



THE PLATINUM RULE®



SALES REPORT

Based on *The Platinum Rule* 
Model of Behavioral Styles
by Dr. Tony Alessandra

Personalized Report for:
Sample Report

ActionCOACH
business coaching



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Introduction to The Platinum Rule®

“Do Unto Others As They Want Done Unto Them.”

Dear Sample,

Congratulations on completing the *Platinum Rule*® Behavioral Style Assessment. Using your personalized and comprehensive assessment will help you become a better, more productive and successful you. It teaches you how to show more empathy with others, a valuable skill in today's 'Conceptual Age.' You learn how to develop and use more of your natural strengths, while recognizing, improving upon and modifying your limitations. You can then focus more on your goals instead of your fears. This report does not deal with values or judgments. Instead, it concentrates on your natural tendencies that influence your behavior.

HOW TO USE THIS REPORT

This report is divided into three parts. The first part presents your eGraph results. As you invite others to complete the observer assessment, as they see you, more and more plot points will appear on your eGraph.

The second part focuses on understanding your style characteristics at work, under stress, etc., and offers strategies for increasing your personal effectiveness. **Please note** that there is no 'best' style. Each style has its unique strengths and opportunities for continuing improvement and growth. The strengths and weaknesses, and any behavioral descriptions mentioned in this report, are **tendencies only** for your style group and may or may not specifically apply to you personally.

The third section of this report focuses on how to use the Platinum Rule concept with others, from how to visually and verbally identify another person's style to how to adapt your behavior to “connect” with any of the four primary Platinum Rule styles. This last section is the all important successful application of this concept in all of your interpersonal relationships. Your success truly depends on the relationships you build. Why not build them on a foundation of proven, reliable skills?

PERCEPTIONS... WHAT DO THEY MEAN?

During your observer assessment period, the results of your observer assessments will be compiled. You can see the results plotted on your customized eGraph. This report helps you interpret the composite results of your observers and provides suggestions on how to modify your behavior to have more effective relationships. It's an important component to the total *Platinum Rule*® Behavioral Style Assessment because it truly completes the 360-degree perspective initially promised to you.

Isn't a simple Self-Assessment Report accurate enough? Yes, but only from your own point of view. Quite often, the behaviors that are measured are more easily observed by others than by oneself. You know, better than others, what your own thoughts and motives are. However, others may be more accurate observers of your actual behavior... and it is behavior that is intended to be measured here.

How did your self-perception compare to your observers' perceptions? The perceptions others have of our behaviors may or may not best describe who you really are. It is simply a perception of behaviors you exhibit in a particular environment or relationship. The good news is you are not your behaviors. With your new found information on behavioral styles, you have choices to modify those behaviors if needed.

Studies have shown that the most effective people know themselves, know the needs or demands of the situation or relationship, and adapt their behaviors to meet those needs. The goal of these assessments is to help you become aware of your behaviors and the impact they can have on others. Then by practicing suggested behavior changes, you can enhance the relationships that otherwise have been strained. If your observers saw you as a different Primary Behavioral Style and you want complete information about that style, you can obtain it in Part III.

BEHAVIORAL STYLES

Both historical and contemporary research reveal more than a dozen models of our behavioral differences, but many share one common thread: the grouping of behavior into four categories. **The Platinum Rule**® focuses on patterns of *external, observable* behaviors using scales of directness and openness that each style exhibits. Because we can see and hear these external behaviors, it becomes much easier to 'read' people. This model is simple, practical, and easy to remember and use.

As you read the descriptions of each style in Part III of your report, think about your new insights into your preferences. You might prefer relationships to tasks, perhaps you act slower rather than faster, or maybe you like to tell people what

you think rather than keep it to yourself. Then think about the people around you in the office or at school... what style do their behavioral tendencies reflect? The descriptions and adaptability guidelines in Part III will help you get on the same wavelength with each of the four styles. Keep in mind that no one style is better than another. Each has its' own strengths and weaknesses.

ADAPTABILITY

This report will identify ways that you can apply your style strengths or modify your style weaknesses in order to meet the needs of a particular situation or relationship. This is called adaptability. Social scientists call it 'social intelligence.'

There's been a lot written lately on how your social intelligence is as important as your Intelligence Quotient (IQ) in being successful in today's world. In some cases, social intelligence is even more important than IQ. No matter what you do – doctor, lawyer, business professional, in sales, service, high tech or blue collar – The aptitude for relating to and connecting with others will take on more and more importance as a key to success today and in the future.

Imagine the benefits of understanding how to treat people the way *they* want to be treated! Your interactions with people can change dramatically. Shaky relationships can suddenly become good ones. Good relationships can now be even better than before. If only for the stress it eliminates in interpersonal relationships, this profile is worth its weight in **...platinum!**

THE ULTIMATE GOAL OF THE PLATINUM RULE...

is personal chemistry and productive relationships. You do not have to change your personality, ideas, beliefs or values. You do not have to roll over and submit to others. You simply have to understand what drives people and recognize your options for dealing with them. The key objective of this whole concept is understanding your own style, understanding and being able to quickly and accurately identify the style of others, and then adapting so that you treat others the way **they** want to be treated.

These are powerful life-skills that will serve you well in all your relationships: work, friends, school, spouse, and children. Improved relationships create infinite possibilities.

HOW TO READ AND INTERPRET YOUR eGRAPH

On page 6 you will find your personalized eGraph results. Chances are good that your perception of yourself is fairly accurate, but only from your personal point of view. Quite often, the behaviors we're measuring with The Platinum Rule Behavioral Style Assessment are more easily observed by others than by yourself. You know better than others what your own thoughts and motives are. But others may be more accurate observers of your actual behavior... and it is behavior that we're intending to measure.

If there is a large discrepancy between your self-assessment and the observer assessments, resist the temptation to dismiss their perceptions. Instead, ask yourself about the implications of these differences. Realize that you possess more assets-and more areas for improvement-than you first might have thought. At the very least, the differences may provide you with some valuable insights.

It is quite common for people to see themselves differently from the way others see them. The good news is that it gives you an opportunity to learn more about yourself, to become more effective in ways you may not have ever thought about before.

Since your eGraph may be updated throughout the Observer period, it may change from time to time. At the end of the Observer period, we suggest you download and save your report in the PDF format to have your most current eGraph included in this report – and then continue with the interpretation of your eGraph.

INTERPRETING YOUR eGRAPH

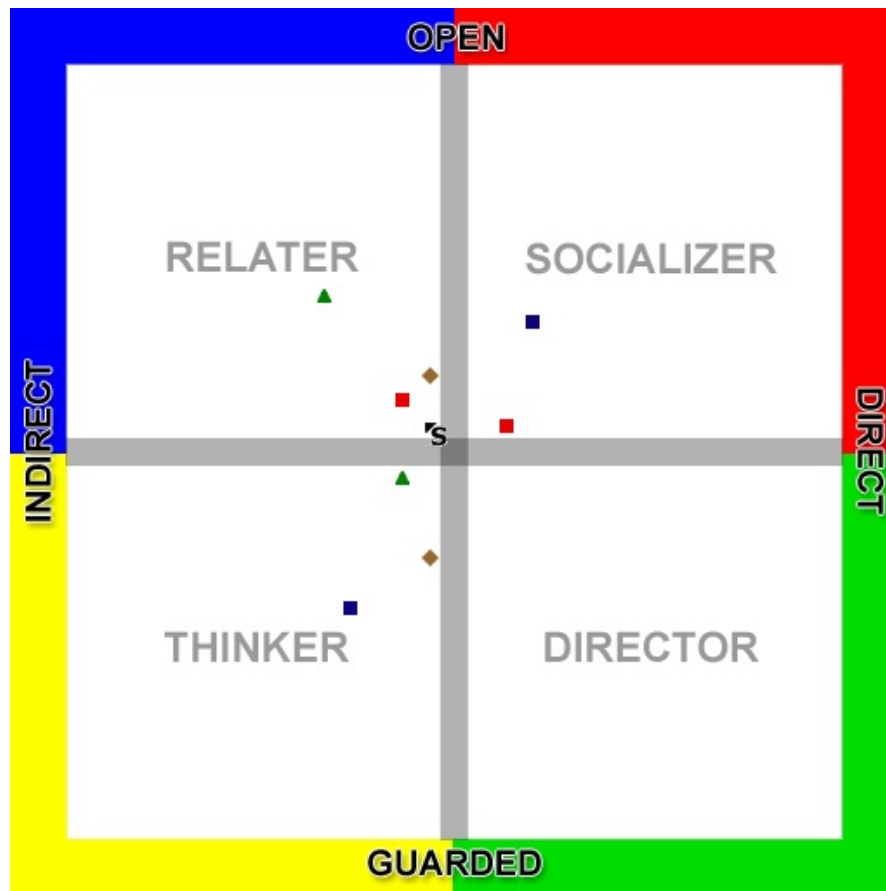
Research indicates that the people who are closest to you are the most aware of your behavioral style. They work with you or socialize with you every day and see many facets of your behaviors, such as the ways that you work with people, your preference for working alone or with others, and your reactions to stress, confrontations, triumphs, frustrations, and so on. Often these interpretations will cluster around the same area of your eGraph.

