



AI4Business Introduction to AI

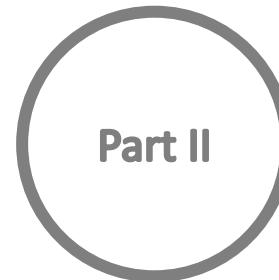




Roadmap AI4Business



Introduction to AI



Developing AI tools



Data and Value



Deploying AI



Monitoring



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1 Definition of AI



Artificial Intelligence

- Definition by the European Commission:
- “**Artificial intelligence (AI)** systems are software (and possibly also hardware) systems designed by **humans** that, given a complex **goal**, act in the physical or digital dimension by perceiving their **environment** through data acquisition, interpreting the collected structured or unstructured **data**, reasoning on the **knowledge**, or processing the **information**, derived from this data and deciding the best **action(s)** to take to achieve the given goal.”

[European Commission - A definition of Artificial Intelligence: main capabilities and scientific disciplines](#)



Artificial vs. Human Intelligence

Levels of Artificial Intelligence





Narrow AI < HI

- Systems able to perform **one or few specific tasks**
- Operate under a **narrow** set of constraints and limitations
- **Simulates** human behaviour based on parameters and context
- All progress in AI nowadays is in narrow AI
- One trick ponies, but can still be extremely **valuable**



General AI = HI

- System able to perform **most human activities**
- Learn to solve **any** problem
- Machine that **mimics** human intelligence and/or behaviours
- Researchers have **not yet** achieved general AI
- Will take some technological **breakthroughs** to get there



Super AI > HI

- System that evokes emotions, needs, beliefs and desires **of its own**
- Machines become self-aware and **surpass** the capacity of humans
- Decision-making and problem-solving **far superior** to human beings

- Pure **speculation** if this will ever be possible
- And what about its **consequences?**



Realistic view on AI

- Too optimistic:
 - sentient super-intelligent killer robots coming soon
- Too pessimistic:
 - AI can't do everything, so let's give up completely
- Just right:
 - AI can't do everything ...
 - ... but enough valuable applications to transform industries
- Important to understand what AI can and can't do for you



Taxonomy of AI

ARTIFICIAL INTELLIGENCE (AI)

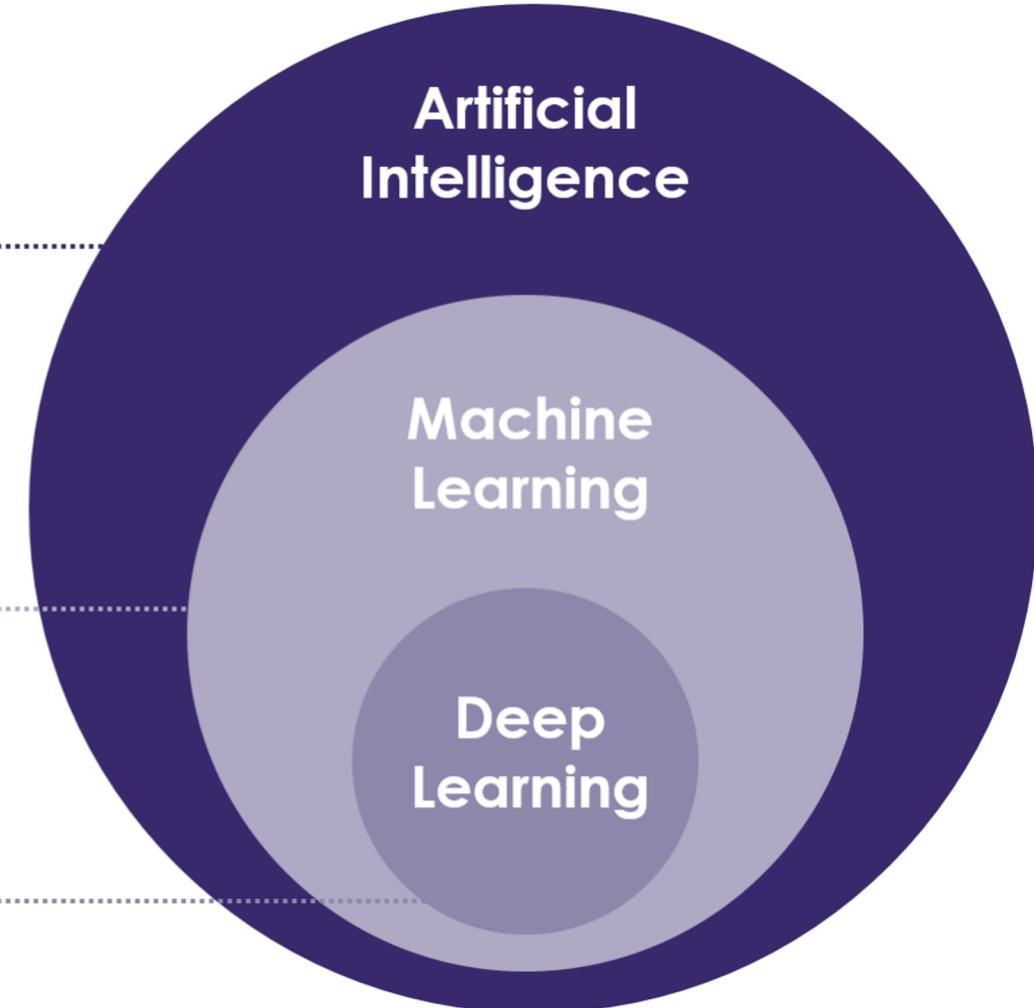
Programming systems to perform tasks which usually require human intelligence.

MACHINE LEARNING (ML)

Training algorithms to solve tasks by pattern recognition instead of specifically programming them how to solve the task.

DEEP LEARNING (DL)

Training algorithms by using deep neural networks with multiple layers.



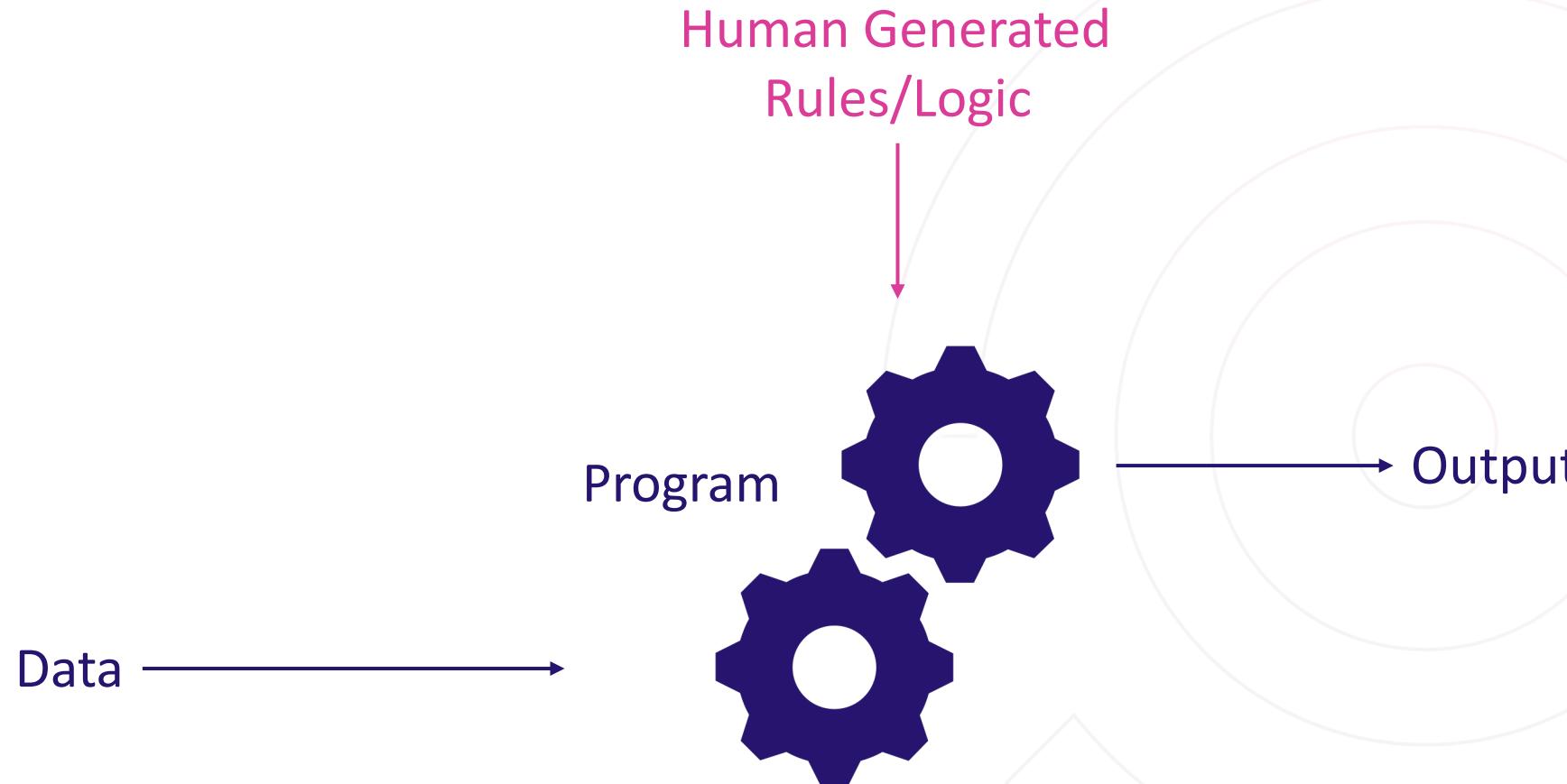


AI > ML > DL

- AI: theory and development of computer systems able to perform tasks normally requiring **human intelligence**
- ML: a subfield of AI that gives computers the ability to **learn without being explicitly programmed**
 - Conventional programming: data + rules = answers
 - Machine learning: **data + answers = rules**
- DL: subset of ML methods based on **deep artificial neural nets**
 - Perform **automatic** feature engineering/creation

