

# HealthJoy

We make healthcare simple.

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Justin Holland, Co-founder and CEO

# HealthJoy: an innovative response to market disruption



## Disruption

The Affordable Care Act (ACA) provides millions of individuals with **low-premium, high-deductible** health plans

## Pain

Consumers are desperate for technology to **reduce cost**, access **care**, and **navigate** a wasteful, complex healthcare system

## Solution

HealthJoy has developed a consumer-focused, **Virtual Care Platform** that facilitates **on-demand advocacy and care**

# Vitals: focused on lean execution

## Key Dates

2014: founded

Jan 2015: launched

## Investment

\$1.2M: Seed funding

## Sales performance

\$12.50: Jan - Mar ARPU

\$25.00: Apr ARPU

## Headcount

45: total FTEs

22: engineering/QA

## Members

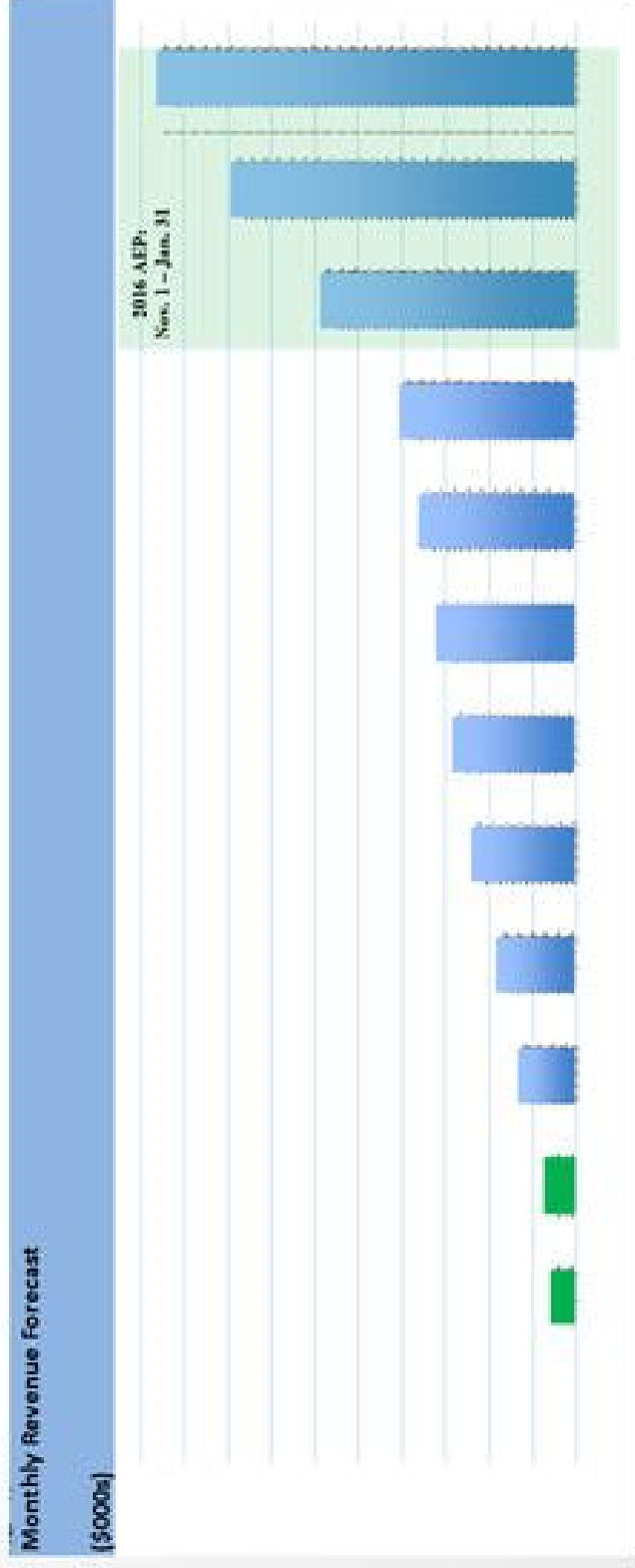
8,800: total

3,900: premium subscribers

## Growth rate

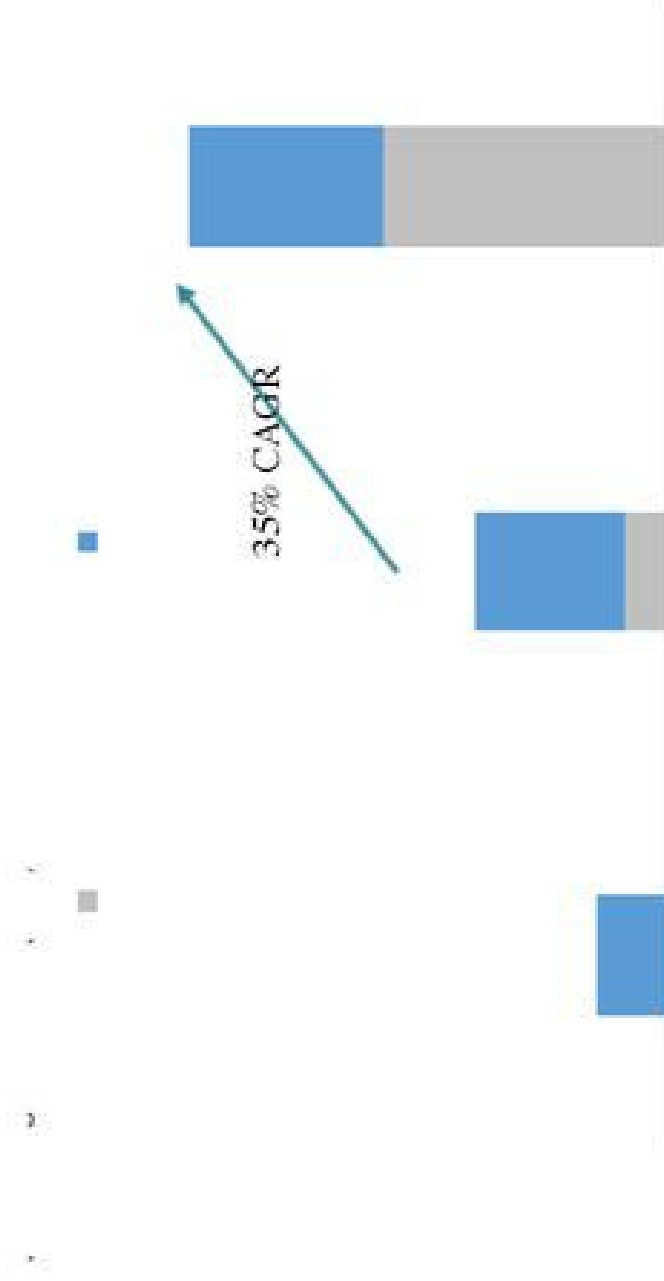
\$38k: Mar revenue

\$65k: Apr revenue Feat



# ACA impact: boom time for individual health plans

## U.S. individual health plan market

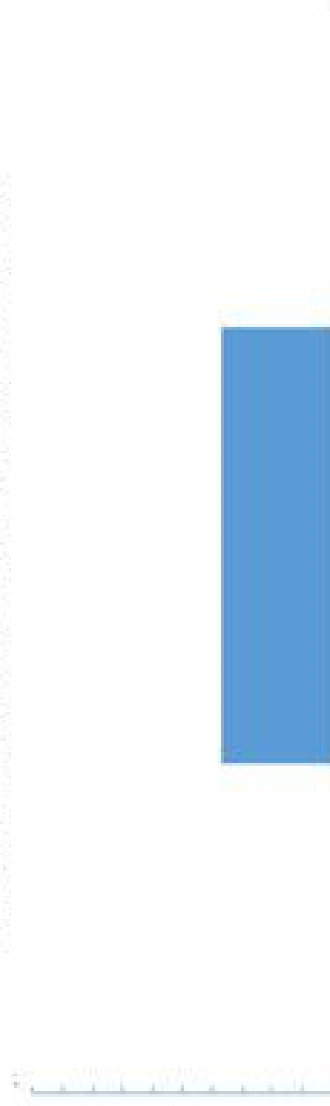


Source: Accenture, CBO.gov, 2015

# Low ACA premiums ~~are~~ affordable healthcare

63% of households would be bankrupt if they hit their out-of-pocket limits.

