

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**



**Budget Bureau  
Office of Budget and Program Evaluation**

In Cooperation with

**Office of the Director of Finance**

**Office of the Managing Director**

**May 16, 2011**

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**City of Philadelphia**  
**QUARTERLY CITY MANAGERS REPORT**  
**FOR THE PERIOD ENDING March 31, 2011**

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**City of Philadelphia**  
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## What is the Quarterly City Managers Report?

The **Quarterly City Managers Report** is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

**General Fund:** The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Departmental Full Time Positions:** The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

**Departmental Leave Usage:** Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

**Departmental Service Delivery Report:** This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

**Water Fund and Aviation Fund:** The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Grants Revenue Fund - Unanticipated Grants:** A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

**Cash Flow Forecast:** Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

**City of Philadelphia  
QUARTERLY CITY MANAGERS REPORT  
FOR THE PERIOD ENDING March 31, 2011**

**Introduction**

This Quarterly City Manager's Report (QCMR) for the third quarter FY11 projects that the General Fund will end FY2011 with a fund balance of \$5.1 million, a reduction of \$8.4 million compared with the previous quarter. The annual operating surplus (with prior year adjustments) is projected to be \$119.2 million.

**Revenues**

Tax revenues are projected at the same levels projected in the previous quarterly report – at \$2.481 billion. This again is \$35.3 million higher than the target budget and \$9.6 million more than the budget adopted by City Council. However, most of property tax and business privilege tax revenues had yet to be received by the City during this quarter, but we currently do not anticipate any changes to our projections.

Locally generated non-tax revenue is revised downwards in this quarterly projection to \$271 million, a reduction of \$3.8 million from the previous quarter. This is due to lower than anticipated revenues from Emergency Medical Service (EMS) fees in the Fire Department (reduced by \$2 million to a projected total of \$34.9 million), a \$1 million reduction in the Records Department's locally generated non-tax revenue for the Recording of Legal Instruments, \$1 million is from a reduced projection of the local share of gaming revenue. The balance consists of a variety of net variances of negative \$0.8 million.

The Fire Department has been actively seeking to improve its collection levels on the EMS fees. An RFP has been prepared to ensure that the Department is getting the best service possible from the outside firm that bills on behalf of the City for the fees.

Compared with the previous quarter, we project that Revenues from Other Governments, including PICA, will bring \$1.112 billion, a reduction of \$13 million. Of this, \$11.5 million is attributable to delays in state reimbursements for the Department of Human Services, which we expect to now receive after the FY11 accrual period (that is, after August 31, 2011). A \$1 million reduction is in the Police Department for State reimbursement for police training. The remainder of \$0.5 million is due to lower estimates of State payments for the Retail Liquor License and the State Utility Tax Refund.

We project that we will receive \$64.2 million in "Other Sources", an increase of \$12 million compared to the previous quarter. This is due to reimbursement from the 911 fund of expenses that are now determined to be 911-eligible.

Total Revenues are now projected at \$79.5 million above Target, or \$3,928,717,000.

**Expenditures**

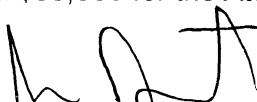
Expenditures are projected to total \$3,834,050,000, \$46 million more than the Target Budget and \$19 million less than the budget adopted by City Council. This is an increase of \$3.6 million from the previous quarter.

Total employee compensation is projected to be \$30.3 million above the Target. As discussed in the previous QCMR, \$15 million of this is in employee benefits: \$12.5 million for an additional pension payment and \$2.5 million for increased unemployment benefits resulting from the Federal extension of unemployment benefits for a year announced in December 2010. The remaining \$15.3 million for employee compensation includes increased costs discussed last quarter for the First Judicial District (resulting from revenue sharing agreements), the District Attorney, the Office of Property Assessment, Police Department, Fire Department and the Sheriff's Office. Changes in this quarter in employee compensation cover a variety of increased expenditures: \$1.3 million for the Streets Department to cover overtime costs related to snow removal, and \$60,000 for the District Attorney's office for an overtime settlement. A total of \$280,000 was also transferred out of this expenditure class this quarter into other expenditure classes.

The purchase of services projection has increased by \$920,000 over the previous quarter, and \$11.5 million over the Target Budget. Last quarter, we projected an additional cost of \$6.8 million for snow removal costs, \$1.3 million for the First Judicial District to fund Counsel and juror fee shortfalls and for reimbursement for the Clerk of Quarter Sessions legal fees, and \$675,000 for the Defenders Association to cover health insurance increases and the addition of sexual abuse coverage to their professional liability insurance. Changes made this quarter include: a further \$300,000 for the Streets Department to cover the remaining expenses of the winter snow removal efforts (bringing the total cost of contracted snow removal at \$7.1 million), \$350,000 for the City Commissioners for election expenses, an internal transfer from the Sheriff's office to fund a forensic audit (transferred from personal services, referenced above) and an additional \$70,000 for the Controller's Office to provide funding for a forensic audit.

Materials, Supplies and Equipment are projected to be \$4.1 million above the Target, an increase of \$1.5 million above the previous quarter. Last quarter, we noted that these expenditure classes increased by \$2.6 million largely for the Streets Department to pay for LED traffic lights and additional salt costs. The \$1.5 million increase in expenditures this quarter is for the Office of Fleet Management, to enable them to purchase fifty radio patrol cars for the Police Department in preparation for increased activity during the summer. Without these vehicles, the department would have difficulty in meeting increased patrol responsibilities due to the Summer Crime Fighting Initiative, which switches officers to a new 8pm to 4am shift to help reduce emerging crime patterns. These vehicles were to be purchased with FY12 funds, but waiting until July 1 to order would result in the vehicles not being available until November. Fleet Management's FY12 allocation for vehicles purchases will be reduced by \$1.5 million. \$80,000 was also transferred internally into this expenditure class (from personal services, referenced above) in the Records Department to fund a new copier machine.

Contributions, Indemnities and Taxes are projected at \$35,000 above the Target Budget. This addition is comprised of an additional \$35,000 for the Atwater Kent Museum.



**Rebecca Rhynhart**  
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**Office of Budget and Program Evaluation**  
**Office of the Director of Finance**  
**City of Philadelphia**  
**May 16, 2011**

**TABLE FB-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**FUND BALANCE SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2011

(000 Omitted)

Category	FY 10 Unaudited Actual	FISCAL YEAR 2011							
		YEAR TO DATE			FULL YEAR				
		Target Budget Plan	Actual	Over (Under) Target Budget	Adopted Budget	Original Target Budget	Current Projection	Current Projection for Revenues Over (Under)	Adopt. Budget Target Budget
<b>REVENUES</b>									
Taxes	2,316,641	1,753,290	1,780,034	26,744	2,471,918	2,446,269	2,481,542	9,624	35,273
Locally Generated Non - Tax Revenues	229,359	199,503	202,044	2,542	268,276	269,294	270,951	2,675	1,657
Revenues from Other Governments	775,594	619,660	639,017	19,357	816,175	784,697	832,784	16,609	48,087
Other Govts. - PICA City Account (1)	300,787	221,711	218,487	(3,224)	299,453	295,614	279,216	(20,237)	(16,398)
Sub-Total Other Governments	1,076,381	841,371	857,504	16,133	1,115,628	1,080,311	1,112,000	(3,628)	31,689
Revenues from Other Funds of City	31,945	9,909	9,909	0	53,321	53,321	64,224	10,903	10,903
Other Sources	0	0	0	0	0	0	0	0	0
<b>Total Revenue and Other Sources</b>	<b>3,654,326</b>	<b>2,804,073</b>	<b>2,849,491</b>	<b>45,419</b>	<b>3,909,143</b>	<b>3,849,195</b>	<b>3,928,717</b>	<b>19,574</b>	<b>79,522</b>
Category	FY 10 Unaudited Actual	YEAR TO DATE			FULL YEAR				
		Target Budget Plan	Actual	(Over) Under Target Budget	Adopted Budget	Original Target Budget	Current Projection	Current Projection for Obligations (Over) Under	Adopt. Budget Target Budget
<b>OBLIGATIONS / APPROPRIATIONS</b>									
Personal Services	1,360,000	962,657	972,232	(9,575)	1,369,164	1,348,522	1,363,788	5,376	(15,266)
Personal Services - Employee Benefits	829,855	843,011	857,572	(14,561)	964,887	964,887	979,887	(15,000)	(15,000)
Sub-Total Employee Compensation	2,189,855	1,805,667	1,829,804	(24,137)	2,334,052	2,313,410	2,343,676	(9,624)	(30,266)
Purchase of Services	1,111,393	1,066,311	1,050,876	15,436	1,153,831	1,139,374	1,150,912	2,918	(11,538)
Materials, Supplies and Equipment	68,694	59,080	61,245	(2,165)	80,098	76,565	80,694	(596)	(4,130)
Contributions, Indemnities and Taxes	128,042	61,158	59,856	1,302	135,765	109,382	109,417	26,348	(35)
Debt Service	105,513	100,407	100,407	0	121,395	121,395	121,395	0	0
Payments to Other Funds	26,056	2,594	2,592	2	27,956	27,956	27,956	0	0
Advances & Miscellaneous Payments	24,172	0	0	0	0	0	0	0	0
<b>Total Obligations / Appropriations</b>	<b>3,653,726</b>	<b>3,095,218</b>	<b>3,104,780</b>	<b>(9,562)</b>	<b>3,853,096</b>	<b>3,788,081</b>	<b>3,834,050</b>	<b>19,046</b>	<b>(45,968)</b>
<b>Operating Surplus (Deficit)</b>	<b>600</b>	<b>(291,146)</b>	<b>(255,289)</b>	<b>35,856</b>	<b>56,047</b>	<b>61,114</b>	<b>94,667</b>	<b>38,620</b>	<b>33,554</b>
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>									
Net Adjustments - Prior Years	22,559	0	0	0	24,500	24,500	24,500	0	0
Fund for Contingencies									
<b>Operating Surplus/(Deficit) &amp; Prior Year Adj.</b>	<b>23,159</b>	<b>(291,146)</b>	<b>(255,289)</b>	<b>35,856</b>	<b>80,547</b>	<b>85,614</b>	<b>119,167</b>	<b>38,620</b>	<b>33,554</b>
Prior Year Fund Balance	(137,188)	0	0	0	(37,894)	(51,657)	(114,029)	(76,135)	(62,372)
<b>Year End Fund Balance</b>	<b>(114,029)</b>	<b>(291,146)</b>	<b>(255,289)</b>	<b>35,856</b>	<b>42,653</b>	<b>33,957</b>	<b>5,139</b>	<b>(37,514)</b>	<b>(28,818)</b>

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

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**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

## **GENERAL FUND**

## **REVENUES**

**Summary Table R-1**  
**Analysis of Tax Revenue**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**  
**Amounts in Millions**

Tax	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
City Wage Tax	\$18.3			<p>FY 2010 Base            FY 2010 Estimated Actual : \$1,117.0            FY 2010 Actual: \$1,114.2            Decrease: (\$2.8)</p> <p>FY 2010 to FY 2011 Base Growth Rate:            5/10 Estimated Growth Rate: 1.85%            Current Estimated Growth Rate: 3.0%</p> <p>FY 2010 Tax Rate: Res.: 2.4296% City , 1.5% PICA : Non-Res.: 3.4997% City            FY 2011 Tax Rate: Res.: 2.428 City , 1.5% PICA : Non-Res.: 3.4985% City            The rate reductions are effective July 1</p>
Real Estate Tax	(\$2.6)			<p>FY 2010 Base            FY 2010 Estimated Actual : \$413.4            FY 2010 Actual: \$402.2            Decrease: (\$11.2)</p> <p>FY 2010 to FY 2011 Base Growth Rate:            5/10 Estimated Growth Rate: 0.0%            Current Estimated Growth Rate: 0.0%</p> <p>FY 2010 Tax Rate: 33.05 mills City plus 49.59 mills School District Total 82.64 mills            FY 2011 Tax Rate: 41.23 mills City plus 49.59 mills School District Total 90.82 mills</p>
Business Privilege Tax	\$10.1			<p>FY 2010 Base            FY 2010 Estimated Actual : \$376.6            FY 2010 Actual: \$364.7            Decrease: (\$11.9)</p> <p>FY 2010 to FY 2011 Base Growth Rate:            5/10 Estimated Growth Rate: 0.15%            Current Estimated Growth Rate: 3.5%</p> <p>FY 2010 Tax Rate: 1.415 mills on gross receipts and 6.45% of net income            FY 2011 Tax Rate: 1.415 mills on gross receipts and 6.45% of net income</p>
Sales Tax	\$5.7			<p>FY 2010 Base            FY 2010 Estimated Actual : \$199.8            FY 2010 Actual: \$207.3            Increase: \$7.5</p> <p>FY 2010 to FY 2011 Base Growth Rate:            5/10 Estimated Growth Rate: 1.5%            Current Estimated Growth Rate: 3.2%</p> <p>FY 2010 Tax Rate: 2% effective October 8, 2009.            FY 2011 Tax Rate: 2%</p>
Real Estate Transfer Tax	(\$1.4)			<p>FY 2010 Base            FY 2010 Estimated Actual : \$118.7            FY 2010 Actual: \$119.2            Increase: \$0.5</p> <p>FY 2010 to FY 2011 Base Growth Rate:            5/10 Estimated Growth Rate: 5.4%            Current Estimated Growth Rate: 0.5%</p> <p>FY 2010 Tax Rate: 3%            FY 2011 Tax Rate: 3%</p>
Other Taxes	\$5.2			
Total Variance From TB Plan		\$39.3	(\$4.0)	\$35.3
Difference between FY 2011 Adopted Budget and Target Budget Plan.			(\$25.7)	
Total Variance From Budget		\$13.6	(\$4.0)	\$9.6

**TABLE R-2**  
**QUARTERLY CITY MANAGERS REPORT**  
**TAX REVENUE SUMMARY**  
**GENERAL FUND**  
FOR THE PERIOD ENDING MARCH 31, 2011  
(000 Omitted)

Category	FY 10 Actual	YEAR TO DATE			FISCAL YEAR 2011			FULL YEAR		
		Target Budget	Actual	Over (Under) Target Budget	Adopted Budget	Target Budget	Bureau Projection	Bud. Bur. Over (Under) Budget	Bud. Bur. Projection Target Budget	
<b>TAX REVENUES</b>										
Wage & Earnings										
Current	1,102,285	860,369	864,532	4,163	1,112,772	1,119,635	1,137,888	25,116	18,253	
Prior	11,918	7,500	7,651	151	12,000	12,000	12,000	0	0	
Total	1,114,203	867,889	872,183	4,314	1,124,772	1,131,635	1,149,888	25,116	18,253	
Real Property										
Current	364,313	420,019	436,948	16,939	457,534	451,359	451,238	(6,296)	(121)	
Prior	37,874	27,500	25,333	(2,167)	40,000	40,000	37,500	(2,500)	(2,500)	
Total	402,187	447,519	462,281	14,762	497,534	491,359	488,738	(8,796)	(2,621)	
Business Privilege *										
Current	329,275	75,044	82,049	7,005	350,162	331,708	340,800	(9,362)	9,092	
Prior	35,428	18,500	18,424	(76)	19,000	19,000	20,000	1,000	1,000	
Total	364,703	93,544	100,473	6,929	369,162	350,708	360,800	(8,362)	10,092	
Sales										
Real Estate Transfer	207,113	184,333	185,121	788	241,892	241,763	247,510	5,618	5,747	
Net Profits	119,236	89,070	88,283	(787)	125,220	121,220	119,832	(5,388)	(1,388)	
Parking										
Amusement	14,506	3,933	3,789	(144)	12,667	11,913	17,103	4,436	5,190	
Other	70,453	52,743	52,555	(188)	72,493	72,493	72,493	0	0	
Total	21,850	12,745	12,737	(8)	21,103	21,103	21,103	0	0	
<b>TOTAL TAX REVENUE</b>	<b>2,316,641</b>	<b>1,753,290</b>	<b>1,780,034</b>	<b>26,744</b>	<b>2,471,918</b>	<b>2,446,269</b>	<b>2,481,542</b>	<b>9,624</b>	<b>35,273</b>	
<b>Analysis of City/PICA Wage, Earnings and Net Profits Tax</b>										
City Wage & Earnings Tax	1,114,203	867,869	872,183	4,314	1,124,772	1,131,635	1,149,888	25,116	18,253	
PICA Wage & Earnings Tax	336,098	256,649	262,586	5,937	353,688	353,698	342,199	(11,499)	(11,499)	
Total Wage & Earnings Tax	1,450,301	1,124,518	1,134,769	10,261	1,478,470	1,485,333	1,492,087	13,617	6,754	
City Net Profits Tax	14,506	3,933	3,789	(144)	12,667	11,913	17,103	4,436	5,190	
PICA Net Profits Tax	7,188	2,467	3,126	659	8,188	8,188	3,289	(4,899)	(4,899)	
Total Net Profits Tax	21,694	6,400	6,915	515	20,885	20,101	20,392	(463)	291	
PICA Wage & Earnings Tax	336,098	256,649	262,586	5,937	353,688	353,698	342,199	(11,499)	(11,499)	
PICA Net Profits Tax	7,188	2,467	3,126	659	8,188	8,188	3,289	(4,899)	(4,899)	
Total PICA Wage, Earnings & Net Profits Tax	343,286	259,116	265,712	6,596	361,886	361,886	345,488	(16,388)	(16,398)	
less: PICA Net Debt Service	67,499	0	0	0	62,433	66,272	66,272	3,839	0	
equals: PICA City Account	275,787	259,116	265,712	6,596	299,453	295,614	279,216	(20,237)	(16,398)	

\* Totals for BPT reflects actuals year to date. The mix of current and prior year is estimated and subject to change.

**Summary Table R-3**  
**Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Amounts in Millions

Non-Tax Revenue	Forecast	Forecast	Net Variance	Reasons / Comments
	Better Than TB Plan	Worse Than TB Plan		
<b>Locally Generated Non-Tax</b>				
- Division of Technology	\$4.1			Collection of FY10 Cable TV receipts - \$4.0 million, higher prior year reimbursement - \$0.1 million.
- Streets	\$5.8			Collection of FY10 Trash Fee receipts - \$5.0 million, higher Recycling Revenue - \$1.0 million less Survey Charges - \$0.2 million
- Fire		(\$1.8)		Lower EMS fees - \$2.0 million offset by higher prior year reimb. - \$0.2 million
- Records		(\$1.8)		Lower estimate of document recording fees
- Finance	\$6.0			Refund from Health Insurance Provider - \$5.5 million and Streets Sanitation Enforcement - \$1.7 million offset by lower benefit charges - \$0.9 million and Alarm License Fees - \$0.3 million
- Revenue		(\$1.3)		Lower local share of gaming revenue offset primarily by higher revenues from refunds
- Treasurer		(\$7.6)		Lower estimate of interest earnings than forecast
- First Judicial District		(\$1.0)		Lower estimate of traffic fines
- Other		(\$0.8)		Other miscellaneous variances (net)
<b>Other Governments</b>				
- PICA City Account		(\$16.4)		Adjustment of City / PICA wage tax allocation
- Police		(\$1.0)		Lower estimate of State reimbursement
- Human Services	\$39.6			Collection of prior year billings
- Finance	\$1.8			State pension aid higher than forecast
- Treasurer		(\$0.7)		Lower estimate of State payments for Utility and Liquor License Tax
- Other	\$8.4			Expected funding from the School District for the Office of Property Assessment and from the FEMA/PEMA for snow removal in FY10
<b>Total Variance From TB Plan</b>	<b>\$65.7</b>	<b>(\$32.4)</b>	<b>\$33.3</b>	
Difference between FY 2011 Adopted Budget and Target Budget Plan.		(\$34.3)		
<b>Total Variance From Budget</b>	<b>\$31.4</b>	<b>(\$32.4)</b>	<b>(\$1.0)</b>	
Other Revenue Sources and Adjustments	Forecast	Forecast	Net Variance	Reasons / Comments
	Better Than TB Plan	Worse Than TB Plan		
Net Revenue from Other Funds	\$10.9			
Net Adjustments - Prior Years				
<b>Total Other Sources</b>	<b>\$10.9</b>	<b>\$0.0</b>	<b>\$10.9</b>	

TABLE R-4  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**  
(000 omitted)

