

The Daily Scrum may last up to 15 minutes. The time limit enforces that detailed discussions are postponed until after the Stand Up.

Afterwards, the Development Team discusses in detail how they will turn the items into a working increment. The Sprint Planning may last up to 8 hours in 4-week-sprints.

The Retrospective may last up to 3 hours in 4-week-sprints.

The Sprint Review may last up to 4 hours in 4-week-sprints.