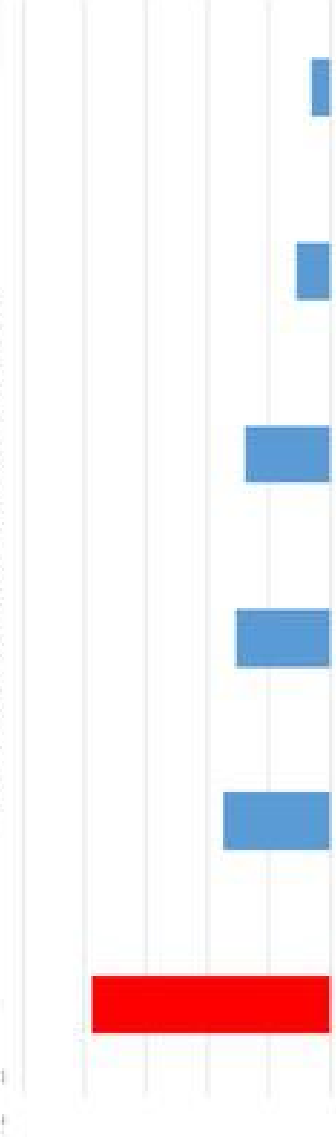
Household with Assets > Out of Pocket Limits (Bronze Plan)



Source: Kaiser Family Foundation, HealthProphet, 2015

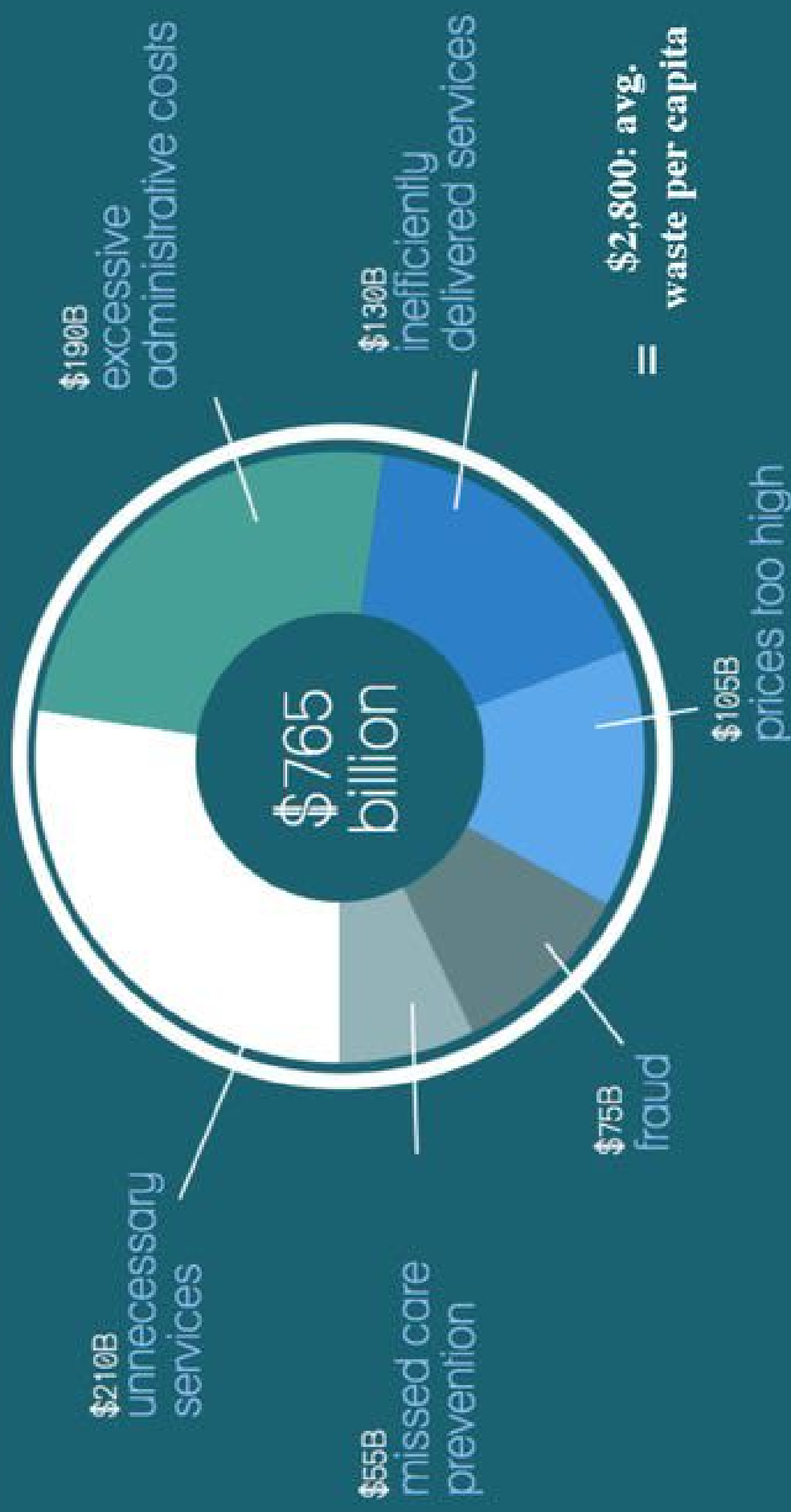
Debts related to medical/healthcare services are 123% greater than any other sector in the U.S.