Category	YEAR TO DATE			FISCAL YEAR 2011			FULL YEAR		
	FY 10 Actual	Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under) Budget	Current Projection Target Budget
<b>LOCAL NON - TAX REVENUES</b>									
Office of Technology	13,796	17,075	18,403	1,328	18,660	22,750	4,090	4,090	4,090
Cable TV Franchise Fees	12,452	16,500	17,934	1,434	17,350	21,550	4,000	4,000	4,000
Telephone Commissions	1,270	500	291	(209)	1,000	1,000	0	0	0
Other	74	75	178	103	110	200	90	90	90
<b>Police</b>	<b>3,526</b>	<b>4,000</b>	<b>8,135</b>	<b>4,135</b>	<b>4,770</b>	<b>4,770</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Streets</b>	<b>6,363</b>	<b>11,875</b>	<b>11,881</b>	<b>6</b>	<b>21,010</b>	<b>22,026</b>	<b>6,766</b>	<b>6,766</b>	<b>5,750</b>
San. Collection Fee-PHA	1,602	1,125	1,123	(2)	1,500	1,500	0	0	0
Survey Charges	1,085	750	640	(110)	1,250	1,250	(250)	(250)	(250)
Recycling Revenue	120	2,500	2,700	200	1,000	2,000	2,000	2,000	1,000
Commercial Property Collection Fee	227	5,000	4,420	(580)	14,015	14,031	19,031	5,016	5,000
Other	3,329	2,500	2,998	498	3,245	3,245	0	0	0
<b>Fire</b>	<b>34,633</b>	<b>27,750</b>	<b>25,718</b>	<b>(2,032)</b>	<b>37,200</b>	<b>37,200</b>	<b>35,400</b>	<b>(1,800)</b>	<b>(1,800)</b>
Emergency Medical Service Fees	34,111	27,500	25,280	(2,220)	36,900	36,900	34,900	(2,000)	(2,000)
Other	522	250	438	188	300	300	500	200	200
<b>Public Health (1)</b>	<b>13,653</b>	<b>9,250</b>	<b>9,764</b>	<b>514</b>	<b>12,332</b>	<b>12,332</b>	<b>12,332</b>	<b>0</b>	<b>0</b>
<b>Parks &amp; Recreation</b>	<b>1,547</b>	<b>530</b>	<b>764</b>	<b>234</b>	<b>709</b>	<b>709</b>	<b>789</b>	<b>80</b>	<b>80</b>
<b>Public Property</b>	<b>8,869</b>	<b>7,285</b>	<b>7,886</b>	<b>601</b>	<b>8,485</b>	<b>8,485</b>	<b>8,485</b>	<b>0</b>	<b>0</b>
PATCO Lease Payment	2,973	3,285	3,060	(225)	3,285	3,285	3,060	(225)	(225)
Rent from Real Estate	811	450	483	33	600	600	600	0	0
Sale/Lease of Capital Assets	3,456	1,800	3,200	1,400	2,500	2,500	3,325	825	825
Other	1,629	1,750	1,143	(607)	2,100	2,100	1,500	(600)	(600)
<b>Human Services (1)</b>	<b>4,209</b>	<b>3,750</b>	<b>4,967</b>	<b>1,217</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>
<b>Licenses &amp; Inspections</b>	<b>44,460</b>	<b>33,500</b>	<b>33,527</b>	<b>27</b>	<b>43,219</b>	<b>43,219</b>	<b>43,184</b>	<b>(35)</b>	<b>(35)</b>
<b>Records</b>	<b>15,955</b>	<b>13,400</b>	<b>11,754</b>	<b>(1,646)</b>	<b>17,970</b>	<b>17,970</b>	<b>16,220</b>	<b>(1,750)</b>	<b>(1,750)</b>
Recording of Legal Instruments	10,541	8,500	7,843	(657)	11,400	11,400	10,400	(1,000)	(1,000)
Other	5,414	4,900	3,911	(989)	6,570	6,570	5,820	(750)	(750)
<b>Finance</b>	<b>15,656</b>	<b>15,150</b>	<b>16,603</b>	<b>1,453</b>	<b>12,517</b>	<b>12,517</b>	<b>18,517</b>	<b>6,000</b>	<b>6,000</b>
Burglar Alarm Fees & Licenses	4,735	3,450	3,425	(25)	4,577	4,577	4,277	(300)	(300)
Solid Waste Code Violations (SWEEP)	3,718	2,850	3,953	1,103	2,870	2,870	4,570	1,700	1,700
Employee Health Benefit Charges	1,169	1,600	784	(816)	2,090	2,090	1,190	(900)	(900)
Other	6,034	7,250	8,441	1,191	2,980	2,980	8,480	5,500	5,500
<b>Revenue</b>	<b>3,265</b>	<b>2,563</b>	<b>2,665</b>	<b>103</b>	<b>7,400</b>	<b>7,400</b>	<b>6,150</b>	<b>(1,250)</b>	<b>(1,250)</b>
Non-Profit Contribution Program	2,090	2,213	1,494	(719)	2,950	2,950	2,950	0	0
Casino Gaming Fees	0	0	0	0	4,000	4,000	2,000	(2,000)	(2,000)
Other	1,175	350	1,171	821	450	450	1,200	750	750
<b>City Treasurer</b>	<b>3,905</b>	<b>4,450</b>	<b>5,043</b>	<b>593</b>	<b>12,826</b>	<b>12,826</b>	<b>5,276</b>	<b>(7,550)</b>	<b>(7,550)</b>
Interest Earnings	3,368	4,000	4,412	412	12,226	12,226	4,626	(7,600)	(7,600)
Other	537	450	631	181	600	600	650	50	50
<b>Clerk of Quarter Sessions</b>	<b>8,577</b>	<b>6,000</b>	<b>6,813</b>	<b>813</b>	<b>8,025</b>	<b>8,025</b>	<b>8,025</b>	<b>0</b>	<b>0</b>
<b>Register of Wills</b>	<b>3,582</b>	<b>3,150</b>	<b>2,666</b>	<b>(484)</b>	<b>4,194</b>	<b>4,194</b>	<b>3,694</b>	<b>(500)</b>	<b>(500)</b>
<b>Sheriff</b>	<b>7,340</b>	<b>6,750</b>	<b>3,675</b>	<b>(3,075)</b>	<b>9,550</b>	<b>9,550</b>	<b>9,050</b>	<b>(500)</b>	<b>(500)</b>
<b>First Judicial District</b>	<b>31,050</b>	<b>25,525</b>	<b>24,862</b>	<b>(663)</b>	<b>35,050</b>	<b>35,050</b>	<b>34,050</b>	<b>(1,000)</b>	<b>(1,000)</b>
Court Costs, Fees and Charges	20,437	15,375	17,436	2,061	20,500	20,500	20,500	0	0
Code Violation Fines	1,516	2,450	1,089	(1,361)	3,250	3,250	3,250	0	0
Moving Violation Fines (Traffic Court)	8,887	6,950	6,253	(697)	10,250	10,250	9,250	(1,000)	(1,000)
Other	210	750	84	(666)	1,050	1,050	1,050	0	0
<b>All Other</b>	<b>8,973</b>	<b>7,500</b>	<b>6,918</b>	<b>(582)</b>	<b>9,359</b>	<b>9,359</b>	<b>9,483</b>	<b>124</b>	<b>122</b>
<b>TOTAL LOCAL NON - TAX REVENUE</b>	<b>229,359</b>	<b>199,503</b>	<b>202,044</b>	<b>2,542</b>	<b>268,276</b>	<b>269,294</b>	<b>270,951</b>	<b>2,675</b>	<b>1,657</b>

(1) See Table R-5 for detail.

**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Category	FY 10 Actual	YEAR TO DATE		FISCAL YEAR 2011		FISCAL YEAR 2011	
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection Over (Under) Budget
<b>OTHER GOVERNMENTS</b>							
PICA City Account (1)	300,787	221,711	218,487	(3,224)	299,453	295,614	279,216
Police	8,793	250	111	(139)	2,350	2,350	(20,237) (16,398)
State Reimbursement-Police Training	3,837	250	111	(139)	2,350	2,350	(1,000) (1,000)
State Reimbursement-Police on Patrol	4,956	0	0	0	0	0	(1,000) 0
Public Health (2)	50,617	44,100	43,418	(682)	58,800	58,800	58,800 0
Public Property	18,000	0	0	0	18,000	18,000	18,000 0
PGW Rental	18,000	0	0	0	18,000	18,000	18,000 0
Human Services (2)	487,311	371,600	389,488	17,888	525,904	495,456	535,094 39,550
Finance	147,552	149,523	149,096	(427)	149,371	148,341	150,162 791 1,821
State Pension Fund Aid (Act 205)	59,194	61,821	61,821	0	60,000	60,000	61,821 1,821
State Wage Tax Relief Funding	86,271	86,277	86,277	0	87,307	86,277	86,277 (1,030) 0
State Police Fines	987	700	484	(216)	1,000	1,000	1,000 0
Other	1,100	725	514	(211)	1,064	1,064	1,064 0
Revenue	33,812	25,005	29,746	4,741	32,010	32,010	32,010 0
Parking Violation Fines (Net PPA)	33,711	25,000	29,745	4,745	32,000	32,000	32,000 0
Other	101	5	1	(4)	10	10	10 0
City Treasurer	5,062	5,200	4,716	(484)	5,475	5,475	4,716 (759) 759
Retail Liquor License	1,153	1,200	1,118	(82)	1,200	1,200	1,118 (82) 82
State Utility Tax Refund	3,909	4,000	3,598	(402)	4,275	4,275	3,598 (677) 677
Commerce-Convention Center Offset	1,659	0	0	0	0	0	0 0
First Judicial District	16,234	13,632	12,901	(731)	15,390	15,390	15,372 (18) 18
State Reimbursement-Intensive Probation	5,141	4,500	3,743	(757)	6,175	6,175	6,175 0
State Reimbursement-County Court Costs	8,882	8,882	8,882	0	8,900	8,900	8,882 (18) 18
Other	2,211	250	276	26	315	315	315 0
All Other	6,554	10,350	9,541	(809)	8,875	8,875	17,320 8,445 8,445
TOTAL OTHER GOVERNMENTS	1,076,381	841,371	857,504	16,133	1,115,628	1,080,311	1,112,000 (3,628) 31,659

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

(2) See Table R-5 for detail.

**Summary Table R-5**  
**QUARTERLY CITY MANAGERS REPORT**  
**Summary of Revenue**  
**Dept. of Human Services/Dept. of Public Health**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**  
**(000 omitted)**

AGENCY AND REVENUE SOURCE	FY 10 Actual	FY 11 Adopted Budget	FY 11 Target Budget	FY 11 Current Estimate	Increase/ (Decrease) vs Target
<b>PUBLIC HEALTH</b>					
<b>Local Non-Tax Revenue:</b>					
Payments for Patient Care	8,284	7,455	7,455	7,455	0
Pharmacy Fees	2,586	2,000	2,000	2,000	0
Environmental User Fees	1,851	2,200	2,200	2,200	0
Other	932	677	677	677	0
<b>Sub-Total Local Non-Tax</b>	<b>13,653</b>	<b>12,332</b>	<b>12,332</b>	<b>12,332</b>	<b>0</b>
<b>Revenue from Other Governments:</b>					
State:					
County Health	10,872	10,866	10,866	10,866	0
Medical Assistance-Outpatient (Health Centers)	1,351	4,436	4,436	4,436	0
Medical Assistance-Nursing Home	15,317	15,258	15,258	15,258	0
Federal:					
Medicare-Outpatient (Health Centers)	1,908	2,422	2,422	2,422	0
Medicare-Home Care (Nursing Home)	1,376	1,700	1,700	1,700	0
Medical Assistance-Outpatient (Health Centers)	1,656	5,420	5,420	5,420	0
Medical Assistance-Nursing Home	18,137	18,649	18,649	18,649	0
Summer Food Inspection	0	49	49	49	0
<b>Sub-Total Other Governments</b>	<b>50,617</b>	<b>58,800</b>	<b>58,800</b>	<b>58,800</b>	<b>0</b>
<b>TOTAL, PUBLIC HEALTH</b>	<b>64,270</b>	<b>71,132</b>	<b>71,132</b>	<b>71,132</b>	<b>0</b>
<b>HUMAN SERVICES</b>					
<b>Local Non-Tax Revenue:</b>					
Payments for Child Care - S.S.I.	3,820	4,500	4,500	4,500	0
Other	389	500	500	500	0
<b>Sub-Total Local Non-Tax</b>	<b>4,209</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>
<b>Revenue from Other Governments:</b>					
State:					
Act 148 Reimbursement - Current Year	315,080	390,111	370,928	312,010	(58,918)
Act 148 Reimbursement - Prior Year	46,599	0	0	43,157	43,157
Act 148 Overmatch	13,897	0	0	15,762	15,762
Federal:					
Title IV-B Reimbursement	2,735	2,735	2,735	2,735	0
T.A.N.F. - Current Year	5,796	30,205	30,205	25,311	(4,894)
T.A.N.F. - Prior Year	0	0	0	24,409	24,409
Title IV-E Reimbursement - Current Year	46,513	105,588	91,588	63,858	(27,730)
Title IV-E Reimbursement - Prior Year	56,691	0	0	47,812	47,812
<b>Sub-Total Other Governments</b>	<b>487,311</b>	<b>528,639</b>	<b>495,456</b>	<b>535,054</b>	<b>39,598</b>
<b>TOTAL, HUMAN SERVICES</b>	<b>491,520</b>	<b>533,639</b>	<b>500,456</b>	<b>540,054</b>	<b>39,598</b>

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**GENERAL FUND**  
**OBLIGATIONS**

**Table O-1**  
**Analysis of Forecast Year-End Departmental Obligations**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2011 for FY 2011
Auditing		(\$0.7)		Forensic and citywide audits
City Commissioners		(\$0.4)		Special election, primary election poll workers payroll
District Attorney		(\$1.5)		Personal Services cost higher than targeted (\$1.4 mill.); overtime settlement(\$60K)
Employee Benefits		(\$15.0)		Unemployment Comp (\$2.5 million), Pension (\$12.5 million)
First Judicial District		(\$0.1) (\$5.5) (\$1.1)		Clerk Qtr. Sessions legal fees To appropriate additional revenues Counsel and juror fee shortfall
Fire		(\$2.2)		Overtime
Fleet Management - Vehicles		(\$1.5)		Purchase of Police radio patrol cars.
Legal Services		(\$0.7)		Defender Assoc. increased medical costs.
Miscellaneous		(\$0.2)		Reimb. Atwater Kent Museum, Payroll, HRIS Support
Office of Property Assessment		(\$1.7)		Fund former School District employees, full valuation consultant, and operational assessment.
Police		(\$2.4)		Overtime
Public Property		(\$0.3)		Full funding of space rentals.
Revenue		(\$0.5)		E-Tides online tax filing system
Sheriff		(\$1.2)		Personal Services cost higher than targeted (\$1.0 million), forensic audit (\$200K)
Streets		(\$11.0)		LED lights (\$705K), road salt (\$1.9 million), snow removal costs (\$8.4 million).
<b>TOTAL VARIANCE FROM TARGET BUDGET PLAN</b>	<b>\$0.0</b>	<b>(\$46.0)</b>	<b>(\$46.0)</b>	
<b>Difference between FY2011 Adopted Budget and FY2011 Target Budget Plan Obligations</b>	<b>\$65.0</b>		<b>\$65.0</b>	
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
<b>TOTAL VARIANCE FROM BUDGET</b>	<b>\$65.0</b>	<b>(\$46.0)</b>	<b>\$19.0</b>	

The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

**TABLE O-2**  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
FOR THE PERIOD ENDING MARCH 31, 2011

DEPARTMENT	FY 10 ACTUAL	YEAR TO DATE		ORIGINAL ADOPTED BUDGET	CURRENT PROJECTION	FISCAL YEAR 2011	
		TARGET BUDGET PLAN	ACTUAL (OVER) UNDER TARGET BUDGET			CURRENT PROJECT	ADOPTED BUDGET
Art Museum Subsidy	2,300,000	2,300,000	0	2,300,000	2,300,000	0	0
Ahwater Kent Museum	298,059	198,973	-171,017	27,956	248,630	268,630	(20,000)
Auditing (City Controller's Office)	7,408,017	5,719,519	-5,284,019	(4,500)	7,291,566	7,948,052	(656,486)
Board of Building Standards	61,233	50,719	-45,107	5,612	71,601	71,601	(712,000)
Board of Ethics	705,545	575,531	-482,188	93,343	810,000	810,000	0
Board of L & I Review	127,040	111,572	-93,791	17,601	155,721	155,721	0
Board of Revision of Taxes	1,863,012	1,855,521	-1,730,313	125,208	6,502,559	2,084,029	4,418,530
Camp William Penn	100,448	0	0	0	0	0	0
City Commissioners (Election Board)	9,021,144	6,730,456	-5,866,214	884,242	8,794,177	9,221,677	(427,500)
City Council	13,373,484	11,286,729	-10,200,292	1,086,437	15,048,972	15,048,972	0
City Planning Commission	2,904,020	1,888,880	-1,583,641	305,239	2,551,249	2,551,249	0
City Representative	906,162	295,789	-769,391	(473,602)	945,591	2,257,200	294,049
City Treasurer	647,559	669,161	590,040	79,121	904,699	904,699	0
Civil Service Commission	4,509,567	132,033	-125,941	6,142	170,309	170,309	0
Clerk of Quarter Sessions	0	0	0	0	4,367,341	0	4,367,341
Commerce	3,148,737	1,498,697	-1,508,377	(9,680)	2,190,276	2,124,813	65,463
Commerce-Economic Stimulus	0	0	0	0	1,452,386	1,312,143	80,243
Community College Subsidy	26,467,924	25,409,207	-25,409,207	0	26,487,924	25,409,207	0
Convention Center Subsidy	24,171,817	15,000,000	-21,982,050	(1,159,676)	15,000,000	15,000,000	0
District Attorney	30,071,519	20,892,374	-21,982,050	(1,159,676)	29,082,121	30,522,121	(1,460,000)
Division of Technology	38,521,370	50,728,337	50,728,337	0	67,432,032	63,582,751	3,849,281
Fairmount Park	12,504,253	0	0	0	0	0	0
Finance	15,859,412	10,458,305	-10,423,531	34,774	12,171,642	13,583,509	0
Finance - Contribution to the School District	38,540,000	0	0	0	38,600,000	38,600,000	0
Finance - Employee Benefits	829,955,089	843,010,843	857,572,093	(14,561,250)	964,887,316	979,777,316	(15,000,000)
Employee Disability	50,256,169	44,434,988	-44,434,988	0	54,031,478	54,031,478	0
FICA	65,962,998	48,862,965	-48,862,965	0	70,227,016	70,227,016	0
Flex Cash Payments	778,134	781,832	832	0	1,000,000	1,000,000	0
Group Legal	4,140,577	3,046,167	-3,046,167	0	4,425,000	4,425,000	0
Group Life Insurance	7,703,547	5,793,013	-5,793,013	0	7,600,000	7,600,000	0
Health / Medical	349,697,600	258,082,886	-258,082,886	0	369,977,854	369,944,854	0
Pension	250,009,741	381,363,000	393,863,000	(12,500,000)	381,363,000	393,863,000	(12,500,000)
Pension Obligation Bonds	96,716,881	98,615,000	98,615,000	0	98,615,000	98,615,000	0
Tool Allowance	94,600	120,100	120,100	0	100,000	100,000	0
Unemployment Compensation	5,276,822	1,910,976	3,972,226	(2,061,250)	2,547,968	2,547,968	(2,500,000)
Anticipated Workforce Savings (1)	0	0	0	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)
Finance - PGW Rental Reimbursement	18,000,000	0	0	0	18,000,000	0	(13,133,000)
Fire	188,387,804	131,768,056	-135,702,443	(3,942,377)	188,762,030	190,988,695	(2,236,605)
First Judicial District	107,227,059	73,268,898	-82,507,982	(9,239,083)	99,096,983	101,113,478	(1,016,495)
Common Pleas Court	72,394,299	49,994,021	-57,000,006	(7,005,975)	67,641,149	67,616,450	(11,041,194)
Municipal Court	8,338,567	6,065,355	-8,338,567	(8,338,567)	7,135,370	7,135,370	14,958
Office of the Exec. Administrator	21,409,770	14,376,977	-15,547,963	(1,170,966)	19,382,250	19,361,040	0
Traffic Court	5,084,433	3,642,456	-3,894,275	(251,779)	4,938,214	4,769,165	178,949
Fleet Management	44,800,984	35,320,087	-37,947,234	(2,617,147)	47,437,489	45,539,989	(1,897,500)
Vehicle Purchases	2,722,425	2,635,923	-2,841,521	(205,598)	4,000,000	5,500,000	(1,500,000)
Free Library	32,481,012	24,324,909	-24,649,653	(324,744)	32,968,362	32,968,362	0
Historical Commission	386,824	285,740	-276,236	(9,504)	403,942	387,784	16,158
Hero Award	42,500	35,000	-35,000	0	25,000	37,000	0
Human Relations Commission	1,983,420	1,488,255	-1,383,420	107,934	2,066,937	1,984,259	0
Human Services	561,082,074	520,835,340	-495,758,483	25,076,857	576,047,473	564,365,506	11,999,967
Administration & Management	14,668,443	10,558,907	-10,284,097	254,870	13,663,833	14,037,428	(393,592)
Contract Admin & Program Evaluation	5,181,731	4,307,951	-4,328,084	(20,133)	5,783,734	5,864,055	(80,321)
Juvenile Justice Services	137,511,378	130,486,787	-126,554,474	3,932,313	140,067,590	140,099,090	(31,500)
Children & Youth (Child Welfare)	325,837,422	298,356,248	-277,673,785	20,882,463	334,866,728	324,652,391	10,014,339
Community Based Prevention Services	77,883,100	77,145,447	-76,918,043	227,404	82,183,558	79,692,544	2,491,044

(1) Target Budget and Current Projection columns reflect anticipated savings from I.A.F./F., D.C. 33 and D.C. 47.