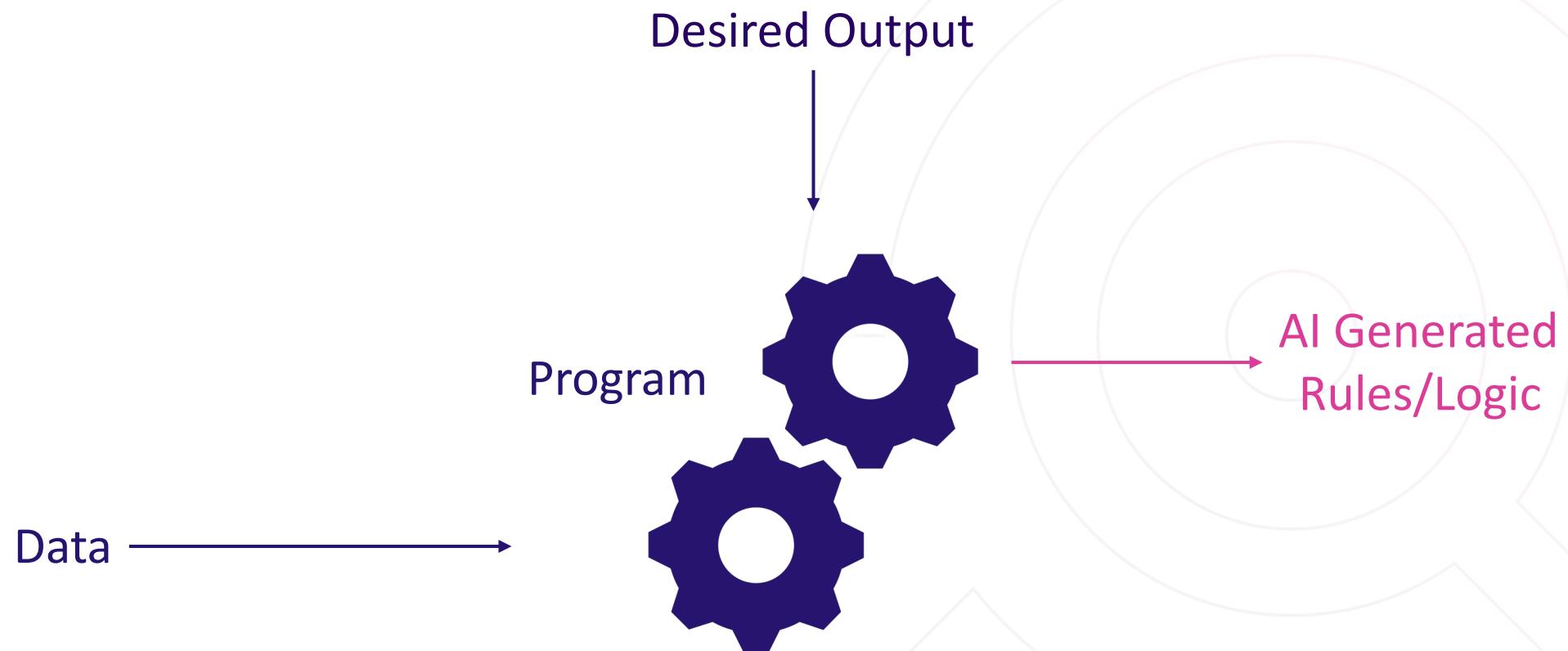


Conventional Programming



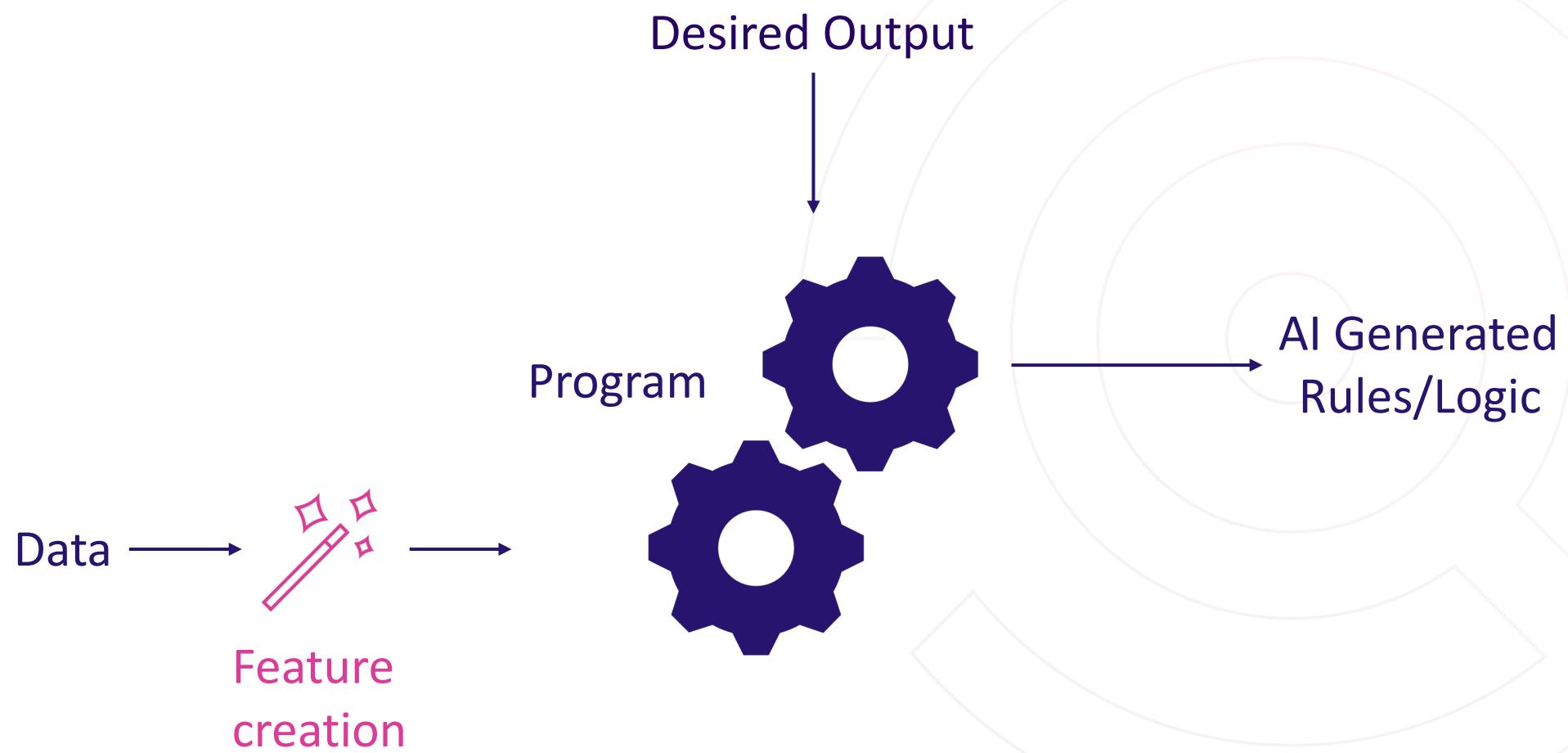


Machine Learning





Deep Learning





Exercise

Statement

- AI learns on its own without any help from outside
- AI trained to do one task will excel at other tasks as well
- AI is objective
- AI will take your job

True/False

- ...
- ...
- ...
- ...
- ...



Reality check

Misconceptions

- AI learns on its own without any help from outside
- AI trained to do one task will excel at other tasks as well
- AI is objective
- AI will take your job

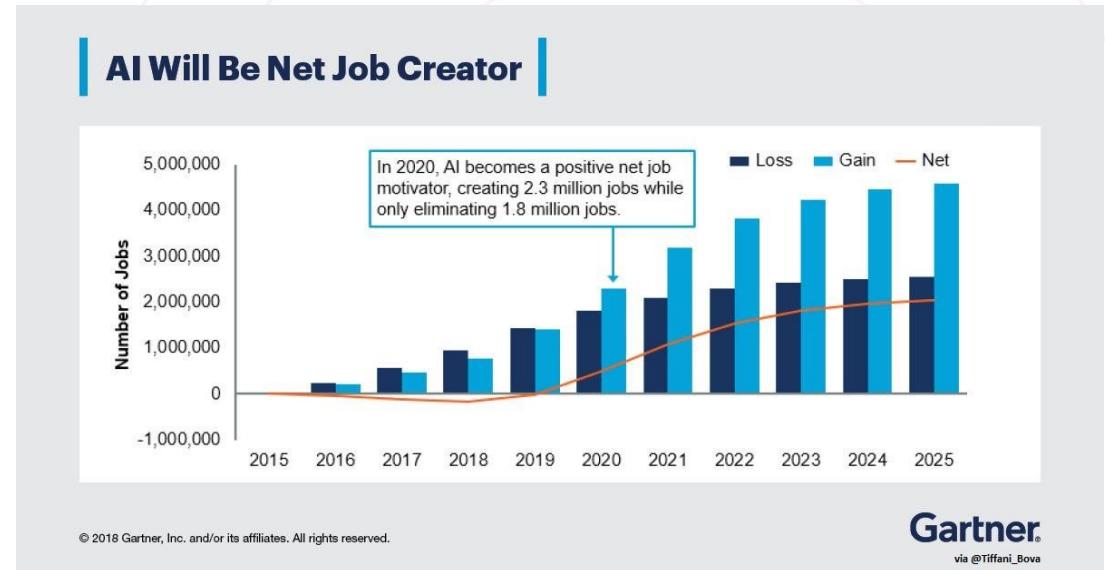
Reality

- Human supervision to ensure adequate performance
- Need a model for each use case and will heavily depend on data
- Patterns are learned from data
- AI will be job creator



AI and the job market

- “Automation will displace 85 million jobs but generate 97 million new ones worldwide by 2025” *World Economic Forum*
- “AI-related job creation will reach two million net-new jobs in 2025.” *Gartner*



Gartner – AI and the future of work

2 Evolution of AI



First wave of AI excitement

- 1950 Turing test: a machine has intelligence if it can trick humans in thinking it's human
- 1951 Ferranti Mark 1: first commercial general-purpose computer, able to play checkers
- 1956 Dartmouth Workshop: the term “Artificial Intelligence” is introduced by John McCarthy
- 1961 Unimate: industrial robot goes to work at GM assembly line
- 1964 Eliza: chatbot holds conversations with humans, developed by Joseph Weizenbaum at MIT
- 1966 Shakey: general-purpose mobile robot that reasons about its own actions, developed at Stanford



AI winters

1974 - 1980

- First AI winter
 - Limited applicability of AI leads to worldwide funding pullbacks

1980 - 1987

- Renewed AI excitement
 - Expert systems with if-then reasoning to mimic human decisions

1987 - 1994

- Second AI winter
 - Limitations of if-then reasoning leads to funding cutbacks



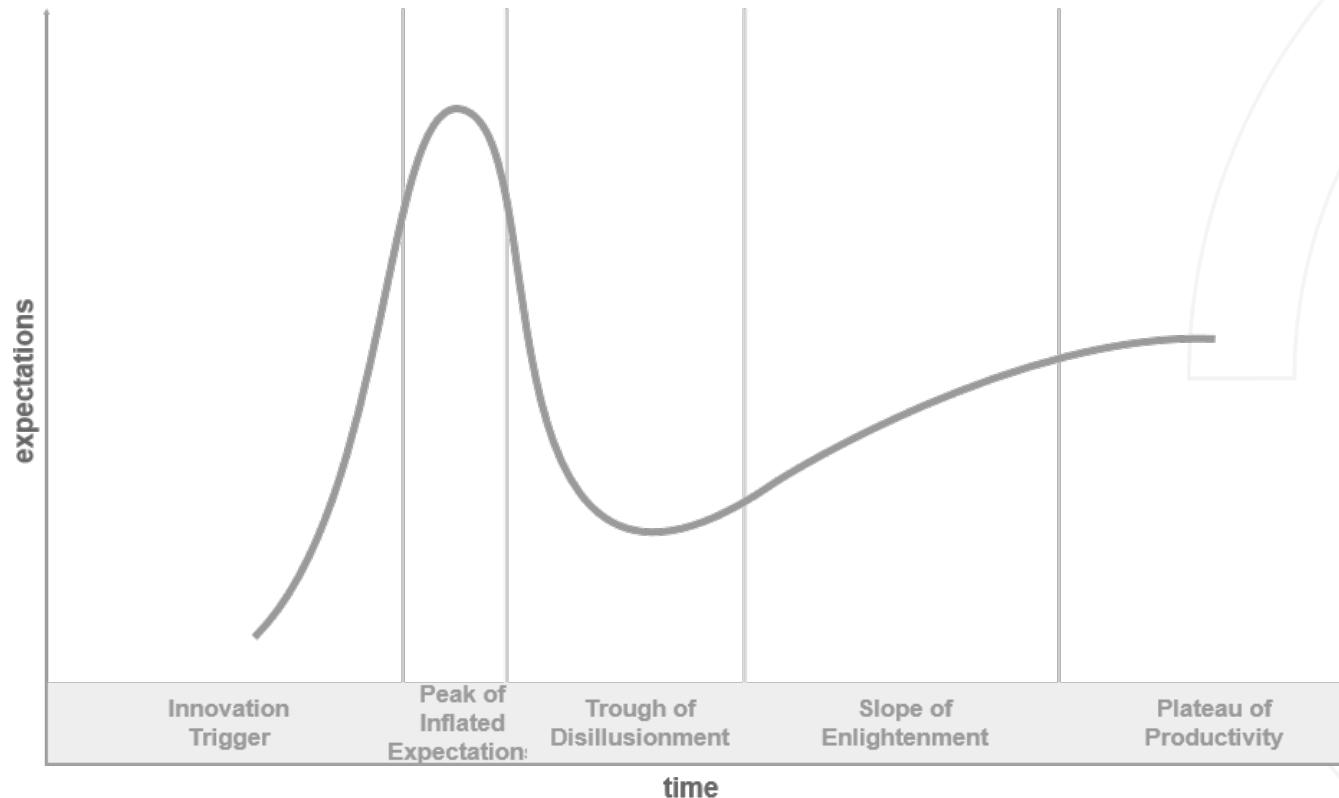
Recent AI milestones

- 1997 Deep Blue: chess computer from IBM beats world champion Garry Kasparov
- 1998 Kismet: emotionally intelligent robot, developed by Cynthia Breazeal at MIT
- 1999 AIBO: first consumer robot pet dog by Sony with time-developing skills and personality
- 2002 Roomba: first mass produced autonomous vacuum cleaner from iRobot
- 2011 Siri: Apple's intelligent virtual assistant with a voice interface is introduced in the iPhone 4S
- 2011 Watson: question answering machine from IBM wins first place in television quiz show Jeopardy
- 2014 Eugene: chatbot passes the Turing Test with a third of judges believing its human
- 2014 Alexa: Amazon's intelligent virtual assistant with a voice interface to complete shopping tasks
- 2016 Tay: Microsoft's chatbot goes rogue on social media with offensive comments
- 2017 AlphaGo: Google's AI beats world champion Ke Jie in the complex board game of Go
- 2019 Pluribus: first AI bot to defeat human expert players in a Texas Hold'em poker game