To help you interpret your eGraph, we'll look at the plot points of people who know you in your various observer settings and ask some questions to help you interpret the results.



eGraph Results

Sample Report



| SYMBOL | DESCRIPTION |
|----------|--|
| S | Self-assessment |
| ■ | Observers who know you in this setting: Sales Manager |
| A | Average of Observers in this setting: Sales Manager (will only display if more than 3 observers) |
| ▲ | Observers who know you in this setting: Customer/Client |
| B | Average of Observers in this setting: Customer/Client (will only display if more than 3 observers) |
| ■ | Observers who know you in this setting: Sales Colleagues |
| C | Average of Observers in this setting: Sales Colleagues (will only display if more than 3 observers) |
| ◆ | Observers who know you in this setting: Others |
| D | Average of Observers in this setting: Others (will only display if more than 3 observers) |



Interpreting Your Observer Responses

Refer to a copy of your eGraph on page 5.

1. Take a look at the responses from your various observers. Are the plot points scattered or clustered?
2. What does this tell you?
3. If they are scattered, how do you explain these differences?
4. Are the various observer responses similar or different? What does this tell you?
5. Were your observer responses similar or different from your response? What does this mean to you?
6. Do most of your plots fall above or below the center horizontal line indicating that you use mostly open behaviors (Above: Socializer and Relater) or mostly guarded behaviors (Below: Director and Thinker)?
7. Do most of your plots fall to the right or left of the center vertical line indicating that you use mostly direct behaviors (Right: Director and Socializer) or mostly indirect behaviors (Left: Relater and Thinker)?
8. Choose one relationship you would like to improve. Determine the other person's style (See Part III of this report). Choose 2-3 simple behaviors from Part III that you can modify in your behavior to elicit a different, more positive response. Repeat this exercise, as needed, for other important people in your life.



PART II - Understanding Your Style and Increasing Your Effectiveness

BASED ON YOUR eGRAPH RESULTS, YOUR PRIMARY STYLE IS RELATER

The primary goal that motivates you is a desire for a steady flow of more accomplishments. Despite your somewhat indirect nature, you can be very direct in situations that are task-focused. Your ability to think through a project makes you a good short-term planner; you can identify the roles, resources, and timelines needed to complete a project successfully. Your search for results leads you to be highly self-reliant, rather than to depend on others to achieve the quality you want.

COMPARED TO OTHER RELATERS, YOU ARE MORE LIKELY TO:

- Enjoy being industrious
- Take charge of tasks
- Eagerly and competitively dive into your work
- Break tasks down into parts and supervise closely those parts being done by others
- Be less comfortable with complex or multiple tasks
- Look for concrete, short-term results, especially if they bring personal rewards or recognition
- Become rigid and guarded when under pressure

YOUR GROWTH OPPORTUNITIES

With Tasks:

You can benefit by understanding more of the big picture. Make sure you are clear about a project before jumping in with your full energy. Retain the support of people who'll be involved or affected by the work.

With People:

While you like to do things yourself, you must learn to delegate more. You have a tendency to spread yourself too thin, so limit your involvement in less critical tasks.

PERSONAL EMPOWERMENT POINTERS

- Make sure you understand the overall goal and context before you jump head first into a task.
- Ask others to share their ideas on how to accomplish tasks and how to satisfy their expectations and yours.
- When making or implementing decisions, check with at least three to five other knowledgeable people to see if there's a consensus. If you don't find a pattern, widen the search.

As a Relater Style, Here are Some Typical Behaviors:

- Relaters have strong networks of people who are willing to be mutually supportive
- Relaters are high-touch in a high-tech world
- Prefer close, personal relationships with fewer number of customers
- Relaters strive for stability in their life; therefore, they tend to avoid situations that threaten stability
- Great fear is the loss of what they have - the known and reliable - for the unknown
- Before Relaters take action or make a decision, they have to know how other people feel about the decision
- Office walls have personal slogans, family or group photos, serene pictures or mementos
- Approachable and down-to-earth
- Avoid risky or unknown situations
- Relaters place a lot of importance in gaining the acceptance of key people who could jeopardize their stability

As a Relater Style, Here are Some Typical Motivators:

- Security and inclusion within the group
- Motivated by usual, known, and proven practices and get upset at severe disruptions
- Like to perform the same kinds of duties day after day (no matter what the importance of the type of work involved)
- Relationships that provide them with security, stability, and large doses of routine
- Following proven sales and service procedures in a stepwise and orderly manner
- Most comfortable in pleasant, friendly, and noncompetitive work relationships and situations
- Getting concrete results

As a Relater Style, Here are Some Typical Growth Opportunities:

- Increase their interest, understanding, and expertise in dealing with the world of ideas, analysis, interpretations, forecasts, etc.
- Seldom come right out and say what's on their minds, especially if they think something may be amiss
- Learning to more adequately cope with stress
- Cultivating the ability to be more assertive especially when conflicts arise because their natural tendency is to become overly submissive
- Primary weaknesses - somewhat unassertive, overly sensitive and easily bullied by assertive customers and prospects
- Relaters need to be willing to reach beyond their comfort zone to set sales goals that require some stretch and risk
- Relaters can increase their effectiveness by learning to better deal the changes and complexities that come with a career in sales
- Using shortcuts that eliminate extra labor
- Inherently modest and accommodating, Relaters usually think their actions should speak for themselves rather than engaging in any self promotion
- Their propensity for studying procedures and doing repetitious tasks can sometimes be taken to an extreme



Your Style On The Job

As a Relater Style, Here are Some Typical Business Behaviors:

- Oriented toward more concrete, repeatable actions
- Dislike taking risks
- Work in a steady, predictable manner
- Operate well as members of a work group
- Prefer to make decisions by group consensus or other accepted practices rather than by themselves
- Want order and stability in their sales career

As a Relater Style, Here are Some Suggestions to be More Effective at Work:

- Increase verbalization of your thoughts and feelings
- Speed up your actions by getting into some projects more quickly
- Ask for help when needed and delegate tasks when appropriate
- Stand up to people with whom you have a disagreement and openly discuss and resolve your differences... do not try to avoid these people or strategize against them
- Learn to adapt more quickly to either changes or refinements of existing sales practices

Here are Some Suggestions For Others Working with Relaters:

- Assume they will take things personally
- Give assurances that risk will be minimized or handled as reasonably as possible
- Allow them time to trust you
- Move along in a slower, informal, but steady manner
- Support their feelings by showing personal interest when possible



Your Style In The Social Scene

As a Relater Style, Here are Some Typical Social Behaviors:

