

Mini MBA MARKETING

Module 2 Notes Market Research

MW MMBA Marketing 1

Module 2 Overview





- · Market Orientation leads to Market Research
- Method Options
- · Qualitative vs Quantitative
- · Research Architecture
- Backwards Market Research

Focus Groups in Review







- Speed & Cost
- Qualitative
- · Great for Initial Learning
- Excellent for Target Profiling
- Excellent for Positioning
- · Senior Manager buy-in

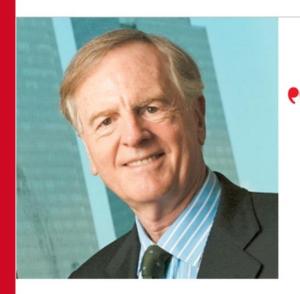


- Segment Conflicts
- Bad Moderators
- Never Representative
- No Magnitudes
- Alien Context

Focus Groups







John Sculley

No great marketing decisions have ever been made on qualitative data.

Qual vs Quant Research







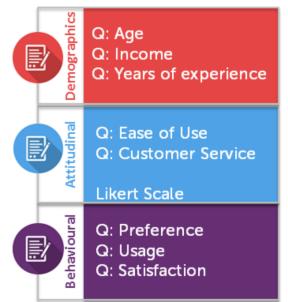
- · Qualitative Research
 - e.g. Focus Groups
 - Inductive
 - Small samples
 - No "hard" numbers
- Quantitative Research e.g. Surveys
 - Testing
 - Larger samples
 - Magnitudes

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Customer Surveys



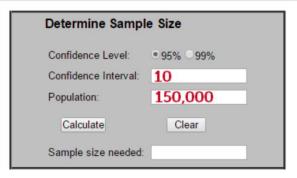
- · Representative Sample of the Total Market
- The Advent of Consumer Panels
- · Administered by PC or Phone
- Three parts to a Questionnaire:



Representative Samples







Confidence Level:

How confident are you that your result is true and would recur if we repeated it?

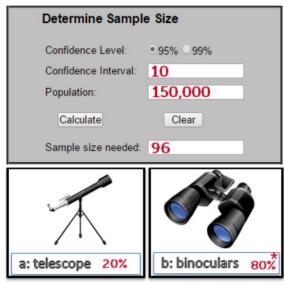
Confidence Interval:

The plus or minus variance between the sample's answer and that of the whole population.

Representative Samples







* 95% CL, 10% CI

Surveys in Review







- Numbers!
- Proportions & Magnitudes
- · Representative findings
- Extrapolate surveys
- Market sizing
- · Create segments
- Look at causality
- Track over time



- Cost
- Time
- Un-representative samples
- Bad questions: What influences you most?
- Measuring the wrong stuff
- Consumers don't know
- Overlong questionnaires















Quant

Ethnographic Research







If you want to understand how a lion hunts don't go to the zoo.



AG Lafley

MARKETING THAT MATTER

Go to the jungle.

Ethnographic Research









What is Consumer Ethnography?





- You do it
- You spend significant time
- In the places where your product is;
 - Purchased
 - Consumed
 - Discussed
- You keep notes / video
- You conduct in situ interviews
- You shut up and listen
- ..And don't rush to conclusions

Ethnography in Review







- Understanding in context
- · The unspoken is revealed
- · Amazing for initial insights
- More Convenient for B2B
- Useful with contextual products
- The further you get from the office the more you learn
- I love this in a marketing plan!



- Tiny samples
- Time expensive
- Sales force tension
- · You have to leave HQ
- · Learning to listen
- Time for true understanding
- No big report at the end

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Secondary Research



- Primary Data you generate from research
- Secondary you find in pre-existing data
 - Google
 - Social Media
 - Prior Research
 - 3rd Party Reports
- Start here first!

Secondary Data in Review







- Almost immediate
- Usually free
- · Great for initial scoping
- Nothing to lose



- Rarely exactly the right data
- Often outdated
- Sample is incorrect
- Unreliable?

The Ideal Method Mix?





- Focus Groups
- Surveys
- Ethnography
- Secondary Data
- Conjoint
- Market Tests
- EPOS Data
- One on One Interviews
- Experiments
- Netnography
- Projective
- ZMET



Qual on its Own: Fluffy







Quant on its Own: Measuring the Wrong Things













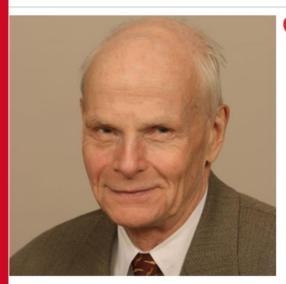
- You start with Qual
- Understand the Market
 - Focus Groups
 - Ethnography
 - One on Ones

- You move to Quant
- Measure the Market
 - Surveys
 - Market Tests
 - Conjoint

"Backwards" Market Research







Alan Andreasen

What I suggest is a procedure that turns the traditional approach to research design on its head. This procedure, a proven one, stresses close collaboration between researcher and corporate decision makers. It markedly raises the odds that the company will come up with findings that are not only "interesting" but also lead to actionable conclusions.

Doing It Backwards











The Five Big Take Homes



- The Convenience of Focus Groups
- 2 The Quantitative Power of a Good Survey
- The Core Value of Ethnography
- Qual x Quant Research Architecture
- Backward market research

Our Digital Library





