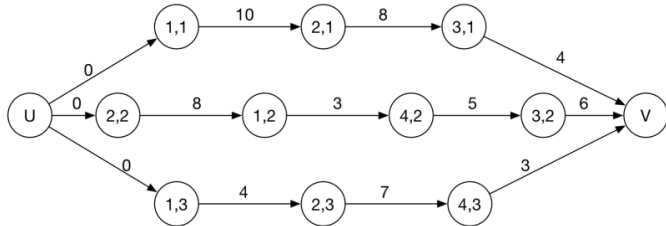


**CHAP 5: SHIFTING BOTTLENECK (25pts)****(Machine, Job)**

Given the following job shop problem

| Job | Sequence | Processing Time                                  |
|-----|----------|--|
| 1   | 1,2,3    | $p_{11} = 10, p_{21} = 8, p_{31} = 4$            |
| 2   | 2,1,4,3  | $p_{22} = 8, p_{12} = 3, p_{42} = 5, p_{32} = 6$ |
| 3   | 1,2,4    | $p_{13} = 4, p_{23} = 7, p_{43} = 3$             |

**Step 1: Draw the initial graph of this problem**Total processing time of job 1:  $10 + 8 + 4 = 22$ Total processing time of job 2:  $8 + 3 + 5 + 6 = 22$ Total processing time of job 3:  $4 + 7 + 3 = 14$ 

$$C_{max} = 22$$

**Step 2: Apply the 1st iteration to find the sequence**

| Job | 1,1 | 2,1 | 3,1 | 2,2 | 1,2 | 4,2 | 3,2 | 1,3 | 2,3 | 4,3 |
|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| P   | 10  | 8   | 4   | 8   | 3   | 5   | 6   | 4   | 7   | 3   |
| ES  | 0   | 10  | 18  | 0   | 8   | 11  | 16  | 0   | 4   | 11  |
| EC  | 10  | 18  | 22  | 8   | 11  | 16  | 22  | 4   | 11  | 14  |
| LS  | 0   | 10  | 18  | 0   | 8   | 11  | 16  | 8   | 12  | 19  |
| LC  | 10  | 18  | 22  | 8   | 11  | 16  | 22  | 12  | 19  | 22  |
| Sla | 0   | 0   | 0   | 0   | 0   | 0   | 0   | 8   | 8   | 8   |

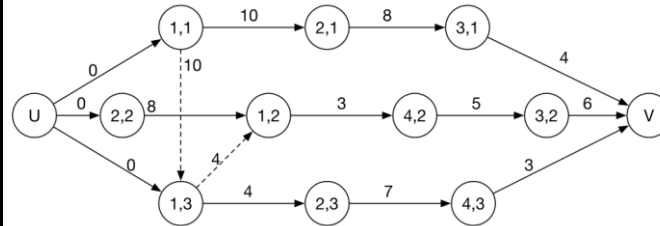
| Machine 1     | 1,1 | 1,2 | 1,3 |
|---------------|-----|-----|-----|
| Processing T  | 10  | 3   | 4   |
| Release (ES)  | 0   | 8   | 0   |
| Due date (LC) | 10  | 11  | 12  |
| Begin         | 0   | 14  | 10  |
| Finish        | 10  | 17  | 14  |
| Lateness      | 0   | 6   | 2   |

$$\text{Lateness} = \max(0, \text{Finish} - \text{Due date})$$

| M2 | 2,1 | 2,2 | 2,3 |
|----|-----|-----|-----|
| P  | 8   | 8   | 7   |
| R  | 10  | 0   | 9   |
| D  | 18  | 8   | 19  |
| B  | 15  | 0   | 8   |
| F  | 23  | 8   | 15  |
| L  | 5   | 0   | 0   |

| M3 | 3,1 | 3,2 |
|----|-----|-----|
| P  | 4   | 6   |
| R  | 18  | 16  |
| D  | 22  | 22  |
| B  | 22  | 16  |
| F  | 26  | 22  |
| L  | 4   | 0   |

| M4 | 4,2 | 4,3 |
|----|-----|-----|
| P  | 5   | 3   |
| R  | 11  | 11  |
| D  | 16  | 22  |
| B  | 11  | 16  |
| F  | 16  | 19  |
| L  | 0   | 0   |

