

Optimising Sales Forecasting

A Comprehensive Approach to Data-Driven Decisions in Germany's Smart Infrastructure Division

Agenda

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Business Problem



Inefficiency

Traditional sales forecasting methods are resource and time intensive.



High Opportunity Costs

Excess inventory, lost sales and reduced customer satisfaction due to supply-demand mismatches.

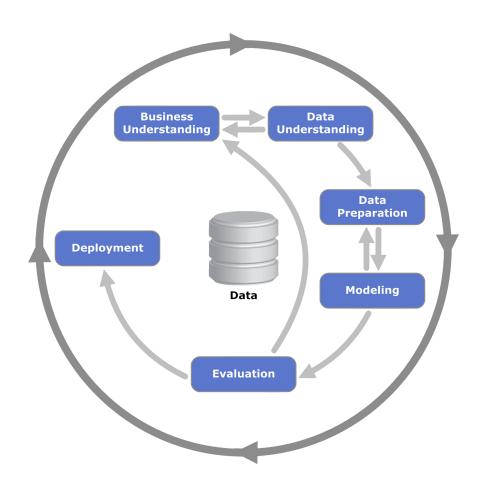


Bias in Manual Forecasting

Current manual processes are prone to human bias and inconsistencies.

Current manual forecasting at Siemens presents untapped opportunities for optimising capital use and enhancing customer satisfaction through more accurate demand alignment.

Methodology



Data Understanding

- Find relations between macro-economic data and sales
- Find seasonal and trend patterns
- Identify outliers

Modeling

- Iteratively prototype and pivot
- Create standardised prototypes for quicker

Evaluation

- Find the most accurate model and enhance it
- Strategically select the model



Historical Sales





536 mil. €

revenue a Year

14

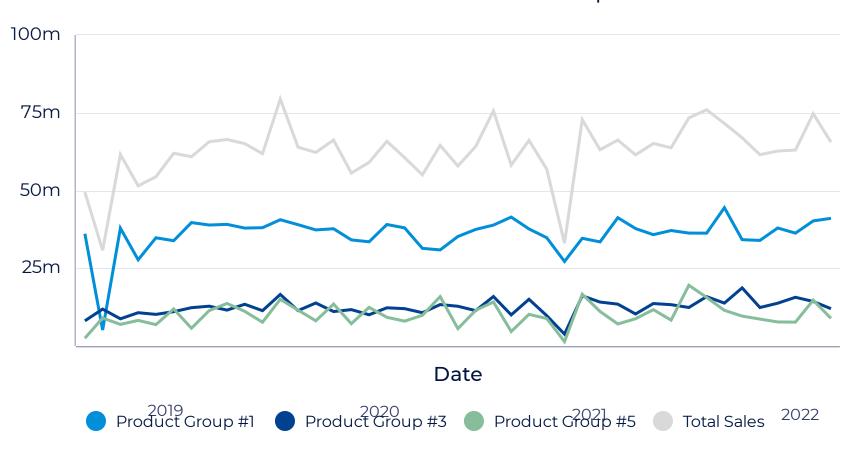
different product groups

2019 2020 2021 2022



Historical Sales

Overall Sales across all Product Groups



94 %

of total revenue is driven by **3 Products**

58 %

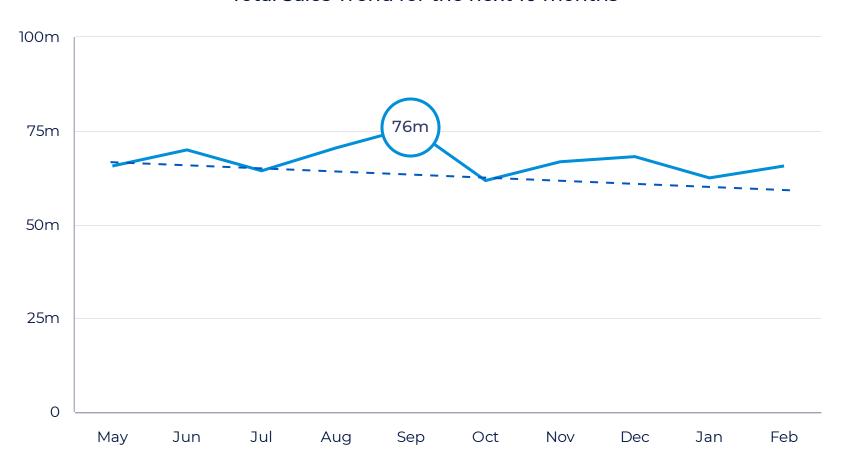
of total revenue is driven by **1 product**

