

Module 8 Assignment Submission

Earned Value

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1. Introduction

This document is a submission for the Module 8 Assignment, which is an Earned Value exercise.

2. Spreadsheet Screenshot

| | | | | |
|---------------------------------|---------|---|---------------|---------------|
| Your student id #: | | 3739298 | | |
| | | Planned Hours | | |
| | | Week 1 | Week 2 | Week 3 |
| Workshop Preparation | Vinay | 40 | 10 | 0 |
| | Ashique | 10 | 4 | 0 |
| Identifying Stakeholders | Ashique | 30 | 0 | 0 |
| System Objectives | Vinay | 0 | 30 | 40 |
| | Ashique | 0 | 36 | 40 |
| | | | | |
| <i>Hourly Rates</i> | Vinay | \$223 | | |
| | Ashique | \$177 | | |
| | | Actual Hours Worked | | |
| | | Week 1 | Week 2 | Week 3 |
| Workshop Preparation | Vinay | 48 | 10 | |
| | Ashique | 8 | 1 | |
| Identifying Stakeholders | Ashique | 27 | 0 | |
| System Objectives | Vinay | 0 | 34 | |
| | Ashique | 0 | 44 | |
| | | | | |
| | | What they entered in their timesheets at the end of the week for "Estimated to Complete" | | |
| | | Week 1 | Week 2 | Week 3 |
| Workshop Preparation | Vinay | 10 | 0 | |
| | Ashique | 4 | 0 | |
| Identifying Stakeholders | Ashique | 0 | 0 | |
| System Objectives | Vinay | 75 | 35 | |
| | Ashique | 90 | 50 | |

3. Planned Value

Total planned value for the entire project: \$48,000

| | | Planned Hours | | | Total Planned Hours | Hourly Rates | Planned Value = Hours * Rate |
|--------------------------|---------|---------------|--------|--------|---------------------|--------------|---------------------------------|
| | | Week 1 | Week 2 | Week 3 | | | |
| Workshop Preparation | Vinay | 40 | 10 | 0 | 50 | \$223 | \$11,150 |
| | Ashique | 10 | 4 | 0 | 14 | \$177 | \$2,478 |
| Identifying Stakeholders | Ashique | 30 | 0 | 0 | 30 | \$177 | \$5,310 |
| System Objectives | Vinay | 0 | 30 | 40 | 70 | \$223 | \$15,610 |
| | Ashique | 0 | 36 | 40 | 76 | \$177 | \$13,452 |
| | | | | | Total Planned Value | | \$48,000 |

4. Actual Cost

Total actual cost at the end of week 1: \$16,899

Total actual cost at the end of week 2: \$34,676

| | | Actual Hours Worked | | | Hourly Rates | AC Week 1 = Week-1 Hrs * Rate | AC Week 2 = (Week-1 Hrs + Week 2 Hrs) * Rate |
|--------------------------|---------|---------------------|--------|--------|--------------|----------------------------------|---|
| | | Week 1 | Week 2 | Week 3 | | | |
| Workshop Preparation | Vinay | 48 | 10 | | \$223 | \$10,704 | \$12,934 |
| | Ashique | 8 | 1 | | \$177 | \$1,416 | \$1,593 |
| Identifying Stakeholders | Ashique | 27 | 0 | | \$177 | \$4,779 | \$4,779 |
| System Objectives | Vinay | 0 | 34 | | \$223 | \$0 | \$7,582 |
| | Ashique | 0 | 44 | | \$177 | \$0 | \$7,788 |
| | | | | | Total | \$16,899 | \$34,676 |