- Like to build ongoing relationships with a small group of people
- Prefer more casual, calming relationships
- Like to feel appreciated and well-liked by others, just for who they are and what they contribute
- Give and expect sincere attention
- Want to know how to play games or complete activities through well-defined, step-by-step procedures
- Prefer to communicate in a conflict-free gathering of associates or friends

As a Relater Style, Here are Some Suggestions to be More Effective Socially:

- Respond more favorably to required changes
- Stand up for yourself when others become insistent, or even belligerent
- Respond somewhat less sensitively to opinions of prospects and customers
- Attend seminars and workshops to expand your skills and stretch your comfort zones
- Expand your client base by prospecting more frequently
- Accept that change and uncertainty come with any sales career
- Expand your circle of acquaintances by participating in activities with new people more frequently
- Respectfully confront assertive customers and co-workers

Here are Some Suggestions For the Friends of Relaters:

- Show them step-by-step procedures
- Give them stability and a minimum of change
- Focus on a slower-pace and steady approach
- Respond sensitively and sensibly
- Avoid arguments and conflict



Your Style's Behavior and Needs Under Stress

As a Relater Style, Under Stress You May Appear:

- Submissive
- Defensive
- Passive
- Dependent
- Indecisive

As a Relater Style, Under Stress You Need:

- Relationships
- Personal assurance
- Reassurances that they are liked

As a Relater Style, Your Typical Behaviors in Conflict:

- Relaters seldom express their own feelings of anger or dissatisfaction, fearing that doing so would damage relationships and destabilize the situation. Relaters tend to go along with what others want in order to avoid any controversy.
- Relaters may also feel that their feelings, needs and desires are not as important as those of others, which can encourage others to take advantage of them which, in turn, results in more repressed anger.
- Relaters are quite uncomfortable with conflict, aggression and anger. They will do whatever they can to avoid such situations. If Relaters are not able to physically avoid a situation involving conflict or anger, they will probably attempt to ignore it, functioning as best they can without interacting – or interacting very superficially – with others.

Strategies to Reduce Conflict and Increase Harmony With Others:

- Be sure to clarify any instructions or communications that you do not fully understand, no matter how busy the other person may appear to be. Pay particular attention to desired results and timeframes.
- Be open to considering new ways of doing things and undertaking new tasks. Ask your supervisor, friends and coworkers to support you when approaching any significant change.
- Recognize that other people may be more comfortable with conflict, anger, and aggression. Expressions of anger or somewhat aggressive behavior by others are not necessarily personal attacks on you.



PART III - Application of Behavioral Styles with Others

APPLICATION, APPLICATION, APPLICATION

Understanding your own behavioral style and natural tendencies are just the first step to enhancing relationships. All the knowledge in the world doesn't mean much if you don't know how to apply it in real life situations. That's what the rest of this report is all about.

To really begin to use the power of behavioral styles, you also need to know how to apply the information to people and situations. Remember, people want to be treated according to *their* behavioral style, not yours!

This application section includes:

- How To Identify Another Person's Behavioral Style
- The Four Basic Styles Overview
- What is Behavioral Adaptability?
- How to Modify Your Directness and Openness
- Tension Among The Styles
- Action Plans with All Four Styles
- How To Adapt To The Different Behavioral Styles

This section will help you to understand how to be more effective in relationships and situations. Good relationships can get better and challenging relationships may become good.

After reviewing the information, select a relationship in which things have not gone as smoothly as you would like. Then identify the behavioral style of the other person using the ***How to Identify Another Person's Behavioral Style*** section. You can read about their style in ***The Four Basic Styles Overview***.

The section on ***What Is Behavioral Adaptability*** gives you an in-depth insight into what adaptability is, what it is not, and why it's so important to all your interpersonal relationships. Once you know their style and preferences for directness and/or openness, you can use the ***How to Modify Your Directness and Openness*** section to adjust in these areas when relating to this person. You will be amazed at the difference.

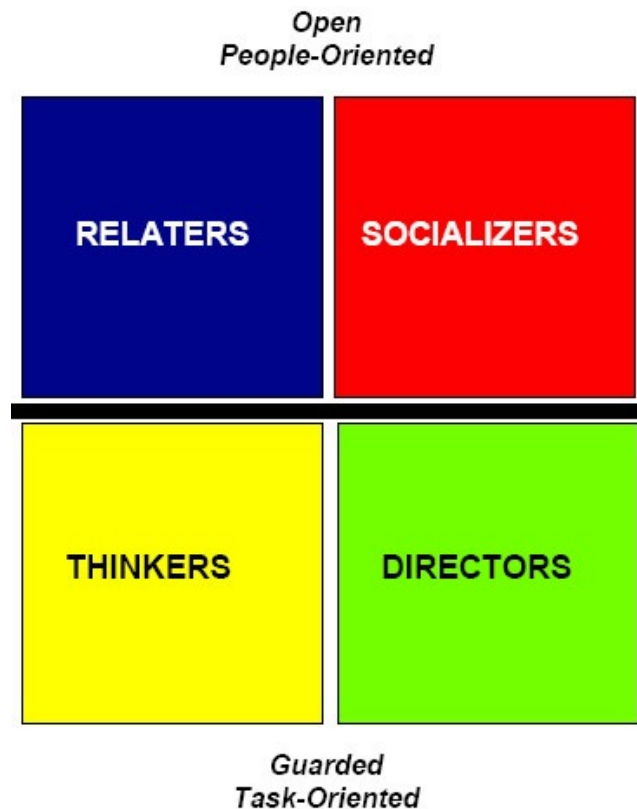
To further understand the tension that may exist in the relationship, you can refer to the ***Tension Among the Styles*** section. Being aware that the differences in preference in pace and priority, and modifying accordingly, can make a big difference. The ***Action Plans with All Four Styles*** section will give you a summary of needs and suggested actions to meet those needs. And finally, the last section, ***How to Adapt to the Different Behavioral Styles***, will give you suggestions when dealing with each of the four basic styles.



How to Identify Another Person's Behavioral Style

How do you quickly and accurately identify each of the four behavioral styles in order to practice adaptability? You do this by focusing on two areas – **openness and directness**. How open or guarded is the person and how direct or indirect is the person?

OPENNESS (Willingness to share feelings, thoughts and opinions):



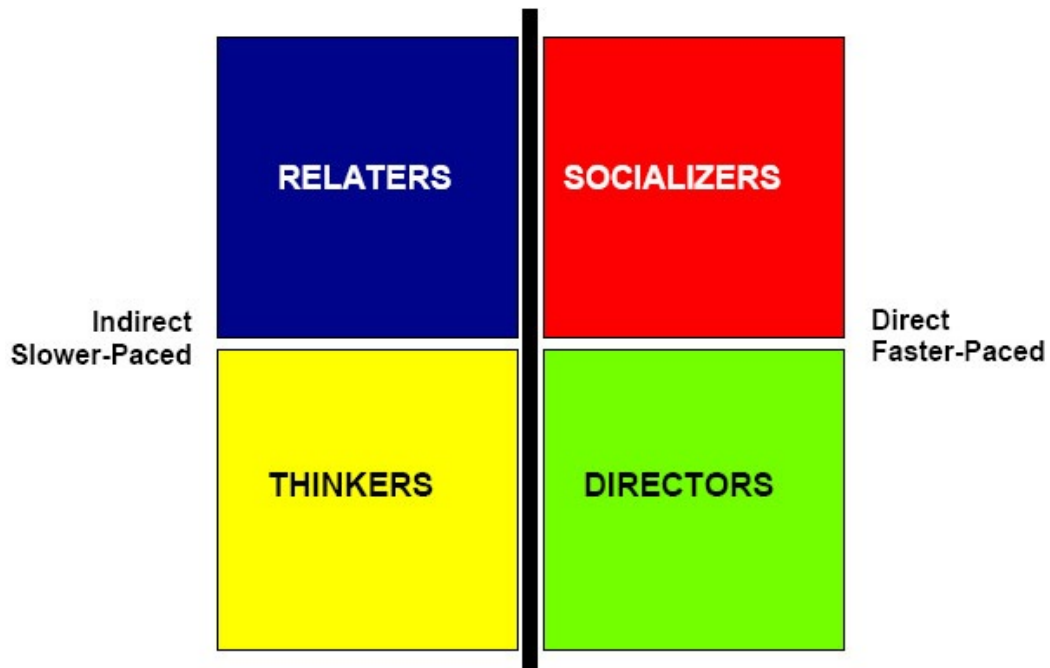
Open Behaviors

- Shows feelings and enthusiasm
- More relaxed and warm
- Emphasizes main ideas
- Goes with the flow
- Conversation includes digressions
- Opinion-oriented
- Animated facial expressions
- Friendly handshake
- Initiates/accepts physical contact

