

**VIJAY KUMAR KANAMARLAPUDI,**  
TOGAF®, PMP®, CBAP®, PMI-ACP®, SAFe® 4 POPM, SSM, PAHM, ITIL®, SSBP  
Enterprise Business Architect/ Project Manager/ Lead Business Analyst  
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### Summary

Vijay has thirteen years of experience in healthcare as a Business Consultant with key expertise in Business Architecture, Project Management, Business Analysis. He has led teams in projects following Agile and Waterfall methodologies.

### Certifications

1. TOGAF® 9 Certified from The Open Group- 2019
2. Project Management Professional, **PMP®** from Project Management Institute, PMI®- 2018
3. Certified Business Analysis Professional, **CBAP®** from International Institute of Business Analysis, IIBA®- 2014
4. Agile Certified Practitioner, **PMI-ACP®** from Project Management Institute, PMI®-2017
5. Professional, Academy for Healthcare Management, **PAHM** from America's Health Insurance Plans, AHIP- 2011, 2017
6. SAFe® 4 Certified Product Owner/ Product Manager, **SAFe® 4 POPM** from Scaled Agile Framework®, SAFe® – 2017
7. SAFe® 4 Certified Scrum Master, **SAFe® 4 SSM** from Scaled Agile Framework®, SAFe®- 2018
8. **ITIL®** Foundation Certificate in IT Service Management from Axelos Global Best Practice- 2017
9. Six Sigma Black Belt Professional, **SSBP** from Management Strategy Institute- 2015
10. IBM Certified Database Associate- DB2 Universal Database V8.1 Family- DB2 Universal Database- 2007

### Key Skills

|   |                                |
|---|--------------------------------|
| Enterprise Business Architecture          | Capability Modelling           |
| Value Stream Mapping                      | Activity Mapping               |
| Business Analysis Planning and Monitoring | Project Management             |
| Requirements Management and Communication | Project Integration Management |
| Elicitation                               | Project Risk Management        |
| Enterprise Analysis                       | Project Scope Management       |
| Requirements Analysis                     | Healthcare EDI Transactions    |
| Solution Assessment and Validation        | Waterfall Methodology          |
| SCRUM Master                              | Agile Methodology              |
| Data Modeling                             | Project Quality Management     |
| Gap Analysis                              | Business Architecture          |
| Process Modelling                         | Use Case Modelling             |

### Technologies

Version Controls: Clear Case, Visual SourceSafe, SharePoint  
IBM Rational Tools: Requirements Composer, Requisite Pro, Clear Quest, Clear Case, Team Concert  
Software: MS- Word, MS-Excel, Live meeting, MS-Access, MS-Project, File-Aid, Cisco WebEx, TFS  
Process Modelling: Provision, Balsamic  
Languages: COBOL, JCL, SQL, XML  
Databases: IBM DB2, Oracle, SQL Server

ERP: PeopleSoft

Other: Business Objects, nVision, Plan View, Cognos, Salesforce.com, Tableau, SSRS

## Education

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Master of Business Administration-MBA, May 2019 from Southeastern Louisiana University, Hammond, LA, USA

Bachelor's in Electrical and Electronics Engineering- B.Tech., 2006 from Acharya Nagarjuna University, India

## Work Experience

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Enterprise Business Architect, Business Analyst Lead/ Senior Corporate Business Analyst • 11/2016-

Present at Blue Cross and Blue Shield of Louisiana

Principal Business Analyst • 09/2014 – 10/2016 at Ultramatics Inc.

Senior Associate Consultant • 04/2012- 9/2014 at Infosys Ltd.

Associate- Projects • 09/2006 – 04/2012 at Cognizant Technology Solutions US Corp.

## Professional Experience

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Blue Cross and Blue Shield of Louisiana, Baton Rouge, LA, US

10/2018 - Present

**ROLE:** Enterprise Business Architect

**SUMMARY:**

Worked as an Enterprise Business Architect analyzing enterprise level impacts on ideas and demands submitted by senior management team and prepared business architecture for impacts at an enterprise level. Documented Business Capabilities; Value Streams; Processes that are impacted for each idea and prepared Architecture Blue Prints for the Baseline and Target State Business Architecture.

