

## Employee Attrition Rate Analysis



Employee Attrition: Contents

Overview

2. Research and Analysis Department

3. Sales Department

> 4. Human and Resource Department



#### 1. Overview

Total Employee

1470

Attrt\_Empl

237

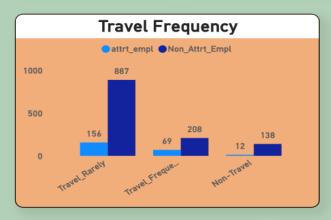
Non\_Attrt\_Empl

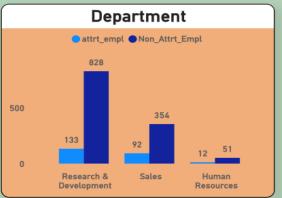
1233

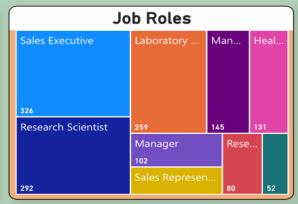
Avg\_Empl\_Age

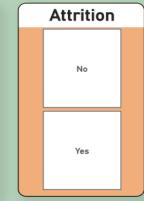
37

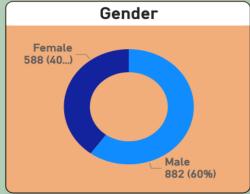
**Employee Attrition Analysis** 

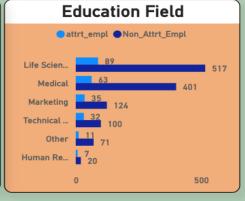


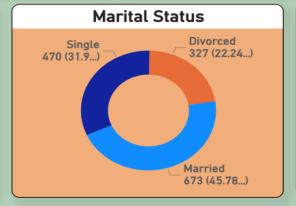


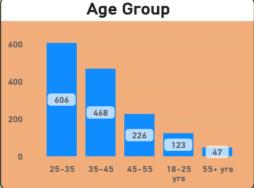












- 1. Total Employee: 1470,
- 2. Attrition vs Non-Attrition = 237: 1233
  - 3. Avg Employee Age = 37 Years

Travel Frequency of all employees: Most of the employees travel rarely ( = 1043).

Department: R&D, Sales, & HR. R&D has most of the employees (= 961).

Job Roles: Sales Executive (=324), followed by Research Scientist (=292), followed by Lab Tech (=259), has the most no of employees.



### Observation

Male = 882 (60%), Female = 588 (40%).

Life Science (=606), followed by Medical (=464), followed by Marketing (=159), are three ducational back ground of most of the employees.

Married (= 647) > Single (=470) > Divorced (=327)

25-35 years is where most employees belong (= 606), followed by 35-45 years (= 448), followed by 45-55 years (=226).

448), Tollowed by 45-55 years (=226).



## 2. R&D Analysis

R&D Employee

961

R&D\_attrt

133

R&D\_attrt

13.8%

Avg\_Dist\_Km

9

R&D Analysis Overview

Attrt per Gender & age group							
Age_Group	oup Female Male		Total				
25-35	22	45	67				
35-45	6	19	25				
18-25 yrs	10	14	24				
45-55	2	7	9				
55+ yrs	3	5	8				
Total	43	90	133				

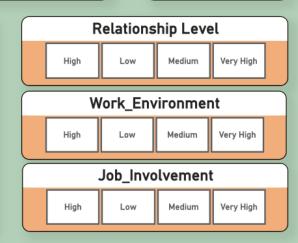
Attrt per Distance & marital Status							
Distance_From_Home	D	ivorced	M	1arried	Single	Total	
Less than 10Km		10		28	47	85	
Less than 20km		5		12	7	24	
Less than 30Km		3		9	12	24	
Total		18		49	66	133	

\$546.37K

Total\_Mnth\_CTC
\$6.04M

R&D\_OverTime
271

Attrt per Education & job_role								
JobRole	Life Sciences	Medical	Other	Technical Degree	Total			
Healthcare Representative	2	5	1	1	9			
Laboratory Technician	33	17	4	8	62			
Manager	1	2			3			
Manufacturing Director	4	5		1	10			
Research Director	1			1	2			
Research Scientist	18	18	2	9	47			
Total	59	47	7	20	133	U		