Guarded Behaviors

- Keeps feelings private
- Limited range of facial expressions
- More formal and proper
- Avoids/minimizes physical contact
- Goes with the agenda
- Speaks in specifics; cites facts
- Formal handshake
- Conversation stays on subject

DIRECTNESS (Measure of a person's natural pace; degree of assertiveness):



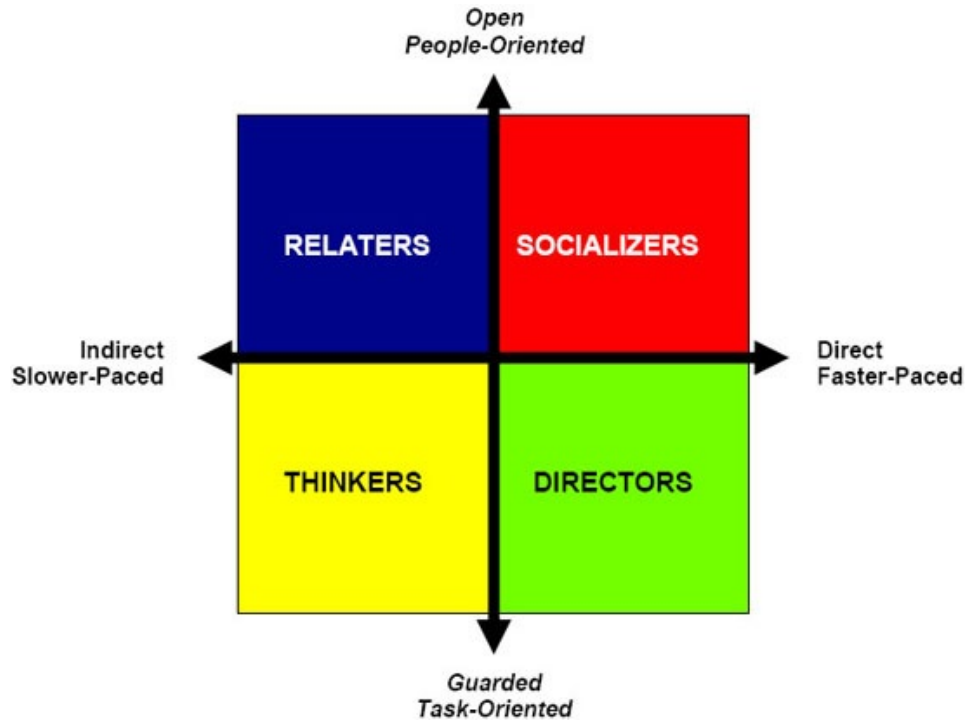
Indirect Behaviors

- Infrequent use of gestures and voice intonation to emphasize points
- More patient and cooperative
- Often makes qualified statements
- Gentle handshake
- Infrequent contributor in groups
- More likely to wait for others to introduce themselves
- Reserves expression of opinions

Direct Behaviors

- Frequently uses gestures and voice intonation to emphasize points
- Less patient; more competitive
- Often makes emphatic statements
- Sustained eye contact
- Frequent contributor in groups
- Firm handshake
- Expresses opinions readily
- More likely to introduce self to others

THE WHOLE PICTURE



When you combine the two scales, you arrive at each of the four different behavioral styles. Individuals who exhibit guarded and direct behaviors are Director Styles. People who are both direct and open are Socializer Styles. People who exhibit open and indirect behaviors are Relater Styles. Finally, indirect and guarded people are Thinker Styles.

So, to quickly identify the styles of other people ask these two questions:

1. Are they more direct and fast-paced or indirect and slower-paced?
2. Are they more guarded and task-oriented or open and people-oriented?



The Four Basic Styles Overview

Below is a chart to help you understand some of the characteristics of each of the four basic styles, so you can interact with each style more effectively. Although behavioral style is only a partial description of personality, it is quite useful in describing how a person behaves, and is perceived, in various settings.

| | DIRECTOR STYLE | SOCIALIZER STYLE | RELATER STYLE | THINKER STYLE |
|---|---|---|---|---|
| PACE | - Fast/Decisive | - Fast/Spontaneous | - Slower/Relaxed | - Slower/Systematic |
| PRIORITY | - Goal | - People | - Relationship | - Task |
| SEEKS | - Productivity - Control | - Participation - Applause | - Acceptance | - Accuracy - Precision |
| STRENGTHS | - Administration - Leadership - Pioneering | - Persuading - Motivating - Entertaining | - Listening - Teamwork - Follow-through | - Planning - Systematizing - Orchestration |
| GROWTH AREAS | - Impatient - Insensitive to others - Poor Listener | - Inattentive to detail - Short attention span - Low follow-through | - Oversensitive - Slow to begin action - Lacks global perspective | - Perfectionists - Critical - Unresponsive |
| FEARS | - Being taken advantage of | - Loss of Social recognition | - Sudden changes Instability | - Personal criticism of their work |
| IRRITATIONS | - Inefficiency - Indecision | - Routines - Complexity | - Insensitivity - Impatience | - Disorganization - Impropriety |
| UNDER STRESS MAY BECOME | - Dictatorial - Critical | - Sarcastic - Superficial | - Submissive - Indecisive | - Withdrawn - Headstrong |
| GAINS SECURITY THROUGH | - Control - Leadership | - Playfulness - Others' approval | - Friendship - Cooperation | - Preparation - Thoroughness |
| MEASURES PERSONAL WORTH BY | - Impact - Results - Track record | - Acknowledgments - Applause - Compliments | - Compatibility - Contribution - Teamwork | - Precision - Accuracy - Quality of results |
| WORKPLACE | - Efficient - Busy - Structured | - Interacting - Busy - Personal | - Friendly - Functional - Personal | - Formal - Functional - Structured |



What is Behavioral Adaptability?

Adaptability is your willingness and ability to adjust your approach or strategy based on the particular needs of the situation or relationship at a particular time. It's something applied more to yourself (to your patterns, attitudes and habits) than to others.

No one style is naturally more adaptable than another. For any situation, the strategic adjustments that each style needs to make will vary. The decision to employ specific adaptability techniques is made on a case-by-case basis: you can choose to be adaptable with one person, and not so with others. You can choose to be quite adaptable with one person today and less adaptable with that same individual tomorrow. Adaptability concerns the way you manage your own behaviors.

You practice adaptability each time you slow down for a Thinker or Relater Style; or when you move a bit faster for the Director or Socializer Styles. It occurs when the Director or Thinker Styles take the time to build the relationship with a Relater or Socializer Style; or when the Socializer or Relater styles focus on facts or get right to the point with Director or Thinker styles. It means adjusting your own behavior to make other people feel more at ease with you and the situation.

Adaptability does not mean "imitation" of the other person's style. It does mean adjusting your openness, directness, pace, and priority in the direction of the other person's preference; while maintaining your own identity.

Adaptability is important to all successful relationships. People often adopt a different style in their professional lives than they do in their social or personal lives. We tend to be more adaptable at work with people we know less; and we tend to be less adaptable at home and with people we know better.

