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Managing Employees in a Hybrid Work Environment

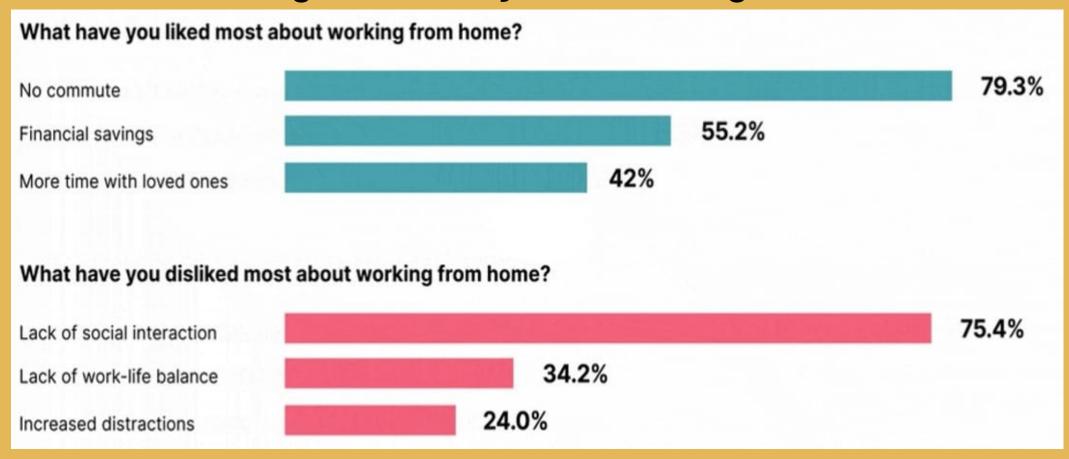
- Pragya Jain NMIMS, Mumbai

Hybrid work is the new norm!

We have settled in a post-epidemic environment with the goal of restarting our enterprises after surviving a worldwide pandemic for over two years. After Corona, many organizations moved towards hybrid work model- where employees work on-site and also from their home. There are many advantages to the employees and also the organization they work for like- enhanced relationships, reduced costs and more flexibility.

However, managing employees in hybrid model can be a challenge for the leaders because the traditional management method they used to work in was more comfortable for them. HR Department suffered the most in working remotely, other departments started doing their work virtually but for HR professionals found it quite challenging to keep an eye on their employee's well-being while working remotely.

The Positives and Negatives of Hybrid Working-



The advance tools like AI and machine learning making process little bit easy for HR professionals in this post-pandemic world. Modern HR Tools and Processes helping organizations to ensure their employees well-being.

But here are some approaches leaders can use to manage employees in a hybrid work environment-

1) Introducing Assistance Departments for HR in Cooperative Platforms-

Communication is the foundation of every relationship, which helps us to build in tremendous ways and it's important in a hybrid model.







The use of Collaborative Platforms and E-mails by every firm increased. Platforms like- Microsoft Teams, Google Meet, Zoom and Slack.

HR Professionals should communicate regularly and clearly with the employees. Setting deadlines, spend hours, and project milestones are all part of this. Managers must take their time to make sure that everyone in the team, no matter where they are physically located, is on the same page. By introducing centralized HR Assistance Departments will help employees to convey their thoughts and ideas to a platform. This will also help to optimize HR processes diligently.

2) Establishing Trust and Liberty-

In the hybrid work model, it's obvious for employees to feel disconnected with their team and organization. But leaders can reciprocate it by establishing trust and liberty and diversity in thought. HR can be that middleman which covers that bridge between leaders and employees.

Hybrid model means that allowing employees to work in their style and preference. It's about building that trust that they will manage the work in limited time and perform their best. It will increase job satisfaction and motivation to do the work with accuracy for the

organization.







As long as it complies with team requirements and expectations, managers should encourage staff members to customise their work schedules to fit their personal lives. Managers should consciously work to promote inclusion to offset this.