**RESPONSIBILITIES:**

- Provided strategic consultation to assigned line-of-business (LOB) or assigned functional area(s) of business in defining or designing business capabilities and processes, functions and organizational structures.
- Participated in divisional enterprise strategy development, including environmental analysis, opportunity identification, value cases and business innovation portfolio development.
- Acted as an advocate for business needs while in parallel providing ongoing feedback on developments and initiatives within IT
- Communicated IT SLA metrics to respective areas of assigned business functions.
- Collaborated, facilitated and consulted with business stakeholders of the areas of responsibility in planning, business case development and proposal of business initiatives in alignment with desired business capabilities.
- Worked with other peer business architects and EA architects to identify shared capabilities and processes and opportunities to create efficiencies across the enterprise and facilitate development of cross-functional solutions
- Provided consultation to business analysts on an ongoing basis in communicating divisional capability plans
- At the project execution level, collaborated extensively with Business Analysts to ensure a tight alignment between the business capabilities and high-level use case scenarios identified in the Solution Blueprint document and corresponding detailed requirements identified in the Business Requirements Document (BRD) that support them.
- Participated in enterprise architecture development, including business architecture, information architecture, application portfolio and technical architecture.
- Collaborated with the enterprise program & project management office on reporting project status, issues, risks and benefits regarding areas of responsibility.

- Explored ways to apply new technology to, and reuse existing technology for, business processes; research and provide information on technical trends and competitors' practices relevant to assigned LOB or assigned functional area(s) of business customers.
- Assessed near-term needs, using structured interview processes, to establish business priorities; consult with technical subject matter experts and develop alternative technical solutions; advise on options, risks, costs vs. benefits, and impact on other business processes and system priorities.
- Collaborated with other IT functional areas to remain apprised of project status, and inform LOB customer management of progress; conversely, keep IT's technology and service managers aware of key LOB customer issues, identifying and resolving potential problems and conflicts.
- Developed, motivated and directed staff to create a team environment, and enable staff to fulfill the LOB customer operating objectives.

#### MY DELIVERABLES:

Business Architecture Blue print; Capability Mapping; Value Stream Mapping; Business Process Flow Diagrams; Business Need Analysis Document; Data Requirements Specifications; User Interface Specifications; Gap Analysis; Prototypes; Storyboarding; User Interface Screen Flow Diagram; Business Rule Definitions.

#### DELIVERABLES CONTRIBUTED TO:

Non-Functional Requirements Specification; Logical Data Model; Business Need Analysis Document; Work Breakdown Structure; Test Data Sheet; Test Plan; Test Scripts; Test Strategy; Test Results Summary; Information Architecture; Project Deliverables List; Risk Register; Implementation Plan/Checkout activities; Design Specifications; Technical Requirement Specifications; SSO Specifications.

Blue Cross and Blue Shield of Louisiana, Baton Rouge, LA, US

10/2014 – 10/2018

**ROLE:** Lead Business Analyst; Senior Corporate Business Analyst; Senior Enterprise Business Analyst; Scrum Master

#### SUMMARY:

Worked as a program level business analyst overseeing the foundation to put together the operations of benefits administration of Medicare Advantage platform that Blue Cross Blue Shield of Louisiana is working to put together. Worked on various IT efforts to send data from BCBSLA to vendors and to receive and store data from external vendors.

#### RESPONSIBILITIES:

- Worked closely with clients to identify business needs (requirements) and the costs and benefits of implementing a proposed solution, as a project, in-order to produce an accurate business case for the project
- Collaborated with business owners and subject matter experts to develop an understanding of business processes and functions to aide in completing the standard project business case related to a proposed project, analyzing business requirements and identifying potential business solutions; completes appropriate documentation of business case, requirements and solutions.
- Participated in divisional enterprise strategy development, including environmental analysis, opportunity identification, value cases and business innovation portfolio development.
- Performed project feasibility analysis, scopes project and helps client identify alternative solutions; assist with the development of financial worksheets related to project costs and benefits
- Worked with clients to develop business process flows and to obtain a clear understanding of their business models to identify potential process improvements and efficiencies