Adaptability at its extreme could make you appear wishy-washy and two-faced. A person who maintains high adaptability in all situations may not be able to avoid stress and inefficiency. There is also the danger of developing tension from the stress of behaving in a "foreign" style. Usually, this is temporary and may be worth it if you gain rapport with others. At the other end of the continuum, no adaptability would cause others to view someone as rigid and uncompromising because they insist on behaving according to their own natural pace and priority.

Effectively adaptable people meet other people's needs and their own. Through practice, they are able to achieve a balance: strategically managing their adaptability by recognizing when a modest compromise is appropriate, or, when the nature of the situation calls for them to totally adapt to the other person's behavioral style, they do so. Adaptable people know how to negotiate relationships in a way that allows everyone to win. They are tactful, reasonable, understanding, and non-judgmental.

Your adaptability level influences how others judge their relationship with you. Raise your adaptability level and trust and credibility go up; lower your adaptability level and trust and credibility go down. Adaptability enables you to interact more productively with difficult people and helps you to avoid or manage tense situations. With adaptability you can treat the other people the way they want to be treated.



How to Modify Your Directness and Openness

In some interpersonal situations, you will only be able to identify another person's directness or openness, but not both. In these situations, you need to know how to practice adaptability, one behavioral dimension at a time. With that in mind, let's look at what you can do to modify YOUR level of Directness or Openness before looking at specific guidelines for being more adaptable with each of the four styles.

TO INCREASE DIRECTNESS

- Speak and move at a faster pace
- Initiate conversation and decisions
- Give recommendations
- Use direct statements rather than roundabout questions
- Use a strong, confident voice
- Challenge and tactfully disagree, when appropriate
- Face conflict openly, but don't conflict with the person
- Increase your eye contact

TO DECREASE DIRECTNESS

- Talk, walk and decide more slowly
- Seek and acknowledge others' opinions
- Share decision-making and leadership
- Lessen your energy level; be more mellow
- Do not interrupt
- When talking, provide pauses to give others a chance to speak
- Refrain from criticizing, challenging, or acting pushy
- When disagreeing, choose words carefully

TO INCREASE OPENNESS

- Share feelings; show more emotion
- Respond to the expression of others' feelings
- Pay personal compliments
- Take time to develop the relationship
- Use friendly language
- Communicate more; loosen up and stand closer
- Be willing to digress from the agenda

TO DECREASE OPENNESS

- Get right to the task – the bottom line
- Maintain more of a logical, factual orientation
- Keep to the agenda
- Do not waste the other person's time
- Do not initiate physical contact
- Downplay your enthusiasm and body movement
- Use businesslike language



Tension Among The Styles

Each style has a unique set of priorities as to whether the relationship or the task aspect of a situation is more important; and each has its own pace in terms of how fast things should be done.

The Tension Among the Styles Model on the next page relates pace and priority characteristics to behavioral styles. Refer to this model while reading this section.

Notice that the Director Style and Socializer Style tend to prefer a faster pace; the Relater Style and Thinker Style both tend to prefer a slower pace. These style combinations will get along well as far as pace is concerned, but watch out for their priorities!

Take a relationship with a Director and a Socializer. Both are relatively fast-paced behavioral types. Yet the Socializer places more emphasis on people than on tasks, while the Director tends to pursue goals with less concern for relationships or feelings. Some degree of tension is likely to result in their interaction due to their difference in priority.

Where priorities are concerned, the Socializer does better with the Relater. These two will still be getting to know each other while the Thinker and the Director are headlong into the task. However, without some awareness and accommodation for their differences in pace, tension may build as well in the Socializer and Relater interaction when these two finally do get around to the tasks at hand. The Socializer usually prefers fast action, whereas the Relater wants to take a slower and steady approach.

Consider the goal/task-oriented team of the Director and Thinker (another example of pace-based tension). The faster-paced Director likes to make quick decisions. The slower-paced Thinker gets uptight when having to make decisions without an opportunity to fully analyze all the alternatives.

When dissimilar pairings occur, as they often do in many work and social encounters, one or the other of the individuals must make adjustments in his style to avoid increasing tension in the other person. This does not mean you must sacrifice your personality or become something you are not. Ideally, both people would demonstrate some adaptability and move part of the way. Depending on the circumstances however, only one of the individuals may recognize the potential problem, or be sufficiently motivated to do something about it.

When interactions join styles that differ in **both** their pace and priority preferences (a diagonal relationship on the model graphic), things really get interesting! Here the probability of relationship tension is even greater. This occurs in the Director and Relater relationship, as well as in the Socializer and Thinker relationship.

Take the case of the Director and Relater interaction: the Director should try to show some concern for people rather than appearing to treat them only as a resource toward goal accomplishment. The Relater should try to show more concern for task completion, even if it means temporarily putting the personal relationships aside. Both individuals should also attempt adjustments in pace and perhaps, meet in the middle with a moderate pace.

The same applies to the Socializer and Thinker relationship. Adjustments should be made in both pace and priority.

The key to managing tension is to know when to expect pace and priority problems, and have a strategy to prevent or deal with these difference.



Action Plans with All Four Styles...

| RELATER TRAITS... | SO YOU... |
|--|---|
| Concerned with stability | Show how your idea minimizes risk |
| Think emotionally | Explain your reasoning |
| Want documentation and facts | Provide data and proof |
| Like personal involvement | Demonstrate your interest in them |
| Need to know step-by-step sequence | Provide outline and one-two-three instructions as you personally "walk them through" |
| Want others to notice their patience and perseverance | Compliment for their steady follow-through |
| Avoid risks and changes | Give them personal assurances |
| Dislike conflict | Act non-aggressively, focus on common interest |
| Accommodate others | Allow them to provide service or support for others |
| Look for calmness and peace | Provide relaxing, friendly atmosphere |
| Enjoy teamwork | Provide them with a cooperative group |
| Want sincere feedback that they're appreciated | Acknowledge their easygoing manner and helpful efforts, when appropriate |
| Accepts tasks readily but has difficulty delegating because they don't like taking risks and feel they'd be in trouble if the delegation went wrong. | Explain how others will benefit from the opportunity to develop their skills and, by overseeing effectively, there will be little risk. |
| SOCIALIZER TRAITS... | SO YOU... |
| Concerned with approval and appearances | Show them that you admire and like them |
| Seek enthusiastic people and situations | Behave optimistically and provide upbeat setting |
| Think emotionally | Support their feelings when possible |
| Want to know the general expectations | Avoid involved details, focus on the "big picture" |
| Need involvement and people contact | Interact and participate with them |
| Like changes and innovations | Vary the routine; avoid requiring long-term repetition by them |
| Want others to notice THEM | Compliment them personally and often |
| Often need help getting organized | Do it together |
| Look for action and stimulation | Keep up a fast, lively, pace |
| Surround themselves with optimism | Support their ideas and don't poke holes in their dreams; show them your positive side |
| Want feedback that they "look good" | Mention their accomplishments, progress and your genuine appreciation |
| Easily persuades others to take on tasks that don't interest them, but has difficulty delegating because they feel they would lose personal status and they haven't got the time or patience to explain in detail. | Explain that if they just take the time to think through and explain what is required, good results will follow and they will get the credit for being good managers. |