5. Estimated Cost Required to Complete (ECRC)

Total ECRC at the end of week 1: \$35,593

Total ECRC at the end of week 2: \$16,655

| | | ETC at the end of | | Hourly Rates | ECRC (= ETC x Hourly Rate) at the end of | |
|--------------------------|---------|-------------------|--------|--------------|--|----------|
| | | Week 1 | Week 2 | | Week 1 | Week 2 |
| Workshop Preparation | Vinay | 10 | 0 | \$223 | \$2,230 | \$0 |
| | Ashique | 4 | 0 | \$177 | \$708 | \$0 |
| Identifying Stakeholders | Ashique | 0 | 0 | \$177 | \$0 | \$0 |
| System Objectives | Vinay | 75 | 35 | \$223 | \$16,725 | \$7,805 |
| | Ashique | 90 | 50 | \$177 | \$15,930 | \$8,850 |
| | | | | Total | \$35,593 | \$16,655 |

6. Current Estimated Cost At Completion (CECC)

Total CECC at the end of week 1: \$52,492

Total CECC at the end of week 2: \$51,331

| | | AC at the end of | | ECRC at the end of | | CECC (AC + ECRC) at the end of | |
|--------------------------|---------|------------------|----------|--------------------|----------|--------------------------------|----------|
| | | Week 1 | Week 2 | Week 1 | Week 2 | Week 1 | Week 2 |
| Workshop Preparation | Vinay | \$10,704 | \$12,934 | \$2,230 | \$0 | \$12,934 | \$12,934 |
| | Ashique | \$1,416 | \$1,593 | \$708 | \$0 | \$2,124 | \$1,593 |
| Identifying Stakeholders | Ashique | \$4,779 | \$4,779 | \$0 | \$0 | \$4,779 | \$4,779 |
| System Objectives | Vinay | \$0 | \$7,582 | \$16,725 | \$7,805 | \$16,725 | \$15,387 |
| | Ashique | \$0 | \$7,788 | \$15,930 | \$8,850 | \$15,930 | \$16,638 |
| Total | | \$16,899 | \$34,676 | \$35,593 | \$16,655 | \$52,492 | \$51,331 |

7. % Complete

% complete for all effort at the end of week 1: 32.19%

% complete for all effort at the end of week 2: 67.55%

| | | AC at the end of | | CECC at the end of | | % C (= AC / CECC) at the end of | |
|--------------------------|---------|------------------|----------|--------------------|----------|---------------------------------|---------|
| | | Week 1 | Week 2 | Week 1 | Week 2 | Week 1 | Week 2 |
| Workshop Preparation | Vinay | \$10,704 | \$12,934 | \$12,934 | \$12,934 | 82.76% | 100.00% |
| | Ashique | \$1,416 | \$1,593 | \$2,124 | \$1,593 | 66.67% | 100.00% |
| Identifying Stakeholders | Ashique | \$4,779 | \$4,779 | \$4,779 | \$4,779 | 100.00% | 100.00% |
| System Objectives | Vinay | \$0 | \$7,582 | \$16,725 | \$15,387 | 0.00% | 49.28% |
| | Ashique | \$0 | \$7,788 | \$15,930 | \$16,638 | 0.00% | 46.81% |
| Total | | \$16,899 | \$34,676 | \$52,492 | \$51,331 | 32.19% | 67.55% |

8. Earned Value

Total earned value at the end of week 1: \$15,453

Total earned value at the end of week 2: \$32,426

| | | % C at the end of | | Planned Value | Earned Value (= % C * PV) at the end of | |
|--------------------------|---------|-------------------|---------|---------------|---|----------|
| | | Week 1 | Week 2 | | Week 1 | Week 2 |
| Workshop Preparation | Vinay | 82.76% | 100.00% | \$11,150 | \$9,228 | \$11,150 |
| | Ashique | 66.67% | 100.00% | \$2,478 | \$1,652 | \$2,478 |
| Identifying Stakeholders | Ashique | 100.00% | 100.00% | \$5,310 | \$5,310 | \$5,310 |
| System Objectives | Vinay | 0.00% | 49.28% | \$15,610 | \$0 | \$7,692 |
| | Ashique | 0.00% | 46.81% | \$13,452 | \$0 | \$6,297 |
| Total | | 32.19% | 67.55% | \$48,000 | \$15,453 | \$32,426 |

