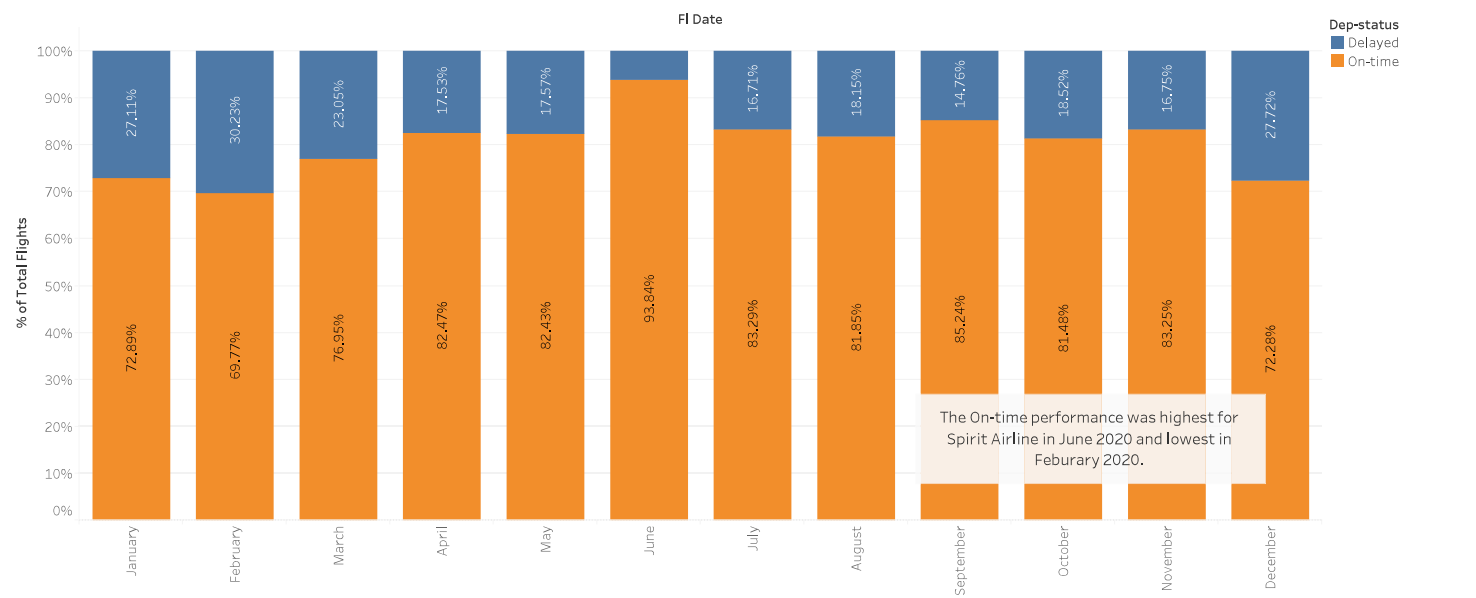


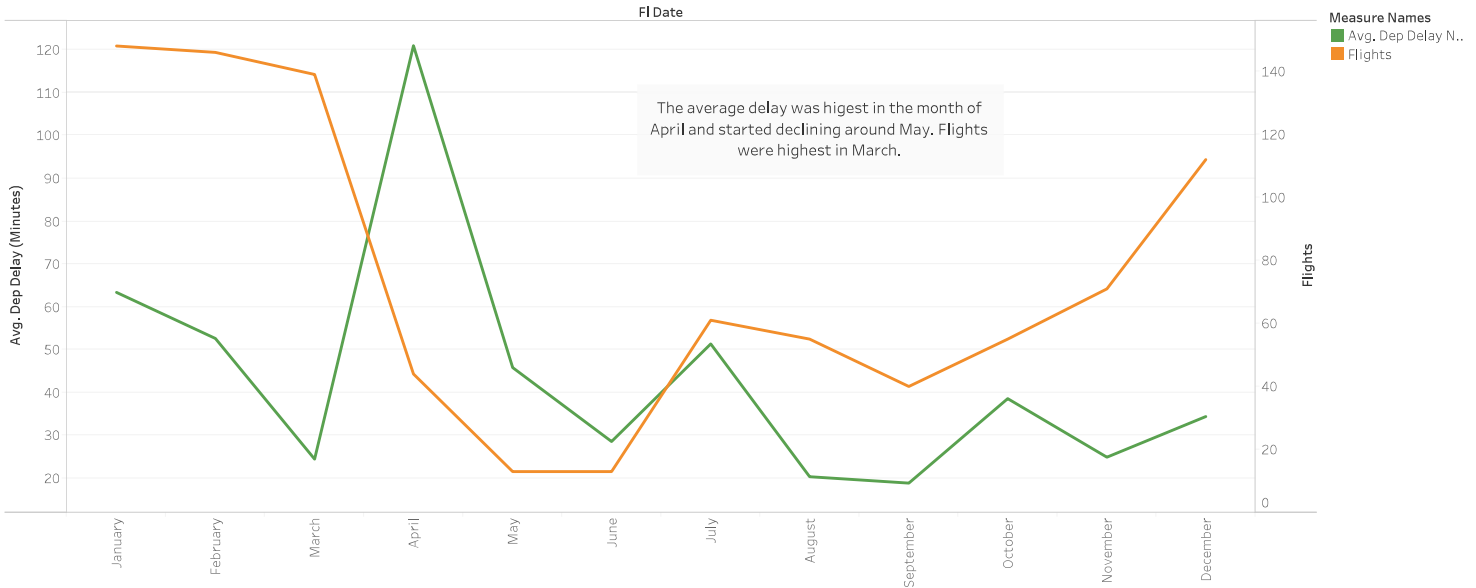
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit OTP	Spirit Monthly Delay	Spirit Month & TOD	Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reas..
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Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit OTP	Spirit Monthly Delay	Spirit Month & TOD	Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reas..
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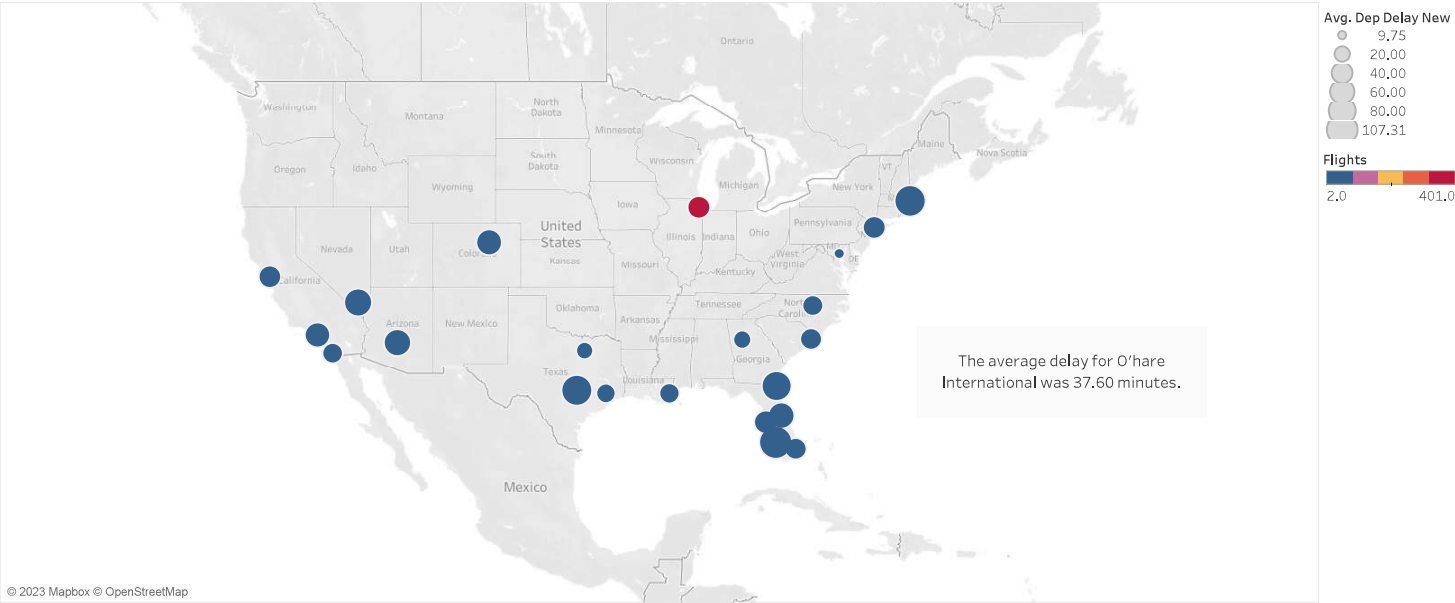


Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit OTP	Spirit Monthly Delay	Spirit Month & TOD	Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reas..
<div><div>12-18 April 202.8 mins</div><div><div>12-18 October 65.4 mins</div><div>12-18 May 60.0 mins</div></div><div><div>12-18 January 40.0 mins</div><div>12-18 November 29.4 mins</div><div>12-18 February 25.1 mins</div></div><div><div>12-18 December 25.1 mins</div><div>12-18 September 21.9 mins</div><div>12-18 March 17.7 mins</div></div><div><div>12-18 August 25.1 mins</div><div>12-18 July 21.5 mins</div><div>12-18 June 16.6 mins</div></div><div><div>18-24 February 71.5 mins</div><div>18-24 January 55.9 mins</div><div>18-24 July 44.0 mins</div><div>18-24 November 39.8 mins</div><div>18-24 October 37.9 mins</div></div><div><div>18-24 January 55.9 mins</div><div>18-24 April 40.7 mins</div><div>18-24 September 32.6 mins</div><div>18-24 August 28.5 mins</div><div>18-24 March 40.0 mins</div></div><div><div>18-24 December 48.1 mins</div><div>18-24 March 40.0 mins</div><div>18-24 August 28.5 mins</div><div>18-24 February 22.0 mins</div></div><div><div>0-6 December 98.3 mins</div><div>0-6 March 63.5 mins</div><div>0-6 January 25.0 mins</div><div>0-6 February 22.0 mins</div></div><div><div>Avg. Dep Delay New</div><div><div>9.7</div><div>202.8</div></div></div></div>										

