low interest rates, and the fact that employees enter retirement status earlier and live longer. The post-September 11 downturn in the stock market prevented the City from attaining its earnings assumptions of 9 percent from FY01 to FY03. Although the pension fund returned to adequate earnings in FY04, recognition of prior year asset losses has continued to depress results. In FY04, in an effort to manage the impact of fund performance on the General Fund, the City shifted its fund contribution to the "minimum municipal obligation" level, which decreases the contribution in the short-term but increases the long-term costs of eliminating the unfunded liability. In addition, in FY07, the City lowered its earnings rate assumption to 8.75 percent, bringing the rate closer to the median rate of other cities (8 percent). However, there is still the risk of a return to earnings realized between FY01-FY03, which will increase General Fund obligations, and further exacerbate the unfunded liability.
- **Spiraling health benefits costs.** Spiraling health benefits costs. Labor contract awards, primarily those provisions regarding employee benefits, have resulted in marked growth in per-employee compensation over the past five years. Even with fewer General Fund employees, health insurance costs increased by 60 percent from FY01 to FY06. The FY07 Plan conservatively projects that health insurance costs will increase by 9 percent each year, and assumes a successful appeal of arbitration awards for the Fraternal Order of Police (FOP) Lodge 5 and the International Association of Firefighters (IAFF). In January 2007, after the Common Pleas Court had affirmed the re-issued award, Commonwealth Court vacated that decision and remanded the matter back to Common Pleas Court to re-consider the City's appeal. Commonwealth Court instructed the court this time to give substantial weight to the City and PICA's determination of the extent of the city's ability to pay the amounts awarded by the arbitration panel. The matter has been sent back to Common Pleas Court. On remand, Common Pleas once again affirmed the award, finding on February 7, 2007 that the arbitration panel did give substantial weight to the Five Year Plan. The City is reviewing the decision for a likely appeal. The FOP award provides increases of 16 percent in the first year and 10 percent in the second year. The IAFF award gives increases of 11 percent in the first year and 14 percent in the second and third years. The City is currently in discussion with

AFSCME locals DC33 and DC47 regarding contributions to union health and welfare funds in FY07 and FY08, which the City has projected to rise by just under 9 percent per year during the life of the Plan. The potential for union healthcare costs and arbitration awards to exceed projections represents a risk to the Plan.

- **The need to find additional efficiencies.** It has been customary for each new Five Year Financial Plan to assume significant savings through target reductions, which, since FY03, have included significant reductions in the workforce. As a result of a hiring freeze for non-essential positions that has been in place since FY02, and the FY05 position elimination, the General Fund workforce declined from 24,530 at the end of FY03 to 22,819 at the end of FY06, a decline of 1,711 positions in just three years. As a result, today's workforce has dropped to forty-year lows. The Plan projects that the City will maintain reduced workforce levels through the entire FY07-FY11 period, with some modest increases in staffing to meet increased workloads and compensate for attrition imperiling normal operations. Achieving additional cost efficiencies will be challenging, especially in the face of a rising tide of violence and the need to strengthen the City's emergency preparedness. The first half of FY07 is showing the strains of increased overtime due to increased police presence in hot spots, more criminal investigations, and higher censuses in prisons and homeless shelters. Additional, unplanned tax reductions, increases in pension costs, or other negative structural changes in revenues or expenditures (such as shortfalls in state funding of human services programs) are likely to constrain spending beyond levels assumed in the FY07-FY11 Plan.
- **Risk of federal and state budget cuts.** Over the past decade, the City has been successful in increasing federal and state funding for many health and social service programs, including increased formula-based and competitive grant funding. Increased funding has allowed the City to maintain critical social services without substantial increases in local financial support. The FY07-FY11 Plan assumes some savings, such as the transfer of reimbursement for children's behavioral health services from Human Services to Medical Assistance. However, future health and social services funding cuts, such as those being discussed for the FY08 federal budget, would require the City to pursue efficiencies that could imperil service levels, in order to maintain a balanced FY07-FY11 Five-Year Plan.
- **Increased volatility of the City's tax structure.** The increase in Business Privilege Tax revenue in FY06 appears to be driven by the larger role played by the net income portion of the tax, which rose from 57.2 percent, to 74.3 percent by FY05, as a result of continuous reductions in the gross receipts portion since FY96. Net income proceeds are tied more directly to profitability than are gross receipts, and so are more likely to reflect fluctuations in the national and local economy. Similarly, as a result of the rapid growth in Philadelphia property values, the Real Estate Transfer Tax has come to make up an increasingly large proportion of the City's tax revenue stream. However, the Transfer Tax depends not only on fluctuations in the value of property, but also on the number of property transactions, which vary considerably from year to year. As a result, the FY07 budget projection for this tax was set 15 percent below the results of the prior year. The result of a growing dependence on more volatile revenue sources means that the City's tax revenue stream may be increasingly sensitive to business and economic cycles. This suggests the need for

in interpreting the City's FY07 tax revenue performance and basing long-term financial policy on short-term effects.

In the present environment of continued challenges to the City's fragile financial progress, fiscal stability can be maintained only if we redouble our efforts to become increasingly efficient, keep spending under control, collect all revenues due the City, and sustain critical reimbursements from state and federal sources. Achieving the tenuous surpluses projected in the FY07-FY11 Five-Year Plan and averting another fiscal crisis will require difficult choices, particularly as the larger wage tax cuts begin to take an accelerating effect in FY11 and into the future. Ensuring continuity of service delivery and successfully maintaining our improved fund balance will be a critical measure of fiscal health in the eyes of the nation. City managers, municipal union leaders, local elected officials, members of the media and the public should be skeptical of proposals to make recurring multi-year spending commitments or tax reductions that are not coupled with funding strategies or rely on speculative future revenues or savings.

The objectives of Philadelphia government are to:

- Maintain fiscal health with a steady rate of planned tax reduction
- Implement blight elimination and neighborhood transformation
- Provide high quality public education for all children, and comprehensive, coordinated services for children and families
- Enhance public safety and improve quality of life standards for all communities
- Promote economic development, including a new emphasis on information technology, telecommunications, and biotechnology

In today's climate, staying on course to achieve Philadelphia's goals will require creativity, determination, perseverance, and dedication on the part of every City manager, every employee, and every citizen. It is essential that we all continue to work together to preserve the progress that has been made to improve the prospects for this City and its people.

**Dianne E. Reed
Budget Director
Office of Budget and Program Evaluation
Office of the Director of Finance
City of Philadelphia
February 15, 2007**

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006
(000 Omitted)

| Category | FY 06 Actual | YEAR TO DATE | | | FISCAL YEAR 2007 | | |
|--|------------------|--------------------------|------------------|----------------------------------|-------------------|------------------|-----------------------|
| | | Target Budget Plan | Actual | Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection |
| REVENUES | | | | | | | |
| Taxes | 2,368,955 | 840,300 | 890,162 | 49,862 | 2,313,632 | 2,358,055 | 2,387,275 |
| Locally Generated Non - Tax Revenues | 235,910 | 105,457 | 108,834 | 3,378 | 245,008 | 236,906 | 240,298 |
| Revenues from Other Governments | 694,501 | 373,864 | 291,770 | (82,094) | 789,570 | 752,208 | 760,767 |
| Other Govts. - PICA City Account (1) | 230,043 | 118,500 | 80,270 | (38,230) | 242,216 | 237,010 | 237,010 |
| Sub- Total Other Governments | 924,544 | 492,364 | 372,040 | (120,324) | 1,031,786 | 989,218 | 997,777 |
| Revenues from Other Funds of City | 24,887 | 28,229 | 28,229 | 0 | 27,574 | 25,498 | 25,719 |
| Other Sources | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue and Other Sources | 3,554,296 | 1,466,349 | 1,399,265 | (67,084) | 3,618,000 | 3,609,677 | 3,651,069 |
| YEAR TO DATE | | | | | | | |
| Category | FY 06 Actual | Target Budget Plan | Actual | Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection |
| OBLIGATIONS / APPROPRIATIONS | | | | | | | |
| Personal Services | 1,250,221 | 628,157 | 613,133 | 15,024 | 1,307,184 | 1,328,535 | 1,328,535 |
| Personal Services - Employee Benefits | 760,221 | 592,966 | 592,966 | 0 | 864,479 | 879,979 | 879,979 |
| Sub-Total Employee Compensation | 2,010,442 | 1,221,123 | 1,206,099 | 15,024 | 2,171,663 | 2,208,515 | 2,208,515 |
| Purchase of Services | 1,065,675 | 935,248 | 909,189 | 26,059 | 1,148,053 | 1,153,063 | 1,153,063 |
| Materials, Supplies and Equipment | 82,145 | 54,545 | 56,486 | (1,941) | 82,762 | 88,967 | 88,967 |
| Contributions, Indemnities and Taxes | 110,893 | 42,653 | 44,566 | (1,933) | 110,782 | 112,850 | 112,850 |
| Debt Service | 82,917 | 31,286 | 31,286 | 0 | 105,214 | 97,699 | 97,699 |
| Payments to Other Funds | 35,370 | 572 | 572 | 0 | 29,344 | 61,620 | 61,620 |
| Advances & Miscellaneous Payments | 38,604 | 31,200 | 31,200 | 0 | 31,200 | 31,200 | 31,200 |
| Total Obligations / Appropriations | 3,426,047 | 2,316,626 | 2,279,398 | 37,228 | 3,679,019 | 3,753,913 | 3,753,913 |
| Operating Surplus (Deficit) | 128,249 | (850,277) | (880,133) | (29,856) | (61,019) | (144,236) | (102,844) |
| OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS | | | | | | | |
| Net Adjustments - Prior Years | 30,089 | | 0 | 18,000 | 18,000 | 20,000 | (2,000) |
| Fund for Contingencies | | | | | | | 2,000 |
| Operating Surplus/(Deficit) & Prior Year Adj. | 158,338 | (850,277) | (880,133) | (29,856) | (43,019) | (126,236) | (82,844) |
| Prior Year Fund Balance | 96,168 | | 0 | 183,560 | 254,506 | 254,506 | 70,946 |
| Year End Fund Balance | 254,506 | (850,277) | (880,133) | (29,856) | 140,541 | 128,269 | 171,661 |

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

**GENERAL FUND
REVENUES**

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006
Amounts in Millions

| Tax | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons/ Comments |
|--|------------------------------------|-----------------------------------|-----------------|---|
| City Wage Tax | \$1.0 | | | <p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$1,090.3 FY 2006 Actual: \$1,111.2 Increase: \$20.9</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 3.75% Current Estimated Growth Rate: 3.75%</p> <p>FY 2006 Tax Rate: Res.: 2.801% City , 1.5% PICA : Non-Res.: 3.7716% City FY 2007 Tax Rate: Res.: 2.76% City , 1.5% PICA : Non-Res.: 3.7557% City The rate reductions are effective January 1</p> |
| Real Estate Tax | \$0.2 | | | <p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$397.8 FY 2006 Actual: \$395.8 Decrease: \$2.0</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 3.3% Current Estimated Growth Rate: 3.3%</p> <p>FY 2006 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills FY 2007 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills</p> |
| Business Privilege Tax | \$8.5 | | | <p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$388.2 FY 2006 Actual: \$415.5 Increase: \$27.3</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 4.0% Current Estimated Growth Rate: 2.0%</p> <p>FY 2006 Tax Rate: 1.9 mills on gross receipts and 6.5% of net income FY 2007 Tax Rate: 1.665 mills on gross receipts and 6.5% of net income</p> |
| Sales Tax | \$4.0 | | | <p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$125.9 FY 2006 Actual: \$127.8 Increase: \$1.9</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 2.5%</p> <p>FY 2006 Tax Rate: 1% FY 2007 Tax Rate: 1%</p> |
| Real Estate Transfer Tax | \$15.0 | | | <p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$228.0 FY 2006 Actual: \$236.4 Increase: \$8.4</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: -14.5% Current Estimated Growth Rate: -11.1%</p> <p>FY 2006 Tax Rate: 3% FY 2007 Tax Rate: 3%</p> |
| Other Taxes | \$0.5 | | | |
| Total Variance From TB Plan | | \$29.2 | \$0.0 | \$29.2 |
| Difference between FY 2007 Adopted Budget and Target Budget Plan. | \$44.4 | \$0.0 | | |
| Total Variance From Budget | | \$73.6 | \$0.0 | \$73.6 |

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006
(\$000 Omitted)

| Category | FY 06 Actual | YEAR TO DATE | | | FISCAL YEAR 2007 | | |
|---|-----------------|------------------|---------|------------------------------|-------------------|------------------|--------------------------------|
| | | Target Budget | Actual | Over /Under Target Budget | Adopted Budget | Target Budget | Budget Bureau Projection |
| TAX REVENUES | | | | | | | |
| Wage & Earnings | | | | | | | |
| Current | 1,104,035 | 558,764 | 561,268 | 2,504 | 1,108,448 | 1,133,395 | 24,947 |
| Prior | 7,120 | 2,625 | 3,947 | 1,322 | 10,500 | 7,000 | (2,500) |
| Total | 1,111,155 | 561,389 | 565,215 | 3,826 | 1,118,948 | 1,140,395 | 22,447 |
| Real Property | | | | | | | |
| Current | 354,058 | 23,462 | 23,124 | (338) | 368,592 | 366,769 | (1,823) |
| Prior | 41,759 | 19,762 | 21,017 | 1,255 | 41,000 | 41,000 | 0 |
| Total | 395,817 | 43,224 | 44,141 | 917 | 409,592 | 407,769 | (1,823) |
| Business Privilege | | | | | | | |
| Current | 390,463 | 25,909 | 37,215 | 11,306 | 325,927 | 375,492 | 57,119 |
| Prior | 25,041 | 11,832 | 21,803 | 9,971 | 53,000 | 24,000 | (28,000) |
| Total | 415,504 | 37,741 | 59,018 | 21,277 | 378,927 | 399,492 | 29,119 |
| Sales | | | | | | | |
| Current & Prior | 127,817 | 64,720 | 67,326 | 2,606 | 129,023 | 131,012 | 135,000 |
| Total | 127,817 | 64,720 | 67,326 | 2,606 | 129,023 | 131,012 | 135,000 |
| Real Estate Transfer | | | | | | | |
| Current & Prior | 236,430 | 96,330 | 115,226 | 18,896 | 195,000 | 210,000 | 15,000 |
| Total | 236,430 | 96,330 | 115,226 | 18,896 | 195,000 | 210,000 | 15,000 |
| Net Profits | | | | | | | |
| Parking | 14,621 | 2,990 | 3,526 | 536 | 14,815 | 14,583 | (232) |
| Amusement | 48,378 | 24,298 | 24,678 | 380 | 48,380 | 49,587 | 1,207 |
| Other | 16,970 | 8,697 | 8,966 | 269 | 17,425 | 17,394 | (30) |
| Other | 2,263 | 912 | 2,066 | 1,154 | 1,522 | 3,000 | 1,978 |
| TOTAL TAX REVENUE | 2,368,955 | 840,300 | 890,162 | 49,862 | 2,333,632 | 2,338,055 | 2,387,275 |
| Analysis of City/PICA Wage, Earnings and Net Profits Tax | | | | | | | |
| City Wage & Earnings Tax | 1,111,155 | 561,389 | 565,215 | 3,826 | 1,118,948 | 1,140,395 | 22,447 |
| PICA Wage & Earnings Tax | 299,969 | 150,007 | 149,310 | (697) | 312,905 | 311,218 | (1,687) |
| Total Wage & Earnings Tax | 1,411,124 | 711,396 | 714,525 | 3,129 | 1,431,853 | 1,451,613 | 1,452,613 |
| City Net Profits Tax | 14,621 | 2,990 | 3,526 | 536 | 14,815 | 14,583 | (232) |
| PICA Net Profits Tax | 9,891 | 2,104 | 2,170 | 66 | 9,432 | 10,262 | 830 |
| Total Net Profits Tax | 24,512 | 5,093 | 5,696 | 603 | 24,247 | 24,845 | 598 |
| PICA Wage & Earnings Tax | 289,969 | 150,007 | 149,310 | (697) | 312,905 | 311,218 | (1,687) |
| PICA Net Profits Tax | 9,891 | 2,104 | 2,170 | 66 | 9,432 | 10,262 | 830 |
| Total PICA Wage, Earnings & Net less: PICA Net Debt Service equals: PICA City Account | 309,860 | 152,111 | 151,480 | (631) | 322,337 | 321,480 | (857) |
| | 79,817 | 0 | 0 | 0 | 80,121 | 84,470 | 4,349 |
| | 230,043 | 152,111 | 151,480 | (631) | 242,216 | 237,010 | (5,206) |

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006

Amounts in Millions

| Non-Tax Revenue | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons/ Comments |
|---|------------------------------------|-----------------------------------|-----------------|--|
| Revenue | | (\$3.0) | | Parking ticket issuance lower than anticipated. |
| Fire | | \$1.0 | | Medical service payments higher than budgeted. |
| Police | | \$7.5 | | State reimbursement for prior year highway patrol not originally budgeted. |
| Commerce | | \$5.4 | | Convention Center service fee offset higher than budget. |
| All Other | | \$1.0 | | |
| Total Variance From TB Plan | \$0.0 | \$11.9 | \$11.9 | |
| Difference between FY 2007 Adopted Budget and Target Budget Plan. | | (\$50.6) | | |
| Total Variance From Budget | \$0.0 | (\$38.7) | (\$38.7) | |
| Other Revenue Sources and Adjustments | Forecast Better Than TB Plan | Forecast Worse Than TB Plan | Net Variance | Reasons/ Comments |
| Net Revenue from Other Funds | | \$0.2 | | |
| Net Adjustments - Prior Years | | \$2.0 | | Year to date liquidations higher than anticipated |
| TOTAL OTHER SOURCES | \$2.2 | \$0.0 | \$2.2 | |

TABLE R4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006
(000 omitted)

| Category | YEAR TO DATE | | | FISCAL YEAR 2007 | | | FULL YEAR | | |
|--|-----------------|------------------|----------------|-------------------------------|-------------------|------------------|-----------------------|------------------------|------------------------------|
| | FY 06 Actual | Target Budget | Actual | Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Over (Under) Budget | Current Projection Budget |
| LOCAL NON - TAX REVENUES | | | | | | | | | |
| Police | 1,426 | 1,300 | 1,482 | 182 | 2,420 | 2,420 | 1,970 | (450) | (450) |
| Streets | 4,530 | 2,325 | 2,245 | (80) | 4,785 | 5,783 | 6,227 | 1,442 | 444 |
| San Collection Fee-PHA | 1,331 | 500 | 413 | (87) | 998 | 998 | 1,350 | 352 | 352 |
| Survey Charges | 918 | 600 | 522 | (78) | 1,160 | 1,160 | 1,160 | 0 | 0 |
| Other | 2,281 | 1,225 | 1,310 | 85 | 2,627 | 3,625 | 3,717 | 1,090 | 92 |
| Fire | 25,429 | 13,094 | 13,688 | 594 | 24,650 | 25,150 | 26,300 | 1,650 | 1,150 |
| Emergency Medical Service Fees | 25,033 | 13,000 | 13,564 | 564 | 24,500 | 25,000 | 26,000 | 1,000 | 1,000 |
| Other | 396 | 94 | 124 | 30 | 150 | 150 | 300 | 150 | 150 |
| Public Health (1) | 9,011 | 4,824 | 5,216 | 392 | 9,373 | 9,373 | 9,373 | 0 | 0 |
| Recreation | 106 | 75 | 51 | (24) | 8,150 | 8,150 | 8,150 | 0 | 0 |
| Phillies/Eagles Rent | 0 | 0 | 0 | 0 | 8,000 | 8,000 | 8,000 | 0 | 0 |
| Stadium- Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Non-Stadium - Other | 106 | 75 | 51 | (24) | 150 | 150 | 150 | 0 | 0 |
| Public Property | 25,063 | 9,325 | 8,398 | (927) | 28,300 | 24,300 | 25,818 | (2,482) | 1,518 |
| Cable TV Franchise Fees | 14,881 | 6,150 | 6,371 | 221 | 12,200 | 12,200 | 12,300 | 100 | 100 |
| Telephone Commissions | 938 | 250 | 425 | 175 | 500 | 500 | 1,000 | 500 | 500 |
| PATCO, Lease Payment | 2,698 | 0 | 0 | 0 | 2,000 | 2,000 | 2,918 | 918 | 918 |
| Rent from Real Estate | 416 | 275 | 108 | (167) | 1,100 | 1,100 | 1,100 | 0 | 0 |
| Sale of Capital Assets | 4,077 | 1,500 | 632 | (868) | 10,000 | 6,000 | 6,000 | (4,000) | 0 |
| Other | 2,053 | 1,150 | 862 | (288) | 2,500 | 2,500 | 2,500 | 0 | 0 |
| Human Services (1) | 4,472 | 1,930 | 2,607 | 657 | 6,350 | 3,250 | 3,750 | (2,600) | 500 |
| Licenses & Inspections | 43,059 | 20,680 | 20,116 | (564) | 44,438 | 44,438 | 44,438 | 0 | 0 |
| Records | 19,914 | 9,650 | 9,403 | (247) | 19,389 | 19,389 | 19,490 | 101 | 101 |
| Recording of Legal Instruments | 12,094 | 5,650 | 5,683 | 33 | 11,300 | 11,300 | 11,300 | 0 | 0 |
| Other | 7,820 | 4,000 | 3,720 | (280) | 8,089 | 8,089 | 8,190 | 101 | 101 |
| Finance | 8,959 | 4,605 | 4,796 | 191 | 9,690 | 9,690 | 9,590 | (100) | (100) |
| Burglar Alarm Fees & Licenses | 3,389 | 2,250 | 1,718 | (532) | 4,730 | 4,730 | 4,730 | 0 | 0 |
| Solid Waste Code Violations (SWEEP) | 2,459 | 550 | 1,095 | 545 | 1,100 | 1,100 | 2,000 | 900 | 900 |
| Employee Health Benefit Charges | 1,868 | 1,280 | 1,411 | 181 | 1,560 | 1,560 | 1,560 | 0 | 0 |
| Other | 1,243 | 575 | 572 | (3) | 2,300 | 2,300 | 1,300 | (1,000) | (1,000) |
| Revenue | 4,203 | 237 | 275 | 38 | 500 | 500 | 500 | 0 | 0 |
| Non-Profit Contribution Program | 1,051 | 25 | 21 | (4) | 50 | 50 | 50 | 0 | 0 |
| Other | 3,152 | 212 | 254 | 42 | 450 | 450 | 450 | 0 | 0 |
| City Treasurer | 29,633 | 12,800 | 12,959 | 59 | 23,600 | 23,600 | 23,600 | 0 | 0 |
| Interest Earnings | 28,633 | 12,500 | 12,512 | 12 | 23,000 | 23,000 | 23,000 | 0 | 0 |
| Other | 800 | 300 | 347 | 47 | 600 | 600 | 600 | 0 | 0 |
| Clerk of Quarter Sessions | 6,994 | 3,975 | 2,981 | (994) | 8,425 | 8,425 | 8,026 | (400) | (400) |
| Register of Wills | 3,756 | 1,545 | 1,771 | 226 | 3,490 | 3,490 | 3,850 | 360 | 360 |
| Sheriff | 7,372 | 2,850 | 3,595 | 745 | 5,350 | 5,350 | 6,150 | 800 | 800 |
| First Judicial District | 28,559 | 10,413 | 13,829 | 3,417 | 33,800 | 33,800 | 33,800 | 0 | 0 |
| Court Costs, Fees and Charges | 15,682 | 5,125 | 7,981 | 2,856 | 20,500 | 20,500 | 19,500 | (1,000) | (1,000) |
| Code Violation Fines | 3,253 | 563 | 1,570 | 1,008 | 2,250 | 2,250 | 3,250 | 1,000 | 1,000 |
| Moving Violation Fines (Traffic Court) | 8,788 | 4,200 | 3,712 | (488) | 10,000 | 10,000 | 10,000 | 0 | 0 |
| Other | 836 | 525 | 566 | 41 | 1,050 | 1,050 | 1,050 | 0 | 0 |
| All Other | 13,624 | 5,809 | 5,522 | (287) | 12,298 | 9,798 | 9,267 | (3,031) | (3,031) |
| TOTAL LOCAL NON - TAX REVENUE | 235,910 | 105,457 | 108,834 | 3,378 | 245,008 | 236,906 | 240,298 | (4,710) | 3,392 |

(1) See Table R-5 for detail.

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006
(000 omitted)

| Category | FY 06 Actual | YEAR TO DATE | | | FISCAL YEAR 2007 | | | FULL YEAR | | |
|---|-----------------|------------------|---------|-------------------------------|-------------------|------------------|-----------------------|-----------|---------------|--|
| | | Target Budget | Actual | Over (Under) Target Budget | Adopted Budget | Target Budget | Current Projection | Budget | Target Budget | Current Projection Over (Under) Budget |
| OTHER GOVERNMENTS | | | | | | | | | | |
| PICA City Account (1) | 230,043 | 118,500 | 80,270 | (38,230) | 242,216 | 237,010 | 237,010 | | | (5,206) |
| Police | 1,639 | 1,100 | 2,134 | 1,034 | 5,000 | 2,200 | 9,700 | 4,700 | 7,500 | 0 |
| State Reimbursement-Police Training | 1,639 | 1,100 | 908 | (192) | 2,200 | 2,200 | 2,200 | 0 | 0 | 0 |
| State Reimbursement-Highways | 0 | 0 | 1,226 | 1,226 | 2,800 | 0 | 7,500 | 4,700 | 7,500 | 0 |
| Public Health (2) | 51,210 | 26,490 | 22,494 | (3,986) | 58,590 | 55,266 | 56,070 | (2,520) | 804 | 0 |
| Public Property | 18,074 | 0 | 0 | 0 | 18,000 | 18,000 | 18,000 | 0 | 0 | 0 |
| PGW Rental | 18,000 | 0 | 0 | 0 | 18,000 | 18,000 | 18,000 | 0 | 0 | 0 |
| SEPTA Fixed Rent | 74 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SEPTA Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Human Services (2) | 493,290 | 271,200 | 158,102 | (113,098) | 574,942 | 543,704 | 543,704 | (31,238) | 0 | 0 |
| Finance | 59,250 | 57,650 | 58,545 | 895 | 58,804 | 58,804 | 59,546 | 742 | 742 | 0 |
| State Pension Fund Aid (Act 205) | 57,338 | 57,000 | 57,742 | 742 | 57,000 | 57,000 | 57,742 | 742 | 742 | 0 |
| State Police Fines | 941 | 250 | 553 | 303 | 1,000 | 1,000 | 1,000 | 0 | 0 | 0 |
| Other | 971 | 400 | 250 | (150) | 804 | 804 | 804 | 0 | 0 | 0 |
| Revenue | 18,600 | 12,004 | 10,307 | (1,697) | 25,010 | 25,010 | 22,007 | (3,003) | (3,003) | 0 |
| PPA Offstreet Net Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parking Violation Fines (Net PPA) | 18,592 | 12,000 | 10,305 | (1,695) | 25,000 | 25,000 | 22,000 | (3,000) | (3,000) | 0 |
| Other | 8 | 4 | 2 | (2) | 10 | 10 | 7 | (3) | (3) | 0 |
| City Treasurer | 5,151 | 4,275 | 4,227 | (48) | 5,475 | 5,475 | 5,387 | (88) | (88) | 0 |
| Retail Liquor License | 1,186 | 0 | 40 | 40 | 1,200 | 1,200 | 1,200 | 0 | 0 | 0 |
| State Utility Tax Refund | 3,965 | 4,275 | 4,187 | (88) | 4,275 | 4,275 | 4,187 | (88) | (88) | 0 |
| Commerce-Convention Center Offset | 18,289 | 0 | 21,750 | 21,750 | 16,323 | 16,323 | 21,750 | 5,427 | 5,427 | 0 |
| First Judicial District | 24,253 | 0 | 13,405 | 13,405 | 16,551 | 16,551 | 16,565 | 14 | 14 | 0 |
| State Reimbursement-Intensive Probation | 5,617 | 0 | 3,304 | 3,304 | 6,175 | 6,175 | 6,175 | 0 | 0 | 0 |
| State Reimbursement-County Court Costs | 10,075 | 0 | 10,075 | 10,075 | 10,075 | 10,075 | 10,075 | 0 | 0 | 0 |
| Other | 8,561 | 0 | 26 | 26 | 301 | 301 | 315 | 14 | 14 | 0 |
| All Other | 4,745 | 1,145 | 806 | (339) | 10,875 | 10,875 | 8,038 | (2,837) | (2,837) | 0 |
| TOTAL OTHER GOVERNMENTS | 924,544 | 492,354 | 372,040 | (120,324) | 1,031,786 | 989,218 | 997,777 | (34,009) | 8,559 | 0 |

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

(2) See Table R-5 for detail.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006
(000 omitted)

| AGENCY AND REVENUE SOURCE | FY06 Actual | FY 07 Adopted Budget | FY 07 Target Budget | FY 07 Current Estimate | Increase/ (Decrease) vs Target |
|---|----------------|----------------------------|---------------------------|------------------------------|--------------------------------------|
| PUBLIC HEALTH | | | | | |
| Local Non-Tax Revenue: | | | | | |
| Payments for Patient Care | 7,503 | 7,858 | 7,858 | 7,858 | 0 |
| Pharmacy Fees | 981 | 915 | 915 | 915 | 0 |
| Other | 1,080 | 600 | 600 | 600 | 0 |
| Sub-Total Local Non-Tax | 9,564 | 9,373 | 9,373 | 9,373 | 0 |
| Revenue from Other Governments: | | | | | |
| State: | | | | | |
| County Health (1) | 11,204 | 11,500 | 11,204 | 11,500 | 296 |
| Medical Assistance-Outpatient (Health Centers) | 7,663 | 5,078 | 6,987 | 7,058 | 71 |
| Medical Assistance-Nursing Home | 12,836 | 16,384 | 16,210 | 15,384 | (826) |
| Medical Assistance-Other | 340 | 51 | 0 | 51 | 51 |
| Federal: | | | | | |
| Medicare-Outpatient (Health Centers) | 1,885 | 1,597 | 2,422 | 1,597 | (825) |
| Medicare-Home Care (Nursing Home) | 1,129 | 1,300 | 1,300 | 1,300 | 0 |
| Medical Assistance-Outpatient (Health Centers) | 418 | 5,078 | 0 | 2,078 | 2,078 |
| Medical Assistance-Nursing Home | 15,689 | 17,523 | 17,094 | 17,023 | (71) |
| Medical Assistance-Other | 0 | 30 | 0 | 30 | 30 |
| Summer Food Inspection | 46 | 49 | 49 | 49 | 0 |
| Sub-Total Other Governments | 51,210 | 58,590 | 55,266 | 56,070 | 804 |
| TOTAL, PUBLIC HEALTH | 60,774 | 67,963 | 64,639 | 65,443 | 804 |
| HUMAN SERVICES | | | | | |
| Local Non-Tax Revenue: | | | | | |
| Payments for Child Care - S.S.I. | 3,913 | 3,250 | 3,250 | 3,250 | 0 |
| Other | 326 | 3,100 | 0 | 0 | 0 |
| Sub-Total Local Non-Tax | 4,239 | 6,350 | 3,250 | 3,250 | 0 |
| Revenue from Other Governments: | | | | | |
| State: | | | | | |
| Act 148 Reimbursement (Children & Youth/Juv. Just.) (1) | 288,249 | 381,090 | 348,614 | 348,614 | 0 |
| TANF Transition | 6,872 | 13,857 | 20,785 | 20,785 | 0 |
| Other | 2,694 | 0 | 0 | 0 | 0 |
| Federal: | | | | | |
| Title IV-B Reimbursement (C. & Y./Juv. Just.) (1) | 0 | 0 | 0 | 0 | 0 |
| T.A.N.F. | 40,489 | 30,205 | 30,205 | 30,205 | 0 |
| Title IV-E Reimbursement | 156,036 | 149,790 | 144,100 | 144,100 | 0 |
| Other | 624 | | | | |
| Sub-Total Other Governments | 494,964 | 574,942 | 543,704 | 543,704 | 0 |
| TOTAL, HUMAN SERVICES | 499,203 | 581,292 | 546,954 | 546,954 | 0 |

(1) Title IV-B funds are provided to the State by the Federal Government and are included in the State's Act 148 grant to the City.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

GENERAL FUND
OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

| Department/Cost Center | Forecast | Forecast | Net | "TB Plan": Target Budget Plan |
|--|----------------|---------------|------------------|------------------------------------|
| | Better Than TB | Worse Than TB | Variance From TB | Adopted During FY 2007 for FY 2007 |
| | Plan | Plan | Plan | Reasons/Comments |
| TOTAL VARIANCE FROM TARGET BUDGET PLAN | \$0.00 | \$0.00 | \$0.00 | |
| Difference between FY 2007 Adopted Budget and FY 2007 Current Target Budget Plan Obligations | | | | |
| | Forecast | Forecast | Net | |
| | Better | Worse | Variance | |
| | Than | Than | From | |
| | Budget | Budget | Budget | |
| TOTAL VARIANCE FROM BUDGET | \$74.90 | \$0.00 | \$74.90 | |