For machine 1, the sequence is (1,1) - (1,3) - (1,2),  $L_{max}(1) = 6$ For machine 2, the sequence is (2,2) - (2,3) - (2,1),  $L_{max}(2) = 5$ For machine 3, the sequence is (3,2) - (3,1),  $L_{max}(3) = 4$ For machine 4, the sequence is (4,2) - (4,3),  $L_{max}(4) = 0$ Focus on machine with **largest** bottle neck. Machine **1** is selected to be included in  $M_0$ **Step 3: Draw the graph after the first iteration**

$$C_{max} = U - (1,1) - (1,3) - (1,2) - (4,2) - (3,2) - V = 28$$

**CHAP 6: PROFILE FITTING HEURISTIC (20pts)**

| Job       | 1 | 2 | 3 |
|-----------|---|---|---|
| Machine 1 | 0 | 1 | 0 |
| Machine 2 | 0 | 0 | 0 |
| Machine 3 | 1 | 0 | 1 |
| Machine 4 | 1 | 1 | 0 |

**Step 1: Find the first job in the sequence**

Select the job with the longest total processing time as the initial job.

| Job       | 1 | 2 | 3 |
|-----------|---|---|---|
| Machine 1 | 0 | 1 | 0 |
| Machine 2 | 0 | 0 | 0 |
| Machine 3 | 1 | 0 | 1 |
| Machine 4 | 1 | 1 | 0 |
| Total     | 2 | 2 | 1 |

**Job 1** is selected as the initial job.**Step 2: Find the second job in the sequence**

2.1: First column = cumulative processing time of Initial job

2.2: Second column = Processing Time (**J2**)

| Job       | Leave time | Next job is 2 | Leave of next job | Loss |
|-----------|------------|---------------|-------------------|------|
| Machine 1 | $=0+0=0$   | 1             |                   |      |
| Machine 2 | $=0+0=0$   | 0             |                   |      |
| Machine 3 | $=0+1=1$   | 0             |                   |      |
| Machine 4 | $=1+1=2$   | 1             |                   |      |
| Total     |            |               |                   |      |

2.3: Leave of next job

**First machine:**

$$= \text{MAX}(\text{leave time} + \text{next job PT}, \text{Leave time (next)})$$

**Middle machines:**

$$= \text{MAX}(\text{leave of next job (previous)} + \text{next job PT}, \text{Leave time (next)})$$

**Last machine:**

$$= \text{leave time} + \text{Next job PT}$$

Visualization

Machine 1 Job 1 Job 2 Job 2 finished but cannot leave

Machine 2 Job 1

Machine 1 Job 1 Job 2

Machine 2 Job 1

| Job       | Leave time | Next job is 2 | Leave of next job    | Loss |
|-----------|------------|---------------|----------------------|------|
| Machine 1 | 0          | 1             | $= \max(0+1, 0) = 1$ |      |
| Machine 2 | 0          | 0             | $= \max(1+0, 1) = 1$ |      |
| Machine 3 | 1          | 0             | $= \max(1+0, 2) = 2$ |      |
| Machine 4 | 2          | 1             | $= 2 + 1 = 3$        |      |
| Total     |            |               |                      |      |

2.4. Last column = Leave of next job - Next job PT - Leave time

| Job       | Leave time | Next job is 2 | Leave of next job | Loss              |
|-----------|------------|---------------|-------------------|-------------------|
| Machine 1 | 0          | 1             | 1                 | $= 1 - 1 - 0 = 0$ |
| Machine 2 | 0          | 0             | 1                 | $= 1 - 0 - 0 = 1$ |
| Machine 3 | 1          | 0             | 2                 | $= 2 - 0 - 1 = 1$ |
| Machine 4 | 2          | 1             | 3                 | $= 3 - 1 - 2 = 0$ |
| Total     |            |               |                   | 2                 |

Doing similarly for other jobs that has not yet been scheduled

| Job       | Leave time | Next job is 3 | Leave of next job    | Loss |
|-----------|------------|---------------|----------------------|------|
| Machine 1 | 0          | 0             | $= \max(0+0, 0) = 0$ | 0    |
| Machine 2 | 0          | 0             | $= \max(0+0, 1) = 1$ | 1    |
| Machine 3 | 1          | 1             | $= \max(1+1, 2) = 2$ | 0    |
| Machine 4 | 2          | 0             | $= 2 + 0 = 2$        | 0    |
| Total     |            |               |                      | 1    |

2.5 Conclusion

Since the loss regarding to job 3 is the **smallest**, so job 3 is the next job.

**CHAP 9: TIME INTERVAL****1. Multiple machines (25pts)**

| Job       | 1 | 2 | 3 | 4 |
|-----------|---|---|---|---|
| $w_j$     | 3 | 2 | 2 | 1 |
| $p_j$     | 2 | 3 | 1 | 1 |
| $r_j$     | 0 | 2 | 1 | 2 |
| $d_j$     | 5 | 7 | 6 | 6 |
| Machine 1 | 2 | 0 | 1 | 1 |
| Machine 2 | 1 | 2 | 0 | 1 |

The number of machine type 1 and 2 are 2.