= Dept. with forecast deficits greater than 1% of the Target Budget or \$1 million.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**TABLE O-2**  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
FOR THE PERIOD ENDING MARCH 31, 2011

DEPARTMENT	FISCAL YEAR 2011			FULL YEAR			CURRENT PROJECTION (OVER/UNDER TARGET)
	FY 10 ACTUAL	TARGET BUDGET	YEAR TO DATE ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	ORIGINAL TARGET BUDGET	
Indemnities	32,718,289	26,280,678	25,435,067	845,611	42,000,000	35,040,904	6,939,096
Law	12,889,976	12,855,836	12,813,838	41,918	18,565,480	17,918,861	746,619
Legal Services Icl. Defender Association	35,941,187	36,616,187	36,616,187	0	35,941,187	36,616,187	(675,000)
Licenses & Inspections	22,696,814	16,146,234	13,564,679	2,581,615	23,068,925	22,146,168	922,757
Managing Director (MDO)	16,471,347	11,753,938	11,739,516	14,482	17,938,836	16,413,517	1,570,319
Mayor	3,597,579	2,591,945	2,566,453	25,482	3,938,884	3,639,685	199,219
Mayor - Office of Arts and Culture	3,943,042	2,492,888	2,489,116	3,772	3,905,113	2,545,113	1,360,000
Mayor - Office of the Inspector General	1,145,973	936,372	869,022	67,350	1,379,677	1,281,451	98,226
Mayor - Office of Labor Relations	523,171	357,630	327,307	30,373	523,350	502,416	20,934
Mayor - Scholarships	193,305	200,000	197,600	2,400	200,000	200,000	0
Mayor's Office of Community Services	0	0	0	0	0	0	0
Mayor's Office of Transportation	482,014	349,410	373,753	(24,343)	500,000	480,000	20,000
Mural Arts Program	973,182	848,500	817,603	30,887	1,000,000	960,000	40,000
Off. of Behavioral Hlth./Mental Retard. Svcs.	14,238,870	13,851,735	13,656,500	195,235	14,271,572	14,221,572	0
Office of Housing and Comm. Dev. Developmt.	2,800,000	1,781,000	1,781,000	0	2,800,000	1,820,000	980,000
Office of Human Resources	4,047,043	3,629,395	3,405,354	224,031	5,185,757	4,978,327	130,630
Office of Property Assessment	0	4,347,882	3,613,353	0	0	0	(76,800)
Office of Supportive Housing	38,386,664	34,727,906	34,287,668	440,238	38,473,558	36,466,253	(6,108,530)
Parks and Recreation	32,803,685	35,093,591	298,982	49,328,904	44,787,749	44,787,748	1
Police	528,853,734	370,119,233	379,111,520	(8,992,267)	538,403,280	527,635,215	8,368,066
Prisons	233,314,188	198,585,387	188,135,714	10,449,673	234,139,870	233,139,870	0
Procurement	3,024,886	9,387,289	9,243,067	4,238,574	4,151,574	4,124,030	87,000
Public Health	111,098,894	97,111,805	96,545,896	56,909	113,362,348	113,724,556	237,792
Ambulatory Health Services	47,575,929	36,846,528	36,966,654	(120,036)	45,585,395	44,660,603	924,792
Early Childhood, Youth & Women's Health	1,408,376	1,200,895	849,602	(31,293)	1,594,295	1,594,295	0
Phil. Nursing Home	36,684,477	38,169,271	37,988,813	180,458	40,477,775	40,377,775	100,000
Administrative Protection Services	7,645,732	4,625,456	7,953,919	(3,328,493)	9,125,520	6,272,520	2,853,000
Administration and Support Svcs	9,258,487	5,073,676	4,184,781	7,461,282	11,186,782	7,275,500	(3,725,500)
Medical Examiner's Office	3,986,979	3,154,070	3,161,509	(6,439)	4,124,030	4,124,030	0
Infectious Disease Control	5,132,949	4,557,558	4,550,873	(5,494,091)	5,408,591	5,408,591	85,500
Public Property	51,545,939	31,935,310	31,209,984	725,326	51,027,711	53,227,711	(2,200,000)
Public Property - SEPTA Subsidy	64,164,000	49,408,500	65,878,000	(16,469,500)	65,878,000	65,878,000	0
Public Property - Space Rentals	15,039,531	15,421,472	15,038,108	38,364	15,043,108	15,043,108	(38,364)
Public Property - Utilities	32,537,690	32,890,000	32,885,580	4,420	32,890,000	32,890,000	0
Records	5,194,997	3,160,938	2,837,367	323,571	4,009,212	4,009,212	0
Refunds	781	94,125	24	94,101	125,000	125,500	124,500
Register of Wills	3,208,695	2,441,058	2,316,884	124,174	3,359,278	3,359,278	0
Revenue	16,359,279	11,019,076	10,382,457	63,653	15,049,812	15,049,812	(488,197)
Sheriff	15,261,439	9,660,566	10,200,540	(539,974)	13,088,657	14,288,657	(1,200,000)
Sinking Fund (Debt Service)	185,464,327	179,711,796	179,711,796	0	211,035,680	211,035,680	0
Streets	38,117,652	18,540,644	18,666,888	(126,244)	25,157,311	26,162,311	(11,005,000)
Engineering Design & Surveying	5,034,316	3,739,102	3,491,875	247,287	5,005,996	5,005,996	0
General Support	4,432,047	2,291,022	2,185,953	105,129	3,040,160	3,040,160	0
Highways	22,691,160	7,790,546	8,353,366	(562,820)	17,191,498	21,491,498	(10,300,000)
Street Lighting	2,326,339	1,951,747	1,987,601	(35,854)	2,327,329	2,327,329	0
Traffic Engineering	3,625,750	2,768,167	2,648,153	120,014	3,592,328	4,297,328	(705,000)
Streets - Sanitation	92,238,646	77,818,532	75,650,507	2,228,025	88,033,157	89,533,157	(1,500,000)
Wastes Fees	104,142	128,639	112,722	15,917	171,518	171,518	0
Youth Commission	85,281	70,425	89,899	100,000	96,000	96,000	4,000
Zoning Board of Adjustment	310,775	262,216	225,504	36,712	377,871	362,756	15,115
Zoning Code Commission	467,542	428,389	406,485	21,884	500,000	480,000	20,000
<b>TOTAL GENERAL FUND</b>	<b>3,653,725,713</b>	<b>3,095,218,110</b>	<b>3,104,780,181</b>	<b>(9,552,071)</b>	<b>3,853,096,000</b>	<b>3,788,081,114</b>	<b>3,834,049,587</b>
						<b>19,046,413</b>	<b>(45,968,473)</b>

= Dept. with forecast deficits greater than 1% of the Target Budget or \$1 million.

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**TABLE 0-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FISCAL YEAR 2011			
				Target Budget Plan	Actual Target Budget	(Over) Under Budget	Original Target Budget	Year End Departmental Projection	Adopted Budget	Departmental Projection	Year End Departmental Projection	Adopted Budget	Target Budget
Atwater Kent Museum	4	4	4	4	4	0	4	4	4	4	4	0	0
Full-Time Positions	256,702	225,971	248,059	148,973	121,017	27,956	198,630	198,630	0	183,630	15,000	15,000	(874)
Class 100 Total Oblig./Approp.	10,197	6,932	82	0	874	(874)	0	0	874	874	(874)	(874)	(874)
Auditing													
Full-Time Positions	121	124	120	122	113	9	123	122	122	122	1	0	0
Class 100 Total Oblig./Approp.	7,104,935	7,362,568	6,886,798	4,896,106	4,852,667	43,439	6,889,116	6,833,602	6,833,602	55,514	0	0	(33,956)
Class 100 Overtime Oblig./Approp.	88,306	58,793	43,683	0	33,956	(33,956)	0	0	0	33,956	(33,956)	(33,956)	(33,956)
Board of Building Standards													
Full-Time Positions	2	1	1	1	1	0	1	1	1	1	0	0	0
Class 100 Total Oblig./Approp.	95,635	91,313	61,224	50,719	45,107	5,612	71,542	71,542	71,542	71,542	0	0	0
Class 100 Overtime Oblig./Approp.	2,421	596	0	0	0	0	0	0	0	0	0	0	0
Board of Ethics													
Full-Time Positions	6	9	7	9	8	1	9	9	9	9	0	0	0
Class 100 Total Oblig./Approp.	378,707	677,611	679,563	481,906	456,320	25,556	681,100	681,100	681,100	681,100	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
Board of L & I Review													
Full-Time Positions	3	2	2	2	2	0	2	2	2	2	0	0	0
Class 100 Total Oblig./Approp.	196,609	194,190	120,849	99,647	89,516	10,131	140,645	140,645	140,645	140,645	0	0	0
Class 100 Overtime Oblig./Approp.	690	0	0	0	952	(952)	0	0	0	952	(952)	(952)	(952)
Bd. of Revision of Taxes													
Full-Time Positions	139	133	112	7	6	1	110	7	7	7	103	0	0
Class 100 Total Oblig./Approp.	7,881,365	7,914,757	7,074,332	1,819,908	1,705,681	114,227	6,135,579	6,135,579	2,048,417	2,048,417	4,087,162	4,087,162	4,087,162
Class 100 Overtime Oblig./Approp.	29,048	9,591	0	0	0	0	0	0	0	0	0	0	0
Camp William Penn													
Full-Time Positions	1	1	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	238,996	31,822	30,466	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0

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**TABLE O-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2011

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			
				Target Budget Plan	Actual Target Budget	Actual (Over) Under (Under)	Original Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
									Adopted Budget	Target Budget
Capital Program Office, Mayor -										
Full-Time Positions	21	24	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	1,358,012	2,004,347	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	23,425	4,575	0	0	0	0	0	0	0	0
City Commissioners										
Full-Time Positions	91	100	102	88	98	(10)	88	98	(10)	(10)
Class 100 Total Oblig./Approp.	5,656,970	6,081,795	5,858,757	3,970,855	3,592,315	378,540	5,511,210	5,542,210	(31,000)	(31,000)
Class 100 Overtime Oblig./Approp.	1,119,682	1,122,061	847,165	500,333	464,473	35,850	890,423	921,423	0	0
City Council										
Full-Time Positions	192	185	176	195	176	19	195	195	0	0
Class 100 Total Oblig./Approp.	11,747,063	12,291,886	11,916,408	9,212,878	8,322,268	890,610	12,283,837	12,283,837	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0
City Planning Commission										
Full-Time Positions	44	42	40	37	34	3	38	37	38	0
Class 100 Total Oblig./Approp.	2,990,671	2,885,063	2,745,493	1,798,695	1,512,951	285,744	2,425,955	2,136,956	289,039	0
Class 100 Overtime Oblig./Approp.	0	168	0	0	0	0	0	0	0	0
City Representative										
Full-Time Positions	0	6	7	7	7	0	7	7	0	0
Class 100 Total Oblig./Approp.	0	387,224	329,524	239,286	235,287	3,999	338,082	338,082	0	0
Class 100 Overtime Oblig./Approp.	0	11,393	0	0	0	0	0	0	0	0
City Treasurer										
Full-Time Positions	11	11	13	14	(1)	14	13	14	0	(1)
Class 100 Total Oblig./Approp.	637,361	556,470	619,313	546,234	475,912	70,322	745,937	745,937	0	0
Class 100 Overtime Oblig./Approp.	8,625	9,987	996	0	449	(449)	0	449	(449)	(449)
Civil Service Commission										
Full-Time Positions	2	2	2	2	0	0	2	2	0	0
Class 100 Total Oblig./Approp.	122,147	139,532	128,307	101,083	96,007	5,076	139,309	139,309	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0

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**TABLE O-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2011

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FISCAL YEAR 2011			
				Target Budget Plan	Actual Target Budget.	Actual (Over) Under Target Budget.	Original Target Budget	Year End Departmental Projection	Adopted Budget	Year End Departmental Projection	Departmental Projection		
											(Over) Under Target Budget.	Adopted Budget	Target Budget
Clerk of Quarter Sessions (1)													
Full-Time Positions	117	110	106	0	0	0	0	115	0	0	115	0	
Class 100 Total Oblig./Approp.	4,807,963	4,881,702	4,445,754	0	0	0	0	4,471,844	4,292,970	0	4,471,844	4,292,970	
Class 100 Overtime Oblig./Approp.	273,562	163,348	118,277	0	0	0	0	250,000	0	0	250,000	0	
Commerce													
Full-Time Positions	13	23	24	25	24	1	25	25	25	25	0	0	
Class 100 Total Oblig./Approp.	1,052,506	1,299,648	1,431,917	1,262,173	1,159,092	103,081	1,817,402	1,761,678	1,761,678	55,724	0	0	
Class 100 Overtime Oblig./Approp.	18,023	0	0	0	1,066	(1,066)	0	0	0	1,066	(1,066)	(1,066)	
District Attorney													
Full-Time Positions	437	441	410	434	409	25	421	428	428	426	(5)	2	
Class 100 Total Oblig./Approp.	29,774,477	29,456,083	29,075,731	19,283,446	19,913,917	(630,471)	26,914,328	26,914,328	26,374,328	(1,460,000)	(1,460,000)	21,084	
Class 100 Overtime Oblig./Approp.	167,534	174,690	155,796	114,652	104,404	10,248	175,000	175,000	153,916	21,084	21,084		
Division of Technology													
Full-Time Positions	141	146	174	268	254	14	283	283	283	270	13	13	
Class 100 Total Oblig./Approp.	9,634,660	8,958,109	10,540,202	12,622,585	12,622,585	0	17,514,280	17,514,280	17,514,280	0	0	0	
Class 100 Overtime Oblig./Approp.	268,625	134,528	563,629	437,051	407,857	29,194	334,438	334,438	535,000	537,411	(202,973)	(2411)	
Fairmount Park													
Full-Time Positions	156	159	155	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	9,255,784	8,757,179	8,675,257	0	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	1,762,220	1,329,249	1,741,485	0	0	0	0	0	0	0	0	0	
Finance													
Full-Time Positions	170	143	141	144	142	2	144	144	146	(2)	(2)		
Class 100 Total Oblig./Approp.	10,337,578	10,598,489	9,559,489	5,557,077	5,187,905	369,172	7,799,767	7,588,274	7,588,274	211,493	0		
Class 100 Overtime Oblig./Approp.	16,651	14,037	6,222	7,221	4,674	2,547	17,000	10,000	7,830	9,170	2,170		
Fire													
Full-Time Positions	2,326	2,259	2,187	2,235	2,143	92	2,327	2,237	2,167	160	70		
Class 100 Total Oblig./Approp.	169,950,366	169,463,842	121,022,050	123,915,635	(2,893,585)	169,151,934	169,403,781	171,603,781	(2,451,847)	(2,200,000)	(10,175,959)		
Class 100 Overtime Oblig./Approp.	23,708,740	20,521,021	19,490,200	11,233,228	19,602,679	(8,369,451)	19,294,000	15,734,000	25,909,959	(6,615,959)			
(1) Transferred to First Judicial District													

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**TABLE O-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2011

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FULL YEAR		
				Target Budget		Actual	Actual (Over) Under (Over) Target		Original Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
				Plan	Actual	Target Budget	Actual	Target Budget	Original Budget	Year End Departmental Projection	Actual	Target Budget
<b>First Judicial District</b>												
Full-Time Positions	1,970	1,898	1,756	1,888	1,882	26	1,776	1,888	1,888	(112)	0	
Class 100 Total Oblig./Approp.	91,950,443	90,353,679	81,332,197	55,859,559	62,554,165	(6,694,826)	75,934,061	85,581,208	(9,627,147)	(9,627,147)	0	
Class 100 Overtime Oblig./Approp.	201,814	126,110	76,951	225,103	167,623	57,480	56,000	306,000	306,000	(250,000)	0	
<b>Traffic Court</b>												
Full-Time Positions	129	121	120	120	117	3	120	120	120	0	0	
Class 100 Total Oblig./Approp.	4,631,005	4,846,053	4,576,476	3,131,602	3,326,615	(195,013)	4,257,022	4,087,973	4,257,022	0	0	(169,049)
Class 100 Overtime Oblig./Approp.	513	4,194	0	3,678	0	3,678	5,000	5,000	5,000	0	0	
<b>Municipal Court</b>												
Full-Time Positions	188	186	174	176	171	5	176	176	176	0	0	
Class 100 Total Oblig./Approp.	7,923,810	7,932,424	7,894,653	4,922,450	5,683,341	(760,891)	6,691,456	6,706,414	6,691,456	0	0	14,958
Class 100 Overtime Oblig./Approp.	1,213	2,057	666	736	216	520	1,000	1,000	1,000	0	0	
<b>Common Pleas Court</b>												
Full-Time Positions	1,412	1,353	1,245	1,365	1,353	12	1,253	1,365	1,365	(112)	0	
Class 100 Total Oblig./Approp.	66,241,505	64,462,852	56,664,556	39,628,267	44,893,168	(5,264,901)	53,869,675	53,844,976	63,496,822	(9,627,147)	(9,651,846)	0
Class 100 Overtime Oblig./Approp.	163,853	107,358	68,645	209,655	165,290	44,365	35,000	285,000	285,000	(250,000)	0	
<b>Court Administrator</b>												
Full-Time Positions	241	238	217	227	221	6	227	227	227	0	0	
Class 100 Total Oblig./Approp.	13,154,123	13,112,350	12,194,512	8,177,220	8,651,041	(473,321)	11,115,908	11,234,698	11,115,908	0	0	178,790
Class 100 Overtime Oblig./Approp.	16,235	12,501	7,640	11,034	2,117	8,917	15,000	15,000	15,000	0	0	
<b>Fleet Management</b>												
Full-Time Positions	307	302	292	281	272	9	283	281	275	8	6	
Class 100 Total Oblig./Approp.	17,745,176	16,978,931	16,666,891	11,694,572	11,776,280	(81,708)	16,074,382	15,824,382	15,824,382	250,000	0	
Class 100 Overtime Oblig./Approp.	3,223,337	2,179,011	2,564,572	2,026,215	2,067,378	(41,163)	2,224,189	2,676,371	2,674,507	(450,318)	1,864	
<b>Free Library</b>												
Full-Time Positions	713	629	602	636	595	41	636	636	628	8	8	
Class 100 Total Oblig./Approp.	34,663,010	32,664,879	29,099,281	24,416,399	24,18,954	(27,555)	29,268,037	29,268,037	29,268,037	0	0	
Class 100 Overtime Oblig./Approp.	1,083,881	681,781	472,152	393,852	527,758	(133,906)	521,109	720,164	690,036	(168,927)	30,128	

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**TABLE O-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FISCAL YEAR 2011		
				Target Budget Plan	Actual Target Budget	(Over) Under Target Budget	Actual (Over) Under (Over) Under Target Budget	Original Budget	Year End Departmental Projection	Departmental Projection (Over) Under Target Budget		
										Adopted Budget	Year End Departmental Projection	Adopted Budget
<b>Historical Commission</b>				6	6	6	6	6	6	6	6	0
Full-Time Positions	6	6	6	360,053	283,951	274,735	9,216	385,995	385,995	385,995	0	0
Class 100 Total Oblig./Approp.	336,836	360,867	360,053	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	182	0	0									0
<b>Human Relations Commission</b>				34	34	32	31	1	33	31	31	2
Full-Time Positions	34	34	33	1,947,511	1,452,429	1,354,919	97,510	2,017,263	1,936,572	1,936,572	80,691	0
Class 100 Total Oblig./Approp.	2,070,825	2,020,865	2,020,865	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0									0
<b>Human Services</b>				9,784	1,741	1,758	1,672	86	1,828	1,780	1,664	164
Full-Time Positions	9,784	1,741	1,758	94,110,384	68,463,881	66,781,531	1,682,350	95,737,121	95,737,121	95,737,121	0	116
Class 100 Total Oblig./Approp.	96,250,356	98,385,991	98,385,991	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	11,383,838	8,573,925	8,573,925									673,027
<b>Administration &amp; Management</b>				232	230	221	226	(1)	228	228	228	0
Full-Time Positions	232	230	221	10,771,574	11,388,487	7,545,614	7,474,217	71,397	10,430,783	10,830,783	(400,002)	0
Class 100 Total Oblig./Approp.	10,020,949	10,771,574	10,771,574	0	0	0	0	0	0	0	0	(2)
Class 100 Overtime Oblig./Approp.	739,067	261,148	394,805	203,435	203,435	249,797	(46,362)	279,146	310,620	396,118	(116,972)	(85,498)
<b>Performance Mgmt. &amp; Accountability</b>				51	52	95	102	(8)	95	96	99	(4)
Full-Time Positions	51	52	95	3,017,163	5,128,111	3,813,446	3,906,621	(93,175)	5,353,214	5,353,214	0	(3)
Class 100 Total Oblig./Approp.	3,003,740	3,017,163	3,017,163	48,676	105,715	83,833	61,798	22,035	118,580	118,580	30,835	0
Class 100 Overtime Oblig./Approp.	113,118	48,676	48,676									30,835
<b>Juvenile Justice Services</b>				305	310	307	297	10	334	299	304	30
Full-Time Positions	305	310	307	18,554,592	17,908,528	15,941,108	12,658,186	11,553,922	11,104,264	17,740,810	17,740,810	0
Class 100 Total Oblig./Approp.	18,554,592	17,908,528	17,908,528	4,829,326	4,265,486	2,834,994	3,053,981	2,400,553	653,428	4,252,499	4,252,499	775,000
Class 100 Overtime Oblig./Approp.	4,829,326	4,265,486	4,265,486									
<b>Children &amp; Youth</b>				1,108	1,070	1,056	970	85	1,090	1,077	955	135
Full-Time Positions	1,108	1,070	1,056	59,245,749	56,311,640	56,241,981	40,280,732	40,163,106	117,626	56,790,423	56,390,423	400,002
Class 100 Total Oblig./Approp.	59,245,749	56,311,640	56,311,640	5,288,405	3,710,311	3,617,981	2,662,066	3,276,182	(616,116)	2,860,770	4,584,610	(1,751,406)
Class 100 Overtime Oblig./Approp.	5,288,405	3,710,311	3,710,311									(27,566)