The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| DEPARTMENT | FY 06 ACTUAL | YEAR TO DATE | | | FISCAL YEAR 2007 | | | FULL YEAR | | |
|---|-----------------|------------------|-------------|-------------------------|-------------------------------|------------------|-----------------------|-----------------------|------------------------------------|--|
| | | TARGET BUDGET | ACTUAL | (OVER) TARGET BUDGET | ORIGINAL ADOPTED BUDGET | TARGET BUDGET | CURRENT PROJECTION | CURRENT PROJECTION | (OVER) TARGET ADOPTED BUDGET | CURRENT PROJECTION (OVER) UNDER TARGET |
| Art Museum Subsidy | 2,000,000 | 2,250,000 | 2,250,000 | 0 | 2,250,000 | 2,250,000 | 2,250,000 | 2,250,000 | 0 | 0 |
| Akwaten, Kent Museum | 267,020 | 267,000 | 120,356 | 14,844 | 270,000 | 270,000 | 270,000 | 270,000 | 0 | 0 |
| Auditing (City Controller's Office) | 7,330,366 | 3,903,147 | 3,765,707 | 137,440 | 8,150,345 | 8,150,345 | 8,150,345 | 8,150,345 | 0 | 0 |
| Board of Building Standards | 100,892 | 43,820 | 40,905 | 2,915 | 109,552 | 108,456 | 108,456 | 108,456 | 0 | 0 |
| Board of L & I Review | 176,288 | 98,038 | 80,480 | 17,558 | 219,278 | 217,085 | 217,085 | 217,085 | 0 | 0 |
| Board of Revision of Taxes | 8,132,879 | 3,903,337 | 3,907,615 | (4,278) | 9,594,239 | 9,594,239 | 9,594,239 | 9,594,239 | 0 | 0 |
| Camp William Penn | 289,415 | 200,202 | 264,330 | (64,128) | 283,040 | 316,097 | 316,097 | 316,097 | (33,057) | 0 |
| Capital Program Office | 1,708,135 | 1,296,147 | 1,184,772 | 111,375 | 1,917,797 | 1,898,619 | 1,898,619 | 1,898,619 | 19,178 | 0 |
| City Commissioners (Election Board) | 8,254,475 | 5,023,311 | (20,889) | 8,126,115 | 8,748,098 | (621,983) | 8,748,098 | 8,748,098 | (621,983) | 0 |
| City Council | 12,454,475 | 7,345,123 | 6,047,356 | 1,297,167 | 14,790,246 | 44,690,246 | 44,690,246 | 44,690,246 | (29,900,000) | 0 |
| City Planning Commission | 3,137,488 | 1,516,887 | 1,464,171 | 52,716 | 3,353,708 | 3,320,171 | 3,320,171 | 3,320,171 | 33,537 | 0 |
| City Rep. / Commerce | 4,595,309 | 3,900,416 | 5,881,255 | (1,980,840) | 10,118,224 | 10,089,042 | 10,089,042 | 10,089,042 | 29,182 | 0 |
| City Rep. / Commerce-Economic Stimulus | 4,000,900 | 3,000,000 | 6,000,000 | (3,000,000) | 6,000,000 | 6,000,000 | 6,000,000 | 6,000,000 | 0 | 0 |
| City Treasurer | 677,329 | 325,20 | 298,787 | 26,413 | 816,651 | 760,551 | 760,551 | 760,551 | 56,100 | 0 |
| Civic Center | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civil Service Commission | 155,241 | 82,585 | 85,807 | (3,222) | 163,723 | 163,723 | 163,723 | 163,723 | 0 | 0 |
| Clerk of Quarter Sessions | 4,297,228 | 2,221,138 | 2,137,999 | 83,139 | 4,805,253 | 4,805,253 | 4,805,253 | 4,805,253 | 0 | 0 |
| Community College Subsidy | 22,467,224 | 23,467,924 | 23,467,924 | 0 | 23,467,924 | 23,467,924 | 23,467,924 | 23,467,924 | 0 | 0 |
| Convention Center Subsidy | 38,604,007 | 31,199,538 | 31,199,538 | 0 | 31,199,538 | 31,199,538 | 31,199,538 | 31,199,538 | 0 | 0 |
| District Attorney | 14,458,339 | 14,753,784 | (295,445) | 30,646,035 | 30,579,437 | 30,579,437 | 30,579,437 | 30,579,437 | 66,598 | 0 |
| Fairmount Park | 6,976,504 | 6,891,530 | 84,974 | 12,882,232 | 13,901,166 | (1,018,934) | 13,901,166 | 13,901,166 | (1,018,934) | 0 |
| Finance | 23,169,077 | 12,185,477 | 14,577,532 | (2,392,055) | 19,634,220 | 19,637,737 | 19,637,737 | 19,637,737 | (3,517) | 0 |
| Finance - Contribution to the School District | 35,000,000 | 0 | 0 | 0 | 35,000,000 | 35,000,000 | 35,000,000 | 35,000,000 | 0 | 0 |
| Finance - Employee Benefits | 760,221,000 | 592,965,748 | 592,965,748 | 0 | 864,479,338 | 879,979,338 | 879,979,338 | 879,979,338 | (15,500,000) | 0 |
| Employee Disability | 46,547,129 | 31,255,954 | 31,255,954 | 0 | 43,947,710 | 52,447,710 | 52,447,710 | 52,447,710 | (8,500,000) | 0 |
| FICA | 60,792,057 | 33,194,056 | 33,194,056 | 0 | 62,288,940 | 64,288,940 | 64,288,940 | 64,288,940 | (2,000,000) | 0 |
| Flex Cash Payments | 703,046 | 792,397 | 792,397 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 |
| Group Legal | 4,002,908 | 2,016,603 | 2,016,603 | 0 | 4,373,564 | 4,373,564 | 4,373,564 | 4,373,564 | 0 | 0 |
| Group Life Insurance | 7,488,472 | 3,682,337 | 3,682,337 | 0 | 7,193,105 | 7,193,105 | 7,193,105 | 7,193,105 | 0 | 0 |
| Health / Medical | 291,826,176 | 150,773,518 | 150,773,518 | 0 | 333,921,410 | 338,921,410 | 338,921,410 | 338,921,410 | (5,000,000) | 0 |
| Pension | 276,106,038 | 351,036,296 | 351,036,296 | 0 | 344,459,000 | 344,459,000 | 344,459,000 | 344,459,000 | 0 | 0 |
| Pension Obligation Bonds | 70,386,126 | 18,980,520 | 18,980,520 | 0 | 74,670,321 | 74,670,321 | 74,670,321 | 74,670,321 | 0 | 0 |
| Tool Allowance | 65,100 | 64,200 | 64,200 | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 0 | 0 |
| Unemployment Compensation | 2,313,948 | 1,165,867 | 1,165,867 | 0 | 2,525,288 | 2,525,288 | 2,525,288 | 2,525,288 | 0 | 0 |
| Finance - PGW Rental Reimbursement | 18,000,000 | 0 | 0 | 0 | 18,000,000 | 18,000,000 | 18,000,000 | 18,000,000 | 0 | 0 |
| Fire | 171,785,276 | 84,751,599 | 85,876,302 | (1,124,603) | 180,461,146 | 188,590,342 | 188,590,342 | 188,590,342 | (8,229,196) | 0 |
| First Judicial District | 114,117,658 | 53,814,801 | 60,390,801 | (6,575,800) | 111,142,641 | 112,954,381 | 112,954,381 | 112,954,381 | (1,812,240) | 0 |
| Common Pleas Court | 78,039,697 | 36,748,472 | 39,420,612 | (2,672,440) | 75,829,400 | 77,641,640 | 77,641,640 | 77,641,640 | (1,812,240) | 0 |
| Municipal Court | 7,829,031 | 3,853,399 | 4,023,297 | (163,898) | 7,995,340 | 7,995,340 | 7,995,340 | 7,995,340 | 0 | 0 |
| Office of the Exec. Administrator | 22,836,915 | 10,518,228 | 14,179,932 | (3,661,704) | 21,770,520 | 21,770,520 | 21,770,520 | 21,770,520 | 0 | 0 |
| Traffic Court | 5,352,015 | 2,694,702 | 2,766,310 | (72,058) | 5,547,381 | 5,547,381 | 5,547,381 | 5,547,381 | 0 | 0 |
| Fleet Management | 43,653,270 | 26,386,386 | 24,102,333 | 2,283,953 | 42,573,836 | 46,073,336 | 46,073,336 | 46,073,336 | (3,500,000) | 0 |
| Fleet Management - Vehicle Purchases | 13,297,234 | 9,395,229 | 10,610,641 | (1,214,812) | 12,600,000 | 12,600,000 | 12,600,000 | 12,600,000 | 0 | 0 |
| Free Library | 37,283,098 | 19,994,272 | 20,163,972 | (163,794) | 39,448,568 | 39,383,559 | 39,383,559 | 39,383,559 | 65,009 | 0 |
| Historical Commission | 272,157 | 160,505 | 144,055 | 16,550 | 321,743 | 321,743 | 321,743 | 321,743 | 0 | 0 |
| Hero Award | 19,000 | 12,500 | 24,000 | (11,500) | 25,000 | 25,000 | 25,000 | 25,000 | 0 | 0 |
| Human Relations Commission | 2,035,011 | 1,065,266 | 1,028,404 | 36,862 | 2,156,825 | 2,156,825 | 2,156,825 | 2,156,825 | 0 | 0 |
| Human Services | 556,565,273 | 494,075,243 | 483,492,367 | 10,582,876 | 608,479,184 | 592,460,167 | 592,460,167 | 592,460,167 | 17,018,997 | 0 |
| Administration & Management | 12,867,338 | 8,010,189 | 7,619,135 | 31,054 | 13,423,802 | 13,469,475 | 13,469,475 | 13,469,475 | (45,673) | 0 |
| Contract Admin. & Program Evaluation | 2,472,025 | 1,219,749 | 1,176,553 | 43,196 | 2,736,453 | 2,781,688 | 2,781,688 | 2,781,688 | (45,235) | 0 |
| Juvenile Justice Services | 115,539,493 | 102,413,132 | 100,499,668 | 1,913,164 | 122,733,128 | 114,102,403 | 114,102,403 | 114,102,403 | 8,630,725 | 0 |
| Children & Youth (Child Welfare) | 333,407,556 | 285,316,294 | 274,091,359 | 11,224,935 | 357,759,273 | 341,937,774 | 341,937,774 | 341,937,774 | 15,821,499 | 0 |
| Community Based Prevention Services | 92,578,361 | 97,115,879 | 100,105,652 | (2,985,773) | 112,826,506 | 120,166,327 | 120,166,327 | 120,166,327 | (7,242,379) | 0 |

= Dept. with forecast deficits greater than 1% of the Target Budget or \$1 million.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| DEPARTMENT | YEAR TO DATE | | | FISCAL YEAR 2007 | | |
|--|----------------------|----------------------|----------------------------|-------------------------|----------------------|----------------------|
| | TARGET BUDGET | ACTUAL | (OVER) UNDER TARGET BUDGET | ORIGINAL ADOPTED BUDGET | TARGET BUDGET | CURRENT PROJECTION |
| FY 06 ACTUAL | | | | | | |
| 22,984,601 | 13,054,679 | 12,804,418 | 250,261 | 25,113,915 | 26,109,358 | 26,109,358 |
| Indemnities | 11,717,182 | 7,900,794 | (1,016,389) | 13,076,658 | 14,115,328 | (995,443) |
| Information Services, Mayor's Office of Labor Relations | 6,834,935 | 285,317 | 252,792 | 32,525 | 586,265 | 586,265 |
| Law | 14,648,857 | 8,035,378 | 8,503,389 | (488,010) | 15,155,824 | 15,021,011 |
| Legal Services Icl. Defender Association | 34,271,597 | 34,271,597 | 0 | 34,248,833 | 35,401,003 | (1,132,170) |
| Licenses & Inspections | 20,242,250 | 11,236,940 | 10,508,211 | 728,729 | 20,787,801 | 20,604,923 |
| Licenses & Inspections - Demolitions | 8,250,000 | 4,305,000 | 4,823,653 | (518,653) | 8,009,000 | 8,000,000 |
| Managing Director (MDO) | 13,503,609 | 9,238,227 | 8,894,172 | 344,055 | 13,003,638 | 13,873,602 |
| Mayor | 4,392,560 | 2,307,822 | 2,322,256 | (14,434) | 4,929,104 | 5,229,813 |
| Mayor's Office of Community Services | 7,353 | 0 | 0 | 0 | 0 | (300,709) |
| Mayor - Scholarships | 199,375 | 200,000 | 199,855 | 145 | 200,000 | 200,000 |
| Mural Arts Program | 831,504 | 510,121 | 370,362 | 139,759 | 856,746 | 856,746 |
| Off. of Behavioral Hlth/Mental Retard. Svcs. | 14,445,163 | 12,971,289 | 12,652,213 | 356,076 | 14,474,736 | 14,229,661 |
| Office of Housing and Comm. Developmt. | 1,541,165 | 1,104,896 | 1,104,896 | 0 | 1,387,756 | 1,387,756 |
| Office of Supportive Housing | 35,563,004 | 26,106,255 | 26,215,425 | (108,170) | 29,481,005 | 33,763,135 |
| Personnel | 4,393,134 | 2,474,975 | 2,304,040 | 170,935 | 5,010,141 | 4,960,040 |
| Police | 473,130,708 | 242,532,508 | 230,268,287 | 12,244,221 | 493,497,141 | 495,894,428 |
| Prisons | 194,345,897 | 131,565,606 | 135,001,694 | (3,456,088) | 194,237,652 | 206,733,820 |
| Procurement | 5,598,560 | 2,672,632 | 2,201,034 | 471,598 | 5,341,327 | 5,288,409 |
| Public Health | 105,051,406 | 83,708,811 | 76,921,079 | 6,787,732 | 114,335,379 | 114,352,744 |
| Ambulatory Health Services | 40,843,668 | 26,063,413 | 23,043,186 | 3,020,227 | 44,225,617 | 44,776,883 |
| Early Childhood, Youth & Women's Health | 2,520,854 | 1,371,375 | 1,336,474 | 34,901 | 2,722,844 | 2,620,844 |
| Phila. Nursing Home | 34,910,248 | 39,481,270 | 37,438,221 | 2,063,049 | 40,079,564 | 39,980,031 |
| Environmental Protection Services | 8,191,689 | 5,798,939 | 5,758,771 | 40,168 | 8,993,740 | 8,948,905 |
| Administration and Support Svcs | 9,628,526 | 4,503,389 | 4,427,073 | 78,316 | 8,399,790 | 8,369,688 |
| Medical Examiner's Office | 3,451,855 | 1,997,344 | 1,741,023 | 256,321 | 3,754,538 | 3,740,096 |
| Infectious Disease Control | 5,504,566 | 4,493,081 | 3,176,331 | 1,316,750 | 6,123,310 | 5,976,297 |
| Public Property - SEPTA Subsidy | 54,516,781 | 26,058,055 | 23,986,631 | 2,061,424 | 52,585,088 | 60,124,993 |
| Public Property - Space Rentals | 56,650,700 | 30,131,500 | 14,513,608 | 15,617,892 | 60,162,000 | 60,263,000 |
| Public Property - Telecommunications | 14,402,336 | 15,329,160 | 14,881,183 | 447,977 | 15,484,000 | 15,329,160 |
| Public Property - Utilities | 9,945,876 | 13,000,723 | 9,668,227 | 3,322,496 | 13,700,000 | 13,563,000 |
| Records | 33,299,186 | 30,620,000 | 30,616,530 | 3,470 | 30,620,000 | 32,633,904 |
| Recreation | 8,740,305 | 5,289,435 | 5,080,838 | 28,589 | 8,136,215 | 8,054,853 |
| Refunds | 33,546,390 | 20,634,321 | 20,209,943 | 424,378 | 36,118,738 | 37,390,255 |
| Registers of Wills | 19,711 | 225,000 | 6,628 | 28,372 | 500,000 | 450,000 |
| Revenue | 3,172,384 | 1,557,578 | 1,578,115 | (20,537) | 3,456,663 | 3,456,663 |
| Sheriff | 16,600,251 | 8,725,337 | 8,256,555 | 488,782 | 17,702,237 | 17,525,215 |
| Sinking Fund (Debt Service) | 13,684,675 | 6,914,280 | 6,877,456 | 36,824 | 13,732,810 | 14,715,071 |
| Streets | 159,922,326 | 64,031,667 | 64,031,667 | 0 | 199,321,367 | 191,806,367 |
| Engineering Design & Surveying | 29,666,317 | 22,424,375 | 20,558,607 | 1,865,768 | 32,614,132 | 34,803,394 |
| General Support | 5,381,788 | 2,754,150 | 2,659,671 | 114,479 | 5,770,906 | 5,578,234 |
| Highways | 5,059,303 | 2,902,522 | 2,567,751 | 5,347,093 | 5,051,393 | 5,051,393 |
| Street Lighting | 8,620,109 | 6,622,635 | 5,819,771 | 802,864 | 10,461,221 | 11,762,510 |
| Traffic Engineering | 7,666,413 | 7,743,300 | 7,416,893 | 326,407 | 7,934,748 | 9,642,349 |
| Streets - Sanitation | 2,868,634 | 2,401,768 | 2,120,521 | 281,247 | 3,050,164 | 2,738,908 |
| Witness Fees | 92,012,212 | 71,936,081 | 73,118,595 | (1,162,504) | 95,727,906 | 94,444,486 |
| Zoning Board of Adjustment | 104,248 | 85,759 | 65,833 | 19,926 | 173,250 | 171,518 |
| | 413,687 | 206,745 | 192,163 | 14,582 | 449,252 | 444,759 |
| TOTAL GENERAL FUND | 3,426,046,949 | 2,316,626,113 | 2,279,397,628 | 37,228,485 | 3,679,019,000 | 3,753,912,853 |
| | | | | | | (74,893,853) |
| | | | | | | 0 |

* Depts. with forecast deficits greater than 1% of the Target Budget or \$1 million.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | | FISCAL YEAR 2007 | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|---------------|-----------|----------|-----------|--|-----------|--|----------|
| | | | | Target Budget | | Actual | | Actual (Over) Under Target Budget. | | Year End Departmental Projection | |
| | | | | Plan | Budget | Actual | Budget | Target | Budget | Target | Budget |
| Atwater Kent Museum | | | | 5 | 5 | 5 | 0 | 5 | 5 | 5 | 0 |
| Full-Time Positions | 6 | 5 | 5 | 132,000 | 120,356 | 11,644 | 264,000 | 264,000 | 264,000 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 285,546 | 279,409 | 261,250 | | | | | | | | |
| Class 100 Overtime Oblig./Approp. | 20,835 | 21,545 | 21,170 | 11,473 | 7,651 | 3,822 | 22,945 | 22,945 | 22,945 | 0 | 0 |
| Auditing | | | | | | | | | | | |
| Full-Time Positions | 123 | 125 | 126 | 139 | 128 | 11 | 139 | 139 | 139 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 6,956,898 | 6,632,884 | 6,780,793 | 3,443,438 | 3,316,375 | 127,063 | 7,460,782 | 7,311,898 | 7,311,898 | 148,884 | 0 |
| Class 100 Overtime Oblig./Approp. | 47,680 | 41,416 | 50,514 | 30,000 | 35,275 | (5,275) | 50,000 | 50,000 | 50,000 | 0 | 0 |
| Board of Building Standards | | | | | | | | | | | |
| Full-Time Positions | 2 | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 2 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 99,429 | 97,529 | 99,888 | 43,761 | 40,770 | 2,991 | 108,397 | 108,397 | 108,397 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 3,409 | 0 | 2,320 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Board of L & I Review | | | | | | | | | | | |
| Full-Time Positions | 3 | 3 | 2 | 3 | 3 | 0 | 3 | 3 | 3 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 163,650 | 167,181 | 159,089 | 87,303 | 76,832 | 8,471 | 190,488 | 190,488 | 190,488 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 2,981 | 0 | 233 | 0 | 672 | (672) | 0 | 0 | 0 | (5,715) | (5,715) |
| Bd. of Revision of Taxes | | | | | | | | | | | |
| Full-Time Positions | 139 | 130 | 134 | 144 | 134 | 10 | 144 | 144 | 144 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 7,275,313 | 7,273,595 | 7,380,015 | 3,593,470 | 3,565,875 | 27,595 | 7,785,852 | 7,785,852 | 7,785,852 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 22,492 | 9,388 | 16,873 | 5,538 | 15,014 | (9,476) | 12,000 | 12,000 | 12,000 | (15,395) | (15,395) |
| Camp William Penn | | | | | | | | | | | |
| Full-Time Positions | 4 | 4 | 3 | 3 | 3 | 0 | 4 | 4 | 4 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 216,643 | 145,253 | 138,213 | 98,893 | 138,729 | (31,836) | 142,506 | 142,506 | 175,563 | (33,057) | (33,057) |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 90 | (90) | 0 | 0 | 90 | (90) | (90) |
| Capital Program Office, Mayor - | | | | | | | | | | | |
| Full-Time Positions | 21 | 13 | 14 | 14 | 13 | 1 | 14 | 14 | 14 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 1,143,261 | 891,231 | 713,697 | 410,624 | 353,181 | 57,443 | 907,051 | 887,873 | 887,873 | 19,178 | 0 |
| Class 100 Overtime Oblig./Approp. | 9,676 | 9,680 | 14,344 | 18,858 | 7,720 | 11,138 | 50,000 | 30,822 | 30,822 | 19,178 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | | FISCAL YEAR 2007 | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|---------------|-----------|---|--------------|-------------------|------------------|--|--|
| | | | | Target Budget | | Actual (Over) Under Target Budget | | Target Budget | | Year End Departmental Projection | |
| | | | | Plan | Actual | Actual | (Over) Under | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental (Over) Under Budget |
| FULL YEAR | | | | | | | | | | | |
| City Commissioners | | | | | | | | | | | |
| Full-Time Positions | 86 | 90 | 93 | 91 | 90 | 1 | 91 | 91 | 91 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 4,706,850 | 4,702,564 | 4,503,445 | 2,186,471 | 2,232,781 | (46,310) | 4,737,354 | 5,059,337 | 5,059,337 | (321,983) | 0 |
| Class 100 Overtime Oblig./Approp. | 993,312 | 1,066,300 | 934,049 | 485,429 | 523,577 | (38,148) | 890,423 | 890,423 | 890,423 | 0 | 0 |
| City Council | | | | | | | | | | | |
| Full-Time Positions | 199 | 195 | 180 | 195 | 185 | 10 | 195 | 195 | 195 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 11,026,478 | 10,893,841 | 10,876,871 | 5,770,946 | 4,748,025 | 1,022,921 | 11,541,891 | 11,541,891 | 11,541,891 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 32,732 | 12,000 | 0 | 12,000 | 24,000 | 24,000 | 24,000 | 0 | 0 |
| City Planning Commission | | | | | | | | | | | |
| Full-Time Positions | 53 | 49 | 45 | 49 | 46 | 3 | 49 | 49 | 49 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,158,314 | 3,189,139 | 2,970,994 | 1,419,354 | 1,370,460 | 48,894 | 3,178,157 | 3,144,620 | 3,144,620 | 33,537 | 0 |
| Class 100 Overtime Oblig./Approp. | 30 | 0 | 12 | 0 | 64 | (64) | 0 | 0 | 64 | (64) | (64) |
| City Rep. / Commerce | | | | | | | | | | | |
| Full-Time Positions | 21 | 17 | 12 | 15 | 15 | 0 | 19 | 19 | 19 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 1,430,037 | 1,247,251 | 1,103,496 | 704,371 | 496,211 | 208,160 | 1,526,137 | 1,496,955 | 1,496,955 | 29,182 | 0 |
| Class 100 Overtime Oblig./Approp. | 7,850 | 17,948 | 14,358 | 5,077 | 13,169 | (8,092) | 11,000 | 11,000 | 11,000 | 13,169 | (2,169) |
| City Treasurer | | | | | | | | | | | |
| Full-Time Positions | 12 | 10 | 11 | 12 | 11 | 1 | 13 | 13 | 13 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 625,411 | 503,135 | 603,563 | 294,993 | 276,584 | 18,409 | 719,339 | 663,239 | 663,239 | 56,100 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civic Center | | | | | | | | | | | |
| Full-Time Positions | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 150,435 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 34,884 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civil Service Commission | | | | | | | | | | | |
| Full-Time Positions | 2 | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 2 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 126,153 | 116,762 | 126,924 | 57,665 | 59,245 | (1,580) | 137,161 | 137,161 | 137,161 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,509 | 718 | 1,105 | 1,000 | 111 | 889 | 2,000 | 2,000 | 2,000 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | | FISCAL YEAR 2007 | | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|---------------|--------------------------------|-------------|--------------------------------|-------------------|--|------------------|--|
| | | | | Target Budget | | Actual | | Target Budget | | Actual | |
| | | | | Plan | (Over) Under Target Budget. | Actual | (Over) Under Target Budget. | Adopted Budget | Year End Departmental Projection | Target Budget | Year End Departmental Projection |
| Clerk of Quarter Sessions | | | | | | | | | | | |
| Full-Time Positions | 118 | 110 | 113 | 121 | 113 | 8 | 121 | 121 | 121 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 4,525,499 | 4,334,899 | 4,219,043 | 2,178,100 | 2,082,848 | 95,252 | 4,719,217 | 4,668,217 | 4,669,217 | 50,000 | 0 |
| Class 100 Overtime Oblig./Approp. | 125,155 | 103,277 | 167,660 | 62,308 | 118,629 | (56,321) | 135,000 | 135,000 | 135,000 | 0 | 0 |
| District Attorney | | | | | | | | | | | |
| Full-Time Positions | 440 | 434 | 424 | 438 | 430 | 8 | 442 | 442 | 442 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 28,162,033 | 27,439,298 | 26,188,801 | 12,957,479 | 12,464,844 | 492,635 | 27,764,122 | 27,764,122 | 27,764,122 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 521,279 | 209,313 | 123,693 | 76,906 | 39,665 | 37,241 | 184,484 | 184,484 | 184,484 | 0 | 0 |
| Fairmount Park | | | | | | | | | | | |
| Full-Time Positions | 200 | 182 | 157 | 169 | 160 | 9 | 169 | 169 | 169 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 9,906,230 | 9,465,641 | 8,429,422 | 4,241,615 | 4,328,375 | (86,760) | 8,671,102 | 8,800,858 | 8,800,858 | (129,756) | 0 |
| Class 100 Overtime Oblig./Approp. | 1,320,863 | 1,340,645 | 1,430,753 | 636,416 | 857,404 | (220,988) | 1,248,856 | 1,244,388 | 1,429,083 | (180,227) | (184,695) |
| Finance | | | | | | | | | | | |
| Full-Time Positions (1) | 148 | 152 | 164 | 166 | 157 | 9 | 175 | 175 | 175 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 8,513,163 | 8,537,269 | 8,617,260 | 4,228,058 | 4,174,920 | 53,138 | 9,276,420 | 9,357,520 | 9,357,520 | (81,100) | 0 |
| Class 100 Overtime Oblig./Approp. | 34,825 | 36,423 | 44,495 | 6,924 | 7,608 | (684) | 15,000 | 15,000 | 15,000 | 0 | 0 |
| Fire | | | | | | | | | | | |
| Full-Time Positions | 2,330 | 2,251 | 2,270 | 2,317 | 2,297 | 20 | 2,428 | 2,428 | 2,428 | (17) | (17) |
| Class 100 Total Oblig./Approp. | 151,895,781 | 152,199,383 | 153,483,021 | 76,804,410 | 77,349,613 | (545,203) | 162,127,648 | 169,177,648 | 169,177,648 | (7,000,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 13,836,127 | 21,580,544 | 25,351,516 | 13,415,602 | 16,069,111 | (2,653,509) | 23,493,502 | 23,743,502 | 23,743,502 | (6,732,501) | (6,542,501) |
| First Judicial District | | | | | | | | | | | |
| Full-Time Positions | 2,039 | 2,004 | 1,936 | 1,965 | 1,951 | 14 | 1,965 | 1,965 | 1,965 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 89,205,732 | 90,113,427 | 87,149,961 | 40,788,009 | 41,805,134 | (1,017,125) | 84,839,061 | 86,839,061 | 86,839,061 | (2,000,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 197,602 | 210,299 | 344,184 | 145,587 | 221,332 | (75,745) | 302,820 | 302,820 | 302,820 | 0 | 0 |
| Traffic Court | | | | | | | | | | | |
| Full-Time Positions | 117 | 115 | 102 | 108 | 122 | (14) | 108 | 108 | 108 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 4,155,841 | 4,129,697 | 4,015,574 | 1,974,707 | 1,988,269 | (13,562) | 4,107,391 | 4,507,391 | 4,507,391 | (40,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 23,035 | 1,203 | 1,729 | 0 | 394 | (394) | 0 | 0 | 0 | 0 | 0 |

(1) Includes the establishment of an Administrative Services Center which consolidated administrative functions of like departments into a centrally controlled service organization.

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | FISCAL YEAR 2007 | | | FULL YEAR | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------|--------------------------|--|-------------------|------------------|--|----------------------------|----------------|
| | | | | Target Budget Plan | Actual Target Budget. | Actual (Over) Under Target Budget. | Adopted Budget | Target Budget | Year End Departmental Projection | Departmental Projection | Adopted Budget |
| <i>Municipal Court</i> | | | | | | | | | | | |
| Full-Time Positions | 186 | 189 | 184 | 185 | 182 | 3 | 185 | 185 | 185 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 7,520,011 | 7,706,084 | 7,362,389 | 3,696,779 | 3,585,775 | 21,004 | 7,502,101 | 7,502,101 | 7,502,101 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 3,416 | 3,578 | 4,625 | 1,981 | 3,151 | (1,170) | 4,120 | 4,120 | 4,120 | 0 | 0 |
| <i>Common Pleas Court</i> | | | | | | | | | | | |
| Full-Time Positions | 1,474 | 1,446 | 1,397 | 1,421 | 1,401 | 20 | 1,421 | 1,421 | 1,421 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 63,658,469 | 65,166,396 | 63,116,916 | 29,155,708 | 30,000,164 | (934,456) | 60,643,873 | 62,243,873 | 62,243,873 | (1,600,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 144,207 | 184,667 | 311,628 | 128,750 | 202,866 | (74,116) | 267,800 | 267,800 | 267,800 | 0 | 0 |
| <i>Court Administrator</i> | | | | | | | | | | | |
| Full-Time Positions | 262 | 254 | 253 | 251 | 246 | 5 | 251 | 251 | 251 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 13,871,411 | 13,181,250 | 12,655,082 | 6,050,815 | 6,140,926 | (90,111) | 12,585,696 | 12,585,696 | 12,585,696 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 26,944 | 20,851 | 26,202 | 14,856 | 14,921 | (65) | 30,900 | 30,900 | 30,900 | 0 | 0 |
| <i>Fleet Management</i> | | | | | | | | | | | |
| Full-Time Positions | 344 | 313 | 313 | 331 | 308 | 23 | 322 | 334 | 334 | 8 | 20 |
| Class 100 Total Oblig./Approp. | 17,910,161 | 16,510,174 | 16,060,639 | 8,123,395 | 8,260,548 | (137,153) | 16,666,856 | 17,166,856 | 17,166,856 | (500,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 2,191,606 | 2,356,383 | 2,500,861 | 1,041,825 | 1,266,512 | (224,687) | 2,273,885 | 2,054,956 | 2,703,458 | (425,573) | (648,502) |
| <i>Free Library</i> | | | | | | | | | | | |
| Full-Time Positions | 669 | 640 | 732 | 738 | 740 | (2) | 739 | 739 | 739 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 32,190,337 | 30,765,441 | 31,984,257 | 15,894,872 | 15,825,415 | 69,457 | 34,137,564 | 34,099,714 | 34,099,714 | 37,850 | 0 |
| Class 100 Overtime Oblig./Approp. | 741,938 | 698,385 | 896,586 | 363,820 | 406,888 | (43,068) | 669,938 | 938,005 | 1,081,915 | (411,977) | (143,910) |
| <i>Historical Commission</i> | | | | | | | | | | | |
| Full-Time Positions | 5 | 6 | 5 | 6 | 5 | 1 | 6 | 6 | 6 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 235,330 | 275,884 | 251,717 | 135,880 | 129,874 | 5,806 | 294,618 | 294,618 | 294,618 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 141 | 0 | 1,598 | 0 | 0 | 0 | 0 | 0 | 384 | (384) | (384) |
| <i>Human Relations Commission</i> | | | | | | | | | | | |
| Full-Time Positions | 39 | 34 | 33 | 35 | 35 | 0 | 35 | 35 | 35 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,216,668 | 2,106,329 | 1,971,753 | 1,030,240 | 991,741 | 38,499 | 2,090,420 | 2,090,420 | 2,090,420 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 350 | 341 | 9 | 500 | 500 | 500 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | | FISCAL YEAR 2007 | | | |
|---|-----------------------------|-----------------------------|-----------------------------|---------------|------------|---|------------|--|------------|--|-------------|
| | | | | Target Budget | | Actual (Over) Under Target Budget | | Year End Departmental Projection | | Year End Departmental Projection | |
| | | | | Plan | Actual | 16 | 1,758 | 1,763 | 1,816 | (58) | (53) |
| Human Services | | | | | | | | | | | |
| Full-Time Positions | 1,855 | 1,693 | 1,703 | 1,761 | 1,745 | 16 | 1,758 | 1,763 | 1,816 | (58) | (53) |
| Class 100 Total Oblig./Approp. | 86,802,456 | 84,567,438 | 85,263,449 | 41,119,966 | 41,196,443 | (76,467) | 88,690,277 | 90,465,785 | 90,465,785 | (1,775,508) | 0 |
| Class 100 Overtime Oblig./Approp. | 7,418,621 | 6,027,032 | 6,457,374 | 3,038,456 | 3,603,554 | (570,108) | 6,153,500 | 6,252,890 | 7,669,133 | (1,515,633) | (1,416,243) |
| <i>Administration & Management</i> | | | | | | | | | | | |
| Full-Time Positions | 221 | 206 | 201 | 208 | 191 | 17 | 209 | 209 | 217 | (8) | (8) |
| Class 100 Total Oblig./Approp. | 9,027,579 | 8,967,504 | 8,788,008 | 4,139,387 | 3,954,772 | 184,615 | 9,336,479 | 9,407,653 | 9,407,653 | (71,174) | 0 |
| Class 100 Overtime Oblig./Approp. | 370,299 | 396,903 | 428,387 | 176,470 | 194,674 | (18,204) | 372,432 | 372,432 | 422,432 | (50,000) | (50,000) |
| <i>Contract Admin. and Program Evaluation</i> | | | | | | | | | | | |
| Full-Time Positions | 50 | 44 | 42 | 44 | 45 | (1) | 46 | 45 | 51 | (5) | (6) |
| Class 100 Total Oblig./Approp. | 2,659,275 | 2,746,338 | 2,427,036 | 1,173,074 | 1,140,881 | 32,193 | 2,674,433 | 2,719,668 | 2,719,668 | (45,235) | 0 |
| Class 100 Overtime Oblig./Approp. | 20,067 | 33,933 | 52,109 | 30,253 | 31,510 | (1,257) | 63,205 | 63,205 | 63,205 | 0 | 0 |
| <i>Juvenile Justice Services</i> | | | | | | | | | | | |
| Full-Time Positions | 364 | 350 | 341 | 351 | 341 | 10 | 355 | 347 | 355 | 0 | (8) |
| Class 100 Total Oblig./Approp. | 17,558,777 | 17,191,731 | 16,748,848 | 8,132,551 | 8,007,363 | 125,188 | 17,529,029 | 17,529,029 | 17,529,029 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 3,645,558 | 2,811,404 | 3,052,910 | 1,369,238 | 1,578,947 | (299,709) | 2,698,736 | 2,698,736 | 3,145,625 | (446,869) | (447,499) |
| <i>Riverview Home</i> | | | | | | | | | | | |
| Full-Time Positions | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 4,155,993 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 719,271 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <i>Children & Youth</i> | | | | | | | | | | | |
| Full-Time Positions | 1,067 | 1,093 | 1,059 | 1,067 | 1,076 | (9) | 1,054 | 1,068 | 1,081 | (27) | (13) |
| Class 100 Total Oblig./Approp. | 49,944,988 | 52,079,463 | 53,211,361 | 25,697,159 | 25,992,081 | (294,922) | 54,381,578 | 56,006,110 | 56,006,110 | (1,624,532) | 0 |
| Class 100 Overtime Oblig./Approp. | 2,448,059 | 2,530,128 | 2,557,922 | 1,288,990 | 1,564,468 | (275,478) | 2,765,789 | 2,765,789 | 3,600,459 | (834,670) | (834,670) |
| <i>Community Based Prevention Services</i> | | | | | | | | | | | |
| Full-Time Positions | 63 | 0 | 60 | 91 | 92 | (1) | 94 | 94 | 112 | (18) | (18) |
| Class 100 Total Oblig./Approp. | 3,455,844 | 3,582,402 | 4,088,196 | 1,977,795 | 2,101,336 | (123,541) | 4,768,758 | 4,803,325 | 4,803,325 | (34,567) | 0 |
| Class 100 Overtime Oblig./Approp. | 215,367 | 254,664 | 365,986 | 173,505 | 238,965 | (65,460) | 253,338 | 353,338 | 437,442 | (184,074) | (84,074) |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | YEAR TO DATE | | | | | | FISCAL YEAR 2007 | | | | | | | |
|--|-----------------------------|------------|------------|-----------------------------|-----------|---------------|-----------------------------|------------------|-------------------|--|--|----------------|--|--|
| | FY 04 Year End Actual | | | FY 05 Year End Actual | | | FY 06 Year End Actual | | | Actual (Over) Under Target Budget. | | | Year End Departmental Projection | Departmental Projection (Over) Under Target Budget |
| | Target Budget | Plan | Actual | Target Budget | Actual | Target Budget | Adopted Budget | Target Budget | Adopted Budget | Target Budget | Year End Departmental Projection | Adopted Budget | Target Budget | |
| Information Services, Mayor's Office of | | | | | | | | | | | | | | |
| Full-Time Positions | 107 | 98 | 96 | 6,140,711 | 3,211,767 | 3,090,625 | 121,442 | 7,428,278 | 7,192,223 | 7,132,223 | 126 | (13) | (13) | |
| Class 100 Total Oblig./Approp. | 6,994,694 | 6,395,036 | 6,140,711 | 23,807 | 8,696 | 10,843 | (2,147) | 35,000 | 35,000 | 35,000 | 296,055 | 0 | 0 | |
| Class 100 Overtime Oblig./Approp. | 20,898 | 13,289 | | | | | | | | | 0 | 0 | 0 | |
| Labor Relations, Mayor's Office of | | | | | | | | | | | | | | |
| Full-Time Positions | 7 | 7 | 7 | 567,778 | 265,081 | 242,632 | 22,449 | 548,351 | 513,351 | 513,351 | 7 | 7 | 0 | |
| Class 100 Total Oblig./Approp. | 420,901 | 450,680 | | 495 | 544 | 4,718 | (4,174) | 0 | 544 | 4,718 | (4,718) | (4,174) | (4,174) | |
| Class 100 Overtime Oblig./Approp. | 1,316 | 1,981 | | | | | | | | | | | | |
| Law | | | | | | | | | | | | | | |
| Full-Time Positions | 191 | 177 | 175 | 4,684,906 | 4,645,812 | 3,9094 | 10,374,648 | 10,391,393 | 10,391,393 | 10,391,393 | 199 | 199 | (2) | |
| Class 100 Total Oblig./Approp. | 9,951,168 | 9,434,053 | 9,455,099 | 4,474 | 2,769 | 3,488 | (719) | 6,000 | 6,000 | 6,000 | 6,000 | 0 | 0 | |
| Class 100 Overtime Oblig./Approp. | 34,102 | 7,203 | | | | | | | | | | | | |
| Licenses & Inspections | | | | | | | | | | | | | | |
| Full-Time Positions | 398 | 364 | 355 | 8,102,340 | 7,865,959 | 236,371 | 16,658,569 | 16,658,569 | 16,658,569 | 16,658,569 | 348 | 348 | 0 | |
| Class 100 Total Oblig./Approp. | 17,294,915 | 16,396,204 | 16,439,330 | 445,322 | 729,822 | 386,932 | 56,390 | 938,503 | 964,865 | 964,865 | (26,362) | 0 | 0 | |
| Class 100 Overtime Oblig./Approp. | 712,387 | 625,704 | | | | | | | | | | | | |
| Managing Director | | | | | | | | | | | | | | |
| Full-Time Positions | 95 | 79 | 87 | 3,964,111 | 4,169,225 | (205,114) | 7,428,222 | 7,928,222 | 7,928,222 | 7,928,222 | 93 | (19) | (6) | |
| Class 100 Total Oblig./Approp. | 8,195,545 | 7,628,825 | 7,057,558 | 445,965 | 200,000 | 247,964 | (47,964) | 233,000 | 400,000 | 495,104 | (500,000) | 0 | 0 | |
| Class 100 Overtime Oblig./Approp. | 385,158 | | | | | | | | | | (262,104) | (95,104) | | |
| Mayor | | | | | | | | | | | | | | |
| Full-Time Positions | 49 | 40 | 55 | 3,784,126 | 1,855,444 | 1,974,717 | (119,273) | 4,020,129 | 4,320,838 | 4,320,838 | 62 | 62 | 0 | |
| Class 100 Total Oblig./Approp. | 2,989,208 | 3,028,861 | 2,678 | 0 | 2,070 | (2,070) | 0 | 0 | 0 | 0 | (300,709) | (300,709) | 0 | |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | | | | | | | | | 2,070 | (2,070) | (2,070) | |
| Mayor's Office of Community Services | | | | | | | | | | | | | | |
| Full-Time Positions | 21 | 17 | 21 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Class 100 Total Oblig./Approp. | 705,215 | 599,181 | 3,068 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Class 100 Overtime Oblig./Approp. | 1,148 | 0 | 0 | | | | | | | | | | | |

