



# Sales IQ Plus

## Team Report

Date: January 11, 2016



## Table of Contents

<b>Introduction to the Sales IQ Assessment Team Report.....</b>	<b>3</b>
<b>How We Measure Your Team Sales IQ.....</b>	<b>4</b>
<b>Sales Developmental Chart.....</b>	<b>5</b>
<b>Sales IQ Team Effectiveness Ratings .....</b>	<b>6</b>
<b>Your 9 Category Team Scores with Detailed Analysis .....</b>	<b>7</b>
<b>Your Opportunity .....</b>	<b>23</b>
<b>Disclaimer .....</b>	<b>24</b>

## Introduction to the Sales IQ Assessment Team Report

We thought you would want to know... Where does my team stand on the Sales IQ Plus?

The Sales IQ Assessment is an objective analysis designed as a personalized map of your team's sales knowledge at this moment in time. It tells you where your team stands. It tells you why they are there - and it tells you where to go (in a nice kind of a way, even though Jeffrey & Tony are Jersey boys).

This is not an assessment of your team's intelligence, except as it relates to selling. However, sales intelligence can be increased through learning. The scores on this Sales IQ Assessment tell you how ready and suited your team is for sales. It cannot tell you whether they will make sales, but it certainly shows you how well they understand sales and will approach selling.

However, it is certainly not the only predictor of sales success, as each salesperson's behavioral style, ambition and drive, personal attitudes, interests and values and their judgment and quality of decision-making also can, and often do, contribute to sales success.

Each member of your sales team has responded to 48 actual sales scenarios with a "best-to-worst" scorecard. Their collective results are included in this exclusive Sales IQ Assessment team report.

- You get team scores on each of the eight stages of the sales process.
- You get to measure your team scores against all salespeople, regardless of how and what they sell.
- You get specific suggestions to help your team improve each and every area of their sales effectiveness.

**More importantly...** How well, or how poorly, your team scores on this Sales IQ Assessment can also tell you how to customize your sales training for your sales team. Focus your sales training and coaching on strengthening the sales team's strong points and finding strategies and resources for the sales team's weak points.

Your team's "score" is not important; their sales improvement is. We are more concerned about your team's "desire" to become better sales professionals. So, we have included plenty of specific suggestions to help your team grow as sales professionals.

It is important to know that these questions and answers were designed from the REAL WORLD of selling by three of the best-selling sales book authors and Hall-of-Fame speakers to provide insight for YOUR WORLD of sales.

**With our best wishes for your team's continued sales improvement and success,**

**Jeffrey Gitomer**

Author of [The Sales Bible](#)

**Jim Cathcart**

Author of [Relationship Selling](#)

**Dr. Tony Alessandra**

Author of [Non-Manipulative Selling](#)

## How We Measure Your Sales IQ

The eight steps below represent, from our experience, the most critical stages of successful selling. The 48 Sales IQ questions each of your sales team completed are randomly generated from well over 100 questions that explore best practices in each of the eight sales areas below.

This Sales IQ is not a statement of your team's potential, but rather a measure of their approach to, and understanding of, selling in today's professional, competitive environment. They may have enormous sales potential and yet score poorly on this Sales IQ depending on what they currently know. In that case, with some additional training, your team will quickly start to excel. Alternatively, they may have considerable sales knowledge but not possess many of the traits that would assure their sales success. In that case, they would go to work on themselves first and sales will follow after.

### Here are the eight stages and their brief descriptions.

1. **Preparing** covers how your sale team prepares for the sale and prepare themselves personally. They can be well prepared with information and sales tools but if they are not in the appropriate frame of mind, or if they do not appear professional to the buyer, they might not get the sale.
2. **Targeting** explores the markets or groups your sale team may target as prospects. Then we focus on the individuals with whom they will make contact. This includes the sales strategies and tactics they select for each target. Poor targeting with great selling would result in limited success because your sale team would be selling to the wrong people.
3. **Connecting** is the initial contact step in selling where your sale team must appeal to people intellectually so that customers see them as credible resources and connect emotionally so that customers trust them as people. Without either, your sale team is inhibited from learning enough about themselves to solve their problems and make sales.
4. **Assessing** needs and wants uncovers what to sell and how to sell it primarily through probing and listening. As is often said, "In sales as in medicine, prescription before diagnosis is malpractice."
5. **Solving** the buyer's problem, or filling their need, is where most of the sales attention has been placed in the past. This is the part where your sale team presents their solutions, tells their stories, shows their product or describes the outcomes that buying will produce for their customers. At its lowest level, this is a sales pitch. At its highest level, this is a dialogue where your sale team proves there is great value to customers in buying from them.
6. Once they have shown that they can solve their customer's problem, it is time to gain the customer's commitment to buy. This is the **Confirming** phase. Your sale team's goal is to confirm the commitment to purchase. Historically, this has been known as "closing" the sale, but the truth is that it is not an end but the initiation of their sales relationship, the beginning to serve the customer as customers begin to pay your salespeople for the value the customers receive.
7. A confirmed sale needs **Assuring** that the value promised will be received. This is where relationships are built and customer loyalty is earned by your sale team.
8. **Managing** is the final phase of the sales cycle where your sale team manages sales and accounts and self-manages of themselves. Ultimately, we are all our own 'sales manager'. This is the phase of selling where your sale team must get themselves to do what needs to be done even when they do not feel like doing it.