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**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

**FOR THE PERIOD ENDING MARCH 31, 2011**

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FISCAL YEAR 2011			
				Target Budget		Actual	(Over) Under (Over) Under		Original Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
				Plan	Actual	Target Budget	Actual	Target Budget	Adopted Budget	Target Budget	Adopted Budget	Target Budget	
Community Based Prevention Services	88	79	76	77	77	0	81	80	78	78	3	2	
Full-Time Positions	5,445,326	6,447,086	5,410,697	4,165,903	3,683,665	482,238	5,421,891	5,421,891	5,421,891	5,421,891	0	0	
Class 100 Total Oblig./Approp.	413,928	288,304	183,667	102,159	101,079	1,080	145,440	121,338	141,082	141,082	4,358	(19,744)	
Labor Relations, Mayor's Office of	7	7	7	6	6	1	7	7	7	7	0	0	
Full-Time Positions	498,189	511,008	509,093	347,299	319,676	27,623	511,436	490,979	490,979	490,979	20,457	0	
Class 100 Total Oblig./Approp.	7,341	8,911	2,897	7,625	3,726	3,899	4,157	9,342	8,392	8,392	(4,235)	950	
Law	192	182	176	187	185	2	190	186	186	186	4	0	
Full-Time Positions	10,872,968	10,604,942	10,065,455	7,149,181	6,783,869	365,312	10,586,545	9,985,237	9,985,237	9,985,237	601,308	0	
Class 100 Total Oblig./Approp.	14,384	1,623	1,606	2,877	1,200	1,677	5,813	5,000	5,000	5,813	(813)		
Licenses & Inspections	356	309	305	309	279	30	320	312	320	311	9	1	
Full-Time Positions	17,773,107	16,560,604	14,202,452	10,766,109	9,789,137	976,972	14,710,053	14,710,053	14,710,053	14,710,053	0	0	
Class 100 Total Oblig./Approp.	1,164,539	578,879	439,024	400,617	347,169	53,448	601,154	601,154	601,154	601,154	599,123	2,031	
Managing Director	95	128	112	121	121	0	122	121	121	121	1	0	
Full-Time Positions	8,034,882	11,876,751	12,308,160	8,988,047	8,584,411	403,636	12,896,469	12,445,551	12,445,551	12,445,551	320,358	(126,460)	
Class 100 Total Oblig./Approp.	91,631	933,811	797,420	244,613	260,514	(15,901)	489,226	489,226	489,226	489,226	0	0	
Mayor	72	71	38	38	35	3	39	38	35	35	4	3	
Full-Time Positions	4,793,689	5,214,185	3,146,395	2,076,009	2,141,526	(65,517)	3,104,922	2,943,426	2,943,426	2,943,426	161,496	0	
Class 100 Total Oblig./Approp.	1,731	0	0	0	0	0	0	0	0	0	0	0	
Mayor - Office of Arts and Culture	0	0	2	2	2	0	2	2	2	2	0	0	
Full-Time Positions	0	0	194,947	142,400	142,400	0	192,625	192,625	192,625	192,625	0	0	
Class 100 Total Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	

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**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FULL YEAR		
				Target Budget Plan	Actual Target Budget	Actual (Over) Under Target Budget.	Original Target Budget	Adopted Budget	Year End Departmental Projection	Departmental Projection (Over) Under Budget	Adopted Budget	Target Budget
<b>Mayor's Office of Community Services</b>												
Full-Time Positions	22	87	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	3,540,164	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	216,946	0	0	0	0	0	0	0	0	0	0	0
<b>Mayor - Office of the Inspector General</b>												
Full-Time Positions	0	0	15	17	16	1	19	18	18	1	0	0
Class 100 Total Oblig./Approp.	0	0	1,064,724	797,659	735,902	61,757	1,289,677	1,198,201	1,138,201	151,476	60,000	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
<b>Mayor's Office of Transportation</b>												
Full-Time Positions	0	8	8	8	8	0	8	8	8	0	0	0
Class 100 Total Oblig./Approp.	0	410,517	482,014	349,410	373,753	(24,343)	500,000	480,000	480,000	20,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
<b>Mural Arts Program</b>												
Full-Time Positions	12	12	12	11	11	1	12	12	12	1	1	1
Class 100 Total Oblig./Approp.	472,382	427,864	460,634	334,500	303,603	30,897	475,000	456,000	446,000	29,000	10,000	0
Class 100 Overtime Oblig./Approp.	1,462	1,866	0	0	0	0	3,913	0	0	0	3,913	0
<b>Office of Behavioral Health/Mental Retardation Services</b>												
Full-Time Positions	28	26	22	22	21	1	24	22	21	3	1	1
Class 100 Total Oblig./Approp.	2,018,861	2,142,857	1,563,276	1,058,406	1,061,272	(2,886)	1,549,549	1,478,243	71,306	71,306	0	0
Class 100 Overtime Oblig./Approp.	22,633	21,486	16,783	6,574	8,529	(1,955)	18,667	9,342	9,342	9,325	0	0
<b>Office of Human Resources</b>												
Full-Time Positions	68	64	53	78	71	7	79	78	74	5	4	4
Class 100 Total Oblig./Approp.	3,939,679	3,507,656	3,313,279	3,054,619	2,779,565	275,024	4,396,755	4,341,325	55,430	55,430	0	0
Class 100 Overtime Oblig./Approp.	139,657	23,516	30,611	23,591	27,890	(4,259)	30,000	30,000	30,000	0	0	0
<b>Office of Property Assessment</b>												
Full-Time Positions	0	0	0	134	138	(4)	0	141	141	(141)	0	0
Class 100 Total Oblig./Approp.	0	0	0	4,049,118	3,334,518	714,600	0	0	5,587,162	(5,587,162)	(5,587,162)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0

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**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2011

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FISCAL YEAR 2011		
				Target Budget Plan	Actual Target Budget	Actual (Over) Under Target Budget	Year End Departmental Projection	Original Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Applied Budget	Target Budget
Office of Supportive Housing												
Full-Time Positions	126	126	124	123	115	8	132	123	118	14	14	5
Class 100 Total Oblig./Approp.	6,202,044	6,714,527	6,343,923	4,377,652	4,265,753	11,839	6,339,476	5,852,567	5,852,557	486,919	486,919	10
Class 100 Overtime Oblig./Approp.	700,875	446,646	457,176	171,553	164,020	7,533	424,656	251,011	222,161	202,495	202,495	28,850
Office of Housing & Community Dev.												
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
Parks and Recreation												
Full-Time Positions	464	443	435	603	591	12	689	632	600	89	89	32
Class 100 Total Oblig./Approp.	31,270,256	30,243,069	27,152,824	27,215,035	27,113,073	101,952	39,078,582	35,115,420	35,426,006	3,652,556	3,652,556	(310,586)
Class 100 Overtime Oblig./Approp.	1,148,536	875,993	917,592	1,501,985	1,752,036	(250,051)	2,395,303	2,052,453	2,052,453	342,850	342,850	0
Police												
Full-Time Positions	7,367	7,443	7,378	7,243	7,263	(20)	7,470	7,206	7,178	292	292	28
Class 100 Total Oblig./Approp.	509,124,087	517,385,709	512,452,670	357,038,092	365,403,355	(8,365,283)	522,833,048	512,064,983	514,464,982	8,368,066	8,368,066	(2,399,999)
Class 100 Overtime Oblig./Approp.	70,555,018	49,117,627	41,687,824	25,748,151	30,649,383	(4,901,232)	44,653,877	37,715,127	35,998,046	8,655,831	8,655,831	1,717,081
Prisons												
Full-Time Positions	2,131	2,067	2,254	2,334	2,193	141	2,350	2,360	2,250	110	110	110
Class 100 Total Oblig./Approp.	122,731,345	124,613,631	120,886,049	86,769,482	85,119,455	1,650,027	120,058,997	119,058,997	119,058,997	1,000,000	1,000,000	0
Class 100 Overtime Oblig./Approp.	32,065,777	29,923,867	23,948,327	16,222,077	17,860,978	(1,638,901)	26,024,944	21,524,944	25,075,468	949,476	949,476	(3,550,524)
Procurement												
Full-Time Positions	58	50	46	48	43	5	50	49	49	1	1	0
Class 100 Total Oblig./Approp.	2,667,670	2,562,046	2,231,737	1,614,998	1,487,013	127,985	2,423,253	2,336,253	2,336,253	87,000	87,000	0
Class 100 Overtime Oblig./Approp.	582	603	0	10,000	12	9,988	10,000	10,000	5,612	4,388	4,388	
Public Health												
Full-Time Positions	665	675	662	707	660	47	742	731	685	57	57	46
Class 100 Total Oblig./Approp.	42,058,888	42,857,364	41,387,238	28,051,690	26,991,172	1,090,518	39,395,153	39,157,361	39,157,361	237,792	237,792	0
Class 100 Overtime Oblig./Approp.	2,681,302	2,250,015	1,471,426	2,157,750	1,653,694	(192,268)	2,100,740	2,100,740	2,100,740	(172,852)	(172,852)	

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**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2011

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FULL YEAR		
				Target Budget Plan	Actual Target Budget	Actual (Over) (Under)	Original Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget	Departmental Projection (Over) Under
<i>Ambulatory Health Services</i>												
Full-Time Positions	343	376	359	364	361	3	402	391	372	30	19	
Class 100 Total Oblig./Approp.	23,013,424	24,099,371	24,007,771	14,661,456	14,833,073	(171,617)	20,782,761	20,360,858	20,360,858	421,903	0	
Class 100 Overtime Oblig./Approp.	1,084,899	932,256	928,627	631,889	740,994	(109,105)	895,507	895,507	1,044,350	(148,843)	(148,843)	
<i>Early Childhood, Youth &amp; Women's Hlth.</i>												
Full-Time Positions	23	20	16	20	13	7	20	20	16	4	4	
Class 100 Total Oblig./Approp.	1,726,679	1,140,196	837,996	782,219	520,150	262,069	1,114,952	1,114,952	1,114,952	0	0	
Class 100 Overtime Oblig./Approp.	101,189	31,259	47,509	63,248	23,786	46,747	90,684	90,684	31,736	58,948	58,948	
<i>Phila. Nursing Home</i>												
Full-Time Positions	1	1	1	1	0	1	1	1	1	0	0	
Class 100 Total Oblig./Approp.	166,739	157,349	162,799	135,667	67,227	68,460	188,594	188,594	188,594	0	0	
Class 100 Overtime Oblig./Approp.	1,889	0	0	0	0	0	0	0	0	0	0	
<i>Environmental Protection Services</i>												
Full-Time Positions	93	88	95	114	105	9	113	113	109	4	4	
Class 100 Total Oblig./Approp.	5,227,936	5,482,947	5,014,494	4,214,255	3,896,117	318,138	5,723,192	5,820,192	5,820,192	(97,000)	0	
Class 100 Overtime Oblig./Approp.	323,934	296,037	345,036	147,708	286,245	(140,537)	213,063	213,063	372,745	(159,682)	(159,682)	
<i>Administration and Support Svcs.</i>												
Full-Time Positions	104	98	98	98	87	11	97	97	90	7	7	
Class 100 Total Oblig./Approp.	5,999,813	6,162,555	5,871,568	3,896,375	3,620,185	276,190	5,419,120	5,506,231	5,506,231	(87,111)	0	
Class 100 Overtime Oblig./Approp.	444,587	436,973	459,508	319,607	354,361	(34,760)	454,199	454,199	475,662	(21,463)	(21,463)	
<i>Medical Examiner's Office</i>												
Full-Time Positions	48	44	47	52	48	4	52	52	49	3	3	
Class 100 Total Oblig./Approp.	2,998,575	3,172,723	3,101,393	2,295,788	2,208,441	87,247	3,216,123	3,216,123	3,216,123	0	0	
Class 100 Overtime Oblig./Approp.	455,204	413,298	272,704	213,408	172,146	41,262	299,432	299,432	299,432	73,286	73,286	
<i>Infectious Disease Control</i>												
Full-Time Positions	53	48	46	58	46	12	57	57	48	9	9	
Class 100 Total Oblig./Approp.	2,865,722	2,642,223	2,391,827	2,095,910	1,845,979	249,941	2,950,411	2,950,411	2,950,411	0	0	
Class 100 Overtime Oblig./Approp.	289,606	140,192	104,366	95,572	84,162	11,410	147,855	147,855	122,953	24,902	24,902	

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PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2011

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FISCAL YEAR 2011		
				Target Budget Plan	Actual Target Budget	Actual (Over) Under (Under) Budget	Original Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Adopted Budget	Target Budget
Public Property												
Full-Time Positions	165	135	123	136	125	11	136	136	132	4	4	
Class 100 Total Oblig./Approp.	8,482,713	7,727,548	6,646,774	4,928,849	4,618,199	310,650	6,963,124	6,663,124	300,000	0	0	
Class 100 Overtime Oblig./Approp.	1,722,889	936,229	442,869	309,371	280,866	28,505	344,088	344,088	(44,601)	(44,601)		
Records												
Full-Time Positions	70	64	59	63	54	9	63	63	63	0	0	
Class 100 Total Oblig./Approp.	3,584,663	3,154,827	2,685,140	2,041,021	1,882,555	158,466	2,845,219	2,710,219	135,000	135,000		
Class 100 Overtime Oblig./Approp.	460,763	163,667	118,518	98,747	135,167	(36,420)	137,812	133,534	222,866	(85,054)	(89,332)	
Register of Wills												
Full-Time Positions	68	65	63	64	65	(1)	64	64	65	(1)	(1)	
Class 100 Total Oblig./Approp.	3,418,493	3,503,057	3,112,064	2,362,876	2,244,421	118,455	3,290,552	3,290,582	0	0	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	
Revenue												
Full-Time Positions	252	256	250	260	246	14	262	262	262	0	0	
Class 100 Total Oblig./Approp.	11,906,910	12,451,073	11,554,600	8,857,324	8,130,420	726,904	12,463,851	12,343,851	120,000	120,000		
Class 100 Overtime Oblig./Approp.	737,688	472,850	230,593	324,288	98,965	225,323	469,700	409,558	272,985	196,715	136,573	
Sheriff												
Full-Time Positions	238	238	230	240	220	20	245	245	245	0	0	
Class 100 Total Oblig./Approp.	14,387,582	14,794,796	14,537,592	8,970,772	9,496,974	(526,262)	12,322,083	12,322,083	13,322,083	(1,000,000)	(1,000,000)	
Class 100 Overtime Oblig./Approp.	3,190,678	3,344,634	3,289,703	1,246,895	1,705,007	(458,112)	1,752,587	1,752,587	2,379,715	(627,128)	(627,128)	
Streets												
Full-Time Positions	591	536	523	552	505	47	555	555	555	0	0	
Class 100 Total Oblig./Approp.	20,463,560	25,605,972	22,394,204	14,936,386	15,773,404	(837,018)	21,113,190	21,113,190	22,413,190	(1,300,000)	(1,300,000)	
Class 100 Overtime Oblig./Approp.	2,553,126	2,669,291	2,965,850	1,424,610	2,278,335	(853,725)	1,841,700	1,841,700	2,747,205	(905,505)	(905,505)	
(Actual includes County Liquid and Special Gasoline Funds, while projection does not.)												
Engineering Design & Surveying												
Full-Time Positions	94	88	85	91	84	7	92	92	92	0	0	
Class 100 Total Oblig./Approp.	5,297,857	5,281,868	4,966,138	3,604,373	3,433,673	170,700	4,840,817	4,840,817	0	0	0	
Class 100 Overtime Oblig./Approp.	290,806	67,074	206,854	67,200	128,682	(61,482)	92,202	92,202	161,194	(68,992)	(68,992)	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**TABLE O-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2011

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FULL YEAR		
				Target Budget Plan	Actual Target Budget.	(Over) Under (Over) Under Target Budget.	Original Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under Target Budget		
							Adopted Budget	294	297	297	(3)	0
<i>Highways</i>												
Full-Time Positions	311	274	270	259	274	25	294	297	297	297	(3)	0
Class 100 Total Oblig./Approp.	7,322,759	11,692,157	9,738,828	6,435,566	7,394,559	(959,053)	9,664,639	10,964,639	10,964,639	10,964,639	(1,300,000)	
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	1,728,904	2,086,141	2,183,481	1,098,400	1,723,682	(625,282)	1,395,868	1,395,868	1,395,868	2,024,130	(625,262)	
<i>Street Lighting</i>												
Full-Time Positions	21	20	19	20	19	1	20	20	20	20	0	0
Class 100 Total Oblig./Approp.	774,107	1,106,564	955,913	689,877	698,343	(8,526)	937,549	937,549	937,549	937,549	0	0
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	138,089	129,694	117,278	62,400	95,612	(33,212)	84,370	84,370	84,370	128,862	(44,492)	(44,492)
<i>Traffic Engineering</i>												
Full-Time Positions	88	85	82	88	77	11	89	86	86	86	3	0
Class 100 Total Oblig./Approp.	2,968,556	3,224,944	2,954,928	2,246,285	2,254,073	(37,788)	2,967,412	2,967,412	2,967,412	2,967,412	0	0
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	350,988	345,317	354,314	163,680	271,853	(108,173)	221,670	221,670	221,670	362,853	(141,183)	(141,183)
<i>General Support</i>												
Full-Time Positions	77	69	67	54	51	3	60	60	60	60	0	0
Class 100 Total Oblig./Approp.	4,100,281	4,100,439	3,778,397	1,990,405	1,992,756	(2,351)	2,702,773	2,702,773	2,702,773	2,702,773	0	0
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	74,339	61,125	103,913	32,930	58,506	(25,576)	44,590	44,590	44,590	70,166	(25,576)	(25,576)
<i>Sanitation</i>												
Full-Time Positions	1,248	1,183	1,170	1,248	1,173	75	1,271	1,228	1,228	1,228	43	0
Class 100 Total Oblig./Approp.	45,722,318	47,484,458	47,455,599	33,653,617	34,777,916	(1,084,299)	46,645,923	45,145,923	45,145,923	45,145,923	1,500,000	0
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	6,295,977	6,016,377	9,147,087	70,252	88,344	(18,092)	5,864,576	5,864,576	5,864,576	103,954	5,760,622	(18,092)
<i>Youth Commission</i>												
Full-Time Positions	0	1	1	1	1	0	1	1	1	1	0	0
Class 100 Total Oblig./Approp.	0	30,073	39,347	33,675	33,674	1	47,000	47,000	47,000	47,000	0	0
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	0	0	0	0	0	0	0	0	0	0	0	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**TABLE O-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Department / Category	FY 08 Year End Actual	FY 09 Year End Actual	FY 10 Year End Actual	YEAR TO DATE			FISCAL YEAR 2011			FULL YEAR		
				Target Budget Plan	Actual Plan	Actual Target Budget	Original Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	Adopted Budget	Target Budget
Zoning Board of Adjustment				5	5	5	0	5	5	5	0	0
Full-Time Positions	298,216	316,341	274,892	230,712	202,592	28,120	334,333	320,960	320,960	13,373	0	0
Class 100 Total Oblig./Approp.	1,577	0	0	0	1,994	(1,994)	0	0	1,994	(1,994)	0	(1,994)
Zoning Code Commission				0	1	2	0	2	2	2	0	0
Full-Time Positions	0	43,424	127,639	107,469	107,741	(272)	150,000	150,000	165,000	(15,000)	(15,000)	(15,000)
Class 100 Total Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL GENERAL FUND</b>												
Full-Time Positions	23,111	22,717	22,297	22,758	22,029	729	23,339	22,833	22,398	941	435	
Class 100 Total Oblig./Approp.	1,390,720,193	1,406,266,636	1,360,000,423	962,656,648	972,232,115	(9,575,467)	1,363,164,221	1,348,522,467	1,363,788,373	5,375,848	(15,265,906)	
Class 100 Overtime Oblig./Approp.	167,173,893	132,909,587	119,868,002	70,328,381	86,803,381	(16,473,934)	118,591,507	99,831,273	112,839,535	5,751,872	(13,008,362)	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4  
**QUARTERLY CITY MANAGERS REPORT**  
**PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Department	FY 10 Actual	Year To Date			Fiscal Year 2011			Current Projection (Over)/Under Adopt. Budget Current Target	
		Target Budget Plan	Actual	(Over) Under Target Budget	Original Target Budget	Current Projection	Full Year		
<b>Human Services:</b>									
Admin. & Mgmt.	3,254,822	2,961,877	2,775,801	186,076	3,191,665	3,185,258	3,185,258	6,407	0
Performance Mgmt. and Accountability	53,620	485,005	421,463	63,542	420,116	500,437	500,437	(80,321)	0
Juvenile Justice	120,845,541	116,934,015	114,261,260	2,672,755	121,435,117	121,466,617	121,466,617	(31,500)	0
Children & Youth	268,930,087	257,146,726	236,710,615	20,436,111	276,615,954	267,001,617	267,001,617	9,614,337	0
Community Based Prevention	72,442,571	72,926,673	73,200,741	(274,068)	76,695,961	74,204,917	74,204,917	2,491,044	0
<b>Total Human Services</b>	<b>465,526,641</b>	<b>450,454,296</b>	<b>427,369,880</b>	<b>23,084,416</b>	<b>478,358,813</b>	<b>466,358,846</b>	<b>466,358,846</b>	<b>11,999,967</b>	<b>0</b>
<b>Public Health:</b>									
Ambulatory Health	19,888,676	18,631,154	18,730,862	(99,708)	20,948,378	20,445,489	20,445,489	502,889	0
Early Childhood, Youth & Women's Hlth.	548,171	381,153	294,648	86,505	534,536	534,536	534,536	0	0
Phila. Nursing Home	36,017,538	38,027,193	37,912,860	114,333	39,782,571	39,682,571	39,682,571	100,000	0
Environmental Prot. Services	3,670,648	328,433	4,019,499	(3,691,066)	3,299,844	349,844	349,844	2,950,000	0
Administration and Support Svcs	1,278,786	4,949,246	1,123,804	3,825,442	1,551,182	5,189,571	5,189,571	(3,638,389)	0
Medical Examiner's Office	654,419	633,769	680,059	(46,290)	661,356	661,356	661,356	0	0
Infectious Disease Control	2,698,386	1,716,836	2,662,465	(945,629)	2,489,591	2,404,091	2,404,091	85,500	0
<b>Total Public Health</b>	<b>64,756,624</b>	<b>64,667,784</b>	<b>65,424,197</b>	<b>(756,413)</b>	<b>68,267,458</b>	<b>69,267,458</b>	<b>69,267,458</b>	<b>0</b>	<b>0</b>
<b>Public Property:</b>									
SEPTA	64,164,000	49,408,500	65,878,000	(16,469,500)	65,878,000	65,878,000	65,878,000	0	0
Space Rentals	15,039,531	15,421,472	15,038,108	383,364	15,083,108	15,421,472	15,421,472	(338,364)	(338,364)
Utilities	32,537,690	32,890,000	32,885,580	4,420	32,890,000	32,890,000	32,890,000	0	0
All Other	24,488,142	23,673,728	23,192,104	481,624	22,209,529	24,709,529	24,709,529	(2,500,000)	0
<b>Total Public Property</b>	<b>136,229,363</b>	<b>121,393,700</b>	<b>136,993,792</b>	<b>(15,600,092)</b>	<b>136,060,637</b>	<b>138,560,637</b>	<b>138,899,001</b>	<b>(2,838,364)</b>	<b>(338,364)</b>
<b>Streets:</b>									
General Support	516,776	230,177	156,059	74,118	241,945	241,945	241,945	0	0
Traffic Engineering	108,553	135,982	45,559	90,423	135,982	135,982	135,982	0	0
Sanitation	43,251,949	42,675,522	39,622,311	3,053,211	39,730,851	42,730,851	42,730,851	(3,000,000)	0
Street Lighting	775,203	794,405	772,968	21,437	794,405	794,405	794,405	0	0
Highways	11,779,838	430,038	268,823	161,215	478,141	478,141	478,141	(7,100,000)	(7,100,000)
Engineering Design & Surveying	25,989	38,338	25,099	13,239	46,898	46,898	46,898	0	0
<b>Total Streets</b>	<b>55,858,308</b>	<b>44,304,462</b>	<b>40,890,819</b>	<b>3,413,643</b>	<b>41,428,222</b>	<b>44,428,222</b>	<b>51,528,222</b>	<b>(10,100,000)</b>	<b>(7,100,000)</b>
All Other	389,022,252	385,491,111	380,197,036	5,294,075	428,715,671	420,759,303	424,858,798	3,856,873	(4,099,495)
<b>Total Class 200</b>	<b>1,111,393,188</b>	<b>1,066,311,353</b>	<b>1,050,875,724</b>	<b>15,435,629</b>	<b>1,153,830,801</b>	<b>1,139,374,466</b>	<b>1,150,912,324</b>	<b>2,918,477</b>	<b>(11,537,858)</b>