U.S. Debt Collections Originated by Sector



Source: Consumer Financial Protection Bureau, 2014

## Broken: U.S. healthcare creates \$765 billion in annual WASTE

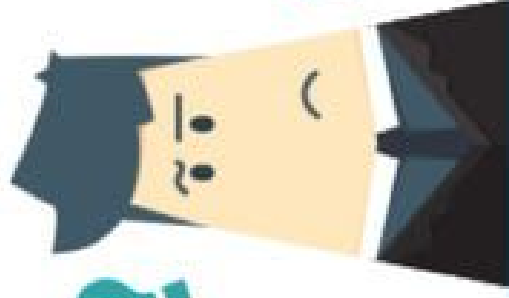


## ACA health plans are risky...

Individuals are forced to roll the dice because of:

### Cost traps

- ✗ Provider networks?
- ✗ Formulary structure?
- ✗ Coverage confusion?



### Financial burden shifted

- ✗ Increased deductibles & copays
- ✗ Greater out-of-pocket costs



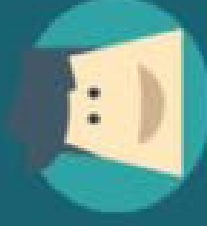
A solution  
is needed...



Medicine



Advocacy



Navigation



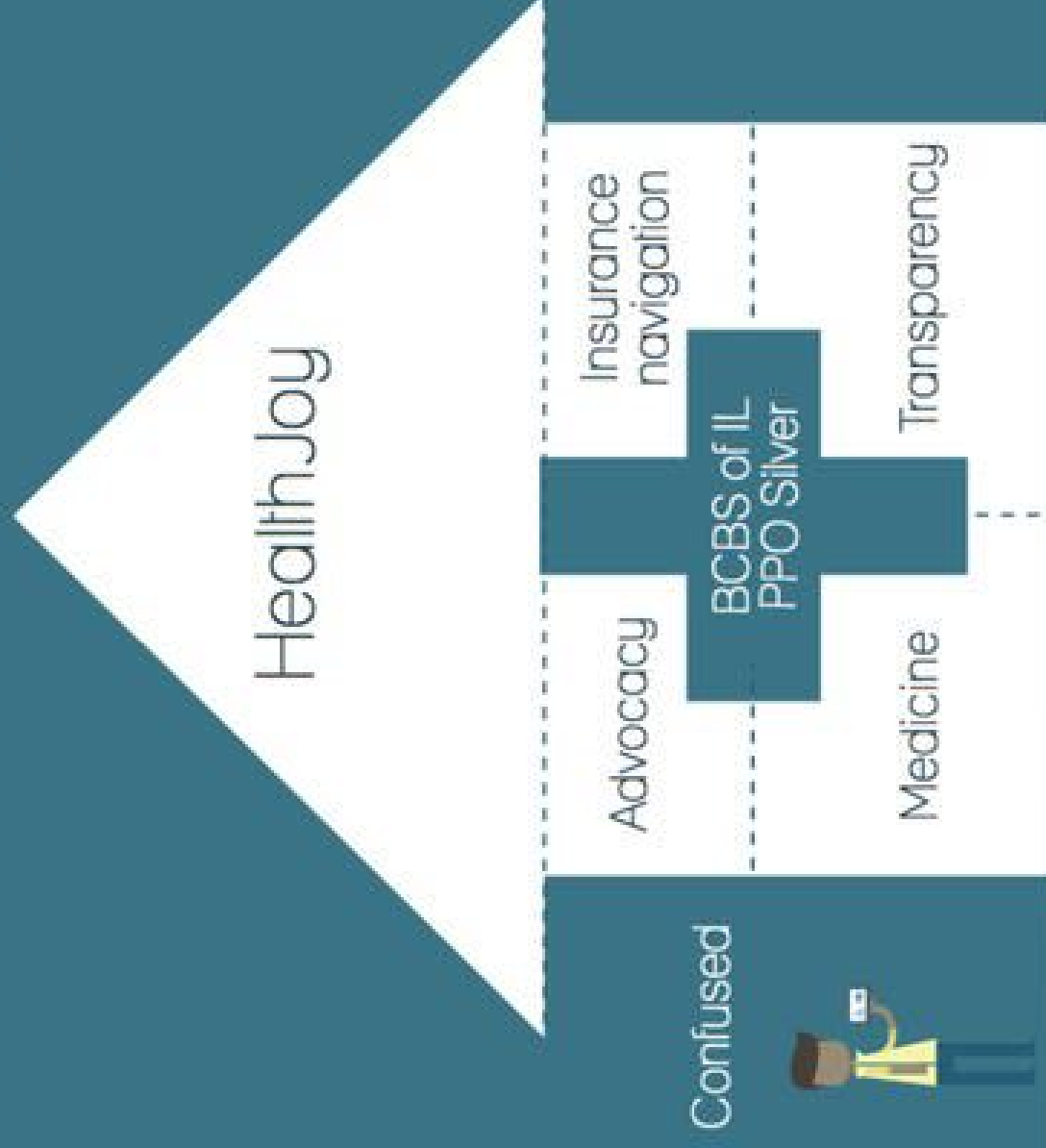
Transparency



Solution: simple, yet intelligent concierge healthcare in your pocket

Guidance and care based on the specifics  
of your health insurance coverage

Cost and quality variability





## Innovation: optimize medication based on formulary specifics



We've identified >\$100 in average potential monthly savings for members.

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# REAL CUSTOMER SUCCESS STORY



## Meet Robert

Truck driver, always on the road  
Individual health insurance plan  
Diabetic with chronic hip pain

Concierge gives Robert  
a welcome call

Concierge explains his coverage  
and finds an in-network doctor

Personalized prescription  
consultation saves him \$200/month



Robert initiates a chat  
with Concierge through  
the HealthJoy app

Concierge books Robert an  
appointment and emails him  
appointment details

Robert uses telemedicine to  
access doctors for non-emergency  
care while on the road