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TABLE O-3
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PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | | FISCAL YEAR 2007 | | | |
|---|-----------------------------|-----------------------------|-----------------------------|---------------|-------------|---|-------------|------------------|-------------|--|----------------------------|
| | | | | Target Budget | | Actual (Over) Under Target Budget. | | Target Budget | | Year End Departmental Projection | |
| | | | | Plan | Actual | Target | Budget | Target | Budget | Year End | Departmental Projection |
| Departmental Projection | | | | | | | | | | | |
| Mural Arts Program | | | | | | | | | | | |
| Full-Time Positions | 0 | 16 | 14 | 16 | 14 | 2 | 16 | 16 | 16 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 0 | 481,214 | 456,037 | 292,127 | 199,869 | 92,258 | 509,253 | 584,253 | 584,253 | (75,000) | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 598 | 497 | 600 | 213 | 387 | 5,995 | 1,200 | 1,200 | 4,795 | 0 |
| Office of Behavioral Health/Mental Retardation Services | | | | | | | | | | | |
| Full-Time Positions | 0 | 43 | 36 | 37 | 36 | 1 | 38 | 37 | 37 | 1 | 0 |
| Class 100 Total Oblig./Approp. | 0 | 2,553,233 | 2,316,329 | 1,048,097 | 1,037,174 | 10,923 | 2,345,902 | 2,306,469 | 2,306,469 | 39,433 | 0 |
| Class 100 Overtime Oblig./Approp. | 14,283 | 20,632 | 26,717 | 10,365 | 17,032 | (6,667) | 20,299 | 20,054 | 24,658 | (4,359) | (4,604) |
| Office of Supportive Housing | | | | | | | | | | | |
| Full-Time Positions | 69 | 133 | 131 | 145 | 130 | 15 | 137 | 136 | 139 | (2) | (3) |
| Class 100 Total Oblig./Approp. | 3,428,224 | 7,272,056 | 6,591,611 | 3,506,640 | 3,077,088 | 429,552 | 6,657,211 | 6,851,267 | 6,851,267 | (194,056) | 0 |
| Class 100 Overtime Oblig./Approp. | 64,739 | 591,584 | 849,945 | | 0 | 527,743 | | | | 527,743 | 0 |
| Office of Housing & Community Dev. | | | | | | | | | | | |
| Full-Time Positions | 6 | 5 | 3 | 0 | 0 | 0 | 5 | 0 | 0 | 5 | 0 |
| Class 100 Total Oblig./Approp. | 275,916 | 244,615 | 233,987 | 46,341 | 46,341 | 0 | 244,025 | 49,969 | 49,969 | 194,056 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Personnel | | | | | | | | | | | |
| Full-Time Positions | 80 | 76 | 70 | 75 | 70 | 5 | 75 | 78 | 78 | 74 | 4 |
| Class 100 Total Oblig./Approp. | 4,158,272 | 3,908,410 | 3,871,897 | 1,826,902 | 1,782,250 | 44,652 | 4,092,002 | 4,041,901 | 4,041,901 | 50,101 | 0 |
| Class 100 Overtime Oblig./Approp. | 40,655 | 19,747 | 43,161 | 23,636 | 36,086 | (12,450) | 31,360 | 36,136 | 36,136 | (19,821) | (15,045) |
| Police | | | | | | | | | | | |
| Full-Time Positions | 7,671 | 7,368 | 7,287 | 7,428 | 7,335 | 93 | 7,408 | 7,508 | 7,508 | (100) | |
| Class 100 Total Oblig./Approp. | 475,523,727 | 450,687,679 | 457,980,628 | 232,760,324 | 217,667,041 | 15,093,283 | 478,147,601 | 480,464,085 | 480,464,085 | (2,316,484) | 0 |
| Class 100 Overtime Oblig./Approp. | 55,971,853 | 40,923,327 | 48,658,490 | 28,051,830 | 31,278,909 | (3,227,079) | 48,433,587 | 52,366,619 | 52,366,619 | (8,710,172) | (4,777,140) |
| Prisons | | | | | | | | | | | |
| Full-Time Positions | 2,007 | 2,152 | 2,225 | 2,291 | 2,230 | 61 | 2,300 | 2,423 | 2,423 | (123) | 0 |
| Class 100 Total Oblig./Approp. | 98,461,058 | 102,686,806 | 106,084,275 | 49,904,131 | 53,345,060 | (3,440,929) | 106,716,560 | 113,506,728 | 113,506,728 | (6,790,168) | 0 |
| Class 100 Overtime Oblig./Approp. | 19,493,484 | 18,573,164 | 19,244,373 | 6,807,705 | 11,056,138 | (4,246,331) | 13,656,904 | 13,656,904 | 13,656,904 | (8,149,233) | (8,149,233) |

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GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | | FISCAL YEAR 2007 | | | |
|---|-----------------------------|-----------------------------|-----------------------------|---------------|------------|--|------------|------------------|------------|--|-----------|
| | | | | Target Budget | | Actual (Over) Under Target Budget. | | Target Budget | | Year End Departmental Projection | |
| | | | | Plan | Actual | 4 | 64 | 64 | 64 | 64 | 64 |
| Procurement | | | | | | | | | | | |
| Full-Time Positions | 68 | 58 | 59 | 60 | 56 | 4 | 64 | 64 | 64 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,034,226 | 2,790,321 | 2,650,423 | 1,304,877 | 1,238,590 | 66,287 | 2,898,075 | 2,898,075 | 2,898,075 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 7,927 | 14,854 | 6,774 | 5,824 | 1,122 | 4,702 | 13,500 | 13,000 | 12,550 | 950 | 450 |
| Public Health | | | | | | | | | | | |
| Full-Time Positions | 754 | 671 | 622 | 747 | 647 | 100 | 748 | 753 | 730 | 18 | 23 |
| Class 100 Total Oblig./Approp. | 41,963,682 | 38,048,911 | 37,598,246 | 19,041,932 | 18,017,052 | 1,024,880 | 42,048,231 | 41,561,596 | 41,561,596 | 486,635 | 0 |
| Class 100 Overtime Oblig./Approp. | 2,038,037 | 2,081,629 | 2,605,931 | 927,641 | 1,354,750 | (427,109) | 2,180,245 | 1,943,899 | 2,788,594 | (588,349) | (824,695) |
| Ambulatory Health Services | | | | | | | | | | | |
| Full-Time Positions | 326 | 320 | 315 | 383 | 319 | 64 | 395 | 383 | 365 | 30 | 18 |
| Class 100 Total Oblig./Approp. | 19,255,782 | 18,933,271 | 19,054,045 | 10,170,515 | 9,290,247 | 880,268 | 22,268,956 | 22,125,818 | 22,125,818 | 143,138 | 0 |
| Class 100 Overtime Oblig./Approp. | 855,282 | 941,901 | 900,635 | 391,213 | 485,986 | (94,773) | 981,356 | 832,694 | 1,013,024 | (31,668) | (180,330) |
| Early Childhood, Youth & Women's Hlth. | | | | | | | | | | | |
| Full-Time Positions | 47 | 41 | 25 | 31 | 28 | 3 | 31 | 31 | 31 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 2,256,165 | 2,254,079 | 1,770,175 | 813,132 | 698,976 | 114,206 | 1,965,139 | 1,860,251 | 1,860,251 | 104,888 | 0 |
| Class 100 Overtime Oblig./Approp. | 115,737 | 83,295 | 94,794 | 39,367 | 31,659 | 7,708 | 69,719 | 87,480 | 79,778 | (10,059) | 7,702 |
| Phila. Nursing Home | | | | | | | | | | | |
| Full-Time Positions | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 1 | 1 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 56,249 | 57,068 | 57,407 | 102,566 | 68,650 | 33,886 | 193,860 | 190,851 | 190,851 | 3,009 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental Protection Services | | | | | | | | | | | |
| Full-Time Positions | 107 | 98 | 90 | 109 | 92 | 17 | 108 | 113 | 109 | (1) | 4 |
| Class 100 Total Oblig./Approp. | 5,432,633 | 5,420,256 | 5,026,258 | 2,435,788 | 2,411,504 | 24,284 | 5,547,363 | 5,501,393 | 5,501,393 | 45,970 | 0 |
| Class 100 Overtime Oblig./Approp. | 219,183 | 162,050 | 246,453 | 87,936 | 159,952 | (72,016) | 228,506 | 181,509 | 284,298 | (55,702) | (102,699) |
| Administration and Support Svcs. | | | | | | | | | | | |
| Full-Time Positions | 112 | 110 | 101 | 108 | 109 | (1) | 103 | 109 | 108 | (5) | 1 |
| Class 100 Total Oblig./Approp. | 6,018,037 | 6,075,105 | 6,115,102 | 2,757,206 | 2,835,059 | (77,853) | 6,055,870 | 6,026,351 | 6,026,351 | 29,519 | 0 |
| Class 100 Overtime Oblig./Approp. | 323,659 | 333,925 | 605,212 | 202,160 | 319,512 | (117,352) | 329,875 | 428,929 | 626,425 | (296,550) | (197,496) |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FISCAL YEAR 2007 | | | | | |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------|-----------------------------------|--|
| | YEAR TO DATE | | | FULL YEAR | | |
| | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | Target Budget Plan | Actual (Over) Target Budget | Year End Departmental Projection |
| Departmental Projection | | | | | | |
| <i>Behavioral Health / Mental Retardation</i> | | | | | | |
| Full-Time Positions | 58 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,421,029 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 14,283 | 0 | 0 | 0 | 0 | 0 |
| <i>Medical Examiner's Office</i> | | | | | | |
| Full-Time Positions | 46 | 46 | 41 | 53 | 44 | 9 |
| Class 100 Total Oblig./Approp. | 2,839,706 | 2,880,030 | 2,867,616 | 1,351,409 | 1,363,929 | (12,520) |
| Class 100 Overtime Oblig./Approp. | 383,895 | 439,324 | 540,779 | 155,827 | 238,224 | (64,397) |
| <i>Aids Activities Coordinating Office</i> | | | | | | |
| Full-Time Positions | 25 | 24 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 1,153,865 | 1,090,436 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 29,992 | 20,102 | 0 | 0 | 0 | 0 |
| <i>Infectious Disease Control</i> | | | | | | |
| Full-Time Positions | 32 | 31 | 49 | 62 | 54 | 8 |
| Class 100 Total Oblig./Approp. | 1,467,216 | 1,338,666 | 2,707,643 | 1,411,266 | 1,348,657 | 62,609 |
| Class 100 Overtime Oblig./Approp. | 86,006 | 101,032 | 218,058 | 53,138 | 119,417 | (66,279) |
| <i>Public Property</i> | | | | | | |
| Full-Time Positions | 190 | 168 | 158 | 192 | 180 | 12 |
| Class 100 Total Oblig./Approp. | 9,085,302 | 8,470,038 | 8,084,578 | 4,341,846 | 4,364,007 | (22,161) |
| Class 100 Overtime Oblig./Approp. | 1,160,263 | 1,008,375 | 1,182,717 | 496,354 | 750,929 | (254,575) |
| <i>Records</i> | | | | | | |
| Full-Time Positions | 77 | 75 | 75 | 77 | 73 | 4 |
| Class 100 Total Oblig./Approp. | 3,536,172 | 3,395,171 | 3,451,820 | 1,740,911 | 1,627,719 | 113,192 |
| Class 100 Overtime Oblig./Approp. | 378,324 | 322,135 | 433,471 | 214,569 | 215,924 | (1,356) |
| <i>Recreation</i> | | | | | | |
| Full-Time Positions | 532 | 480 | 468 | 508 | 471 | 37 |
| Class 100 Total Oblig./Approp. | 32,238,179 | 28,676,210 | 27,838,493 | 15,218,808 | 14,797,821 | 420,987 |
| Class 100 Overtime Oblig./Approp. | 1,312,830 | 878,745 | 933,961 | 569,845 | 528,282 | 41,563 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | FISCAL YEAR 2007 | | | FULL YEAR | | | |
|--|-----------------------------|-----------------------------|-----------------------------|---------------|------------|-----------|-------------------------------|------------|------------------|--|--|--|---|
| | | | | Target Budget | | Actual | (Over) Under Target Budget | | Target Budget | Year End Departmental Projection | Year End Departmental Projection | Departmental Projection (Over) Under Target Budget | |
| | | | | Plan | Actual | | | | | | | | |
| Stadium Complex | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Full-Time Positions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 901,810 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 53,561 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| All But Stadium | | | | | | | | | | | | | |
| Full-Time Positions | 532 | 480 | 468 | 508 | 471 | 37 | 517 | 517 | 517 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 31,336,369 | 28,676,210 | 27,838,493 | 15,218,808 | 14,797,321 | 420,987 | 30,216,869 | 31,111,857 | 31,111,857 | (694,988) | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 1,259,269 | 878,745 | 933,961 | 569,845 | 528,282 | 41,563 | 967,583 | 1,170,204 | 1,314,910 | (347,327) | (144,706) | | |
| Register of Wills | | | | | | | | | | | | | |
| Full-Time Positions | 66 | 66 | 65 | 70 | 69 | 1 | 70 | 70 | 70 | 70 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 3,097,049 | 3,054,937 | 3,037,732 | 1,526,831 | 1,541,750 | (14,919) | 3,319,726 | 3,319,726 | 3,319,726 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Revenue | | | | | | | | | | | | | |
| Full-Time Positions | 254 | 267 | 247 | 274 | 251 | 23 | 274 | 274 | 274 | 267 | 7 | 7 | 7 |
| Class 100 Total Oblig./Approp. | 11,818,853 | 11,992,134 | 12,037,221 | 5,693,407 | 5,492,294 | 201,113 | 12,962,937 | 12,822,937 | 12,822,937 | 140,000 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 497,979 | 602,518 | 723,338 | 292,276 | 366,514 | (74,238) | 598,000 | 642,500 | 642,500 | (101,007) | (56,507) | | |
| Sheriff | | | | | | | | | | | | | |
| Full-Time Positions | 261 | 247 | 243 | 263 | 247 | 16 | 247 | 247 | 247 | 263 | (16) | 0 | 0 |
| Class 100 Total Oblig./Approp. | 13,557,813 | 12,526,890 | 12,935,460 | 6,432,343 | 6,397,873 | 34,450 | 12,957,439 | 13,939,700 | 13,939,700 | (982,261) | 0 | | |
| Class 100 Overtime Oblig./Approp. | 2,376,125 | 1,880,287 | 2,584,390 | 1,215,587 | 1,341,647 | (126,060) | 2,633,771 | 2,633,771 | 2,633,771 | 2,854,903 | (221,132) | | |
| Streets | | | | | | | | | | | | | |
| Full-Time Positions | 599 | 564 | 586 | 656 | 594 | 62 | 648 | 625 | 625 | 625 | 23 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 15,520,097 | 13,866,317 | 17,443,518 | 12,327,980 | 11,723,050 | 604,930 | 21,444,511 | 20,386,573 | 20,386,573 | 1,09,938 | 0 | | |
| Class 100 Overtime Oblig./Approp. | 2,355,377 | 2,010,752 | 2,322,264 | 716,898 | 1,062,526 | (345,718) | 1,919,110 | 2,230,000 | 2,230,000 | (320,718) | (9,328) | | |
| (Actual includes County Liquid and Special Gasoline Funds, while projection does not.) | | | | | | | | | | | | | |
| Engineering Design & Surveying | | | | | | | | | | | | | |
| Full-Time Positions | 112 | 98 | 93 | 105 | 98 | 7 | 104 | 103 | 103 | 103 | 1 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 6,363,943 | 5,667,559 | 5,239,655 | 2,661,780 | 2,545,993 | 116,087 | 5,590,417 | 5,397,745 | 5,397,745 | 192,672 | 0 | | |
| Class 100 Overtime Oblig./Approp. | 252,156 | 407,386 | 398,341 | 153,846 | 119,118 | 34,728 | 320,000 | 320,000 | 320,000 | 285,272 | 34,728 | | |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | FISCAL YEAR 2007 | | |
|--|-----------------------------|-----------------------------|-----------------------------|---------------|-----------------|-----------|------------------|------------|----------------------------|
| | | | | Target Budget | | Actual | Year End | | Departmental Projection |
| | | | | Plan | Under Target | Budget | Target | Budget | Target Budget |
| <i>Highways</i> | | | | | | | | | |
| Full-Time Positions | 278 | 268 | 314 | 348 | 314 | 34 | 342 | 320 | 22 |
| Class 100 Total Oblig./Approp. | 2,675,855 | 2,093,406 | 5,284,616 | 5,106,165 | 4,925,534 | 180,631 | 8,620,302 | 8,179,391 | 440,911 |
| Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i> | 1,526,636 | 1,175,146 | 1,450,028 | 383,100 | 714,148 | (331,048) | 1,225,000 | 1,531,048 | (306,048) |
| <i>Street Lighting</i> | | | | | | | | | |
| Full-Time Positions | 20 | 19 | 19 | 22 | 21 | 1 | 21 | 21 | 0 |
| Class 100 Total Oblig./Approp. | 239,967 | 247,558 | 582,520 | 499,553 | 507,113 | (7,560) | 591,467 | 679,068 | (87,601) |
| Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i> | 117,241 | 95,715 | 95,923 | 42,308 | 63,607 | (21,299) | 88,000 | 105,000 | (21,299) |
| <i>Traffic Engineering</i> | | | | | | | | | |
| Full-Time Positions | 98 | 95 | 83 | 96 | 85 | 11 | 96 | 96 | 0 |
| Class 100 Total Oblig./Approp. | 1,818,015 | 1,576,557 | 2,423,746 | 2,050,410 | 1,848,959 | 201,451 | 2,474,702 | 2,163,446 | 311,256 |
| Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i> | 322,172 | 256,200 | 290,327 | 111,111 | 136,674 | (25,563) | 231,110 | 256,673 | (25,563) |
| <i>General Support</i> | | | | | | | | | |
| Full-Time Positions | 91 | 84 | 77 | 85 | 76 | 9 | 85 | 85 | 0 |
| Class 100 Total Oblig./Approp. | 4,432,317 | 4,291,237 | 3,912,981 | 2,010,072 | 1,895,751 | 114,321 | 4,207,623 | 3,966,923 | 240,700 |
| Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i> | 97,172 | 76,305 | 87,645 | 26,443 | 28,979 | (2,536) | 55,000 | 57,536 | (2,536) |
| <i>Sanitation</i> | | | | | | | | | |
| Full-Time Positions | 1,351 | 1,249 | 1,263 | 1,231 | 1,197 | 34 | 1,291 | 1,277 | 14 |
| Class 100 Total Oblig./Approp. | 47,497,073 | 46,095,894 | 44,638,454 | 23,133,029 | 23,214,985 | (81,956) | 44,738,248 | 44,798,248 | 0 |
| Class 100 Overtime Oblig./Approp. | 7,191,281 | 5,364,570 | 6,389,959 | 2,848,610 | 2,970,929 | (122,319) | 5,600,000 | 5,700,000 | 5,722,319 |
| <i>Tax Reform Commission</i> | | | | | | | | | |
| Full-Time Positions | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Total Oblig./Approp. | 230,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Class 100 Overtime Oblig./Approp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department / Category | FY 04 Year End Actual | FY 05 Year End Actual | FY 06 Year End Actual | YEAR TO DATE | | | FISCAL YEAR 2007 | | |
|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------|-------------|--------------------------------|------------------|------------------|--------------|
| | | | | Target Budget Plan | Actual | (Over) Under Target Budget. | Actual | Target Budget | Budget |
| | | | | | | | | | |
| Zoning Board of Adjustment | | | | | | | | | |
| Full-Time Positions | 6 | 5 | 5 | 5 | 5 | 0 | 5 | 5 | 5 |
| Class 100 Total Oblig./Approp. | 407,504 | 375,163 | 363,138 | 181,745 | 167,163 | 14,582 | 396,718 | 396,718 | 0 |
| Class 100 Overtime Oblig./Approp. | 8,557 | 62 | 101 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL GENERAL FUND | | | | | | | | | |
| Full-Time Positions | 23,721 | 22,889 | 22,832 | 23,588 | 22,950 | 638 | 23,768 | 23,891 | 24,028 |
| Class 100 Total Oblig./Approp. | 1,278,325,581 | 1,243,503,776 | 1,250,221,078 | 628,157,002 | 613,133,286 | 15,023,736 | 1,307,183,762 | 1,328,535,321 | (21,351,559) |
| Class 100 Overtime Oblig./Approp. | 121,825,171 | 109,025,610 | 125,589,670 | 62,196,550 | 74,836,413 | (12,635,863) | 114,774,939 | 127,988,371 | 142,626,556 |
| | | | | | | | | | (137) |
| | | | | | | | | | 0 |
| | | | | | | | | | (14,638,185) |

Table O-4

QUARTERLY CITY MANAGERS REPORT
FY 05 to FY 07 REGULAR OVERTIME COMPARISON BY PAY PERIOD
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| | <u>PAY # 1</u> | <u>PAY # 2</u> | <u>PAY # 3</u> | <u>PAY # 4</u> | <u>PAY # 5</u> | <u>PAY # 6</u> | <u>PAY # 7</u> | <u>PAY # 8</u> | <u>PAY # 9</u> | <u>PAY # 10</u> | <u>PAY # 11</u> | <u>PAY # 12</u> | <u>PAY # 13</u> |
|-----------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| FY 05 | 858,299 | 5,779,315 | 4,902,106 | 4,277,819 | 4,837,120 | 4,847,657 | 4,025,319 | 5,216,297 | 2,779,677 | 5,017,616 | 3,532,411 | 4,253,894 | 3,257,198 |
| FY 06 | 985,293 | 6,707,154 | 5,309,655 | 4,950,821 | 4,325,750 | 5,923,839 | 5,158,673 | 4,844,201 | 5,033,788 | 4,677,648 | 3,893,553 | 5,287,291 | 4,517,036 |
| 07 TARGET | 769,990 | 5,368,261 | 6,792,379 | 5,892,012 | 5,853,149 | 5,877,434 | 4,953,076 | 5,824,776 | 4,176,732 | 5,601,294 | 4,057,451 | 5,334,760 | 4,327,749 |
| FY 07 | 683,491 | 5,853,960 | 7,377,720 | 6,144,774 | 6,632,810 | 6,451,978 | 5,177,736 | 6,421,309 | 6,297,108 | 5,997,996 | 5,545,297 | 6,167,441 | 6,193,264 |
| | | | | | | | | | | | | | |
| | <u>PAY # 14</u> | <u>PAY # 15</u> | <u>PAY # 16</u> | <u>PAY # 17</u> | <u>PAY # 18</u> | <u>PAY # 19</u> | <u>PAY # 20</u> | <u>PAY # 21</u> | <u>PAY # 22</u> | <u>PAY # 23</u> | <u>PAY # 24</u> | <u>PAY # 25</u> | <u>PAY # 26</u> |
| FY 05 | 3,968,648 | 4,663,665 | 4,839,776 | 3,596,399 | 4,196,924 | 3,660,562 | 3,665,422 | 4,223,511 | 3,756,349 | 4,476,449 | 4,481,275 | 4,503,544 | 4,562,087 |
| FY 06 | 4,397,467 | 4,528,833 | 4,453,509 | 4,778,377 | 4,925,968 | 5,103,126 | 4,330,968 | 4,951,131 | 3,022,688 | 4,857,461 | 5,431,094 | 4,936,785 | 6,954,353 |
| 07 TARGET | 5,490,867 | 5,489,806 | 4,344,185 | 5,331,736 | 3,649,702 | 4,786,906 | 3,550,175 | 4,929,294 | 4,191,101 | 4,807,436 | 2,211,792 | 4,953,446 | 7,288,665 |
| FY 07 | | | | | | | | | | | | | |

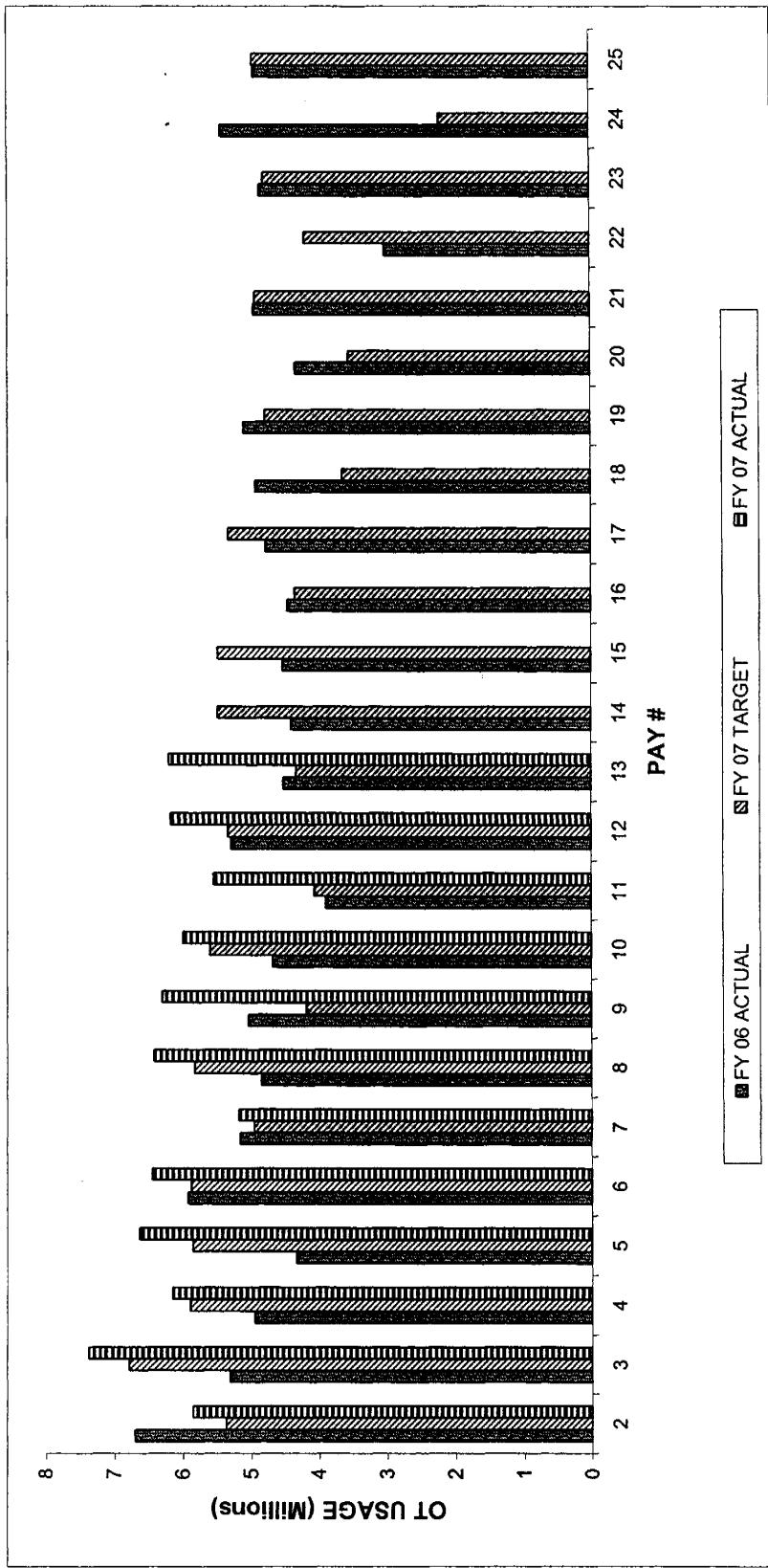
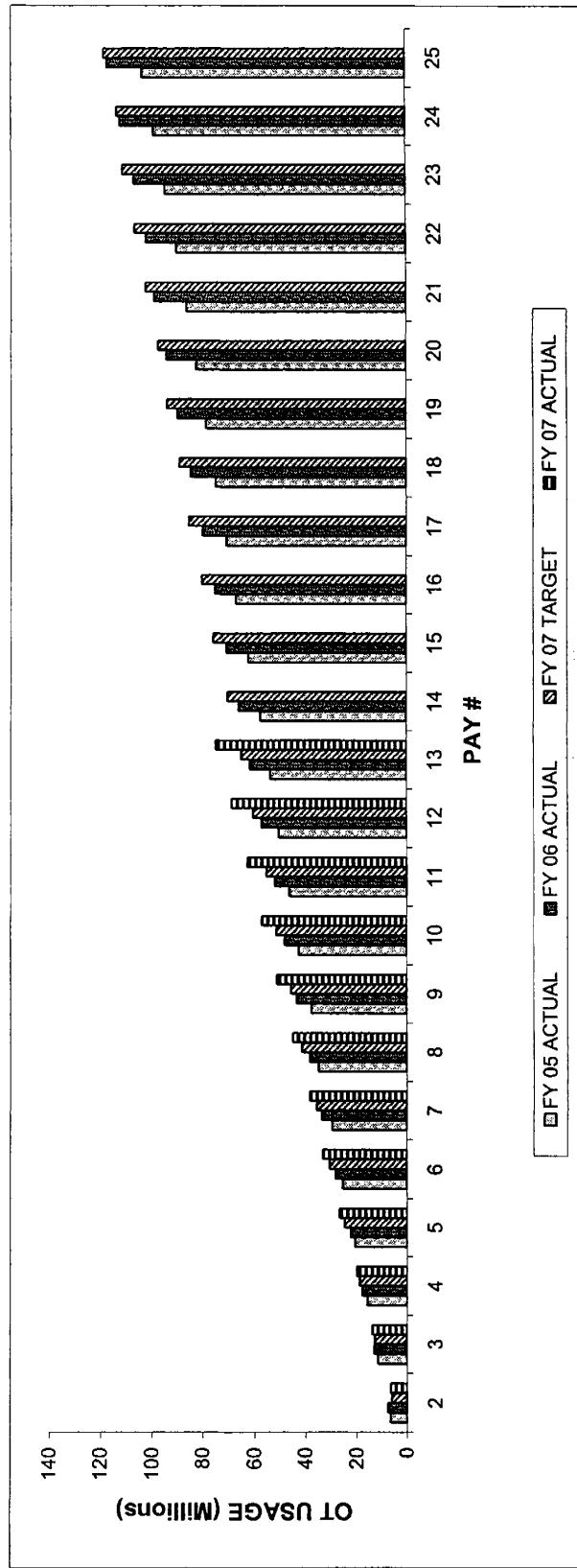