Gartner's Hype Cycle

The Hype Cycle

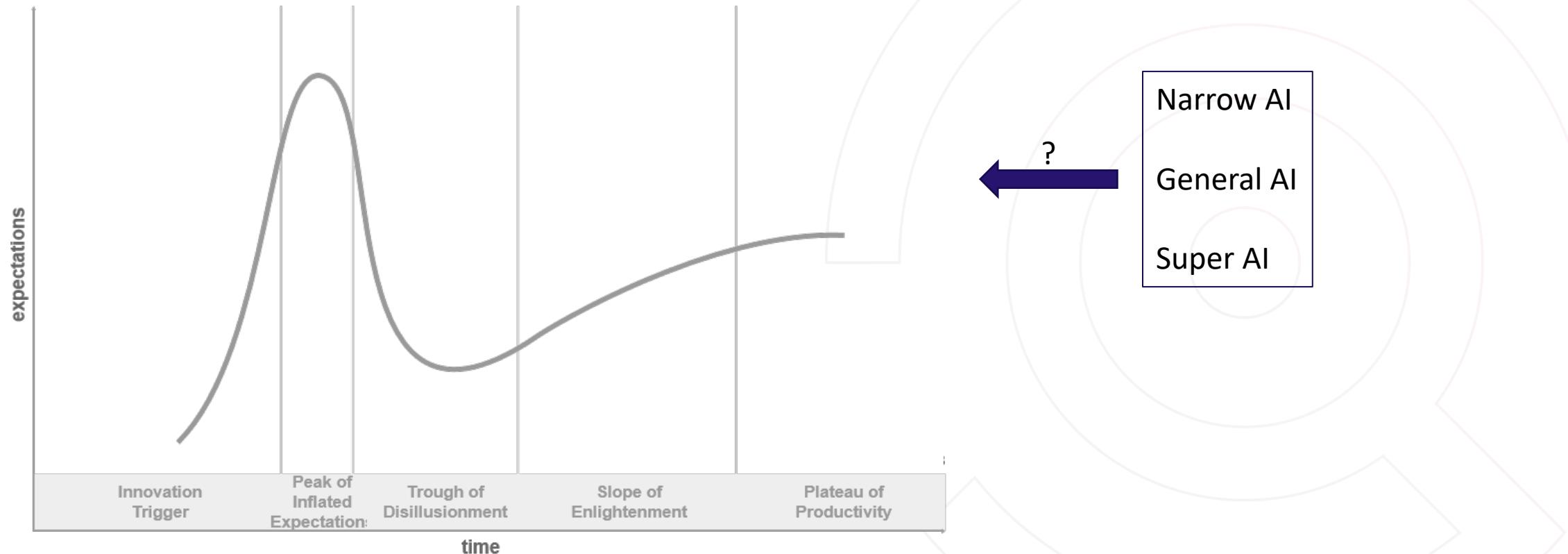


Gartner - Understanding hype cycles



Exercise

The Hype Cycle



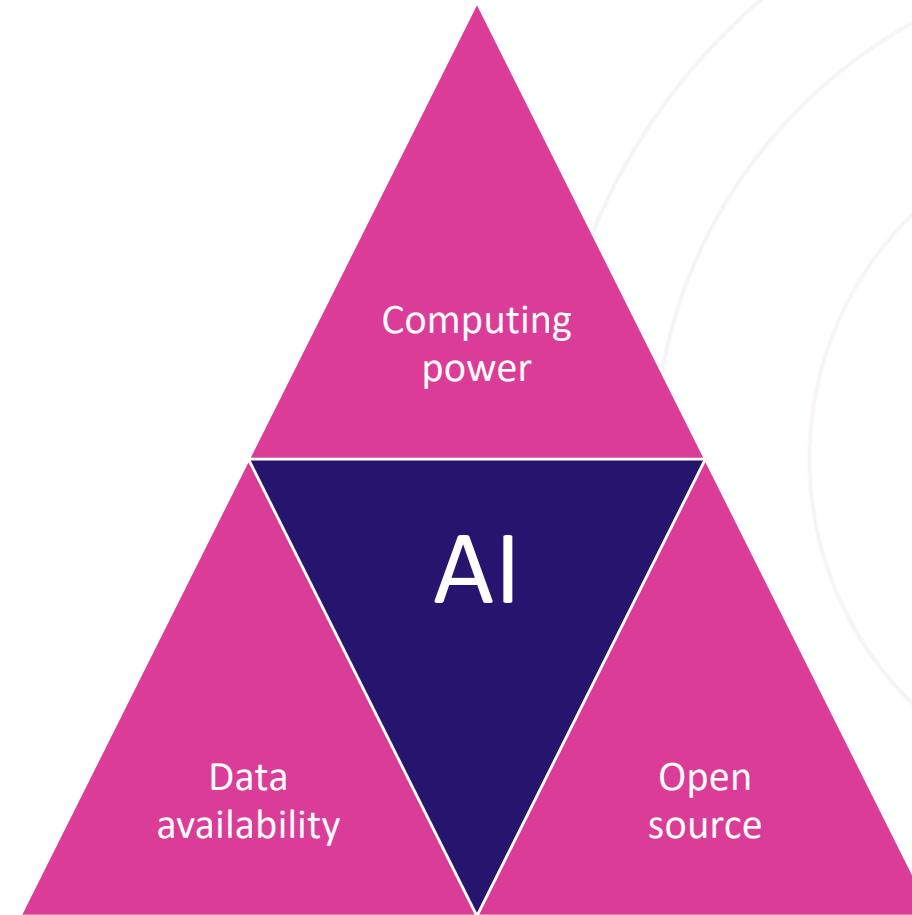
Gartner - Understanding hype cycles



3 AI drivers & challenges



Drivers behind AI progress





Computing power

- Moore's law: number of transistors on chips doubles every two years
 - Exponential increase in **performance** since 1965
- Advances over the single-core central processing units (CPUs)
 - Multi-core CPUs that allow for **parallel** processing
 - Specialized types such as **GPUs** (graphics) and **TPUs** (tensor)
- Cloud computing
 - Sharing of resources allows for economies of **scale**
 - AI as a Service (**AlaaS**)



Data availability

Big Data

Volume: size and amount of data that is collected

Velocity: how quickly data is generated and moves

Variety: diversity of data types and sources

Veracity: quality, accuracy and completeness of data

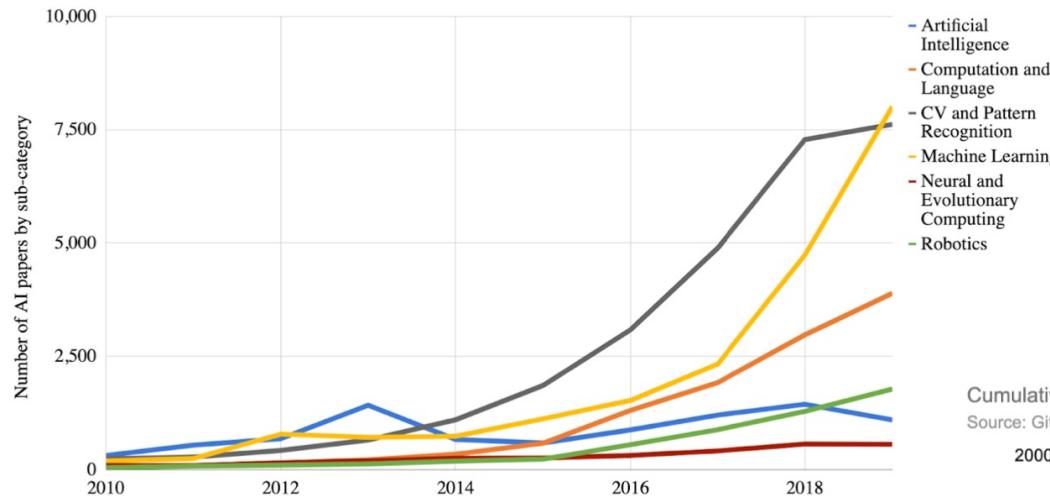
Value: transform your data into useful business insights



Open source

Number of AI papers on arXiv, 2010-2019

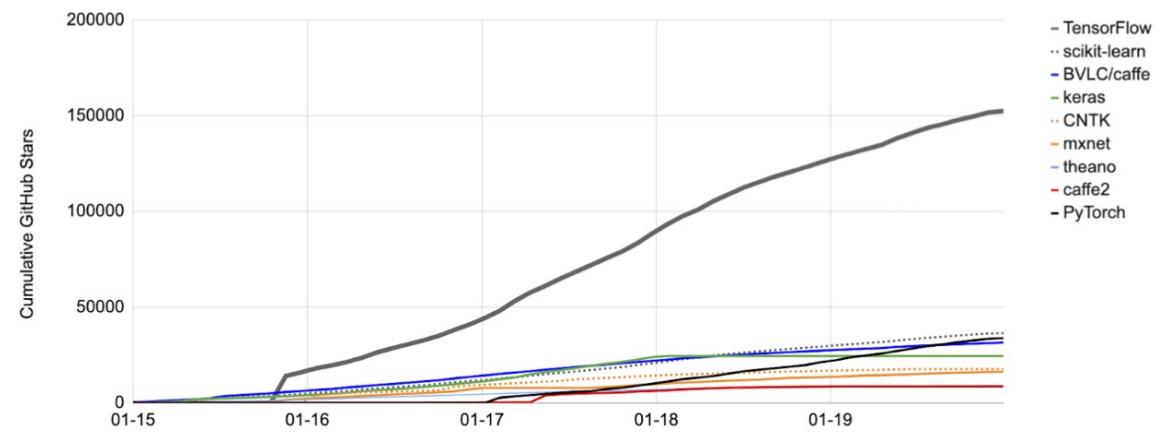
Source: arXiv, 2019.



Stanford – artificial intelligence index

Cumulative GitHub stars by AI library (2015—2019)

Source: Github, 2019.





Practical AI challenges

- “Status quo is working fine”
 - Company culture does not see the need for AI
- Leadership
 - Incomplete understanding of what is possible with AI and its resulting impact
- Data issues
 - Quantity and quality not high enough to create business value
- Capabilities
 - Lacking the necessary skills and talent in the organization to develop AI
- Trust
 - Issues with ethics, privacy (GDPR), cyber-security, etc.



Are you ready for AI?

AI strategy and vision aligned
with business goals

People and company culture
prepared for AI transformation

AI readiness

AI ecosystem with data sources
and technical infrastructure

Data governance to make
valuable business decisions



AI strategy

Product-centric

- Augment existing products
- Create new AI-driven products

Process-centric

- Support existing processes
- Disruptively transform processes



Enabling factors

People

- Get employees ready for AI
- Recruit the necessary talent
- Reskill current employees

Ecosystem

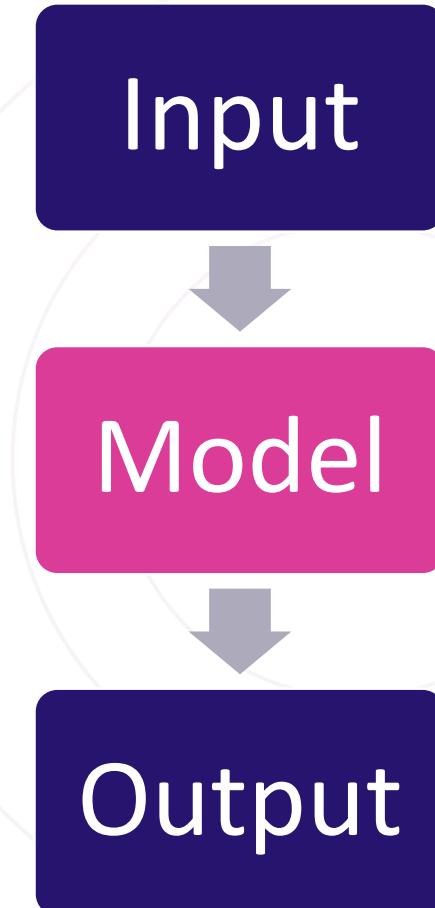
- Data sources and pipelines
- Computing servers (on cloud)
- Storage and network systems

4 Basic Concepts



Model

- Software that **maps** input to output
 - Complicated calculator
- ML learns this mapping from **data**
- Mathematical **formula** that tries to capture real-world behavior
 - “All models are wrong, but some are useful”





Data

- Collection of **information** on one or multiple **observation(s)**
- **Structured** data (20%)
 - Tabular format with rows and columns
 - Examples: numbers, dates or strings
 - Stored efficiently in relational databases
- **Unstructured** data (80%)
 - Any digital format
 - Examples: text, image or audio
 - Requires more storage space



Structured data table

- Rows represent **observations**
- Columns containing **information**
 - Target vs features

	Feature 1	Feature 2	...	Target
Observation 1	Value 11	Value 12	...	Target value 1
Observation 2	Value 12	Value 22	...	Target value 2