**Step 1: Calculate the priority of each job**

$$I_j = \frac{\left(\sum_{k=1}^K \frac{m_{jk}}{N_k}\right) \times p_j}{w_j}$$

$m_k$ : the number of resource type  $k$  which is required by job  $j$

$N_k$ : the maximum number of resource type  $k$

| Job   | 1 | 2   | 3    | 4 |
|-------|---|-----|------|---|
| $I_j$ | 1 | 1.5 | 0.25 | 1 |

$$I_1 = \frac{\left(\frac{2}{2} + \frac{1}{2}\right) \times 2}{3} = 1 \quad I_2 = \frac{\left(\frac{0}{2} + \frac{2}{2}\right) \times 3}{2} = 1.5$$

**Step 2: Write down the summary table of possible resource usage when no job is assigned**

For machine 1

| Time | 0 | 1 | 2 | 3 | 4 | 5 | 6 |
|------|---|---|---|---|---|---|---|
| J1   | 2 | 2 | 2 | 2 | 2 |   |   |
| J2   |   |   |   |   |   |   |   |
| J3   |   | 1 | 1 | 1 | 1 | 1 |   |
| J4   |   |   | 1 | 1 | 1 | 1 |   |
| Use1 | 2 | 3 | 4 | 4 | 4 | 2 | 0 |

For machine 2

| Time | 0 | 1 | 2 | 3 | 4 | 5 | 6 |
|------|---|---|---|---|---|---|---|
| J1   | 1 | 1 | 1 | 1 | 1 |   |   |
| J2   |   |   | 2 | 2 | 2 | 2 | 2 |
| J3   |   |   |   |   |   |   |   |
| J4   |   |   | 1 | 1 | 1 | 1 |   |
| Use2 | 1 | 1 | 4 | 4 | 4 | 3 | 2 |

Summary

| Time | 0 | 1 | 2 | 3 | 4 | 5 | 6 |
|------|---|---|---|---|---|---|---|
| Use1 | 2 | 3 | 4 | 4 | 4 | 2 | 0 |
| Use2 | 1 | 1 | 4 | 4 | 4 | 3 | 2 |
| R1   | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| R2   | 2 | 2 | 2 | 2 | 2 | 2 | 2 |

**Step 3: Assign the first job with the highest priority then write down the table of the update resources and possible resource usage**

Highest priority = **Smallest Index value**

3.1: Use1, Use2, R1, R2 are the same as previous

3.2:  $J_j R_k$ : loss of machine  $k$  if job  $j$  start at time  $t$  (from ES to LS)

$$\sum_t^{t+p-1} \frac{m_{jk}}{R_k} * Use_k$$

3.3: Total

3.4: Assign: choose the time slot with **the smallest value**

| Time   | 0 | 1   | 2 | 3 | 4 | 5 | 6 |
|--------|---|-----|---|---|---|---|---|
| Use1   | 2 | 3   | 4 | 4 | 4 | 2 | 0 |
| Use2   | 1 | 1   | 4 | 4 | 4 | 3 | 2 |
| R1     | 2 | 2   | 2 | 2 | 2 | 2 | 2 |
| R2     | 2 | 2   | 2 | 2 | 2 | 2 | 2 |
| J3R1   |   | 1.5 | 2 | 2 | 2 | 1 |   |
| Assign |   |     |   |   |   | X |   |

Assign job 3 to time slot 5.

$$\frac{m_{31}}{R_1(1)} \times Use_1(1) \text{ hoặc } m_{31} \left[ \frac{Use_1(1)}{R_1(1)} \right]$$

3.5: Update

From when to when the job occupies in the possible resource usage?

How many resource of each type that the job uses, at which time slot?

| Time | 0 | 1 | 2 | 3 | 4 | 5 | 6 |
|------|---|---|---|---|---|---|---|
| Use1 | 2 | 2 | 3 | 3 | 3 | 1 | 0 |
| Use2 | 1 | 1 | 4 | 4 | 4 | 3 | 2 |
| R1   | 2 | 2 | 2 | 2 | 2 | 1 | 2 |
| R2   | 2 | 2 | 2 | 2 | 2 | 2 | 2 |

