### **Engineering Management**

**Transportation Model** 

### AIM OF TRANSPORTATION MODEL

■ To find out the **optimum transportation schedule** keeping in mind the cost of transportation to be **minimized**.

## THE MODEL REQUIRES FEW DATA ELEMENTS

- Origin of Supply
- Destination
- Unit Cost of Shipping (Per Unit Cost)

Transportation Model is a special case of LPP (Linear Programming Problem) in which the main objective is to transport a product from various sources various destinations at total minimum costs.

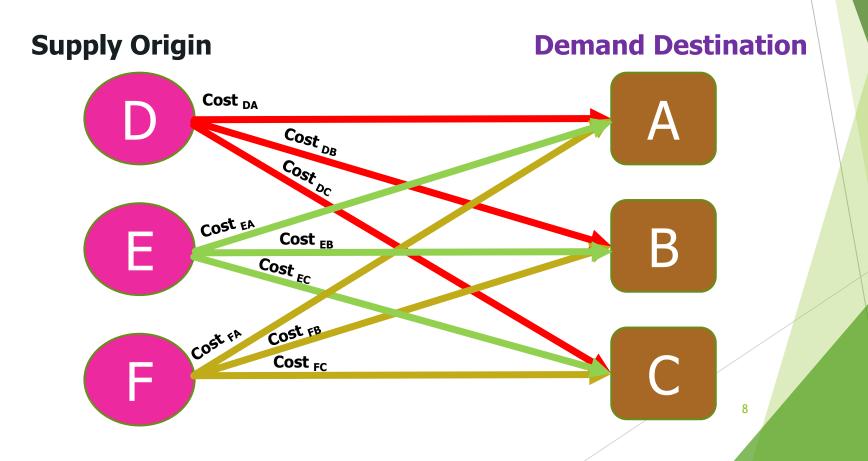
- In transportation models, the sources and destinations at each source and destination are also known.
- It is desired to find the best arrangement for transportation such that the transportation cost is minimum.

As it is a model, we have to make some assumptions.

These assumptions are:

- Items are homogeneous
- Shipping costs per unit are the same, no matter the quantity delivered
- Only one route is choosen between the origin and destination

- For example, consider three companies (Company 1, Company 2, and Company 3) which produces mobile phones and are located in different regions.
- □ Similarly, consider three cities (namely A, B & C) where the mobile phones are transported.
- ☐ The companies where mobile phones are available are known as sources and the cities where mobile phones are transported are called destinations.



- Let, Company 1 produces a1 units,
  Company 2 produces a2 units, and
  Company 3 produces a3 units,
- Let, demand in City A is b1 units, demand in City B is b2 units, and demand in City C is c3 units

The cost of transportation from each source to destination is given in table.

DESTINATIONS						
SOURCES		CITY A	CITY B	CITY C	SUPPLY	
	COMPANY 1	C <sub>1A</sub>	C <sub>1B</sub>	C <sub>1C</sub>	a1	
	COMPANY 2	C <sub>2A</sub>	C <sub>2B</sub>	C <sub>2C</sub>	a2	
	COMPANY 3	C <sub>3A</sub>	C <sub>3B</sub>	C <sub>3C</sub>	a3	
	DEMAND	<b>b1</b>	b2	b3	$\Sigma a = \Sigma b$	

The transportation of mobile phones should be done in such a way, that the total transportation cost is minimum.

### TYPES OF TRANSPORTATION PROBLEMS

There are two types of transportation problems.

### i) Balanced Transportation Problems

The sum of supply and sum of demand are same.