Action Plans with All Four Styles... Continued

| THINKER TRAITS... | SO YOU... |
|--|--|
| Concerned with aggressive approaches | Approach them in an indirect, non-threatening way |
| Think logically | Give detailed reasoning |
| Seek data | Give it to them in writing |
| Need to know the process | Provide explanations and rationale |
| Proceed with caution | Allow them to think, enquire and check before they make decisions |
| Want others to notice their accuracy | Compliment them on their thoroughness and correctness when appropriate |
| Gravitate toward quality control | Let them assess and be involved in the process when possible |
| Avoid conflict | Tactfully ask for clarification and assistance you may need |
| Need to be right | Allow them time to find the best or "correct" answer, within available limits |
| Like to contemplate | Tell them "why" and "how" |
| Has difficulty delegating because they can't trust other people to do it the same way and as perfectly as they would. | Explain that perfection is not always necessary and, given detailed instructions, good results will follow even if produced by a different method. |
| DIRECTOR TRAITS... | SO YOU... |
| Concerned with being Number 1 | Show them how to win |
| Think logically | Display reasoning |
| Want facts and highlights | Provide concise data |
| Strive for results | Agree on goals and boundaries, then give support or get out of their way |
| Like personal choices | Allow them to "do their thing," within limits |
| Like change | Vary routine |
| Want others to notice accomplishments | Compliment them on what they've done |
| Need to be in charge | Let them take the lead, but give them parameters |
| Tendency towards conflict | Argue with conviction on points of disagreement, backed up with facts; don't argue "feelings" |
| Impatient for results so do it themselves | Persuade them 'now' is not always necessary and work-life balance is good |
| Frequently gives tasks to others but has difficulty delegating because they need to be in control and don't want to give up their time in giving instructions. | Explain that, if they can be a bit less impatient, delegating properly will bring long-term benefits to the organization by developing other people so they can also produce more results. |



Building and Maintaining Rapport Throughout The Selling Cycle

There are five definable stages to most every buying cycle. Successfully guiding prospects through each phase will lead to positive outcomes for both of you.

1. **Connecting:** Understanding Platinum Rule styles will have an impact on the impression you make in the first few minutes of a meeting. In that short, precious time, you make or break the sale. In that time, your prospect sizes you up and determines if you are the type of person he or she would like to do business with.

The purpose of making contact with your prospect is to begin opening up lines of communication. Great listeners make the best salespeople... period. Master the skill of effective listening and every other aspect of your relationships will improve.

2. **Exploring:** The purpose of Exploring is to get an accurate picture of the customer's needs and what it will take to provide an effective solution. To do so, you need to listen to what the customer says as well as know how to ask the right questions to get the information you need.

Asking intelligent questions is a critical sales skill. It does not require asking many questions; just the right ones. Asking questions is similar to painting a picture. You start with a blank canvas and begin to fill in the background and rough in the picture with broad-brush strokes. Then you fill in the details using finer and finer strokes.

3. **Collaborating:** During this phase, you and your prospect collaborate to find a solution that meets the prospect's needs. It is a process of taking your prospect's ideas and combining them with your own ideas to arrive at a solution that makes sense to both of you. The give-and-take exchange can be thought of as an opportunity to "switch heads" with your prospect. Imagine saying this to your customer: "If you and I could switch heads, that is, if you could know what I know about my product and if I could know what you know about your business, we would both know exactly how to give you the best possible solution for your needs."

That's your goal - to come as close as possible to the perfect knowledge that would allow you to develop the ideal solution for your prospect. To achieve that goal, you need to exchange enough information to fully understand your client's business, industry, trends and challenges; and they have to know as much as possible about your products and services and how they can help them. As you propose a solution, relate it to the prospect's needs discovered in the Explore phase and explain how it will work in your prospect's environment.

4. **Confirming:** Gaining commitment flows naturally out of the Exploring and Collaborating stages for the Platinum Rule salesperson. If you did a thorough job during the first three stages of selling: Contacting, Exploring and Collaborating, the sale should close by itself.

The Confirming stage is a critical point in building a customer partnership. Platinum Rule salespeople do not use fancy closing techniques. You cannot work through all the stages of the sale and then, at the end, try to use a manipulative closing technique to clinch the deal. It doesn't make sense... and it most certainly doesn't work when you're trying to build long-term customer relationships rather than simply closing one-shot sales.

5. **Assuring:** A great weakness of most salespeople is the way they handle the Assuring phase of the sales process. Most salespeople stop with getting the sales commitment; they disappear from the customer's life, leaving service, installation, training and follow-up to others.

One "old-school" method of selling has an adage that the sale begins when the customer says "no." In direct contrast, the real job of selling starts when the customer says "yes." Assuring customer satisfaction is a secret ingredient of extraordinary sales success. You will benefit two ways by assuring each customer. First, this assures repeat business. Almost all products have a life cycle and will be replaced or upgraded. Customers have a tendency to return to the salesperson who previously matched them with a product that met their needs and then provided excellent service and follow-up. Secondly, satisfied customers are excellent sources of referrals. Customers talk. They talk about poor service and they talk about extraordinary service. When they get super service, they refer others to the salesperson who delivered on his or her promises. Without repeat business and referrals, a salesperson must constantly prospect and cold-call new accounts. That is not the way most salespeople want to spend their lives... and it certainly is not the best way to be successful! When you start the sales process, you have a chance to begin building a good customer relationship. However, it is only after the sale, when you make sure your customer is satisfied (preferably delighted!), that you really cement the relationship.



PHASE 1: Building Rapport During Initial Contact

Connecting with Relaters

- Relaters are Indirect and Open. However, keep the relationship businesslike until they warm up to you.
- They are concerned with maintaining stability; they want to know step-by-step procedures that are likely to meet their need for details and logical action plans.
- Organize your presentation: list specifics, show sequences, and provide data.
- Treat them with honesty, sincerity, and personal attentiveness.
- Listen patiently to their stories, ideas and answers.
- Express your appreciation for their steadiness, dependability, and cooperativeness.
- Present yourself to be non-threatening, pleasant, friendly, but still professional.
- Develop trust, credibility, and friendship at a relatively slow, informal pace.
- Communicate with them in a consistent manner on a regular basis... especially at the outset.

Connecting with Socializers

- Remember that they are Direct and Open.
- When you meet a Socializer, shake hands firmly, introduce yourself with confidence, and immediately show personal interest.
- Let him set the pace and direction of the conversation.
- Be an especially attentive listener with Socializers.
- Give them positive feedback to let them know that you understand and can relate to their visions, ideas and feelings.
- Tell humorous or unusual stories about yourself, to win their heart.
- Allow them to feel comfortable by listening to their stories, even to the point of talking about topics that may stray from the subject.
- Since Socializers typically enjoy talking about themselves, ask questions about them, but be prepared for lengthy answers. Plan to have as many meetings as necessary to build the relationship and gather information.

Connecting with Thinkers

- Thinkers don't care much about social interaction (beyond common courtesy and standard pleasantries), so get to the point.
- Avoid making small talk, except to initially establish your credibility.
- Speak slowly, calmly and economize on words.
- Thinkers are precision-oriented people who want to do their jobs in the best possible manner.
- Build your credibility by thinking with your head, not your emotions.
- Before meeting, provide them with a brief overview of the agenda and length of meeting, so they know what to expect.
- Show them logical proof from reliable sources that accurately document your quality, record of accomplishment, and value.
- Thinkers tend to be naturally suspicious of those who talk themselves up.

Connecting with Directors

- Directors want to know the bottom line.
- Just give them enough information to satisfy their need to know about overall performance.
- They do not want you to waste their time giving them a bolt-by-bolt description of your product, presenting a long list of testimonials from satisfied clients, or getting too chummy with them - always remember that they are Direct and Guarded.
- When you write, call, or meet a Director, do it in a formal, businesslike manner. Get right to the point. Focus quickly on the task.
- Refer to bottom line results, increased efficiency, saved time, return on investment, profits, and so on. In other words, tell him what's in it for him.
- If you plan to sell something or present a proposal to a Director, take care to be well organized, time-conscious, efficient, and businesslike.
- They do not want to make friends with you; they want to get something out of you if they think you have something of value to offer.