**Step 4: Assign the 2nd job with the second high priority then write down the table of the update resources and possible resource usage**

| Time   | 0 | 1   | 2  | 3  | 4 | 5 | 6 |
|--------|---|-----|----|----|---|---|---|
| Use1   | 2 | 2   | 3  | 3  | 3 | 1 | 0 |
| Use2   | 1 | 1   | 4  | 4  | 4 | 3 | 2 |
| R1     | 2 | 2   | 2  | 2  | 2 | 1 | 2 |
| R2     | 2 | 2   | 2  | 2  | 2 | 2 | 2 |
| J1R1   | 4 | 5   | 6  | 6  |   |   |   |
| J1R2   | 1 | 2.5 | 4  | 4  |   |   |   |
| Total  | 5 | 7.5 | 10 | 10 |   |   |   |
| Assign | X |     |    |    |   |   |   |

Update

$$\frac{m_{11}}{R_1(0)} \times Use_1(0) + \frac{m_{11}}{R_1(1)} \times Use_1(1) \text{ hoặc } m_{11} \left[ \frac{Use_1(0)}{R_1(0)} + \frac{Use_1(1)}{R_1(1)} \right]$$

| Time | 0 | 1 | 2 | 3 | 4 | 5 | 6 |
|------|---|---|---|---|---|---|---|
| Use1 | 0 | 0 | 1 | 1 | 1 | 1 | 0 |
| Use2 | 0 | 0 | 3 | 3 | 3 | 3 | 2 |
| R1   | 0 | 0 | 2 | 2 | 2 | 1 | 2 |
| R2   | 1 | 1 | 2 | 2 | 2 | 2 | 2 |

**2. Graph coloring (20pts)**

| Activities | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|------------|---|---|---|---|---|---|---|
| Gary       | 1 | 0 | 0 | 1 | 1 | 0 | 1 |
| Hamilton   | 1 | 1 | 1 | 0 | 0 | 0 | 0 |
| Izak       | 0 | 0 | 1 | 0 | 1 | 1 | 0 |
| Reha       | 1 | 0 | 1 | 1 | 1 | 0 | 0 |

**Step 1: Find the conflict matrix and degree of each job**

| Job    | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|--------|---|---|---|---|---|---|---|
| 1      | - | 1 | 1 | 1 | 1 | 0 | 1 |
| 2      | 1 | - | 1 | 0 | 0 | 0 | 0 |
| 3      | 1 | 1 | - | 1 | 1 | 1 | 0 |
| 4      | 1 | 0 | 1 | - | 1 | 0 | 1 |
| 5      | 1 | 0 | 1 | 1 | - | 1 | 1 |
| 6      | 0 | 0 | 1 | 0 | 1 | - | 0 |
| 7      | 1 | 0 | 0 | 1 | 1 | 0 | - |
| Degree | 5 | 2 | 5 | 4 | 5 | 2 | 3 |

**Step 2: Apply the graph coloring algorithm to find the schedule**

| Job    | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|--------|---|---|---|---|---|---|---|
| Degree | 5 | 2 | 5 | 4 | 5 | 2 | 3 |

Select job with the highest degree

Update the new degree

| Job    | 1  | 2 | 3 | 4 | 5 | 6 | 7 |
|--------|----|---|---|---|---|---|---|
| Degree | C1 | 1 | 4 | 3 | 4 | 2 | 2 |

| Job    | 1  | 2 | 3  | 4 | 5 | 6 | 7 |
|--------|----|---|----|---|---|---|---|
| Degree | C1 | 0 | C2 | 2 | 3 | 1 | 2 |

| Job    | 1  | 2 | 3  | 4 | 5  | 6 | 7 |
|--------|----|---|----|---|----|---|---|
| Degree | C1 | 0 | C2 | 1 | C3 | 0 | 1 |

| Job    | 1  | 2 | 3  | 4  | 5  | 6 | 7 |
|--------|----|---|----|----|----|---|---|
| Degree | C1 | 0 | C2 | C4 | C3 | 0 | 0 |

Possible solutions

|   |   |   |   |   |
|---|---|---|---|---|
|   | 1 | 3 | 5 | 4 |
| 2 |   |   | x | x |
| 6 | x |   |   | x |
| 7 |   | x |   |   |

One of the solutions

|   |   |   |   |
|---|---|---|---|
| 1 | 3 | 5 | 4 |
| 6 | 7 | 2 |   |

Time slot 1: Job 1 & 6

Time slot 2: Job 3 & 7

Time slot 3: Job 5 & 2

Time slot 4: Job 4

**CHAP 13: WORKFORCE SCHEDULING** (10pts)**Days-off Scheduling**

- There are 7 days and each day has two shifts, ie. Night Shift and Day Shift.
- Demands of Day Shift and Night Shift on day  $d$  are denoted as  $D_d$  and  $N_d$ .
- Assumed that there are  $L$  labors.
- Among them there are  $S$  labors who can work either as supervisor or as labor.