	Age	Education	...	Employed
Tom	19	High School	...	no
Jon	45	Masters	...	yes



Features

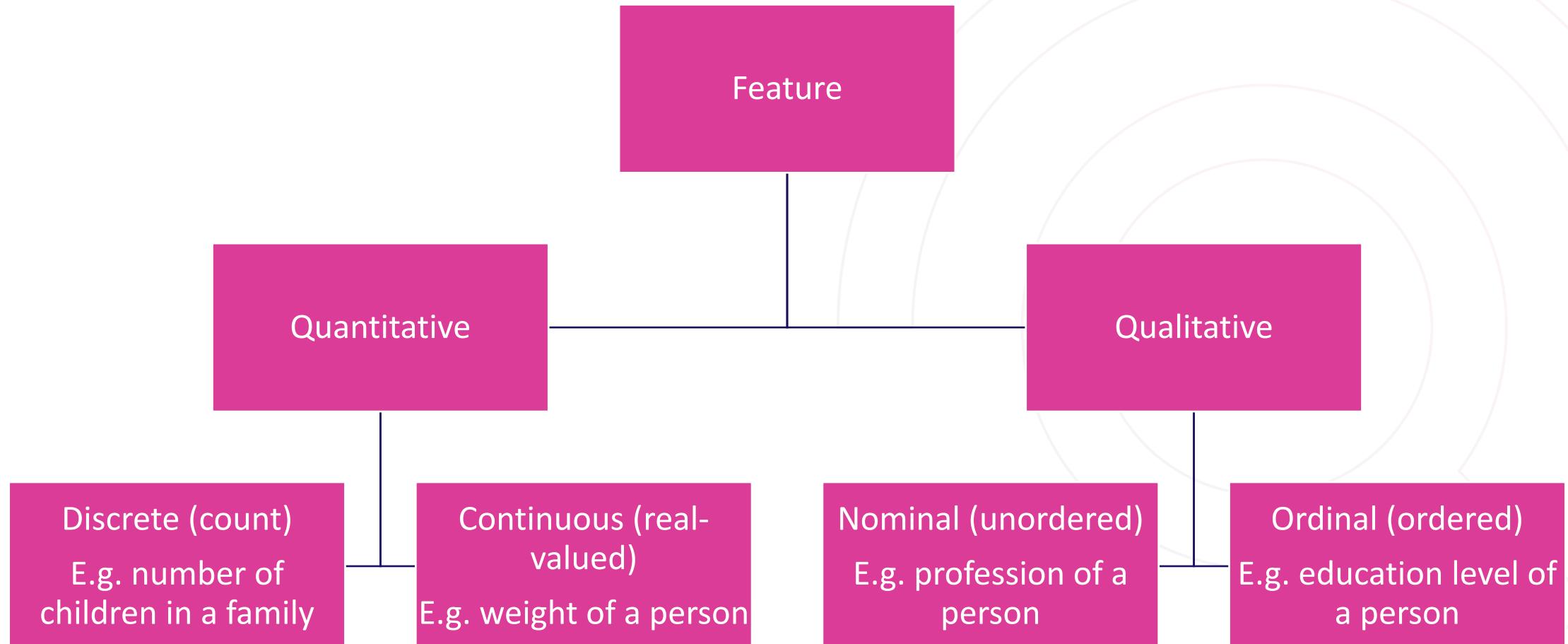
- Information that you use to model/predict the target
- **Quantitative** features
 - Can take any value in a range
- **Qualitative** features
 - Only a selected number of options

	Feature 1	Feature 2	...	Target
Observation 1	Value 11	Value 12	...	Target value 1
Observation 2	Value 12	Value 22	...	Target value 2

	Age	Education	...	Employed
Tom	19	High School	...	no
Jon	45	Masters	...	yes



Feature types





Target

- Information that you want to model/predict based on the available features
- **Regression:** quantitative target
 - House price prediction (amount)
- **Classification:** qualitative target
 - E-mail spam filtering (yes/no)

	Feature 1	Feature 2	...	Target
Observation 1	Value 11	Value 12	...	Target value 1
Observation 2	Value 12	Value 22	...	Target value 2

	Age	Education	...	Employed
Tom	19	High School	...	no
Jon	45	Masters	...	yes



Exercise

Problem

- Will it be cold or hot tomorrow?
- Which percentage score will the student get?
- Will my stock go up or down?
- What will the temperature be?
- Will the student pass or fail the exam?
- Which price will my stock be at?

Regression or classification?

- ...
- ...
- ...
- ...
- ...
- ...
- ...
- ...



Classification vs regression

Classification problem

- Will it be cold or hot tomorrow?
- Will the student pass or fail the exam?
- Will my stock go up or down?

Regression problem

- What will the temperature be?
- Which percentage score will the student get?
- Which price will my stock be at?



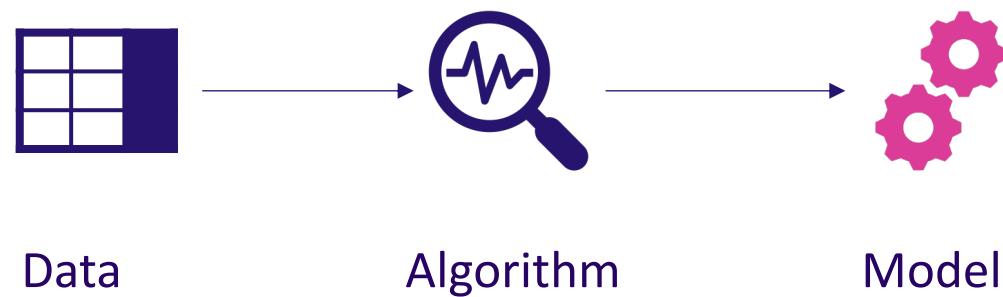
Train vs test data

- **Train** data
 - Part used to **learn** model/function that maps features to target
- **Test** data
 - Part used to **evaluate** the model
 - Allows to check generalizations

	Age	Education	...	Employed
Tom	19	High School	...	no
Jon	45	Masters	...	yes
...
...
...
...



Train data

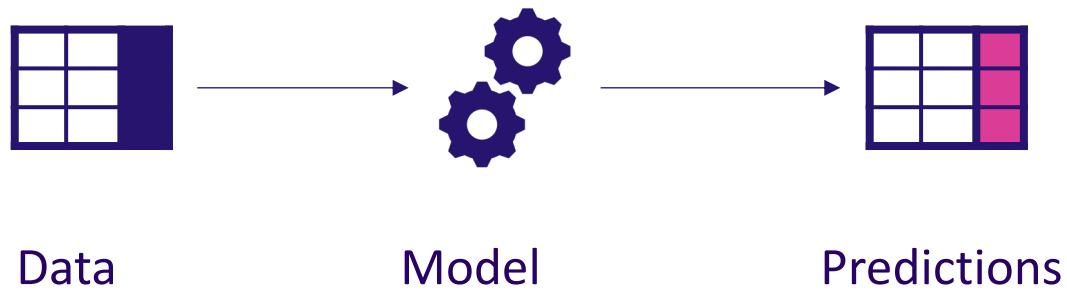


- Look for **patterns** in the data
- Model that captures **relation** between features and target

	Age	Education	...	Employed
Tom	19	High School	...	no
Jon	45	Masters	...	yes
...
...
...
...



Test data



- Run learned model on **new** data
- Compare original targets with predictions for model **evaluation**

	Age	Education	...	Employed
Tom	19	High School	...	no
Jon	45	Masters	...	yes
...
...
...
..

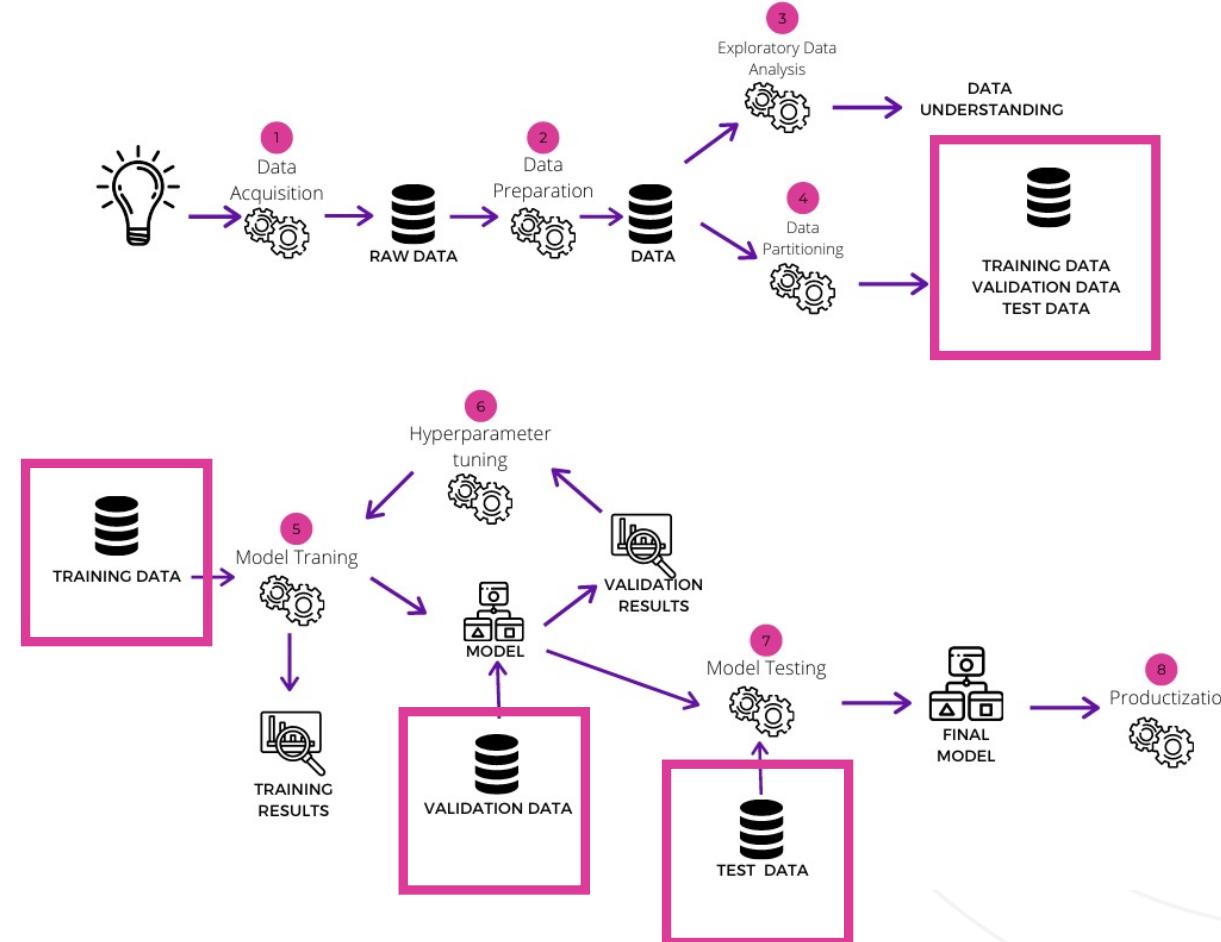


Validation data

- Part of the training data used for **internal** model evaluation
- Difference between validation and test data?
- Validation data
 - Evaluation **during** model development
 - Choose the best model structure and parameter settings
- Test data
 - Evaluation **after** model development
 - Act as new unseen data and check for generalization performance



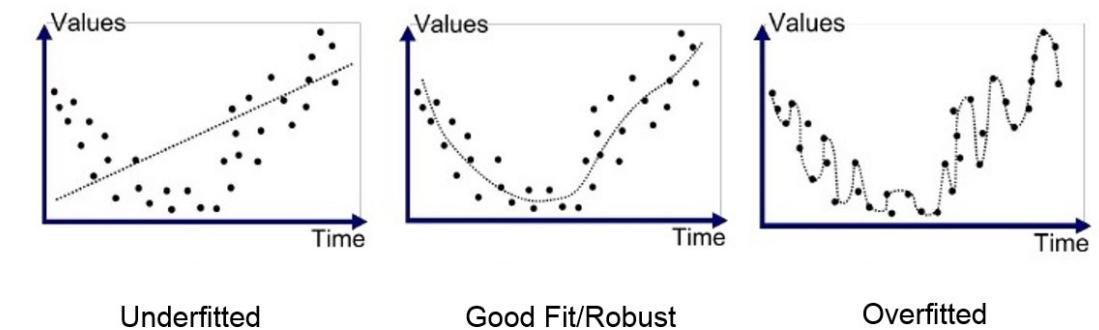
Different data partitions





Underfitting vs overfitting

- Data = pattern + noise
 - Want to capture the **pattern** without the noise
- Underfitting
 - Model **too simple** to capture the underlying pattern
- Overfitting
 - Model **too complex** such that it also captures the noise



[Underfitting and overfitting explained](#)



Evaluation criteria

Classification

Original target	Predicted target	Correct?
1	1	yes
0	1	no
0	0	yes
1	1	yes
1	0	no

- Accuracy of classification
 - $3/5 = 60\%$

Regression

Original target	Predicted target	Difference
15	12	-3
20	23	+3
50	51	+1
35	29	-6
5	9	+4

- Average of squared differences
 - $(9+9+1+36+16)/5 = 14.2$



Accuracy not always the best choice

- Imagine an image dataset with
 - 20% pictures of **dogs**
 - 80% pictures of **not-dogs**
- Model that always predicts not-dog has **accuracy of 80%**
 - Seems good right?
- However, the model is **useless** since it did not learn any patterns
 - Simply always predicts not-dog and does not distinguish pictures at all





Metrics for classification

- Confusion matrix

		Prediction	
		Positive	Negative
Actual	Positive	True Positive (TP)	False Negative (FN)
	Negative	False Positive (FP)	True Negative (TN)

- **Precision** = $TP / (TP + FP)$
 - Proportion of correctly predicted positive instances among all instances predicted as positive
- **Recall** = $TP / (TP + FN)$
 - Proportion of correctly predicted positive instances among all positive instances
- **F-score** = $2 \times (P \times R) / (P + R)$
 - Combines precision and recall