**Preparing, Targeting, Connecting, Assessing, Solving, Confirming, Assuring and Managing.**

## Sales IQ Team Developmental Chart

 Click on any title below to watch a short video	Question Number	Highly Developed	Advanced Development	Early Development	Needs Development
 <a href="#">Sales Preparation</a>	31, 32, 33			✓	
 <a href="#">Self Preparation</a>	34, 35, 36		✓		
 <a href="#">Targeting the Right Markets</a>	43, 44, 45			✓	
 <a href="#">Targeting the right Methods</a>	46, 47, 48			✓	
 <a href="#">Connecting with the Head</a>	19, 20, 21			✓	
 <a href="#">Connecting with the Heart</a>	22, 23, 24			✓	
 <a href="#">Assessing the Person</a>	1, 2, 3		✓		
 <a href="#">Assessing the Situation</a>	4, 5, 6		✓		
 <a href="#">Collaborating with the Buyer</a>	37, 38, 39			✓	
 <a href="#">Educating the Buyer</a>	40, 41, 42		✓		
 <a href="#">Confirming the Solution</a>	16, 17, 18			✓	
 <a href="#">Confirming the Purchase</a>	13, 14, 15		✓		
 <a href="#">Assuring Current Satisfaction</a>	10, 11, 12			✓	
 <a href="#">Assuring Continuing Loyalty</a>	7, 8, 9			✓	
 <a href="#">Managing Sales</a>	25, 26, 27			✓	
 <a href="#">Managing Yourself</a>	28, 29, 30			✓	

## Sales IQ Team Effectiveness Ratings

Your Sales IQ Team Effectiveness Ratings below illustrate their understanding of the most effective sales strategies in the 48 sales situations in this Sales IQ assessment. Understanding and using the most effective sales strategies most likely will increase your team's overall sales success.

The chart below illustrates your team's overall knowledge in the 48 sales situations compared to the average scores of all salespeople:

- Choosing the most effective sales strategy (knowing what is best to do) – this is the % of times your sales team chose the best answer in each of the eight phases of selling.
- Choosing ***either*** the combined most and second most effective sales strategies (knowing what's best to do plus an alternate 2nd best strategy) – this is the % of times your sales team chose ***either*** the best and second best answers combined in each phase of selling.
- Avoiding the least effective sales strategies (knowing what not to do) – this is the % of times your sales team avoided choosing the least effective answer as their #1 choice in each phase of selling. A 100% score means they did not choose the least effective answer at all in that phase of selling.

The higher your sales team's percentage score in any stage of the sales process, the better their knowledge, understanding and potential usage of the overall sales strategy required in each stage of the sales process. A high percentage score in avoiding the least effective sales strategies indicates that your sales team knows which strategies to avoid in sales situations.

	% of Time They Chose the Best Answer		% of Time They Chose either the 1 <sup>st</sup> or 2 <sup>nd</sup> Best Answer		% of Time They Avoided Choosing the Least Effective Answer	
	Your Score	All Sales People Score	Your Score	All Sales People Score	Your Score	All Sales People Score
<b>PREPARING</b>	49%	28%	73%	42%	92%	95%
<b>TARGETING</b>	60%	34%	80%	45%	98%	99%
<b>CONNECTING</b>	58%	32%	82%	46%	97%	98%
<b>ASSESSING</b>	42%	24%	72%	39%	86%	92%
<b>SOLVING</b>	54%	28%	77%	43%	93%	95%
<b>CONFIRMING</b>	44%	26%	67%	38%	84%	91%
<b>ASSURING</b>	52%	29%	77%	42%	90%	95%
<b>MANAGING</b>	44%	25%	71%	40%	90%	94%
<b>TOTAL</b>	50%	28%	75%	42%	91%	95%

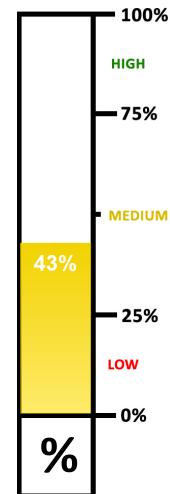
## PREPARE to Sell - Sales Preparation & Self Preparation Score