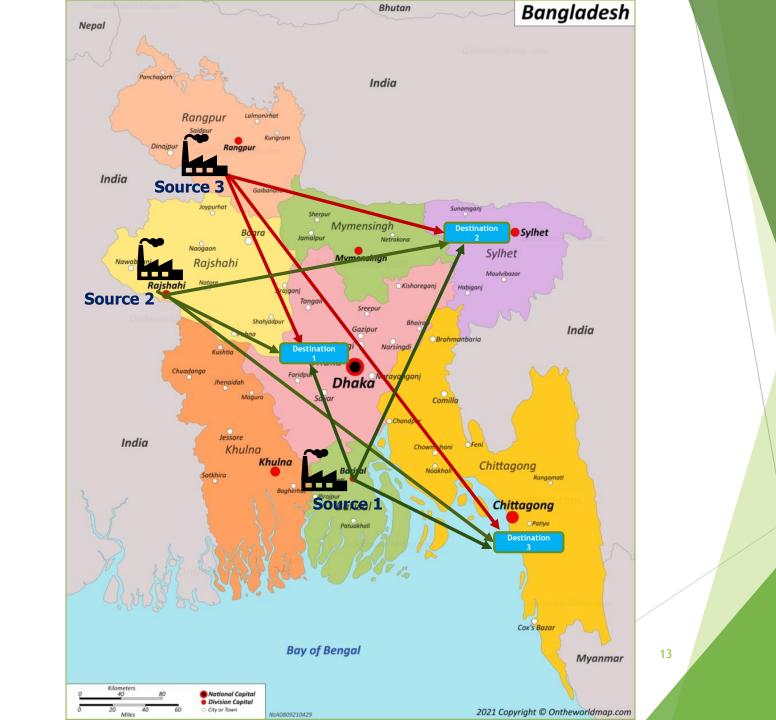
 $\Sigma$  Supply =  $\Sigma$  Demand

### ii) Unbalanced Transportation Problems

The sum of supply and sum of demand are different.

 $\Sigma$  Supply  $\neq \Sigma$  Demand

- i. North-West Corner Method
- ii. Least Cost Method



# NORTH-WEST CORNER METHOD

#### i. North-West Corner Method

The North West Corner Method is one of the methods to obtain a basic feasible solution of the transportation problems (special case of LPP).

We will now see how to apply this very simple method to a transportation problem.

We will study steps of this method while applying it in the problem itself.

#### i. North-West Corner Method

### Sample Problem# 1

A mobile phone manufacturing company has three branches located in three different regions, say Barishal, Rajshahi, and Rangpur.

The company has to transport mobile phones to three destinations, say Dhaka, Sylhet and Chittagong.

The availability from Barishal, Rajshahi, and Rangpur is 40, 60 and 70 units respectively.

The demand at Dhaka, Sylhet, and Chittagong are 70, 40 and 60 respectively.

The transportation cost is shown in the matrix below (in Tk.).

Use the **North-West Corner Method** to find a **basic feasible solution (BFS)**.

#### i. North-West Corner Method

### Sample Problem# 1

DESTINATIONS							
SOURCES		Dhaka	Sylhet	Chittagong	SUPPLY		
	Barishal	4	5	1	40		
	Rajshahi	3	4	6	60		
	Rangpur	6	2	8	70		
	DEMAND	70	40	60	170		

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

### **Step 1: Balance the problem**

Balance the problem meaning we need to check that if;  $\Sigma$  Supply =  $\Sigma$  Demand

If this holds true, then we will consider the given problem as a balanced problem.

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

### Step 2: Start allocating from North-West corner cell

We will start the allocation from the left hand top most corner (north-west) cell in the matrix and make allocation based on availability and demand.

Now, verify the smallest among the availability (Supply) and requirement (Demand), corresponding to this cell.

The smallest value will be allocated to this cell and check out the difference in supply and demand, representing that supply and demand are fulfilled, as shown below.