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**DEPARTMENTAL FULL-TIME  
POSITIONS SUMMARY**

TABLE P-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Department	FISCAL YEAR 2010 YEAR END ACTUAL			ADOPTED BUDGET			FISCAL YEAR 2011 MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET	
	General	Other	Total	General	Other	Total	General	Other	Total	4	0
Atwater Kent Museum	4	0	4	4	0	4	4	0	4	4	0
Auditing (City Controller's Office)	120	0	120	123	0	123	113	0	113	10	0
Board of Building Standards	1	0	1	1	0	1	1	0	1	1	0
Board of Ethics	7	0	7	9	0	9	8	0	8	1	0
Board of L & I Review	2	0	2	2	0	2	2	0	2	0	0
Board of Pensions	0	67	67	0	79	79	0	63	63	16	104
Board of Revision of Taxes	112	0	112	110	0	110	110	0	110	6	6
Camp William Penn	1	0	1	0	0	0	0	0	0	0	0
City Commissioners (Election Board)	102	0	102	88	0	88	98	0	98	(10)	19
City Council	176	0	176	195	0	195	176	0	176	0	0
City Planning Commission	40	4	44	38	4	42	34	4	38	4	4
City Representative	7	0	7	7	0	7	7	0	7	0	0
City Treasurer	11	0	11	14	0	14	14	0	14	0	0
Civil Service Commission	2	0	2	2	0	2	2	0	2	0	0
Clerk of Quarter Sessions	106	0	106	115	0	115	115	0	115	0	0
Commerce	24	729	753	25	866	891	24	739	763	128	128
District Attorney - Total	410	108	518	421	127	548	409	113	522	26	26
Civilian	400	97	497	407	102	509	396	104	500	9	9
Uniform	10	11	21	14	25	39	13	9	22	17	0
Division of Technology	174	16	190	283	83	366	254	68	322	44	44
Fairmount Park	155	2	157	0	0	0	0	0	0	0	0
Finance	141	4	145	144	0	144	142	0	142	2	2
Fire - Total	2,187	69	2,256	2,327	76	2,403	2,143	72	2,215	188	188
Uniform	2,084	65	2,149	2,217	72	2,289	2,042	68	2,110	179	179
Civilian	103	4	107	110	4	114	101	4	105	9	9
First Judicial District	1,756	548	2,304	1,776	613	2,389	1,862	552	2,414	(25)	24
Fleet Management	292	60	352	283	77	360	272	64	336	24	24
Free Library	602	76	678	636	90	726	595	64	659	67	67
Historical Commission	6	0	6	6	0	6	6	0	6	0	0
Human Relations Commission	33	0	33	33	0	33	31	0	31	2	2
Human Services	1,751	52	1,803	1,828	74	1,902	1,672	55	1,727	175	175
Labor Relations, Mayor's Office of Law	7	0	7	7	0	7	6	0	6	1	1
	176	60	236	190	61	251	185	59	244	7	7

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**TABLE P-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING MARCH 31, 2011**

Department	FISCAL YEAR 2010 YEAR END ACTUAL			ADOPTED BUDGET			FISCAL YEAR 2011 MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET	
	General	Other	Total	General	Other	Total	General	Other	Total	General	Actual
Licenses & Inspections	305	11	316	320	16	336	279	12	291	45	(5)
Managing Director (MDO)	112	15	127	122	8	130	121	14	135	39	3
Mayor	38	3	41	39	3	42	35	4	39	2	0
Mayor - Office of Arts and Culture	2	0	2	2	0	2	2	2	2	16	3
Mayor - Office of the Inspector General	15	0	15	15	0	19	16	0	16	14	14
Mayor's Office of Comm. Svcs.	0	75	75	0	88	88	0	74	74	(3)	1
Mayor's Office of Transportation	8	1	9	8	0	8	8	3	11	1	1
Mural Arts Program	12	0	12	12	0	12	11	0	11	250	46
Off. of Behavioral Hlth/Mental Retard. Svcs.	22	236	258	24	272	296	21	229	229	0	8
Office of Human Resources	53	0	53	79	0	79	71	0	71	(138)	28
Office of Property Assessment (1)	0	0	0	0	0	0	0	0	0	138	138
Off. of Supportive Housing	124	44	168	132	56	188	115	45	160	0	0
Office of Housing and Community Develop.	0	74	74	0	77	77	0	72	72	0	0
Parks and Recreation	435	21	456	689	27	716	591	21	612	104	0
Police - Total	7,378	168	7,546	7,470	216	7,986	7,263	164	7,427	259	0
Civilian	7,82	16	798	846	11	857	827	11	838	19	0
Uniform	6,596	152	6,748	6,624	205	6,829	6,436	153	6,589	240	0
Prisons	2,254	0	2,254	2,360	0	2,360	2,193	0	2,193	167	0
Procurement	46	2	48	50	2	52	43	2	45	7	0
Public Health	662	213	875	742	285	1,027	660	217	877	150	0
Public Property	123	0	123	136	0	136	125	0	125	11	0
Records	59	0	59	63	0	63	54	0	54	9	0
Register of Wills	63	0	63	64	0	64	65	0	65	(1)	0
Revenue	250	236	486	262	260	522	246	241	487	35	0
Sheriff	230	0	230	245	0	245	220	0	220	25	0
Streets	523	0	523	555	0	555	505	0	505	50	0
Streets - Sanitation	1,170	0	1,170	1,271	0	1,271	1,173	0	1,173	98	0
Water	0	1,672	1,672	0	1,898	1,898	0	1,628	1,628	270	0
Youth Commission	1	0	1	0	1	1	0	1	1	0	0
Zoning Board of Adjustment	5	0	5	5	0	5	5	0	5	0	0
Zoning Code Commission	2	0	2	2	0	2	2	0	2	0	0
<b>TOTAL ALL FUNDS</b>	<b>22,297</b>	<b>4,566</b>	<b>26,863</b>	<b>23,339</b>	<b>5,358</b>	<b>28,697</b>	<b>22,029</b>	<b>4,579</b>	<b>26,470</b>	<b>2,227</b>	

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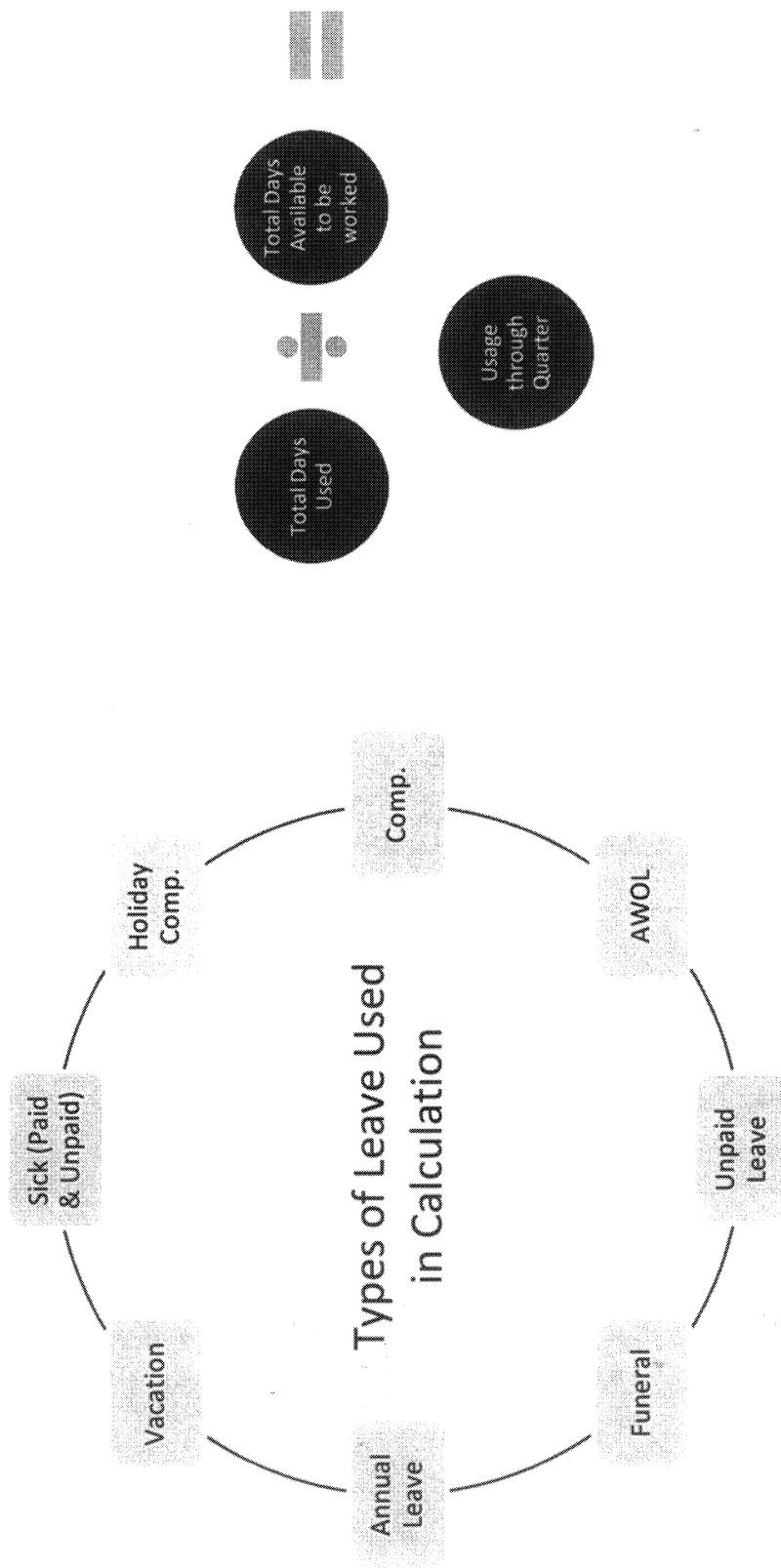
**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**DEPARTMENTAL LEAVE  
USAGE ANALYSIS**

Table L-1  
QUARTERLY CITY MANAGER'S REPORT  
TOTAL LEAVE USAGE ANALYSIS  
FOR THE PERIOD ENDING MARCH 31, 2011

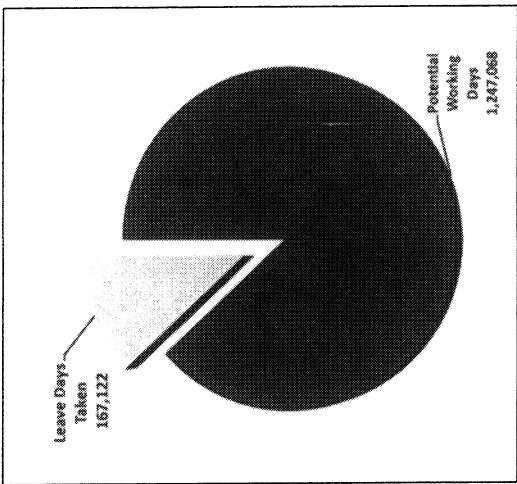


Leave information is taken from the City's automated payroll system with the exception of the Police Department who provide data compiled from their DAR system. A department with 20 or more employees listed under the General Fund are represented, excluding the First Judicial District who maintain records in house.

TABLE L-1  
QUARTERLY CITY MANAGER'S REPORT  
TOTAL LEAVE USAGE  
FOR THE PERIOD ENDING MARCH 31, 2011

Agency	Fiscal Year 2011			Fiscal Year 2010			Percent Change: 3rd Qtr FY'11 - 3rd Qtr FY'10
	Usage through Third Quarter	Year-to-Date	Annualized Leave Days per employee*	Usage through Third Quarter	Full Year Usage	Annualized Leave Days per employee	
City Commissioners	22.7%	21.4%	54	19.1%	18.9%	48	3.6%
Revenue	20.8%	20.4%	51	18.6%	19.8%	50	2.2%
Police - Civilian	18.6%	21.1%	53	19.9%	20.3%	51	-1.3%
Streets -- Sanitation	17.3%	16.6%	42	18.6%	17.7%	45	-1.3%
OSH	17.1%	17.9%	45	15.0%	16.3%	41	2.0%
Auditing	16.8%	16.8%	42	14.6%	15.3%	39	2.2%
Prisons	16.4%	17.5%	44	15.5%	16.2%	41	0.9%
Procurement	16.4%	15.2%	38	14.1%	15.9%	40	2.2%
Human Services	16.3%	17.0%	43	14.6%	16.0%	40	1.7%
Free Library	16.3%	17.7%	44	14.6%	17.0%	43	1.6%
Licenses and Inspections	16.1%	14.3%	36	14.7%	15.1%	38	1.4%
Office of Property Assessment	16.1%	15.1%	38	16.5%	16.5%	42	16.1%
Streets -- All except Sanitation	16.0%	16.9%	43	16.1%	16.5%	42	-0.1%
OBH	15.6%	17.1%	43	14.5%	16.8%	42	1.1%
Records	15.5%	16.8%	42	12.7%	15.4%	39	2.8%
Public Health	15.4%	16.7%	42	14.0%	15.9%	40	1.3%
Register of Wills	15.3%	15.8%	40	11.3%	14.0%	35	4.0%
<b>MEDIAN</b>	<b>15.1%</b>	<b>15.8%</b>	<b>40</b>	<b>14.0%</b>	<b>15.6%</b>	<b>39</b>	<b>1.1%</b>
Office of Human Resources	15.1%	17.1%	43	14.3%	15.4%	39	0.8%
Commission on Human Relations	14.8%	16.6%	42	12.4%	15.5%	39	2.4%
Mayor's Comm. on Svcs. to the Aging	14.0%	14.7%	37	12.9%	13.7%	34	1.1%
Parks and Recreation	13.9%	15.4%	39	13.2%	15.6%	39	13.9%
Public Property	13.8%	15.9%	40	13.2%	15.6%	39	0.5%
Fire-Civilian	13.7%	15.4%	39	14.1%	15.7%	40	-0.4%
Fleet Management	13.3%	16.1%	41	13.0%	16.0%	40	0.3%
Commerce--excluding Aviation	12.6%	13.8%	35	8.2%	11.6%	29	4.4%
Division of Technology	12.5%	14.2%	36	10.4%	14.0%	35	2.2%
City Council	12.2%	14.1%	36	9.4%	13.0%	33	2.8%
Sheriff's Office	12.1%	15.0%	38	10.7%	14.3%	36	1.4%
City Planning Commission	11.9%	14.5%	36	14.2%	16.7%	42	-2.3%
Finance	11.9%	13.6%	34	11.3%	13.4%	34	0.6%
Law	11.7%	12.3%	31	10.3%	12.8%	32	1.4%
Mayor's Office	10.2%	11.6%	29	5.8%	12.3%	31	4.5%
District Attorney	8.9%	11.5%	29	7.6%	11.0%	28	1.4%
Managing Director's Office	8.6%	10.3%	26	9.1%	10.1%	26	-0.5%
Board of Revision of Taxes	3.8%	11.9%	30	13.4%	15.9%	40	-9.6%
Fairmount Park Commission				14.0%	16.3%	41	n/a
Recreation				13.9%	14.9%	38	n/a