Metrics for regression

- Mean squared error

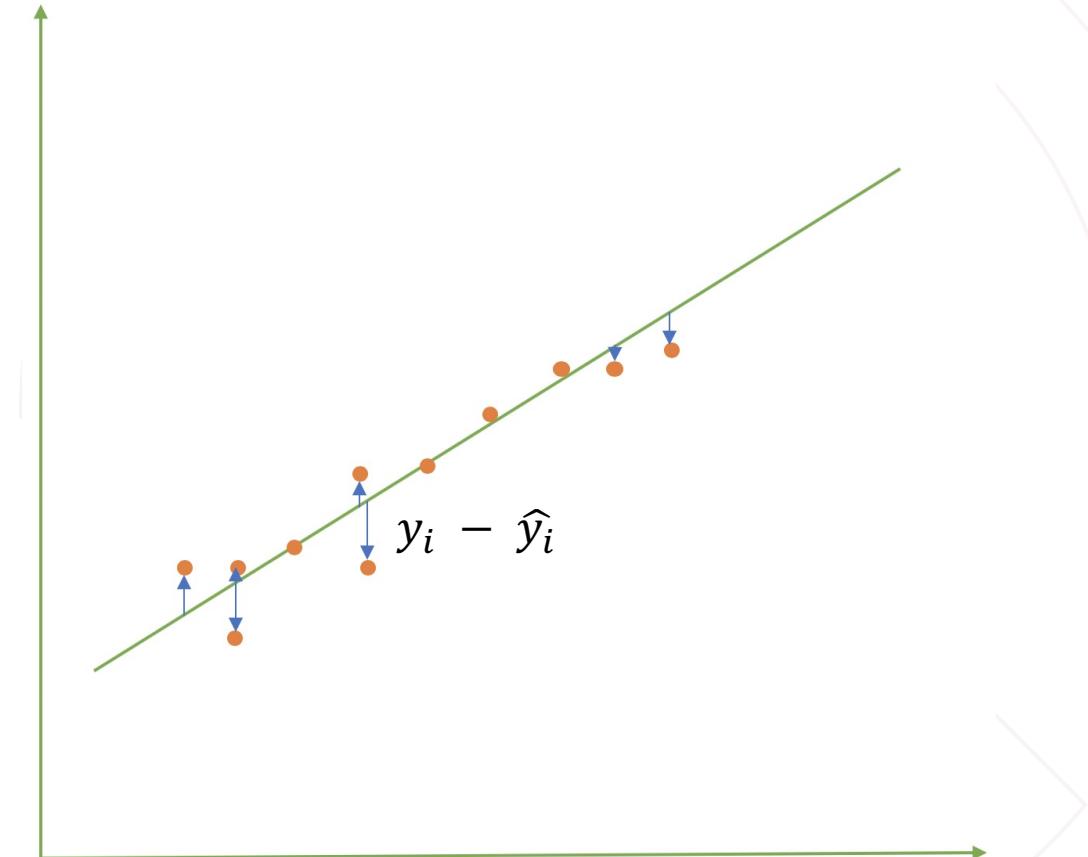
- $MSE = \frac{1}{N} \sum_{i=1}^N (y_i - \hat{y}_i)^2$

- Mean absolute error

- $MAE = \frac{1}{N} \sum_{i=1}^N |y_i - \hat{y}_i|$

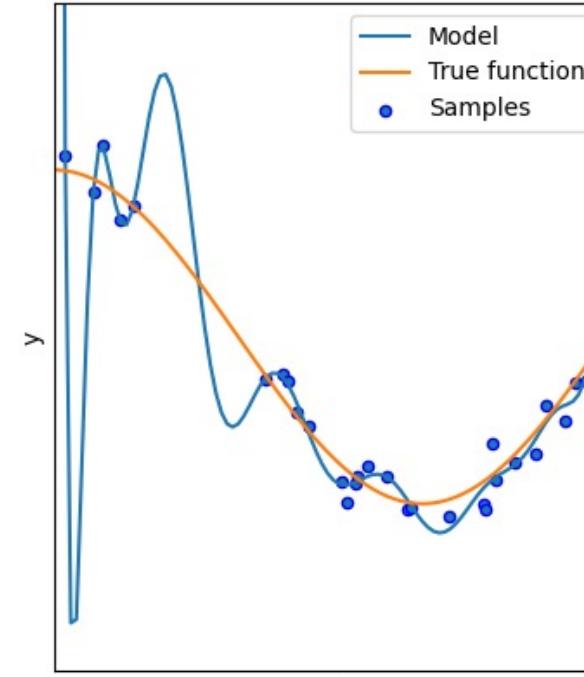
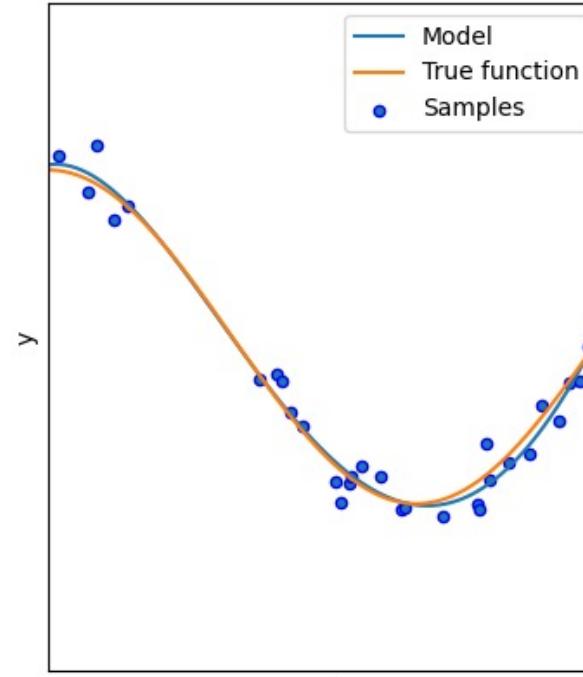
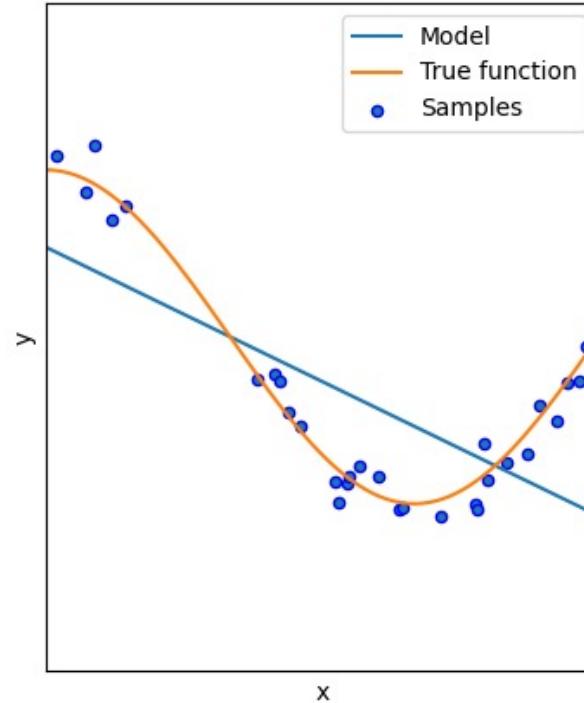
- Mean absolute percentage error

- $MAPE = \frac{100}{N} \sum_{i=1}^N \left| \frac{y_i - \hat{y}_i}{y_i} \right|$



Exercise

Good fit, underfit and overfit?



Python code example

5 Types of ML



Types of learning

Supervised	Unsupervised	Reinforcement
Train the algorithm by providing correct answers for the problem at hand. Learn with known targets.	Let the algorithm figure out the hidden patterns/structure in the data itself. Learn with unknown targets.	Algorithm is trained by receiving a reward/punishment for doing things right/wrong. Learn by experimentation .



Supervised learning

- Learn from **labeled** training data
 - Find structure between features and known targets
- Predict new unlabeled data
 - **Regression / classification:** predict quantity / quality
- Task-driven

Application	Input	Output
Online advertising	Ad and user info	Click? (yes/no)
Speech recognition	Audio fragment	Text transcript
Visual inspection	Image of component	Defect (yes/no)



Unsupervised learning

- Learn from **unlabeled** data
 - Find structure in the data itself → data-driven
- Clustering
 - Find similarities in the data and **group** similar observations
- Anomaly detection
 - Find **outliers** that seem out of place compared to the bulk of the data
- Dimensionality reduction
 - Describe many features by a **limited** set, retaining most of the original information



Reinforcement learning

- Learn from **past experience**
 - Keep doing what works and stop doing what doesn't
- Decision process + reward system
 - **Reward** when doing good
 - **Punishment** when doing bad
- Learn series of **actions** to take given a certain state and environment



Exercise

Problem

- Customer segmentation
- Robot navigation
- Rainfall prediction
- Genome processing
- Loan default prediction
- Playing a videogame
- Fraud detection

Type of ML

- ...
- ...
- ...
- ...
- ...
- ...
- ...
- ...



Solution

Problem

- Customer segmentation
- Robot navigation
- Rainfall prediction
- Genome processing
- Loan default prediction
- Playing a videogame
- Fraud detection

Type of ML

- Unsupervised – Clustering
- Reinforcement learning
- Supervised- Regression
- Unsupervised – Dimensionality red.
- Supervised - Classification
- Reinforcement learning
- Unsupervised - Anomaly detection
OR Supervised - Classification