## 2. R&D Analysis

R&D Employee 961

R&D\_attrt

R&D\_OverTime

\$546.37K

Total\_Mnth\_CTC \$6.04M

**R&D Analysis** 

Attrt per yrs with Curr\_mngr & relationship\_lvl

YearWithCurrMngr High Low Medium Very High Total

Less than 1 yr 16 15 15 11 57

1-5 yrs 13 12 6 12 43

1-5 yrs 13 12 6 12 43 5-10 yrs 4 10 5 13 32 10+ yrs 1 1 Total 34 37 26 36 133

Attrt per Curr_Comp_Yrs & W/Life_Balacne							
CurrentRoleYears	Bad	Best	Better	Good	Total		
10+ years			3		3		
1-5 years	10	6	28	10	54		
5-10 years	2	4	11	7	24		
Less than 1 year	7	4	26	15	52		
Total	19	14	68	32	133		

Attrt_salary per no_of_Training & Performance							
Performance_Rate	rmance_Rate 0-2 times 3-4 times 5-6 times ▼						
Excellent	\$285,840	\$51,853	<b>\$12</b> 6,628	\$464,321			
Outstanding	\$54,136	\$9,272	\$18,645	\$82,053			
Total	\$339,976	\$61,125	\$145,273	\$546,374			

Attrt per Yrs_Since_Last_Promotion & Sal_%_hike							
Salary_PCNT_Hike	10+ yrs	1-5 yrs	5-10 yrs	less than 1 yr	Total		
Less than 15%	4	12	11	56	83		
Less than 20%	1	5	1	23	30		
Less than 25%		4	1	15	20		
Total	5	21	13	94	133		

Attrt per Total_Exp & No_Of_Prv_Companies							
Total_Exp	Current Company	Less than 5	More than 10	Total			
10+ yrs	5	11	11	27			
1-5 yrs	13	6	6	25			
5-10 yrs	25	17	12	54			
less than 1 yrs	27			27			
Total	70	34	29	133			

- 1. Total Employee: 961,
- 2. Attrition vs Non-Attrition = 133: 828
  - 3. Attrition percentage = 13.8%,
  - 4. Total Monthly CTC = \$ 6.04M,
- 5. Attrition employees monthly CTC = \$ 546.37K



## R&D Analysis Observation

- 1. 90 Males and 43 Females left the company, out of which employees between 25-35 years and 35-45 years are most likely to quit.
  - 2. As per Marital Status, Single Employees ( =66) are most likely to leave, followed by Married (=49). Employees, whereas employees living within 10Km distance from office is most likely to quit.
  - 3. Employees with Life Science, and Medical are seen to quit the company, followed by Technical Degree holders, with Laboratory Technician job role is showing the highest attrition rate followed by Research Scientist.
- 4. Employees working with current manager for less than 1 year is more likely to leave, followed by those having 5-10 years exp and 10-15 years exp, whereas employees showing both, Very High and Low level of Relationship, are more likely to quit.
  - 5. Performance wise both, **Excellent and Outstanding**, employees are more likely to quit.
- 6. Employees with less than 1 year experience with less than 15% Salary Hike is likely to quit, followed by those with less than 20% and 25% Salary Hike .
- 7. Employees with **"Better" work-life balance** working in the company for 1-5 years are more likely to quit, followed by those who are working for less than 1 year.
- 8. Employees who are working within the same company for 5-10 years, followed by those who are working for less than 1 year are more likely to quit.



## 3. HR Analysis

HR Employee HR\_attrt

63
12

HR\_attrt 19.05%

Avg\_Dist\_Km 8.70

HR Analysis Overview

Attrt per Gender & age group						
Age_Group	Female	Male		Male		Total
18-25 yrs			2	2		
25-35	6		2	8		
35-45			2	2		
Total	6		6	12		

Attrt per Distance & marital Status							
Distance_From_Home	Divorced	Married	Single	Total			
Less than 10Km	2	2	1	5			
Less than 20km	2	2		4			
Less than 30Km	1	2		3			
Total	5	6	1	12			

\$44.59K
Total\_Mnth\_CTC
\$419.23K

R&D\_OverTime
17

	Attrt per Education & job_role							
JobRole	Human Resources	Life Sciences	Medical	Technical Degree	Total			
Human Resources	7	1	2	2	12			
Total	7	1	2	2	12			

	Relationship Level								
	High	Low	Medium	Very High					
Work_Environment									
	High	Low	Medium	Very High					
Job_Involvement									
	High	Low	Medium	Very High					