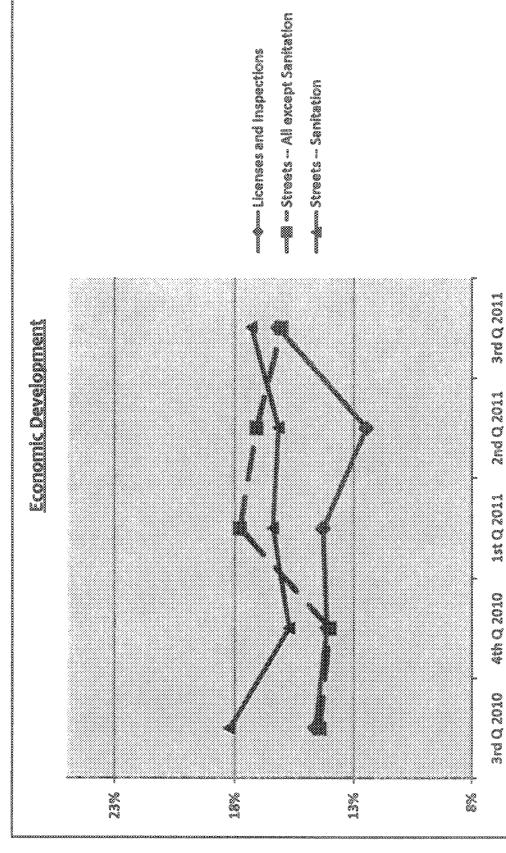
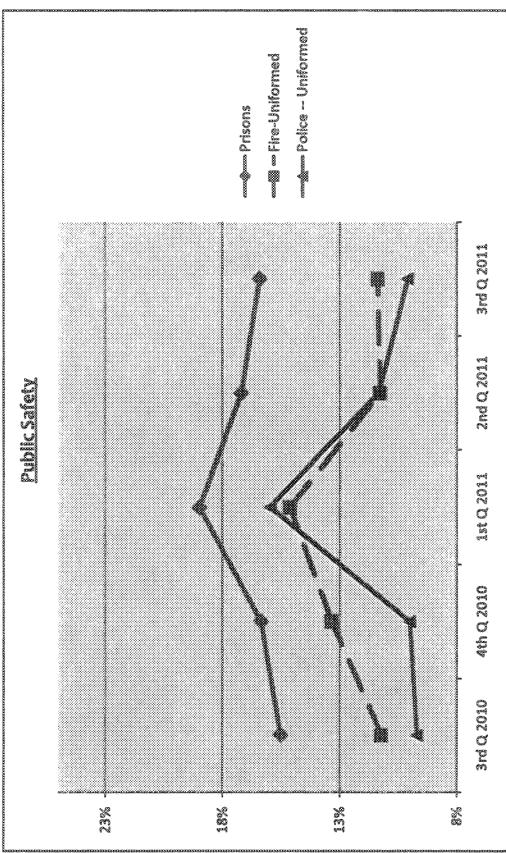
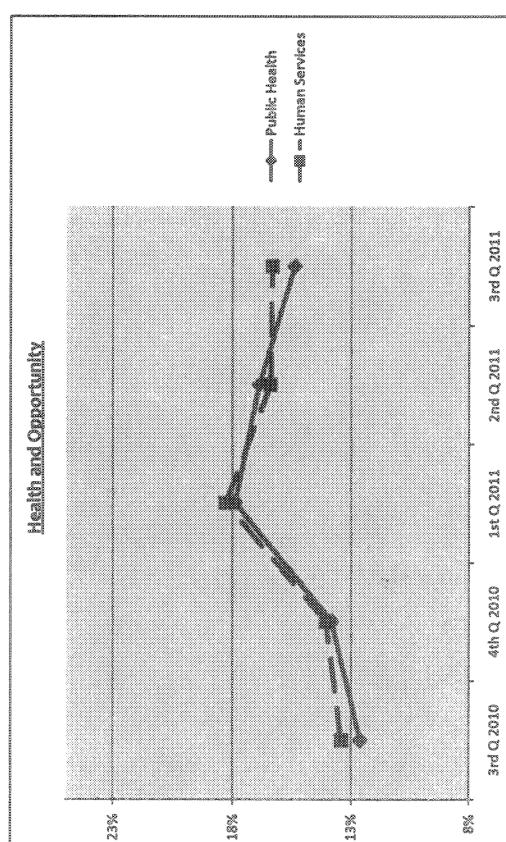
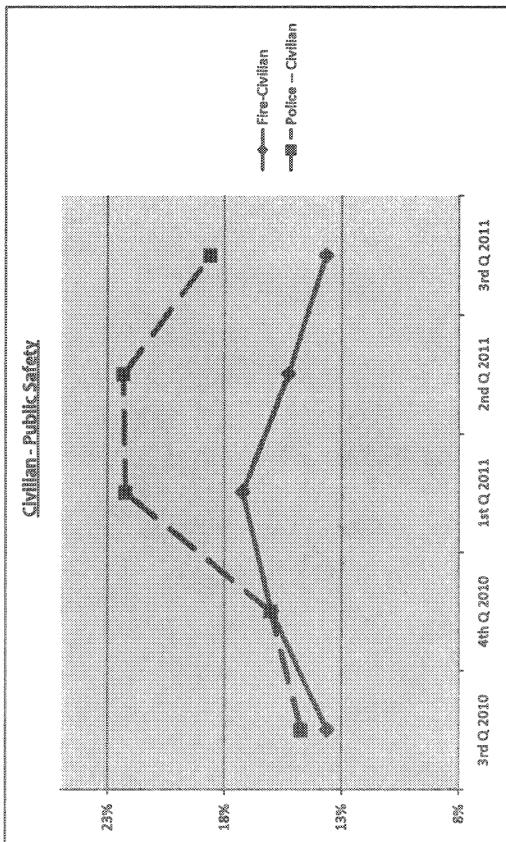
FY10 Full Year Usage calculations are based on a total of 252 working days, 61 in the 3rd quarter of FY10. FY11 3rd Quarter calculations are based on 62 working days.



**Notes:**  
\*If percentages were to remain the same throughout the fiscal year, the 'annualized leave days' represents the amount of days each employee would take within that time period.  
\*\*Personnel Level calculations have now changed to incorporate 'Averages' instead of 'End of Quarter' totals.  
Clerk of Quarter Sessions merged with the First Judicial District who maintain records in house.  
Fairmount Park and the Recreation Dept. have merged to became one department, now known as Parks and Recreation.  
A change to the City Charter created two separate entities. The Board of Revision of Taxes and the Office of Property Assessment effective 10/1/2010.

TABLE I-1  
QUARTERLY CITY MANAGER'S REPORT  
TOTAL LEAVE USAGE ANALYSIS  
FOR THE PERIOD ENDING MARCH 31, 2011

**Trends of Leave Usage for Fiscal Year 2010 through 3rd Quarter of Fiscal Year 2011**



**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**DEPARTMENTAL SERVICE  
DELIVERY REPORT**

### Department of Human Services

	Performance Measure (PM)	FY '09 Year End	FY '10 Year End	FY '11 Q1	FY '11 Q2	FY '11 Q3	FY '11 Q4	FY '11 Year To Date	FY '11 Goal
<i>Children and Youth Division</i>									
1	Child Protective Services (abuse) reports	4,409	4,390	849	996	1,069		2,914	n/a
2	General Protective Services (neglect) reports	7,103	7,982	1,951	1,932	2,210		6,093	n/a
3	Children Placed*	5,525	*4,762	4,585	4,362	4,345		*4,345	4,286 (10% reduction from prior fiscal year)
4	Number of adoptions finalized	432	561	142	163	134		439	645 (15% increase from prior fiscal year)
5	Number of Permanent Legal Custodianships (PLCs)	429	508	97	121	98		316	n/a
<i>Juvenile Justice Services</i>									
1	Youth Study Center average daily population	127	106	126	106	119		AVG = 117	< 105
2	# of days within quarter that YSC was above monthly mandated 105 resident cap	352	173	84	51	72		207	0 days above mandated cap
3	% of days within quarter that YSC was above monthly mandated 105 resident cap	96%	47%	91%	55%	80%		AVG = 75%	0% (do not want to exceed cap)
4	Children Placed*	2,041	*1,774	1,762	1,713	1,668		*1,668	1,597 (10% reduction from prior fiscal year)

NOTES: \* The numbers have been changed to represent the point-in-time on the last day of the fiscal year (6/30) for year-end actuals, instead of a quarterly average as previously represented in the FY'10 4th Quarter QCMR.

^ The numbers represent the point-in-time on the last day of the quarter ending (3/31)

### **Children and Youth Division (CYD)**

- 1) The number of Child Protective Services reports decreased 10% in FY'11 Q3 compared to the same time period in FY'10 (n=1,182). The decrease is desirable because it indicates less instances of child abuse in the City and utilizes less staff resources to investigate allegations.
- 2) The number of General Protective Services reports increased 11% in FY'11 Q3 compared to the same time period in FY'10 (n=1,995). The decrease is desirable because it indicates less instances of child neglect in the City and utilizes less staff resources to investigate allegations.
- 3) The FY11 goal is to decrease the CYD placement population by 10%. The population in FY'11 Q3 was 13% smaller than the population in FY'10 Q3 (n=4,971). The decrease is desirable as it indicates more children are remaining in their own homes or are exiting foster care to a permanent home (reunification with family, adoption, or permanent legal custodianship). As the placement population shrinks, less funding is needed to maintain children in foster care.
- 4) The FY11 goal is to increase finalized adoptions by 15%. Adoptions increased 38% in FY'11 Q3 as compared to FY'10 Q3 (n=97). The increase is a positive trend as it indicates more children were adopted in FY'11 Q3.
- 5) The number of permanent legal custodianships decreased 18% in FY'11 Q3 as compared to FY'10 Q3 (n=119). The decrease is a negative trend as it indicates less children were granted permanent legal custody (exited the foster care system to a permanent home) in FY'11 Q3. It is possible, however, that many children who were eligible for PLC were instead adopted in this Quarter.

### **Juvenile Justice Services (JJS)**

- 1) The FY'11 goal is to maintain an average daily population below the cap of 105 children. The population increased 34% in FY'11 Q3 as compared to FY'10 Q3 (n=89). An increase in population is not desirable as it indicates more children are remaining at the YSC instead of receiving services in their own homes. This in turn increases the need for funding to maintain children at the YSC.
- 2) The FY'11 goal is to have 0 days over the mandated cap; however, placement at YSC is court ordered. In FY'11 Q3, the number of days over cap was 73% greater than FY'10 Q3 (n=22).
- 3) The percent of days per month over the cap increased from FY'10 Q3 to FY'11 Q3 creating a negative trend.
- 4) The FY'11 goal is to decrease the JJS placement population by 10%. The population in FY'11 Q3 was 9% smaller than the population in FY'10 Q3 (n=1,842). The decrease is desirable as it indicates more children are remaining in their own homes or are exiting foster care to a permanent home (reunification with family, adoption, or permanent legal custodianship). As the placement population shrinks, less funding is needed to maintain children in foster care.

### **Public Health**

	Performance Measure (PM)	FY '09 Year End	FY '10 Year End	FY '11 Q1	FY '11 Q2	FY '11 Q3	FY '11 Q4	FY '11 Year To Date	FY '11 Goal
1	Total # Patient Visits (Health Care Centers)	349,078	350,695	82,021	93,757	79,105		254,883	341,000
2	# Uninsured Visits	178,827	173,900	42,977	46,229	39,548		128,754	177,200
3	% Visits Uninsured	51.2%	49.6%	52.4%	49.3%	50.0%		AVG = 50.5%	52.0%
4	End of Month Resident Census - Philadelphia Nursing Home	432	429	431	424	425		AVG = 427	431

- 1) The 'Total Number of Patient Visits' data is obtained from the Ambulatory Health Services Patient Information System
- 2) The 'Number of Uninsured Visits' data is obtained from the Ambulatory Health Services Patient Information System
- 3) The 'Percentage of Visits Uninsured' is calculated by dividing the number of uninsured visits by the total number of patient visits.
- 4) The 'End of Month Resident Census' is obtained from the PNH revenue journal

### **Police Department**

	Performance Measure (PM)	FY '09 Year End	FY '10 Year End	FY '11 Q1	FY '11 Q2	FY '11 Q3	FY '11 Q4	FY '11 Year To Date	FY '11 Goal
1	Shooting Victims	1,570	1,578	533	314	302		1,149	1,570
2	Homicides	313	305	95	65	85		245	300
3	Part 1 Violent Crime	20,278	17,740	5,162	4,644	3,808		13,614	20,278
4	Burglaries	11,864	10,627	3,012	2,864	2,549		8,425	11,700
5	Homicide Clearance Rate	80.0%	72.2%	66.3%	76.9%	69.2%		AVG = 70.8%	80.0%
6	Other Violent Crime Clearance Rate	50.2%	51.2%	45.5%	48.6%	52.9%		AVG = 49.0%	53.0%

NOTES: In items #3 through #6, FY'11 Q1 statistics were revised and updated to represent actuals from July through September.

In items #3 through #6, FY'11 Q2 statistics have been updated to represent actuals for October through December.

In items #2 through #6, FY'11 Q3 statistics represent January and February actuals with estimates for the month of March.

### Philadelphia Prison System

	Performance Measure (PM)	FY '09 Year End	FY '10 Year End	FY '11 Q1	FY '11 Q2	FY '11 Q3	FY '11 Q4	FY '11 Year To Date	FY '11 Goal
1	Percent of sentenced inmates provided with the opportunity to participate in a vocational, training, educational and/or treatment program during confinement	65%	75%	77%	76%	76%		AVG = 76%	100%
2	Percent of newly admitted inmates that are processed and housed within 24 hours of admission	100%	100%	100%	100%	100%		AVG = 100%	100%

### Fire Department

	Performance Measure (PM)	FY '09 Year End	FY '10 Year End	FY '11 Q1	FY '11 Q2	FY '11 Q3	FY '11 Q4	FY '11 Year To Date	FY '11 Goal
1	EMS Response Time (within 9 minutes)	^73%	74%	75%	67%	62%		AVG = 68%	90%
2	Fire Response Time (New Goal: Avg. within 5:20 minutes:seconds)	4:33	4:46	4:49	4:59	5:10		AVG = 4:73	~< 5:20 (Minutes:Seconds)
3	«Structural Fires (in numbers)	1634	1362	656	824	848		2,328	*5%
	«Percent change from previous fiscal year	-8.8%	-16.6%	TBD	TBD	TBD		TBD	
4	Fire Deaths (in numbers)	^36	32	4	12	16		32	*5%
	Percent change from previous fiscal year	2.8%	-11.1%	-60.0%	140.0%	60%		28.0%	

NOTES: ^ FY'09 Year End 'EMS Response Time' has been updated to show an average of all four quarters rather than just 4th Quarter results.

° Measure #4 'FY'09 Reported Numbers' has been changed from 35 (as previously reported) to 36 to include a late reported fire death.

\*Structural Fires and Fire Deaths (in numbers) are meant to be reduced by a target of five percent from the prior year.

Items #4 (percent change from previous fiscal year) represents data compared from FY'10 to FY'11.

« The Philadelphia Fire Department was required to change to a new Federal reporting system known as NFIRS (National Fire Incident Reporting System). Data after 7/1/10 is from the NFIRS system. Since data is compiled differently with many more sub categories, comparative data will not be available until 7/1/11. Also, due to the new sub categories, the number of structural fires will appear higher than in previous fiscal years. These numbers have been adjusted higher in Quarters 1 & 2 due to additional sub categories.

A new goal for 'Fire Response Time' reflects the new standard of 5 minutes and 20 seconds in NFPA 1710 to compensate for the additional time needed for firefighters to don their bunker gear before leaving the fire station compared to the previously reported 5 minute goal.

- 1) The fundamental source data for these calculations is derived from the Department's Computer Assisted Dispatch (CAD) system maintained by the Fire Communications Center(FCC). The FCC queries the CAD for archived medical incidents, and produces text files for a pre-determined period. These files/incidents contain such information as location, call received time, dispatch time, on scene time, etc. The text files are then forwarded to the Office of Emergency Management's GIS manager for geo-coding, statistical analysis, and density map trending.
- 2) The fundamental source of data for these calculations is again the Department's CAD system. Data for fire related type responses and unit response times is exported from CAD by the Department's Management Information Services Unit (MIS), and average response times for a pre-determined time period are generated.
- 3) Again, the fundamental source data is CAD information. The methodology and consequent statistical reports on the subject are prepared by the Department's MIS Unit.
- 4) The source of this data is from the Department's Fire Marshal's Office standing/ongoing Fire Death tracking logs.

### Streets Department

	Performance Measure (PM)	FY '09 Year End	FY '10 Year End	FY '11 Q1	FY '11 Q2	FY '11 Q3	FY '11 Q4	FY '11 Year To Date	FY '11 Goal
1	Recycling Rate	12%	16%	17%	19%	20%		AVG = 19%	20%
2	On-Time Collection Recycling*	97%	94%	96%	99%	93%^		AVG = 96%	97%
3	On-Time Collection Trash	97%	90%	98%	98%	84%^		AVG = 93%	96%
4	Pothole Response Time (days)	0.86	1.59	1.07	1.20	1.65		AVG = 1.31	3.00

\* Please note: FY'10 service measures were negatively impacted due to severe weather conditions.

^ FY'11 3rd Quarter service measures were negatively impacted due to severe weather conditions.

#### Description:

Recycling Rate:

Rate of recyclables diverted from the waste stream.

On-Time Collection Recycling:

Rate of household recycling collections completed by 3:00 PM

On-Time Collection Trash:

Rate of household refuse collections completed by 3:00 PM

Pothole Response Time (days):

Days = Response time for repair.

### Licenses & Inspections

	Performance Measure (PM)	FY '09 Year End	FY '10 Year End	FY '11 Q1	FY '11 Q2	FY '11 Q3	FY '11 Q4	FY '11 Year To Date	FY '11 Goal
1	Service License Customers within 30 minutes	52%	92%	89%	88%	80%		AVG = 86%	100%
2	Service Zoning Customers within 30 minutes	n/a	n/a	92%	92%	96%		AVG = 93%	100%
3	Service Building Customers within 30 minutes	n/a	n/a	82%	88%	94%		AVG = 88%	100%
4	Process over the Counter Zoning Applications within 30 minutes	n/a	n/a	84%	84%	86%		AVG = 85%	100%
5	Process over the Counter Building Applications within 30 minutes	n/a	n/a	93%	93%	98%		AVG = 95%	100%
7	Review Residential Building Plans within 15 days	94%	95%	88%	87%	89%		AVG = 88%	100%
6	Review Commercial Building Plans within 20 days	98%	96%	96%	95%	93%		AVG = 95%	100%
8	Review Plumbing Plans within 20 days			98%	96%	100%		AVG = 98%	100%
	Review Plumbing Plans within 25 days	100%	100%						n/a
9	Review Electrical Plans within 20 days			98%	98%	87%		AVG = 94%	100%
	Review Electrical Plans within 25 days	99%	98%						n/a
10	Review Zoning Plans within 20 days			97%	99%	98%		AVG = 98%	100%
	Review Zoning Plans within 25 days	98%	99%						n/a
11	Perform Building Permit Inspections within 2 business days	94%	97%	95%	99%	98%		AVG = 97%	100%
12	Perform Plumbing Permit Inspections within 2 business days	91%	96%	94%	98%	98%		AVG = 97%	100%

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**WATER FUND**  
**QUARTERLY REPORT**

**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Water Fund**

All Departments  
For the Period Ending March 31, 2011

Category	FY'10 Year-End Actual	Year to Date			Fiscal Year 2011			Fiscal Year 2011		
		Target Budget Plan	Actual	Over / (Under) Target Budget	Original Budget	Target Budget Plan	Current Projection	Current Budget	Revenues Over / (Under) Current Budget	Current Projection for Revenues
<b>REVENUES</b>										
Taxes										
Locally Generated Non - Tax Revenues	516,378,370	401,540,000	404,123,949	2,583,949 (33,018)	542,885,000	540,127,000	540,127,000		(2,758,000)	0
Other Governments	2,631,401	2,325,000	2,291,982	0	3,300,000	3,300,000	3,300,000		0	0
Revenues from Other Funds of City (See Note 1)	27,733,667	0	0	-	64,726,000	49,044,000	49,044,000		(15,682,000)	0
Other Sources	-	-	-	-	-	-	-		-	-
<b>Total Revenues and Other Sources</b>	<b>546,743,438</b>	<b>403,865,000</b>	<b>406,415,931</b>	<b>2,550,931</b>	<b>610,911,000</b>	<b>592,471,000</b>	<b>592,471,000</b>	<b>(18,440,000)</b>	<b>0</b>	<b>0</b>
<b>Category</b>										
FY'10 Year-End Actual	Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Target Budget Plan	Current Projection	Current Budget	Current Obligations (Over) / Under Budget	Current Projection for Obligations (Over) / Under Budget	Target Budget
<b>OBLIGATIONS / APPROPRIATIONS</b>										
Personal Services	101,753,662	78,290,736	74,211,068	4,079,668	112,174,986	106,060,425	105,610,425	6,564,561 (1,650,000)	450,000	
Personal Services - Employee Benefits	67,467,149	62,999,596	62,999,596	0	80,780,000	82,430,000	82,430,000	(1,650,000)	0	
Sub-Total Employee Compensation	169,220,811	141,290,332	137,210,664	4,079,668	192,954,986	188,490,425	188,040,425	4,914,561	450,000	
Purchase of Services	106,001,830	113,359,000*	108,619,591	4,739,409	128,864,205	124,840,215	124,840,215	4,023,990	0	
Materials, Supplies and Equipment	44,425,784	39,640,008	34,495,173	5,144,835	53,107,388	45,118,939	45,568,939	7,538,449	(450,000)	
Contributions, Indemnities and Taxes	4,897,054	3,335,466	3,334,051	1,415	6,603,000	6,503,000	6,503,000	100,000	0	
Debt Service	196,917,154	86,348,569	86,348,569	0	195,044,421	195,044,421	195,044,421	0	0	
Advances and Miscellaneous Payments	-	-	-	-	-	-	-	-	-	
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	47,987,860	0	0	0	51,337,000	49,474,000	49,474,000	1,863,000	0	
<b>Total Obligations / Appropriations</b>	<b>569,450,493</b>	<b>383,973,375</b>	<b>370,008,048</b>	<b>13,965,327</b>	<b>627,911,000</b>	<b>609,471,000</b>	<b>609,471,000</b>	<b>18,440,000</b>	<b>0</b>	<b>0</b>
<b>Operating Surplus / (Deficit)</b>										
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>										
Prior Year Fund Balance	-	-	-	-	-	0	0	-	-	
Net Adjustments - Prior Years	22,707,055	0	0	0	0	17,000,000	17,000,000	0	0	
<b>Total Net Adjustments</b>	<b>22,707,055</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000,000</b>	<b>17,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Preliminary Year End Fund Balance</b>	<b>0</b>	<b>19,891,625</b>	<b>36,407,883</b>	<b>16,516,258</b>	<b>(17,000,000)</b>	<b>(17,000,000)</b>	<b>(17,000,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
Payments to Other Funds - Rate Stabilization Fund	0	0	0	0	0	0	0	0	0	
<b>Year End Fund Balance</b>	<b>0</b>	<b>19,891,625</b>	<b>36,407,883</b>	<b>16,516,258</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds. The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Analysis of Year-to-Date Variances**  
**Water Fund**  
All Departments  
For the Period Ending March 31, 2011