Table O-5
QUARTERLY CITY MANAGERS REPORT
FY 05 to FY 07 REGULAR OVERTIME COMPARISON - CUMULATIVE
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2006

| | <u>PAY # 1</u> | <u>PAY # 2</u> | <u>PAY # 3</u> | <u>PAY # 4</u> | <u>PAY # 5</u> | <u>PAY # 6</u> | <u>PAY # 7</u> | <u>PAY # 8</u> | <u>PAY # 9</u> | <u>PAY # 10</u> | <u>PAY # 11</u> | <u>PAY # 12</u> | <u>PAY # 13</u> |
|-----------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| FY 05 | 898,299 | 6,637,614 | 11,539,719 | 15,817,538 | 20,654,658 | 25,502,315 | 29,527,635 | 34,743,932 | 37,523,609 | 42,541,226 | 46,073,637 | 50,327,531 | 53,584,729 |
| FY 06 | 905,293 | 7,692,448 | 13,002,103 | 17,952,924 | 22,278,673 | 28,202,512 | 33,361,185 | 38,205,386 | 43,239,174 | 47,916,822 | 51,810,375 | 57,097,666 | 61,614,702 |
| 07 TARGET | 769,990 | 6,138,251 | 12,930,631 | 18,822,643 | 24,675,793 | 30,553,227 | 35,506,303 | 41,331,080 | 45,507,812 | 51,109,106 | 55,166,558 | 60,501,318 | 64,829,068 |
| FY 07 | 683,491 | 6,537,451 | 13,915,171 | 20,059,945 | 26,692,755 | 33,144,733 | 38,322,470 | 44,743,779 | 51,040,887 | 57,038,884 | 62,584,180 | 68,751,621 | 74,944,885 |
| | | | | | | | | | | | | | |
| | <u>PAY # 14</u> | <u>PAY # 15</u> | <u>PAY # 16</u> | <u>PAY # 17</u> | <u>PAY # 18</u> | <u>PAY # 19</u> | <u>PAY # 20</u> | <u>PAY # 21</u> | <u>PAY # 22</u> | <u>PAY # 23</u> | <u>PAY # 24</u> | <u>PAY # 25</u> | <u>PAY # 26</u> |
| FY 05 | 57,553,376 | 62,217,042 | 67,056,817 | 70,653,216 | 74,850,140 | 78,510,702 | 82,176,124 | 86,399,635 | 90,155,984 | 94,632,433 | 99,113,708 | 103,617,251 | 108,179,339 |
| FY 06 | 66,012,169 | 70,541,002 | 74,994,511 | 79,772,888 | 84,698,856 | 89,801,982 | 94,132,950 | 99,084,081 | 102,106,690 | 106,964,151 | 112,395,245 | 117,332,030 | 124,286,383 |
| 07 TARGET | 70,319,935 | 75,809,741 | 80,153,927 | 85,485,663 | 89,135,366 | 93,922,272 | 97,472,447 | 102,401,742 | 106,592,843 | 111,400,279 | 113,612,072 | 118,565,518 | 125,854,183 |
| FY 07 | | | | | | | | | | | | | |



Notes: Pay # 1 is excluded from graph because it is not a full pay
Pay # 26 is excluded because it includes more than a full pay

Table O-6
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department | FY 06 Actual | Year To Date | | Fiscal Year 2007 | | | |
|--|----------------------|--------------------------|--------------------|-------------------------------|-------------------------------|-----------------------------|---|
| | | Target Budget Plan | Actual | (Over) Under Target Budget | Original Adopted Budget | Current Target Budget | Current Projection (Over)/Under Adopt. Budget |
| Human Services: | | | | | | | |
| Admin. & Mgmt. | 3,748,158 | 3,715,675 | 3,625,990 | 89,685 | 3,849,167 | 3,849,167 | 0 |
| Contract Admin. & Prog. Eval. | 43,995 | 32,618 | 35,672 | (3,054) | 41,616 | 41,616 | 0 |
| Juvenile Justice | 97,956,074 | 93,630,572 | 91,796,334 | 1,834,238 | 104,312,436 | 95,681,711 | 8,630,725 |
| Children & Youth | 277,711,491 | 258,663,925 | 246,956,380 | 11,707,545 | 300,067,067 | 282,624,861 | 17,442,206 |
| Community Based Prevention | 88,457,885 | 95,094,723 | 97,982,945 | (2,888,222) | 108,006,314 | 115,314,066 | (7,307,752) |
| Total Human Services | 467,917,603 | 451,137,513 | 440,397,321 | 10,740,192 | 516,276,600 | 497,511,421 | 18,765,179 |
| Public Health: | | | | | | | |
| Ambulatory Health | 18,673,677 | 13,378,981 | 10,726,114 | 2,652,867 | 18,569,254 | 19,159,809 | (590,555) |
| Early Childhood, Youth & Women's Hlth. | 724,960 | 543,904 | 611,071 | (67,167) | 712,896 | 715,836 | (2,940) |
| Phila. Nursing Home | 33,981,369 | 39,378,704 | 37,362,848 | 2,015,856 | 39,378,704 | 38,782,570 | 596,134 |
| Environmental Prot. | 3,073,105 | 3,300,004 | 3,312,177 | (12,173) | 3,342,018 | 3,345,028 | (3,010) |
| Administration and Support Svcs | 1,467,773 | 1,458,835 | 1,345,721 | 113,114 | 1,808,679 | 1,809,089 | (410) |
| Medical Examiner's Office | 441,937 | 458,725 | 211,617 | 247,108 | 471,667 | 471,250 | 417 |
| Infectious Disease Control | 2,715,450 | 3,045,322 | 1,794,539 | 1,250,783 | 3,087,935 | 3,087,571 | 364 |
| Total Public Health | 61,078,271 | 61,564,475 | 55,364,087 | 6,200,388 | 67,371,153 | 67,371,153 | 0 |
| Public Property: | | | | | | | |
| SEPTA | 56,650,700 | 30,131,500 | 14,513,608 | 15,617,892 | 60,263,000 | 60,263,000 | 0 |
| Space Rentals | 14,402,336 | 15,329,160 | 14,881,183 | 447,977 | 15,484,000 | 15,329,160 | 154,840 |
| Telecommunications | 9,945,876 | 12,850,723 | 9,562,107 | 3,288,616 | 13,400,000 | 13,263,000 | 137,000 |
| Utilities | 33,299,186 | 30,620,000 | 30,616,530 | 3,470 | 30,620,000 | 32,633,904 | (2,013,904) |
| All Other | 23,344,953 | 21,119,705 | 18,774,769 | 2,344,936 | 24,120,096 | 29,481,308 | (5,361,212) |
| Total Public Property | 137,643,051 | 110,051,088 | 88,348,197 | 21,702,891 | 143,887,096 | 150,970,372 | (7,083,216) |
| Streets: | | | | | | | |
| General Support | 742,419 | 709,394 | 569,704 | 139,690 | 845,763 | 845,763 | 0 |
| Traffic Engineering | 39,795 | 32,488 | 15,811 | 16,677 | 156,528 | 56,528 | 100,000 |
| Sanitation | 46,037,337 | 47,769,215 | 49,058,060 | (1,288,845) | 49,518,081 | 48,234,661 | 1,283,420 |
| Street Lighting | 6,468,564 | 6,760,550 | 6,752,195 | 8,355 | 6,797,906 | 8,367,906 | (1,570,000) |
| Highways | 1,542,664 | 483,450 | 341,445 | 142,005 | 602,201 | 602,201 | 0 |
| Engineering Design & Surveying | 35,626 | 46,320 | 43,202 | 3,118 | 62,208 | 62,208 | 0 |
| Total Streets | 54,866,405 | 55,801,417 | 56,780,417 | (979,000) | 57,982,687 | 58,169,267 | (186,580) |
| All Other | 344,169,573 | 256,663,428 | 268,299,267 | (11,605,839) | 362,535,310 | 379,041,028 | (16,505,718) |
| Total Class 200 | 1,065,674,903 | 935,247,921 | 909,189,289 | 26,058,632 | 1,148,052,846 | 1,153,063,241 | (5,010,395) |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-7
QUARTERLY CITY MANAGERS REPORT
COMPARISON OF OBLIGATIONS - SEPTEMBER VS. DECEMBER YEAR END PROJECTION
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006

| DEPARTMENT | FULL YEAR PROJECTION | | | VARIANCE FROM TARGET BUDGET | | |
|--|----------------------|-------------|-------------|-----------------------------|----------|------------|
| | SEPTEMBER | DECEMBER | DIFFERENCE | SEPTEMBER | DECEMBER | DIFFERENCE |
| Art Museum Subsidy | 2,250,000 | 2,250,000 | 0 | 0 | 0 | 0 |
| Atwater Kent Museum | 270,000 | 270,000 | 0 | 0 | 0 | 0 |
| Auditing (City Controller's Office) | 8,150,345 | 8,150,345 | 0 | 0 | 0 | 0 |
| Board of Building Standards | 93,730 | 108,456 | 14,726 | 14,726 | 0 | (14,726) |
| Board of L & I Review | 212,569 | 217,085 | 4,516 | 4,516 | 0 | (4,516) |
| Board of Revision of Taxes | 9,594,239 | 9,594,239 | 0 | 0 | 0 | 0 |
| Camp William Penn | 283,040 | 316,097 | 33,057 | 0 | 0 | 0 |
| Capital Program Office | 1,898,619 | 1,898,619 | 0 | 0 | 0 | 0 |
| City Commissioners (Election Board) | 8,126,115 | 8,748,098 | 621,983 | 0 | 0 | 0 |
| City Council | 14,790,246 | 44,690,246 | 29,900,000 | 0 | 0 | 0 |
| City Planning Commission | 3,371,974 | 3,320,171 | (51,803) | (51,803) | 0 | 51,803 |
| City Rep. / Commerce | 10,089,042 | 10,089,042 | 0 | 0 | 0 | 0 |
| Commerce-Economic Stimulus | 6,000,000 | 6,000,000 | 0 | 0 | 0 | 0 |
| City Treasurer | 760,551 | 760,551 | 0 | 56,100 | 0 | (56,100) |
| Civic Center | 0 | 0 | 0 | 0 | 0 | 0 |
| Civil Service Commission | 163,723 | 163,723 | 0 | 0 | 0 | 0 |
| Clerk of Quarter Sessions | 4,805,293 | 4,805,293 | 0 | 0 | 0 | 0 |
| Community College Subsidy | 23,467,924 | 23,467,924 | 0 | 0 | 0 | 0 |
| Convention Center Subsidy | 31,199,538 | 31,199,538 | 0 | 0 | 0 | 0 |
| District Attorney | 30,646,035 | 30,579,437 | (66,598) | 0 | 0 | 0 |
| Fairmount Park | 12,911,399 | 13,901,166 | 989,767 | (157,989) | 0 | 157,989 |
| Finance | 19,441,637 | 19,637,737 | 196,100 | 0 | 0 | 0 |
| Finance - Contribution to School District | 35,000,000 | 35,000,000 | 0 | 0 | 0 | 0 |
| Finance - Employee Benefits | 864,479,338 | 879,979,338 | 15,500,000 | 0 | 0 | 0 |
| Employee Disability | 43,947,710 | 52,447,710 | 8,500,000 | 0 | 0 | 0 |
| FICA | 62,288,940 | 64,288,940 | 2,000,000 | 0 | 0 | 0 |
| Flex Cash Payments | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 |
| Group Legal | 4,373,564 | 4,373,564 | 0 | 0 | 0 | 0 |
| Group Life Insurance | 7,193,105 | 7,193,105 | 0 | 0 | 0 | 0 |
| Health / Medical | 323,921,410 | 328,921,410 | 5,000,000 | 0 | 0 | 0 |
| Pension (Minimum Municipal Obligation) | 344,459,000 | 344,459,000 | 0 | 0 | 0 | 0 |
| Pension Obligation Bonds | 74,670,321 | 74,670,321 | 0 | 0 | 0 | 0 |
| Tool Allowance | 100,000 | 100,000 | 0 | 0 | 0 | 0 |
| Unemployment Compensation | 2,525,288 | 2,525,288 | 0 | 0 | 0 | 0 |
| Finance - PGW Rental Reimbursement | 18,000,000 | 18,000,000 | 0 | 0 | 0 | 0 |
| Fire | 182,330,342 | 188,690,342 | 6,360,000 | (1,619,196) | 0 | 1,619,196 |
| First Judicial District | 111,142,641 | 112,954,881 | 1,812,240 | 0 | 0 | 0 |
| Common Pleas Court | 75,829,400 | 77,641,640 | 1,812,240 | 0 | 0 | 0 |
| Municipal Court | 7,995,340 | 7,995,340 | 0 | 0 | 0 | 0 |
| Office of the Exec. Administrator | 21,770,520 | 21,770,520 | 0 | 0 | 0 | 0 |
| Traffic Court | 5,547,381 | 5,547,381 | 0 | 0 | 0 | 0 |
| Fleet Management | 43,073,836 | 46,073,836 | 3,000,000 | 0 | 0 | 0 |
| Fleet Management - Vehicle Purchases | 12,100,000 | 12,600,000 | 500,000 | 0 | 0 | 0 |
| Free Library | 39,054,082 | 39,383,559 | 329,477 | 0 | 0 | 0 |
| Historical Commission | 321,743 | 321,743 | 0 | 0 | 0 | 0 |
| Hero Award | 25,000 | 25,000 | 0 | 0 | 0 | 0 |
| Human Relations Commission | 2,156,825 | 2,156,825 | 0 | 0 | 0 | 0 |
| Human Services | 589,692,493 | 592,460,167 | 2,767,674 | 0 | 0 | 0 |
| Administration & Management | 13,423,802 | 13,469,475 | 45,673 | 0 | 0 | 0 |
| Contract Administration & Program Evaluation | 2,736,453 | 2,781,688 | 45,235 | 0 | 0 | 0 |
| Juvenile Justice Services | 114,102,403 | 114,102,403 | 0 | 0 | 0 | 0 |
| Children & Youth (Child Welfare) | 345,338,443 | 341,937,774 | (3,400,669) | 0 | 0 | 0 |
| Community Based Prevention Services | 114,091,392 | 120,168,827 | 6,077,435 | 0 | 0 | 0 |

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TABLE O-7
QUARTERLY CITY MANAGERS REPORT
COMPARISON OF OBLIGATIONS - SEPTEMBER VS. DECEMBER YEAR END PROJECTION
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006

| DEPARTMENT | FULL YEAR PROJECTION | | | VARIANCE FROM TARGET BUDGET | | |
|--|----------------------|----------------------|-------------------|-----------------------------|----------|-------------------|
| | SEPTEMBER | DECEMBER | DIFFERENCE | SEPTEMBER | DECEMBER | DIFFERENCE |
| Indemnities | 26,109,358 | 26,109,358 | 0 | (2,000,000) | 0 | 2,000,000 |
| Information Services, Mayor's Office of | 13,440,328 | 14,115,328 | 675,000 | (469,437) | 0 | 469,437 |
| Labor Relations | 586,265 | 586,265 | 0 | 0 | 0 | 0 |
| Law | 14,904,266 | 15,021,011 | 116,745 | 0 | 0 | 0 |
| Legal Services incl. Defender Association | 35,268,833 | 35,401,003 | 132,170 | 0 | 0 | 0 |
| Licenses & Inspections | 20,604,923 | 20,604,923 | 0 | 0 | 0 | 0 |
| Licenses & Inspections - Demolitions | 8,000,000 | 8,000,000 | 0 | 0 | 0 | 0 |
| Managing Director (MDO) | 12,873,602 | 13,873,602 | 1,000,000 | 0 | 0 | 0 |
| Mayor | 4,879,813 | 5,229,813 | 350,000 | 0 | 0 | 0 |
| Mayor's Office of Community Svcs. | 0 | 0 | 0 | 0 | 0 | 0 |
| Mayor - Scholarships | 200,000 | 200,000 | 0 | 0 | 0 | 0 |
| Mural Arts Program | 856,746 | 856,746 | 0 | 0 | 0 | 0 |
| Off. Of Behavioral Health/Mental Retard. Svcs. | 14,229,661 | 14,229,661 | 0 | 0 | 0 | 0 |
| Office of Housing and Comm. Development | 1,387,256 | 5,702,471 | 4,315,215 | 0 | 0 | 0 |
| Office of Emergency Shelter & Services | 33,537,040 | 33,763,135 | 226,095 | (4,056,035) | 0 | 4,056,035 |
| Personnel | 4,960,040 | 4,960,040 | 0 | 0 | 0 | 0 |
| Police | 493,497,141 | 495,894,428 | 2,397,287 | 0 | 0 | 0 |
| Prisons | 206,058,820 | 206,733,820 | 675,000 | (6,290,168) | 0 | 6,290,168 |
| Procurement | 5,256,669 | 5,288,409 | 31,740 | 31,740 | 0 | (31,740) |
| Public Health | 113,852,745 | 114,352,744 | 499,999 | 486,634 | 0 | (486,634) |
| <i>Ambulatory Health Services</i> | 44,716,872 | 44,716,883 | 11 | (441,255) | 0 | 441,255 |
| <i>Early Childhood, Youth & Women's Health</i> | 2,620,844 | 2,620,844 | 0 | 101,976 | 0 | (101,976) |
| <i>Phila. Nursing Home</i> | 39,480,032 | 39,980,031 | 499,999 | 599,532 | 0 | (599,532) |
| <i>Environmental Protection Services</i> | 8,948,905 | 8,948,905 | 0 | 44,835 | 0 | (44,835) |
| <i>Administration and Support Svcs</i> | 8,369,698 | 8,369,688 | (10) | 20,092 | 0 | (20,092) |
| <i>Medical Examiner's Office</i> | 3,740,096 | 3,740,096 | 0 | 14,442 | 0 | (14,442) |
| <i>Infectious Disease Control</i> | 5,976,298 | 5,976,297 | (1) | 147,012 | 0 | (147,012) |
| Public Property | 54,524,993 | 60,124,993 | 5,600,000 | (2,042,004) | 0 | 2,042,004 |
| Public Property - SEPTA Subsidy | 60,263,000 | 60,263,000 | 0 | 0 | 0 | 0 |
| Public Property - Space Rentals | 15,465,692 | 15,329,160 | (136,532) | (136,532) | 0 | 136,532 |
| Public Property - Telecommunications | 13,563,000 | 13,563,000 | 0 | 0 | 0 | 0 |
| Public Property - Utilities | 32,633,904 | 32,633,904 | 0 | (2,013,904) | 0 | 2,013,904 |
| Records | 8,054,853 | 8,054,853 | 0 | 0 | 0 | 0 |
| Recreation | 36,318,738 | 37,390,255 | 1,071,517 | 0 | 0 | 0 |
| Refunds | 450,000 | 450,000 | 0 | 0 | 0 | 0 |
| Register of Wills | 3,456,663 | 3,456,663 | 0 | 0 | 0 | 0 |
| Revenue | 17,239,756 | 17,525,215 | 285,459 | 285,459 | 0 | (285,459) |
| Sheriff | 14,715,071 | 14,715,071 | 0 | (1,119,589) | 0 | 1,119,589 |
| Sinking Fund (Debt Service) | 191,806,367 | 191,806,367 | 0 | 0 | 0 | 0 |
| Streets | 34,828,394 | 34,803,394 | (25,000) | (1,133,746) | 0 | 1,133,746 |
| <i>Engineering Design & Surveying</i> | 5,626,615 | 5,578,234 | (48,381) | 144,291 | 0 | (144,291) |
| <i>General Support</i> | 5,105,936 | 5,081,393 | (24,543) | 241,157 | 0 | (241,157) |
| <i>Highways</i> | 11,700,396 | 11,762,510 | 62,114 | (1,239,175) | 0 | 1,239,175 |
| <i>Street Lighting</i> | 9,645,728 | 9,642,349 | (3,379) | (580,464) | 0 | 580,464 |
| <i>Traffic Engineering</i> | 2,749,719 | 2,738,908 | (10,811) | 300,445 | 0 | (300,445) |
| Streets - Sanitation | 94,170,511 | 94,444,486 | 273,975 | 273,975 | 0 | (273,975) |
| Witness Fees | 171,518 | 171,518 | 0 | 0 | 0 | 0 |
| Zoning Board of Adjustment | 443,111 | 444,759 | 1,648 | 1,648 | 0 | (1,648) |
| TOTAL GENERAL FUND | 3,674,511,396 | 3,753,912,853 | 79,401,457 | (19,935,605) | 0 | 19,935,605 |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

**DEPARTMENTAL FULL-TIME
POSITIONS SUMMARY**

TABLE P.1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department | FY 04 Yr. End Actual | FY 05 Yr. End Actual | FY 06 Yr. End Actual | YEAR TO DATE | | FISCAL YEAR 2007 | | YEAR END | | Projection | |
|---|----------------------------|----------------------------|----------------------------|--------------|----------------------------|--------------------|--------------------|----------|---------------|-------------------------|---------------|
| | | | | Month End | | Target Budget Plan | | Year End | | Departmental Projection | |
| | | | | Actual | (Over) Under Target Budget | Actual | Target Budget Plan | Actual | Target Budget | Actual | Target Budget |
| Atwater Kent Museum | 6 | 123 | 125 | 5 | 126 | 139 | 128 | 11 | 139 | 139 | 0 |
| Auditing | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 0 |
| Board of Building Standards | 3 | 3 | 2 | 2 | 3 | 3 | 0 | 3 | 3 | 3 | 0 |
| Bd. of L. & I. Review | 139 | 130 | 134 | 144 | 134 | 134 | 10 | 144 | 144 | 144 | 0 |
| Bd. of Revision of Taxes | 4 | 4 | 3 | 3 | 3 | 3 | 0 | 4 | 4 | 4 | 0 |
| Camp William Penn | 21 | 13 | 14 | 14 | 14 | 13 | 1 | 14 | 14 | 14 | 0 |
| Capital Program Office, Mayor-City Commissioners (Election Board) | 86 | 90 | 93 | 91 | 90 | 90 | 1 | 91 | 91 | 91 | 0 |
| City Council | 199 | 195 | 180 | 195 | 185 | 185 | 10 | 195 | 195 | 195 | 0 |
| City Planning Commission | 53 | 49 | 45 | 49 | 46 | 46 | 3 | 49 | 49 | 49 | 0 |
| City Rep. / Commerce | 21 | 17 | 12 | 15 | 15 | 15 | 0 | 19 | 19 | 19 | 0 |
| City Treasurer | 12 | 10 | 11 | 12 | 11 | 11 | 1 | 13 | 13 | 13 | 0 |
| Civic Center | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civil Service Commission | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 2 | 0 |
| Clerk of Quarter Sessions | 118 | 110 | 113 | 121 | 113 | 113 | 8 | 121 | 121 | 121 | 0 |
| District Attorney - Total Civilian Uniformed | 440 | 434 | 424 | 438 | 430 | 430 | 8 | 442 | 442 | 442 | 0 |
| Fairmount Park | 424 | 419 | 411 | 424 | 419 | 419 | 5 | 425 | 425 | 425 | 0 |
| Finance | 200 | 182 | 157 | 169 | 160 | 160 | 9 | 169 | 169 | 169 | 0 |
| Fire | 148 | 152 | 164 | 166 | 157 | 157 | 9 | 175 | 175 | 175 | 0 |
| First Judicial District | 2,330 | 2,251 | 2,270 | 2,317 | 2,297 | 2,297 | 20 | 2,428 | 2,428 | 2,428 | 0 |
| Common Pleas Court | 112 | 712 | 701 | 704 | 95 | 95 | 9 | 113 | 113 | 113 | 0 |
| Municipal Court | 2,218 | 2,139 | 2,169 | 2,213 | 2,202 | 2,202 | 11 | 2,315 | 2,315 | 2,315 | 0 |
| Court Administrator | 2,039 | 2,004 | 1,936 | 1,965 | 1,951 | 1,951 | 14 | 1,965 | 1,965 | 1,965 | 0 |
| Traffic Court | 1,474 | 1,446 | 1,397 | 1,421 | 1,401 | 1,401 | 20 | 1,421 | 1,421 | 1,421 | 0 |
| Fleet Management | 186 | 189 | 184 | 185 | 182 | 182 | 3 | 185 | 185 | 185 | 0 |
| Historical Commission | 262 | 254 | 253 | 257 | 246 | 246 | 5 | 251 | 251 | 251 | 0 |
| Human Relations Commission | 117 | 115 | 102 | 108 | 122 | 122 | (14) | 108 | 108 | 108 | 0 |
| Human Services | 344 | 313 | 313 | 331 | 308 | 308 | 23 | 322 | 322 | 322 | 0 |
| Administration & Management | 669 | 640 | 732 | 738 | 740 | 740 | (2) | 739 | 739 | 739 | 0 |
| Contract Admin. and Program Evaluation | 5 | 6 | 5 | 6 | 5 | 5 | 1 | 6 | 6 | 6 | 0 |
| Juvenile Justice Services | 364 | 350 | 341 | 351 | 341 | 341 | 10 | 355 | 347 | 355 | 0 |
| Riverview Home Children & Youth (Child Welfare) | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Based Prevention Services | 1,067 | 1,093 | 1,059 | 1,067 | 1,076 | 1,076 | (9) | 1,054 | 1,054 | 1,054 | (53) |
| Information Services, Mayor's Office of Labor Relations, Mayor's Office of Law Licenses & Inspections | 63 | 0 | 60 | 97 | 92 | 92 | (7) | 94 | 94 | 94 | (18) |
| Managing Director | 50 | 44 | 42 | 44 | 45 | 45 | (1) | 46 | 45 | 51 | (6) |
| Mayor's Office of Community Services | 191 | 177 | 175 | 186 | 177 | 177 | 9 | 197 | 197 | 199 | (2) |
| Mural Arts Program | 21 | 17 | 21 | 16 | 14 | 14 | 2 | 16 | 16 | 16 | 0 |
| Off. of Behavioral Hlth/Mental Retard. Svcs. | 0 | 43 | 36 | 37 | 36 | 36 | 1 | 38 | 37 | 37 | 1 |
| Office of Supportive Housing | 69 | 133 | 131 | 145 | 130 | 130 | 15 | 137 | 136 | 139 | (3) |

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P - 1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2006

| Department | FY 04 Yr. End Actual | FY 05 Yr. End Actual | FY 06 Yr. End Actual | YEAR TO DATE | | | | FISCAL YEAR 2007 | | | |
|--|----------------------------|----------------------------|----------------------------|-----------------------|---------------|-------------------------------|---------------|-------------------|---------------|------------------------------|---------------|
| | | | | Month End | | Target Budget Plan | Actual | Year End | | Authorized Positions Plan | Target Budget |
| | | | | Target Budget Plan | Actual | (Over) Under Target Budget | Actual | Adopted Budget | Target Budget | Departmental Projection | Target Budget |
| Office of Housing & Community Develop. | 6 | 5 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Personnel | 80 | 76 | 70 | 75 | 70 | 5 | 75 | 78 | 74 | 1 | 4 |
| Police | 7,671 | 7,368 | 7,287 | 7,428 | 7,335 | 93 | 7,408 | 7,508 | (100) | (100) | (100) |
| Civilian Uniformed | 909 | 856 | 824 | 857 | 825 | 32 | 6,524 | 6,624 | 0 | 0 | 0 |
| Prisons | 6,762 | 6,512 | 6,463 | 6,571 | 6,510 | 61 | 884 | 884 | 0 | 0 | 0 |
| Procurement | 2,007 | 2,152 | 2,225 | 2,291 | 2,230 | 61 | 2,300 | 2,423 | 2,423 | (123) | 0 |
| Public Health | 68 | 58 | 59 | 60 | 56 | 4 | 64 | 64 | 64 | 0 | 0 |
| Ambulatory Health Svcs./Health Centers) | 754 | 671 | 622 | 747 | 647 | 100 | 748 | 753 | 730 | 18 | 23 |
| Early Childhood, Youth, & Women's Health | 326 | 320 | 315 | 383 | 319 | 64 | 395 | 383 | 365 | 30 | 18 |
| Phil. Nursing Home | 47 | 41 | 25 | 31 | 28 | 3 | 31 | 31 | 31 | 0 | 0 |
| Environmental Protection Services | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 1 | 1 | 0 | 0 |
| Administration and Support Services | 107 | 98 | 90 | 109 | 92 | 17 | 108 | 113 | 109 | (1) | 4 |
| Behavioral Health /Mental Retardation | 112 | 110 | 101 | 108 | 109 | (1) | 103 | 109 | 108 | (5) | 1 |
| Medical Examiner's Office | 58 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Aids Activities Coordinating Office | 46 | 46 | 41 | 53 | 44 | 9 | 48 | 53 | 53 | (5) | 0 |
| Infectious Disease Control | 25 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Property | 32 | 31 | 49 | 62 | 54 | 8 | 62 | 63 | 63 | (1) | 0 |
| Records | 190 | 168 | 158 | 192 | 180 | 12 | 193 | 195 | 195 | (2) | 0 |
| Recreation | 77 | 75 | 75 | 77 | 73 | 4 | 77 | 77 | 76 | 1 | 1 |
| Register of Wills | 532 | 480 | 468 | 508 | 471 | 37 | 517 | 517 | 517 | 0 | 0 |
| Revenue | 66 | 66 | 65 | 70 | 69 | 1 | 70 | 70 | 70 | 0 | 0 |
| Sheriff | 254 | 267 | 247 | 274 | 251 | 23 | 274 | 274 | 267 | 7 | 7 |
| Streets | 261 | 247 | 243 | 263 | 247 | 16 | 247 | 263 | 263 | (16) | 0 |
| Engineering Design & Surveying | 599 | 564 | 586 | 596 | 594 | 62 | 648 | 625 | 625 | 23 | 0 |
| General Support | 112 | 98 | 93 | 105 | 98 | 7 | 104 | 103 | 103 | 1 | 0 |
| Highways | 91 | 84 | 77 | 85 | 76 | 9 | 85 | 85 | 85 | 0 | 0 |
| Street Lighting | 278 | 268 | 314 | 348 | 314 | 34 | 342 | 320 | 320 | 22 | 0 |
| Traffic Engineering | 20 | 19 | 19 | 22 | 21 | 1 | 21 | 21 | 21 | 0 | 0 |
| Streets - Sanitation | 98 | 95 | 83 | 96 | 85 | 11 | 96 | 96 | 96 | 0 | 0 |
| Tax Reform Commission | 1,351 | 1,249 | 1,263 | 1,231 | 1,197 | 34 | 1,291 | 1,277 | 1,277 | 14 | 0 |
| Zoning Board of Adjustment | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL GENERAL FUND | 6 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 0 |
| | 23,721 | 22,889 | 22,832 | 23,588 | 22,950 | 638 | 23,768 | 23,891 | 24,028 | (260) | (137) |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

**DEPARTMENTAL LEAVE
USAGE ANALYSIS**

TABLE L-1
QUARTERLY CITY MANAGERS REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING DECEMBER 31, 2006

| Agency | Fiscal Year 2006 | | Fiscal Year 2007 | | Agency Explanation for FY07 Leave Usage Experience |
|---|------------------|------------------------------|------------------------------|------------------------------------|---|
| | Full Year Usage | Usage Through Second Quarter | Usage Through Second Quarter | Annualized Leave Days Per Employee | |
| OSH | 17.5% | 16.3% | 26.7% | 66 | Sick leave (10.25%) ranked first among reporting agencies. |
| Streets -- Excluding Sanitation | 14.2% | 17.6% | 24.6% | 61 | Vacation leave (14.1%) ranked first among reporting agencies. |
| Revenue | 21.7% | 21.0% | 21.2% | 53 | Sick leave (8.55%) ranked sixth among reporting agencies. |
| City Planning Commission | 19.7% | 24.6% | 20.8% | 52 | Other leave (8.3%) ranked first among reporting agencies. |
| Mayor's Office | 14.1% | 18.1% | 20.7% | 52 | Sick leave (8.62%) ranked fifth among reporting agencies. |
| Records | 16.5% | 17.7% | 19.9% | 49 | Sick leave (9.1%) ranked fourth among reporting agencies. |
| Free Library | 17.2% | 18.7% | 19.8% | 49 | Other leave (4.1%) ranked tenth among reporting agencies. |
| Licenses and Inspections | 18.2% | 19.4% | 19.3% | 48 | Sick leave (6.61%) ranked eleventh among reporting agencies. |
| Capital Program Office | 17.0% | 12.5% | 18.8% | 47 | Vacation leave (10.2%) ranked eighth among reporting agencies. |
| Office of Behavioral Health and Mental Retardation Services | 20.8% | 17.9% | 18.5% | 46 | Other leave (5.7%) ranked sixth among reporting agencies. |
| Water Revenue | 17.7% | 15.9% | 18.4% | 46 | Sick leave (7.64%) ranked seventh among reporting agencies. |
| Commission on Human Relations | 17.9% | 25.7% | 18.2% | 45 | Vacation leave (8.9%) ranked eleventh among reporting agencies. |
| Fleet Management | 20.1% | 20.6% | 18.2% | 45 | Sick leave (6.21%) ranked twelfth among reporting agencies. |
| Fairmount Park Commission | 18.4% | 18.5% | 18.1% | 45 | Vacation leave (9.4%) ranked ninth among reporting agencies. |
| Public Property | 17.3% | 16.3% | 18.1% | 45 | Sick leave (5.48%) ranked eighteenth among reporting agencies. |
| Zoning Board of Adjustment | 22.7% | 18.7% | 17.8% | 44 | Vacation leave (12.0%) ranked third among reporting agencies. |
| Streets -- Sanitation | 14.1% | 15.8% | 17.2% | 43 | Sick leave (5.98%) ranked thirteenth among reporting agencies. |
| Procurement | 16.0% | 15.7% | 16.9% | 42 | |
| Water | 16.0% | 18.3% | 16.9% | 42 | |
| MEDIAN | 15.8% | 17.8% | 16.8% | 42 | |
| Office of Labor Relations | 9.3% | 12.6% | 16.8% | 42 | |
| Prisons | 17.2% | 19.1% | 16.8% | 42 | |
| Aviation | 14.5% | 18.4% | 16.7% | 42 | |
| Finance | 10.4% | 15.3% | 16.7% | 41 | |
| Mayor's Office of Information Services | 16.3% | 18.1% | 16.6% | 41 | |
| Board of Revision of Taxes | 14.4% | 14.4% | 16.6% | 41 | |
| Law | 12.7% | 16.7% | 16.2% | 40 | |
| Recreation | 17.3% | 17.9% | 16.2% | 40 | |
| Public Health | 15.4% | 16.3% | 15.9% | 39 | |
| Personnel and Civil Service Commission | 15.6% | 17.6% | 15.6% | 39 | |
| City Commissioners | 15.3% | 16.8% | 15.6% | 39 | |
| Sheriff's Office | 18.0% | 18.6% | 15.5% | 39 | |
| Human Services | 14.5% | 17.9% | 15.3% | 38 | |
| L&I Review Board | 19.5% | 34.4% | 14.4% | 36 | |
| Managing Director's Office | 9.8% | 15.2% | 13.9% | 35 | |
| City Representative/Director of Commerce | 9.4% | 17.5% | 12.8% | 32 | |
| Fire | 11.9% | 13.7% | 12.5% | 31 | |
| City Treasurer | 12.5% | 17.5% | 12.0% | 30 | |
| Register of Wills | 14.0% | 11.5% | 11.7% | 29 | |
| Historical Commission | 10.9% | 14.8% | 9.6% | 24 | |
| Board of Building Standards | 10.1% | 26.2% | 6.6% | 16 | |
| Police -- Civilian | 14.8% | 18.4% | n/a | n/a | |
| Police -- Uniformed | 12.1% | 18.0% | n/a | n/a | |

The total leave usage percent is calculated by taking the numbers of days of total leave usage reported by a department and dividing it by the total number of days available worked in the period. Departments with usage of at least 17 percent are given the opportunity to describe any extenuating circumstances causing the high leave usage.