## 3. HR Analysis

HR Employee HR\_attrt HR\_OverTime Attrtd\_Mnth\_CTC Total\_Mnth\_CTC HR Analysis

Attrt per Total_Exp & No_Of_Prv_Companies							
Total_Exp	Current Company	Less than 5	More than 10	Total			
10+ yrs			2	2			
1-5 yrs	2	1		3			
5-10 yrs	2	1	1	4			
less than 1 yrs	3			3			
Total	7	2	3	12			

Attrt per Curr_Comp_Yrs & W/Life_Balacne								
CurrentRoleYears	Best	Better	Good	Total				
1-5 years		4	1	5				
5-10 years		1	1	2				
Less than 1 year	1	4		5				
Total	1	9	2	12				
Total		7	2	12				

Attrt per Yrs_Since_Last_Promotion & Sal_%_hike								
Salary_PCNT_Hike	1-5 yrs	less than 1 yr	Total					
Less than 15%	3	7	10					
Less than 20%		1	1					
Less than 25%		1	1					
Total	3	9	12					

Attrt_salary per no_of_Training & Performance								
Performance_Rate	0-2 times	3-4 times	5-6 times	Tot Expand				
Excellent	7	1	3	11				
Outstanding			1	1				
Total	7	1	4	12				

Attrt per yrs with Curr_mngr & relationship_lvl								
YearWithCurrMngr	High	Low	Medium	Very High	Total			
1-5 yrs	3			2	5			
5-10 yrs				1	1			
Less than 1 yr	3	1	1	1	6			
Total	6	1	1	4	12			

- 1. Total Employee: 63,
- 2. Attrition vs Non-Attrition = 12:51
- 3. Attrition percentage = 19.05%,
- 4. Total Monthly CTC = \$ 419.23K,
- 5. Attrition employees monthly CTC = \$ 44.59K



## HR Analysis Observation

- 1. 6 Males and 6 Females left the company, out of which employees between 18-25 years are most likely to quit.
- 2. As per Marital Status, **Both Married and Divorced** are most likely to leave, followed by **Single** Employees, whereas **employees living within both 10Km & 20 Km distance** from office is most likely to quit.
- 3. Employees with Human Resoruces are seen to quit the company, with HR job role is showing the highest attrition rate.
- 4. Employees working with current manager for Less than 1 year is more likely to leave, followed by those having 1-5 years exp, whereas employees showing both, Very High and High Level of Relationship, are more likely to quit.
- 5. Performance wise both, Excellent and Outstanding, employees are more likely to quit, whereas training given between o-2 times.
  - 6. Employees with less than 1 year experience with less than 15% Salary Hike is likely to quit.
- 7. Employees with "Better" work-life balance working in the company for 1-5 years in the current role are more likely to quit, followed by those who are working for less than 1 year.
- 8. Employees who are working within the same company for 5-10 years, followed by those who are working for Less than 1 years are more likely to quit.



## 3. Sales Analysis

Sales\_Emplyee

Sales\_attrt

92

446

Sales\_%\_attrt

20.63%

Avg\_Dist\_Km

9.37

#### Sales Analysis Overview

Attrt per Gender & age group							
Female	Male	Total					
8	10	18					
18	23	41					
7	9	16					
5	12	17					
38	54	92					
	Female 8 18 7 5	Female Male      8 10      18 23      7 9      5 12	Female Male Total      8 10 18     18 23 41     7 9 16     5 12 17				

Attrt per Distance & marital Status								
Distance_From_Home	D	ivorced	Μ	Married Single		Total		
Less than 10Km		6		17		31	54	
Less than 20km		3		7		10	20	
Less than 30Km		1		5		12	18	
Total		10		29		53	92	

Startd\_Mnth\_CTC
\$543.58K

Total\_Mnth\_CTC
\$3.1M

R&D\_OverTime
128

Attrt per Education & job_role								
JobRole	Life Sciences	Marketing	Medical	Other	Technical Degree	To		
Manager		2						
Sales Executive	20	21	9	3	4			
Sales Representative	9	12	5	1	6			
Total	29	35	14	4	10			

Relationship Level								
High Low		Medium	Very High					
Work_Environment								
High	Low	Medium	Very High					
Job_Involvement								
High	Low	Medium	Very High					