#### i. North-West Corner Method

Sample Problem# 1

#### **Solution**

DESTINATIONS							
		Dhaka	Sylhet	Chittagong	SUPPLY		
	Barishal	4 (40)	5	1	<b>40 (0)</b>		
SOURCES	Rajshahi	3	4	6	60		
	Rangpur	6	2	8	70		
	DEMAND	70 (30)	40	60			

#### i. North-West Corner Method

Sample Problem# 1

#### **Solution**

DESTINATIONS							
SOURCES		Dhaka	Sylhet	Chittagong	SUPPLY		
	<del>Barishal</del>	<del>4 (40)</del>	5	4	<del>40 (0)</del>		
	Rajshahi	3	4	6	60		
	Rangpur	6	2	8	70		
	DEMAND	<del>70</del> (30)	40	60			

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

Step 3: Remove the row or column whose supply or demand is fulfilled and prepare a new matrix

As we have fulfilled the availability or requirement for that row or column respectively, remove that row or column and prepare a new matrix, as shown below.

DESTINATIONS							
SOURCES		Dhaka	Sylhet	Chittagong	SUPPLY		
	Rajshahi	3	4	6	60		
	Rangpur	6	2	8 22	70		
	DEMAND	30	40	60			

#### i. North-West Corner Method

**Sample Problem# 1** 

**Solution** 

#### Step 4: Repeat the procedure until all the allocations are over

Repeat the same procedure of allocation of the new North-west corner so generated and check based on the smallest value as shown below, until all allocations are over.

DESTINATIONS							
SOURCES		Dhaka	Sylhet	Chittagong	SUPPLY		
	Rajshahi	<b>3 (30)</b>	4	6	60 <mark>(30)</mark>		
	Rangpur	6	2	8	<b>70</b>		
	DEMAND	30 <b>(0)</b>	40	60			

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

DESTINATIONS							
SOURCES		<del>Dhaka</del>	Sylhet	Chittagong	SUPPLY		
	Rajshahi	<del>3 (30)</del>	4	6	<del>60</del> (30)		
	Rangpur	6	2	8	70		
	DEMAND	<del>30 (0)</del>	40	60	24		

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

DESTINATIONS							
		Sylhet	Chittagong	SUPPLY			
COLIDCEC	Rajshahi	4 (30)	6	30 (0)			
SOURCES	Rangpur	2	8	70			
	DEMAND	40 (10)	60	25			

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

DESTINATIONS							
		Sylhet	Chittagong	SUPPLY			
COLIDCEC	<del>Rajshahi</del>	4 <del>(30)</del>	6	<del>30 (0)</del>			
SOURCES	Rangpur	2	8	70			
	DEMAND	<del>40</del> (10)	60	26			

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

DESTINATIONS							
		Sylhet	Chittagong	SUPPLY			
SOURCES	Rangpur	2 (10)	8 (60)	70 (60) (0)			
	DEMAND	10 (0)	60 <b>(</b> 0)				

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

DESTINATIONS							
		Sylhet	Chittagong	SUPPLY			
SOURCES	Rangpur	<del>2 (10)</del>	<del>8 (60)</del>	(0)			
	DEMAND	(0)	(0)				

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

Step 5: After all the allocations are over, write the allocations and calculate the transportation cost

Once all allocations are over, prepare the table with all allocations marked and calculate the transportation cost as follows.

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

Step 5: After all the allocations are over, write the allocations and calculate

the transportation cost

DESTINATIONS							
		Dhaka	Sylhet	Chittagong	SUPPLY		
	Barishal	4	5	1	40		
SOURCES	Rajshahi	3	4	6	60		
	Rangpur	6	2	8	70		
	DEMAND	70	<b>40</b> 30	60	170		

#### i. North-West Corner Method

Sample Problem# 1

**Solution** 

DESTINATIONS								
SOURCES		Dhaka	Sylhet	Chittagong	SUPPLY			
	Barishal	4 (40)	5	1	40			
	Rajshahi	<b>3</b> (30)	4 (30)	6	60			
	Rangpur	6	2 (10)	8 (60)	70			
	DEMAND	70	40	60	170			

Total Transportation Costs =  $(4\times40)+(3\times30)+(4\times30)+(2\times10)+(8\times60)$ = Tk. 870/-

### LEAST COST METHOD

#### ii. Least Cost Method

### Sample Problem# 2

A mobile phone manufacturing company has three branches located in three different regions, say Barishal, Rajshahi, and Rangpur.