9. Cost Variance %

Total cost variance % at the end of week 1: -9.36%

Total cost variance % at the end of week 2: -6.94%

| | | AC at the end of | | EV at the end of | | Cost Variance (= (EV-AC)/EV) at the end of | |
|--------------------------|---------|------------------|-----------------|------------------|-----------------|--|---------------|
| | | Week 1 | Week 2 | Week 1 | Week 2 | Week 1 | Week 2 |
| Workshop Preparation | Vinay | \$10,704 | \$12,934 | \$9,228 | \$11,150 | -16.00% | -16.00% |
| | Ashique | \$1,416 | \$1,593 | \$1,652 | \$2,478 | 14.29% | 35.71% |
| Identifying Stakeholders | Ashique | \$4,779 | \$4,779 | \$5,310 | \$5,310 | 10.00% | 10.00% |
| System Objectives | Vinay | \$0 | \$7,582 | \$0 | \$7,692 | - | 1.43% |
| | Ashique | \$0 | \$7,788 | \$0 | \$6,297 | - | -23.68% |
| Total | | \$16,899 | \$34,676 | \$15,453 | \$32,426 | -9.36% | -6.94% |

10. Schedule Variance %

Total schedule variance % at the end of week 1: 1.33%

Total schedule variance % at the end of week 2: -3.42%

| | | EV at the end of | | Planned Value | | Schedule Variance (= (EV-PV)/PV) at the end | |
|--------------------------|---------|------------------|-----------------|-----------------|-----------------|---|--------------|
| | | Week 1 | Week 2 | Week 1 | Week 2 | Week 1 | Week 2 |
| Workshop Preparation | Vinay | \$9,228 | \$11,150 | \$8,920 | \$11,150 | 3.45% | 0.00% |
| | Ashique | \$1,652 | \$2,478 | \$1,770 | \$2,478 | -6.67% | 0.00% |
| Identifying Stakeholders | Ashique | \$5,310 | \$5,310 | \$5,310 | \$5,310 | 0.00% | 0.00% |
| System Objectives | Vinay | \$0 | \$7,692 | \$0 | \$6,690 | - | 14.98% |
| | Ashique | \$0 | \$6,297 | \$0 | \$6,372 | - | -1.18% |
| Total | | \$15,453 | \$32,426 | \$16,000 | \$32,000 | -3.42% | 1.33% |

11. Conclusions

Is the project tracking **over** or **under** budget at the end of week 2? Over budget

Based on the values you calculated in previous sections, briefly explain here how you came to this conclusion:

For any project, if the cost and the generated value is the same then the project is right on budget. If the cost is more than the value then the project is over budget and if less then under budget. The cost variance is the indicator of how closely the actual cost is following the generated value. At the end of week 2, cost variance is -6.94% which indicates that the project is over budget by 6.94%. Alternative approach, cost is \$34,676 which is more than the generated value \$32,426, which also indicates that the project is over budget.

Is the project tracking **behind** or **ahead** of schedule at the end of week 2? Ahead of schedule

Based on the values you calculated in previous sections, briefly explain here how you came to this conclusion:

Schedule variance is the indicator of how closely the actual value generation is following the planned value generation. If the value is positive then we are ahead of schedule, and if negative then we are behind schedule. At the end of week 2, the schedule variance is 1.33%, which shows that we are 1.33% ahead of schedule. The actual value generated at the end of week 2 is \$32,426 which is more than the value \$32,000 that was planned to be generated.

12. Call to Action

As the cost variance at the end of week 2 shows that the project is over budget by almost 7 percent, it is important to resolve any persistent or forecast issues in remaining tasks. Ashique, while working on the only remaining task, has fallen behind in value generation by almost 25%. For this reason, contacting the team to find out what is causing Ashique to take more time to complete the same amount of work and to offer help to resolve the slowdown is the best way forward in my view. While we contact the team, it is also important to not just focus on the ongoing issues but to also inquire about issues that they think might come up in the 3rd week. In terms of the schedule, the project is slightly ahead of schedule, so the response should be to contact the team and find out if they are likely to be ahead or on schedule in the 3rd week and are not expecting any issues to come up that can disrupt the schedule.