PHASE 2: Maintaining Rapport in The Exploring Stage

Exploring with Relaters

- Relaters can be excellent interviewees.
- Talk warmly and informally and ask gentle, open questions that draw them out (especially around sensitive areas).
- Show tact and sincerity in exploring their needs.
- If they do not have a good feeling about you or your product, they are not likely to take the chance of hurting your feelings by telling you so.
- They want to avoid confrontations, even minor ones. So Relaters may tell you what they think you want to hear, rather than what they really think.
- This same reticence may apply to telling you about their dissatisfaction with your competitors. Even though this is exactly what you want to hear, the Relater may be hesitant about saying anything negative about them.
- Allow for plenty of time for Relaters to open up to you and reveal their innermost desires and pains.
- The more time you spend Exploring with a Relater the higher the odds you will land them as a customer.

Exploring with Socializers

- Socializers get bored quickly when they're not talking about themselves.
- Strike a balance between listening to their life's stories and gathering the information you need to be an effective sales consultant.
- When asking business questions, keep them brief. If you can, work these exploratory questions in with social questions.
- The better your relationship with a Socializer is, the more willing he'll be to cooperate and talk about the task at hand.
- Socializers can be so open they may tell you their fondest hopes and aspirations. If you can demonstrate how your product or service can get them closer to their dreams, they may become so excited about your product-and you-that they're likely to sell you and your products and services to everyone else in their organization.

Exploring with Thinkers

- Thinkers don't care much about social interaction (beyond common courtesy and standard pleasantries), so get to the point.
- Thinkers often like to answer questions that reveal their expertise, so they can be very good interviewees.
- As long as you ask logical, fact-oriented, relevant questions, they will enjoy speaking with you.
- Phrase your questions to help them give you the right information.
- Ask open and closed questions that investigate their knowledge, systems, objectives and objections.
- Make your own answers short and crisp.
- If you do not know the answer to something, do not fake it. Tell them you'll get the answer for them by a certain time, and then do it.

Exploring with Directors

- To head off the Directors impatience before it surfaces, keep your conversations interesting by alternately asking questions and offering relevant information.
- Directors need to view a meeting as purposeful, so they want to understand where your questions are leading.
- When asking a Director question, make them as practical and logical as possible. Aim questions at the heart of the issue and ask them in a straightforward manner.
- Only request information which is unavailable elsewhere.
- When gathering information, ask questions showing you have done your homework about their desired results and current efforts.
- Be sure to make queries that allow him to talk about his business goals.
- Gear your exploration toward saving the Director time and energy.



PHASE 3: Maintaining Rapport in The Collaborating Stage

Collaborating with Relaters

- Show how your product or service will stabilize, simplify, or support the Relaters procedures and relationships.
- Clearly define their roles and goals in your suggestions, and include specific expectations of them in your plan.
- Present new ideas in a non-threatening way.
- Provide them time to adjust to changes in operating procedures and relationships.
- When change becomes necessary, tell them why. Explain how long the changes will take and any interim alterations of the current conditions.
- Design your message to impart a sense of stability and security.
- Relaters like to be shown the appropriate steps to follow, so share those with them.
- Involve them by asking their opinions and encourage them to give you feedback.

Collaborating with Socializers

- Show how your product would increase the Socializers prestige, image, or recognition.
- Talk about the favorable impact or consequences your suggestions will have in making their working relationships more enjoyable.
- Give them incentives for completing tasks by stressing how their contribution will benefit others and evoke positive responses from them.
- Presentations need impact for people with short attention spans, so involve as many senses as possible.
- Show them how your solution will save them effort and make them look good.
- Back up your claims with testimonials from well-known people or high-profile corporations.
- Name some satisfied acquaintances that the Socializer knows and admires.
- Sprinkle in "visualizing future ownership" questions, such as: "If you were already running this software, how would you use it?" or "If this machine were delivered tomorrow, where would you put it?"

Collaborating with Thinkers

- Emphasize logic, accuracy, value, quality and reliability.
- They dislike talk that isn't backed up with both supporting evidence.
- Describe a process will produce the results they seek.
- Elicit specific feedback by asking, "So far, what are your reactions?" or "Do you have any questions that you'd like me to clear up?"
- Present your solution that shows them they'll be correct in making the purchase.
- Base your claims on facts, specifications and data that relate specifically to their needs.
- Thinkers are cost-conscious; increase their perceived value with facts and ROI data.
- Thinkers are the likely to see the drawbacks, so point out the obvious negatives before they do. Let them assess the relative costs-versus-benefits, which are typical trade-offs when making choices between competing (yet imperfect) products or services.

Collaborating with Directors

- Your presentation must be geared toward the Directors priorities.
- Gear your presentation toward how they can become more successful, save time, generate results, and make life easier and more efficient; you'll get their attention.
- Zero in on the bottom line with quick benefit statements.
- They want you to do the analysis and lay it out for them to approve or reject.
- Directors like rapid, concise analyses of their needs and your solutions.
- Directors like being in control, so give them choices backed with enough data and analysis to allow them to make an intelligent decision.
- Then, be quiet and let them make their decision. If you speak or interrupt while they are buying, you will dramatically decrease the odds of making this sale.



PHASE 4: Maintaining Rapport in The Confirming Stage

Confirming with Relaters

- Relaters are slower, deductive decision makers.
- Relaters listen to the opinions of others and take the time to solicit those opinions before making up their minds. So, make a specific action plan and provide personal guidance, direction or assurance as required for pursuing the safest, most practical course to follow. Arm them with literature, case studies and any documentation you have available, because they will be "selling" your proposal to others within their organization.
- When you do reach an agreement, carefully explore any potential areas of misunderstanding or dissatisfaction. Relaters like guarantees that new actions will involve a minimum risk to their desired stable state, so offer assurances of support.
- Try not to rush them, but do provide gentle, helpful nudges to help them decide (when needed). Otherwise, they may postpone their decisions.
- Involve them by personalizing the plan and showing how it will directly benefit them, their co-workers and the company as a whole.
- When asking for a commitment, guide them toward a choice if they seem indecisive. Quite often, they will feel relieved that you are helping them make the decision.

Confirming with Socializers

- Show how your product would increase the Socializers prestige, image, or recognition.
- Be open and ask, "Where do we go from here?" or "What's our next step?"
- If they like something, they buy it on the spot (all other things being equal).
- You may have to slow them down because they also tend to overbuy and/or buy before weighing all the ramifications; behaviors that both of you may live to regret.
- Socializers dislike paperwork and details so they are likely to hesitate, and even procrastinate, when it comes to spending the time required on a contract.
- While a handshake is usually good enough, have a written agreement prepared due to their tendency to be unclear about procedures, responsibilities and expectations.
- Make sure that you agree on the specifics in writing or, later on, you can almost bet on some degree of misunderstanding and/or disappointment.

Confirming with Thinkers

- Emphasize logic, accuracy, value, quality and reliability.
- Provide logical options with appropriate documentation.
- Give them both time and sufficient data for them to analyze their options.
- They are uncomfortable with snap decisions and when they say they will think about it, they typically mean exactly that!
- However, if pressured by people or excessive demands, they may use "I'll think about it," as a stalling tactic in coping with such stress.
- Thinkers are educated, logical "shoppers." Know your competition so you can point out your advantages relative to what they offer. Thinkers are the most likely to do their own comparative shopping, so mention your company's strengths as you suggest questions they may want to ask your competitors. Point out the things your company does better than your competition. Do this in a factual, professional way that allows them to do a comparative cost-benefit analysis of the options.
- Suggest a "Pilot Program" to reduce initial risks.

Confirming with Directors

- With Directors, you come right out and ask if they are interested. A Director will often tell you "yes" or "no" (in no uncertain terms).
- You can easily lose the attention and/or interest of a Director by presenting your information too slowly or by spending too much time discussing minute details.
- When you draw up a commitment letter, be careful not to spend too much time on points the Director may not care about.
- Present them with options and probable outcomes. Directors like to balance quality with cost considerations, so offer options with supporting evidence and leave the final decision to them.
- We have found that it is effective to present a Director with two or three options. Provide a short summation of each option, along with your recommendation of each.
- While the Director is reviewing your proposal, don't interrupt them. The odds are high that they will find an option that appeals to them and closing the deal themselves.