**Objective:**

Minimize the total usage number of labors

**Constraints:**

- Each labor works only one shift per day
  - Each labor cannot work 2 consecutive shifts
  - Each labor works 5 shifts in week
  - Apart from the required demand, each shift must have one supervisor.
- !When labor works as supervisors, he is not counted when computing  $D_d$  or  $N_d$ .

**Set:**

$L$ : set of labors

$S$ : set of labors who can work as supervisors

**Parameters**

$D_d$ : demand of day shift  $d$

$N_d$ : demand of night shift  $d$

**Variables**

$Y_i$ : binary variable,  $Y_i = 1$  if labor  $i$  is used

$XD_{id}$ : binary variable,  $XD_{id} = 1$  if labor  $i$  works on day shift  $d$  as labor

$XN_{id}$ : binary variable,  $XN_{id} = 1$  if labor  $i$  works on night shift  $d$  as labor

$XR_{id}$ : binary variable,  $XR_{id} = 1$  if labor  $i$  is off on day  $d$

$SD_{id}$ : binary variable,  $i \in S$ ,  $SD_{id} = 1$  if labor  $i$  works on day shift  $d$  as supervisor

$SN_{id}$ : binary variable,  $i \in S$ ,  $SN_{id} = 1$  if labor  $i$  works on night shift  $d$  as supervisor

**Objective function**

$$\text{Minimize } \sum_i^L Y_i$$

**Subject to**

C1: Demand has to be served, including 1 supervisor

$$\sum_i^L XD_{id} \geq D_d + 1 \quad \forall d$$

$$\sum_i^L XN_{id} \geq N_d + 1 \quad \forall d$$

C2: Each labor works only on shift per day

$$XD_{id} + XN_{id} + XR_{id} = 1 \quad \forall d, i$$

C3: Each labor cannot work 2 consecutive shifts

$$XN_{id} + XD_{i,d+1} \leq 1 \quad \forall d, i$$

C4: Each labor works 5 shifts in week

$$\sum_d^D XR_{id} = 2 \quad \forall i$$

C5: Each shift must have one supervisor

$$\sum_i^S SD_{id} = 1 \quad \forall d$$

$$\sum_i^S SN_{id} = 1 \quad \forall d$$

C6: If labor works as the supervisor, it is still considered that they work in that shift

$$SD_{id} - XD_{id} \leq 0 \quad \forall d, i$$

$$SN_{id} - XN_{id} \leq 0 \quad \forall d, i$$

C7: Connect between  $Y_i$  and other variables

$$Y_i \geq XD_{id} \quad \forall d, i$$

$$Y_i \geq XN_{id} \quad \forall d, i$$

$$Y_i \leq \sum_i^L XD_{id} + \sum_i^L XN_{id} \quad \forall i$$

**Shifting bottle neck**

| Job | Sequence | Processing Time                         |
|-----|----------|---|
| 1   | 1,2,3    | $p_{1,1} = 2, p_{2,1} = 3, p_{3,1} = 4$ |
| 2   | 1,3,2    | $p_{1,2} = 5, p_{3,2} = 4, p_{2,2} = 3$ |
| 3   | 2,1,3    | $p_{2,3} = 6, p_{1,3} = 3, p_{3,3} = 5$ |

**Profile fitting heuristic**

| Job       | 1 | 2 | 3 | 4 |
|-----------|---|---|---|---|
| Machine 1 | 3 | 4 | 4 | 3 |
| Machine 2 | 7 | 5 | 5 | 3 |
| Machine 3 | 5 | 3 | 4 | 5 |
| Machine 4 | 5 | 6 | 3 | 4 |

**Multiple machines**

| Job       | 1 | 2 | 3 |
|-----------|---|---|---|
| $w_j$     | 4 | 4 | 2 |
| $p_j$     | 1 | 2 | 2 |
| $r_j$     | 0 | 2 | 3 |
| $d_j$     | 7 | 7 | 7 |
| Machine 1 | 1 | 2 | 0 |
| Machine 2 | 1 | 1 | 2 |

The number of machine type 1 and 2 are **4**.

**Graph coloring**

| Job   | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
|-------|---|---|---|---|---|---|---|---|
| Res 1 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Res 2 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 |
| Res 3 | 1 | 0 | 0 | 1 | 1 | 0 | 1 | 0 |
| Res 4 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 |
| Res 5 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 1 |