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b><u>Revenues</u></b>		
Locally Generated Non-Tax	\$2.6	Variances are due to higher than projected revenues from: Sales & Charges - \$5.7 million which is being partially offset by lower than projected receipts from Sewer Charges to Other Municipalities - (\$1.6) million, Surcharges - (\$0.4) million, Miscellaneous Revenues - (\$1.0) million and Fire Service Connections - (\$0.1) million.
<b>Subtotal</b>	<b>\$2.6</b>	
<b><u>Obligations / Appropriations</u></b>		
Personal Services	\$4.1	Variances: 1) Water - \$2.4 million, 2) Revenue - \$0.8 million, 3) Div. of Technology - \$0.4 million, 4) Fleet Mgmt. - \$0.3 million and 5) Law - \$0.1 million are the result of savings from the delay in filling vacant positions.
Purchase of Services	\$4.7	Variances: 1) Div. of Technology - \$3.5 million, 2) Water - \$0.7 million, 3) Revenue - \$0.3 million, and 4) Fleet Mgmt. - \$0.3 million are due to timing differences between the Target Budget Plan and the actual processing of purchase orders and contracts for services including: consultant services and repairs & maintenance.
Materials, Supplies & Equipment	\$5.2	Variances: 1) Water - \$4.4 million, 2) Div. of Technology - \$0.6 million and 3) Revenue - \$0.2 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: water treatment chemicals, office and computer equipment.
<b>Subtotal</b>	<b>\$14.0</b>	
<b>Total</b>	<b>\$16.6</b>	

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Analysis of Projected Year-End Variances**  
**Water Fund**  
All Departments  
For the Period Ending March 31, 2011

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b><u>Revenues</u></b>		
<b>Subtotal</b>	<b>\$0.0</b>	
<b><u>Obligations / Appropriations</u></b>		
Personal Services	\$0.5	Variance: Fleet Management - \$0.5 million is due to savings from the delay in filling vacant positions which will not be filled by the end of the fiscal year.
Materials, Supplies & Equipment	(0.5)	Variance: Fleet Management - (\$0.5) million is due to higher costs for gasoline and diesel fuel than originally projected.
<b>Subtotal</b>	<b>\$0.0</b>	
<b>Total</b>	<b>\$0.0</b>	

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**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Water Fund**  
For the Period Ending March 31, 2011

Department	FY10 Year-End Actual	Year to Date			Fiscal Year 2011		
		Target Budget Plan	Actual	Over / (Under) Target Budget	Current	Current	Current Projection Over / (Under)
					Original Budget	Budget Plan	
<b>Local Non-Tax Revenues</b>							
<b>Fleet Management</b>		<b>15,000</b>	<b>11,857</b>	( <b>3,143</b> )	<b>120,000</b>	<b>120,000</b>	<b>0</b>
Sale of Vehicles	227,038	15,000	11,857	(3,143)	120,000	120,000	0
<b>Licenses &amp; Inspections</b>	<b>15,082</b>	<b>5,000</b>	<b>3,242</b>	( <b>1,758</b> )	<b>15,000</b>	<b>15,000</b>	<b>0</b>
Miscellaneous	15,082	5,000	3,242	(1,758)	15,000	15,000	0
<b>Water</b>	<b>44,654,192</b>	<b>28,650,000</b>	<b>26,478,222</b>	( <b>2,117,778</b> )	<b>41,188,000</b>	<b>40,925,000</b>	<b>(263,000)</b>
Sewer Charges to Other Municipalities	37,357,141	25,500,000	23,883,692	(1,616,308)	34,200,000	34,000,000	(200,000)
Water & Sewer Permits Issued by L & I	2,225,974	1,650,000	1,670,754	20,754	2,061,000	2,185,000	124,000
Contribution - Sinking Fund Reserve	2,648,204	0	0	0	2,927,000	2,740,000	(187,000)
Miscellaneous	2,422,873	1,500,000	923,776	(576,224)	2,000,000	2,000,000	0
<b>Revenue</b>	<b>470,596,258</b>	<b>372,670,000</b>	<b>377,454,178</b>	<b>4,784,178</b>	<b>494,437,000</b>	<b>498,132,000</b>	<b>3,695,000</b>
Sales & Charges	461,183,034	365,000,000	370,667,220	5,667,220	484,930,000	486,726,000	1,796,000
Fire Service Connections	1,592,909	1,300,000	1,196,206	(103,794)	1,009,000	1,743,000	734,000
Surcharges	4,556,185	3,850,000	3,460,795	(389,205)	5,139,000	5,267,000	128,000
Miscellaneous	3,264,130	2,520,000	2,129,957	(390,043)	3,359,000	4,396,000	1,037,000
<b>Procurement</b>	<b>60,093</b>	<b>50,000</b>	<b>55,069</b>	<b>5,069</b>	<b>75,000</b>	<b>85,000</b>	<b>10,000</b>
Miscellaneous	60,093	50,000	55,069	5,069	75,000	85,000	10,000
<b>City Treasurer</b>	<b>825,707</b>	<b>150,000</b>	<b>121,381</b>	<b>(28,619)</b>	<b>7,050,000</b>	<b>850,000</b>	<b>(6,200,000)</b>
Interest Earnings	825,707	150,000	121,381	(28,619)	7,050,000	850,000	(6,200,000)
<b>Total Local Non-Tax Revenue</b>	<b>516,278,370</b>	<b>401,540,000</b>	<b>404,123,949</b>	<b>2,583,949</b>	<b>542,885,000</b>	<b>540,127,000</b>	<b>(2,758,000)</b>
<b>Other Governments</b>							
<b>Water</b>	<b>2,631,401</b>	<b>2,325,000</b>	<b>2,291,982</b>	( <b>33,018</b> )	<b>3,300,000</b>	<b>3,300,000</b>	<b>0</b>
State	726,387	25,000	26,979	1,979	500,000	500,000	0
Federal	1,905,014	2,300,000	2,265,003	(34,997)	2,800,000	2,800,000	0
<b>Total Other Governments</b>	<b>2,631,401</b>	<b>2,325,000</b>	<b>2,291,982</b>	( <b>33,018</b> )	<b>3,300,000</b>	<b>3,300,000</b>	<b>0</b>
<b>Revenue from Other Funds</b>							
<b>Water</b>	<b>27,733,667</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>64,726,000</b>	<b>49,044,000</b>	<b>49,044,000</b>
General Fund	24,113,187	0	0	0	28,000,000	26,000,000	(2,000,000)
Aviation Fund	768,056	0	0	0	2,000,000	2,000,000	0
Employee Benefit Fund	150,900	0	0	0	155,000	155,000	0
Rate Stabilization Fund	2,701,524	0	0	0	34,571,000	20,889,000	(13,682,000)
<b>Total Revenue from Other Funds</b>	<b>27,733,667</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>64,726,000</b>	<b>49,044,000</b>	<b>(15,682,000)</b>
<b>Total - All Sources</b>	<b>546,743,438</b>	<b>403,865,000</b>	<b>406,415,931</b>	<b>2,550,931</b>	<b>610,911,000</b>	<b>592,471,000</b>	<b>(18,440,000)</b>

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**Quarterly City Managers Report  
Departmental Obligations Summary  
Water Fund**

For the Period Ending March 31, 2011

Fiscal Year 2011									
Department	FY'10 Year-End Actual	Year to Date				Full Year			
		Target Budget	Actual	(Over) / Under Target Budget	Original Budget	Current Target	Current Budget	Projection	Current Projection (Over) / Under
		Plan	8,837,344	4,499,145	16,855,025	16,855,025	16,855,025	0	0
<b>Division of Technology</b>	<b>1,906,663</b>	<b>13,336,489</b>	<b>8,837,344</b>	<b>4,499,145</b>	<b>16,855,025</b>	<b>16,855,025</b>	<b>16,855,025</b>	<b>0</b>	<b>0</b>
Personal Services	1,210,054	3,589,083	3,160,004	429,079	5,142,942	5,142,942	5,142,942	0	0
Purchase of Services	674,593	8,961,056	5,491,837	3,469,219	10,457,725	10,457,725	10,457,725	0	0
Materials, Supplies & Equipment	22,016	786,350	185,503	600,847	1,254,358	1,254,358	1,254,358	0	0
<b>Public Property</b>	<b>3,613,895</b>	<b>2,500,266</b>	<b>2,500,266</b>	<b>0</b>	<b>2,500,266</b>	<b>2,500,266</b>	<b>2,500,266</b>	<b>0</b>	<b>0</b>
Purchase of Services	3,613,895	2,500,266	2,500,266	0	2,500,266	2,500,266	2,500,266	0	0
<b>Office of Fleet Management</b>	<b>5,942,274</b>	<b>5,390,229</b>	<b>552,045</b>	<b>8,509,626</b>	<b>8,509,626</b>	<b>8,509,626</b>	<b>8,509,626</b>	<b>0</b>	<b>0</b>
Personal Services	1,969,686	2,001,554	1,667,793	333,761	2,745,986	2,745,986	2,745,986	0	0
Purchase of Services	1,110,237	1,050,237	795,175	255,062	1,489,000	1,489,000	1,489,000	0	0
Materials, Supplies & Equipment	2,890,483	2,927,261	(36,778)	4,274,640	4,274,640	4,274,640	4,274,640	(450,000)	(450,000)
<b>Water</b>	<b>266,574,943</b>	<b>195,858,242</b>	<b>188,360,683</b>	<b>7,497,559</b>	<b>299,257,000</b>	<b>279,307,200</b>	<b>279,307,200</b>	<b>19,949,800</b>	<b>0</b>
Personal Services	86,261,514	63,137,331	60,712,525	2,424,806	91,051,000	85,285,700	85,285,700	5,765,300	0
Purchase of Services	92,851,265	97,494,540	96,795,223	699,317	110,147,600	105,873,100	105,873,100	4,274,500	0
Materials, Supplies & Equipment	35,226,371	30,852,935	4,373,436	46,621,400	38,674,400	38,674,400	38,674,400	7,947,000	0
Contributions, Indemnities & Taxes	0	0	0	0	0	0	0	0	0
Payments to Other Funds	47,987,860	0	0	0	100,000	0	0	100,000	0
<b>Finance</b>	<b>72,363,960</b>	<b>66,333,562</b>	<b>66,333,562</b>	<b>0</b>	<b>87,280,000</b>	<b>88,930,000</b>	<b>88,930,000</b>	<b>(1,650,000)</b>	<b>0</b>
Personal Services - Fringe Benefits	67,467,149	62,999,596	62,999,596	0	80,780,000	82,430,000	82,430,000	(1,650,000)	0
Contributions, Indemnities & Taxes	3,333,966	3,333,966	0	6,500,000	6,500,000	6,500,000	6,500,000	0	0
<b>Revenue</b>	<b>17,677,859</b>	<b>11,005,964</b>	<b>9,715,029</b>	<b>1,290,935</b>	<b>15,144,046</b>	<b>15,004,046</b>	<b>15,004,046</b>	<b>140,000</b>	<b>0</b>
Personal Services	9,917,749	7,605,008	6,836,462	768,546	10,649,066	10,300,005	10,300,005	349,061	0
Purchase of Services	2,693,316	2,379,672	313,644	3,578,000	3,828,510	3,828,510	3,828,510	(250,510)	0
Materials, Supplies & Equipment	752,772	706,140	498,810	207,330	913,980	872,531	872,531	41,449	0
Contributions, Indemnities & Taxes	243	1,500	85	1,415	3,000	3,000	3,000	0	0
<b>Sinking Fund</b>	<b>196,917,154</b>	<b>86,348,569</b>	<b>86,348,569</b>	<b>0</b>	<b>195,044,421</b>	<b>195,044,421</b>	<b>195,044,421</b>	<b>0</b>	<b>0</b>
Debt Service	86,348,569	86,348,569	0	195,044,421	195,044,421	195,044,421	195,044,421	0	0
<b>Procurement</b>	<b>69,028</b>	<b>49,467</b>	<b>49,457</b>	<b>10</b>	<b>69,228</b>	<b>69,028</b>	<b>69,028</b>	<b>200</b>	<b>0</b>
Personal Services	69,028	49,467	49,457	10	69,228	69,028	69,028	200	0
Debt Service	3,115,728	2,598,542	2,472,909	125,633	3,251,388	3,251,388	3,251,388	0	0
<b>Law</b>	<b>2,325,631</b>	<b>1,908,293</b>	<b>1,784,827</b>	<b>123,466</b>	<b>2,516,764</b>	<b>2,516,764</b>	<b>2,516,764</b>	<b>0</b>	<b>0</b>
Personal Services	744,333	659,585	657,418	2,167	691,614	691,614	691,614	0	0
Purchase of Services	45,764	30,664	30,664	0	43,010	43,010	43,010	0	0
Materials, Supplies & Equipment	0	0	0	0	0	0	0	0	0
<b>Total Water Fund</b>	<b>569,450,493</b>	<b>383,973,375</b>	<b>370,008,048</b>	<b>13,965,327</b>	<b>627,911,000</b>	<b>609,471,000</b>	<b>609,471,000</b>	<b>18,440,000</b>	<b>0</b>
Personal Services	101,753,662	78,290,736	74,211,068	4,079,668	112,174,986	106,060,425	105,610,425	6,564,561	450,000
Personal Services - Fringe Benefits	67,467,149	62,999,596	62,999,596	0	80,780,000	82,430,000	82,430,000	(1,650,000)	0
Sub-Total Employee Compensation	169,220,871	141,290,332	137,210,664	4,079,668	192,954,986	188,490,425	188,490,425	4,914,561	450,000
Purchase of Services	106,001,830	113,359,000	108,619,591	4,739,409	128,864,205	124,840,215	124,840,215	4,023,990	0
Materials, Supplies & Equipment	44,425,784	39,640,008	34,495,173	5,144,835	53,107,388	45,118,939	45,118,939	7,538,449	(450,000)
Contributions, Indemnities & Taxes	4,897,054	3,335,466	3,334,051	1,415	6,603,000	6,503,000	6,503,000	100,000	0
Debt Service	196,917,154	86,348,569	86,348,569	0	195,044,421	195,044,421	195,044,421	0	0
Payments to Other Funds	47,987,860	0	0	0	49,474,000	49,474,000	49,474,000	1,863,000	0

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**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Water Fund**

For the Period Ending March 31, 2011

Department	FY'10 Year-End Actual	Fiscal Year 2011				Fiscal Year 2011			
		Year to Date		(Over) / Under		Authorized Positions		Full Year	
		Month End	Actual	Target	Budget Plan	Original Budget	Current Budget	Current Projection	(Over) / Under
Division of Technology	16	77	64	13		79	79	77	2
Office of Fleet Management	40	55	43	12		55	55	50	5
Water	1,682	1,700	1,633	67		1,893	1,746	1,759	(13)
Revenue	237	260	243	17		260	260	260	0
Procurement	2	2	2	0		2	2	2	0
Law	36	36	35	1		36	36	36	0
<b>Total Water Fund</b>	<b>2,013</b>	<b>2,130</b>	<b>2,020</b>	<b>110</b>		<b>2,330</b>	<b>2,178</b>	<b>2,184</b>	<b>(6)</b>

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**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**AVIATION FUND**  
**QUARTERLY REPORT**

**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Aviation Fund**  
**All Departments**  
**For the Period Ending March 31, 2011**

Category	FY10 Year-End Actual	Year to Date			Fiscal Year 2011		
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target	Current Budget Plan
<b>REVENUES</b>							
Taxes	285,016,280	187,517,500	194,945,791	7,428,291	363,170,000	292,570,000	292,570,000
Locally Generated Non - Tax Revenues	3,090,728	1,437,000	1,434,697	(2,303)	5,000,000	2,602,000	(70,600,000)
Other Governments	2,063,505	0	0	0	2,000,000	1,000,000	(2,398,000)
Revenues from Other Funds of City							(1,000,000)
Other Sources							0
<b>Total Revenues and Other Sources</b>	<b>290,170,513</b>	<b>188,954,500</b>	<b>196,360,488</b>	<b>7,425,988</b>	<b>370,170,000</b>	<b>296,172,000</b>	<b>(73,998,000)</b>
<b>Category</b>							
FY10 Year-End Actual	Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target	Current Budget Plan	Projection
<b>OBIGATIONS / APPROPRIATIONS</b>							
Personal Services	56,628,186	45,962,633	40,881,371	5,081,262	64,366,496	61,349,496	3,017,000
Personal Services - Employee Benefits	32,938,540	29,630,377	29,630,377	0	40,164,000	38,164,000	2,000,000
Sub-Total Employee Compensation	89,566,726	75,593,010	70,511,748	5,081,262	104,530,496	99,513,496	0
Purchase of Services	79,954,399	76,761,441	80,825,508	(4,064,067)	109,862,939	107,203,553	5,017,000
Materials, Supplies and Equipment	11,969,732	11,141,215	8,076,496	3,064,719	21,134,857	15,727,857	2,659,386
Contributions, Indemnities and Taxes	1,448,983	3,230,969	1,825,967	1,405,002	6,062,000	5,117,000	5,407,000
Debt Service	95,343,090	24,800,663	24,800,663	0	121,217,708	121,217,708	945,000
Payment to Other Funds	5,674,340	14,750,000	8,085,837	6,664,163	22,673,000	22,673,000	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0
<b>Total Obligations / Appropriations</b>	<b>283,557,270</b>	<b>206,277,298</b>	<b>194,126,219</b>	<b>12,151,079</b>	<b>385,481,000</b>	<b>371,452,614</b>	<b>14,028,386</b>
<b>Operating Surplus / (Deficit)</b>	<b>6,213,243</b>	<b>(17,322,798)</b>	<b>2,254,269</b>	<b>19,577,067</b>	<b>(15,311,000)</b>	<b>(75,280,614)</b>	<b>(59,965,614)</b>
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>							
Prior Year Fund Balance	55,127,876	-	-	-	29,879,000	73,622,558	43,742,558
Net Adjustments - Prior Years	12,281,439	7,500,000	7,500,000	0	12,000,000	12,000,000	0
<b>Total Net Adjustments</b>	<b>67,409,315</b>	<b>7,500,000</b>	<b>7,500,000</b>	<b>0</b>	<b>41,879,000</b>	<b>85,622,558</b>	<b>43,742,558</b>
<b>Preliminary Year End Fund Balance</b>	<b>73,622,558</b>	<b>(9,822,798)</b>	<b>9,751,269</b>	<b>19,577,067</b>	<b>26,568,000</b>	<b>10,341,944</b>	<b>(16,226,056)</b>
Deferred Revenue - Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0
<b>Year End Fund Balance</b>	<b>73,622,558</b>	<b>(9,822,798)</b>	<b>9,751,269</b>	<b>19,577,067</b>	<b>26,568,000</b>	<b>10,341,944</b>	<b>(16,226,056)</b>

Note 1 : In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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**Quarterly City Managers Report**  
**Analysis of Year-to-Date Variances**  
**Aviation Fund**  
**All Departments**  
**For the Period Ending March 31, 2011**

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b>Revenues</b>		
Locally Generated Non-Tax	\$7.4	Variances are due to timing differences between projected revenues and actual receipts from: Concessions - \$1.3 million, Space Rentals - \$6.0 million, Landing Fees - \$4.7 million, Car Rental - \$0.4 million, Utilities - (\$0.2) million, International Terminal Charges - (\$1.9) million, Passenger Facility Charges - (\$1.9) million and Misc.Revenues - (\$1.0) million.
<b>Subtotal</b>	<b>\$7.4</b>	
<b>Obligations / Appropriations</b>		
Personal Services	5.1	Variances: Police - \$0.2 million, Fire - \$0.5 million, Commerce - \$4.1 million and Law - \$0.2 million are primarily due to from savings from vacant positions and a lower than projected overtime costs.
Purchase of Services	(4.1)	Variances: Div. of Technology - \$1.2 million and Commerce - (\$5.3) million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including consultant services and repairs and maintenance.
Materials, Supplies & Equipment	3.1	Variances: Fleet Mgmt. - \$3.5 million, Commerce - (\$0.5) million and Law - \$0.1 million are the result of timing differences between the Target Budget and the actual processing of purchase orders for electrical supplies, vehicles, vehicle parts, and various types of equipment.
Contributions, Indemnities & Taxes	1.4	Variance: Commerce - \$1.4 million is the result of timing differences between the Target Budget Plan and the actual processing of payments for township taxes.
Payment to Other Funds	6.7	Variance: Commerce - \$6.7 million is the result of timing differences between the Target Budget Plan and the actual processing of payments to the Capital Fund.
<b>Subtotal</b>	<b>\$12.2</b>	
<b>Total</b>	<b>\$19.6</b>	

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**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Aviation Fund**