3) Focus on Results, not Micromanagement-

Traditional techniques of gauging productivity based on the number of hours performed in the office are no longer applicable in a hybrid work environment.

Managers should evaluate the quality and amount of their employees' production rather than micromanaging their time. Giving workers the freedom to manage them own activities and outputs can increase their emotions of ownership and drive.

This might entail scheduling meetings at various times to suit various time zones, making sure that remote workers have an equal opportunity to advance in their careers, and actively seeking their opinion throughout debates and decision-making processes.







4) Microlearning for Workforce Development-

A recent development in digital learning is microlearning, which enables businesses to teach their staff by giving them little lessons each day. This entails the managers giving the staff daily doses of training materials in manageable portions, requiring them to dedicate no more than 10 minutes each day to training.

Microlearning is becoming more and more popular across all significant businesses as it meets the employees' short attention span needs. They recall more knowledge without becoming fatigued when given lower doses of training material each day. All that's required is a single platform on which you can upload the necessary materials and let your staff members access them whenever it's convenient for them.



It takes a certain set of abilities to lead a hybrid team. Managers must be adept in remote management strategies, cross-platform digital communication, and virtual environment dispute resolution. Investing in managers' training and development programs can provide them the skills they need to succeed in this new work environment.

Microlearning is a great way to teach new skills and technology to your staff without subjecting them to protracted training sessions. Additionally, it enables your staff to receive training on their own without the necessity for on-site courses or the engagement of outside trainers. As a consequence, your employees' confidence and morale increase, increasing their level of involvement and productivity inside your company.





5) Increase In Businesses with A Purpose-

Ambiguity can cause miscommunication and lower productivity in a mixed work setting. Clear guidelines should be provided by managers on expected work hours, availability, delivery dates, and deliverables. Setting these expectations in advance promotes responsibility by assisting both office-based and remote workers in understanding their obligations.



The pandemic issue has caused considerable setbacks for organisations throughout the world, which has led to the emergence of purpose-driven corporations. In this situation, all personnel within an organisation are obligated to work only towards the stated goal. This goal might be to enhance sales, elevate brand value, boost return on investment, reach out to more people, or anything else that the business is prepared to concentrate on.

All HR procedures, discussions, actions, and conduct in purpose-driven firms are focused on achieving a certain goal with the aid of the workforce.

For managers, the hybrid workplace presents both possibilities and problems. Organisations can develop a thriving and effective hybrid work culture by putting a priority on communicating clearly, setting goals, embracing mobility, fostering openness, focusing on outcomes, leveraging technology, offering periodic reviews and feedback, nurturing collaboration, training managers, and keeping an eye on employee well-being. The ability to properly manage people in the current workplace environment will depend on the ability to adapt and improve these techniques as the corporate environment continues to change.



Thriving Together: Navigating Hybrid Work Environments with Heart

- Nidhi Khaitan Sushila Birla Girls' School

The world of work has changed, and a new way of operating has taken root – the hybrid work environment. This setup allows people to balance their job and personal life better, but it also presents unique challenges for managers. Here, we'll explore how to manage employees in a hybrid work environment in a simple and relatable way, without using fancy corporate words.

Flexibility Is Our Friend

In the hybrid world, flexibility is key. No longer are we tied to strict schedules. It's like being given the freedom to dance to the rhythm of work in a way that suits each person. Instead of keeping a tight watch, managers can lay out the goals and trust the team to get there on their own terms. It's like giving a plant water and sunlight and letting it grow in its own way.

Let's Talk - Clearly and Often

Talking is even more important now. With some folks in the office and others working from home, good communication is like the glue that holds everything together. Regular chats, both formal and casual, can bridge the gap and make everyone feel like they're part of a team. Think of it as keeping in touch with friends – it's what keeps the connection strong.