- Ensured adherence to BCBSLA project and program processes and lifecycles to ensure business and functional requirements are understood, agreed to, documented and can be traced to measurable project success criteria.
- Analyzed business information and process flows, gather requirements and translate to Technical specifications required for application programming and test strategy development.
- Assisted Project Manager in preparing an appropriate transition plan for projects prior to implementation; assists with development and review of appropriate production documentation such as policies and procedures.
- Worked with clients and IT Quality Assurance to develop a test plan that can be executed via test scenarios and test cases to ensure expected functionality, features, as well as traceability among business requirements, technical specifications and testing are validated before releasing application for User Acceptance Testing.
- Identified the functionality and features that should be tested and create test scenarios that validate performance of the scenarios in the new application.
- Developed a test script that describes the details of the test scenarios
- Identified resources and functional areas that will be needed to perform testing
- Represented the Project Management Office in a positive, professional and enthusiastic manner when working with both internal and external clients to build and maintain the respect of the Project Management Office within the organization.
- Escalated appropriate issues or problems to the project manager or Project Management Office Manager, as appropriate, for discussion and evaluation
- Maintained professional demeanor with team members, business owners and fellow staff; provide confidentiality for discussions regarding projects, position and salary information and other matters that may be discussed in meetings
- Actively pursued personal leadership development to ensure professional growth; consistently demonstrates a high level of quality results and maintains expected productivity objectives.
- Served as Project Manager for selected effort when necessary.
- Adhered to organizational project management processes and lifecycles to ensure that project business and functional requirements are understood, agreed to, can be traced to measurable project success criteria and to drive quality among projects.

#### MY DELIVERABLES:

Business Process Flow Diagram; Data Requirements Specifications; User Interface Specifications; User Stories; Gap Analysis; Deployment Communication Materials; End User Application Documentation; Product Backlog; Issue Tracker; Risk Analysis; Prototypes; Storyboarding; User Interface Screen Flow Diagram; Business Rule Definitions; Requirements Traceability Matrix.

#### DELIVERABLES CONTRIBUTED TO:

Non-Functional Requirements Specification; Logical Data Model; Business Need Analysis Document; Work Breakdown Structure; Test Data Sheet; Test Plan; Test Scripts; Test Strategy; Test Results Summary; Information Architecture; Project Deliverables List; Risk Register; Implementation Plan/Checkout activities.

**CLIENT:** Aetna, Inc., Hartford, CT, US

10/2013- 10/2014

**ROLE:** Scrum Master; Lead Business Analyst

#### SUMMARY:

Worked as a Scrum Master and Lead Business Analyst for this project dealing not only with gathering and maintaining requirements but also guiding the team towards successful implementation of an application with web-based JAVA user interface functionalities in various releases.

#### RESPONSIBILITIES:

- Analysis of the existing business process and helping the product owners in determining the epics according to the proposed business process
- Working with the product owner to create and maintain product backlog
- Prepared user navigations flows and user interaction diagrams and requirement specifications for a web based front end application.
- Documented business rules for storing the data entered by the user on the front JAVA user interface (web based UI) screens - into the back end DB2 tables.
- Planning the timelines for each of the sprints after categorizing the priority of the epics
- Facilitating productivity by removing impediments that obstructed the team's pursuit of its sprint goals
- Ownership of requirements and also turning the requirements into working software
- Tracking and reporting the progress of the sprints and ensuring that the timelines are achieved comfortably
- Conducting meetings for planning, daily scrum status, scrum pre-planning, backlog grooming, review/demo and retrospective discussions
- Ensuring the application of standard processes in each and every stage of the sprints by enforcing the rules of the agile process
- Documentation of the User stories, Use Case framework.
- Preparation of Business Process Flow Diagrams, User Interface Screen Flow Diagrams, User Interface Mock Ups, Use Case Diagrams, Application Overview presentations
- Documentation of Deployment Communication Material and end user reference materials
- Ensuring that the scrum team works in a productive manner to deliver the goals of the sprints.