These results are from your team's overall **PREPARE to Sell - Sales Preparation & Self Preparation** answers:

**Out of 6 questions, your team averaged:**

- 2.92 Most Appropriate Answer(s)**
- 1.48 Second Most Appropriate Answer(s)**
- 1.13 Third Most Appropriate Answer(s)**
- 0.48 Least Appropriate Answer(s)**

**PREPARE**  
SCORE AGAINST  
ALL SALES PEOPLE



## PREPARE to Sell - Sales Preparation & Self Preparation

The questions in this area measure:

- **External preparation** is about researching and understanding your market, industry and competition by looking for information and resources outside of your own organization.
- **Internal preparation** is knowing and using your company, products, clients and resource team effectively. This involves looking for information and resources within your own organization.
- **Mental preparation** refreshing your knowledge and getting into the right frame of mind.
- **Physical preparation** preparing sales resources and personal appearance for the right impact.

## PREPARE to Sell - Sales Preparation & Self Preparation

### Sales Preparation

Here are some areas to explore to help improve your Sales Preparation effectiveness:

- Researching your industry, market, competitors, customers and prospects
- Studying various sales techniques, concepts and learning materials
- Getting demographics, statistics and details to better understand your prospect's needs
- Planning your territory and overall market strategies
- Projecting sales
- Setting general sales strategies and tactics
- Acquiring company, product and job knowledge
- Knowing the sales tools and systems that are most successful
- Researching customer histories
- Studying past clients and trends in your chosen markets
- Setting sales goals, activity goals, goals for each account and each sales contact
- Coordinating with others on your sales team

## Self-Preparation

Here are some areas to explore to help improve your Self Preparation effectiveness:

- Reviewing your specific goals for each sales contact
- Refreshing your knowledge of sales techniques, product details, and customer benefits offered by each feature of your product/ service
- Pricing strategies and options you can offer
- Reviewing vital information just prior to a sales contact
- Rehearsing the presentation
- Anticipating potential objections and concerns
- Reviewing answers to key questions
- Listing questions you will want to ask
- Getting yourself into a cheerful, helpful and proactive frame of mind
- Determining when and where to meet your customer
- Choosing the seating arrangement that works best
- Handling potential distractions in advance
- Assembling the sales tools and information resources you will need
- Allowing for interruptions and delays
- Inspecting every aspect of your appearance - clothes, grooming and personal hygiene
- Showing up on time
- Considering how you present yourself when you think others aren't looking
- Assure that your sales materials & products present the right image and work properly

## NOTES:

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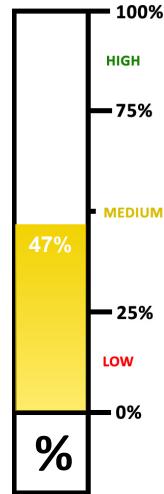
## TARGET the Right Prospects - The Right People & The Right Strategies Score

These results are from your team's overall TARGET the Right Prospects - The Right People & The Right Strategies answers:

**Out of 6 questions, your team averaged:**

- 3.63 Most Appropriate Answer(s)**
- 1.19 Second Most Appropriate Answer(s)**
- 1.08 Third Most Appropriate Answer(s)**
- 0.10 Least Appropriate Answer(s)**

**TARGET**  
SCORE AGAINST  
ALL SALES PEOPLE



## TARGET The Right People & Right Strategies

The questions in this area measure:

- **Targeting the right groups** involves identifying the categories, types of organizations and best groups of prospects who can best afford and benefit from your product or service.
- **Targeting the right Individuals** is about identifying your ideal customers and finding the decision makers.
- **Strategies** involve building a reputation and brand position and choosing the approaches you take toward building demand for and distribution of your product.
- **Tactics** involve calling on the right people in the right ways to open up sales opportunities.

## TARGET the Right Markets & Right Methods

### Targeting the Right Markets

Here are some areas to explore to help improve your Targeting the Right Markets:

- Conducting market and competitive analysis by studying your product sales statistics
- Identifying the biggest pools of potential buyers through a clear profile of your ideal customer
- Analyzing sales potential of each product within each market segment
- Ranking accounts
- Generating a comprehensive market profile
- Developing a list of your “targets” and determining how they get their information
- Finding where your “targets” meet, groups they belong to, and publications they read
- Knowing who has decision-making power within the organization
- Isolating the most important needs you can address for decision-makers
- Following a valid process to qualify each prospective customer
- Spending very little time with non-decision makers and gatekeepers
- Assuring that you are calling on the people with whom you can best establish credibility
- Generating leads and getting introductions to those prospects
- Gaining qualified referrals by building an unending flow of future prospects
- Acquiring powerful testimonials and endorsements