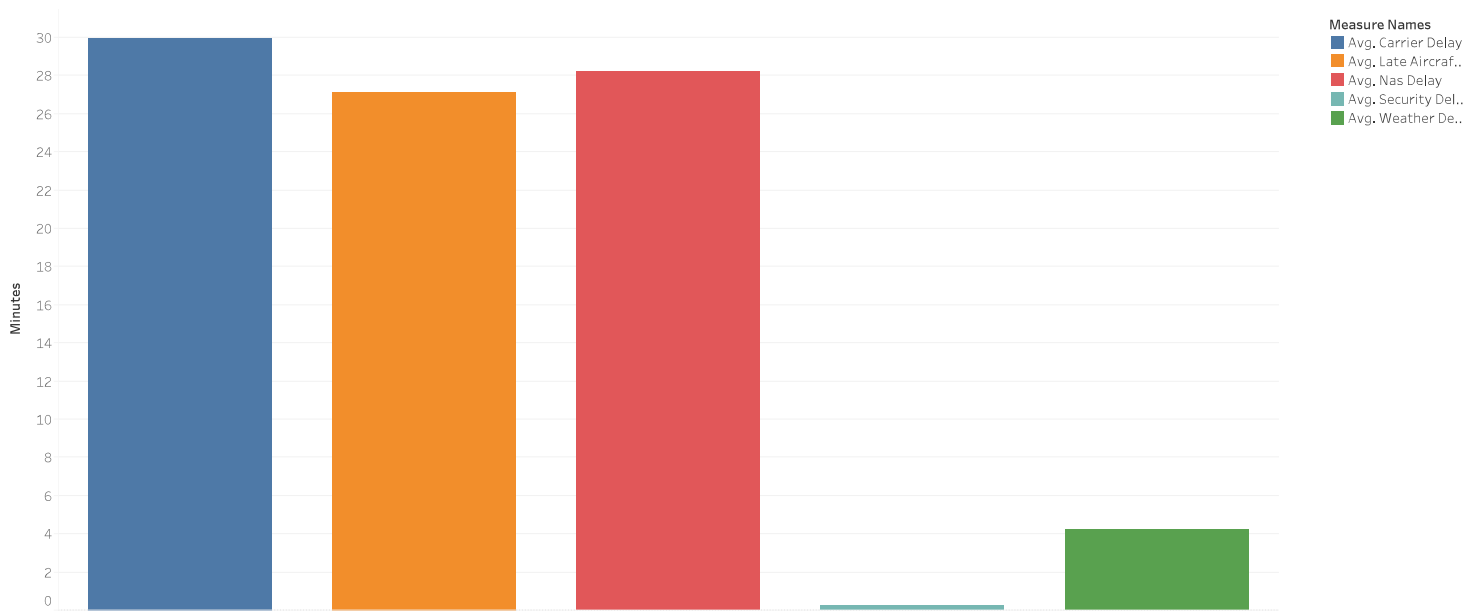
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit OTP	Spirit Monthly Delay	Spirit Month & TOD	Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reas..
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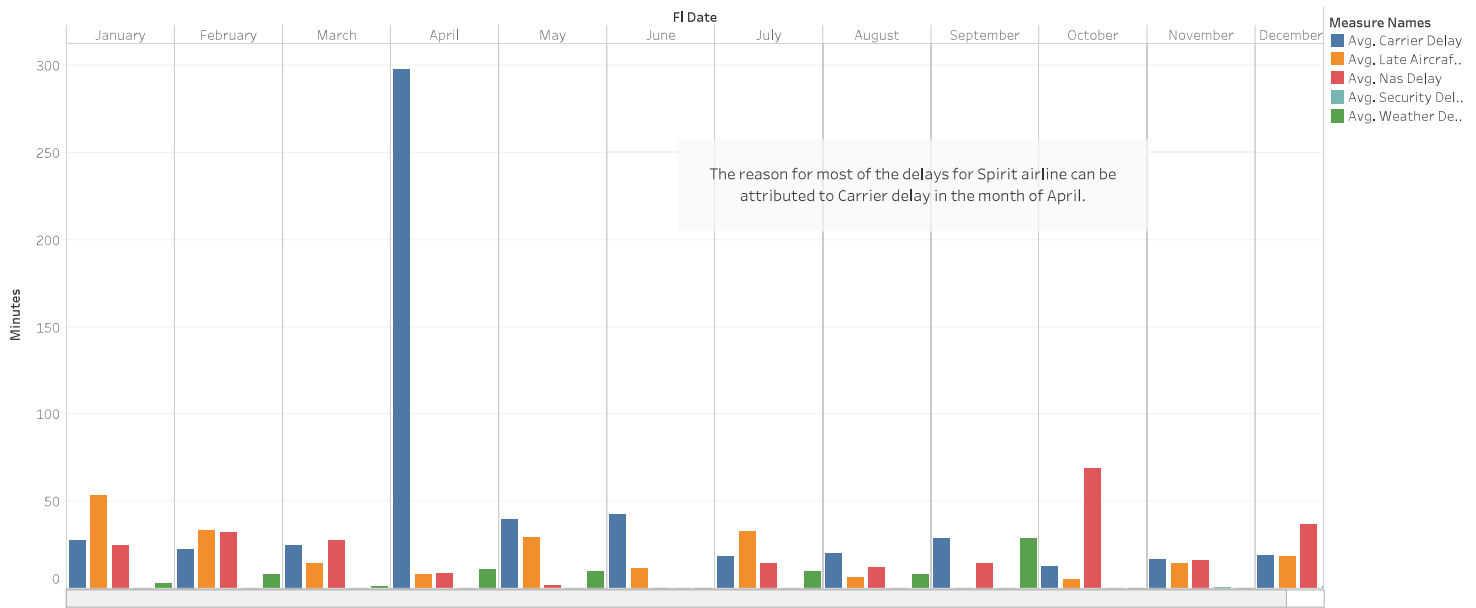
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit OTP	Spirit Monthly Delay	Spirit Month & TOD	Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reas..
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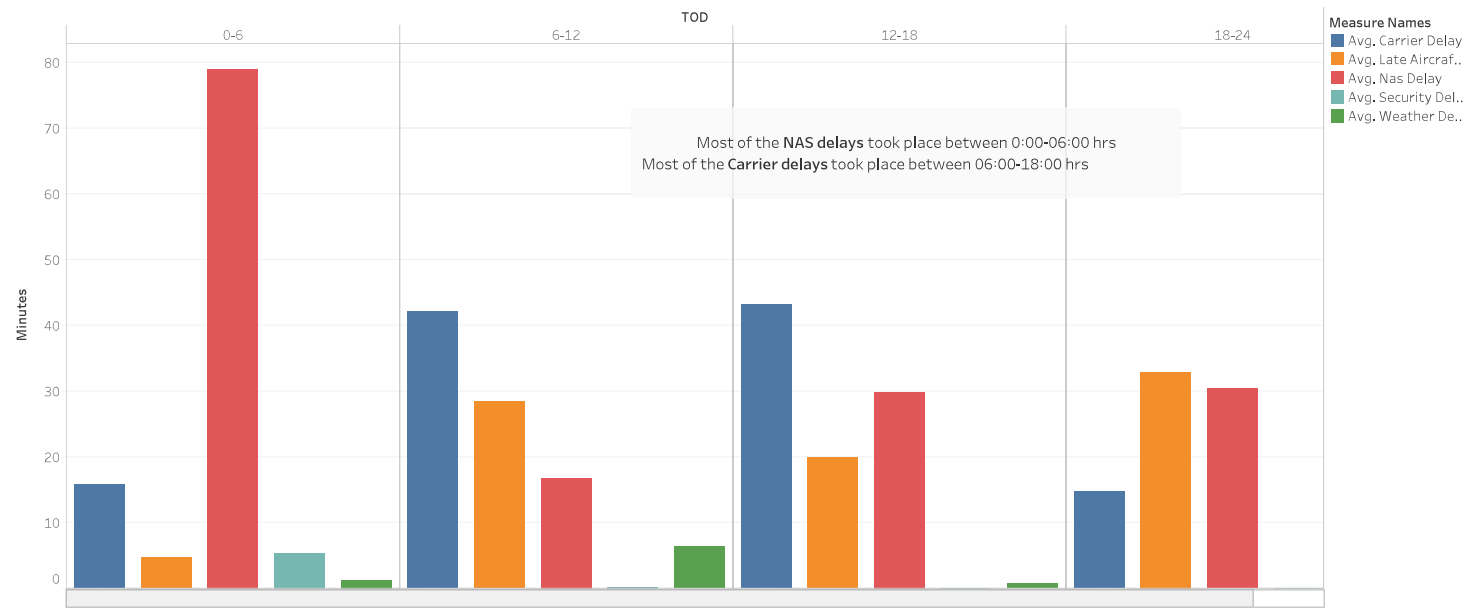
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit OTP	Spirit Monthly Delay	Spirit Month & TOD	Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason
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Performance of Spirit Airlines (2020): The Beginning of Covid

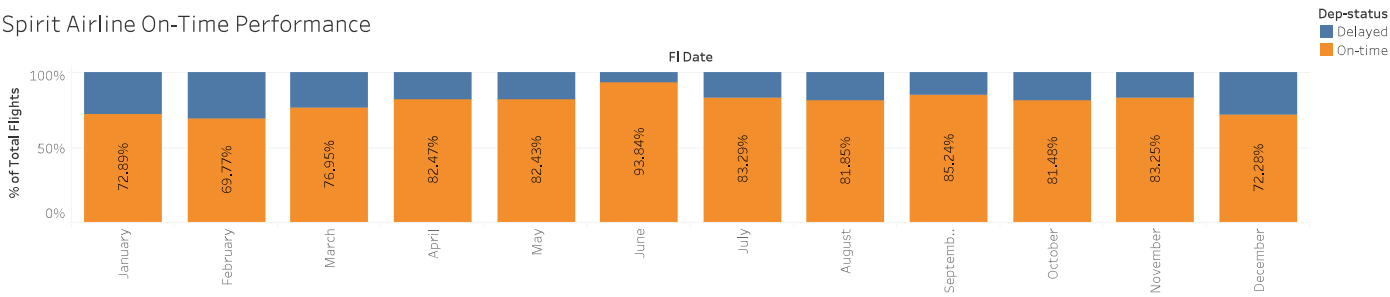
Spirit Monthly Delay	Spirit Month & TOD	Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason
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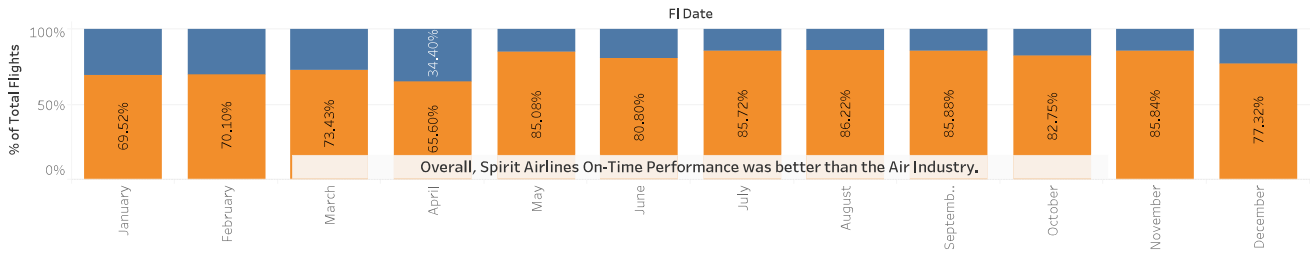
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Month & TOD	Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months
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Spirit Airline On-Time Performance



