



Third Quarter Fiscal Year 2024 Results

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This presentation contains forward-looking statements, which are a predictions, projections, or other statements about future events. The statements are based on current expectations and assumptions that are subject to risks and uncertainties. Actual results could materially differ from those expected because of factors discussed in today's earnings press release, in the comments made during the conference call, and in the Risk Factors section and other sections of our Form 10-K, Forms 10-Q, and other reports and filings with the Securities and Exchange Commission. We do not undertake any duty to update forward-looking statements.

Agenda

Financial Summary and Highlights

Quarterly Business Highlights

Segment Financial Overview

Appendix

All growth comparisons in this presentation relate to the corresponding period of last year, unless otherwise noted. Numbers may not foot due to rounding.

FY24 Q3 Financial Summary

(\$ in billions, except per share amounts)

	FY24 Q3	Growth	CC Growth
Productivity and Business Processes	\$19.6	12%	11%
Intelligent Cloud	\$26.7	21%	21%
More Personal Computing	\$15.6	17%	17%
Revenue	\$61.9	17%	17%
Gross margin	\$43.4	18%	18%
Gross margin percentage	70%	1 pt	
Operating income	\$27.6	23%	23%
Operating income percentage	45%	2 pts	
Net income	\$21.9	20%	20%
Diluted earnings per share	\$2.94	20%	20%

* See Appendix for reconciliation of GAAP and non-GAAP measures, including constant currency ("CC").

Quarterly Commercial Highlights

Investor Metrics

	FY23 Q3	FY23 Q4	FY24 Q1	FY24 Q2	FY24 Q3
Commercial bookings growth (y/y)	11% / 12%	(2)% / (1)%	14% / 17%	17% / 9%	29%
Commercial remaining performance obligation (<i>in billions</i>)	\$196	\$224	\$212	\$222	\$222
Commercial revenue annuity mix	96%	97%	96%	96%	96%
Microsoft Cloud revenue (<i>in billions</i>)	\$28.5	\$30.3	\$31.8	\$33.7	\$33.7
Microsoft Cloud revenue growth (y/y)	22% / 25%	21% / 23%	24% / 23%	24% / 22%	24%
Microsoft Cloud gross margin percentage	72%	72%	73%	72%	72%

Growth rates include non-GAAP CC growth (GAAP % / CC %).

Commercial business

- Commercial bookings increased 29% (up 31% CC) year-over-year driven by growth from large, long-term Azure contracts and strong executive sales motions
- Commercial remaining performance obligation of \$235 billion, up 20% (up 21% CC) year-over-year
- Commercial revenue annuity mix of 97%, up 1 point year-over-year with continued shift to the cloud

Microsoft Cloud

- Microsoft Cloud revenue of \$35.1 billion, up 23% year-over-year
- Microsoft Cloud gross margin percentage decreased slightly year-over-year to 72%. Excluding the impact of the latest change in accounting lives, gross margin percentage increased slightly driven by improvement in Azure and Office 365, inclusive of scaling our AI infrastructure, portfolio mix shift to Azure.

Microsoft Cloud includes Azure and other cloud services, Office 365 Commercial, the commercial portion of LinkedIn, Dynamics 365, and other cloud properties.

Includes non-GAAP constant currency ("CC") growth. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equivalent unless otherwise noted.

FY24 Q3 Other Financial Highlights

Cash returned to shareholders	<ul style="list-style-type: none">Returned \$8.4 billion to shareholders with \$5.6 billion in dividends and \$2.8 billion in share repurchases
Operating expenses	<ul style="list-style-type: none">Operating expenses were \$15.8 billion, up 10% year-over-year driven by 9 points from the Acti
Other income and expense	<ul style="list-style-type: none">Other income and expense was \$(854) million driven by interest expense and net losses on inv for under the equity method, partially offset by interest income
Effective tax rate	<ul style="list-style-type: none">Effective tax rate of 18%
Capital expenditures	<ul style="list-style-type: none">Capital expenditures including assets acquired under finance leases were \$14.0 billion to support cloud and AI offerings. Cash paid for property and equipment was \$11.0 billion.
Cash flow	<ul style="list-style-type: none">Cash flow from operations was \$31.9 billion, up 31% year-over-year driven by strong cloud billFree cash flow was \$21.0 billion, up 18% year-over-year reflecting higher capital expenditures t and AI offerings

Includes non-GAAP constant currency ("CC") growth and free cash flow. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equi