## Targeting the Right Methods

Here are some areas to explore to help improve your Targeting the Right Methods:

- Determining what reputation and brand identity you want in your chosen markets
- Identifying the “professional assets” you will need to gain that reputation or position
- Choosing the media mix and sales approaches to use
- Acquiring the resources needed for promotion and publicity
- Having an ongoing process for stimulating interest in and desire for your products
- Selecting the best distribution methods for reaching your markets
- Coordinate using email, web marketing, social media, phone calls and other tools
- Selecting the right number and type of sales calls to make
- Determining how to best penetrate a company or industry - who to call on first, sales appeals to use, products to lead with, offers to make, who should make the first call, how to easily progress from one sale to another, and how many calls to make per prospect
- Developing methods for getting to the decision makers with minimal effort
- Learning how to sell through others or to committees
- Having a compelling “elevator talk” and unique value proposition
- Knowing your various sales hooks and opening statements
- Using samples and free gifts appropriately
- Determining how you can best reach your prospects with the credibility and confidence that will open doors and minds to your offer

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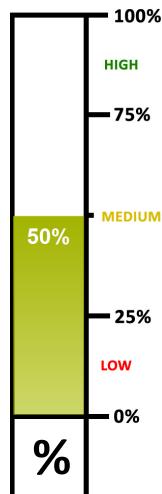
## CONNECT with the Person - Connect Intellectually (Head) & Emotionally (Heart) Score

These results are from your team's overall CONNECT with the Person - Connect Intellectually (Head) & Emotionally (Heart) answers:

**Out of 6 questions, your team averaged:**

- 3.48 Most Appropriate Answer(s)**
- 1.46 Second Most Appropriate Answer(s)**
- 0.88 Third Most Appropriate Answer(s)**
- 0.19 Least Appropriate Answer(s)**

**CONNECT**  
SCORE AGAINST  
ALL SALES PEOPLE



### CONNECT Intellectually & Emotionally

The questions in this area measure:

- **Credibility** is about establishing yourself as a viable resource to the prospect.
- **Activity** involves making the right number and type of sales contacts.
- **Relationship** is about understanding personality differences and buying styles.
- **Trust** is about building trust and managing relationship tension.

## CONNECT with the Head & with the Heart

### Connecting with the Head

Here are some areas to explore to help improve Connecting with the Head:

- Establishing your credentials and qualifications for helping the prospect with your type of product or service
- Using testimonials and endorsements wisely
- Tapping into referrals to open the dialogue
- Showing the importance of your offer to the prospect
- Asking compelling questions
- Documenting your claims
- Being organized and professional in your early communication
- Making the case for how much value you can bring to the prospect
- Using sales resources to build credibility as you communicate with each prospect or client
- Showing the person that you are there as a resource not merely as a vendor
- Getting in front of the right type and number of new and repeat customers who could benefit from buying
- Developing discipline in filling each day with actual sales contacts such as telephone calls, email communications, correspondence, in-person calls, and live demonstrations
- Increasing the amount and quality of direct communication with qualified prospects rather than just the supportive activities that process sales or lead to future business
- Becoming a viable resource to customers so it makes good sense to do business with you

## Connecting with the Heart

Here are some areas to explore to help improve Connecting with the Heart:

- Learning to read people to know how they process information and relate to others
- Matching the pace and style of the prospect
- Practicing good people skills such as courtesy, empathy, acknowledgement, and rapport building
- Knowing how to position yourself with the customer as an advisor, coach, problem solver, expert resource, strategic ally, business friend, and preferred provider
- Sustaining optimism and encouragement in the dialogue
- Keeping fear levels low while stimulating the need to buy
- Recognizing when tension should increase and should not
- Knowing the difference between relationship tension and task tension
- Showing concern for the needs of the prospect and respecting him or her as a person
- Being respectful of your competition without weakening your own sales position
- Knowing how to draw a line between being a social friend and being a business friend

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## ASSESS the Needs - Situational Needs & Personal Wants Score

These results are from your team's overall ASSESS the Needs - Situational Needs & Personal Wants answers:

**Out of 6 questions, your team averaged:**

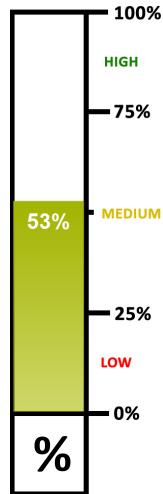
- 2.54 Most Appropriate Answer(s)
- 1.75 Second Most Appropriate Answer(s)
- 0.90 Third Most Appropriate Answer(s)
- 0.81 Least Appropriate Answer(s)

### ASSESS Situational Needs & Personal Wants

The questions in this area measure:

- **Probing** is about being skilled at asking the right questions and getting the answers.
- **Analyzing** is about identifying the needs and opportunities.
- **Understanding** is about finding the primary buying motive.
- **Empathizing** involves listening and people reading, understanding feelings as well as facts.