TABLE L-2
QUARTERLY CITY MANAGERS REPORT
SICK LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING DECEMBER 31, 2006

| Agency | Fiscal Year 2006 | | Fiscal Year 2007 | | Agency Explanation for FY07 Leave Usage Experience |
|---|------------------|------------------------------|------------------------------|------------------------------------|---|
| | Full Year Usage | Usage Through Second Quarter | Usage Through Second Quarter | Annualized Leave Days Per Employee | |
| OSH | 6.4% | 4.9% | 8.7% | 22 | OSH had long term sick leave totaling 251 days. If that leave were excluded, the sick leave usage rate would have been 7.0%. |
| Mayor's Office | 5.7% | 6.2% | 8.0% | 20 | The Mayor's Office had long term sick leave totaling 94 days. If that leave were excluded, the sick leave usage rate would have been 6.4%. |
| Revenue | 8.8% | 6.6% | 7.9% | 20 | Revenue had long term sick leave totaling 416 days. If that leave were excluded, the sick leave usage rate would have been 6.5%. |
| Streets -- Excluding Sanitation | 5.3% | 5.1% | 7.7% | 19 | Streets - Excluding Sanitation had long term sick leave totaling 646 days. If that leave were excluded, the sick leave usage rate would have been 6.8%. |
| Streets – Sanitation | 6.3% | 6.4% | 7.0% | 17 | The Division had long term sick leave totaling 2,117 days. If that leave were excluded, the sick leave usage rate would have been 5.6%. |
| Water Revenue | 6.7% | 6.5% | 6.9% | 17 | Water Revenue had long term sick leave totaling 479 days. If that leave were excluded, the sick leave usage rate would have been 5.2%. |
| Records | 5.1% | 5.0% | 6.9% | 17 | The Records Department had long term sick leave totaling 201 days. If that leave were excluded, the sick leave usage rate would have been 4.6%. |
| Prisons | 6.2% | 5.5% | 6.2% | 15 | Prisons had long term sick leave totaling 3,230 days. If that leave were excluded, the sick leave usage rate would have been 5.0%. |
| Aviation | 5.5% | 5.2% | 6.0% | 15 | Aviation had long term sick leave totaling 636 days. If that leave were excluded, the sick leave usage rate would have been 5.3%. |
| Licenses and Inspections | 6.6% | 4.3% | 6.0% | 15 | L&I had long term sick leave totaling 726 days. If that leave were excluded, the sick leave usage rate would have been 4.4%. |
| Free Library | 5.6% | 4.8% | 5.8% | 14 | The Free Library had long term sick leave totaling 1,078 days. If that leave were excluded, the sick leave usage rate would have been 4.6%. |
| Fleet Management | 7.3% | 5.7% | 5.5% | 14 | Fleet Management had long term sick leave totaling 212 days. If that leave were excluded, the sick leave usage rate would have been 5.0%. |
| Public Property | 5.9% | 4.2% | 5.4% | 13 | Public Property had long term sick leave totaling 146 days. If that leave were excluded, the sick leave usage rate would have been 4.7%. |
| Office of Behavioral Health and Mental Retardation Services | 4.9% | 4.0% | 5.4% | 13 | Public Property had long term sick leave totaling 39 days. If that leave were excluded, the sick leave usage rate would have been 4.9%. |
| MEDIAN | 5.0% | 4.6% | 5.0% | 12 | |
| Water | 5.6% | 5.0% | 5.4% | 13 | The Water Department had long term sick leave totaling 2,089 days. If that leave were excluded, the sick leave usage rate would have been 4.4%. |
| Capital Program Office | 6.2% | 3.9% | 5.1% | 13 | Capital Program Office had long term sick leave totaling 163 days. If that leave were excluded, the sick leave usage rate would have been 3.3%. |
| Law | 4.5% | 4.4% | 5.0% | 12 | |
| Fairmount Park Commission | 6.3% | 6.4% | 5.0% | 12 | |
| Human Services | 4.5% | 5.1% | 4.9% | 12 | |
| Office of Labor Relations | 1.2% | 1.1% | 4.9% | 12 | |
| Finance | 3.4% | 4.4% | 4.8% | 12 | |
| Procurement | 6.5% | 4.4% | 4.8% | 12 | |
| Public Health | 5.0% | 3.0% | 4.7% | 12 | |
| Sheriff's Office | 4.8% | 4.6% | 4.7% | 12 | |
| City Commissioners | 4.9% | 4.6% | 4.6% | 12 | |
| Personnel and Civil Service Commission | 4.8% | 4.4% | 4.6% | 11 | |
| Commission on Human Relations | 5.9% | 5.8% | 4.6% | 11 | |
| Board of Revision of Taxes | 4.5% | 3.4% | 4.4% | 11 | |
| Recreation | 4.8% | 4.4% | 4.1% | 10 | |
| Managing Director's Office | 2.9% | 4.6% | 3.8% | 9 | |
| Fire | 3.6% | 4.0% | 3.7% | 9 | |
| Register of Wills | 4.8% | 2.8% | 3.6% | 9 | |
| City Planning Commission | 4.4% | 4.3% | 3.5% | 9 | |
| Mayor's Office of Information Services | 4.4% | 3.9% | 3.1% | 8 | |
| Zoning Board of Adjustment | 14.1% | 5.7% | 3.1% | 8 | |
| Historical Commission | 1.2% | 2.3% | 2.9% | 7 | |
| City Representative/Director of Commerce | 3.2% | 2.5% | 2.8% | 7 | |
| L&I Review Board | 6.8% | 4.8% | 2.8% | 7 | |
| City Treasurer | 4.9% | 6.0% | 2.7% | 7 | |
| Board of Building Standards | 2.6% | 1.5% | 0.5% | 1 | |
| Police – Civilian | 5.7% | 5.1% | n/a | n/a | |
| Police – Uniformed | 3.5% | 3.7% | n/a | n/a | |

The sick leave usage is calculated by taking the numbers of days of sick leave usage reported by a department and dividing it by the total number of days available to be in the period. Departments with usage of at least 5 percent are given the opportunity to describe any extenuating circumstances causing the high sick leave usage. "Lor sick leave usage is defined as an employee using at least 10 consecutive days of sick leave.

TABLE L-3
QUARTERLY CITY MANAGERS REPORT
INJURED ON DUTY - NO DUTY STATUS DAYS LOST ANALYSIS
FOR THE PERIOD ENDING DECEMBER 31, 2006

| Agency | IOD -- No Duty Status | | IOD Plus Sick Leave | | IOD Plus Total Leave | |
|---|---|-----------------|----------------------------------|-----------------|----------------------------------|-----------------|
| | Percent of Days Lost Through the Second Quarter | Annualized Days | Usage Through the Second Quarter | Annualized Days | Usage Through the Second Quarter | Annualized Days |
| Managing Director's Office | 22.6% | 56 | 25.5% | 64 | 36.8% | 92 |
| City Representative/Director of Commerce | 13.1% | 33 | 16.6% | 41 | 31.8% | 79 |
| OSH | 0.0% | 0 | 7.5% | 19 | 22.9% | 57 |
| Free Library | 0.0% | 0 | 6.3% | 16 | 22.1% | 55 |
| Licenses and Inspections | 0.2% | 1 | 5.6% | 14 | 20.9% | 52 |
| L & I Review Board | 1.5% | 4 | 4.1% | 10 | 20.5% | 51 |
| Streets -- Total | 0.6% | 2 | 7.9% | 20 | 20.1% | 50 |
| Sheriff's Office | 0.3% | 1 | 6.3% | 16 | 19.5% | 49 |
| Revenue | 0.0% | 0 | 6.3% | 16 | 19.5% | 49 |
| Commission on Human Relations | 0.0% | 0 | 4.6% | 11 | 19.4% | 48 |
| City Planning Commission | 0.0% | 0 | 2.8% | 7 | 18.8% | 47 |
| Fleet Management | 0.0% | 0 | 4.9% | 12 | 18.5% | 46 |
| Records | 0.0% | 0 | 4.4% | 11 | 18.5% | 46 |
| Fairmount Park Commission | 0.0% | 0 | 4.0% | 10 | 18.4% | 46 |
| Water | 0.3% | 1 | 5.5% | 14 | 18.4% | 46 |
| Finance | 0.0% | 0 | 4.8% | 12 | 18.1% | 45 |
| Office of Labor Relations | 0.0% | 0 | 5.5% | 14 | 18.1% | 45 |
| Mayor's Office | 0.0% | 0 | 7.4% | 18 | 18.1% | 45 |
| Public Health | 0.0% | 0 | 5.0% | 13 | 18.1% | 45 |
| Office of Behavioral Health and Mental Retardation Services | 0.0% | 0 | 4.2% | 10 | 18.0% | 45 |
| Prisons | 0.2% | 1 | 5.4% | 14 | 17.9% | 45 |
| Water Revenue | 0.0% | 0 | 5.1% | 13 | 17.7% | 44 |
| Recreation | 0.1% | 0 | 4.2% | 10 | 17.5% | 44 |
| Procurement | 0.0% | 0 | 5.1% | 13 | 17.5% | 44 |
| Public Property | 0.0% | 0 | 4.7% | 12 | 17.5% | 44 |
| Board of Revision of Taxes | 0.0% | 0 | 4.2% | 11 | 17.3% | 43 |
| Capital Program Office | 0.0% | 0 | 4.5% | 11 | 17.3% | 43 |
| Personnel and Civil Service Commission | 0.0% | 0 | 5.0% | 12 | 17.2% | 43 |
| Mayor's Office of Information Services | 0.0% | 0 | 2.6% | 7 | 16.8% | 42 |
| Human Services | 0.1% | 0 | 4.8% | 12 | 16.3% | 40 |
| Register of Wills | 0.0% | 0 | 3.7% | 9 | 16.1% | 40 |
| City Commissioners | 0.0% | 0 | 3.9% | 10 | 15.7% | 39 |
| Historical Commission | 0.0% | 0 | 3.6% | 9 | 15.2% | 38 |
| City Treasurer | 0.0% | 0 | 2.8% | 7 | 13.6% | 34 |
| Fire | 0.4% | 1 | 3.9% | 10 | 13.1% | 33 |
| Board of Building Standards | 0.0% | 0 | 0.8% | 2 | 12.3% | 31 |
| Law | 0.0% | 0 | 3.0% | 7 | 12.2% | 30 |
| Zoning Board of Adjustment | 0.0% | 0 | 0.4% | 1 | 2.0% | 5 |
| Police -- Total | 3.4% | 8 | n/a | n/a | n/a | n/a |

Departments are ranked by the percent of days available to be worked that are lost because workers are on Injured on Duty (IOD) -- no duty status.

This analysis is based on information contained in a report prepared by the Risk Management Division of the Finance Department. Risk Management's report on IOD provides numbers for entire departments. As a result, while the Sick and Total Leave reports divide Police into Uniformed and Civilian, and Streets into Sanitation and All Except Sanitation, the IOD report contains information on the entire departments.

Days lost and leave usage percentages are calculated by taking the number of days lost or used and dividing it by the total number of days available to be worked in the period. Leave usage numbers are taken from departmental reports and IOD days lost is taken from reports generated by the Division of Risk Management.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

**DEPARTMENTAL SERVICE
DELIVERY REPORT**

QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2006

| Department | Measurement | FISCAL YEAR 2007 | | | | | | Projected Change From FY06 | | |
|-----------------------------|---|------------------|------------|--------------------------|-----------|--------------|--------------------------|----------------------------|----------|----------------------------|
| | | FY05 | | FY06 | | Year-to-Date | | | | |
| | | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | Projected Change From FY06 |
| Adult Services (1) | Office of Supportive Housing (OSH) | | | | | | | | | |
| | Emergency Shelter Beds -- Number of Year Round Beds (average) | 2,539 | 2,781 | 2,679 | 2,698 | 19 | 2,800 | 2,800 | 0 | 19 |
| | Transitional Housing Units New Placements (2) | 412 | 448 | 111 | 153 | 42 | 450 | 450 | 0 | 2 |
| | Clients Placed in Shelter (3) | 43,419 | 49,288 | n/a | 805 | n/a | n/a | n/a | n/a | 38 |
| | Number of Evictions Prevented (4) | 226 | 240 | 60 | 191 | 131 | 111 | 0 | n/a | n/a |
| | Percentage of Scheduled Evictions Prevented (5) | 51.6% | n/a | n/a | n/a | n/a | n/a | n/a | (115) | |
| | Job Training Enrollments | 80 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | |
| Riverview | Average Daily Number of Residents | 187 | 149 | 130 | 125 | (5) | 138 | 0 | (49) | |
| | Total Residents Served (average) | 266 | 188 | n/a | 146 | 263 | 188 | (75) | (78) | |
| | Discharges | 91 | 56 | n/a | 16 | 125 | 56 | (69) | 0 | |
| | Readmissions as a % of Total Admissions | 11.4% | 21.0% | n/a | 17.0% | 13.3% | 21.0% | 7.7% | 0 | |
| Anti-Graffiti Network | Total Properties Plus Street Fixtures Cleaned - All Zones | 92,375 | 93,272 | 51,500 | 52,616 | 1,116 | 95,000 | 95,000 | 0 | |
| | Managing Director's Office -- Mural Arts Program | 135 | 103 | 50 | 53 | 3 | 100 | 100 | 0 | |
| | Number of Murals Completed | 16 | 10 | 10 | 8 | (2) | 20 | 20 | (3) | |
| | Number of Murals Restored | 1,275 | 4,979 | 2,500 | 2,605 | 105 | 5,000 | 5,000 | 0 | |
| | Number of Participants | | | | | | | | (35) | |
| Aviation | Enplaned Passengers | 15,488,173 | 15,557,555 | 7,118,042 | 6,751,959 | (366,083) | 15,317,000 | 15,317,000 | 0 | |
| | Total Aircraft Activity | 629,885 | 625,892 | 320,039 | 265,378 | (54,661) | 625,085 | 625,085 | (4,800) | |
| | Air Cargo Activity | 626,265 | 614,223 | 302,691 | 244,702 | (57,989) | 587,159 | 587,159 | (39,106) | |
| Board of Building Standards | Appeals Heard | 226 | 231 | 100 | 102 | 2 | 200 | 200 | 0 | |
| Camp William Penn | Number of Campers | 625 | 596 | 612 | 612 | 0 | 612 | 612 | 0 | |
| City Treasurer's Office | Number of Debt Issuances | 7 | 5 | 4 | 2 | (2) | 4 | 4 | (1) | |
| Civil Service Commission | Disciplinary Action Appeals -- Received (6) | 132 | 72 | 43 | 41 | (2) | 85 | 85 | (47) | |
| | Disciplinary Action Appeals -- Heard | 68 | 78 | 35 | 28 | (7) | 70 | 65 | (3) | |
| | Disciplinary Action Appeals -- Number that are Sustained or Settled | 16 | 22 | 6 | 17 | 11 | 12 | 10 | 6 | |
| | Disciplinary Action Appeals -- Percent Heard that are Sustained/settled | 23.5% | 28.2% | 14.0% | 40.0% | 26.0% | 14.0% | 31.0% | 8% | |

(1) The Office of Supportive Housing continues the transition to utilizing HMIS as the primary data source and prior year's reports have been based on different data sources.

(2) Clients who contact OSH and are not placed in shelter are either diverted to non-OSh shelter or housing, referred to appropriate other resources, placed on a waiting list or refused shelter.

(3) Represents the total number of POSS issued to all clients during FY07 (duplicated count).

(4) In F Y04, outside agencies did not provide eviction information to OAS in a timely manner, thus preventing intervention for evictions.

(5) The measure is no longer collected on account of the fact that most citywide evictions are not being quantified and it is therefore not an accurate reflection of the problem.

(6) Disciplinary actions include dismissals, demotions, suspensions, involuntary resignations, layoffs and denials of leaves of absence. The appeals heard in a quarter may have been filed in an earlier quarter.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2006

| Department | Measurement | | | | | Year-to-Date | | Year-End | | Projected Change From FY06 | |
|--------------------------------------|--|-----------|-----------|-----------|-----------|--------------------------|-----------|-----------|--------------------------|----------------------------|----------|
| | | FY05 | FY06 | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance |
| Commission on Human Relations | | | | | | | | | | | |
| | Discrimination Cases Investigated | 358 | 462 | 99 | 167 | 68 | 400 | 400 | 0 | (62) | 42 |
| | Fair Housing Complaints Docketed | 285 | 222 | 66 | 102 | 36 | 276 | 0 | 54 | (9) | 42 |
| Fairmount Park Commission | | | | | | | | | | | |
| | Total Acres Cut (7) | 24,144 | 24,727 | 16,487 | 15,021 | (1,466) | 28,853 | 24,727 | (4,126) | 0 | 583 |
| | Mowing Frequency | 2.43 | 2.00 | 14,772 | 14,772 | 0 | 28,503 | 28,503 | 0 | (2) | (2) |
| | Acres Cut By Contracted Services | 23,849 | 24,367 | 200 | 249 | 49 | 350 | 350 | 0 | 4,136 | 4,654 |
| | Acres Cut By Fairmount Park Employees | 295 | 360 | | | | | | | (10) | 55 |
| Park Trees Removed | | | | | | | | | | | |
| | Park Trees Pruned | 1,776 | 1,842 | 850 | 1,103 | 253 | 1,650 | 0 | 8 | (126) | 23 |
| | Street Trees Removed (Park and contracted crews) | 1,977 | 1,984 | 1,300 | 1,490 | 190 | 2,000 | 0 | 36 | (749) | (1,442) |
| | Street Trees Pruned (Park and contracted crews) | 3,519 | 3,088 | 1,450 | 1,320 | (130) | 2,770 | 0 | (318) | 2,319 | (307) |
| | Number of Ball Fields Maintained | 12,782 | 9,021 | 5,265 | 2,689 | (2,586) | 11,340 | 0 | (311) | 0 | 0 |
| | Number of Ball Fields Renovated | 637 | 641 | 180 | 120 | (60) | 330 | 0 | (4) | 0 | 0 |
| | Number of Ball Fields Renovated | 100 | 104 | 10 | 65 | 55 | 100 | 0 | 0 | 0 | 0 |
| Fire Department | | | | | | | | | | | |
| | Number of Fires (estimate) | 9,326 | 9,785 | 4,500 | 4,105 | (395) | 9,000 | 9,000 | 0 | (785) | (326) |
| | Structural (estimate) | 2,191 | 2,190 | 1,050 | 980 | (70) | 2,100 | 0 | (90) | (91) | (91) |
| | Non-Structural (estimate) | 6,905 | 7,400 | 3,450 | 3,125 | (325) | 6,900 | 0 | (500) | (5) | (5) |
| | Vacant Buildings (estimate) | 230 | 195 | 100 | 90 | (10) | 200 | 0 | 5 | (30) | (30) |
| | Average Response Time for Structure Fires (in minutes) | 4:29 | 4:37 | 4:30 | 4:31 | :01 | 4:30 | 0:00 | 0:00 | 0 | 0 |
| | Fire Deaths | 60 | 50 | 23 | 19 | (4) | 46 | 0 | (4) | (14) | (14) |
| | EMS Runs | 208,670 | 208,654 | 105,000 | 109,753 | 4,753 | 210,000 | 0 | 346 | 3,330 | 0 |
| | EMS Average Response Time (in minutes) | 6:53 | 7:09 | 6:53 | 7:13 | :20 | 6:53 | 0:00 | 0:00 | (6,000) | (2,154) |
| | First Responder Runs (estimate) | 70,154 | 74,000 | 17,000 | 34,000 | 35,435 | 68,000 | 0 | 0 | 0 | 0 |
| Fleet | | | | | | | | | | | |
| | Average Citywide Fleet Downtime | 10.0% | 11.0% | 10.0% | 11.0% | 1.0% | 10.0% | 10.0% | 0.0% | (0) | 0 |
| | Average Trash Collection Vehicle Downtime | 22.0% | 21.0% | 22.0% | 24.0% | 2.0% | 22.0% | 22.0% | 0.0% | 0 | 0 |
| | Percent of Trash Collection Vehicles Required Actually Provided | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 100.0% | 100.0% | 0.0% | 0 | 0 |
| | Average Police Patrol Car Downtime | 11.0% | 10.0% | 10.0% | 11.0% | 1.0% | 10.0% | 10.0% | 0.0% | 0 | 0 |
| | Percent of Minimum Number of Police Patrol Cars Required Actually Provided | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 100.0% | 100.0% | 0.0% | 0 | 0 |
| | Average number of vehicles in Fleet | 6,013 | 6,012 | 5,950 | 6,019 | 69 | 5,941 | 0 | (71) | (72) | (74) |
| | Citywide Accidents | 1,779 | 1,711 | 830 | 878 | 48 | 1,705 | 0 | 0 | (6) | (7) |
| Free Library of Philadelphia | | | | | | | | | | | |
| | Hours of Service (8) | 96,050 | 110,554 | 54,423 | 53,550 | (873) | 111,779 | 110,322 | (1,457) | (232) | 14,272 |
| | Central (includes the Library for the Blind) | 5,180 | 5,124 | 3,548 | 3,548 | 0 | 7,148 | 7,148 | 0 | 2,024 | 1,968 |
| | Regionals | 4,952 | 6,449 | 3,477 | 3,425 | (52) | 7,106 | 7,036 | (70) | 587 | 2,084 |
| | Branches | 85,918 | 98,981 | 47,398 | 46,577 | (821) | 97,525 | 96,138 | (1,387) | (2,843) | 10,220 |
| | Number of Visits | 5,517,569 | 6,103,354 | 3,166,038 | 3,273,987 | 107,959 | 6,331,038 | 6,331,038 | 0 | 227,684 | 813,469 |
| | Central | 846,845 | 972,626 | 523,397 | 527,983 | 4,556 | 1,008,397 | 1,008,397 | 0 | 35,771 | 161,752 |
| | Regionals | 805,926 | 886,751 | 482,092 | 561,776 | 79,684 | 957,092 | 957,092 | 0 | 70,341 | 151,166 |
| | Branches | 3,884,998 | 4,243,977 | 2,160,549 | 2,184,268 | 23,719 | 4,365,549 | 4,365,549 | 0 | 121,572 | 500,551 |
| | Number of Volunteer Hours | 71,447 | 97,437 | 50,837 | 48,341 | (2,496) | 101,215 | 101,215 | 0 | 3,778 | 29,768 |
| | Items Borrowed | 6,294,315 | 6,188,637 | 3,244,406 | 3,170,572 | (73,834) | 6,507,982 | 6,300,000 | (207,932) | 111,363 | 5,685 |
| | Electronic Information Access | | | | | n/a | n/a | n/a | n/a | n/a | n/a |
| | Number "My Account" Uses (9) | | | | | 38,764 | na | na | na | n/a | n/a |

(7) Fairmount Park cuts each of its 2,012 acres a number of times. The number of weeks between cuts captures the frequency of those cuts.

(8) Emergency closing due to staffing shortages at branch libraries have affected the hours of operations.

(9) As a result of installation of a new server, the number of "My Account" uses cannot be accurately measured at this time. Measures will be resumed after completion of the technology upgrade.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2006

| Department | Measurement | FY05 | | FY06 | | Year-to-Date | | Year-End | | Projected Change From FY05 | |
|-------------------------------------|--|------------|-------------|--------------------------|--------|--------------|--------------------------|------------------|-------------|----------------------------|----------------------------|
| | | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | Projected Change From FY06 | Projected Change From FY05 |
| Human Services Department | Children and Youth Division | | | | | | | | | | |
| | Child Protective Services (Mostly Child Abuse Reports) | 4,346 | 4,340 | 2,170 | 1,916 | (254) | 4,340 | 4,340 | 0 | 0 | (6) |
| | General Protective Services (Mostly Child Neglect Reports) | 11,442 | 11,237 | 5,618 | 5,561 | (57) | 11,237 | 0 | 0 | 0 | (205) |
| | Total Children Receiving Services (10) | 25,787 | 25,500 | 25,167 | 24,406 | (761) | 25,500 | 0 | 0 | 0 | (287) |
| | Children in Placement | 7,087 | 6,369 | 6,419 | 6,520 | 101 | 6,369 | 0 | 0 | 0 | (718) |
| | Children Receiving Non-Placement Services | 13,721 | 13,691 | 13,500 | 12,789 | (711) | 13,691 | 0 | 0 | 0 | (30) |
| | Adoptions Finalized | 618 | 528 | 250 | 145 | (105) | 500 | 0 | 0 | 0 | (118) |
| | Children in Institutional Placements | 1,397 | 1,220 | 1,185 | 965 | (220) | 1,220 | 0 | 0 | 0 | (177) |
| | Children in Care More Than Two Years | 3,032 | 2,300 | 2,462 | 2,538 | 76 | 2,300 | 0 | 0 | 0 | (732) |
| Juvenile Justice Services | Average Daily Population at the YSC | 102 | 111 | 111 | 108 | (3) | 113 | 112 | (1) | 1 | 10 |
| | Average Length of Stay (in days) | 7.6 | 8.3 | 9.0 | 7.8 | (1) | 10.0 | 8.0 | -2.0 | (0) | 0 |
| Law | # of all new suits filed (including Labor & Employment) | 1,438 | 1,602 | 388 | n/a | n/a | 1,550 | 0 | (52) | 112 | 303 |
| | # of Cases Closed | 1,397 | 1,375 | 425 | n/a | n/a | 1,700 | 0 | 325 | 0 | 0 |
| | % Cases Closed with Payment | 43.4% | 44.2% | 44.0% | n/a | n/a | 44.0% | 0.0% | (0) | (847,448) | 0 |
| | Collection of Delinquent Taxes, Fines, and Fees | 19,847,448 | 122,800,000 | 29,750,000 | n/a | n/a | 119,000,000 | 0 | (3,800,000) | 0 | 0 |
| | Total Cost for Closed Cases (including GF, Water & Aviation in \$MM) | 28.9 | 22.1 | 7.3 | n/a | n/a | 29.0 | 0.0 | 7 | 0 | 0 |
| Licenses and Inspections Department | Demolition of Inimminently Dangerous Buildings | | | | | | | | | | |
| | Buildings Demolished (I&L and NTI funds) (11) | 1,037 | 239 | 121 | 181 | 60 | 304 | 304 | 0 | 65 | (733) |
| | Cleaning & Sealing | | | | | | | | | | |
| | Buildings Treated | 1,456 | 1,218 | 790 | 254 | (536) | 1,350 | 0 | 132 | (106) | (75,070) |
| | Housing and Fire Inspections | 139,557 | 77,338 | 32,393 | 22,987 | (9,406) | 64,787 | 0 | 0 | (12,551) | 7,593 |
| | Commercial and Industrial Fire Inspections | 14,807 | 12,000 | 11,200 | 10,933 | (267) | 22,400 | 0 | 10,400 | 462 | 3,899 |
| | Business Compliance Inspections | 39,868 | 43,305 | 22,006 | 16,489 | (5,577) | 43,767 | 0 | (3,190) | (1,474) | (3,750) |
| | Building Permits Issued | 14,274 | 15,980 | 6,413 | 7,833 | 1,420 | 12,800 | 0 | 0 | (2,459) | 0 |
| | Other Permits Issued | 26,700 | 25,409 | 10,654 | 11,094 | 440 | 22,950 | 0 | (35,873) | (46,453) | 1,723 |
| | License Administration - Total Licenses Issued (12) | 140,580 | 94,127 | 130,000 | n/a | n/a | 130,000 | 94,127 | 0 | 0 | (48,176) |
| | Licenses Issued - New | 70,100 | 71,823 | 31,500 | n/a | n/a | 31,500 | 71,823 | 40,323 | 0 | 0 |
| | Licenses Issued - Renewal | 70,480 | 22,304 | 98,500 | n/a | n/a | 98,500 | 22,304 | (76,196) | 0 | 0 |
| L & I Review Board | Licensing Appeals Hearings | | | | | | | | | | |
| | Mayor's Office of Information Services (MOIS) | 1,236 | 1,151 | 580 | 557 | 0 | 1,180 | 0 | 29 | (56) | |
| | Phone Calls Made to Help Desk/Oper. Support Center | | | | | | | | | | |
| | Number of Trouble Tickets Created | 20,256 | 15,595 | 11,250 | 7,524 | (3,726) | 22,500 | 16,000 | (6,500) | 405 | (4,256) |
| | Number of Trouble Tickets Closed within 5 Days | 10,634 | 8,718 | 6,000 | 8,223 | 2,223 | 12,000 | 12,500 | 500 | 3,782 | 1,866 |
| | Number of Service Project Requests | 87% | 96% | 98% | 79% | -19% | 98% | 0% | 0 | 0 | 0 |
| | | 4,607 | 8,161 | 2,150 | 4,690 | 2,540 | 4,300 | 8,000 | 3,700 | (161) | 3,393 |

(10) The total number of children receiving services includes children receiving placement services, children receiving non-placement services and children for whom the City is providing adoption subsidies.

(11) The number of buildings demolished can vary widely because single demolitions range from being small residential structures, where expense and time to demolish are both limited, all the way to being block-long abandoned multi-story structures whose demolition is both costly and time consuming.