FY24 Q3 Business Highlights



Productivity and Business Processes

- Office Commercial products and cloud services revenue increased 13% (up 12% CC) driven by Commercial revenue growth of 15%
- Office Consumer products and cloud services revenue increased 4% and Microsoft 365 Consumer grew to 80.8 million
- LinkedIn revenue increased 10% (up 9% CC)
- Dynamics products and cloud services revenue increased 19% (up 17% CC) driven by Dynamics growth of 23% (up 22% CC)



Intelligent Cloud

- Server products and cloud services revenue increased 24% driven by Azure and other cloud services growth of 31%



More Personal Computing

- Windows revenue increased 11% with Windows OEM revenue growth of 11% and Windows Commercial and cloud services revenue growth of 13% (up 12% CC)
- Devices revenue decreased 17% (down 16% CC)
- Xbox content and services revenue increased 62% (up 61% CC) driven by 61 points of net impact from Activation acquisition
- Search and news advertising revenue excluding traffic acquisition costs increased 12%

Includes non-GAAP constant currency ("CC") growth. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equivalent unless otherwise noted.



Productivity and Business Processes

Overview

Investor Metrics

	FY23 Q3	FY23 Q4	FY24 Q1	FY24 Q2	FY24 Q3
Office Commercial products and cloud services revenue growth (y/y)	13% / 17%	12% / 14%	15% / 14%	15% / 13%	15% / 13%
Office Consumer products and cloud services revenue growth (y/y)	1% / 4%	3% / 6%	3% / 4%	5% / 4%	5% / 4%
Office 365 Commercial seat growth (y/y)	11%	11%	10%	9%	9%
Microsoft 365 Consumer subscribers (in millions)	70.8	74.9	76.7	78.4	78.4
Dynamics products and cloud services revenue growth (y/y)	17% / 21%	19% / 21%	22% / 21%	21% / 19%	21% / 19%
LinkedIn revenue growth (y/y)	8% / 11%	6% / 8%	8%	9% / 8%	9% / 8%

Growth rates include non-GAAP CC growth (GAAP % / CC %).

Total Revenue

- Revenue grew 12% (up 11% CC) driven by Office 365

Operating Income

- Gross margin dollars grew 11% and gross margin percentage decreased slightly. Excluding the impact of the latest change in accounting estimate for useful lives, gross margin percentage increased slightly driven by improvement in Office 365.
- Operating expenses grew 1% with investments in cloud engineering
- Operating income grew 17% (up 16% CC)

\$ in billions



We have recast certain prior period amounts to conform to the way we internally manage and monitor our business. Includes non-GAAP constant currency ("CC") growth. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equivalent unless otherwise noted.



Productivity and Business Processes Highlights

Office Commercial

- Office Commercial products and cloud services revenue grew 13% (up 12% CC)
- Office 365 Commercial revenue grew 15% with Office 365 Commercial seat growth of 8%, driven by small and medium business and frontline worker offerings, as well as growth in revenue per user
- Office Commercial products revenue declined 20% (down 18% CC) reflecting continued customer shift to cloud offerings

LinkedIn

- LinkedIn revenue grew 10% (up 9% CC) driven by growth in LinkedIn business – Talent Solutions, Premium Subscriptions, Marketing Solutions
- LinkedIn sessions grew 11% with record engagement

Office Consumer

- Office Consumer products and cloud services revenue grew 4%
- Microsoft 365 Consumer subscribers grew 14% to 80.8 million

Dynamics

- Dynamics products and cloud services revenue grew 19%
- Dynamics 365 revenue grew 23% (up 22% CC) driven by growth in Dynamics 365 workloads

Includes non-GAAP constant currency ("CC") growth. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equivalent unless otherwise noted.

Investor Metrics

Server products and cloud services revenue growth (y/y)	FY23 Q3	FY23 Q4	FY24 Q1	FY24 Q2	FY24 Q3
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Growth rates include non-GAAP CC growth (GAAP % / CC %).

Total Revenue

- Revenue grew 21% driven by Azure

Operating Income

- Gross margin dollars grew 20% and gross margin percentage decreased slightly. Excluding the impact of the latest change in accounting estimate for useful lives, gross margin percentage increased slightly primarily driven by improvement in Azure, inclusive of scaling our AI infrastructure, partially offset by sales mix shift to Azure.
- Operating expenses grew 1% driven by investments in Azure
- Operating income grew 32%

\$ in billions



We have recast certain prior period amounts to conform to the way we internally manage and monitor our business.