**ASSESS**  
SCORE AGAINST  
ALL SALES PEOPLE



## ASSESS the Situation & the Person

### Assessing the Situation

Here are some areas to explore to help improve Assessing the Situation:

- Knowing what to be curious about
- Understanding the many types of questions and questioning techniques
- Being skilled at asking for information in a non-threatening way
- Determining how this person and organization make buying decisions of this type
- Learning how to probe for information that you might otherwise overlook
- Exploring all the information presented to you in such a way that you identify the gap between what they have and what they need
- Recognizing the practicality of their expectations
- Assessing financial aspects
- Identifying opportunities, alternatives and options available
- Compiling and analyzing resources you can use
- Finding additional reasons for the prospect to buy
- Recognizing the roles that various people play in the buying decision

## Assessing the Person

Here are some areas to explore to help improve Assessing the Person:

- Finding the hot button items that contain the strongest appeal to the prospect
- Identifying the gap between what they need and what they want
- Recognizing prejudices or blind spots in their point of view
- Learning how they feel about competitive alternatives
- Identifying their fears and concerns
- Understanding their overall goals, values and priorities
- Seeing the limits to their authority and best ways to help them justify buying
- Respecting the importance of feelings and emotions
- Caring about how you can help
- Listening effectively by eliminating any irritating listening habits you may have developed
- Getting people to talk openly with you
- Being aware of differences in personality type, personal velocity, intellectual capacity, values, confidence levels, dreams, aspirations, fears, and concerns
- Adjusting your own pace or preferences to be more compatible with your customers' pace or preferences
- Dealing with different people in different ways while maintaining your own integrity

## NOTES:

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## SOLVE the Customer's Problem - Educating & Collaborating with the Customer Score

These results are from your team's overall **SOLVE the Customer's Problem - Educating & Collaborating with the Customer** answers:

**Out of 6 questions, your team averaged:**

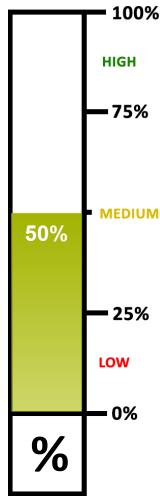
- 3.21 Most Appropriate Answer(s)**
- 1.42 Second Most Appropriate Answer(s)**
- 0.94 Third Most Appropriate Answer(s)**
- 0.44 Least Appropriate Answer(s)**

## SOLVE the Customer's Problem - Educating & Collaborating

The questions in this area measure:

- **Presenting** refers to your ability to deliver a persuasive presentation.
- **Showing Relevance** is about providing compelling evidence as to how the customer will benefit from buying.
- **Personalizing** is getting the customer to understand and feel the value of your offer.
- **Involving** gets the customer to participate in discovering the solution they seek.

**SOLVE**  
SCORE AGAINST  
ALL SALES PEOPLE



## SOLVE the Customer's Problem - Educating & Collaborating

### Educating the Buyer

Here are some areas to explore to help improve Educating the Buyer:

- Assembling compelling information and materials
- Using presentation tools with skill
- Speaking confidently and effectively with and without presentation aids
- Reacting professionally to distractions and interruptions
- Involving your listeners in your presentation by using persuasive language
- Blending gestures and words appropriately
- Changing pace and style to fit the situation
- Holding attention and starting and ending on time
- Being really good at presentations and doing them often by keeping your sales activity high
- Documenting and providing evidence of the value you are bringing to the customer
- Relating your presentation to the goals, interests, priorities, needs and values of your client
- Emphasizing the gap between what the person has and what they could have from you
- Quantifying the payoff for the client
- Building value units - take one of the client's needs, suggest a feature you offer, benefits accruing from the feature, value of the benefits to the client, proof that you can deliver the value, cemented by the client's agreement that this matters to him or her

## Collaborating with the Buyer

Here are some areas to explore to help improve Collaborating with the Buyer:

- Selling benefits and solutions rather than features
- Presenting the value units that were built into the “showing relevance” process
- Illustrating your points with stories and examples that relate directly to your client
- Conducting demonstrations that show the customer the value they will receive
- Using the customer’s name and the name of their company as appropriate
- Referring to local and current items, people and issues in your presentation
- Using the customer’s own words when responding to questions
- Getting the customer’s support to help you make the sale
- Involving the customer in completing some of the steps in a demonstration
- Establishing a point-counterpoint role play discussion to illustrate a point
- Working as a partner in problem solving rather than as a persuader
- Putting yourself in your customer’s position and speaking as his or her advocate
- Leading them through a series of questions to help them explore the benefits you can offer
- Working together to generate a plan
- Helping the prospect prepare to be an effective representative and advocate for you if they are presenting your proposal to others
- Assembling materials that they can use to sell others on your behalf