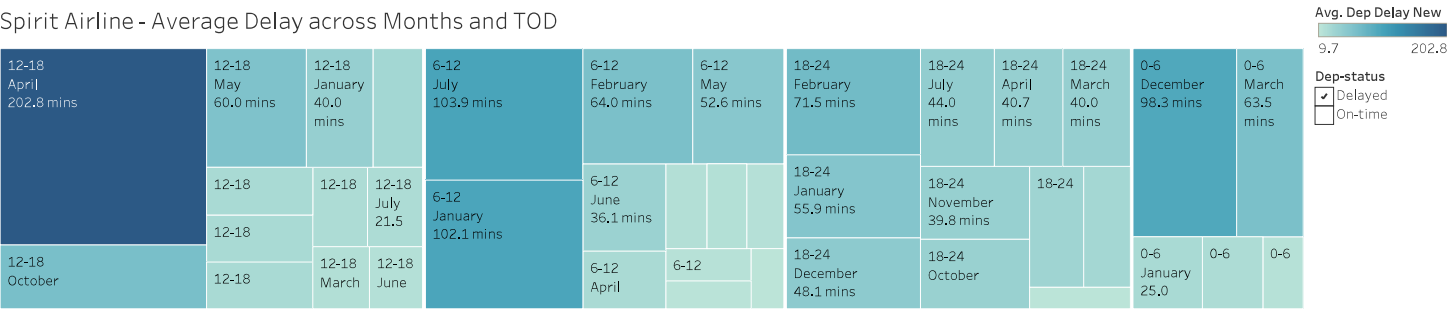
Airline Industry On-Time Performance (Illinois Region)



Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Map	Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map
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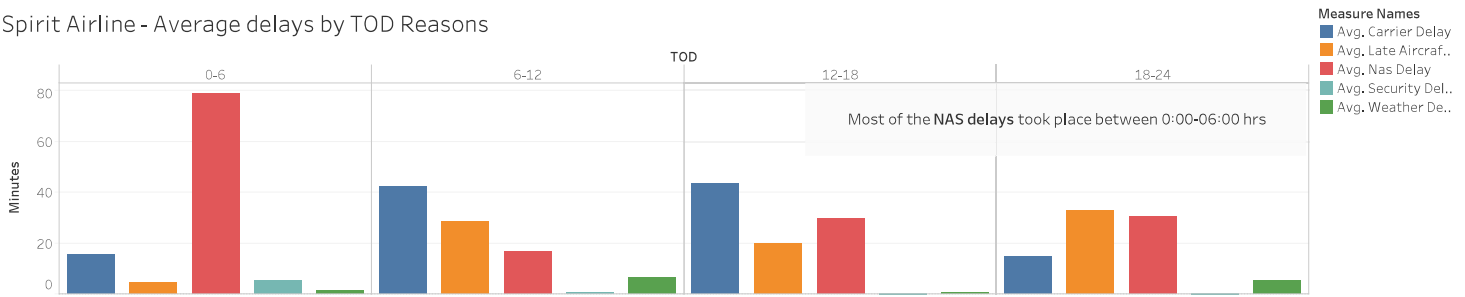
Spirit Airline - Average Delay across Months and TOD



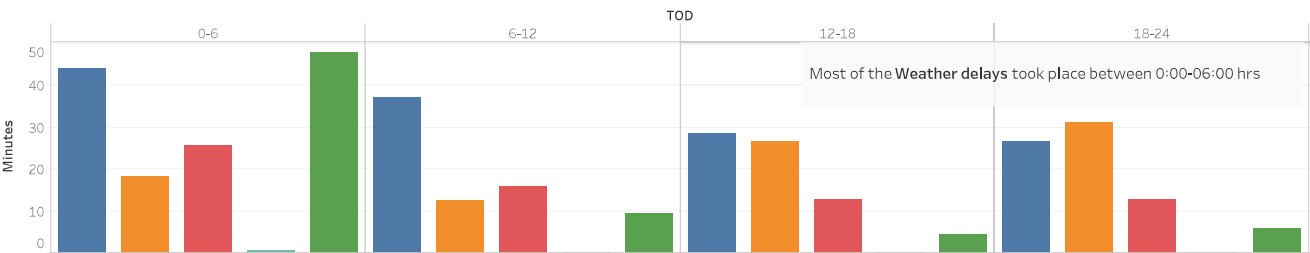
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Reason	Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage
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Spirit Airline - Average delays by TOD Reasons



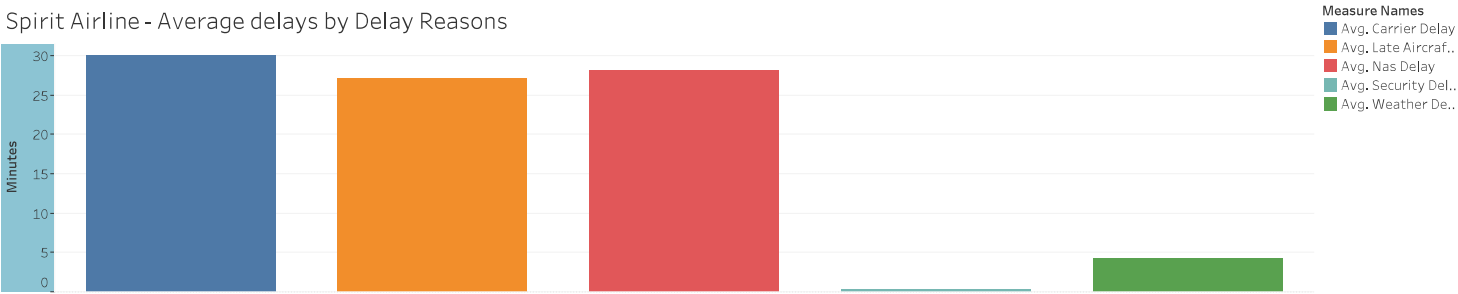
Air Industry - Average delays by TOD Reasons



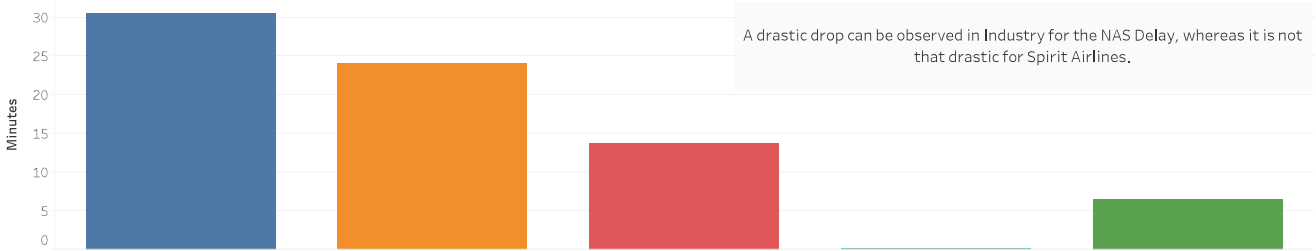
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Monthly Reason	Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP
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Spirit Airline - Average delays by Delay Reasons