PHASE 5: Maintaining Rapport in The Assuring Stage

Assuring with Relaters

- Follow-up consistently with a Relater.
- Give them your personal guarantee that you will remain in touch, keep things running smoothly, and be available on an "as needed" basis.
- Relaters like to think they have a special relationship with you; that you are more than just another business acquaintance; they prefer a continuing, predictable relationship.
- Give them your cell number, along with an invitation to call you any time with any concern. They will rarely use it, but will feel secure knowing it's available to them.
- They dislike one-time deals, so follow up to maintain your relationship.
- Impersonal, computerized follow-up is not very appealing to Relaters, so continue building your relationship with low-key, personalized attention and assistance.

Assuring with Socializers

- Socializers frequently buy before they're sold which may lead to buyers' remorse.
- Socializers can benefit from ongoing reminders that they have made the right decision.
- Reinforce their decision by giving plenty of assistance immediately after the sale.
- Be certain they actually use your product or they may get frustrated from incorrect usage and either put it away or return it for a refund.
- Since they mingle with so many people, you can even ask Socializers if they'd be willing to share their glowing testimonials about you and your product with others.
- If they are feeling smart for using your product or service, most Socializers will give you more referrals than the other three styles combined!

Assuring with Thinkers

- Set a specific timetable for when and how you will measure success with the Thinker. Continue proving your reliability, quality and value.
- Make yourself available for follow-up on customer satisfaction and ask for specific feedback on the product or service performance record.
- If you have tips for improved usage or user shortcuts, email them to your Thinker customers.
- You should also ask for their ideas and opinions for how to improve your products and/or services.
- When they offer you their suggestions, get back to them about how your company is incorporating their ideas into upgrades into future upgrades, revisions or new products.

Assuring with Directors

- Directors usually do not look for personal relationships at work due to their focus on accomplishing tasks.
- With "D's," do not rely on past sales to ensure future purchases. Follow up to find out if they have any complaints or problems with your product. If they do have complaints, address them immediately.
- Impress upon your customer your intent to stand behind your product or service.
- Stress that you will follow-up without taking much of their time.
- You may also want to offer a money-back guarantee.
- Whatever the promise, make sure you deliver everything you offer!



Summary of Selling Each Style in Each Phase of the Sales Process

| Phase | With Directors | With Socializers |
|---------------|---|---|
| Connecting | <ul style="list-style-type: none"> • Skip small talk • Lead with the main point • Show up fully prepared | <ul style="list-style-type: none"> • Allow for time and stories before turning focus to business at hand • Let them set the pace of the conversation |
| Exploring | <ul style="list-style-type: none"> • Let him/her know where the questions are headed • Only ask for information that's unavailable elsewhere • Answer their questions directly | <ul style="list-style-type: none"> • Alternate questions between them personally and business • Gently guide them back to the topic • Keep the focus on their vision and goals |
| Collaborating | <ul style="list-style-type: none"> • Make any presentation brief • Focus on the bottom line and/or time savings • Provide concise analysis of needs along with your professional recommendations | <ul style="list-style-type: none"> • Involve as many senses as possible • Ask for their ideas often • Sprinkle in testimonials • Provide incentives for making decisions • Show how the solution enhances their image and/or saves them effort |
| Confirming | <ul style="list-style-type: none"> • Flat out ask if they are interested • Present two or three options with recommendations and summaries • Be quiet while they review and decide | <ul style="list-style-type: none"> • Openly ask, "Where do you see us going next?" • Be ready to take their order • Slow them down if they're buying too quickly • Do the paperwork for them |
| Assuring | <ul style="list-style-type: none"> • Follow-up to ensure they're 100% satisfied with solution • Keep the relationship all business • Make certain you deliver on every small promise | <ul style="list-style-type: none"> • Reinforce their decision by providing ample assistance after the sale • Make sure they don't get frustrated (they don't read instructions) • Help them use the product/service to reduce anxiety |



Summary of Selling Each Style in Each Phase of the Sales Process

| Phase | With Relaters | With thinkers |
|---------------|--|---|
| Connecting | <ul style="list-style-type: none"> Stick to business until they warm up to you Don't rush into agenda first Take an active interest in them | <ul style="list-style-type: none"> Skip small talk Bring an agenda Remain cool, calm and professional |
| Exploring | <ul style="list-style-type: none"> Be sincerely interested in their answers Never interrupt them Ask nonthreatening questions to draw them out over time | <ul style="list-style-type: none"> Ask questions that reveal their expertise Keep the questions focused on the topic Alternate open and closed-ended questions |
| Collaborating | <ul style="list-style-type: none"> Show how solution will simplify, add stability or support their goals Present new ideas in a non-threatening way Never rush them, but provide gentle, helpful nudges toward a decision | <ul style="list-style-type: none"> Emphasize value, accuracy, precision, quality and reliability Stick to facts and logic; attempt to reduce risks when possible Never pressure for any decision Remain cool and emotionally detached |
| Confirming | <ul style="list-style-type: none"> They are slow decision makers and like to consult opinions of others Don't press for a decision Focus on a guarantee if relevant | <ul style="list-style-type: none"> Provide logical options with documentation Give them both time and space to make their decisions Point out any glaring downside to deal if one exists Suggest a pilot program or warranty to reduce risk |
| Assuring | <ul style="list-style-type: none"> Provide consistent follow-up along with personal assurances Give them private phone number to reach you Remind them that you also desire a long-term business relationship | <ul style="list-style-type: none"> Share your process and/or timetable for your follow-up Double-check their method for measuring satisfaction Email them ideas and shortcuts Reinforce value, quality and reliability. |



Taking Ownership of Your Destiny

Imagine what would have happened if you had successfully applied the principles and practices of *Platinum Rule Selling* ten years ago... or even five years ago? Well, hundreds of thousands of people like you have already used these principles and experienced dramatic increases in sales volumes, more satisfaction in their dealings with customers and co-workers (family and friends, also!), and greater awareness of their own strengths and weaknesses. Many people report that they no longer feel like "just a salesperson"; they feel, behave and are treated like a trusted advisor. They have an increased ability to help people find solutions to their problems and are more adept at identifying new opportunities.

For you to also share in the pleasure from experiencing these benefits, we encourage you to get started this very minute. First, think about the goals you want to accomplish in the next year... the next month... the next week... even by the end of today! Develop a plan to meet those goals using **The Platinum Rule** - *Do Unto Others as They Would Have You Do Unto Them* - and the other principles that make up the **Platinum Rule Selling Strategies**.

Accept the Challenge

This first step requires your personal commitment to this challenge and your belief in these principles and putting them to work for you. Of course, any skill takes practice, and you cannot realistically expect to put all of them into effect immediately. However, the minute you start to sell people the way they want to buy, you'll start to see immediate results.

Commit to Growth

"Change is inevitable... growth is optional." We love that saying because it's true. Right now, you have the option to take this moment and make a life-changing decision. You may decide to *keep learning* about yourself, your strengths and weaknesses, how you make decisions, how you come across to other people, etc... You may decide to learn more about Platinum Rule styles and apply your new knowledge in other relationships beyond selling - relationships with your co-workers, children, spouse and/or family.

Hopefully, you may decide to use this report as a jumping-off point for a new direction in your career. If that thought excites you, we urge you to learn more about how The Platinum Rule may be applied in all phases of business: prospecting, networking, marketing, communications, customer service, referral building, client loyalty, hiring, management, leadership, etc... We offer programs, technology, books, CD's, DVD's, self-paced online courses, speeches, and on-site workshops that are all specifically designed to help you apply this amazing concept in key facets of your business and your life.

For customized sales training, consulting and workshops based on The Platinum Rule for Sales Mastery, please contact Scott Zimmerman by calling 1-330-848-0444 x2 or email: Scott@PlatinumRule.com



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