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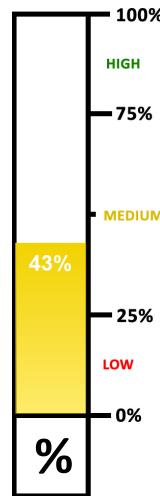
## CONFIRM the Sale - Commit to the Solution & to the Purchase Score

These results are from your team's overall **CONFIRM the Sale - Commit to the Solution & to the Purchase** answers:

**Out of 6 questions, your team averaged:**

- 2.65 Most Appropriate Answer(s)
- 1.35 Second Most Appropriate Answer(s)
- 1.02 Third Most Appropriate Answer(s)
- 0.98 Least Appropriate Answer(s)

**CONFIRM**  
SCORE AGAINST  
ALL SALES PEOPLE



## CONFIRM the Solution & Commit to the Purchase

The questions in this area measure:

- **Summarizing** is giving benefit summaries and identifying next steps for your customer.
- **Negotiating** is mostly about resolving the customer's concerns without reducing your price.
- **Asking** is about clearly requesting the purchase and making it easy for the person to say yes.
- **Confirming** is getting the formal commitment to buy.

### CONFIRM the Solution & CONFIRM the Purchase

#### Confirming the Solution

Here are some areas to explore to help improve Confirming the Solution:

- Giving benefit summaries and value illustrations that project what the customer will get
- Comparing statistics of owning vs. not owning your product
- Reviewing the reasons that they should want to buy
- Eliminating lingering concerns by responding effectively to objections and concerns
- Getting buy-in from others involved in the decision
- Gaining minor and major agreements toward the buying decision
- Using opinion questions, trial closes, and confirming smaller details to ease commitment
- Collaborating toward finding solutions vs. becoming adversaries in a disagreement
- Using tact and diplomacy effectively and apologizing when needed
- Agreeing to minor points without conceding major ones
- Letting the prospect prevail on some issues while standing your ground on others
- Comparing your positions on various issues, noting areas of general agreement
- Having organized answers to the most common concerns and questions
- Knowing your flexibility on price, terms, and conditions
- Noting the use of concessions and give-aways in the mix
- Considering the impact of your agreements on other departments and people

## Confirming the Purchase

Here are some areas to explore to help improve Confirming the Purchase:

- Recognizing buying signals and knowing how to respond to them and ask for the order
- Being clear and okay about asking for the order that does not increase relationship tension
- Using the customer's words in the statement you make just before requesting commitment
- Being clear and okay about asking for the order
- Allowing for silence after you ask for commitment
- Rehearsing asking for commitment with others so as to increase your confidence and poise
- Eliminating implied apologies or uncertainty in the way you ask for a commitment
- Knowing what words have power and what words do not
- Making it easy for the prospect to agree to the purchase
- Summarizing agreements and getting written commitments to specific agreements
- Ironing out all details before concluding the sales call
- Measuring your actual closing ratio (calls to sales) and value of each sale
- Getting the official signatures on the documents
- Noting and confirming the credit card or account numbers
- Getting the vital data such as social security number, purchase order number, etc.
- Assuring that the customer is fully aware that he or she has made a commitment to buy and they know the amount, terms and conditions to which they have agreed

### NOTES:

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## ASSURE Customer Satisfaction - Assure Current Satisfaction & Continuing Loyalty Score

These results are from your team's overall **ASSURE Customer Satisfaction - Assure Current Satisfaction & Continuing Loyalty** answers:

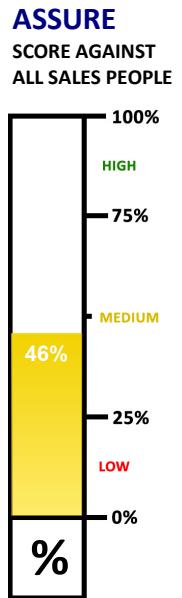
**Out of 6 questions, your team averaged:**

- 3.10 Most Appropriate Answer(s)**
- 1.50 Second Most Appropriate Answer(s)**
- 0.81 Third Most Appropriate Answer(s)**
- 0.58 Least Appropriate Answer(s)**

### ASSURE Current Satisfaction & Continuing Loyalty

The questions in this area measure:

- **Review** is giving an on-site summary of the value of buying plus a preview of next steps.
- **Follow Through** is supervision of the delivery and initial steps of the ownership experience.
- **Up Serving** is adding value after the sale, increasing their satisfaction.
- **Recovery** is smoothly resolving problems and retaining the customer's loyalty.