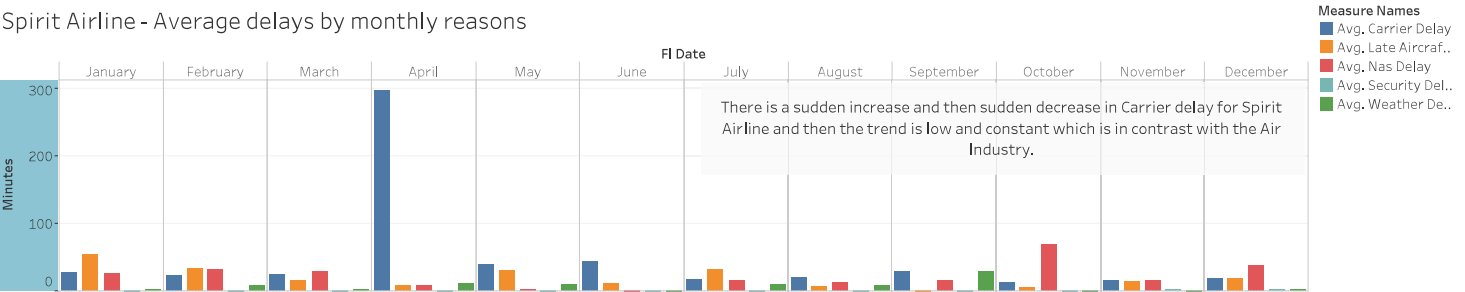
Industry - Average delays by Delay Reasons



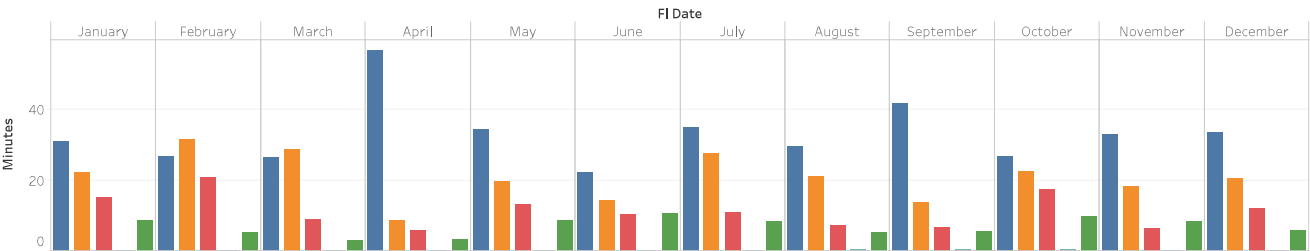
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit TOD & Reason	Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..
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Spirit Airline - Average delays by monthly reasons

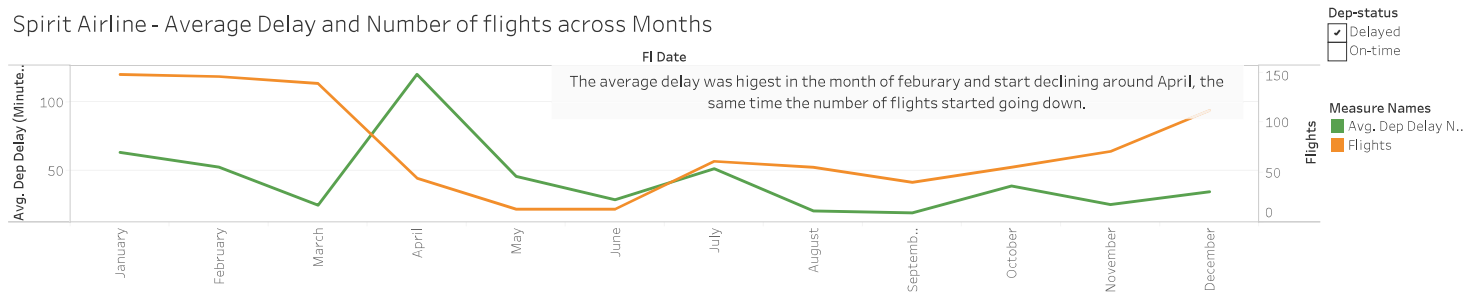


Air Industry, Average delays by month and delay reasons

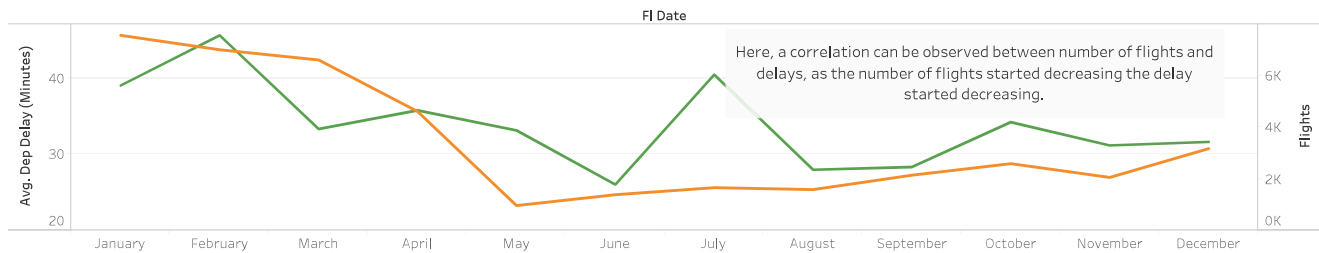


Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Vs. Industry OTP	Spirit Vs. Industry Months & TOD	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..
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Average for flight delay in Illinois region



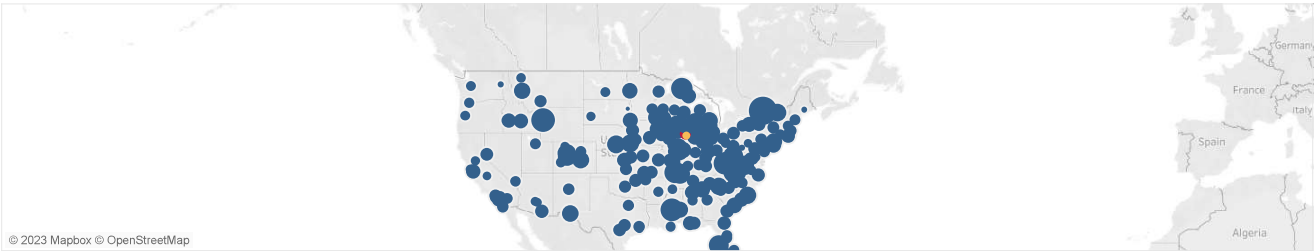
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Vs. Industry Mont..	Spirit Vs. Industry TOD & Reason	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Reas..
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Average Delays and number of flights across airports covered by Spirit Airlines