(12) The Department is still converting some licenses from an old computer system. The conversion marks them as new licenses.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2006

| Department | Measurement | FY05 | | | FY06 | | | Year-to-Date | | | Year-End | | | Projected Change From FY05 | | |
|---------------------------|--|--------------------------|---------------------------|--------------------------|--------------------------|-------------------------|---------------------------|---------------------------|------------------|--------------------------------|--------------------------------|------------------|----------------------------|----------------------------|--|--|
| | | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | Target Budget Projection | Current Forecast | Variance | Projected Change From FY06 | Projected Change From FY05 | | |
| Office of Labor Relations | Number of Grievances Cleared | 104 | 109 | 45 | 23 | (22) | 120 | 120 | 0 | 11 | 11 | 0 | 16 | 16 | | |
| Personnel Department | Status of Hiring Lists (13) Total Lists Due (including lists produced, but not yet due) Planned 1st Produced on Time or Early | 410 91.0% | 460 87.0% | 250 90.0% | 223 89.0% | (27) -1.0% | 450 91.0% | 450 91.0% | 0 0.0% | (10) 0 | 0 0.0% | 0 0.0% | 40 | 40 | | |
| | Status of Job Design Recommendations Total Job Design Recommendations Due (including those made, but not yet due) Job Design Recommendations Made on Time or Early | 288 95.0% | 244 94.0% | 140 94.0% | 73 89.0% | (67) -5.0% | 280 94.0% | 280 94.0% | 0 0.0% | 36 0 | 36 0.0% | 0 0.0% | (8) (0) | (8) (0) | | |
| Applicant Flow Data | Number of Applications Received Number of Test Takers % Total Applicants that Pass Test | 18,279 9,517 32.9% | 41,604 23,632 76.7% | 8,000 5,000 60.0% | 13,476 8,711 70.7% | 5,476 3,711 10.7% | 16,000 10,000 60.0% | 16,000 10,000 60.0% | 0 0.0% | (25,604) (13,632) -16.7% | (25,604) (13,632) -16.7% | 0 0.0% | (2,279) (483) 27.1% | (2,279) (483) 27.1% | | |
| Police Department | Response Times: Priority One Calls (in Min:Sec) (14) Uniformed Police in On-Street Bureaus (Total at End of Reporting Period) | 6:20 | 6:38 | 6:46 | 6:47 | 0:01 | 6:40 | 6:41 | 0:01 | 0 | 0 | 0 | 0 | 0 | | |
| | Number of Officers in On-Street Bureaus Percent of Officers in On-Street Bureaus | 5,859 87.9% | 5,574 87.1% | 5,480 87.1% | 5,449 87.0% | (31) -0.1% | 5,501 87.1% | 5,467 87.0% | (34) -0.1% | (107) (0) | (107) (0) | 0 | (392) (0) | (392) (0) | | |
| | Arrests | 67,795 | 69,166 | 34,349 | 36,734 | 2385 | 70,549 | 73,491 | 2,942 | 4,325 | 4,325 | 5,696 | 5,696 | | | |
| | Part One Offenses (15) Average Time between Arrest and Completion of Processing | 82,273 11:01:02 | 83,437 12:36:40 | 43,766 12:30:00 | 46,223 12:36:50 | 2457 0:06:50 | 82,636 12:30:30 | 85,279 12:33:25 | 2,643 0:02:55 | 1,842 (0) | 1,842 (0) | 3,006 0 | 3,006 0 | | | |
| | Abandoned Vehicles Removed | 21,626 | 17,835 | 9,196 | 7,667 | (1,529) | 16,052 | 14,135 | (1,917) | (3,700) | (3,700) | (7,491) | (7,491) | | | |
| Prison System | Average Monthly Inmate Population Award of GEDs & High School Diplomas -- Pennypack House School & PLATO Escapes | 8,141 250 | 8,455 225 | 8,800 68 | 8,800 59 | 0 (9) | 8,920 196 | 8,920 173 | 0 (23) | 465 (52) | 465 (52) | 779 (77) | 779 (77) | | | |
| | Escapes from Trustee Status (16) Escapes from Work Release Escapes from Confinement (16) | 0 64 3 | 3 46 1 | 1 26 0 | 1 27 0 | 0 1 0 | 4 48 1 | 2 51 1 | (2) 3 1 | (1) 5 0 | (1) 5 0 | 2 (13) (2) | 2 (13) (2) | | | |
| Procurement Department | Service, Supply, and Equipment Contracts Awarded Public Works Awards | 450 280 | 332 171 | 150 101 | 139 58 | (11) (43) | 320 175 | 320 175 | 0 0 | (12) 4 | (12) 4 | (130) (105) | (130) (105) | | | |

(13) Departments hire employees from hiring lists that are produced by the Personnel Department.

(14) Priority one calls are calls concerning crimes in progress.

(15) Reported number for final month of quarter is preliminary and may change slightly when official numbers become available from the FBI.
(16) Inmates in trustee status are those inmates in community or minimum security classifications who are allowed to work outside prison facilities. Prisoners in confinement are restricted to prison facilities.

QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2006

| Department | Measurement | FY05 | | | FY06 | | | Year-to-Date | | | Year-End | | | Projected Change From FY05 | | |
|--|-------------|------------|------------|--------------------------|-----------|------------|--------------------------|------------------|----------|----------------------------|----------------------------|--|--|----------------------------|--|--|
| | | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | Projected Change From FY06 | Projected Change From FY05 | | | | | |
| Public Health Department | | | | | | | | | | | | | | | | |
| Food Complaints Investigated (17) | 942 | 770 | 1,000 | 413 | (587) | 1,900 | 826 | (1,074) | 56 | (116) | | | | | | |
| Average Interval Between Food Establishment Inspections | 15.4 | 16.6 | 11.5 | 13.0 | 2 | 12.0 | 0.0 | (5) | (5) | (3) | | | | | | |
| Post-Mortem Examinations | 2,232 | 2,254 | 1,140 | 1,212 | 72 | 2,280 | 2,424 | 144 | 170 | 192 | | | | | | |
| Percent of All Homicides Having Final Examiner's Report Completed Within 8 Weeks | 53% | 77% | 85% | 57.0% | -28.0% | 85% | 60% | -25.0% | -17.0% | 7.0% | | | | | | |
| New Reported AIDS Cases | 755 | 972 | 450 | 355 | (95) | 900 | 710 | (190) | (262) | (75) | | | | | | |
| Nursing Home Census | 432 | 428 | 435 | 424 | (11) | 435 | 427 | (8) | (1) | (5) | | | | | | |
| District Health Centers | | | | | | | | | | | | | | | | |
| Total Patient Visits | 337,770 | 324,014 | 168,225 | 159,300 | (8,925) | 328,400 | 322,400 | (6,000) | (1,614) | (15,370) | | | | | | |
| Visits with No Insurance | 177,445 | 162,311 | 86,325 | 83,483 | (2,842) | 168,500 | 162,900 | (5,600) | 589 | (9,545) | | | | | | |
| Percent of Visits | 51.0% | 50.1% | 51.3% | 52.4% | 1.1% | 50.0% | 50.0% | 0.0% | -0.1% | -1.0% | | | | | | |
| Percent of Appointments Made for Within 3 Weeks of Request | 76.0% | 73.0% | 75.0% | 65.0% | -10.0% | 75.0% | 63.0% | -12.0% | -10.0% | -13.0% | | | | | | |
| % of Time Evening Sessions are Available | 100.0% | 100.0% | 100.0% | 99.0% | -1.0% | 100.0% | 99.0% | -1.0% | -1.0% | -1.0% | | | | | | |
| Number of Children Blood Screened for Lead | 38,013 | 40,218 | 22,200 | 22,429 | 229 | 42,000 | 0 | 1,782 | 0 | 3,987 | | | | | | |
| Incidence of Vaccine-Preventable Diseases Among Children Less Than 15 Years Old (18) | 0 | 2 | 2 | 0 | (2) | 4 | 3 | (1) | 1 | 3 | | | | | | |
| Citywide Air Quality Per Federal Pollutant Standards Index | | | | | | | | | | | | | | | | |
| % of Days with Good Air Quality (19) | 58.0% | 61.0% | 54.0% | 51.0% | -3.0% | 55.0% | 54.0% | -1.0% | -7.0% | -4.0% | | | | | | |
| % of Days with Moderate Air Quality | 40.0% | 36.0% | 42.0% | 46.0% | 4.0% | 42.0% | 43.0% | 1.0% | 7.0% | 3.0% | | | | | | |
| % of Days with Unhealthful Air Quality | 2.0% | 3.0% | 4.0% | 4.0% | 0.0% | 3.0% | 3.0% | 0.0% | 0.0% | 1.0% | | | | | | |
| Public Property Department | | | | | | | | | | | | | | | | |
| <i>Facilities Management Division</i> | | | | | | | | | | | | | | | | |
| Number of work order requests generated | 36,504 | 38,659 | 18,886 | 23,086 | 4,200 | 38,645 | 38,645 | 0 | (14) | 2,141 | | | | | | |
| Number of work order requests completed | 35,150 | 36,853 | 17,488 | 20,468 | 2,980 | 35,637 | 35,637 | 0 | 0 | 487 | | | | | | |
| <i>Communications Division</i> | | | | | | | | | | | | | | | | |
| Switchboard Calls | 1,288,493 | 1,270,316 | 649,668 | 629,837 | (19,831) | 1,281,737 | 1,281,737 | 0 | 0 | 0 | | | | | | |
| % Switchboard Calls Answered | 78.6% | 77.0% | 77.0% | 76.0% | -1.0% | 79.0% | 79.0% | 0.0% | 0 | 0 | | | | | | |
| Total Number of Work Order Requests | 8,851 | 8,770 | 4,470 | 4,618 | 148 | 8,680 | 8,680 | 0 | 0 | (90) | | | | | | |
| Number of Repairs Completed | 8,332 | 8,561 | 4,230 | 4,469 | 239 | 8,480 | 8,480 | 0 | 0 | (81) | | | | | | |
| Records Department | | | | | | | | | | | | | | | | |
| Number of Documents Recorded | 251,146 | 263,343 | 126,552 | 126,117 | (435) | 253,104 | 253,104 | 0 | 0 | (10,239) | | | | | | |
| Deeds | 63,509 | 68,365 | 33,072 | 30,979 | (2,093) | 66,144 | 66,144 | 0 | 0 | (221) | | | | | | |
| Mortgages | 87,704 | 95,956 | 42,984 | 46,671 | 3,687 | 85,968 | 85,968 | 0 | 0 | (9,988) | | | | | | |
| Assignments | 14,272 | 11,441 | 5,736 | 6,022 | 286 | 11,472 | 11,472 | 0 | 0 | (2,800) | | | | | | |
| Satisfactions | 52,932 | 59,341 | 29,532 | 26,486 | (3,046) | 59,064 | 59,064 | 0 | 0 | (277) | | | | | | |
| Miscellaneous | 32,729 | 30,240 | 15,228 | 15,939 | 731 | 30,456 | 30,456 | 0 | 0 | 216 | | | | | | |
| Police Accident Reports | 53,751 | 65,204 | 17,015 | 17,854 | 839 | 68,060 | 68,060 | 0 | 0 | 2,856 | | | | | | |
| Document Recording Backlog | 640 | 1,096 | 600 | 512 | (88) | 600 | 600 | 0 | 0 | (496) | | | | | | |
| Number of Documents (Daily Average Per Month) | 2 | 2 | 2 | 2 | 0 | 2 | 2 | 0 | 0 | 0 | | | | | | |
| Delay in Return of Documents | 26,478,451 | 23,729,274 | 11,864,638 | 13,148,720 | 1,284,082 | 23,729,276 | 23,729,276 | 0 | 0 | 2 | | | | | | |
| Duplicating -- Number of Copies Made and Related Services Provided | | | | | | | | | | | | | | | | |
| Recreation Department | | | | | | | | | | | | | | | | |
| Recreation Centers and Playgrounds Staffed and Operating (20) | 157 | 160 | 157 | 157 | 0 | 157 | 157 | 0 | 0 | (3) | | | | | | |
| Ice Rinks -- Visitors (Nov through Feb) | 28,505 | 20,491 | 9,100 | 7,946 | (1,154) | 29,000 | 29,000 | 0 | 0 | 8,569 | | | | | | |
| Outdoor Swimming Pools (21) | 74 | 71 | 72 | 72 | 0 | 72 | 72 | 0 | 0 | 1 | | | | | | |
| Summer Food Program Meals Served | 2,107,207 | 1,878,352 | 1,908,030 | 1,820,573 | (87,457) | 2,050,730 | 2,050,730 | 0 | 0 | 212,378 | | | | | | |

(17) Fewer complaints received in FY06.

(18) This measure includes pertussis and hepatitis B. Pertussis incidence is cyclical, with periods of high occurrence.

(19) Beginning in FY04, calculations use a new fine particulate standard. The lower percentage of good days that results from this standard does not indicate that the air quality has worsened compared to prior years.

(20) Recreation acquired six facilities from Fairmount Park in FY04. Winterized facilities are used part-time by the public, permitted out, and maintained by the Maintenance Division.

(21) This measure counts the number of pools in the inventory as of the last day of the quarter. As of 6/30/06, three of the 74 pools in the inventory were closed for repair.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2006

| Department | Measurement | FY05 | | FY06 | | Year-to-Date | | Year-End | | Projected Change From FY06 | |
|------------------------|---|-----------|-----------|--------------------------|-----------|--------------|--------------------------|------------------|----------|----------------------------|----------------------------|
| | | Actual | Actual | Target Budget Projection | Actual | Variance | Target Budget Projection | Current Forecast | Variance | Projected Change | Projected Change From FY05 |
| Register of Wills | Probatable Estates Served | 6,058 | 5,880 | 2,940 | 2,849 | (91) | 5,880 | 5,880 | 0 | 0 | (178) |
| | Inheritance Tax Receipts Issued | 9,851 | 9,801 | 4,896 | 5,010 | 114 | 9,792 | 0 | (9) | 0 | (59) |
| | Estate Documents Copied | 175,162 | 176,376 | 86,188 | 105,775 | 17,587 | 176,376 | 0 | 0 | 0 | 1,214 |
| | Mariage Licenses Issued | 9,521 | 9,444 | 4,722 | 4,971 | 249 | 9,444 | 0 | 0 | 0 | (77) |
| Revenue Department | Payment Processing -- Number of Pieces of Incoming Mail | 4,188,214 | 3,984,304 | 2,058,000 | 1,832,274 | (225,726) | 4,300,000 | 4,300,000 | 0 | 315,696 | 111,766 |
| | Taxpayer Service: Incoming Calls | 561,590 | 412,067 | 249,950 | 137,867 | (112,083) | 500,000 | 500,000 | 0 | 87,933 | (91,580) |
| | Taxpayer Service: Number of Incoming Calls Answered | 38.5% | 46.6% | 50.0% | 61.0% | 11.0% | 50.0% | 50.0% | 0.0% | 0 | 0 |
| | Taxpayer Service: Number of Walk-in Customers Served | 45,604 | 42,447 | 24,000 | 18,583 | (5,417) | 48,000 | 48,000 | 0 | 5,553 | 2,396 |
| | Taxpayer Service: Average Waiting Time for Walk-in Customers (Min:Sec) | 0.27:31 | 23:45 | 30:00 | 23:51 | (8:09) | 30:00 | 30:00 | 11:15 | 0 | 1 |
| Risk Management Office | Injured on Duty Total -- Average Number of Employees on No Duty Status | 158 | 190 | 200 | 122 | (78) | 200 | 200 | 0 | 10 | 42 |
| | Injured on Duty Total -- Average Number of Employees on Light Duty Status | 284 | 255 | 300 | 242 | (56) | 300 | 300 | 0 | 45 | 16 |
| | Number of New Claims Opened | 1,993 | 1,596 | 950 | 804 | (146) | 1,900 | 1,700 | (200) | 104 | (233) |
| | Number of Claims Closed | 1,972 | 1,837 | 1,000 | 720 | (280) | 2,000 | 1,700 | (300) | (137) | (272) |
| | % Claims Closed with No Payment | 41.4% | 33.7% | 35.0% | 32.5% | -2.5% | 35.0% | 29.4% | -5.6% | (0) | (0) |
| | Number of Contract Issues Addressed | 5,271 | 5,345 | 2,502 | 2,655 | 153 | 5,000 | 5,000 | 0 | (345) | (271) |
| | Employee/Public Safety Issues Addressed | 785 | 484 | 195 | 269 | 74 | 390 | 390 | 0 | (94) | (365) |
| Streets Department | <i>All But Sanitation</i> | | | | | | | | | | |
| | Potholes | 20,862 | 18,203 | 4,000 | 4,432 | 432 | 25,000 | 25,000 | 0 | 6,797 | 4,138 |
| | Number Repaired (22) | 4.0 | 3.0 | n/a | n/a | 1.0 | 1.0 | 1.0 | 0.0 | (2) | (3) |
| | Response Time -- Peak Season (Feb., March, April) | 4.0 | 3.3 | 1.0 | 1.0 | 0 | 1.0 | 1.0 | 0.0 | (2) | (3) |
| | Response Time -- Non-Peak Season | 105 | 102 | 35 | 41 | 6 | 115 | 115 | 0 | 13 | 10 |
| | Miles Resurfaced | | | | | | | | | | |
| | Street Light Repairs (23) | | | | | | | | | | |
| | Bulb Outages - Minor Repairs (Lights Repaired) | | | | | | | | | | |
| | Major Repairs (Knockdowns/Luminaires Repaired) | | | | | | | | | | |
| | Traffic Signal Malfunction Repairs | | | | | | | | | | |
| | Sanitation Division | | | | | | | | | | |
| | Tons of Refuse Disposed | 785,125 | 782,992 | 404,712 | 392,325 | (12,387) | 793,225 | 780,838 | (12,387) | (2,154) | (4,287) |
| | Percent of Refuse Collected On Time | 96.9% | 95.2% | 95.0% | 94.8% | -0.2% | 95.5% | 95.3% | -0.2% | 0 | (0) |
| | Household Recycling Tons Collected | 41,023 | 40,568 | 22,976 | 23,399 | 423 | 44,766 | 45,189 | 423 | 4,621 | 4,166 |
| | Percent of Recycling Tons Collected On Time | 98.4% | 98.4% | 97.0% | 97.1% | 0.1% | 97.0% | 97.0% | 0.0% | (0) | (0) |
| | Street Miles Cleaned (24) | 87,569 | 92,009 | 43,000 | 43,495 | n/a | 83,000 | 83,000 | 378 | 9 | (4,569) |
| | Vehicle Accidents | 416 | 369 | n/a | n/a | 378 | 378 | 378 | 1 | 9 | (38) |

(22) Intense pothole campaign was launched in March to eliminate potholes in advance.

(23) Minor street light repairs are done by a contractor. If the contractor concludes that it cannot complete a repair job within two days, the repair is done by Streets Department employees.

(24) There are 2,200 miles of street in the city. Not all of the miles are cleaned each year and some streets are cleaned multiple times.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
December 31, 2006

| Department | Measurement | FY05 | | | FY06 | | | Year-to-Date | | | Year-End | | | Projected Change From FY05 | | |
|--|---|------------|------------|--------------------------|------------|-----------|------------|--------------------------|------------------|----------|----------------------------|----------------------------|----------------------------|----------------------------|--|--|
| | | Actual | Actual | Target Budget Projection | Actual | Actual | Variance | Target Budget Projection | Current Forecast | Variance | Projected Change From FY06 | Projected Change From FY05 | Projected Change From FY06 | Projected Change From FY05 | | |
| Water Department | Wastewater Effluent (Suspended Solids) Monthly Avg. MG/L (25) | 7 | 5 | 11 | 4 | (7) | 11 | 9 | (2) | 4 | 2 | 1 | 2 | 1 | | |
| | NEWPC | 11 | 7 | 15 | 4 | (11) | 15 | 12 | (3) | 5 | 1 | 1 | 1 | 1 | | |
| | SEWPC | 5 | 4 | 9 | 5 | (4) | 9 | 8 | (1) | 4 | 3 | 3 | 3 | 3 | | |
| | SWWPC | 6 | 4 | 9 | 3 | (6) | 9 | 8 | (1) | 4 | 2 | 2 | 2 | 2 | | |
| | Millions of Gallons of Treated Water | 96,800 | 94,139 | 49,680 | 48,627 | (1,053) | 98,550 | 93,261 | (5,289) | (878) | (3,539) | (3,539) | (19) | (19) | | |
| | Miles of Pipeline Surveyed for Leakage | 1,279 | 770 | 460 | 324 | (136) | 1,430 | 1,280 | (170) | 490 | 490 | 490 | 39 | 39 | | |
| | Water Main Breaks Repaired | 706 | 642 | 215 | 222 | 7 | 745 | 745 | 0 | 103 | 103 | 103 | 1 | 1 | | |
| | Average Hours to Make Water Main Break Repair | 7.4 | 7.8 | 8.0 | 7.8 | (0) | 8.0 | 8.0 | 0.0 | 0 | 0 | 0 | 0 | 0 | | |
| | Percent of Hydrants Available | 97.6% | 98.9% | 99.0% | 99.5% | 0.5% | 99.0% | 99.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0 | 0 | | |
| | Inlets Cleaned | 76,865 | 77,600 | 51,021 | 40,884 | (10,137) | 97,271 | 79,928 | (17,343) | 2,328 | 2,328 | 2,328 | 3,063 | 3,063 | | |
| Water Revenue Bureau of the Revenue Department | % of Customers who Pay Bill On Time (within 30 days) | 59.6% | 59.3% | 62.2% | 60.6% | -1.6% | 60.1% | 60.1% | 0.0% | 0 | 0 | 0 | 0 | 0 | | |
| | Total Water Consumption | 90,272,439 | 90,270,269 | 44,983,422 | 46,309,737 | 1,326,315 | 88,341,310 | 88,341,310 | 0 | 0 | (1,928,959) | (1,928,959) | (1,928,959) | (1,928,959) | | |
| | Shut off Reinspection: Accounts Visited | 13,866 | 15,412 | 6,846 | 7,705 | 859 | 13,700 | 13,700 | 0 | 0 | (1,712) | (1,712) | (1,712) | (1,712) | | |
| Zoning Board of Adjustment | Number of Hearings | 3,299 | 3,595 | 1,806 | 1,690 | (116) | 3,612 | 3,612 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| (25) Current permit <30 MG/L | | | | | | | | | | | | | | | | |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

WATER FUND
QUARTERLY REPORT

Quarterly City Managers Report
Fund Balance Summary
Water Fund
All Departments
For the Period Ending December 31, 2006

| Category | FY'06 Year-End Unaudited Actual | Year to Date | | | Fiscal Year 2007 | | | Full Year | | |
|---|---------------------------------------|--------------------------|---------------------|---------------------------------|---------------------|----------------------------------|-----------------------|------------------------------------|----------------|---------------|
| | | Target Budget Plan | Actual | Over / (Under) Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Revenues Over / (Under) | Current Budget | Target Budget |
| | | | | | | | | | | |
| REVENUES | | | | | | | | | | |
| Taxes | 460,582,421 | 231,267,959 | 233,263,358 | 1,995,399 | 465,286,000 | 477,078,000 | 477,078,000 | 11,792,000 | 0 | 0 |
| Locally Generated Non - Tax Revenues | 569,013 | 285,797 | 285,797 | 0 | 1,600,000 | 1,500,000 | 1,500,000 | (100,000) | 0 | 0 |
| Other Governments | 29,107,872 | 0 | 0 | 0 | 63,328,000 | 30,272,000 | 30,272,000 | (33,056,000) | 0 | 0 |
| Revenues from Other Funds of City (See Note 1) | - | - | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - | - | - |
| Total Revenues and Other Sources | 490,259,306 | 231,553,756 | 233,549,155 | 1,995,399 | 530,214,000 | 508,850,000 | 508,850,000 | (21,364,000) | 0 | 0 |
| Category | | | | | | | | | | |
| | | | | | | | | | | |
| OBLIGATIONS / APPROPRIATIONS | | | | | | | | | | |
| Personal Services | 98,773,362 | 49,544,149 | 48,197,181 | 1,346,968 | 109,721,274 | 102,704,745 | 102,704,745 | 7,016,529 | 0 | 0 |
| Personal Services - Employee Benefits | 56,279,707 | 42,731,795 | 42,731,795 | 0 | 65,119,200 | 65,269,200 | 65,269,200 | (150,000) | 0 | 0 |
| Sub-Total Employee Compensation | 15,053,089 | 92,275,944 | 90,928,976 | 1,346,968 | 174,840,474 | 167,973,945 | 167,973,945 | 6,866,529 | 0 | 0 |
| Purchase of Services | 80,813,355 | 69,659,577 | 61,361,881 | 8,297,896 | 97,059,063 | 85,613,372 | 85,613,372 | 11,445,691 | 0 | 0 |
| Materials, Supplies and Equipment | 36,979,396 | 33,616,234 | 34,227,844 | (611,610) | 43,813,773 | 43,018,223 | 43,018,223 | 795,550 | 0 | 0 |
| Contributions, Indemnities and Taxes | 4,208,998 | 1,521,098 | 1,520,468 | 631 | 6,603,000 | 6,508,080 | 6,508,080 | 95,000 | 0 | 0 |
| Debt Service | 16,415,949 | 97,018,365 | 97,018,365 | 0 | 178,825,690 | 177,322,738 | 177,322,738 | 1,502,952 | 0 | 0 |
| Advances and Miscellaneous Payments | - | - | - | - | - | - | - | - | - | - |
| Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1) | 43,996,535 | 0 | 0 | 0 | 42,072,000 | 41,413,722 | 41,413,722 | 658,278 | 0 | 0 |
| Total Obligations / Appropriations | 487,467,302 | 294,091,219 | 285,057,534 | 9,033,685 | 543,214,000 | 521,850,000 | 521,850,000 | 21,364,000 | 0 | 0 |
| Operating Surplus / (Deficit) | | | | | | | | | | |
| OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS | | | | | | | | | | |
| Prior Year Fund Balance | - | - | - | - | - | - | - | - | - | - |
| Net Adjustments - Prior Years | 13,766,881 | 0 | 0 | 0 | 13,000,000 | 13,000,000 | 13,000,000 | 0 | 0 | 0 |
| Total Net Adjustments | 13,766,881 | 0 | 0 | 0 | 13,000,000 | 13,000,000 | 13,000,000 | 0 | 0 | 0 |
| Preliminary Year End Fund Balance | 16,558,885 | (62,537,463) | (51,508,379) | 11,029,084 | (13,000,000) | (13,000,000) | (13,000,000) | 0 | 0 | 0 |
| Payments to Other Funds - Rate Stabilization Fund | 16,558,885 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Year End Fund Balance | 0 | (62,537,463) | (51,508,379) | 11,029,084 | 0 | 0 | 0 | 0 | 0 | 0 |

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund.

A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Analysis of Year-to-Date Variances

Water Fund

All Departments

For the Period Ending December 31, 2006

| Category | Year to Date Variance Better / (Worse) Than Cur. Target | Reasons / Comments |
|-------------------------------------|--|---|
| Revenues | | |
| Locally Generated Non-Tax | \$2.0 | Variances are due to higher than projected revenues from: Sales and Charges - \$3.0 million, Water & Sewer Permits - \$0.1 million and Surcharges \$0.1 million which is being partially offset by decreased revenues from Sewer Charges to Other Municipalities- (\$1.6) million. |
| Subtotal | \$2.0 | |
| Obligations / Appropriations | | |
| Personal Services | \$1.3 | Variances: 1) Fleet Management - \$0.1 million, 2) Water - \$0.8 million, 3) Revenue - \$0.3 million and 4) Law - \$0.1 million are the result of delays in filling vacancies throughout the first half of the fiscal year. |
| Purchase of Services | 8.3 | Variances: 1) MOIS - (\$0.1) million, 2) Fleet Management - \$0.2 million, 3) Water - \$6.3 million, 4) Revenue - \$1.6 million and 5) Law - \$0.3 million are the result of timing differences between the Target Budget Plan and the actual processing of contracts for services including: consultant services, repairs & maintenance. |
| Materials, Supplies & Equipment | (0.6) | Variances: 1) Fleet Management - (\$0.2) million, 2) Water - (\$1.0) million and 3) Revenue - \$0.6 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: fuel, chemicals, envelopes, computers and peripherals. |
| Subtotal | \$9.0 | |
| Total | \$11.0 | |

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Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund

For the Period Ending December 31, 2006

| Department | Fy'06 Year-End Unaudited Actual | Fiscal Year 2007 | | | | | | Current Projection Over / (Under) Target Budget | |
|---------------------------------------|---------------------------------------|--------------------------|-------------|---|--------------------|----------------------------------|-----------------------|---|--|
| | | Year to Date | | | Full Year | | | | |
| | | Target Budget Plan | Actual | Actual Over / (Under) Target Budget | Original Budget | Current Target Budget Plan | Current Projection | | |
| Local Non-Tax Revenues | | | | | | | | | |
| Fleet Management | | 207,135 | 35,000 | 34,686 | (314) | 120,000 | 120,000 | 0 | |
| Sale of Vehicles | 207,135 | 35,000 | 34,686 | (314) | 120,000 | 120,000 | 120,000 | 0 | |
| Licenses & Inspections | 16,955 | 10,000 | 12,742 | 2,742 | 19,000 | 20,000 | 20,000 | 1,000 | |
| Miscellaneous | 16,955 | 10,000 | 12,742 | 2,742 | 19,000 | 20,000 | 20,000 | 1,000 | |
| Water | 43,991,213 | 14,690,000 | 13,977,451 | (712,549) | 37,229,000 | 36,998,000 | 36,998,000 | (231,000) | |
| Sewer Charges to Other Municipalities | 35,647,119 | 13,600,000 | 12,441,471 | (1,185,529) | 29,430,000 | 28,250,000 | 28,250,000 | (1,180,000) | |
| Water & Sewer Permits Issued by L & I | 1,914,370 | 730,000 | 856,627 | 166,627 | 1,480,000 | 1,900,000 | 1,900,000 | 420,000 | |
| Contribution - Sinking Fund Reserve | 5,666,055 | 0 | 0 | 0 | 5,319,000 | 6,000,000 | 6,000,000 | 681,000 | |
| Miscellaneous | 763,669 | 360,000 | 666,353 | 306,353 | 1,000,000 | 848,000 | 848,000 | (152,000) | |
| Revenue | 405,899,446 | 214,879,638 | 217,533,175 | 2,703,537 | 421,448,000 | 428,290,000 | 428,290,000 | 6,842,000 | |
| Sales & Charges | 395,640,433 | 209,294,663 | 212,307,785 | 3,013,122 | 412,401,400 | 416,032,300 | 416,032,300 | 3,630,900 | |
| Fire Service Connections | 2,057,184 | 868,087 | 820,102 | (47,985) | 1,789,500 | 1,757,700 | 1,757,700 | (37,800) | |
| Surcharges | 4,665,284 | 2,441,690 | 2,566,994 | 65,304 | 5,009,190 | 6,305,000 | 6,305,000 | 1,295,900 | |
| Miscellaneous | 3,536,545 | 2,275,198 | 1,948,294 | (326,904) | 2,248,000 | 4,195,000 | 4,195,000 | 1,947,000 | |
| Procurement | 71,237 | 25,000 | 26,983 | 1,983 | 50,000 | 50,000 | 50,000 | 0 | |
| Miscellaneous | 71,237 | 25,000 | 26,983 | 1,983 | 50,000 | 50,000 | 50,000 | 0 | |
| City Treasurer | 10,396,435 | 1,628,321 | 1,628,321 | 0 | 6,420,000 | 11,600,000 | 11,600,000 | 5,180,000 | |
| Interest Earnings | 10,396,435 | 1,628,321 | 1,628,321 | 0 | 6,420,000 | 11,600,000 | 11,600,000 | 5,180,000 | |
| Total Local Non-Tax Revenue | 460,582,421 | 231,267,959 | 233,263,358 | 1,995,399 | 465,286,000 | 477,078,000 | 477,078,000 | 11,792,000 | |
| Other Governments | | | | | | | | | |
| Water | 569,013 | 285,797 | 285,797 | 0 | 1,600,000 | 1,500,000 | 1,500,000 | (100,000) | |
| State | 332,020 | 276,785 | 276,785 | 0 | 1,500,000 | 500,000 | 500,000 | (1,000,000) | |
| Federal | 236,993 | 9,012 | 9,012 | 0 | 100,000 | 1,000,000 | 1,000,000 | 900,000 | |
| Total Other Governments | 569,013 | 285,797 | 285,797 | 0 | 1,600,000 | 1,500,000 | 1,500,000 | (100,000) | |
| Revenue from Other Funds | | | | | | | | | |
| Water | 29,107,872 | 0 | 0 | 0 | 63,328,000 | 30,272,000 | 30,272,000 | 0 | |
| General Fund | 28,255,900 | 0 | 0 | 0 | 23,500,000 | 23,500,000 | 23,500,000 | 0 | |
| Aviation Fund | 851,972 | 0 | 0 | 0 | 850,000 | 850,000 | 850,000 | 0 | |
| Rate Stabilization Fund | 0 | 0 | 0 | 0 | 38,978,000 | 5,922,000 | 5,922,000 | (33,056,000) | |
| Total Revenue from Other Funds | 29,107,872 | 0 | 0 | 0 | 63,328,000 | 30,272,000 | 30,272,000 | (33,056,000) | |
| Total - All Sources | 490,259,308 | 231,553,756 | 233,549,155 | 1,995,399 | 530,214,000 | 508,850,000 | 508,850,000 | (21,364,000) | |

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Quarterly City Managers Report
Departmental Obligations Summary