The company has to transport mobile phones to three destinations, say Dhaka, Sylhet and Chittagong.

The availability from Barishal, Rajshahi, and Rangpur is 40, 60 and 70 units respectively.

The demand at Dhaka, Sylhet, and Chittagong are 70, 40 and 60 respectively.

The transportation cost is shown in the matrix below (in Tk.).

Use the **Least Cost Method** to find a **basic feasible solution (BFS)**.

#### ii. Least Cost Method

### **Sample Problem# 2**

DESTINATIONS								
SOURCES		Dhaka	Sylhet	Chittagong	SUPPLY			
	Barishal	4	5	1	40			
	Rajshahi	3	4	6	60			
	Rangpur	6	2	8	70			
	DEMAND	70	40	60	170			

ii. Least Cost Method

Sample Problem# 2

**Solution** 

**Step 1: Balance the problem** 

The given Transportation problem is balanced as the  $\Sigma$  Supply =  $\Sigma$  Demand

#### ii. Least Cost Method

Sample Problem# 2

**Solution** 

Step 2: Select the lowest cost from the entire matrix and allocate the minimum of supply or demand

DESTINATIONS								
SOURCES		Dhaka	Sylhet	Chittagong	SUPPLY			
	Barishal	4	5	<b>1</b> (40)	<b>40 (0)</b>			
	Rajshahi	3	4	6	60			
	Rangpur	6	2	8	<b>70</b>			
	DEMAND	70	40	60 <mark>(20)</mark>				

#### ii. Least Cost Method

Sample Problem# 2

DESTINATIONS							
SOURCES		Dhaka Sylhet		Chittagong	SUPPLY		
	Barishal	4	5	<del>1 (40)</del>	<del>40</del> (0)		
	Rajshahi	3	4	6	60		
	Rangpur	6	2	8	70		
	DEMAND	70	40	<del>60</del> (20)			

#### ii. Least Cost Method

Sample Problem# 2

**Solution** 

Step 3: Remove the row or column whose supply or demand is fulfilled and prepare a new matrix.

DESTINATIONS							
		Dhaka	Sylhet	Chittagong	SUPPLY		
SOURCES	Rajshahi	3 4		6	60		
	Rangpur	6	2	8	70		
	DEMAND	70	40	20	38		

#### ii. Least Cost Method

Sample Problem# 2

**Solution** 

DESTINATIONS							
		Dhaka	Sylhet	Chittagong	SUPPLY		
SOURCES	Rajshahi	3 4		6	60		
	Rangpur	6	<b>2 (40)</b>	8	<b>70 (30)</b>		
	DEMAND	70	<b>40 (0)</b>	20	39		

#### ii. Least Cost Method

**Sample Problem# 2** 

DESTINATIONS							
		Dhaka	Sylhet	Chittagong	SUPPLY		
SOURCES	Rajshahi	3	4	6	60		
	Rangpur	6	<del>2 (40)</del>	8	<del>70</del> (30)		
	DEMAND	70	<del>40</del> (0)	20			

#### ii. Least Cost Method

**Sample Problem# 2** 

DESTINATIONS							
		Dhaka	Chittagong	SUPPLY			
SOURCES	Rajshahi	3	6	60			
	Rangpur	6	8	30			
	DEMAND	70	20				

#### ii. Least Cost Method

**Sample Problem# 2** 

DESTINATIONS							
SOURCES		Dhaka	Chittagong	SUPPLY			
	Rajshahi 3 (60)		6	60 ( <mark>0</mark> )			
	Rangpur	6	8	30			
	DEMAND	70 (10)	20				

#### ii. Least Cost Method

Sample Problem# 2

DESTINATIONS							
		Dhaka	Chittagong	SUPPLY			
SOURCES	Rajshahi 3 <del>(60)</del>		6	<del>60</del> (0)			
	Rangpur	angpur 6		30			
	DEMAND	70 (10)	20				