Everyone's Included

In this new world, some people are in the office, and some are elsewhere. It's easy for those outside the office to feel a bit left out. But don't worry, managers can fix that. Meetings can be set up so that everyone, no matter where they are, gets to share their thoughts. It's like inviting everyone to the party, even if they can't be there physically.

Goals, Not Hours

Here's the thing – it is not about sitting at a desk for a certain number of hours anymore. What really matters is getting stuff done. Imagine a basketball game – you don't win by just being on the court; you win by putting the ball through the hoop. Managers can help by making sure everyone knows what needs to be done and why it matters.





Taking Care of Each Other

In this new way of working, it's easy for work and home life to get tangled up. Managers can help by reminding everyone to take breaks, to not reply to work stuff after hours, and by offering help when someone's feeling stressed. It's like being part of a big family – we care about each other's well-being.

Feeling Empowered

The hybrid work environment empowers us with the flexibility to manage our work in a way that suits our lives. We're no longer confined by strict schedules, and this freedom feels like a breath of fresh air. Instead of being bound to our desks, we can work in a way that's most productive for us, whether that's in the office or from home.

Learning and Growing Together

Work is changing, and that means we need to learn new things too. Managers can guide us by offering training and giving feedback in a kind and helpful way. It's like learning to ride a bike - a few falls, some practice, and soon you're riding without the training wheels.

Keeping Our Team Spirit High

When we're not all in the same place, it's easy to forget we're part of a team. But managers can remind us by having big meetings, games, and celebrations online. It's like having a big virtual family gathering where everyone can catch up and cheer for each other.

Rules Can Bend: Adapting for all

The old rules might not fit this new world, and that's okay. Managers can change things like when we work and how we do things to fit what works best for everyone. It's like making a new recipe – you mix things up until you get the perfect taste.

Leaders Show the War: rOur Guiding Stars

Managers are like the captains of the ship. They steer us in the right direction and show us how to navigate. When they're kind, understanding, and they balance work with taking care of themselves, we learn to do the same.





Always Learning: Growing Together

This new way of working isn't set in stone. It's like trying a new game – you learn as you play. Managers can ask us what's working and what's not, and they can change things if needed. It's like when you try a new flavour of ice cream – you stick with it if you like it, or you pick another one.

Let's Have Some Fun!

Remember those chats by the canteen? They don't happen much in the hybrid world, but managers can help bring back some of that fun. Virtual hangouts and games can help us bond and let our creativity flow. Think of it as a playground – where we play and come up with cool ideas together.

Seeing it from the Employee Perspective: There side of the story

Even employees are embracing the new working space, Hybrid work space implies that their families need them and want them even more, while they continue to do their job. They will appreciate virtual hangouts, though they are not in the same room as it helps them keep motivated and up for the next days.

Nurturing Company Culture

We're grateful for managers who make the extra effort to reinforce our company's values and mission. Virtual gatherings, celebrations, and open communication channels ensure that the company culture remains vibrant. It's like having a shared identity that unites us, regardless of our physical locations.

Challenges? We Got This

Even though the hybrid way is cool, it has its own challenges. Sometimes people might not understand each other, or they might feel alone. That's okay. Managers can step in by checking if things are working well and making changes if needed. It's like fixing a puzzle – if a piece doesn't fit, you try another one until it works.

Conclusion

In this world of hybrid work, we're like a bunch of puzzle pieces coming together to make a beautiful picture. Managers can help by being like the glue that holds us together – offering flexibility, keeping us connected, and making sure everyone is doing well. With clear communication, understanding, and a willingness to adapt, we can make this hybrid work environment not just a place to work but a place where we grow, learn, and support each other. The empowerment to manage our own work, the connections that span beyond physical boundaries, and the emphasis on well-being create a supportive ecosystem. As employees, we appreciate the efforts of our managers to make this new way of working not just effective, but also enriching and fulfilling. With a people-centered approach, the hybrid work environment becomes a space where we can all shine, grow, and make a meaningful impact.