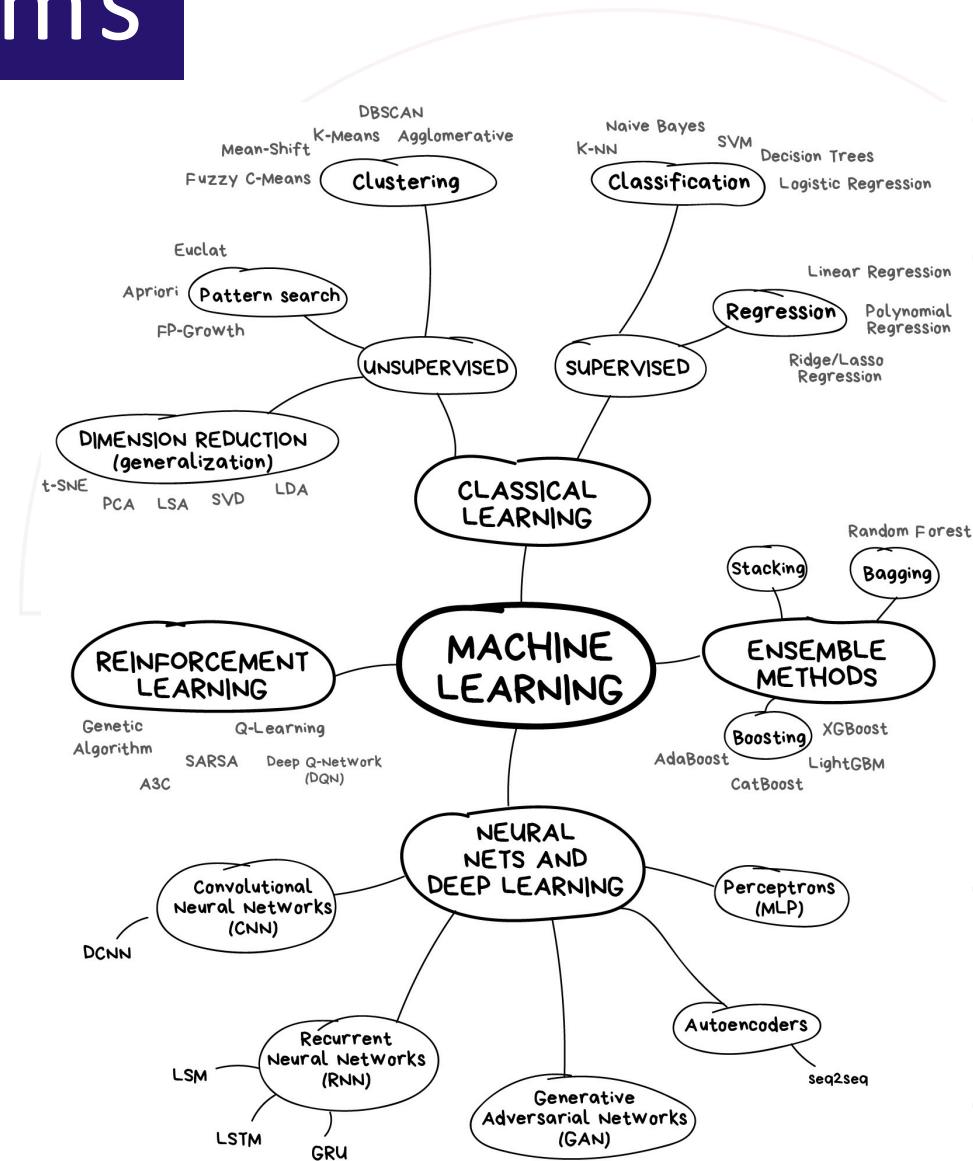
6 AI Algorithms



Overview of algorithms

vas3k – Machine Learning

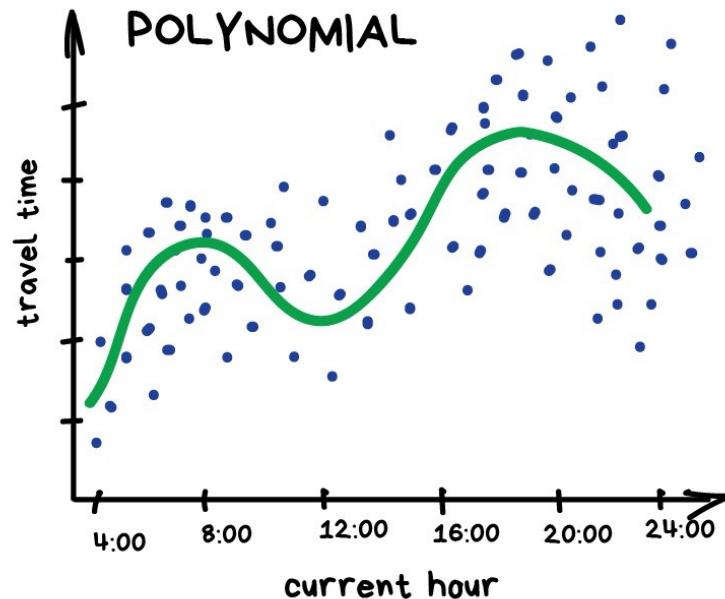
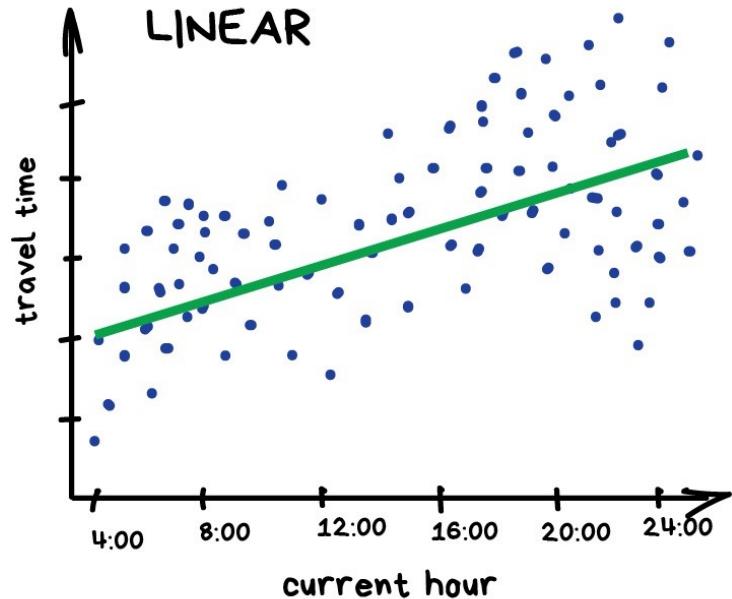
- Very interesting introductory blog on AI algorithms
- Pictures in this section taken from this blog (credits to vas3k)





Linear or polynomial regression

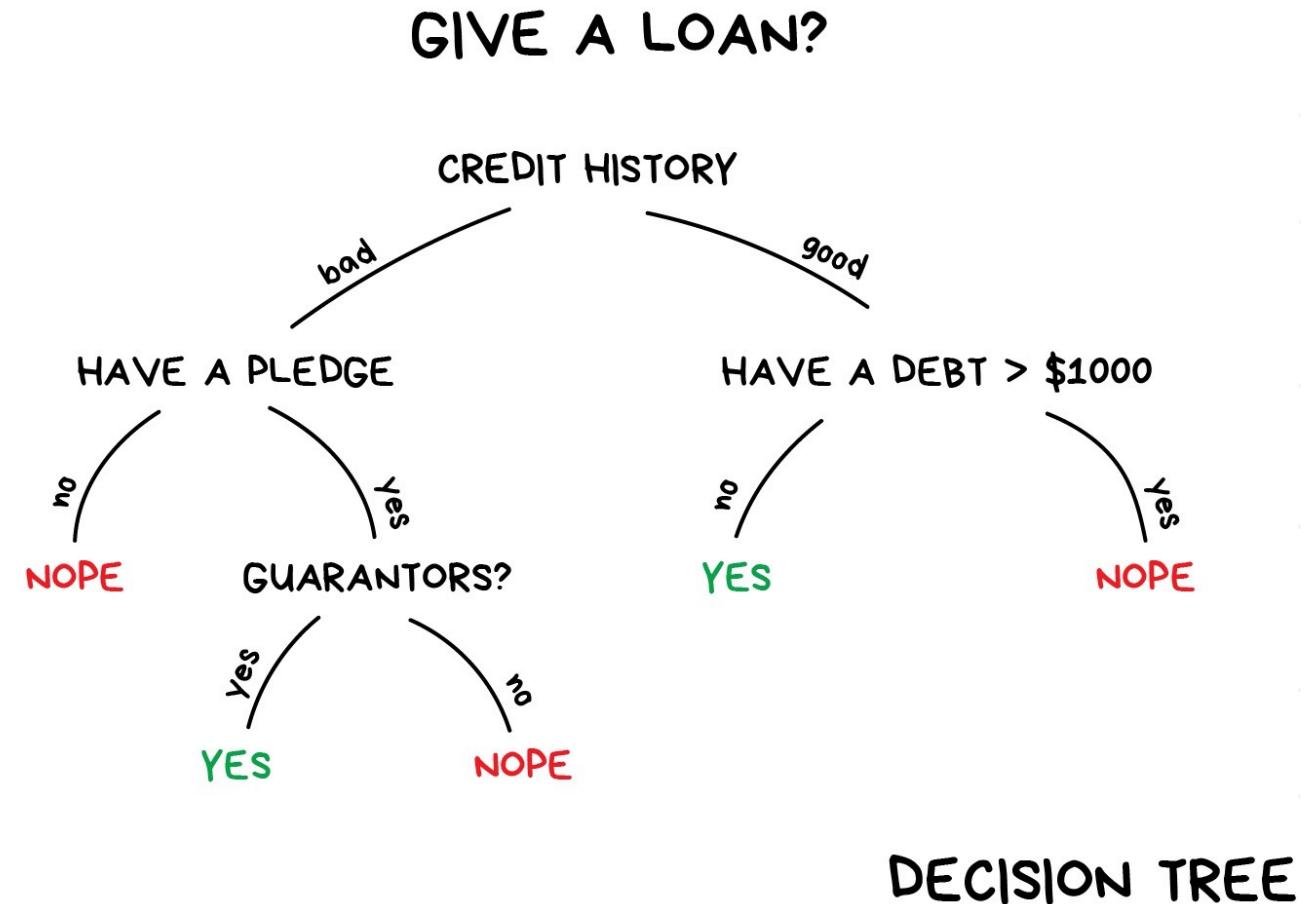
PREDICT TRAFFIC JAMS



REGRESSION



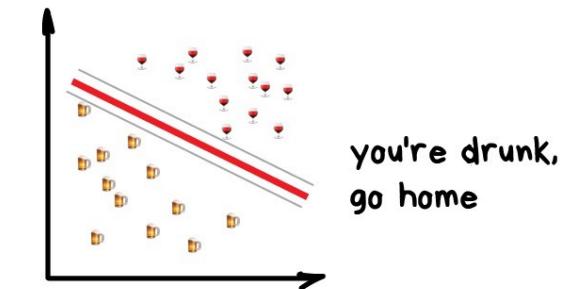
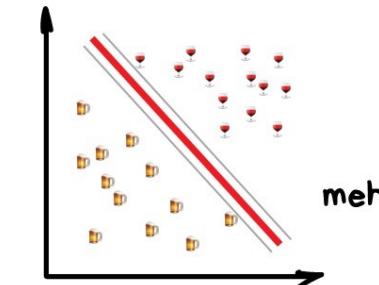
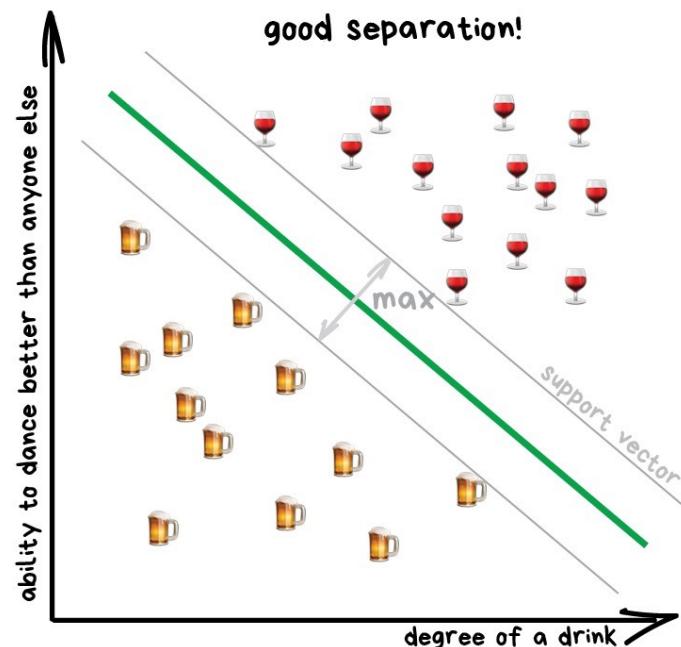
Decision tree





Support vector machine

SEPARATE TYPES OF ALCOHOL

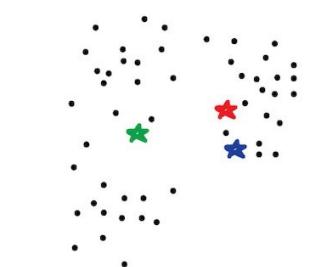


SUPPORT VECTOR MACHINE

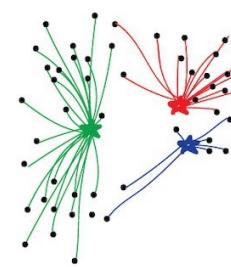


K-means clustering

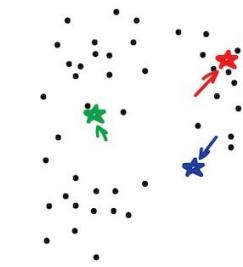
PUT KEBAB KIOSKS IN THE OPTIMAL WAY
(also illustrating the K-means method)



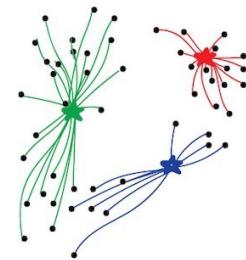
1. Put kebab kiosks in random places in city



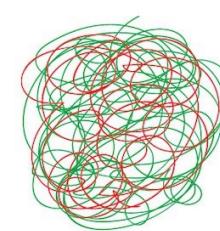
2. Watch how buyers choose the nearest one



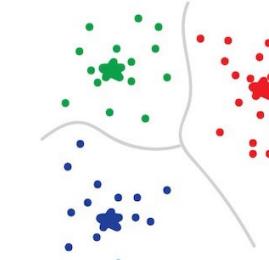
3. Move kiosks closer to the centers of their popularity