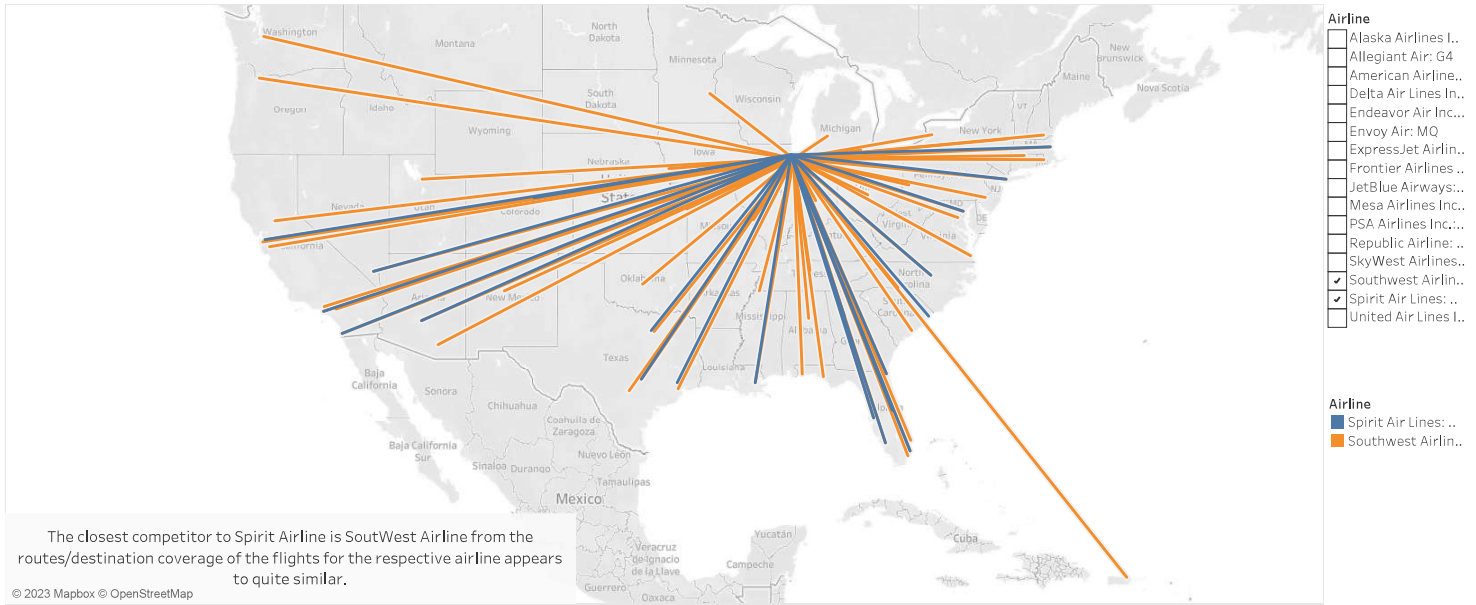


Air Industry, Average delay and number of flights in Illinois region



Performance of Spirit Airlines (2020): The Beginning of Covid

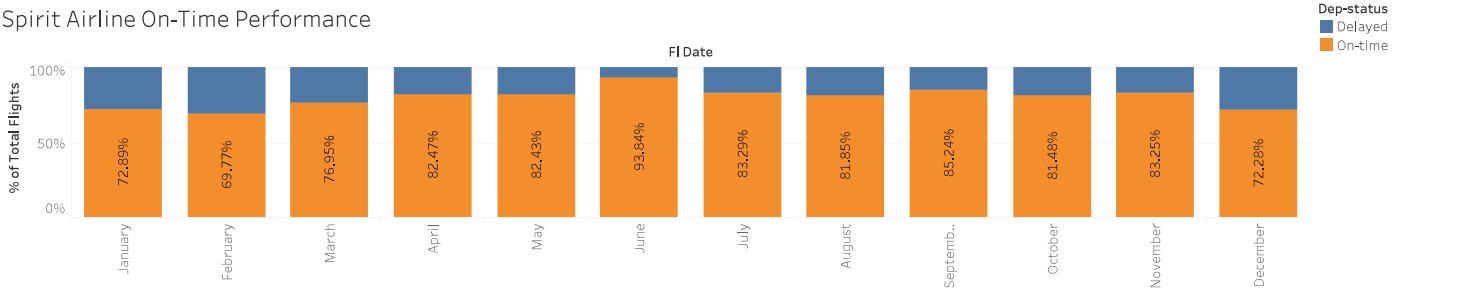
Spirit Vs. Industry TOD &..	Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Reas..	Spirit Vs. Competitor TOD ..
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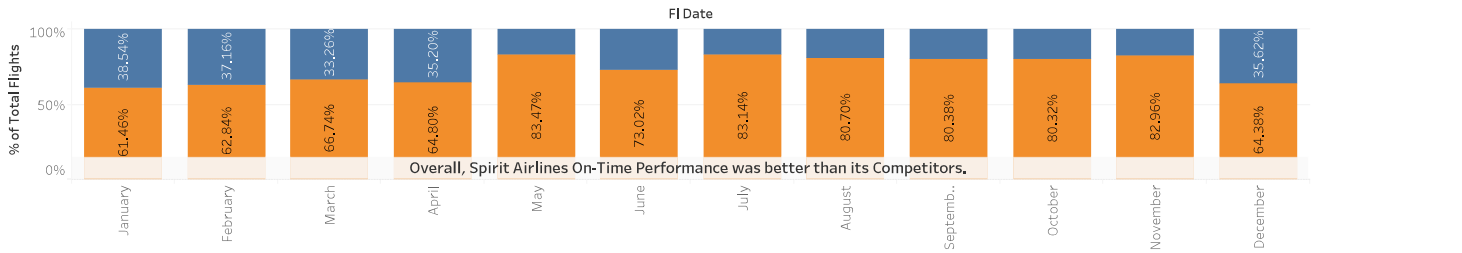
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Vs. Industry Reason	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Reas..	Spirit Vs. Competitor TOD ..	Spirit Vs. Competitor Mont..
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Spirit Airline On-Time Performance