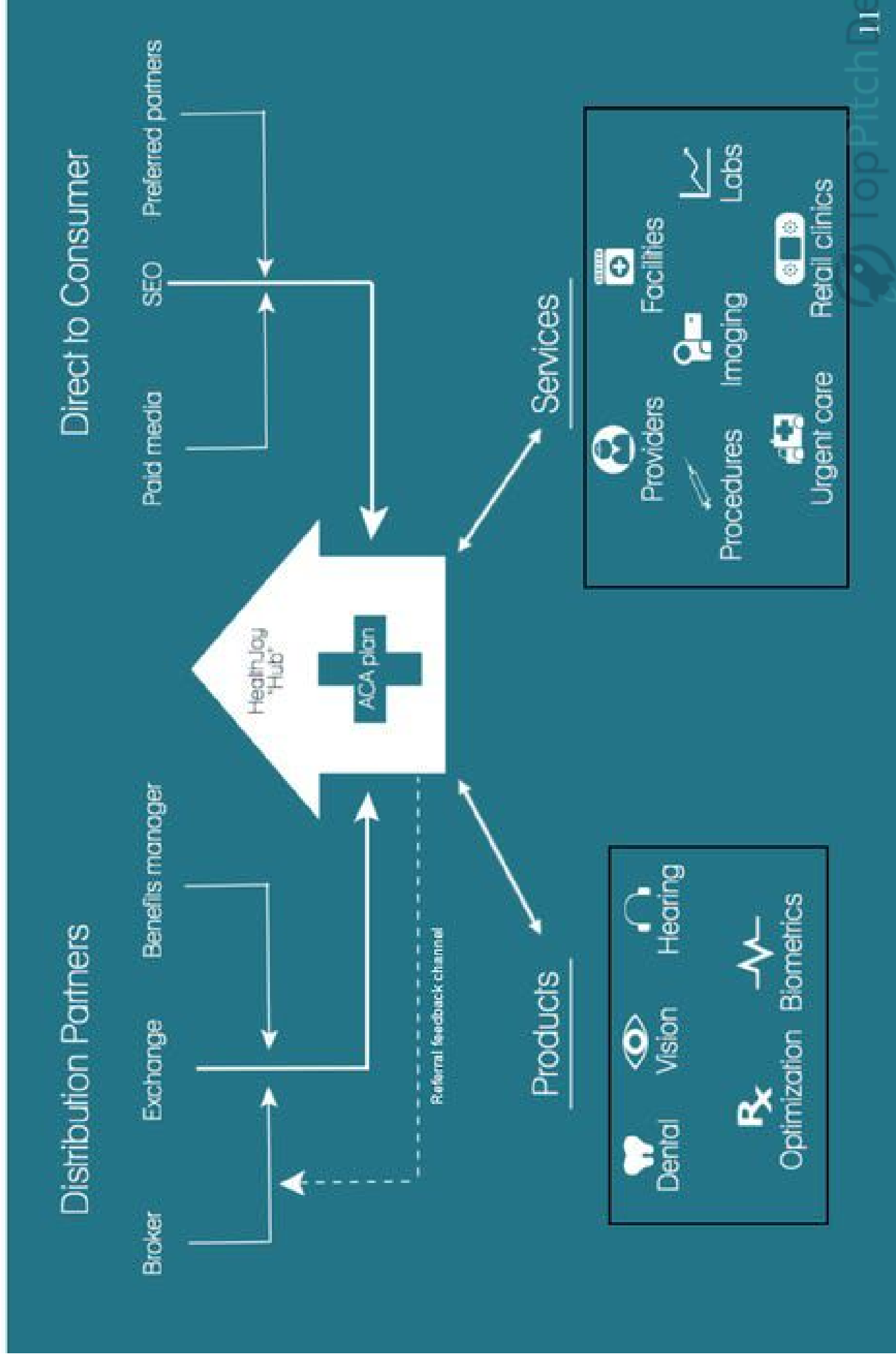
"It's like my own personal doctor is  
sitting with me in my truck! I'm  
speechless."

Robert  
Truck driver  
Springfield, MO