Includes non-GAAP constant currency ("CC") growth. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equivalent unless

Server Products and Cloud Services

- Server products and cloud services revenue grew 24%
- Azure and other cloud services revenue grew 31% driven by demand for our consumption-based services with 7 points from our AI services
- Server products revenue grew 6% driven by continued demand for our hybrid solutions, including Windows Server and SQL Server running in multi-cloud environments
- Enterprise Mobility installed base grew 10% to over 274 million seats

Trended Revenue Growth				
	FY23 Q3	FY23 Q4	FY24 Q1	
Azure and other cloud services (y/y)	27% / 31%	26% / 27%	29% / 28%	
Server products (y/y)	(2)% / 0%	(1)% / 0%	2%	

Growth rates include non-GAAP CC growth (GAAP % / CC %).

Enterprise and Partner Services

- Enterprise and partner services revenue declined 9% on a strong prior year comparable for Enterprise Support Services

Includes non-GAAP constant currency ("CC") growth. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equivalent unless



More Personal Computing Overview

Investor Metrics

	FY23 Q3	FY23 Q4	FY24 Q1	FY24 Q2
Windows OEM revenue growth (y/y)	(28)%	(12)%	4%	11%
Windows Commercial products and cloud services revenue growth (y/y)	14% / 18%	2% / 3%	8%	9% / 7%
Devices revenue growth (y/y)	(30)% / (26)%	(20)% / (18)%	(22)%	(9)% / (10)%
Xbox content and services revenue growth (y/y)	3% / 5%	5% / 6%	13% / 12%	61% / 60%
Search and news advertising revenue (ex TAC) growth (y/y)	11% / 13%	8% / 9%	10% / 9%	8% / 7%

Growth rates include non-GAAP CC growth (GAAP % / CC %).

Total Revenue

- Revenue grew 17% driven by 15 points of net impact from the Activation acquisition

Operating Income

- Gross margin dollars grew 27% (up 26% CC) with 13 points of net impact from the Activation acquisition. Gross margin percentage increased driven by sales mix shift to higher margin businesses.
- Operating expenses grew 41% driven by 43 points from the Activation acquisition
- Operating income grew 16% (up 15% CC)

\$ in billions



We have recast certain prior period amounts to conform to the way we internally manage and monitor our business.

Includes non-GAAP constant currency ("CC") growth. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equivalent unless

Net impact from the Activision acquisition

FY24 Q3

(\$ in billions)

Net Impact from
Activision

Revenue	\$1.97
Purchase accounting adjustments, integration and transaction-related costs	\$0.67
Other cost of revenue	\$0.31
Cost of revenue	\$0.98
Gross margin	\$0.99
Purchase accounting adjustments, integration and transaction-related costs	\$0.27
Other operating expenses	\$1.07
Operating expenses	\$1.34
Operating income (loss)	\$(0.35)

Activision Acquisition Details

The net impact from the Activision acquisition for the movement of Activision content from party



More Personal Computing Highlights

Windows

- Windows OEM revenue grew 11% against a low prior year comparable, with PC market volumes continuing at pre-pandemic levels
- Windows Commercial products and cloud services revenue grew 13% (up 12% CC) driven by demand for Microsoft 365

Gaming

- Gaming revenue grew 51% (up 50% CC) including 55 p from the Activision acquisition
- Xbox content and services revenue grew 62% (up 61% of net impact from the Activision acquisition
- Xbox hardware revenue declined 31% (down 30% CC)

Devices

- Devices revenue declined 17% (down 16% CC) as we continue to focus on higher margin premium products

Search and News Advertising

- Search and news advertising revenue excluding traffic a 12% driven by higher search volume

Includes non-GAAP constant currency ("CC") growth. See Appendix for reconciliation of GAAP and non-GAAP measures. Growth rates in GAAP and CC are equivalent unless

Appendix

Reconciliation of GAAP and Non-GAAP Financial Measures

Our presentation of third-quarter 2011 includes non-GAAP financial measures. The following slides provide reconciliation of the GAAP and non-GAAP financial measures presented:

- Constant currency reconciliation
- Cash flow reconciliation

Constant Currency Reconciliation

Three Months Ended March 31,

(\$ in millions, except per share amounts)	Revenue	Gross Margin	Operating Expenses	Operating Income	Net Income
2023 As Reported (GAAP)	\$52,857	\$36,729	\$14,377	\$22,352	\$18,241
2024 As Reported (GAAP)	\$61,858	\$43,353	\$15,772	\$27,581	\$21,945
Percentage Change Y/Y (GAAP)	17%	18%	10%	23%	20%
Constant Currency Impact	\$189	\$184	\$17	\$167	\$(71)
Percentage Change Y/Y Constant Currency	17%	18%	10%	23%	20%

We present constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. Information presented in this table is derived from our financial statements and is not audited. The constant currency information is presented in United States dollars using the same exchange rates as the comparative period rather than the actual exchange rates in effect during the respective periods. The non-GAAP financial measures presented should not be considered superior to, the measures of financial performance prepared in accordance with GAAP. All growth comparisons relate to the corresponding period in the last fiscal year.