4. Watch and move again



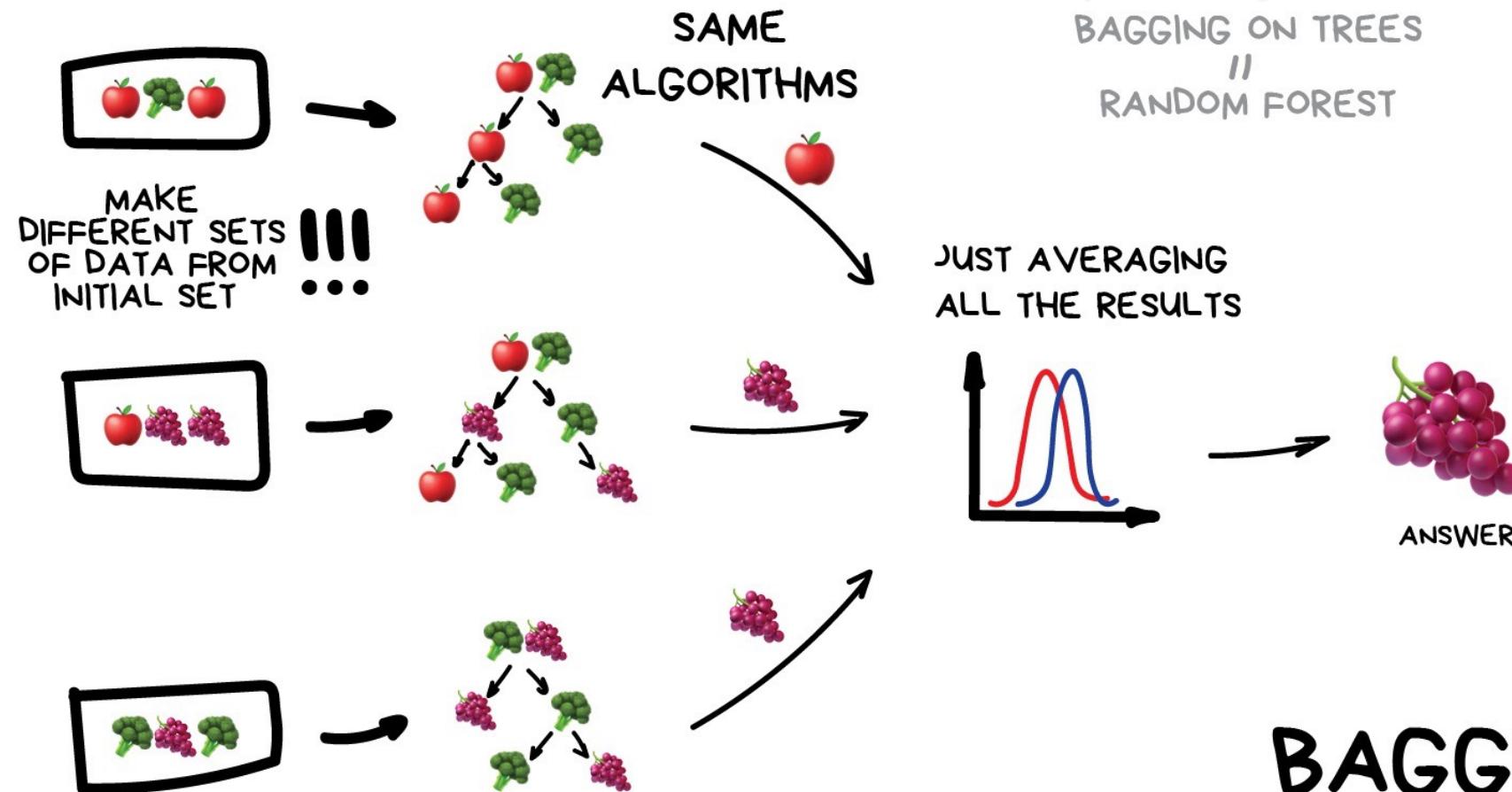
5. Repeat a million times



6. Done!
You're god of kebabs!

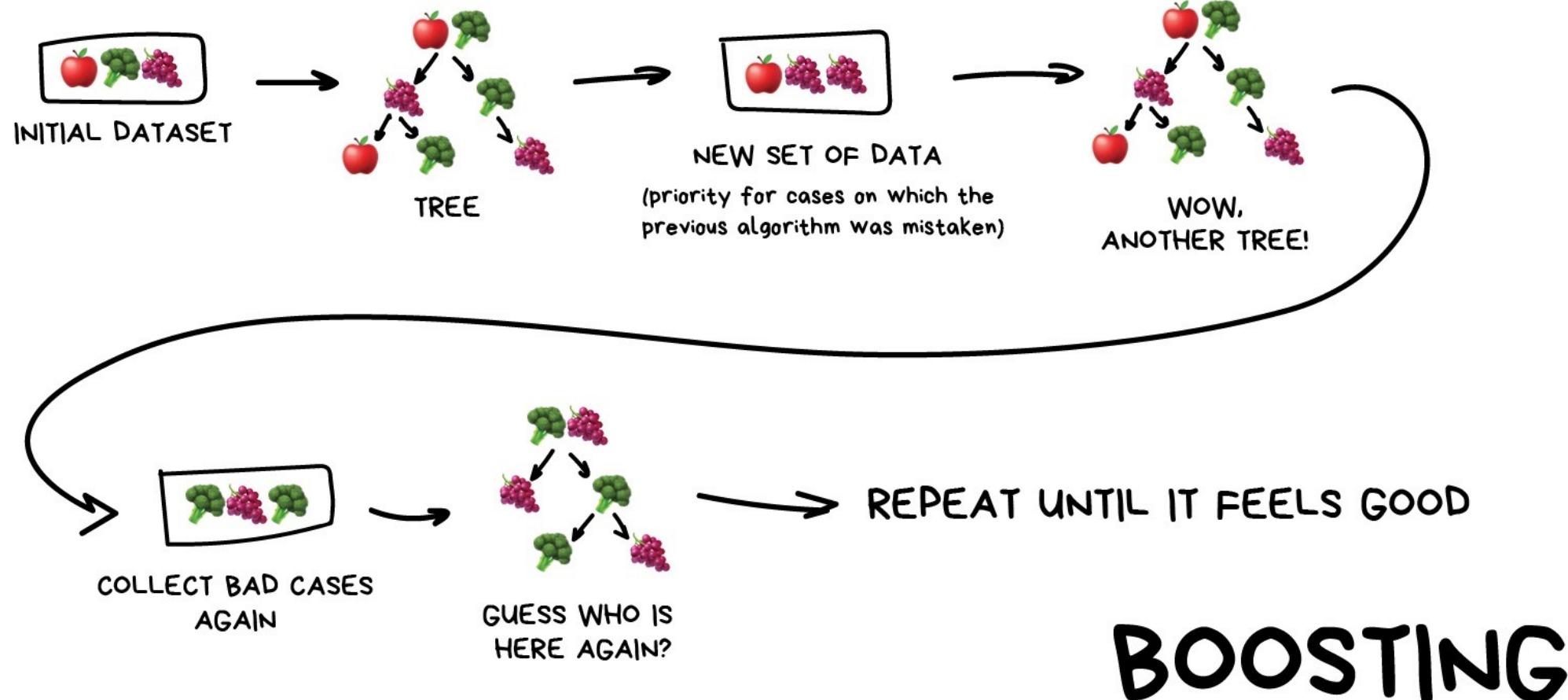


Bagged ensemble



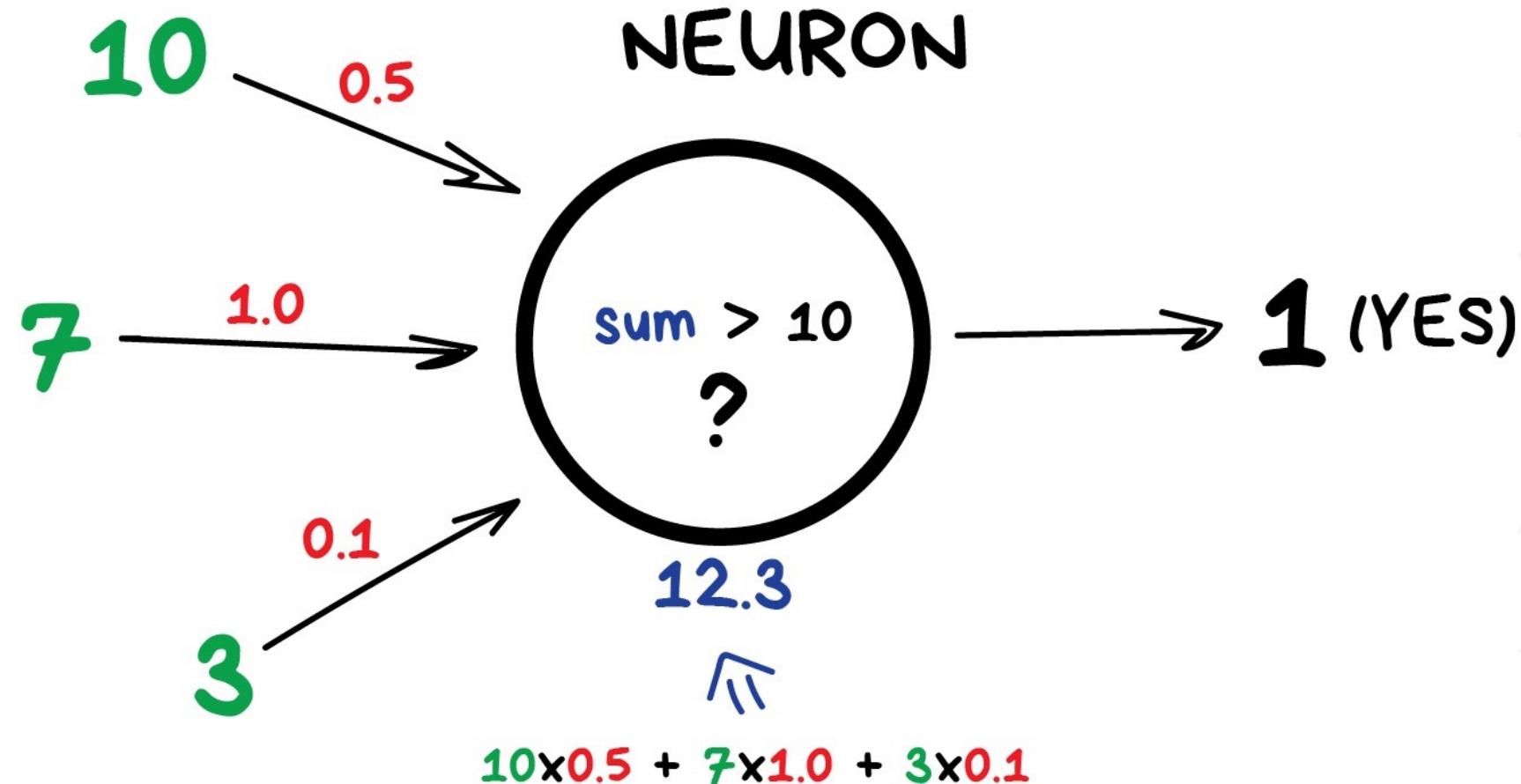


Boosted ensemble



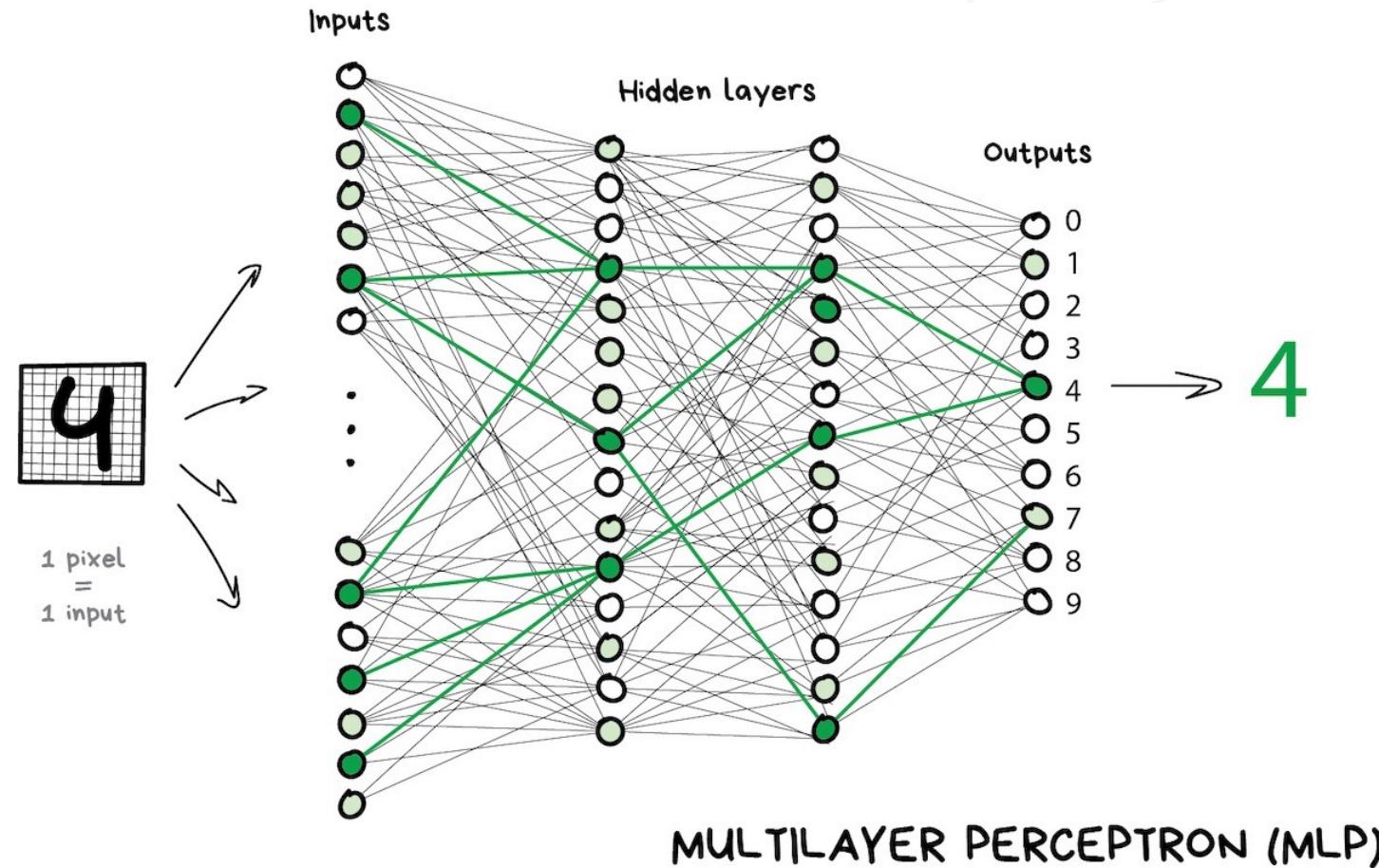


Perceptron





Neural network



7 Trusted AI & Ethics



Trusting AI systems

- Any practical AI system in production needs to be:
- Fair
 - Not allowing for any **bias or discrimination**
- Robust
 - Not able to be **manipulated** from the outside
- Explainable
 - Able to **understand** the internal decision process
- Need for **AI governance** and responsible AI
 - Technical solutions exist, but at some costs (e.g., slower execution)