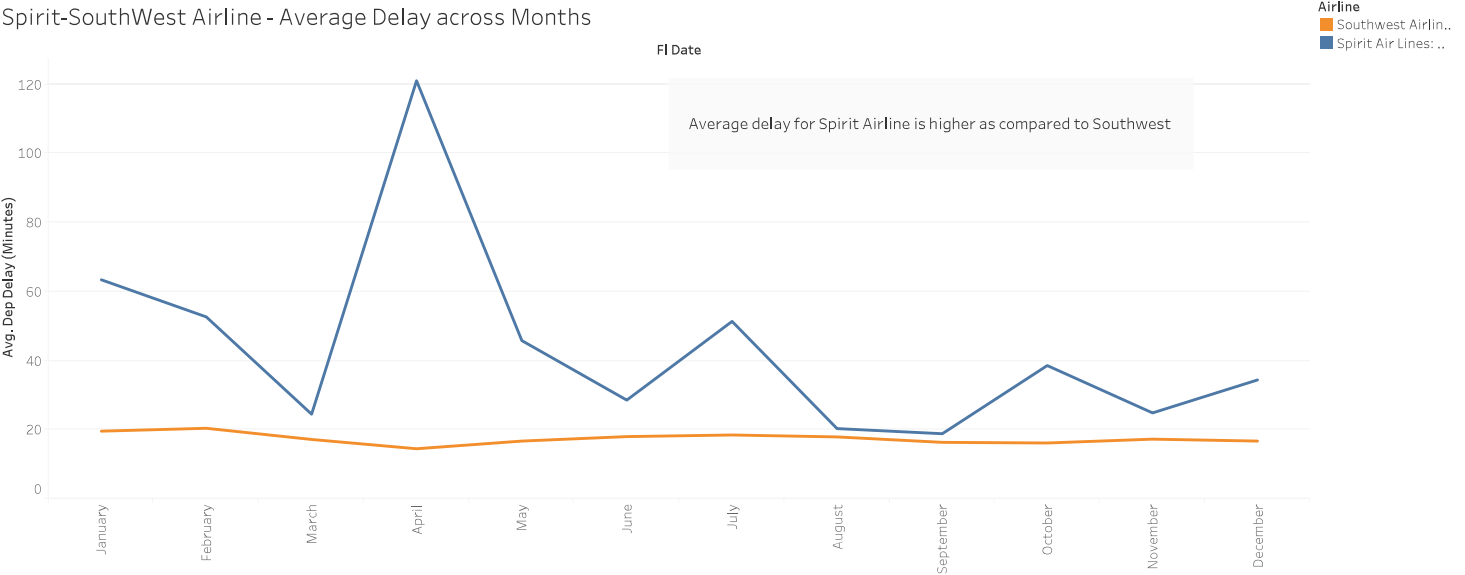
SouthWest Airline On-Time Performance



Performance of Spirit Airlines (2020): The Beginning of Covid

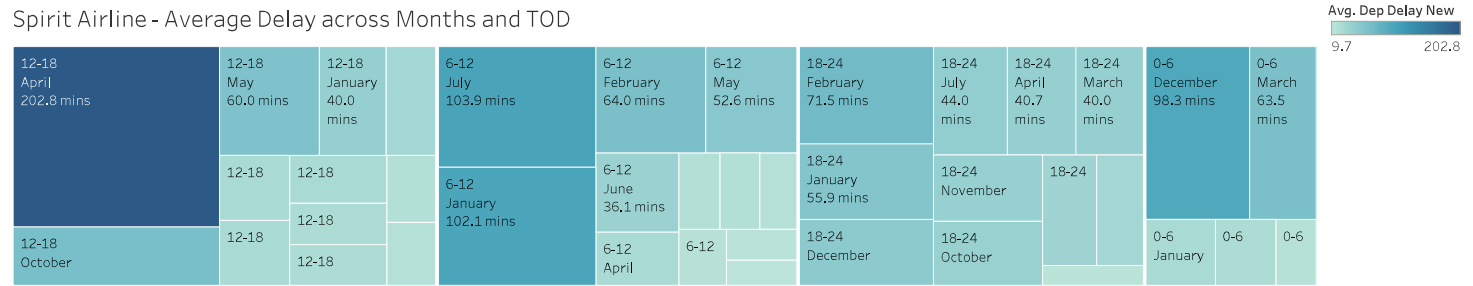
Spirit Vs. Industry Reas..	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Reas..	Spirit Vs. Competitor TOD ..	Spirit Vs. Competitor Mont..
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Spirit-SouthWest Airline - Average Delay across Months



Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Vs. Industry Reas..	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Reas..	Spirit Vs. Competitor TOD ..	Spirit Vs. Competitor Mont..
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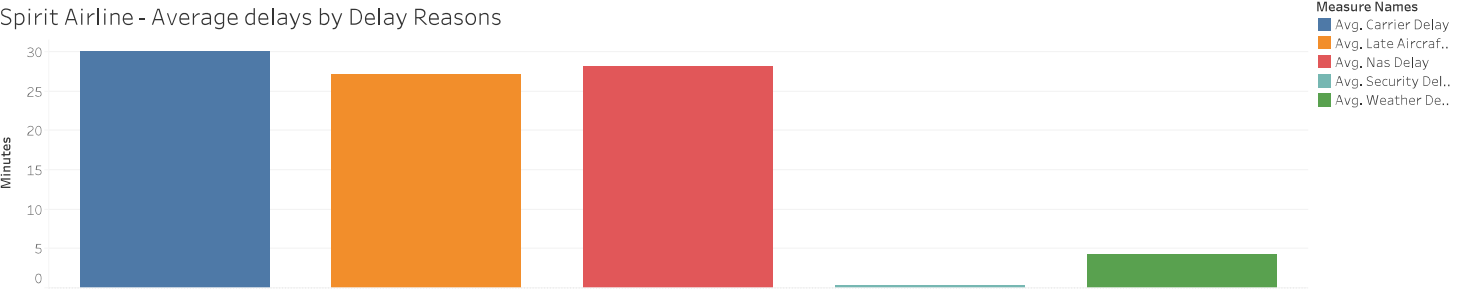
SouthWest Airline - Average Delay across Months and TOD



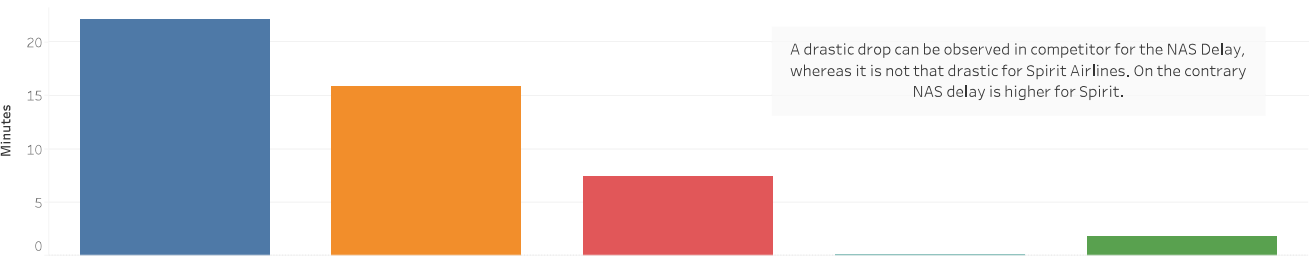
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Vs. Industry Reas..	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Reas..	Spirit Vs. Competitor TOD ..	Spirit Vs. Competitor Mont..
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Spirit Airline - Average delays by Delay Reasons