**For the Period Ending March 31, 2011**

Department	FY10 Year-End Actual	Year to Date			Fiscal Year 2011			Fiscal Year 2011		
		Target Budget Plan	Actual	Over / (Under) Target Budget	Original Budget	Current Target	Current Budget Plan	Current Projection	Current Budget	Over / (Under) Target Budget
<b>Local Non-Tax Revenues</b>										
<b>Fleet Management</b>	<b>74,770</b>	<b>17,500</b>	<b>18,401</b>	<b>901</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>
Sale of Vehicles	74,770	17,500	18,401	901	20,000	20,000	20,000	20,000	0	0
<b>Procurement</b>	<b>206,257</b>	<b>25,000</b>	<b>19,032</b>	<b>(5,968)</b>	<b>150,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>(100,000)</b>	<b>0</b>
Miscellaneous	206,257	25,000	19,032	(5,968)	150,000	50,000	50,000	50,000	(100,000)	0
<b>City Treasurer</b>	<b>326,495</b>	<b>200,000</b>	<b>212,643</b>	<b>12,643</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>(1,000,000)</b>	<b>0</b>
Interest Earnings	326,495	200,000	212,643	12,643	2,000,000	1,000,000	1,000,000	1,000,000	(1,000,000)	0
<b>Commerce - Division of Aviation</b>	<b>284,408,758</b>	<b>187,275,000</b>	<b>194,695,715</b>	<b>7,420,715</b>	<b>361,000,000</b>	<b>291,500,000</b>	<b>291,500,000</b>	<b>291,500,000</b>	<b>(69,500,000)</b>	<b>0</b>
Concessions	27,441,704	17,500,000	18,849,099	1,349,099	22,000,000	20,000,000	20,000,000	20,000,000	(2,000,000)	0
Space Rentals	103,250,192	76,875,000	82,826,532	5,951,532	133,000,000	102,500,000	102,500,000	102,500,000	(30,500,000)	0
Landing Fees	50,217,534	39,750,000	44,470,290	4,720,290	75,000,000	53,000,000	53,000,000	53,000,000	(22,000,000)	0
Parking	23,732,623	0	0	0	28,000,000	26,000,000	26,000,000	26,000,000	(2,000,000)	0
Car Rental	16,743,217	13,500,000	13,855,441	355,441	20,000,000	18,000,000	18,000,000	18,000,000	(2,000,000)	0
Sale of Utilities	3,850,062	3,000,000	2,826,277	(173,729)	5,000,000	4,000,000	4,000,000	4,000,000	(1,000,000)	0
Overseas Terminal Facility Charges	9,742	0	0	0	0	0	0	0	0	0
International Terminal Charges	19,754,504	15,000,000	13,148,336	(1,851,664)	28,000,000	20,000,000	20,000,000	20,000,000	(8,000,000)	0
Passenger Facility Charge	33,132,726	10,400,000	8,501,333	(1,898,667)	33,000,000	33,000,000	33,000,000	33,000,000	0	0
Miscellaneous	6,276,454	11,250,000	10,218,407	(1,031,593)	17,000,000	15,000,000	15,000,000	15,000,000	(2,000,000)	0
<b>Total Local Non-Tax Revenue</b>	<b>285,016,280</b>	<b>187,517,500</b>	<b>194,945,791</b>	<b>7,428,291</b>	<b>363,170,000</b>	<b>292,570,000</b>	<b>292,570,000</b>	<b>(70,600,000)</b>	<b>0</b>	<b>0</b>
<b>Other Governments</b>										
<b>Commerce - Division of Aviation</b>	<b>3,090,728</b>	<b>1,437,000</b>	<b>1,434,697</b>	<b>(2,303)</b>	<b>5,000,000</b>	<b>2,602,000</b>	<b>2,602,000</b>	<b>(2,393,000)</b>	<b>0</b>	<b>0</b>
State	194,461	102,000	102,000	0	0	102,000	102,000	102,000	0	0
Federal	2,896,267	1,335,000	1,332,697	(2,303)	5,000,000	2,500,000	2,500,000	(2,500,000)	0	0
<b>Total Other Governments</b>	<b>3,090,728</b>	<b>1,437,000</b>	<b>1,434,697</b>	<b>(2,303)</b>	<b>5,000,000</b>	<b>2,602,000</b>	<b>2,602,000</b>	<b>(2,393,000)</b>	<b>0</b>	<b>0</b>
<b>Revenue from Other Funds</b>										
<b>Commerce - Division of Aviation</b>	<b>2,063,505</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>(1,000,000)</b>	<b>0</b>	<b>0</b>
General Fund	903,505	0	0	0	2,000,000	1,000,000	1,000,000	(1,000,000)	0	0
Capital Projects Fund	1,160,000	0	0	0	0	0	0	0	0	0
<b>Total Revenue from Other Funds</b>	<b>2,063,505</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>(1,000,000)</b>	<b>0</b>	<b>0</b>
<b>Total - All Sources</b>	<b>290,170,513</b>	<b>188,954,500</b>	<b>196,380,488</b>	<b>7,425,988</b>	<b>370,170,000</b>	<b>296,172,000</b>	<b>296,172,000</b>	<b>(73,993,000)</b>	<b>0</b>	<b>0</b>

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Departmental Obligations Summary**  
**Aviation Fund**

For the Period Ending March 31, 2011

Department	FY'10 Year-End Actual	Year to Date			Fiscal Year 2011		
		Target Budget Plan	Actual	(Over) / Under Target Budget	Original Budget	Current Target Budget	Current Projection
<b>Division of Technology</b>							
Personal Services	<b>5,930,547</b>	<b>4,678,330</b>	<b>1,252,217</b>	<b>6,294,985</b>	<b>6,294,985</b>	<b>6,294,985</b>	<b>0</b>
Purchase of Services	199,878	163,462	36,416	282,985	282,985	282,985	0
Materials, Supplies & Equipment	5,030,669	3,824,517	1,206,152	5,297,000	5,297,000	5,297,000	0
Police	<b>13,019,564</b>	<b>690,351</b>	<b>9,649</b>	<b>715,000</b>	<b>715,000</b>	<b>715,000</b>	<b>0</b>
Personal Services	<b>9,395,847</b>	<b>9,179,105</b>	<b>216,742</b>	<b>13,532,660</b>	<b>13,530,674</b>	<b>13,530,674</b>	<b>0</b>
Purchase of Services	9,242,833	9,029,091	213,742	13,377,660	13,377,660	13,377,660	0
Materials, Supplies & Equipment	76,514	75,014	1,500	77,500	76,514	76,514	0
Fire	<b>75,500</b>	<b>76,500</b>	<b>1,500</b>	<b>77,500</b>	<b>76,500</b>	<b>76,500</b>	<b>0</b>
Personal Services	<b>5,109,608</b>	<b>4,388,000</b>	<b>565,161</b>	<b>6,203,000</b>	<b>6,203,000</b>	<b>6,203,000</b>	<b>0</b>
Purchase of Services	4,903,416	4,268,000	3,720,855	547,142	6,040,000	6,040,000	0
Materials, Supplies & Equipment	15,000	15,000	0	15,000	15,000	15,000	0
101,192	105,000	86,981	18,019	125,000	125,000	125,000	0
Public Property	0	0	0	23,000	23,000	23,000	0
Purchase of Services	26,900,000	26,900,000	0	26,900,000	26,900,000	26,900,000	0
Office of Fleet Management	<b>5,287,086</b>	<b>2,263,558</b>	<b>3,501,097</b>	<b>8,108,573</b>	<b>8,108,573</b>	<b>8,108,573</b>	<b>0</b>
Personal Services	908,127	928,833	(20,706)	1,227,573	1,227,573	1,227,573	0
Purchase of Services	531,267	434,946	411,395	588,000	588,000	588,000	0
3,536,046	4,421,582	923,330	23,551	6,293,000	6,293,000	6,293,000	0
36,552,012	33,353,781	33,353,781	0	46,822,000	44,822,000	44,822,000	0
Finance	32,938,540	29,630,377	29,630,377	40,164,000	38,164,000	38,164,000	0
30	2,731,877	2,431,185	2,431,185	0	4,146,000	4,146,000	4,146,000
Personal Services - Fringe Benefits	881,595	1,292,219	1,292,219	0	2,512,000	2,512,000	2,512,000
Sinking Fund	<b>95,343,090</b>	<b>24,800,663</b>	<b>24,800,663</b>	<b>0</b>	<b>121,217,708</b>	<b>121,217,708</b>	<b>121,217,708</b>
Commerce - Division of Aviation	112,792,867	24,800,663	24,800,663	0	121,217,708	121,217,708	121,217,708
Debt Service	87,98,181	6,350,115	6,350,115	0	154,524,000	142,497,600	142,497,600
Personal Services	30,283,416	26,170,318	4,113,098	42,077,000	39,000,000	39,000,000	0
Purchase of Services	62,115,285	41,549,354	46,914,490	(5,365,(36)	72,407,000	69,748,600	69,748,600
Materials, Supplies & Equipment	8,230,662	5,813,776	6,280,788	(467,012)	13,900,000	8,494,000	8,494,000
Contributions, Indemnities & Taxes	597,388	1,938,750	533,748	1,405,002	3,550,000	2,605,000	2,605,000
Payments to Other Funds	5,674,340	14,750,000	8,085,837	6,664,163	22,650,000	22,650,000	22,650,000
Law	1,559,550	1,408,509	1,142,762	265,747	1,878,074	1,878,074	0
Personal Services	1,341,241	1,060,379	868,809	191,570	1,421,278	1,421,278	0
Purchase of Services	191,977	323,773	253,907	69,866	432,439	432,439	0
Materials, Supplies & Equipment	26,332	24,357	20,046	4,311	24,357	24,357	0
Total Aviation Fund	<b>283,957,210</b>	<b>206,277,298</b>	<b>194,126,219</b>	<b>12,151,079</b>	<b>385,481,000</b>	<b>371,452,614</b>	<b>14,028,386</b>
Personal Services	45,962,633	40,881,371	5,081,262	64,356,496	61,349,496	61,349,496	0
Personal Services - Fringe Benefits	32,938,540	29,630,377	0	40,164,000	38,164,000	38,164,000	0
Sub-Total Employee Compensation	75,593,010	70,511,748	5,081,262	104,530,496	99,513,496	99,513,496	0
Purchase of Services	79,954,399	76,761,441	80,825,508	(4,064,(67)	109,862,939	107,203,553	107,203,553
Materials, Supplies & Equipment	11,999,732	11,141,215	8,076,496	3,064,179	21,134,857	15,727,857	15,727,857
Contributions, Indemnities & Taxes	1,448,983	3,230,969	1,825,967	1,405,002	6,062,000	5,117,000	5,117,000
Debt Service	95,343,090	24,800,663	24,800,663	0	121,217,708	121,217,708	121,217,708
Payments to Other Funds	5,674,340	14,750,000	8,085,837	6,664,163	22,673,000	22,673,000	22,673,000

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**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Aviation Fund**  
For the Period Ending March 31, 2011

Department	Fy'10 Year-End Actual	Fiscal Year 2011					
		Year to Date		Authorized Positions		Full Year	
		Month End Target	(Over) / Under Budget Plan	Original Budget	Current Budget	Current Projection	Current Projection (Over) / Under Target Budget
<b>Division of Technology</b>							
Police	0	4	3	1	4	4	0
Uniformed	164	166	164	2	166	166	0
Civilian	153	155	153	2	155	155	0
11	11	11	0	0	11	11	0
Fire	64	65	67	(2)	71	65	6
Uniformed	64	65	67	(2)	71	65	6
Civilian	0	0	0	0	0	0	0
Office of Fleet Management	21	22	21	1	22	22	0
Commerce - Division of Aviation	748	802	748	54	896	850	46
Law	20	21	20	1	21	21	0
<b>Total Aviation Fund</b>	<b>1,017</b>	<b>1,080</b>	<b>1,023</b>	<b>57</b>	<b>1,180</b>	<b>1,128</b>	<b>52</b>

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**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**GRANTS REVENUE FUND  
QUARTERLY REPORT**

**Unanticipated Grants**

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2011  
 FOR PERIOD JANUARY 1 , 2011 - MARCH 31, 2011

No.	Department	Amount	Grant Title	Source	Description
05	Mayor's Office	14,427.00	Medical Improvements for Patients	U.S. Department of Health & Human Services	Set-up FY 2011 appropriation
10	Managing Director	250,000.00	ARRA - Mural Restoration	U.S. Department of Justice	Set-up FY 2011 appropriation
46	Mayor's Off-Transportation	50,000.00	TMA Assistance Grant	U.S. Department of Transportation	Set-up FY 2011 appropriation
61	Auditing	194,485.00	Audit Fee Reimbursement	School District of Philadelphia	Additional funds received
	N/A	2,500,000.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill # 110054
	N/A	20,677,018.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill # 110052
	<b>Total</b>	<b>23,685,930.00</b>			

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**CASH FLOW  
FORECAST  
FOR  
FISCAL YEAR 2011**

CASH FLOW PROJECTIONS  
GENERAL FUND FY2011

Actual through March 31.

	Amounts in Millions													
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued
<b>REVENUES</b>														
Real Estate Tax	4.1	8.6	3.7	4.0	4.1	11.5	34.2	269.6	122.6	11.7	7.2	7.3	488.7	488.7
Total Wage, Earnings, Net Profits	91.4	109.7	78.8	92.9	100.4	89.9	120.0	88.7	103.6	95.9	107.5	88.1	1167.0	1167.0
Realty Transfer Tax	19.7	12.5	7.5	7.9	9.3	9.6	7.6	5.8	8.0	10.3	10.9	10.8	119.8	119.8
Sales Tax	21.4	23.4	20.7	19.4	21.3	18.6	19.5	22.8	18.1	20.2	21.5	20.6	247.5	247.5
Business Privilege Tax	2.4	13.0	11.4	8.4	(0.7)	9.2	7.6	7.4	41.8	118.1	113.3	28.9	360.8	360.8
Other Taxes	7.7	12.4	9.9	6.2	7.7	6.6	6.4	8.2	9.9	7.0	8.0	9.7	97.7	97.7
Locally Generated Non-tax	20.5	21.2	19.6	13.8	24.9	22.1	17.9	24.1	29.5	22.0	25.0	30.4	271.0	271.0
Total Other Governments	0.2	101.0	91.8	114.6	13.4	22.3	17.0	5.9	102.6	27.0	113.3	98.8	832.8	832.8
Total PICA Other Governments	15.7	26.2	8.1	25.2	21.0	10.1	23.9	22.2	23.6	31.6	42.7	28.9	279.2	279.2
Interfund Transfers	8.4	0.2	0.1	1.1	0.2	0.0	0.0	0.0	0.0	0.2	0.2	0.2	32.6	31.6
<b>Total Current Revenue</b>	<b>191.5</b>	<b>328.2</b>	<b>251.6</b>	<b>293.5</b>	<b>201.6</b>	<b>201.0</b>	<b>254.3</b>	<b>452.9</b>	<b>458.3</b>	<b>346.9</b>	<b>448.6</b>	<b>343.9</b>	<b>3772.3</b>	<b>3772.3</b>
Collection of prior year(s) revenue	112.2	57.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	169.2	169.2
Other fund balance adjustments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>TOTAL CASH RECEIPTS</b>	<b>303.7</b>	<b>355.2</b>	<b>251.6</b>	<b>293.5</b>	<b>201.6</b>	<b>201.0</b>	<b>254.3</b>	<b>452.9</b>	<b>458.3</b>	<b>346.9</b>	<b>448.6</b>	<b>343.9</b>	<b>3941.5</b>	<b>3941.5</b>

	Amounts in Millions													
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Vouchers Payable
<b>EXPENSES AND OBLIGATIONS</b>														
Payroll	83.2	110.2	113.9	104.2	103.5	142.2	108.4	98.8	109.3	98.1	97.5	146.1	1315.4	48.5
Employee Benefits	40.0	34.0	42.4	41.4	40.9	43.8	31.1	41.4	46.3	37.0	38.0	36.1	472.4	15.0
Pension	3.7	(3.4)	10.9	51.8	(3.2)	1.2	(2.5)	(1.8)	349.5	89.3	(3.0)	492.5	0.0	0.0
Purchase of Services	52.9	68.2	63.1	66.6	93.3	97.0	86.2	86.8	72.2	133.2	93.7	77.8	990.9	30.0
Materials, Equipment	1.9	4.2	7.6	5.0	5.5	4.4	4.1	5.0	4.1	11.4	8.9	9.7	71.8	4.8
Contributions, Indemnities	15.1	5.1	3.4	8.9	2.2	9.9	2.1	1.9	8.3	11.5	37.0	0.0	105.4	4.0
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Debt Service-Long Term	34.7	1.1	11.1	0.6	5.6	5.9	25.2	1.2	3.4	12.9	5.0	13.7	110.4	0.0
Interfund Charges	2.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	25.4	0.0
Advances, Subsidies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Current Year Appropriation	234.0	219.4	252.4	278.5	247.8	304.4	254.6	233.3	593.1	393.3	277.1	284.4	3572.3	127.7
Prior Year Encumbrances	51.9	31.1	8.8	5.1	1.9	2.1	1.5	5.4	1.8	4.2	2.7	2.4	118.9	134.0
Prior Year Vouchers Payable	55.2	45.9	(1.1)	(0.9)	(0.9)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	98.2	124.7
<b>TOTAL DISBURSEMENTS</b>	<b>341.1</b>	<b>256.4</b>	<b>260.1</b>	<b>282.7</b>	<b>248.8</b>	<b>306.5</b>	<b>256.1</b>	<b>238.7</b>	<b>594.9</b>	<b>397.5</b>	<b>279.8</b>	<b>286.8</b>	<b>3783.4</b>	
Excess (Def) of Receipts over Disbursements	(37.4)	88.8	(8.5)	10.8	(47.2)	(105.5)	(1.8)	214.2	(136.6)	(50.6)	168.8	57.1		
Opening Balance TRANS	(30.6)	217.0	305.8	297.3	308.1	260.9	153.4	367.8	231.3	180.6	64.5			
<b>CLOSING BALANCE</b>	<b>217.0</b>	<b>305.8</b>	<b>297.3</b>	<b>308.1</b>	<b>260.9</b>	<b>155.4</b>	<b>153.6</b>	<b>367.3</b>	<b>231.3</b>	<b>180.6</b>	<b>64.5</b>	<b>121.6</b>		

CASH FLOW PROJECTIONS  
CONSOLIDATED CASH--ALL FUNDS--FY2011

OFFICE OF THE DIRECTOR OF FINANCE

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	217.0	305.8	297.3	308.1	260.9	155.4	153.6	367.8	231.3	180.6	64.5	121.6
Grants Revenue	111.5	108.1	104.3	100.9	105.7	94.4	106.6	92.3	88.7	40.0	40.0	40.0
Community Development	(1.3)	(5.0)	(4.1)	(6.3)	(5.0)	1.2	(7.5)	(8.8)	(3.7)	(2.0)	(2.0)	(2.0)
Vehicle Rental Tax	5.2	5.7	2.2	2.6	3.1	3.5	3.8	4.2	4.5	6.4	6.9	7.4
Hospital Assessment Fund	4.2	3.6	35.1	5.0	4.7	6.5	6.2	6.2	9.6	2.0	2.0	2.0
Housing Trust Fund	16.6	16.4	16.8	17.2	15.0	14.7	13.7	14.0	12.8	14.0	12.0	12.0
Other Funds	26.5	20.6	16.8	16.8	46.5	26.2	18.3	(1.9)	(19.4)	9.0	9.0	9.0
<b>TOTAL OPERATING FUNDS</b>	<b>379.7</b>	<b>455.2</b>	<b>468.4</b>	<b>444.3</b>	<b>430.9</b>	<b>301.9</b>	<b>294.7</b>	<b>473.8</b>	<b>323.7</b>	<b>250.0</b>	<b>132.4</b>	<b>190.0</b>
Capital Improvement	124.3	122.1	111.6	105.6	99.3	90.9	87.8	84.8	79.0	212.4	206.4	194.4
Industrial & Commercial Dev.	4.8	4.8	5.1	5.1	5.1	3.2	3.2	3.2	3.2	4.5	4.5	4.5
<b>TOTAL CAPITAL FUNDS</b>	<b>129.1</b>	<b>126.9</b>	<b>116.7</b>	<b>110.7</b>	<b>104.4</b>	<b>94.1</b>	<b>91.0</b>	<b>88.0</b>	<b>82.2</b>	<b>216.9</b>	<b>210.9</b>	<b>198.9</b>
<b>TOTAL FUND EQUITY</b>	<b>508.8</b>	<b>582.1</b>	<b>585.1</b>	<b>555.0</b>	<b>535.3</b>	<b>396.0</b>	<b>385.7</b>	<b>561.8</b>	<b>405.9</b>	<b>466.9</b>	<b>343.3</b>	<b>388.9</b>

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2011**

**METHODOLOGY  
FOR  
FINANCIAL REPORTING**

# **QUARTERLY CITY MANAGERS REPORT**

## **For the Period Ending March 31**

### **METHODOLOGY FOR FINANCIAL REPORTING**

#### **A. FUND ACCOUNTING**

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- ***Governmental funds.*** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- ***Proprietary funds.*** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- ***Fiduciary funds.*** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial statements of fiduciary net assets and changes in fiduciary net assets.

#### **B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS**

*Governmental funds* account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is

## **QUARTERLY CITY MANAGERS REPORT**

**For the Period Ending March 31**

### **METHODOLOGY FOR FINANCIAL REPORTING**

due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

# **QUARTERLY CITY MANAGERS REPORT**

## **For the Period Ending March 31**

### **METHODOLOGY FOR FINANCIAL REPORTING**

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

### **C. LEGAL COMPLIANCE**

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must

## **QUARTERLY CITY MANAGERS REPORT**

**For the Period Ending March 31**

### **METHODOLOGY FOR FINANCIAL REPORTING**

be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

### **D. CITY MANAGERS REPORTS**

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