## 3. Sales Analysis

Sales Employee 446

Sales\_attrt

Sales\_OverTime 128

\$543.58K

Attrtd\_Mnth\_CTC

Total\_Mnth\_CTC

\$3.1M

Sales Analysis

Attrt per Total_Exp & No_Of_Prv_Companies								
Total_Exp	Current Company	Less than 5	More than 10	Total				
10+ yrs	6	15	5	26				
1-5 yrs	11	4	3	18				
5-10 yrs	12	10	11	33				
less than 1 yrs	15			15				
Total	44	29	19	92				

Attrt per Curr_Comp_Yrs & W/Life_Balacne								
CurrentRoleYears	Bad	Best	Better	Good	Total			
10+ years			2		2			
1-5 years	3	2	24	12	41			
5-10 years	1	4	11	6	22			
Less than 1 year	2	6	13	6	27			
Total	6	12	50	24	92			

Attrt_salary per no_of_Training & Performance								
Performance_Rate	0-2 times	3-4 times	5-6 times	Total				
Excellent	\$229,956	\$41,226	\$218,970	\$490,152				
Outstanding	\$36,915	\$3,407	\$13,104	\$53,426				
Total	\$266,871	\$44,633	\$232,074	\$543,578				

Attrt per Yrs_Since_Last_Promotion & Sal_%_hike								
10+ yrs	1-5 yrs	5-10 yrs	less than 1 yr	Total				
3	14	5	35	57				
	4	7	15	26				
	1	2	6	9				
3	19	14	56	92				
		10+ yrs   1-5 yrs		10+ yrs 1-5 yrs 5-10 yrs less than 1 yr 3 14 5 35				

Attrt per yrs with Curr_mngr & relationship_lvl					
YearWithCurrMngr	High	Low	Medium	Very High	Total
10+ yrs		1	1		2
1-5 yrs	11	6	10	9	36
5-10 yrs	10	5	1	5	21
Less than 1 yr	10	7	6	10	33
Total	31	19	18	24	92



2. Attrition vs Non-Attrition = 92: 354

3. Attrition percentage = 20.63%,

4. Total Monthly CTC = \$ 3.1M,

5. Attrition employees monthly CTC = \$ 543.58K



## Sales Analysis Observation

- 1. 54 Males and 38 Females left the company, out of which employees between 25-35 years and 18-25 years are most likely to quit.
  - 2. As per Marital Status, Single Employees ( =53) are most likely to leave, followed by Married (=49). Employees, whereas employees living within 10Km distance from office is most likely to quit.
  - 3. Employees with Life Science, and Medical are seen to quit the company, followed by Technical Degree holders, with Laboratory Technician job role is showing the highest attrition rate followed by Research Scientist.
- 4. Employees working with current manager for less than 1 year is more likely to leave, followed by those having 5-10 years exp and 10-15 years exp, whereas employees showing both, Very High and Low level of Relationship, are more likely to quit.
  - 5. Performance wise both, **Excellent and Outstanding**, employees are more likely to quit.
- 6. Employees with less than 1 year experience with less than 15% Salary Hike is likely to quit, followed by those with less than 20% and 25% Salary Hike .
- 7. Employees with **"Better" work-life balance** working in the company for **1-5 years** are more likely to quit, followed by those who are working for **less than 1 year**.
- 8. Employees who are working within the same company for less than 1 year, followed by those who are working for 5-10 years are more likely to quit.

- 1. Total Employee: 1470,
- 2. Attrition vs Non-Attrition = 237: 1233
  - 3. Attrition percentage = 16.12%.



#### **Summarization**

- 1. Gender: Male employees are more likely to quit than Female employees.
- 2. Age Group: mostly 25-35 years employees are more likely to quit company.
- 3. Marital Status: Mostly Single and Married Employees are likely to quit.
- **4. Education Background:** Life Science, Medical, Technical Degree, and Marketing are the four fields where employees quit most often.
- 5. Job Role: Sales Executive & representative, along with HR, and Research Scientist and Lab Technician are the job roles where employees quit mostly.
- 6. Working with Current Manager: Those who worked with current manager for Less tan 1 year, and between 1-5 years are more likely to quit.
- 7. Salary Hike and Promotion: Those were promoted within 1 year and having a salary hike of less than 15% are more likely to quit.
- 8. No years of Experience: Employees with Less than 1 year, 1-5 years, and 5-10 years of total experience are more likely to quit.
- 9. No of Previous Companies worked: Those who are working within the same company, and those who have worked with at least 5 companies are more likely to quit.
- 10. Performance Level: Employees having Excellent and Outstanding performance level are likely to quit more often



# Thank You. Pritam Banerjee.