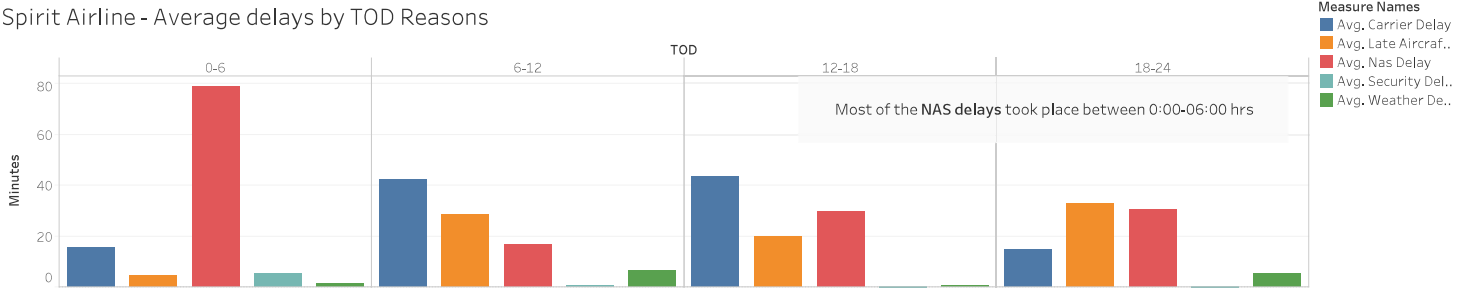
SouthWest Airline - Average delays by Delay Reasons



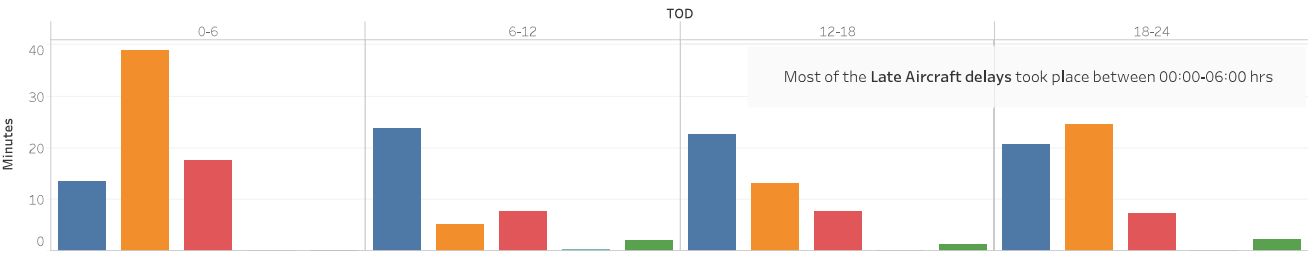
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Vs. Industry Reas..	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Reas..	Spirit Vs. Competitor TOD ..	Spirit Vs. Competitor Mont..
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Spirit Airline - Average delays by TOD Reasons



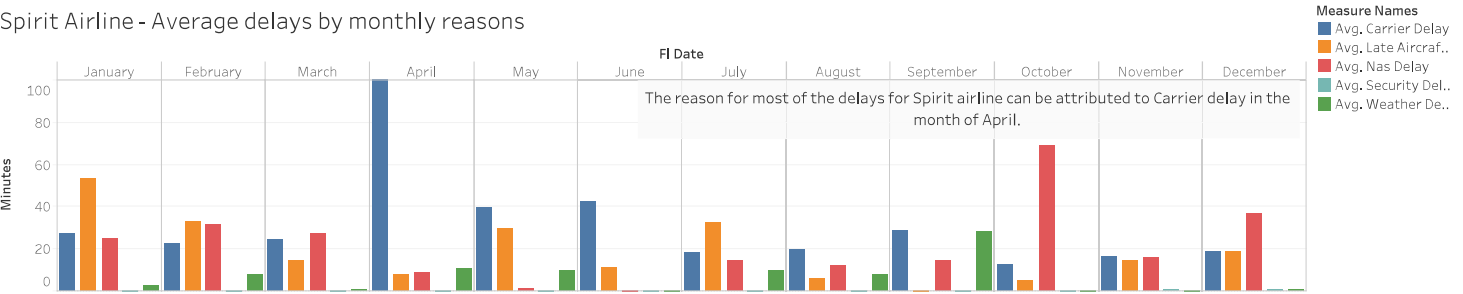
Spirit Airline - Average delays by TOD Reasons



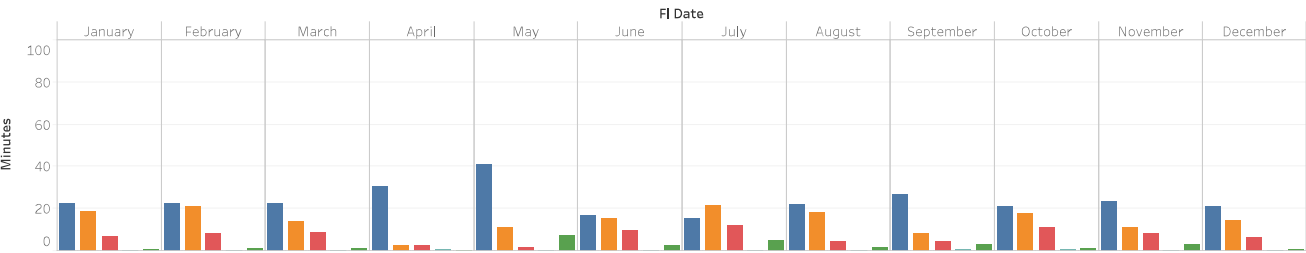
Performance of Spirit Airlines (2020): The Beginning of Covid

Spirit Vs. Industry Reas..	Spirit Vs. Industry Monthly Reason	Spirit Vs. Industry Months	Spirit Vs. Industry Map	Flight Coverage	Spirit Vs. Competitor OTP	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Mont..	Spirit Vs. Competitor Reas..	Spirit Vs. Competitor TOD ..	Spirit Vs. Competitor Mont..
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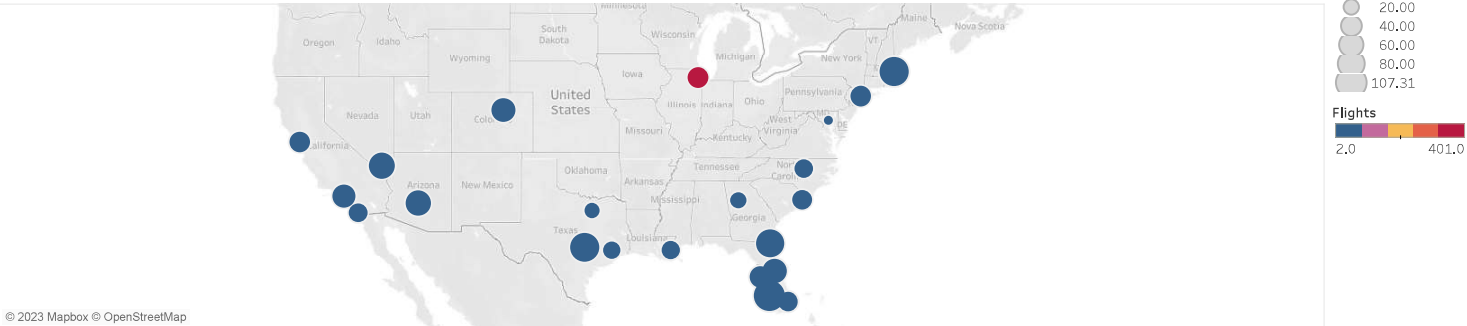
Spirit Airline - Average delays by monthly reasons



SouthWest Airline - Average delays by monthly reasons



Average Delays and number of flights across airports covered by Spirit Airlines



Air Industry, Average delay and number of flights in Illinois region