#### MY DELIVERABLES:

Business Process Flow Diagram; Data Requirements Specifications; User Interface Specifications; User Stories; Gap Analysis; Deployment Communication Materials; End User Application Documentation; Product Backlog; Issue Tracker; Risk Analysis; Prototypes; Storyboarding; User Interface Screen Flow Diagram; Business Rule Definitions; Requirements Traceability Matrix.

#### DELIVERABLES CONTRIBUTED TO:

Non-Functional Requirements Specification; Logical Data Model; Business Need Analysis Document; Work Breakdown Structure; Test Data Sheet; Test Plan; Test Scripts; Test Strategy; Test Results Summary; Information Architecture; Project Deliverables List; Risk Register; Implementation Plan/Checkout activities.

**CLIENT:** AETNA INC., Hartford, CT, US

01/2013 – 10/2013

**ROLE:** Lead Business Analyst

#### SUMMARY:

Worked as a Lead Business Analyst, managing the business analysts, resolving issues to track to their closure, ensuring there are no scope-related concerns from stakeholders, guide and train the Business Analysts, and ensure the requirements gathering, elicitation, and reviews are completed per plan.

#### RESPONSIBILITIES

- Leading a team of nine domain Business Analysts for all business analysis activities
- Facilitated and lead requirement gathering sessions
- Problem solving and issue resolution for scope related and business definition related topics
- Managing the requirement timelines and overcoming the challenges faced by individual domain level Business Analysts
- Coordinating all the tasks that need to be accomplished by all the Business Analysts in the project
- Business analysis and requirement gathering

- Conducting Joint Application Development (JAD) sessions
- Preparation of RTM—Requirement Traceability Matrix
- Preparation of Functional Requirement Specification document
- Analysis of existing and nature of proposed process
- Developing process flow diagrams according to the proposed process and applications impacted
- Preparation of Use Case Narratives
- Reporting status of requirements progress for Level 1 management during project planning stage
- Support design, development, and testing teams on clarifications for the requirements after requirements phase
- Expertise in using various IBM Rational Tool: Rational Clear Case, Rational Clear Quest, Rational Requisite Pro
- Function Point Estimation

#### MY DELIVERABLES:

Data Requirements Specification; Gap Analysis; User Interface Specification; Functional Requirements Specification; Business Requirements Specification, Business Process Models; Use Case Model; Use Case Narratives; User Interface Screen Flow Diagram; Prototypes; Deployment Communication Material; Risk Analysis; Issue Tracker; Decision Tables; Coverage Matrix; Requirements Traceability Matrix; Product Specifications

#### DELIVERABLES CONTRIBUTED TO:

Non-Functional Requirements Specification; Logical Data Model; Source to Target Data Mapping Documents; Business Need Analysis Document; Work Breakdown Structure; Test Data Sheet; Test Plan; Test Scripts; Test Strategy; Test Results Summary; Information Architecture; Project Deliverables List; Estimation Work Book; Risk Register; Implementation Plan/ Checkout Activities.

**CLIENT:** NORTHWESTERN MUTUAL LIFE INSURANCE, Milwaukee, WI, US      04/2012- 01/2013

**ROLE:** Information Systems Business Consultant

#### SUMMARY:

Worked as a business systems analyst in gathering requirements related to the proposed apart from understanding the nature of the current system. Played a key role in ensuring that the high-level design deliverables aligned to the business needs enlisted by the business stakeholders.

#### RESPONSIBILITIES

- Analysis of existing system process functionality
- Analysis of the proposed business process flow and working on the proposed system process functionality based on the architecture guidelines
- Formulation of proposed process flows, use case diagrams and documentation of use cases.
- Documentation of the functional requirements for the proposed financial reports which vary across multiple business areas
- Worked with the design teams to develop the technical specifications according to the reporting requirements
- Helped the architectural and database design teams in migrating the data from the old database to the new database
- Provided valuable contribution to the design of the new people soft accounting database (by providing suggestions on the trees and nodes to be created)
- Worked as an information system business consultant and helped to document the functional requirements for the reports to be run from the new database
- Contributing in preparation of test strategy and test plan for the functionalities that are expected from the new database