Constant Currency Reconciliation

Segment Revenue

Three Months Ended March 31,

(\$ in millions)	Productivity and Business Processes		Intelligent Cloud	
	2023 As Reported (GAAP)	\$17,516	2023 As Reported (GAAP)	\$22,081
2024 As Reported (GAAP)	\$19,570		2024 As Reported (GAAP)	\$26,708
Percentage Change Y/Y (GAAP)	12%		21%	
Constant Currency Impact	\$85		\$65	
Percentage Change Y/Y Constant Currency	11%		21%	

We present constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. Information presented in this table is not audited. The non-GAAP financial measures presented should not be considered a substitute for the financial measures prepared in accordance with GAAP. All growth comparisons relate to the corresponding period in the last fiscal year.

Constant Currency Reconciliation

Segment Gross Margin

Three Months Ended March 31, 2024

	Percentage Change Y/Y (GAAP)	Constant Currency Impact	Percent Const
Productivity and Business Processes	11%	0%	
Intelligent Cloud	20%	0%	
More Personal Computing	27%	(1)%	

Segment Operating Expense

Three Months Ended March 31, 2024

	Percentage Change Y/Y (GAAP)	Constant Currency Impact	Percent Const
Productivity and Business Processes	1%	0%	
Intelligent Cloud	1%	0%	
More Personal Computing	41%	0%	

Segment Operating Income

Three Months Ended March 31, 2024

	Percentage Change Y/Y (GAAP)	Constant Currency Impact	Percent Const
Productivity and Business Processes	17%	(1)%	
Intelligent Cloud	32%	0%	
More Personal Computing	16%	(1)%	

We present constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. Information presented in this table is not audited or reviewed by our independent auditors. The non-GAAP financial measures presented should not be considered superior to, the measures of financial performance prepared in accordance with GAAP. All growth comparisons relate to the corresponding period in the last fiscal year.

Constant Currency Reconciliation

Selected Product and Service Information

Three Months Ended March 31, 2024

	Percentage Change Y/Y (GAAP)	Constant Currency Impact	Percentage Change Y/Y (Constant Currency)
Commercial bookings	29%	2%	27%
Commercial remaining performance obligation	20%	1%	19%
Microsoft Cloud revenue	23%	0%	23%
Office Commercial products and cloud services revenue	13%	(1)%	14%
Office 365 Commercial revenue	15%	0%	15%
Office Commercial products revenue	(20)%	2%	(18)%
Office Consumer products and cloud services revenue	4%	0%	4%
LinkedIn revenue	10%	(1)%	11%
Dynamics products and cloud services revenue	19%	(2)%	21%
Dynamics 365 revenue	23%	(1)%	24%
Server products and cloud services revenue	24%	0%	24%
Azure and other cloud services revenue	31%	0%	31%
Server products revenue	6%	0%	6%
Enterprise and partner services revenue	(9)%	0%	(9)%
Windows revenue	11%	0%	11%
Windows OEM revenue	11%	0%	11%
Windows Commercial products and cloud services revenue	13%	(1)%	14%
Devices revenue	(17)%	1%	(16)%
Gaming revenue	51%	(1)%	52%
Xbox content and services revenue	62%	(1)%	63%
Xbox hardware revenue	(31)%	1%	(30)%
Search and news advertising revenue excluding traffic acquisition costs	12%	0%	12%

We present constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. To present this comparative prior period results for entities reporting in currencies other than United States dollars are converted into United States dollars using the average exchange rates from the comparative period. Actual exchange rates in effect during the respective periods. The non-GAAP financial measures presented should not be considered as a substitute for, or superior to, the measures of financial performance in accordance with GAAP. All growth comparisons relate to the corresponding period in the last fiscal year.

Cash Flow Reconciliation

Three Months Ended March 31,

(\$ in millions)	2024	2023	Per Common Share
Net Cash from Operations (GAAP)	\$31,917	\$24,441	
Additions to Property and Equipment	\$(10,952)	\$(6,607)	
Free Cash Flow	\$20,965	\$17,834	

*Not meaningful.

Free cash flow is included as an additional clarifying item to aid investors by providing additional insight into our operational performance and help clarify trends affecting our financial measure should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