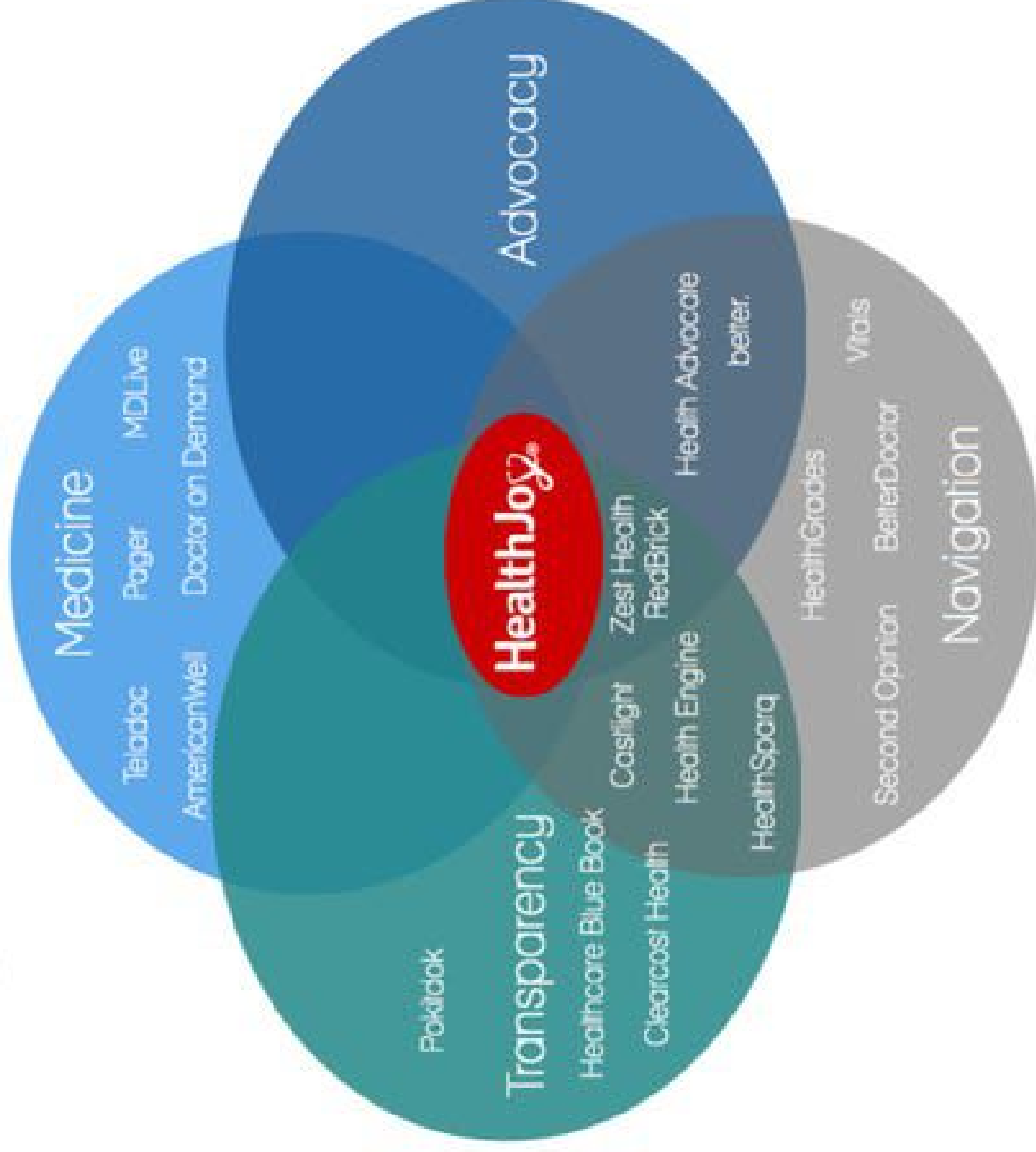
Consumers like Robert  
now have 24/7/365  
access to doctors,  
friendly support, and  
cost savings – all by  
phone and web.