For the Period Ending December 31, 2006

| Department | FY'06 Year End Unaudited Actual | Year to Date | | | Fiscal Year 2007 | | | Full Year | | |
|---|---------------------------------------|--------------------------|--------------------|---|--------------------|--------------------|------------------------|--------------------|-------------------|---|
| | | Target Budget Plan | Actual | Actual (Over) / Under Target Budget | Original Budget | Current Target | Current Budget Plan | Projection | Current Budget | Current Projection (Over) / Under Target Budget |
| | | | | | | | | | | |
| Mayor's Office of Information Services | 1,292,448 | 629,339 | 728,214 | (98,875) | 1,454,281 | 1,454,281 | | | 0 | |
| Personal Services | 961,099 | 508,908 | 496,708 | 12,200 | 1,125,931 | 1,125,931 | | | 0 | 0 |
| Purchase of Services | 292,000 | 115,431 | 231,506 | (116,075) | 292,000 | 292,000 | | | 0 | 0 |
| Materials, Supplies & Equipment | 36,349 | 5,000 | 0 | 5,000 | 36,350 | 36,350 | | | 0 | 0 |
| Public Property | 4,012,499 | 3,927,542 | 3,927,542 | 0 | 4,234,692 | 4,127,430 | 4,127,430 | 4,127,430 | 107,262 | 0 |
| Purchase of Services | 4,012,499 | 3,927,542 | 3,927,542 | 0 | 4,234,692 | 4,127,430 | 4,127,430 | 4,127,430 | 107,262 | 0 |
| Office of Fleet Management | 6,346,192 | 3,791,537 | 3,602,947 | 188,640 | 7,685,684 | 7,685,684 | | | 0 | 0 |
| Personal Services | 2,101,718 | 1,146,060 | 1,056,832 | 87,228 | 2,416,044 | 2,416,044 | | | 0 | 0 |
| Purchase of Services | 1,272,392 | 765,522 | 426,870 | 338,652 | 1,500,000 | 1,500,000 | | | 0 | 0 |
| Materials, Supplies & Equipment | 2,972,082 | 1,880,005 | 2,117,245 | (237,240) | 3,194,640 | 3,194,640 | | | 0 | 0 |
| Payments to Other Funds | 0 | 0 | 0 | 0 | 575,000 | 575,000 | | | 0 | 0 |
| Water | 229,075,071 | 133,367,895 | 127,311,769 | 6,056,126 | 255,327,779 | 237,051,522 | 237,051,522 | 237,051,522 | 18,276,257 | 0 |
| Personal Services | 84,024,425 | 42,145,680 | 41,341,785 | 803,895 | 92,176,000 | 86,787,000 | 86,787,000 | 86,787,000 | 5,389,000 | 0 |
| Purchase of Services | 63,645,574 | 60,598,715 | 54,331,223 | 6,267,492 | 82,862,229 | 71,523,800 | 71,523,800 | 71,523,800 | 11,338,429 | 0 |
| Materials, Supplies & Equipment | 33,199,644 | 30,622,500 | 31,638,761 | (1,016,261) | 38,692,350 | 37,897,000 | 37,897,000 | 37,897,000 | 795,550 | 0 |
| Contributions, Indemnities & Taxes | 4,208,893 | 1,000 | 0 | 1,000 | 100,000 | 5,000 | 5,000 | 5,000 | 95,000 | 0 |
| Payments to Other Funds | 43,996,535 | 0 | 0 | 0 | 41,497,000 | 40,838,722 | 40,838,722 | 40,838,722 | 658,278 | 0 |
| Finance | 56,599,184 | 44,400,367 | 44,396,972 | 13,395 | 71,918,146 | 72,068,146 | 72,068,146 | 72,068,146 | (150,000) | 0 |
| Personal Services | 319,477 | 149,473 | 136,078 | 13,395 | 298,946 | 298,946 | 298,946 | 298,946 | 0 | 0 |
| Personal Services - Fringe Benefits | 56,279,707 | 42,731,795 | 42,731,795 | 0 | 65,119,200 | 65,269,200 | 65,269,200 | 65,269,200 | (150,000) | 0 |
| Contributions, Indemnities & Taxes | 0 | 1,519,099 | 1,519,099 | 0 | 6,500,000 | 6,500,000 | 6,500,000 | 6,500,000 | 0 | 0 |
| Revenue | 20,738,797 | 9,558,673 | 7,012,667 | 2,546,006 | 20,701,875 | 19,080,346 | 19,080,346 | 19,080,346 | 1,627,529 | 0 |
| Personal Services | 9,153,166 | 4,510,773 | 4,162,762 | 348,011 | 11,400,870 | 9,773,341 | 9,773,341 | 9,773,341 | 1,627,529 | 0 |
| Purchase of Services | 10,885,107 | 3,950,975 | 2,396,095 | 1,554,880 | 7,458,055 | 7,458,055 | 7,458,055 | 7,458,055 | 0 | 0 |
| Materials, Supplies & Equipment | 700,419 | 1,095,925 | 452,441 | 643,484 | 1,845,950 | 1,845,950 | 1,845,950 | 1,845,950 | 0 | 0 |
| Contributions, Indemnities & Taxes | 105 | 1,000 | 1,369 | (369) | 3,000 | 3,000 | 3,000 | 3,000 | 0 | 0 |
| Sinking Fund | 166,415,949 | 97,018,365 | 97,018,365 | 0 | 178,826,690 | 177,322,738 | 177,322,738 | 177,322,738 | 1,502,952 | 0 |
| Debt Service | 166,415,949 | 97,018,365 | 97,018,365 | 0 | 178,826,690 | 177,322,738 | 177,322,738 | 177,322,738 | 1,502,952 | 0 |
| Procurement | 61,366 | 29,844 | 15,591 | 14,253 | 64,662 | 64,662 | 64,662 | 64,662 | 0 | 0 |
| Personal Services | 61,366 | 29,844 | 15,591 | 14,253 | 64,662 | 64,662 | 64,662 | 64,662 | 0 | 0 |
| Law | 2,925,796 | 1,367,607 | 1,053,467 | 314,140 | 2,995,191 | 2,995,191 | 2,995,191 | 2,995,191 | 0 | 0 |
| Personal Services | 2,149,111 | 1,053,411 | 985,425 | 67,986 | 2,238,821 | 2,238,821 | 2,238,821 | 2,238,821 | 0 | 0 |
| Purchase of Services | 705,783 | 301,392 | 48,645 | 252,747 | 712,087 | 712,087 | 712,087 | 712,087 | 0 | 0 |
| Materials, Supplies & Equipment | 70,902 | 12,804 | 19,397 | (6,593) | 44,283 | 44,283 | 44,283 | 44,283 | 0 | 0 |
| Total Water Fund | 487,467,302 | 294,091,219 | 285,057,534 | 9,033,685 | 543,214,000 | 521,850,000 | 521,850,000 | 521,850,000 | 21,364,000 | 0 |
| Personal Services | 98,773,362 | 49,544,149 | 48,197,781 | 1,346,968 | 109,721,274 | 102,704,745 | 102,704,745 | 102,704,745 | 7,016,529 | 0 |
| Personal Services - Fringe Benefits | 56,279,707 | 42,731,795 | 42,731,795 | 0 | 65,119,200 | 65,269,200 | 65,269,200 | 65,269,200 | (150,000) | 0 |
| Sub-Total Employee Compensation | 155,053,069 | 92,275,944 | 90,928,976 | 1,346,968 | 174,840,474 | 167,973,945 | 167,973,945 | 167,973,945 | 6,866,529 | 0 |
| Purchase of Services | 80,813,355 | 69,659,577 | 61,367,881 | 8,297,696 | 97,059,063 | 85,613,372 | 85,613,372 | 85,613,372 | 11,445,691 | 0 |
| Materials, Supplies & Equipment | 36,979,396 | 33,616,234 | 34,227,844 | (611,610) | 43,813,773 | 43,018,223 | 43,018,223 | 43,018,223 | 795,550 | 0 |
| Contributions, Indemnities & Taxes | 4,208,998 | 1,521,099 | 1,520,468 | 631 | 6,603,000 | 6,508,000 | 6,508,000 | 6,508,000 | 95,000 | 0 |
| Debt Service | 166,415,949 | 97,018,365 | 97,018,365 | 0 | 178,826,690 | 177,322,738 | 177,322,738 | 177,322,738 | 1,502,952 | 0 |
| Payments to Other Funds | 43,906,535 | 0 | 0 | 0 | 42,072,000 | 41,413,722 | 41,413,722 | 41,413,722 | 658,273 | 0 |

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Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund
For the Period Ending December 31, 2006

| Department | FY06 Year-End Actual | Fiscal Year 2006 | | | | Fiscal Year 2006 | | | |
|---|----------------------------|------------------|--------------|------------|---------------------------------|----------------------|-------------------|--------------------|---|
| | | Year to Date | | Month End | | Authorized Positions | | Current Projection | |
| | | Target | Budget Plan | Actual | (Over) / Under Target Budget | Original Budget | Current Budget | Target Budget | Current Budget (Over) / Under Target Budget |
| Mayor's Office of Information Services | | | | | | | | | |
| Office of Fleet Management | 46 | 55 | 49 | 6 | 55 | 55 | 49 | 6 | 6 |
| Water | 1,718 | 1,803 | 1,704 | 99 | 2,016 | 2,016 | 1,817 | 199 | 199 |
| Finance | 4 | 4 | 3 | 1 | 4 | 4 | 4 | 0 | 0 |
| Revenue | 212 | 246 | 213 | 33 | 278 | 278 | 267 | 11 | 11 |
| Procurement | 2 | 2 | 1 | 1 | 2 | 2 | 2 | 0 | 0 |
| Law | 30 | 34 | 32 | 2 | 34 | 34 | 34 | 0 | 0 |
| Total Water Fund | 2,027 | 2,161 | 2,019 | 142 | 2,406 | 2,406 | 2,190 | 216 | 216 |

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

AVIATION FUND
QUARTERLY REPORT

Quarterly City Managers Report
Fund Balance Summary
Aviation Fund
All Departments
For the Period Ending December 31, 2006

| Category | FY06 Year-End Unaudited Actual | Fiscal Year 2007 | | | | | | | |
|---|--------------------------------------|--------------------------|---------------------|---|---------------------|----------------------------------|--------------------|--|----------------------------|
| | | Year to Date | | Actual Over / (Under) Target Budget | | Current Target Budget Plan | | Current Projection Revenues Over / (Under) | |
| | | Target Budget Plan | Original Budget | Target Budget | Budget Plan | Projection | Current Budget | Target Budget | |
| REVENUES | | | | | | | | | |
| Taxes | 269,453,474 | 117,400,396 | 111,644,315 | (5,756,081) | 319,575,000 | 319,775,000 | 200,000 | 0 | |
| Locally Generated Non - Tax Revenues | 1,161,358 | 200,000 | 215,177 | 15,177 | 2,500,000 | 2,500,000 | 0 | 0 | |
| Other Governments | 886,677 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 0 | 0 | |
| Revenues from Other Funds of City | | | | | | | | | |
| Other Sources | | | | | | | | | |
| Total Revenues and Other Sources | 271,501,509 | 117,600,396 | 111,859,492 | (5,740,904) | 323,075,000 | 323,275,000 | 200,000 | 0 | |
| Category | | | | | | | | | |
| Category | FY06 Year-End Unaudited Actual | Year to Date | | Actual (Over) / Under Target Budget | | Current Target Budget Plan | | Full Year | |
| | | Target Budget Plan | Actual | (Over) / Under Target Budget | Original Budget | Target Budget | Projection | Current Budget | Obligations (Over) / Under |
| | | Original Budget | Actual | Target Budget | Original Budget | Target Budget | Projection | Current Budget | Target Budget |
| OBLIGATIONS / APPROPRIATIONS | | | | | | | | Current Projection for Obligations (Over) / Under | |
| Personal Services | 52,665,218 | 29,148,451 | 26,801,972 | 2,346,479 | 59,996,343 | 60,050,658 | 60,050,658 | (54,315) | |
| Personal Services - Employee Benefits | 27,814,621 | 21,556,458 | 21,556,458 | 0 | 32,120,000 | 33,106,000 | 33,106,000 | (986,000) | |
| Sub-Total Employee Compensation | 80,479,839 | 50,704,909 | 48,358,430 | 2,346,479 | 92,116,343 | 93,156,658 | 93,156,658 | (1,040,315) | |
| Purchase of Services | 78,128,097 | 68,987,806 | 65,177,428 | 3,810,378 | 98,635,085 | 97,757,335 | 97,757,335 | 877,750 | |
| Materials, Supplies and Equipment | 12,595,620 | 7,118,150 | 7,540,382 | (422,232) | 17,763,503 | 17,680,378 | 17,680,378 | 83,125 | |
| Contributions, Indemnities and Taxes | 1,407,377 | 887,666 | 590,164 | 277,502 | 4,787,000 | 4,778,000 | 4,778,000 | 9,000 | |
| Debt Service | 88,221,318 | 26,871,866 | 26,871,866 | 0 | 99,487,069 | 92,825,062 | 92,825,062 | 6,662,007 | |
| Payment to Other Funds | 6,636,423 | 11,000,000 | 0 | 0 | 24,381,000 | 24,281,000 | 24,281,000 | 100,000 | |
| Advances and Miscellaneous Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Obligations / Appropriations | 267,468,674 | 165,550,397 | 159,538,270 | 6,012,127 | 337,170,000 | 330,478,433 | 330,478,433 | 6,691,567 | |
| Operating Surplus / (Deficit) | 4,032,835 | (47,950,001) | (47,678,778) | 271,223 | (14,095,000) | (7,203,433) | (7,203,433) | 6,891,567 | |
| OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS | | | | | | | | | |
| Prior Year Fund Balance | 26,537,232 | - | - | - | 37,705,853 | 47,107,173 | 47,107,173 | 9,401,320 | |
| Net Adjustments - Prior Years | 16,537,106 | 0 | 0 | 0 | 12,000,000 | 12,000,000 | 12,000,000 | 0 | |
| Total Net Adjustments | 43,074,338 | 0 | 0 | 0 | 49,705,853 | 59,107,173 | 59,107,173 | 9,401,320 | |
| Preliminary Year End Fund Balance | 47,107,173 | (47,950,001) | (47,678,778) | 271,223 | 35,610,853 | 51,903,740 | 51,903,740 | 16,292,887 | |
| Deferred Revenue - Airline Rates & Charges (See Note 1) | - | - | - | - | - | - | - | - | |
| Year End Fund Balance | 47,107,173 | (47,950,001) | (47,678,778) | 271,223 | 35,610,853 | 51,903,740 | 51,903,740 | 16,292,887 | |

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending December 31, 2006

| Department | FY'06 Year-End Unaudited Actual | Year to Date | | | Fiscal Year 2007 | | | Full Year | | | Current Projection Over / (Under) Current Budget Target Budget |
|---------------------------------------|---------------------------------------|--------------------------|--------------------|---|--------------------|--------------------|------------------------|--------------------|----------------|----------|---|
| | | Target Budget Plan | Actual | Actual Over / (Under) Target Budget | Original Budget | Current Target | Current Budget Plan | Projection | | | |
| | | | | | | | | | | | |
| Local Non-Tax Revenues | | | | | | | | | | | |
| Fleet Management | 47,550 | 5,000 | 2,275 | (2,725) | 20,000 | 20,000 | 20,000 | 20,000 | 0 | 0 | 0 |
| Sale of Vehicles | 47,550 | 5,000 | 2,275 | (2,725) | 20,000 | 20,000 | 20,000 | 20,000 | 0 | 0 | 0 |
| Procurement | 2,440 | 2,500 | 1,278 | (1,222) | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 0 | 0 |
| Miscellaneous | 2,440 | 2,500 | 1,278 | (1,222) | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 0 | 0 |
| City Treasurer | 3,816,210 | 1,392,896 | 1,392,896 | 0 | 1,750,000 | 1,750,000 | 1,750,000 | 1,750,000 | 0 | 0 | 0 |
| Interest Earnings | 3,816,210 | 1,392,896 | 1,392,896 | 0 | 1,750,000 | 1,750,000 | 1,750,000 | 1,750,000 | 0 | 0 | 0 |
| Commerce - Division of Aviation | 265,587,274 | 116,000,000 | 110,247,866 | (5,752,134) | 317,800,000 | 318,000,000 | 318,000,000 | 318,000,000 | 200,000 | 0 | 0 |
| Concessions | 22,623,118 | 13,000,000 | 12,217,131 | (782,869) | 26,000,000 | 26,000,000 | 26,000,000 | 26,000,000 | 0 | 0 | 0 |
| Space Rentals | 71,161,219 | 45,000,000 | 40,535,948 | (4,464,052) | 129,500,000 | 130,000,000 | 130,000,000 | 130,000,000 | 500,000 | 0 | 0 |
| Landing Fees | 51,429,226 | 26,500,000 | 25,640,249 | (859,751) | 53,000,000 | 53,000,000 | 53,000,000 | 53,000,000 | 0 | 0 | 0 |
| Parking | 30,186,642 | 0 | 0 | 0 | 33,000,000 | 33,000,000 | 33,000,000 | 33,000,000 | 0 | 0 | 0 |
| Car Rental | 17,565,496 | 10,000,000 | 10,602,809 | 602,809 | 20,000,000 | 20,000,000 | 20,000,000 | 20,000,000 | 0 | 0 | 0 |
| Payment in Aid - Terminal Bldg. | 16,510,035 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale of Utilities | 4,558,836 | 2,500,000 | 2,258,743 | (241,257) | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 0 | 0 | 0 |
| Overseas Terminal Facility Charges | 223,450 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | (300,000) | 0 | 0 |
| International Terminal Charges | 16,219,427 | 5,500,000 | 5,452,238 | (47,762) | 11,000,000 | 11,000,000 | 11,000,000 | 11,000,000 | 0 | 0 | 0 |
| Passenger Facility Charge | 32,591,618 | 11,000,000 | 11,005,981 | 85,981 | 35,000,000 | 35,000,000 | 35,000,000 | 35,000,000 | 0 | 0 | 0 |
| Miscellaneous | 2,518,207 | 2,500,000 | 2,454,767 | (45,233) | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 0 | 0 | 0 |
| Total Local Non-Tax Revenue | 269,453,474 | 117,400,396 | 111,644,315 | (5,756,081) | 319,575,000 | 319,775,000 | 319,775,000 | 319,775,000 | 200,000 | 0 | 0 |
| Other Governments | | | | | | | | | | | |
| Commerce - Division of Aviation | 1,161,358 | 200,000 | 215,177 | 15,177 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 0 | 0 | 0 |
| State | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Federal | 1,161,358 | 200,000 | 215,177 | 15,177 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 0 | 0 | 0 |
| Total Other Governments | 1,161,358 | 200,000 | 215,177 | 15,177 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 0 | 0 | 0 |
| Revenue from Other Funds | | | | | | | | | | | |
| Commerce - Division of Aviation | 886,677 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 | 0 |
| General Fund | 886,677 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 | 0 |
| Total Revenue from Other Funds | 886,677 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 | 0 |
| Total - All Sources | 271,501,509 | 117,600,396 | 111,859,492 | (5,740,904) | 323,075,000 | 323,275,000 | 323,275,000 | 323,275,000 | 200,000 | 0 | 0 |

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Quarterly City Managers Report
Departmental Obligations Summary

For the Period Ending December 31, 2006

| Department | FY'06 Year-End Unaudited Actual | Year to Date | | | Fiscal Year 2007 | | | Current Projection (Over) / Under Target Budget | |
|----------------------------|---------------------------------------|--------------------------|--------------------|---------------------------------|--------------------|----------------------------------|-----------------------|---|---------------|
| | | Target Budget Plan | Actual | (Over) / Under Target Budget | Original Budget | Current Target Budget Plan | Current Projection | Current Budget | Target Budget |
| | | | | | | | | | |
| Police | Personal Services | 10,867,822 | 5,766,389 | 5,779,269 | (12,980) | 12,826,227 | 12,816,667 | 9,560 | 0 |
| | Purchase of Services | 10,753,887 | 5,653,239 | 5,667,669 | (14,430) | 12,709,202 | 12,703,517 | 5,665 | 0 |
| | Materials, Supplies & Equipment | 51,450 | 51,100 | 50,400 | 700 | 52,850 | 51,100 | 1,750 | 0 |
| Fire | Personal Services | 62,475 | 62,050 | 61,200 | 850 | 64,175 | 62,050 | 2,125 | 0 |
| | Purchase of Services | 4,713,074 | 2,450,788 | 2,259,786 | 191,002 | 5,252,250 | 5,312,250 | (60,000) | 0 |
| | Materials, Supplies & Equipment | 4,648,849 | 2,381,538 | 2,198,661 | 182,877 | 5,160,000 | 5,220,000 | (60,000) | 0 |
| | Payments to Other Funds | 15,000 | 15,000 | 0 | 0 | 15,000 | 15,000 | 15,000 | 0 |
| Public Property | Personal Services | 49,225 | 54,250 | 46,125 | 8,125 | 54,250 | 54,250 | 54,250 | 0 |
| | Purchase of Services | 0 | 0 | 0 | 0 | 23,000 | 23,000 | 0 | 0 |
| | Materials, Supplies & Equipment | 23,138,011 | 24,719,645 | 24,719,645 | 0 | 25,160,000 | 25,160,000 | 0 | 0 |
| | Payments to Other Funds | 23,138,011 | 24,719,645 | 24,719,645 | 0 | 25,160,000 | 25,160,000 | 0 | 0 |
| Office of Fleet Management | Personal Services | 4,522,347 | 3,040,208 | 1,836,102 | 1,204,106 | 7,861,389 | 7,861,389 | 0 | 0 |
| | Purchase of Services | 988,411 | 529,100 | 515,925 | 13,175 | 1,119,399 | 1,119,399 | 0 | 0 |
| | Materials, Supplies & Equipment | 415,549 | 301,088 | 251,065 | 50,033 | 420,000 | 420,000 | 0 | 0 |
| | Payments to Other Funds | 3,118,387 | 2,210,010 | 1,069,112 | 1,140,858 | 6,144,000 | 6,144,000 | 0 | 0 |
| Finance | Personal Services - Fringe Benefits | 0 | 0 | 0 | 0 | 178,000 | 178,000 | 0 | 0 |
| | Purchase of Services | 30,471,093 | 24,922,603 | 0 | 38,778,000 | 39,764,000 | 39,764,000 | (986,000) | 0 |
| | Contributions, Indemnities & Taxes | 27,814,621 | 21,556,458 | 21,556,458 | 0 | 32,120,000 | 33,106,000 | (986,000) | 0 |
| | Sinking Fund | 2,570,683 | 2,793,662 | 2,793,662 | 0 | 4,146,000 | 4,146,000 | 0 | 0 |
| | Commerce - Division of Aviation | 85,759 | 572,453 | 572,453 | 0 | 2,512,000 | 2,512,000 | 0 | 0 |
| | Debt Service | 88,221,318 | 26,871,866 | 26,871,866 | 0 | 99,487,069 | 92,825,062 | 6,662,007 | 0 |
| | Commerce - Division of Aviation | 104,198,786 | 76,939,167 | 72,450,413 | 4,488,754 | 146,257,000 | 145,191,000 | 1,066,000 | 0 |
| | Debt Service | 35,157,320 | 19,925,651 | 17,876,881 | 2,048,770 | 39,680,000 | 39,680,000 | 0 | 0 |
| | Commerce - Division of Aviation | 51,742,838 | 40,945,501 | 37,193,656 | 3,751,845 | 68,646,000 | 67,770,000 | 876,000 | 0 |
| | Debt Service | 9,340,617 | 4,772,832 | 6,362,195 | (1,589,363) | 11,476,000 | 11,395,000 | 81,000 | 0 |
| | Commerce - Division of Aviation | 1,321,588 | 295,183 | 17,681 | 277,502 | 2,275,000 | 2,266,000 | 9,000 | 0 |
| | Debt Service | 6,636,423 | 11,000,000 | 11,000,000 | 0 | 24,180,000 | 24,080,000 | 100,000 | 0 |
| | Advances & Other Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Law | 1,336,223 | 839,731 | 698,586 | 141,145 | 1,548,055 | 1,548,055 | 0 | 0 |
| | Personal Services | 1,116,741 | 658,923 | 542,836 | 116,087 | 1,327,742 | 1,327,742 | 0 | 0 |
| | Purchase of Services | 194,566 | 161,800 | 154,000 | 7,800 | 195,235 | 195,235 | 0 | 0 |
| | Materials, Supplies & Equipment | 24,916 | 19,008 | 1,750 | 17,258 | 25,078 | 25,078 | 0 | 0 |
| | Advances & Other Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Aviation Fund | Personal Services | 267,468,674 | 165,550,397 | 159,538,270 | 6,012,127 | 337,170,000 | 330,478,433 | 6,691,567 | 0 |
| | Personal Services - Fringe Benefits | 52,665,218 | 29,148,451 | 26,801,972 | 2,346,479 | 59,996,343 | 60,050,658 | (54,315) | 0 |
| | Sub-Total Employee Compensation | 27,814,621 | 21,556,458 | 21,556,458 | 0 | 32,120,000 | 33,106,000 | (986,000) | 0 |
| | Purchase of Services | 80,479,839 | 50,704,909 | 48,358,430 | 2,346,479 | 92,116,343 | 93,156,658 | (1,040,315) | 0 |
| | Materials, Supplies & Equipment | 12,595,620 | 7,118,150 | 7,540,382 | (422,232) | 17,763,503 | 17,680,378 | 877,750 | 0 |
| | Contributions, Indemnities & Taxes | 1,407,377 | 867,666 | 590,164 | 277,502 | 4,787,000 | 4,778,000 | 9,000 | 0 |
| | Debt Service | 88,221,318 | 26,871,866 | 26,871,866 | 0 | 99,487,069 | 92,825,062 | 6,662,007 | 0 |
| | Advances & Other Payments | 6,636,423 | 11,000,000 | 11,000,000 | 0 | 24,381,000 | 24,281,000 | 100,000 | 0 |

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Quarterly City Managers Report
Analysis of Year-to-Date Variances
Aviation Fund
All Departments
For the Period Ending December 31, 2006

| Category | Year to Date Variance | Reasons / Comments |
|-------------------------------------|--------------------------------------|---|
| | Better / (Worse) Than Cur. Target | |
| Revenues | | |
| Locally Generated Non-Tax | (\$5.7) | Variances are due to timing differences between projected revenues and actual receipts from: Concessions - (\$0.8) million, Space Rentals - (\$4.5) million, Landing Fees - (\$0.9) million, Car Rental - \$0.6 million, Utilities - (\$0.2) million, Utilities - (\$0.2) million and Passenger Facility Charges - \$0.1 million. |
| Subtotal | (\$5.7) | |
| Obligations / Appropriations | | |
| Personal Services | \$2.3 | Variances: 1) Fire - \$0.2 million, 2) Commerce - \$2.0 million and 3) Law - \$0.1 million are result of savings from the delay in filling vacant positions through the first half of the fiscal year. |
| Purchase of Services | 3.8 | Variances: 1) Fleet Management - \$0.1 million and 2) Commerce - \$3.7 million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including consultant services and repairs and maintenance. |
| Materials, Supplies & Equipment | (0.4) | Variances: 1) Fleet Management - \$1.1 million and 2) Commerce - (\$1.5) million are the result of timing differences between the Target Budget Plan and the actual processing of various purchase orders for electrical parts, vehicle parts, equipment and vehicles. |
| Contributions, Indemnities & Taxes | 0.3 | Variance: Commerce - \$0.3 million is due to a delay in the payment of taxes to Delaware County. |
| Subtotal | \$6.0 | |
| Total | \$0.3 | |

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Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund

For the Period Ending December 31, 2006

| Department | Fiscal Year 2007 | | | | | |
|--|-----------------------------|-----------------------|---------------------|---|---|-----------------------|
| | Year to Date | | | Full Year | | |
| | FY'06 Year-End Actual | Target Budget Plan | Month End Actual | Actual (Over) / Under Target Budget | Authorized Positions Current Budget | Current Projection |
| Police | | | | | | |
| <i>Uniformed</i> | 158 | 162 | 161 | 1 | 162 | 162 |
| <i>Civilian</i> | 147 | 151 | 150 | 1 | 151 | 151 |
| | 11 | 11 | 11 | 0 | 11 | 11 |
| Fire | | | | | | |
| <i>Uniformed</i> | 61 | 70 | 60 | 10 | 70 | 70 |
| <i>Civilian</i> | 61 | 70 | 60 | 10 | 70 | 70 |
| | 0 | 0 | 0 | 0 | 0 | 0 |
| Office of Fleet Management | | | | | | |
| | 21 | 22 | 21 | 1 | 23 | 22 |
| Commerce - Division of Aviation | | | | | | |
| | 741 | 808 | 769 | 39 | 864 | 864 |
| Law | | | | | | |
| | 17 | 20 | 20 | 0 | 20 | 20 |
| Total Aviation Fund | | | | | | |
| | 998 | 1,082 | 1,031 | 51 | 1,139 | 1,138 |
| | | | | | | 1 |
| | | | | | | 0 |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

GRANTS REVENUE FUND
QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2007
FOR PERIOD OCTOBER 1, 2006 - DECEMBER 31, 2006

| No. | Department | Amount | Grant Title | Source | Description |
|--------------|--------------------------|---------------------|--|-----------------------------------|---|
| 13 | Fire | 12,000.00 | Fireman's Fund Heritage Grant | Miscellaneous Corporate Funding | Set-up FY 2007 appropriation |
| 20 | Public Property | 135,000.00 | Productivity Fund - HVAC Review & Analysis | Productivity Funds - PICA | Productivity Bank Loan Approved |
| 51 | City Planning Commission | 6,800.00 | Large Employer Transit Survey | U.S. Department of Transportation | New grant received |
| 51 | City Planning Commission | 150,000.00 | Lower Germantown-Wayne Junct Concept Plan | U.S. Department of Transportation | New grant received |
| 51 | City Planning Commission | 10,600.00 | Transit Planning & Programming | U.S. Department of Transportation | New grant received |
| 51 | City Planning Commission | 80,000.00 | South of South Walkability Project | U.S. Department of Transportation | New grant received |
| 56 | Personnel | 5,829,333.00 | Productivity Fund-Human Resource Info System | Productivity F-funds - PICA | Ordinance by City Council - Bill # 060503 |
| 69 | District Attorney | 70,304.00 | JABG VIII - Pretrial Prosecutor | U.S. Department of Justice | Set-up FY 2007 appropriation |
| Total | | 6,294,037.00 | | | |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

**CASH FLOW
FORECAST
FOR
FISCAL YEAR 2007**

CASH FLOW PROJECTIONS
EQUITY IN CON CASH
Actuals through December 31

OFFICE OF THE DIRECTOR OF FINANCE
GENERAL FUND 2007

| | (Amount in Millions) | | | | | | | | | | | | | | | | | |
|--|----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|----------------|---------------------------------|--------------|---------|---------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | Mar 31 | April 30 | May 31 | June 30 | Total | Accrued | Under Budget (Over) Revenues | | | |
| REVENUES | | | | | | | | | | | | | | | | | | |
| Property Taxes | 7.6 | 6.9 | 5.6 | 5.3 | 4.0 | 14.0 | 35.0 | 177.7 | 116.3 | 23.3 | 6.4 | 5.8 | 407.8 | 1.8 | 409.6 | | | |
| Wage, Earnings, NP Tax | 94.4 | 105.3 | 82.7 | 93.5 | 103.5 | 85.8 | 114.2 | 84.3 | 83.6 | 105.4 | 121.4 | 81.9 | 1,156.1 | (22.2) | 1,133.8 | | | |
| Realty Transfer Tax | 20.5 | 23.2 | 17.3 | 16.9 | 18.0 | 19.3 | 19.1 | 11.5 | 15.3 | 17.4 | 17.7 | 13.7 | 210.0 | (15.0) | 195.0 | | | |
| Sales Tax | 11.3 | 12.5 | 10.7 | 10.7 | 12.1 | 10.1 | 10.2 | 14.3 | 10.3 | 10.8 | 10.5 | 11.6 | 135.0 | (6.0) | 129.0 | | | |
| Business Privilege Tax | 5.0 | 2.7 | 12.1 | 20.9 | 1.3 | 17.0 | 6.6 | 15.8 | 1.8 | 116.5 | 127.0 | 81.3 | 408.0 | (29.1) | 378.9 | | | |
| Other Taxes | 5.3 | 7.6 | 5.0 | 4.0 | 4.1 | 4.3 | 4.7 | 6.5 | 6.3 | 8.9 | 7.2 | 6.6 | 70.5 | (3.2) | 67.3 | | | |
| Locally Generated Non-tax | 15.0 | 18.2 | 21.2 | 19.5 | 18.0 | 20.5 | 25.7 | 22.6 | 21.3 | 18.4 | 19.1 | 20.8 | 240.3 | 4.7 | 245.0 | | | |
| Other Governments | 0.0 | 116.0 | 105.7 | 88.4 | 22.5 | 17.9 | 35.0 | 27.0 | 47.6 | 134.8 | 6.6 | 623.2 | 137.6 | 789.6 | 28.8 | 789.6 | | |
| Other Governments, PICA | 16.3 | 27.8 | 0.0 | 22.4 | 24.5 | 0.0 | 24.6 | 22.8 | 21.2 | 15.9 | 29.6 | 23.6 | 228.8 | 8.2 | 242.2 | | | |
| Interfund Transfers | 0.2 | 0.5 | 0.0 | 0.5 | 0.4 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 21.3 | 25.7 | 1.9 | 27.6 | | | |
| Total Current Revenue | 175.6 | 320.7 | 260.8 | 281.6 | 208.5 | 189.3 | 275.6 | 382.9 | 324.1 | 451.9 | 345.9 | 288.6 | 3,505.4 | 145.8 | (33.1) | 3,618.0 | | |
| Collection of 6-30-06/Govt. Other Fund Balance Adj. | 106.6 | 25.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 131.6 | 0.0 | | | |
| Non-revenue receipts | 7.0 | | | | | | | | | | | | | 40.0 | 0.0 | | | |
| TOTAL CASH RECEIPTS | 289.2 | 345.8 | 260.8 | 281.6 | 208.5 | 189.3 | 275.6 | 382.9 | 324.1 | 451.9 | 345.9 | 285.6 | 3,641.0 | | | | | |
| EXPENSES AND OBLIGATIONS | | | | | | | | | | | | | | | | | | |
| Payroll | 56.9 | 143.2 | 100.9 | 102.1 | 110.1 | 100.2 | 138.9 | 92.8 | 134.9 | 92.4 | 101.4 | 99.8 | 1,273.6 | 52.1 | 2.9 | (21.3) | 1,307.2 | |
| Employee Benefits | 35.0 | 41.0 | 32.8 | 33.8 | 33.6 | 41.7 | 45.4 | 32.3 | 36.9 | 36.1 | 33.2 | 54.4 | 456.2 | 0.2 | 4.5 | (15.5) | 445.4 | |
| Pension | 36.0 | 42.0 | (1.7) | (2.1) | (2.0) | (1.8) | (1.3) | (1.6) | (1.9) | (1.8) | (1.6) | (1.6) | 419.1 | 0.0 | 0.0 | 419.1 | 0.0 | |
| Purchase of Services | 27.4 | 56.0 | 92.4 | 98.3 | 76.7 | 78.8 | 98.8 | 94.8 | 106.6 | 105.5 | 101.0 | 106.8 | 994.1 | 31.8 | 127.2 | (5.0) | 1,148.1 | |
| Materials, Equipment | 2.3 | 5.3 | 8.0 | 4.6 | 5.5 | 5.3 | 5.4 | 4.3 | 4.7 | 3.3 | 6.6 | 6.8 | 62.2 | 2.6 | 24.1 | (6.1) | 82.8 | |
| Contributions, Indemnities | 9.0 | 5.7 | 8.8 | 1.3 | 4.0 | 7.2 | 1.5 | 2.7 | 7.8 | 18.7 | 19.3 | 22.7 | 108.8 | 2.2 | 1.8 | (2.1) | 110.8 | |
| Debt Service-Short Term | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 13.1 | 13.1 | 4.4 | 4.4 | 17.5 | |
| Debt Service-Long Term | 1.2 | 2.3 | 18.8 | 0.7 | 7.5 | 0.8 | 5.7 | 10.3 | 18.9 | 1.4 | 12.9 | 4.1 | 84.6 | 3.1 | 3.1 | 87.7 | 29.3 | |
| Interfund Charges | 0.6 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 61.0 | 61.6 | 0.0 | 0.0 | (32.3) | 31.2 | |
| Advances, Subsidies | 31.2 | 523.8 | 251.8 | 259.6 | 258.1 | 235.4 | 232.2 | 297.0 | 235.6 | 308.0 | 313.2 | 272.6 | 317.1 | 3,504.4 | 89.0 | 160.5 | (74.8) | 3,679.1 |
| Current Year Appropriation | | | | | | | | | | | | | | | | | | |
| Prior Year Encumbrances | 54.5 | 24.5 | 12.8 | 8.5 | 6.1 | 3.4 | 6.1 | 2.4 | 4.9 | 7.1 | 1.8 | 1.1 | 133.2 | 0.3 | 44.5 | 20.0 | 198.0 | |
| Prior Year Vouchers Payable | 68.0 | 114 | 35 | 1.5 | 0.6 | | | | | | | | | | | | | |
| TOTAL DISBURSEMENTS | 646.3 | 287.7 | 275.9 | 268.1 | 242.1 | 235.6 | 303.1 | 238.0 | 312.9 | 320.3 | 274.4 | 318.2 | 3,722.6 | 84.9 | | | | |
| Excess (Def) of Receipts over Disbursements | (357.2) | 58.1 | (15.1) | 13.5 | (33.7) | (46.3) | (27.5) | 144.9 | 11.2 | 131.6 | 71.5 | (32.6) | (81.5) | | | | | |
| Opening Balance TRANS | 356.7 | 308.6 | 366.7 | 351.6 | 365.1 | 331.4 | 285.1 | 257.6 | 402.5 | 413.7 | 545.3 | 306.8 | 355.7 | 0.0 | | | | |
| CLOSING BALANCE | 308.6 | 366.7 | 351.6 | 365.1 | 331.4 | 285.1 | 257.6 | 402.5 | 413.7 | 545.3 | 306.8 | 274.2 | 274.2 | 3,641.0 | 89.2 | 205.0 | | |

OFFICE OF THE DIRECTOR OF FINANCE
CASHFLOW PROJECTIONS
Consolidated Cash - All Funds- FY2007

(Amounts in Millions)

| | Actual | | | | | | Estimate | | | | | |
|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 |
| General | 308.6 | 366.7 | 351.6 | 365.1 | 331.4 | 285.1 | 257.6 | 402.5 | 413.7 | 545.3 | 306.8 | 274.2 |
| Grants Revenue | 150.7 | 58.2 | 26.6 | 47.6 | 47.7 | 37.6 | 100.0 | 85.0 | 55.0 | 50.0 | 20.0 | 20.0 |
| Community Development | (20.6) | 8.3 | 12.5 | 11.6 | 10.8 | 12.7 | 3.0 | (3.0) | (3.0) | (3.0) | (3.0) | 0.0 |
| Vehicle Rental Tax | 5.1 | 5.5 | 5.9 | 3.9 | 4.4 | 4.8 | 5.2 | 5.6 | 6.0 | 3.5 | 3.9 | 4.3 |
| Other Funds | 7.0 | 10.7 | 14.3 | 11.2 | 11.2 | 14.3 | 11.0 | 11.0 | 11.0 | 11.0 | 9.0 | 9.0 |
| TOTAL OPERATING FUNDS | 450.8 | 449.4 | 410.9 | 439.4 | 405.5 | 354.5 | 376.8 | 501.1 | 482.7 | 606.8 | 336.7 | 307.5 |
| Capital Improvement | 225.0 | 218.8 | 210.7 | 202.0 | 193.7 | 187.3 | 179.3 | 171.3 | 163.3 | 155.3 | 147.3 | 139.3 |
| Industrial & Commercial Dev. | 3.6 | 3.7 | 3.7 | 4.9 | 3.9 | 3.9 | 3.4 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| TOTAL CAPITAL FUNDS | 228.6 | 222.5 | 214.4 | 206.9 | 197.6 | 191.2 | 182.7 | 175.3 | 167.3 | 159.3 | 151.3 | 143.3 |
| TOTAL FUND EQUITY | 679.4 | 671.9 | 625.3 | 646.3 | 603.1 | 545.7 | 559.5 | 676.4 | 650.0 | 766.1 | 488.0 | 450.8 |

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

**METHODOLOGY
FOR
FINANCIAL REPORTING**

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2006

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- ***Governmental funds.*** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- ***Proprietary funds.*** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- ***Fiduciary funds.*** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial statements of fiduciary net assets and changes in fiduciary net assets.