### ASSURE Current Satisfaction & Continuing Loyalty

#### Assuring Current Satisfaction

Here are some areas to explore to help improve Assuring Customer Satisfaction:

- Orientating the customer toward ownership
- Providing owner's documents, manuals, basic instructions, introductions to service personnel, samples, assistance in startup procedures, and initial hand holding
- Having the customer perform some of the functions in your presence to avoid operator error
- Conducting annual account reviews with existing customers
- Completing performance reports
- Getting feedback from customers as to their buying or ownership experience
- Conducting callbacks to check on delivery or initial use
- Checking with others within your company to assure that all goes as promised
- Getting feedback from the new owner that allows you to improve their experience immediately
- Doing little extra things that exceed the customer's expectations
- Making immediate corrections of problems or errors
- Causing the customer to feel safe, cared about, and as if they are in the hands of an expert
- Delivering what you promised
- Determining how strong the trust bond will be in the future

## Assuring Continuing Loyalty

Here are some areas to explore to help improve Assuring Continuing Loyalty:

- Holding yourself to high service standards by showing customers that you care
- Looking for ways to increase the customer's satisfaction without necessarily adding cost to you
- Sharing tips and new ideas for more owner enjoyment
- Performing in-person service calls on occasion and doing periodic account reviews
- Reminding customers of the value they are getting
- Considering your customers to be your business family and showing it
- Holding customer appreciation events
- Performing upgrades and purchase increases, when appropriate
- Resolving problems quickly by first fixing the person and then the problem
- Taking time to personally correct errors and offering sincere apologies when necessary
- Showing up to demonstrate your concern by listening fully before responding
- Replaying a customer's words and feelings before trying to explain your position
- Making allowances for the emotional component in a problem
- Acknowledging errors and insensitive behaviors
- Describing to the customer how you understand his or her dilemma
- Providing compensation appropriate to the error
- Making symbolic gestures of apology or sympathy
- Showing you care and won't delay doing what is appropriate to make the situation right again

### NOTES:

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## MANAGE Your Sales Potential - Manage Sales & Manage Yourself Score

These results are from your team's overall **MANAGE Your Sales Potential - Manage Sales & Manage Yourself** answers:

**Out of 6 questions, your team averaged:**

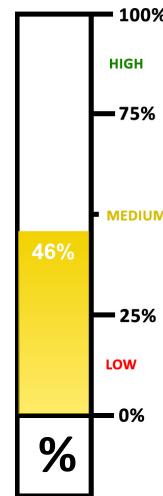
- 2.67 Most Appropriate Answer(s)**
- 1.58 Second Most Appropriate Answer(s)**
- 1.13 Third Most Appropriate Answer(s)**
- 0.63 Least Appropriate Answer(s)**

## MANAGE Your Sales Potential - Manage Sales & Manage Yourself

The questions in this area measure:

- **Managing Resources** is using technology and other resources to improve your sales effectiveness.
- **Managing Information** is keeping and using sales records to manage yourself effectively.
- **Growth** is about learning and improving, becoming a greater resource to others.
- **Motivation** is about self-leadership, getting yourself to do what needs to be done, when it needs to be done, whether you feel like it or not and still doing it well.

**MANAGE**  
SCORE AGAINST  
ALL SALES PEOPLE



## MANAGE Your Sales Potential - [Manage Sales](#) & [Manage Yourself](#)

### Managing Sales

Here are some areas to explore to help improve Managing Sales:

- Reaching out to others for strength, wisdom and support
- Managing your time wisely, especially knowing and respecting the prime selling time
- Finding and using material resources such as sales tools, presentation equipment, demonstration models, computers, Customer Relationship Management or Sales Force Automation software, online presentation tools, resources within your own website, testimonials and case studies of successful sales or applications
- Keeping and using sales records to improve ratios of calls to contacts to presentations to sales to profits to customer retention to reorders and upgrades, etc.
- Monitoring your costs of doing business
- Recognizing your strengths and areas of vulnerability
- Managing business priorities
- Keeping good customer records and keeping your information up to date
- Tracking website usage, effectiveness of direct mail or email campaigns, sources of prospects, best-selling products, best areas for profit, etc.