# Our business model: hub and spoke



We are building the most innovative product in the industry



# How we make money

## Current revenue streams (hub)

- Subscriptions (monthly: \$10-\$40 | annual: \$100-\$400)
- Telemedicine per consults (\$40)

## Future revenue streams (spokes)

Referral-based revenue with preferred partners

### Products

- Insurance/benefit products (Major Med/STM/dental/vision) (\$2-\$100 per lead)
- Prescription medication (\$3 per fill)

### Services

- Procedural (elective and non elective)
- Diagnostic (imaging/labs)
- Clinical (retail/urgent care)
- Preventative (health assessments and diagnostics)
- Medical bill review and advocacy

## User acquisition cost

- Partner – revenue share to distributor for monthly active user
- Direct to consumer – one-time user acquisition cost

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## Seeking Series A investment

Inputs	Deliverables
Triple engineering force	Increase speed of feature development
Establish data science division	Build out insurance decision algorithms based on population data
Sales and account management	250 independent brokers selling our product by AEP 2016 and 2,500 by AEP 2017
100% US telemed coverage	Setup PCs, physician network for 100% coverage
Expand outside general practice	Expand outside of GP to highest demand (Dermatology, Psychology, Gynecology, Obstetrics, Endocrinology)
Build out content strategy	Convert our 200GB of proprietary medical datasets into organic lead gen
Build out paid strategy	Match TAC from broker side to paid acquisition
Infrastructure	Build out IT security, office space

## Exec team: technology, healthcare, and data experts



**Justin Holland**  
Co-founder and CEO

Serial entrepreneur  
with three successful  
exits

- OpenInstall acq by AVG
- FreeCause acq by Rakuten
- MIT (BS) Mechanical Engineering



**Doug Morse-Schindler**  
Co-founder, President  
& COO

Tech operations and  
sales with one  
successful exit

- OpenInstall acq by AVG
- M&A Investment Banker with  
50+ transactions
- Vanderbilt University

# Product engagement

## Users

1,237: 30-day active

693: 14-day active

1,972: total premiums reached (called or activated)

## Activations

897: premium

1,124: trial

## Appointments:

313: scheduled

188: requested (through mobile application)

323: canceled

## Telemedicine

88: total consultations

57: unique users

## Sessions

4.45: pages/session

50/50: new v. returning visits

(%)

4:20: avg. session duration (min.)