#### ii. Least Cost Method

**Sample Problem# 2** 

DESTINATIONS							
		Dhaka	Chittagong	SUPPLY			
SOURCES	Rangpur 6		8	30			
	DEMAND	10	20				

#### ii. Least Cost Method

**Sample Problem# 2** 

DESTINATIONS								
		Dhaka	Chittagong	SUPPLY				
SOURCES	Rangpur	<b>6 (10)</b>	8 (20)	30 (20) (0)				
	DEMAND	<b>10 (0)</b>	20 (0)					

#### ii. Least Cost Method

**Sample Problem# 2** 

**Solution** 

Step 5: After all allocations are over, write the allocations and calculate the transportation costs.

#### ii. Least Cost Method

Sample Problem# 2

**Solution** 

DESTINATIONS							
SOURCES		Dhaka	Sylhet	Chittagong	SUPPLY		
	Barishal	4 5		<b>1</b> (40)	40		
	Rajshahi	<b>3</b> (60)	4	6	60		
	Rangpur	<b>6 (10)</b>	<b>2 (40)</b>	8 (20)	70		
	DEMAND	70	40	60	170		

Total Transportation Costs =  $(1\times40)+(3\times60)+(6\times10)+(2\times40)+(8\times20)$ = Tk. 520/-

# Unbalanced Transportation Problems

#### Solve the following problem for BFS using Least Cost Method

DESTINATIONS							
		Α	В	С	SUPPLY		
	Р	5	1	7	20		
SOURCES	Q	7	4	6	70		
	R	3	2	5	25		
	DEMAND	65	30	50			

Solve the following problem for BFS using Least Cost Method

Sample Problem# 4

**Solution** 

#### **Step 1: Balance the problem**

The given Transportation problem is unbalanced as the  $\Sigma$  Supply  $\neq \Sigma$  Demand

As the  $\Sigma$  Supply = 115 and the  $\Sigma$  Demand = 145

DESTINATIONS								
SOURCES		Α	В	С	SUPPLY			
	Р	5	1	7	20			
	Q	7	4	6	70			
	R	3	2	5	25			
	DEMAND	65	30	50	145//115			

#### **Solution**

#### **Step 1: Balance the problem**

Therefore, Dummy Row  $D_1''$  is added with the supply of 30 units in order to balance the Transport problem.

DESTINATIONS						
		Α	В	С	SUPPLY	
SOURCES	Р	5	1	7	20	
	Q	7	4	6	70	
	R	3	2	5	25	
	$D_1$	0	0	0	30	
	DEMAND	65	30	50	145	

#### **Solution**

Step 2: Select the lowest cost from the entire matrix and allocate the minimum of supply or demand

DESTINATIONS						
		Α	В	С	SUPPLY	
	Р	5	1 (20)	7	20 (0)	
	Q	7	4	6	70	
SOURCES	R	3	2	5	25	
	$D_1$	0	0	0	30	
	DEMAND	65	30 (10)	50	<u></u>	

#### **Solution**

Step 2: Select the lowest cost from the entire matrix and allocate the minimum of supply or demand

DESTINATIONS						
		Α	В	С	SUPPLY	
COURCES	P	5	<del>1 (20)</del>	7	<del>20</del> -(0)	
	Q	7	4	6	70	
SOURCES	R	3	2	5	25	
	$D_1$	0	0	0	30	
	DEMAND	65	30 (10)	50		

#### **Solution**

Step 3: Remove the row or column whose supply or demand is fulfilled and prepare a new matrix

DESTINATIONS						
SOURCES		Α	В	С	SUPPLY	
	Q	7	4	6	70	
	R	3	2	5	25	
	$D_1$	0	0	0	30	
	DEMAND	65	10	50		

#### **Solution**

Step 3: Remove the row or column whose supply or demand is fulfilled and prepare a new matrix

DESTINATIONS						
SOURCES		Α	В	С	SUPPLY	
	Q	7	4	6	70	
	R	3	2 (10)	5	25 (15)	
	$D_1$	0	0	0	30	
	DEMAND	65	<b>10 (0)</b>	50		