## Managing Yourself

Here are some areas to explore to help improve Managing Yourself:

- Engaging in lifelong learning
- Setting and tracking personal and professional goal setting
- Building professional assets such as reputation, relationships, credentials and education
- Developing mental, physical, family, social, spiritual, career, financial and emotional assets
- Tracking and increasing your growth in each of the areas
- Focusing on career advancement and social advancement
- Cultivating the habit patterns of the person you would like to be
- Maintaining a positive mindset
- Resisting performance plateaus and overcoming sales slumps
- Handling rejection effectively
- Managing your personal priorities
- Keeping yourself active in your career
- Challenging yourself by reaching beyond your previous limits
- Reaching outside your own interests to be of service to others
- Becoming a better person with each passing day
- Raising the standards to which you hold yourself
- Clarifying your dreams and goals and keeping them before you every day
- Utilizing tools, information, and relationships to keep yourself at your best every day
- Encouraging others in their own quest to grow and succeed

### NOTES:

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## Your Opportunity

### Wait a minute!

You thought you were done, right? Not so fast my friend!

Though we congratulate you on making time to complete this Sales IQ assessment team report, we want to be sure that this is a starting point for you and your sales team, not a final destination. You have now set your sales team apart from the vast majority of people in sales. You have drilled down to discover what your sales team knows about each phase of selling and to compare their approaches to the best sales practices of others.

### Now the fun begins!

Selling is one of the most exciting and enjoyable careers on Earth when you approach it with the willingness to work on new skills and an eagerness to learn. You have now discovered the inner workings of selling. You recognize the eight phases of selling and the skills within them.

So, unlike others who simply read another sales book or sign up for the next sales seminar at random, you can be "surgical" about your sales team's sales education. You can cut only where the need is and remove the unproductive ways and then replace them with proven success practices.

We have built, and are continually developing, the resources you will need for each aspect of selling, from self-management to confirming the sale.

For your sales team's benefit, we urge you to diligently explore the sales improvement suggestions we offered after each of the eight phases of selling. You now have a taste of the new power skills in selling; now let's kick it up several notches.

All three of us are growing our separate sales resource systems every day. You can learn what we learn without having to do the extra research. Just stay connected with us and check with us for more value.

Toward Your Sales Success,

**Jeffrey Gitomer**

Author of [The Sales Bible](#)

**Jim Cathcart**

Author of [Relationship Selling](#)

**Dr. Tony Alessandra**

Author of [Non-Manipulative Selling](#)

## Disclaimer

Assessments are a measure of what can be seen or discovered. Their value can be immense and millions of people use them to make better choices and take better actions.

This tool is presented for your use in testing the knowledge of the user. It was designed by veteran business leaders and educators who have achieved substantial status in their own fields. These Hall of Fame professional speakers, sales and marketing experts and psychological researchers have authored more than 50 books between them and conducted training for thousands of organizations around the world. They have been, and still are, sales professionals. It is from this base of experience and collective wisdom that this Sales IQ Plus (SIQ+) Assessment was created.

Information in this report should not be, and is not to be, used as the sole basis for consideration of selection for employment or job position. No person(s) should act or fail to act based on any material contained in this report. However, feel free to use this report as the stimulus for discussion of the many aspects of selling that apply to your sales situation with the person taking this assessment. Assessment takers should consult professional advice about any matter affecting them.

This report presents the results of the Sales IQ Plus (SIQ+) Assessment. The information contained within is personal, sensitive, private and confidential. There are no warranties, express or implied, regarding the Sales IQ Plus (SIQ+) assessment. You assume full responsibility, and the authors, assessment company, their agents, distributors, officers, employees, representatives, related or affiliated companies, and successors, and the company requesting you to complete this survey (THE GROUP), shall not be liable for, (i) your use and application of the Sales IQ Plus (SIQ+) Assessment, (ii) the adequacy, accuracy, interpretation or usefulness of the Sales IQ Plus (SIQ+), and (iii) the results or information developed from your use or application of the Sales IQ Plus (SIQ+) Assessment. You waive any claim or rights of recourse due to claims against THE GROUP either in your own right or due to claims against THE GROUP by third parties. You shall indemnify and hold THE GROUP harmless against any claims, liabilities, demands or suits of third parties.

The foregoing waiver and indemnity shall apply to any claims, rights of recourse, liability, demand or suit for personal injury, property damage, or any other damage, loss or liability, directly or indirectly arising out of, resulting from or in any way connected with the Sales IQ Plus (SIQ+) Assessment, or the use, application, adequacy, accuracy, interpretation, usefulness, or management of the Sales IQ Plus (SIQ+) Assessment, or the results or information developed from any use or application of the Sales IQ Plus (SIQ+) Assessment, and whether based on contract obligation, tort liability (including negligence) or otherwise. In no event, will THE GROUP be liable for any lost profits or other consequential damages, or for any claim against you by a third party, even if one or more of THE GROUP has been advised of the possibility of such damages.