## Concierge

633: PCP selections

811: unique chats (~40% of users)

80: health assessments

## Rx optimizations

184: Rx Tier Optimizations

\$10,873: Total Savings

~\$60: Savings per Rx

## Call volume

1,595: total unique members called >45 seconds

## Mobile operating systems

173: Android active installs

151: iOS active installs

## Medical database (cxns = connections)

8,556: conditions

3,297: condition synonyms

1,169: symptoms

2,052: symptom synonyms

8,239: products (drugs)

231,399: drug packages

1,556: Therapeutic Alternative cxns

700,000,000: formulary cxns

214,893: symptom condition cxns

13,151: primary indication cxns

7,592: Rx to conditions

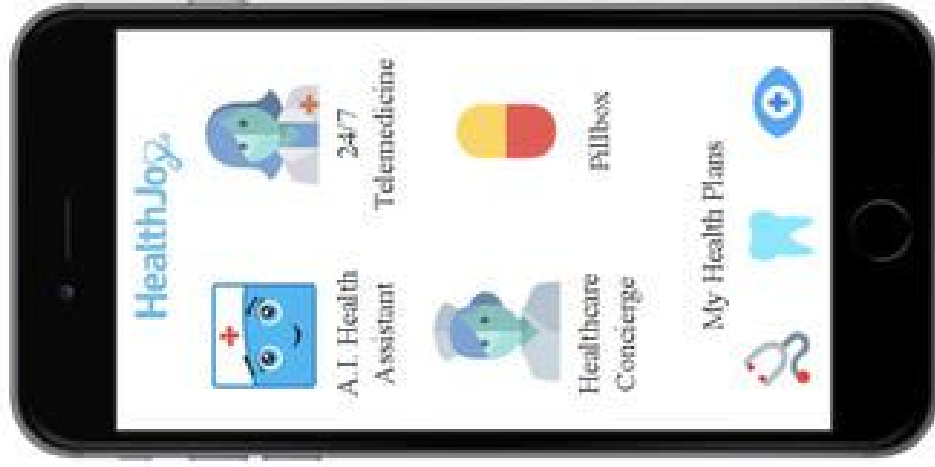
120M provider records



# HealthJoy

Your On-Demand Healthcare Experts

# We Make Using Benefits Easier



HealthJoy®



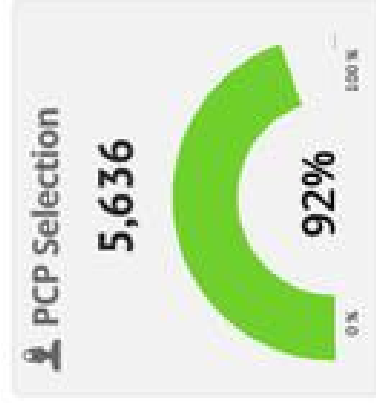
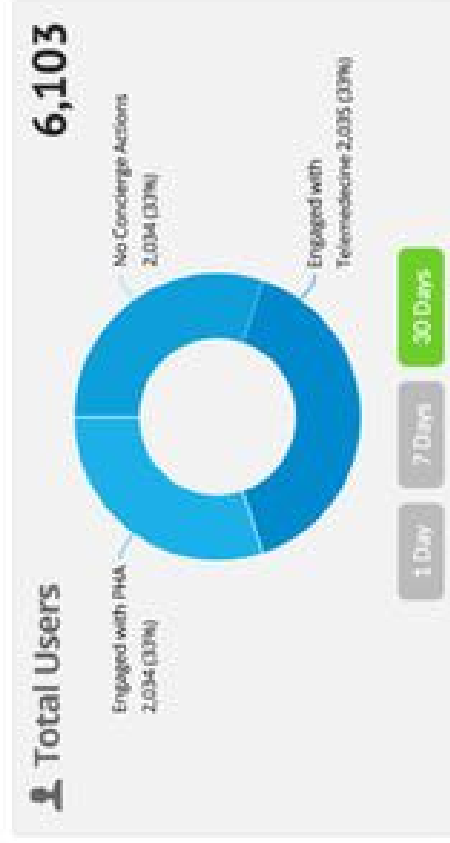
We centralize benefits and provide on-demand assistance and care.

# Real-time Insights



We provide insights into employee utilization, health trends and savings.

Last Updated 35 seconds ago



**📢 Announcements**

September, 25 2014 - Welcome to the new Dashboard, where you will now find important stats and reports about the engagement of your population