#### **Solution**

Step 3: Remove the row or column whose supply or demand is fulfilled and prepare a new matrix

DESTINATIONS						
SOURCES		Α	B	С	SUPPLY	
	Q	7	4	6	70	
	R	3	<del>2</del> (10)	5	<b>25 (15)</b>	
	$D_1$	0	0	0	30	
	DEMAND	65	<del>10</del> (0)	50		

#### **Solution**

DESTINATIONS							
		Α	С	SUPPLY			
	Q <b>7</b>		6	70			
SOURCES	R	3 (15)	5	<b>15 (0)</b>			
	$D_1$	0	0	30			
	DEMAND	<b>65 (50)</b>	50				

#### **Solution**

DESTINATIONS						
SOURCES		Α	С	SUPPLY		
	Q <b>7</b>		6	70		
	R	<del>3 (15)</del>	5	<del>15</del> (0)		
	$D_1$	0	0	30		
	DEMAND	<b>65 (50)</b>	50			

#### **Solution**

DESTINATIONS						
SOURCES		Α	С	SUPPLY		
	Q	7	<b>6 (50)</b>	70 (20)		
	$D_1$	0	0	30		
	DEMAND	50	50 ( <mark>0</mark> )			

#### **Solution**

DESTINATIONS						
		Α	E	SUPPLY		
SOURCES	Q	7	<del>6 (50)</del>	70 (20)		
	$D_1$	0	0	30		
	DEMAND	50	<del>50</del> (0)			

#### **Solution**

DESTINATIONS						
		Α	SUPPLY			
COURCES	Q	7 (20)	20 (0)			
SOURCES	$D_1$	0 (30)	30 (0)			
	DEMAND	50 (30) (0)				

#### **Solution**

Step 5: After all allocations are over, write all the allocations and calculate the transportation cost.

DESTINATIONS						
		Α	В	С	SUPPLY	
SOURCES	Р	5	1 (20)	7	20	
	Q	7 (20)	4	<b>6 (50)</b>	70	
	R	3 (15)	2 (10)	5	25	
	$D_1$	0 (30)	0	0	30	
	DEMAND	65	30	50	145	

Total Transportation Costs =  $(1\times20)+(7\times20)+(6\times50)+(3\times15)+(2\times10)+(0\times30)$ = Tk. 525/-

#### **NOTE**

If the sum of demand is less than the sum of supply, then we will have to add a "Dummy Column".

DESTINATIONS								
SOURCES		Α	В	С	SUPPLY			
	Р	5	1	7	65			
	Q	7	4	6	30			
	R	3	2	5	50			
	DEMAND	20	70	25	115//145			

#### **NOTE**

In order to balance the Transportation problem, we have to add "0" in the "Dummy Column" having demand of 30

DESTINATIONS								
SOURCES		Α	В	С	$D_1$	SUPPLY		
	Р	5	1	7	0	65		
	Q	7	4	6	0	30		
	R	3	2	5	0	50		
	DEMAND	20	70	25	30	145//145		

Further, we can solve this by using any of the discussed method (NWCM, LCM or VAM)

### PRACTICE PROBLEM...

#### Problem...

#### Explanation:

Given three sources O1, O2 and O3 and four destinations D1, D2, D3 and D4.

For the sources O1, O2 and O3, the supply is 300, 400 and 500 respectively.

The destinations D1, D2, D3 and D4 have demands 250, 350, 400 and 200 respectively.

Based on the matrix given in the next slide, calculate the Transportation Costing for **North-West Corner Method** and **Least Cost Method**, and comment on which transportation method is ideal to be chosen?

### PRACTICE PROBLEM...

#### Problem...

DESTINATIONS								
SOURCES		D1	D2	D3	D4	SUPPLY		
	Q1	3	1	7	4	300		
	Q2	2	6	5	9	400		
	Q3	8	3	3	2	500		
	DEMAND	250	350	400	200			

### END OF THE CHAPTER...