• *B. Basis of Accounting and Measurement Focus*

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2006

METHODOLOGY FOR FINANCIAL REPORTING

due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2006

METHODOLOGY FOR FINANCIAL REPORTING

The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.

- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

C. Legal Compliance

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2006

METHODOLOGY FOR FINANCIAL REPORTING

be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2006

**REPORTS
ON
MANAGEMENT
AND
PRODUCTIVITY
INITIATIVES**

Productivity Bank Status Report

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

A. PROJECT STATUS

| DEPART-MENT | PROJECT TITLE | PROJECT DESCRIPTION | LOAN AMOUNT | PROJECT STATUS |
|----------------------------|---------------------------------------|--|--------------------|--|
| Board of Revision of Taxes | Web Site Development | Provide additional on-line self-service for appeals, applications, and data searches. | 682,825 | Loan was approved by the Loan Committee on August 2, 2004. BRT is finalizing a contract for this service and expects to complete the project in September 2005. |
| Board of Revision of Taxes | Legacy Systems Conversion | Convert property records data from an outdated, fifteen-year-old mainframe-based format into a modern database format in preparation for full valuation project. | 2,150,000 | Loan was approved by the Loan Committee on December 3, 2004. BRT is proceeding with its scope of services, and project completion is expected in the first quarter of 2007. |
| Board of Revision of Taxes | Phone System Replacement | Replace 25-year-old phone system with modern system. | 428,704 | Vendor is selected and beginning to install equipment. Expect completion by October 2005. |
| Board of Revision of Taxes | Computer Assisted Mass Appraisal | Utilize information technology to more accurately assess the value of real property and more effectively administer the assessment process. | 4,448,784 | Loan was approved by the Loan Committee on July 21, 2005. BRT is finalizing a contract for this project, which is expected to be completed by June 2009. |
| City Commissioners | Registration Affidavit Imaging System | Scan and digitize voter signatures, print registration records, and generate poll listings. | 1,105,906 | Backfile conversion completed and hardware and software is installed. The loan is fully repaid. |
| District Attorney's Office | Office Automation | Complete computerization of agency | 1,511,321 | The loan was approved by City Council in June 1999. All purchases have been made and the final software applications have been installed. |
| Finance | Strategic Marketing Plan | Conduct an asset inventory and prepare a strategic marketing plan | 164,950 | Consultant is collecting data. |
| Fleet Management | Alternative Fuels | Convert 65 City vehicles to dual fuel capacity as a demonstration project | 120,000 | Conversion of vehicles complete. Loan has been fully repaid. |
| Fleet Management | Fleet Management Information System | Monitor fuel usage, equipment inventory, repair history, etc., to reduce fleet downtime and maintenance costs | 1,944,200 | System is installed and operational. This has improved centralized control and management. Project is generating projected savings for Fleet Management, and the loan has been fully repaid. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

A. PROJECT STATUS, CONTINUED

| DEPART-MENT | PROJECT TITLE | PROJECT DESCRIPTION | LOAN AMOUNT | PROJECT STATUS |
|--------------------|--|--|--------------------|---|
| Law | Office Automation | Complete computerization of department, including networking and case management | 700,000 | New equipment was installed. Savings achieved in reduced staffing. Revenues generated from improved case management of tax delinquencies. Loan has been fully repaid. |
| Law | Office Automation II | Convert Law Department from Macintosh computer environment to Windows-based technology. | 1,982,801 | New equipment installed. The switch in platforms is allowing the Department to improve its delinquent tax collection efforts through the initiation and resolution of more claims. The actual cost of the project was reduced during implementation to \$1,248,892, and the remaining \$733,909 has been returned to the Bank. Loan has been fully repaid. |
| MOIS | Automated Tape Backup System | Allow the City to perform a daily disaster-recovery backup of the City's mainframe computer system. | 555,673 | Implementation of the system was completed in July 1999, and the system is fully operational. Costs during implementation were reduced from the original loan amount of \$555,673 to \$442,300. The remaining funds have been returned to the Bank and MOIS' repayment schedule has been revised accordingly. Beginning in FY2000, savings are being achieved through reduced staffing. The repayment schedule commenced in FY2000. |
| MOIS | Electronic Bill Presentment and Payment System | Allow the City to process credit card transactions over the Internet while providing comprehensive bill presentment and data capture capabilities. | 205,550 | System is operative, payment by credit card is now available to consumers. |
| Personnel | Human Resource Information System Modernization (HRIS-M) | Implement an automated Human Resources Information System. | 7,500,00 | Loan was approved by Productivity Bank Committee on May 17, 2006. Implementation expected in FY07. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

A. PROJECT STATUS, CONTINUED

| DEPART-MENT | PROJECT TITLE | PROJECT DESCRIPTION | LOAN AMOUNT | PROJECT STATUS |
|----------------------------|--|---|--------------------|--|
| Philadelphia Museum of Art | Marketing the Museum: Goya | Market the Goya Exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum. | 203,580 | The total loan amount was spent during the second half of the exhibition period. The Museum's survey data shows mixed results. The exhibition during the period of the Bank initiative did attract sufficient out-of-town visitors to generate enough tax revenue to repay the loan. However, the survey results were unclear as to the direct impact that the actual Bank-funded advertising had on visits. Repayment was made by the Finance Department in FY2000. |
| Philadelphia Museum of Art | Marketing the Museum: The Splendor of Rome | Building on the model used for the Goya loan, the Museum marketed its Rome exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum. | 240,000 | The marketing initiative used the loan funds to promote the Rome Exhibit in non-local print and radio media outlets. Survey results estimate that an additional 24,900 out-of-town visitors attended the exhibit as a result of the marketing effort. The additional visitors generated an estimated \$688,000 in additional museum admission and tax revenue. Repayment was made by the Finance Department in FY2000. |
| Philadelphia Museum of Art | Marketing the Museum: Salvador Dali | The Museum is once again using Bank funding to enhance marketing to out-of-town visitors, thereby increasing visitation, hotel and other ancillary spending and tax revenue. | 240,000 | The Museum placed ads in out-of-town print, sign, and radio outlets. The exhibition has generated high attendance to date. The Museum will report on the impact of the Bank loan following the end of the exhibition. |
| Police | Photo and Criminal History Automation | Store up to one million mugshots on-line; provide bar-coded identification cards for police and prisoners. | 1,282,770 | System is installed and operational. Savings being realized from reduced staffing and supply requirements. Service improvements include better processing of criminals and more effective investigation of police cases. The loan has been fully repaid. |
| Police | Mobile Data Terminals Pilot Project | Install computer terminals in police cars enabling direct access to criminal and vehicle data bases - projected to reduce response time and increase recovery of stolen vehicles. | 694,810 | Mobile data terminals (MDTs) were installed in 67 radio patrol cars in the Southwest police division and the system is operational. The Department went on to install the MDTs in a total of 762 police vehicles through September 1999. Loan repayment has proceeded as scheduled. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

A. PROJECT STATUS, CONTINUED

| DEPART-MENT | PROJECT TITLE | PROJECT DESCRIPTION | LOAN AMOUNT | PROJECT STATUS |
|-----------------|-----------------------------------|---|-------------|--|
| Police | Portable Truck Scales | Purchase two sets of portable truck scales so that the Police Department can increase the number of roadside truck inspections with scales that it conducts. Increased weight inspections are expected to result in at least \$309,232 in new highway patrol revenues to the City annually. | 78,000 | The portable truck scales were purchased and have been in use for over six months. The impact in incremental fine revenue is inconclusive to date. Repayment began in FY2001. |
| Police | Information Control System | Design and install an integrated database system that the Department will use to identify and track crime trends, monitor the activities of police officers, and foster improved management decision making. Specifically, loan funds will be used to build two systems that will form the backbone of the Police Information Control System—a computerized Incident Reporting System and an Internal Affairs Case Management System. | 8,562,308 | The loan was approved by City Council in November 1999 and implementation is underway. The Department has selected application vendors and is implementing separate Incident Reporting and Internal Affairs systems. Repayment began in FY2001, with additional loan disbursements in FY2002 and FY2003. |
| Police | Court Attendance Tracking | Install a computerized system in city courtrooms to monitor the attendance of Police personnel, thereby reducing court-related Police overtime and enabling more efficient operation of the court system. | 741,980 | Loan was approved by the Loan Committee on July 21, 2005. Implemented expected in FY06. |
| Public Property | Energy Efficient Lamp Replacement | Replace incandescent bulbs with fluorescent throughout City | 350,000 | Project complete with substantial savings realized. The loan has been fully repaid. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

A. PROJECT STATUS, CONTINUED

| DEPART-MENT | PROJECT TITLE | PROJECT DESCRIPTION | LOAN AMOUNT | PROJECT STATUS |
|--------------------|----------------------------------|--|--------------------|---|
| Public Property | Appraisals | Vastly expand the Department's capacity to conduct real estate appraisals in order to sell under-utilized City assets. | 200,000 | The Department utilized loan funds to complete 41 appraisals in FY05. The loan has been fully repaid. |
| Records (2) | Automation of Document Recording | To expand the initial reengineering effort (see above) with the development of an automated document recording system. This second stage of the project reduced the Department's overtime requirements to meet its recording obligations and reduced the time needed to return original documents to customers from over three weeks to just 1.5 days. | 4,444,038 | The project was approved by City Council in November 1999 and the automated system has been fully implemented. |
| Register of Wills | Departmental Automation | The project would automate document recording and preservation, create one centralized records database, provide access to this database to all workers, and enable Internet- and fee-based access to departmental records and data. | 325,000 | The project is currently pending City Council approval. |
| Revenue | Automated Audit System | Automatically detect errors and use scoring system to choose returns to audit | 300,000 | Design and implementation are complete with additional revenues generated. System is in full production. The loan has been fully repaid. |
| Revenue | Earnings Tax System | Install new system with improved collection, billing, and enforcement | 200,000 | Project implementation complete and additional revenues generated. System has been integrated into Integrated Tax System. Loan has been fully repaid. |
| Revenue | Integrated Tax System | Link tax systems to improve enforcement; reorganize department along functional lines | 4,808,000 | Self-assessed, liquor, school income and earnings taxes have been linked with integrated tax system. Loan has been fully repaid. |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

A. PROJECT STATUS, CONTINUED

| DEPART-MENT | PROJECT TITLE | PROJECT DESCRIPTION | LOAN AMOUNT | PROJECT STATUS |
|----------------|---|---|-------------|---|
| Revenue | Real Estate Tax System | Install new system with improved collection, billing, and enforcement. | 1,486,751 | System is installed and operational. Loan has been fully repaid. |
| Revenue | Consolidated Taxpayer Accounting System | Consolidate tax systems to improve billing, accounting, and returns processing | 2,550,000 | Productivity Bank Loan Committee approved loan in June 1995. Project implementation began July 1995 and has proceeded on schedule. Phase I, the accounting and enforcement (case) portion of the system was completed in February 1998, and the School Income Tax was added in December 1998. The taxpayer identification portion of the system was completed in November 1999. The U&O Tax was completed in the fall of 2000. The last tax merged into the system was the Real Estate Tax, which was completed in June 2002. The loan has been fully repaid. |
| Revenue/Police | Reimbursable Overtime | Automate the Police Reimbursable Overtime program billing and collections process through a web-based application and enhancements to the Revenue Department's non-tax revenue collections systems. | 248,000 | Loan was approved by the Loan Committee on July 21, 2005. Implementation is expected in FY06. |
| Streets | Geographic Information System | Computerize mapping of sanitation routes | 775,000 | Streets Department prepaid loan in FY 94. Routing pilot completed and system being implemented in several areas. |

| |
|---|
| <p>NOTE: Productivity Bank loans must be repaid with interest over a five year period. To be eligible for loan funding, projects must (1) show potential to reduce City General Fund costs and/or enhance City General Fund revenues equal to the loan amount over five years, or (2) establish substantial and measurable service level improvements. The Bank was established in August 1992 with \$20 million in proceeds from a Pennsylvania Intergovernmental Cooperation Authority (PICA) bond issue. Departmental loan applications must be approved by the Bank's Loan Committee. For loans of \$250,000 or more, approval by City Council ordinance is required.</p> |
|---|

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

A. PROJECT STATUS, CONTINUED

| <u>DEPARTMENT</u> | <u>PROJECT TITLE</u> | <u>PROJECT DESCRIPTION</u> | <u>GRANT AMOUNT</u> | <u>PROJECT STATUS</u> |
|--------------------------|-----------------------------|---|----------------------------|--|
| Finance | Health and Welfare Audits | Audit the health and welfare funds of the City's major labor unions in order to identify areas of potential cost savings. | 500,000 | The audits were completed and incorporated into labor negotiations during 2004. |
| Finance | Health Benefits Consultant | Analyze benefits usage, assist in plan design and in negotiations with benefit providers. | 228,000 | Monthly benefits utilization analysis and reporting are in progress, plan modification and negotiations are impending. |
| MOIS | IT Enterprise Consolidation | Develop strategy, revised staffing needs, and implementation plan for consolidation of desktop support, email, and servers. | 325,000 | Study has been completed, project planning is underway. |
| Public Property | HVAC Consultant | Review HVAC contracts and systems installed at strategic facilities in order to increase efficiency. | 135,000 | Study has been completed, results are being analyzed. |

In FY04, the Productivity Bank Loan Committee approved the use of \$10.7 million in accumulated investment and repayment interest for exploratory grants. The intention of the grants is to provide funding to determine the feasibility of a potential Productivity Bank loan project by quantifying costs and benefits, and by developing detailed work plans and implementation strategies.

B. PRODUCTIVITY BANK COST SAVINGS/INCREASED REVENUES CURRENT ESTIMATE BY PROJECT⁽¹⁾

| Project / Department | Loan Amount | Expenditure Savings/ Revenue Enhancement ⁽²⁾ | | | | | | | | | | TOTAL | | | | | | | | | |
|--|-------------------|--|-----------|-----------|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | FY94 | FY95 | FY96 | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | | FY04 | FY05 | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 |
| Legacy Systems Conversion (BRT) | 2,150,000 | \$1 | | | | | | | | | | | | | | | | | | | |
| Phone System Replacement (BRT) | 428,704 | \$1 | | | | | | | | | | | | | | | | | | | |
| Web Site Development (BRT) | 682,825 | \$1 | | | | | | | | | | | | | | | | | | | |
| Computer Assisted Mass Appraisal (BRT) | 4,448,784 | \$1 | | | | | | | | | | | | | | | | | | | |
| Affidavit Imaging (CITY COMMISSIONERS) | 1,035,906 | \$1 | | | | | | | | | | | | | | | | | | | |
| Office Automation (DISTRICT ATTORNEY'S OFFICE) | 1,511,321 | \$1 | | | | | | | | | | | | | | | | | | | |
| Strategic Marketing Plan (FINANCE) | 164,950 | RE | | | | | | | | | | | | | | | | | | | |
| Alternative Fuels (FLEET) ⁽⁶⁾ | 120,000 | ES | 593,000 | 674,000 | 781,000 | 887,000 | 960,000 | 102,058 | 184,453 | 1,566,422 | 3,132,844 | 3,132,844 | 3,132,844 | 3,132,844 | 3,132,844 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | |
| FACTS Mgmt Info System (FLEET) | 1,944,200 | ES | 173,290 | 174,156 | 178,081 | 182,058 | 184,453 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | 267,669 | |
| Office Automation (LAW) | 700,000 | ES | 1,982,801 | RE | | | | | | | | | | | | | | | | | |
| Office Automation II (LAW) | 555,673 | ES | | | | | | | | | | | | | | | | | | | |
| Automated Tape Backup (MOIS) | 205,550 | RE | | | | | | | | | | | | | | | | | | | |
| Electronics Bill Presentment & Payment (MOIS) | 7,500,000 | ES | | | | | | | | | | | | | | | | | | | |
| Human Resources Info. System (PPR/SO/NEL) | 203,580 | RE | | | | | | | | | | | | | | | | | | | |
| Goya Marketing (PHILADELPHIA MUSEUM OF ART) ⁽⁵⁾ | 240,000 | RE | | | | | | | | | | | | | | | | | | | |
| Dali Marketing (PHILADELPHIA MUSEUM OF ART) | 240,000 | RE | | | | | | | | | | | | | | | | | | | |
| Photo Automation (POLICE) | 1,282,770 | ES | 329,592 | 561,435 | 578,305 | 586,342 | 586,342 | | | | | | | | | | | | | | |
| Mobile Data Terminals (POLICE) | 694,810 | SI | | | | | | | | | | | | | | | | | | | |
| Information Control System (POLICE) | 8,562,308 | SI | | | | | | | | | | | | | | | | | | | |
| Portable Truck Sales (POLICE) | 78,000 | RE | | | | | | | | | | | | | | | | | | | |
| Court Attendant Tracking (POLICE) | 741,980 | ES | | | | | | | | | | | | | | | | | | | |
| Energy Efficient Lamps (PROPERTY) | 350,000 | ES | 112,000 | 415,000 | 430,000 | 470,000 | 470,000 | | | | | | | | | | | | | | |
| Appraisals (PROPERTY) | 200,000 | RE | | | | | | | | | | | | | | | | | | | |
| Automation System-I (RECORDS) | 3,850,000 | ES/SL ⁽²⁾ | 95,321 | 233,015 | 193,366 | 193,366 | 96,683 | | | | | | | | | | | | | | |
| Automation System-II (RECORDS) | 4,444,038 | ES/SL ⁽²⁾ | | | | | | | | | | | | | | | | | | | |
| Departmental Automation (REGISTER OF WILLS) | 323,000 | RE | | | | | | | | | | | | | | | | | | | |
| Integrated Tax System (REVENUE) | 4,088,000 | RE | 1,500,000 | 2,250,000 | 3,000,000 | 3,000,000 | 3,000,000 | | | | | | | | | | | | | | |
| Earnings Tax System (REVENUE) | 200,000 | RE | 1,000,000 | 3,500,000 | 3,073,000 | 1,073,000 | 1,073,000 | | | | | | | | | | | | | | |
| Automated Audit System (REVENUE) | 300,000 | RE | 779,100 | 1,113,000 | 1,113,000 | 1,113,000 | 1,113,000 | | | | | | | | | | | | | | |
| Real Estate Tax System (REVENUE) | 1,486,751 | RE | 1,500,000 | 1,453,100 | 962,750 | 691,350 | 537,800 | | | | | | | | | | | | | | |
| Consolidated Tax System (REVENUE) | 2,550,000 | ES | | | | | | | | | | | | | | | | | | | |
| Reimbursable Overtime (REVENUE/POLICE) | 248,000 | RE | | | | | | | | | | | | | | | | | | | |
| Geographic Info. System (STREETS) ⁽⁶⁾ | 775,000 | ES | 37,690 | 116,107 | 823,037 | 877,979 | | | | | | | | | | | | | | | |
| TOTAL LOANS | 56,086,951 | | | | | | | | | | | | | | | | | | | | |
| TOTAL SAVINGS/REVENUE | | | | | | | | | | | | | | | | | | | | | |
| | | 1,878,290 | 9,064,859 | 8,139,266 | 10,256,144 | 11,104,618 | 8,855,375 | 7,212,946 | 5,921,485 | 4,014,485 | 4,014,485 | 1,581,431 | 771,914 | 1,832,449 | 2,299,727 | 3,575,173 | 2,299,727 | 3,575,173 | 2,299,727 | 3,575,173 | 2,299,727 |

(1) Estimates shown are for the first five years of project after full implementation. Most projects generate long-term cost savings or revenue increases.
(2) ES reflects expenditures saved due to project implementation. Some loans project both expenditure savings and revenue enhancements.
(3) Service-level improvement loans are projected to generate substantial and measurable service improvements. Cost savings/additional revenues have not been quantified.

(4) First-year amount reduced by additional project expenses not included in the original estimates.

(5) Due to the timing of the exhibition, actual benefit were split between FY09 and FY10. However, for recording purposes, the Bank has recorded all benefits as FY09.

(6) Due to implementation difficulties, loan was full prepaid by Street Department in FY04. Productivity Bank will continue to monitor the project and assess its impact.

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

C. LOAN AUTHORIZATION SCHEDULE

| Department/Project | FY 93 | FY 94 | FY 95 | FY 96 | FY 97 | FY 98 | FY 99 | FY 00 | FY 01 | FY 02 | FY 03 | FY 04 | FY 05 | FY 06 | FY 07 | FY 08 | FY 09 | TOTAL |
|--|------------------|-------------------|------------------|------------------|------------------|------------------|----------------|-------------------|------------------|----------------|----------------|----------------|------------------|------------------|------------------|------------------|----------------|-------------------|
| BRT - Web Site Development | | | | | | | | | | | | | | | | | | 682,825 |
| BRT - Legacy Systems Conversion | | | | | | | | | | | | | | | | | | 1,625,000 |
| BRT - Phone System Replacement | | | | | | | | | | | | | | | | | | 428,704 |
| BRT - Computer Assisted Mass Appraisal | | | | | | | | | | | | | | | | | | 4,448,784 |
| City Commissioners - Imaging System | | | | | | | | | | | | | | | | | | 1,105,906 |
| District Attorney's Office | | | | | | | | | | | | | | | | | | 1,511,321 |
| Finance - Strategic Marketing Plan | | | | | | | | | | | | | | | | | | 164,950 |
| Fleet Mgmt. - Alternative Fuels | | | | | | | | | | | | | | | | | | 120,000 |
| Fleet Mgmt. - Info System | | | | | | | | | | | | | | | | | | 1,944,200 |
| Law - Automation | | | | | | | | | | | | | | | | | | 700,000 |
| Law - Automation II | | | | | | | | | | | | | | | | | | 1,982,801 |
| MOIS - Automated Tape Backup | | | | | | | | | | | | | | | | | | 555,673 |
| MOIS - Electronic Bill Presentation & Print | | | | | | | | | | | | | | | | | | 205,550 |
| Personnel - Automate HR Info System | | | | | | | | | | | | | | | | | | 155,550 |
| Philadelphia Museum of Art - Goya Exhibition | | | | | | | | | | | | | | | | | | 50,000 |
| Philadelphia Museum of Art - Rome Exhibition | | | | | | | | | | | | | | | | | | 203,580 |
| Philadelphia Museum of Art - Dali Exhibition | | | | | | | | | | | | | | | | | | 240,000 |
| Police - Mobile Data Terminals | | | | | | | | | | | | | | | | | | 694,810 |
| Police - Photo Automation | | | | | | | | | | | | | | | | | | 1,282,770 |
| Police - Information Control System | | | | | | | | | | | | | | | | | | 4,279,241 |
| Police - Portable Truck Scales | | | | | | | | | | | | | | | | | | 78,000 |
| Police - Court Attendance Tracking | | | | | | | | | | | | | | | | | | 79,300 |
| Public Property - Energy Efficient Lamps | | | | | | | | | | | | | | | | | | 487,248 |
| Public Property - Appraisals | | | | | | | | | | | | | | | | | | 200,000 |
| Records - Automation of Doc. Rec. | | | | | | | | | | | | | | | | | | 3,850,000 |
| Records - Automation of Doc. Rec. | | | | | | | | | | | | | | | | | | 4,444,038 |
| Register of Wills - Departmental Automation | | | | | | | | | | | | | | | | | | 741,980 |
| Revenue - Automated Audit | | | | | | | | | | | | | | | | | | 325,000 |
| Revenue - Consolidated Tax Accounting | | | | | | | | | | | | | | | | | | 300,000 |
| Revenue - Earnings Tax | | | | | | | | | | | | | | | | | | 2,550,000 |
| Revenue - Integrated Tax | | | | | | | | | | | | | | | | | | 750,000 |
| Revenue - Real Estate | | | | | | | | | | | | | | | | | | 1,361,751 |
| Revenue/Police - Rimbursable Overtime | | | | | | | | | | | | | | | | | | 125,000 |
| Streets - Geographic Info Sys. | | | | | | | | | | | | | | | | | | 775,000 |
| TOTAL | 2,395,000 | 11,421,721 | 2,600,000 | 3,244,810 | 1,105,906 | 2,538,474 | 203,580 | 10,552,600 | 3,198,519 | 597,300 | 487,248 | 155,550 | 2,577,399 | 5,512,931 | 6,184,304 | 1,729,971 | 554,971 | 55,469,284 |

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2006

D. LOAN REPAYMENT SCHEDULE

| Department/Project | Actual FY94 | Actual FY 95 | Actual FY 96 | Actual FY 97 | Actual FY 98 | Actual FY 99 | Actual FY 00 | Actual FY01 | Actual FY02 | Actual FY03 | Actual FY04 | Actual FY05 | Projected FY06 | Projected FY07 | Projected FY08 | Projected FY09 | Projected FY10 | Projected FY11 | Total |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| BRT - Legacy Systems Conversion | | | | | | | | | | | | | 114,636 | 143,908 | 458,544 | 343,908 | 343,908 | 2,292,720 | |
| BRT - Phone System Replacement | | | | | | | | | | | | | 93,609 | 93,609 | 149,098 | 149,098 | 93,609 | 468,045 | |
| BRT - Web Site Development | | | | | | | | | | | | | 149,098 | 149,098 | 149,098 | 149,098 | 149,098 | 745,490 | |
| BRT - Computer Assisted Mass Appraisal | | | | | | | | | | | | | | | | | | | 1,405,410 |
| City Commissioners - Imaging System | | | | | | | | | | | | | | | | | | | 1,920,615 |
| District Attorney's Office | | | | | | | | | | | | | | | | | | | |
| Finance - Strategic Marketing | | | | | | | | | | | | | | | | | | | |
| Fleet Maint - Alternative Fuels | | | | | | | | | | | | | | | | | | | 154,832 |
| Law - Automation | | | | | | | | | | | | | | | | | | | 2,363,300 |
| Repaid by Department | | | | | | | | | | | | | | | | | | | 669,196 |
| Law - Automation II (1) | | | | | | | | | | | | | | | | | | | 222,842 |
| MOTS - Automated Tape Backup | | | | | | | | | | | | | | | | | | | 2,536,719 |
| Repaid by Department* | | | | | | | | | | | | | | | | | | | |
| Repaid by Finance (1) | | | | | | | | | | | | | | | | | | | 581,443 |
| MOTS - Electronic Bill Pay. & Post | | | | | | | | | | | | | | | | | | | 154,460 |
| Repaid from Revenues | | | | | | | | | | | | | | | | | | | |
| Personnel - Automatic HR Info. System | | | | | | | | | | | | | | | | | | | 224,415 |
| Philadelphia Museum of Art - Roya | | | | | | | | | | | | | | | | | | | 8,055,470 |
| Philadelphia Museum of Art - Rome | | | | | | | | | | | | | | | | | | | 221,006 |
| Philadelphia Museum of Art - Dali | | | | | | | | | | | | | | | | | | | 260,544 |
| Public Property - Energy Efficient Lamps | | | | | | | | | | | | | | | | | | | 379,960 |
| Public Property - Appraisals | | | | | | | | | | | | | | | | | | | 882,986 |
| Police - Mobile Data Terminals | | | | | | | | | | | | | | | | | | | |
| Police - Photo Automation | | | | | | | | | | | | | | | | | | | 1,251,969 |
| Repaid by Department | | | | | | | | | | | | | | | | | | | 287,880 |
| Police - Information Control System (3) | | | | | | | | | | | | | | | | | | | 10,881,155 |
| Police - Public Truck Scales (3) | | | | | | | | | | | | | | | | | | | 260,544 |
| Police - Court Attendance Tracking | | | | | | | | | | | | | | | | | | | 379,960 |
| Records-Automation of Doc. Rec. (Lean 1) | | | | | | | | | | | | | | | | | | | 810,075 |
| Repaid by Department | | | | | | | | | | | | | | | | | | | 666,679 |
| Repaid by Finance (1) | | | | | | | | | | | | | | | | | | | 145,072 |
| Repaid by Finance (1) | | | | | | | | | | | | | | | | | | | 4,602,315 |
| Police - Automation Audit | | | | | | | | | | | | | | | | | | | 1,523,700 |
| Register of Wills - Automation | | | | | | | | | | | | | | | | | | | 4,123,875 |
| Revenue - Automated Audit | | | | | | | | | | | | | | | | | | | 335,825 |
| Revenue - Consolidated Tax Accounting | | | | | | | | | | | | | | | | | | | 325,680 |
| Repaid by Department | | | | | | | | | | | | | | | | | | | |
| Repaid as Service Enhancement | | | | | | | | | | | | | | | | | | | |
| Records-Automation of Doc. Rec. (Lean 2) | | | | | | | | | | | | | | | | | | | |
| Repaid as Service Enhancement (3) | | | | | | | | | | | | | | | | | | | |
| Revenue - Earnings Tax | | | | | | | | | | | | | | | | | | | |
| Revenue - Integrated Tax | | | | | | | | | | | | | | | | | | | |
| Revenue/Police - Reimbursable Overtime | | | | | | | | | | | | | | | | | | | |
| Repaid by Police Department | | | | | | | | | | | | | | | | | | | |
| Revenue from Revenues | | | | | | | | | | | | | | | | | | | |
| Street - Geographic Info Sys. | | | | | | | | | | | | | | | | | | | |
| 841,340 | | | | | | | | | | | | | | | | | | | 841,340 |
| Total Departmental Budgeted Repayments | 1,463,577 | 1,548,996 | 1,399,307 | 1,186,306 | 1,233,741 | 418,349 | 546,987 | 738,354 | 398,554 | 0 | 0 | 181,133 | 603,932 | 1,874,328 | 2,771,270 | 4,942,791 | 20,009,133 | | |
| Total Revenues Repayments (1) | 93,666 | 166,884 | 188,762 | 176,802 | 184,746 | 120,334 | 132,892 | 30,892 | 30,892 | 0 | 0 | 129,175 | 0 | 0 | 0 | 0 | 0 | 458,045 | |
| Total Revenue Payments | 2,136,474 | 5,182,267 | 0 | 83,686 | 280,687 | 1,375,158 | 1,122,799 | 661,074 | 380,387 | 19,325 | 492,083 | 285,748 | 150,204 | 150,204 | 105,521 | 12,992,364 | | | |
| Total Service Level Enhancement Repayments | - | 0 | 0 | 176,596 | 457,678 | 3,542,370 | 3,567,154 | 457,678 | 3,385,129 | 3,385,129 | 384,123 | 632,996 | 1,449,340 | 1,517,644 | 1,595,153 | 1,672,662 | 1,153,119 | 95,590 | |
| TOTAL REPAYMENTS | 3,597,817 | 6,898,147 | 1,588,669 | 1,625,390 | 2,156,852 | 6,597,834 | 2,260,356 | 5,099,474 | 4,352,003 | 4,194,162 | 3,834,400 | 816,206 | 918,744 | 1,780,677 | 2,270,780 | 3,623,685 | 4,549,253 | 6,192,466 | 62,892,715 |

(Includes return of unused funds in FY2000.

(1) Repaid out of savings in fringe benefit costs.

(2) The Law Department did not spend all of the loan funds, so large repayment amount listed for FY99 includes the return of unused funds to the Bank as well as the first year's repayment.

(3) City Council eliminated appropriation for these payments in the approved FY02 budget.