Fairness

- No **discrimination** against minorities or **bias** in decisions
- Bias is often present in **data** and transferred into models
 - Toxic effects of reinforcing existing unhealthy stereotypes
- Some recent examples
 - Facial recognition worked better for light-skinned males ([Buolamwini](#))
 - Man is to computer programmer as women is to homemaker? ([Bolukbasi](#))
 - Amazon's hiring tool discriminated against women ([Reuters](#))



Robustness

- Not able to be **manipulated** by a third party via **adversarial** attacks
 - Deliberately force to make a wrong prediction and trying to fool the AI
- Make the system **do something else** than it is intended to do:
 - Stickers on stop sign confuse the AI
 - Patch that tricks AI into thinking a banana is a toaster
 - Glasses make facial recognition AI think you're actress Milla Jovovich
- **Adversarial** use of AI
 - Obama Deep Fake video



Explainability

- Understand **why** a specific decision is made
 - User has the “right to an explanation” (GDPR)
 - Especially important for **high-stakes** decisions with a big impact on lives
- Wolf vs husky experiment ([Ribeiro et al.](#))
 - Snow in the background? → Husky
- Two options to guarantee explainability
 - **Transparent** models
 - **Ex-post** interpretation techniques of black box models (many exist)

8 AI Use Cases



Why invest in AI?

$$\text{Profit} = \text{Revenue} - \text{Costs}$$

Increase revenue

Analyze and leverage data at large scales

Act on data faster and automatically

Decrease costs



Use Case Life Cycle



- Find relevant use cases consistent with AI strategy



- Compare the expected value with implementation complexity



- Rank cases based on high value and low complexity



- Start with the most valuable cases first



Identify use cases

- Talk to the **right people**
 - Bring together domain experts, business stakeholders and AI experts
 - Ensure that initiatives address broad organizational priorities
 - Increase adoption chances by involving end users in the application design
- **Brainstorm** sessions to keep communication lines open
 - Defer judgement and encourage wild ideas
 - Build on ideas but stay on target
 - Go for quantity, more is better at this stage
- Not AI-ready?
 - Bring in external expertise



Questions to ask - strategy

- What **goals** are driving the company right now?
 - Better customer service to increase retention
 - Increase percentage of sales made with new products
- Which **challenges** keep you up at night?
 - How to make our ads more successful?
 - How to keep customers from leaving?
- What is driving current **bottlenecks** or preventing progress?
 - High production costs
 - High storage costs
 - High employee rotation



Questions to ask - processes

- Where would you benefit from knowing the **future**?
 - Future demand or supplier prices
 - When to maintain the machinery
- Where are things done **over and over again**?
 - Repetitive processes in data entry: invoices, sales, payroll, etc.
- Which tasks involve complex **planning**?
 - Manufacturing: supply orders and maintenance
 - Scheduling & logistics: deliveries and workers shifts



Questions to ask - customer

- What's hard and **annoying** for customers?
 - Returns and refunds → streamline/automate the process
 - Poor customer service → chatbots to answer faster
- What would you like to **know**?
 - Why do customers leave?
 - What will they buy in the future?
- Are there **friction points** in the customer journey?
 - Brand awareness & leads: automatic creation of social media posts or newsletter
 - Sales & loyalty: targeted promotions and advertising



Questions to ask - data

- What things are input **manually**?
 - Emails, receipts, reimbursements, etc.
- Where do you have a lot of **relevant** data?
 - Marketing: reach of campaign & ROI from different channels
 - Retail: personal customer data & order details
- Where do you already use some data to drive **decision-making**?
 - Dashboards for ad campaigns
 - Some parts of a production are semi-automated (e.g., quality control)



Assess use cases

Value

- What is the desired output of a given AI application?
- What business value does use case bring?
- What strategic advantages does it bring?
- Over what time period will be the value derived?
- Is this a game changer or business extender?

Complexity

- What data is needed to train a given AI solution?
- Is data available in our organization?
- Is the infrastructure ready or do we need to build one?
- What AI capability is required and do we have this?
- What are the greatest obstacles to solve this problem?



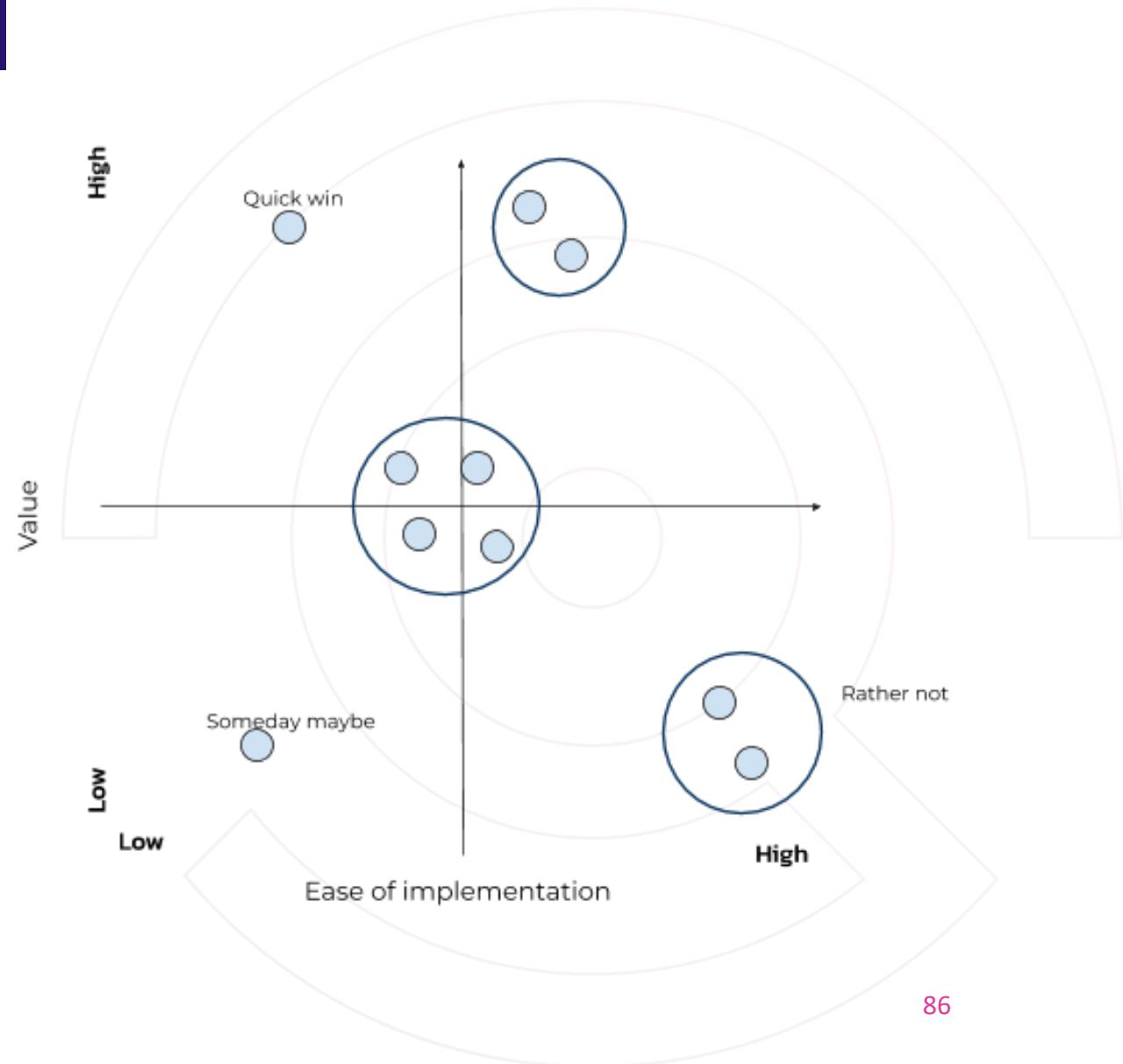
Score use cases

- **Value**
 - Score from 1 (no value) to 5 (lot of value)
- **Complexity**: average the following three components
 - **Data**: score from 1 (we have all data) to 5 (need to collect a lot of data, possibly hard to get)
 - **AI skills**: score from 1 (easy to implement) to 5 (requires research and experimentation from the team or even external experts)
 - **Infrastructure**: score from 1 (infrastructure is ready) to 5 (infrastructure needs to be built with lots of processing power and storage space)



Prioritize use cases

- Rank **individual cases** according to value and complexity scores
 - Plot value vs complexity
- **Cluster** use cases that are close
 - Prioritize clusters by value added and number of use cases
- Are there any **quick wins**?
 - Start with these





Churn modeling

- Why **important**?
 - Losing clients affects company revenue numbers and profits
- How does it **benefit business**?
 - Customer retention increases revenue and decreases costs
 - Understanding churn behavior leads to more effective retention strategies
- What **data** is needed?
 - Customer behavior, transactions, demographics, product usage/patterns, etc.



Recommender system

- Why **important**?
 - Increasing sales via personalized offers and an enhanced customer experience
- How does it **benefit business**?
 - Accurately guiding prospective buyers to your products increases revenue
 - Set-up of cross-selling possibilities
- What **data** is needed?
 - Customer data, user ratings and system interaction data (e.g., clicks, searches, visits, purchases, favorites)



Demand forecasting

- Why **important**?
 - Used for strategic business plans (e.g., budgeting, financial planning, sales and marketing plans, capacity planning, risk assessment and mitigation plans)
- How does it **benefit business**?
 - Improved inventory availability can increase revenue
 - Reducing storage waste can decrease costs
- What **data** is needed?
 - Sales data, product demand, market conditions, ecommerce, etc.



Fraud detection

- Why **important**?
 - Fraud increases costs and thereby leads to profit loss
- How does it **benefit business**?
 - Fraud prevention decreases costs
 - Identifying fraudsters leads to prevention of unnecessary payments
- What **data** is needed?
 - Customer behavior and transaction data

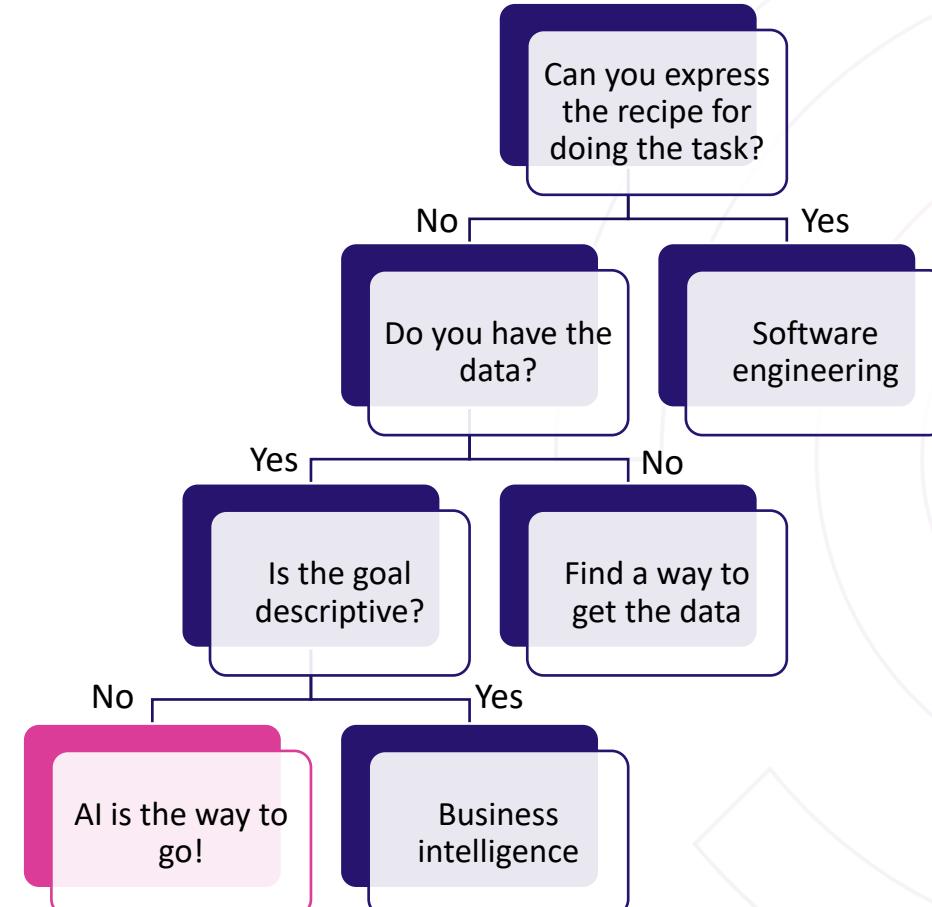


Targeted advertising

- Why **important**?
 - Cost-effective approach as it minimizes wasted advertising
- How does it **benefit business**?
 - Sales go up and customer satisfaction increases (less annoyed by random ads)
 - Targeting successfully leads to increased revenue and decreased costs
- What **data** is needed?
 - Purchase history & client personality, attitude, opinions, lifestyle and interests



Is AI the answer to your problem?





AI⁴Business



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