- Preparation of high-level design documents with the help of the development team and conducted review sessions with the business stakeholders
- Reporting the status of the functional specification and the high level design deliverables to the necessary stakeholders
- Experience of working on nVision and Business Objects Reports
- Experience of working on reports based out of Cognos (for Business Intelligence Reporting)

**MY DELIVERABLES:**

Report Requirement Specifications; Data Requirements Specifications; High Level Design Documentation; Business Process Models; Prototypes; Requirements Specifications; Deployment Communication Material; End User Documentation; Gap Analysis; Issue Tracker; Risk Analysis; Requirements Traceability Matrix

**DELIVERABLES CONTRIBUTED TO:**

Non-Functional Requirements Specification; Logical Data Model; Source to Target Data Mapping Documents; Business Need Analysis Document; Work Breakdown Structure; Test Data Sheet; Test Plan; Test Scripts; Test Strategy; Test Results Summary; Information Architecture; Project Deliverables List; Estimation Work Book

**CLIENT:** AETNA INC., Hartford, CT, US

08/2007 - 04/2012

**ROLE:** Business Analyst; Senior Business Analyst

**SUMMARY:**

Worked as a domain business analyst in all these projects and played a key role in analyzing the current process and working with the architecture team towards formulating a proposed process.

Worked with the appropriate stakeholders to deliver the requirements deliverables with good quality keeping in mind the stringent timelines and compliance related constraints on the project.

**RESPONSIBILITIES:**

- Business Analysis and Requirement Gathering
- Preparation of business process flow diagrams and use case model diagrams
- Conducting Joint Application Development (JAD) Sessions
- Preparation of RTM—Requirement Traceability Matrix
- Preparation of Functional Requirement Specification Document
- Analysis of existing and nature of proposed process
- Developing process flow diagrams according to the proposed process and applications impacted
- Preparation of Use Case Specifications
- Reporting status of requirements progress for Level 1 management during project planning stage
- Support design, development, and testing teams on clarifications for the requirements after requirements phase
- Expertise in using various IBM Rational Tools: Rational Clear Case, Rational Clear Quest, Rational Requisite Pro
- Worked on onsite/offshore model to provide support to design, development and implementation checkout activities.

**MY DELIVERABLES:**

Requirements Specification Document; Business Requirements Specification; Data Requirements Specification; Prototypes; Issue Tracker; Use Case Narratives; Use Case Models; Business Process Models; Risk Analysis; Gap Analysis; Data Scenarios; Decision Table; Business Rule Definitions; Data Models; Requirements Traceability Matrix; Function Point Estimation.

**DELIVERABLES CONTRIBUTED TO:**

Non-Functional Requirements Specification; Logical Data Model; Business Need Analysis Document; Work Breakdown Structure; Test Data Sheet; Test Plan; Test Scripts; Test Strategy; Test Results Summary; Information Architecture; Project Deliverables List, Risk Register

**CLIENT:** AETNA INC., Chennai, India

09/2006 – 08/2007

**ROLE:** Test Specialist

**SUMMARY:**

Worked as system integration tester, being the front runner in completing related testing, and made sure the deployed product is defect free. Identified design flaws and notified the project team of the impacts and behavior of the system under flaws.

**RESPONSIBILITIES**

- Developed the various test artifacts, such as test plan, test scripts, test cases, test execution logs, test result summary
- Execution of application-oriented testing and recording the status in quality center
- Key resource with strong business knowledge in the corporate domain
- Performed complete analysis of the existing process and maintained proper repository for all the clarifications
- Conducted knowledge transfer session for explaining the design to the whole team
- Verification of coding for meeting the design in the given technology; performed the code review according to the coding standards
- Supported the team members for any technical challenges, as well as for the application challenges
- Well-versed in various tools used in the project such as IBM-DB2, Hummingbird Connectivity tool and monitoring jobs through Informatica
- Team management and effective team play

**MY DELIVERABLES:**

Test Data Sheet; Test Plans; Test Results Summary; Test Scripts; Test Strategy; SQA Testing Strategy and Requirements Summary; Coverage Matrix; Defect Tracker

**DELIVERABLES CONTRIBUTED TO:**

Estimation Workbook; Requirements Specification Document; Work Breakdown Structure; Use Case Narrative; Report Mockup