6



Forecast

Total Sales Trend for the next 10 months



300k €

seasonal decrease in sales on average over the next 10 months



Recommendations



Cross-Department Collaboration

Consolidate data of various departments to get a holistic view of sales development



Dashboard Building

Tracking of predicted vs. actual sales, featuring drill-down analytics



Pricing Strategy

Utilize forecast to run an automated pricing system



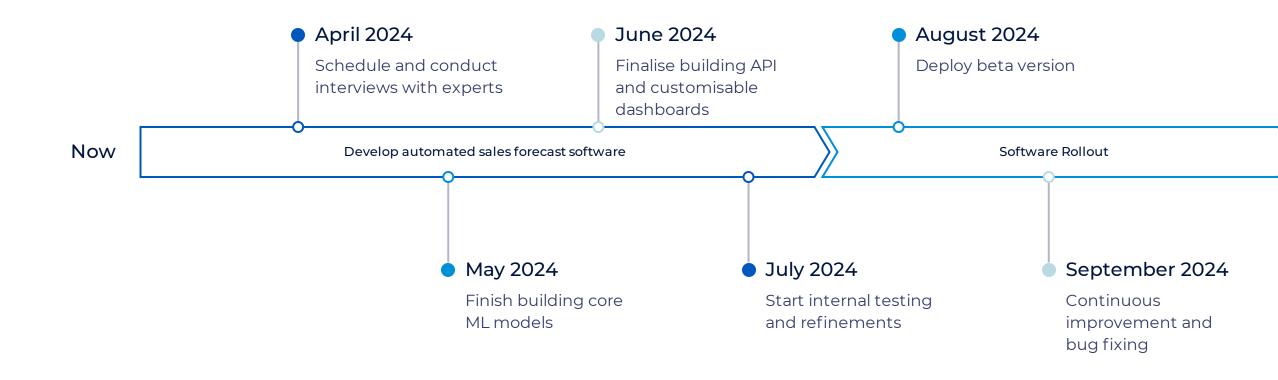
Scenario Planning

Incorporate Scenarios, like market demand shifts, regulatory changes or supply chain disruptions

8



Next Steps





Optimising Sales Forecast 9

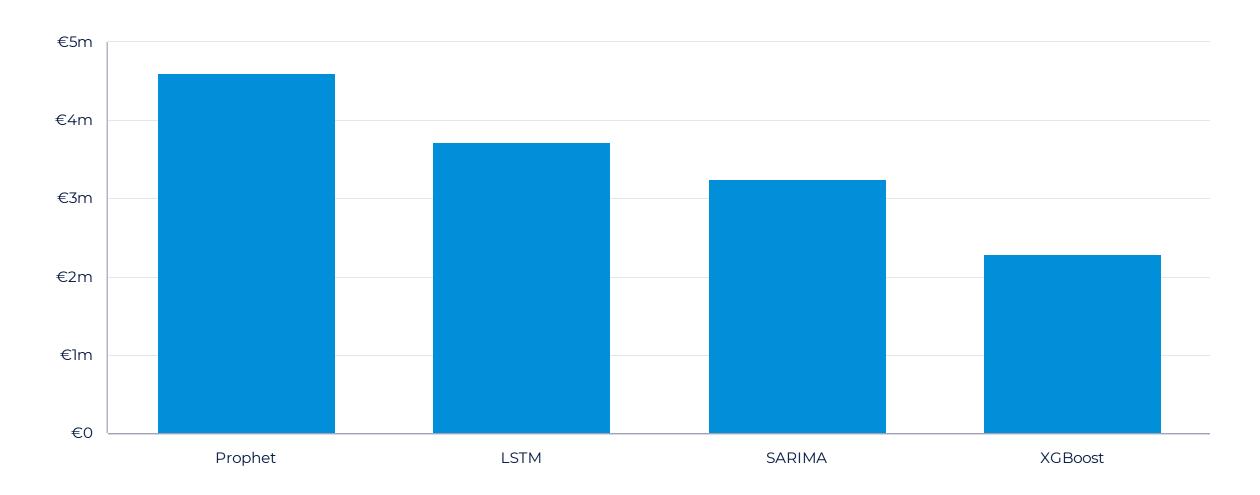


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Model Evaluation

Comparison of model error* metrics





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