

U mnie (nie)działa

Przemek Lewandowski PyStok - 21.11.2019

About me





The Story



- 1. The problem when the team grows
- 2. Real life examples
- 3. Root causes
- 4. Changes in how we work
- 5. Key takeaways



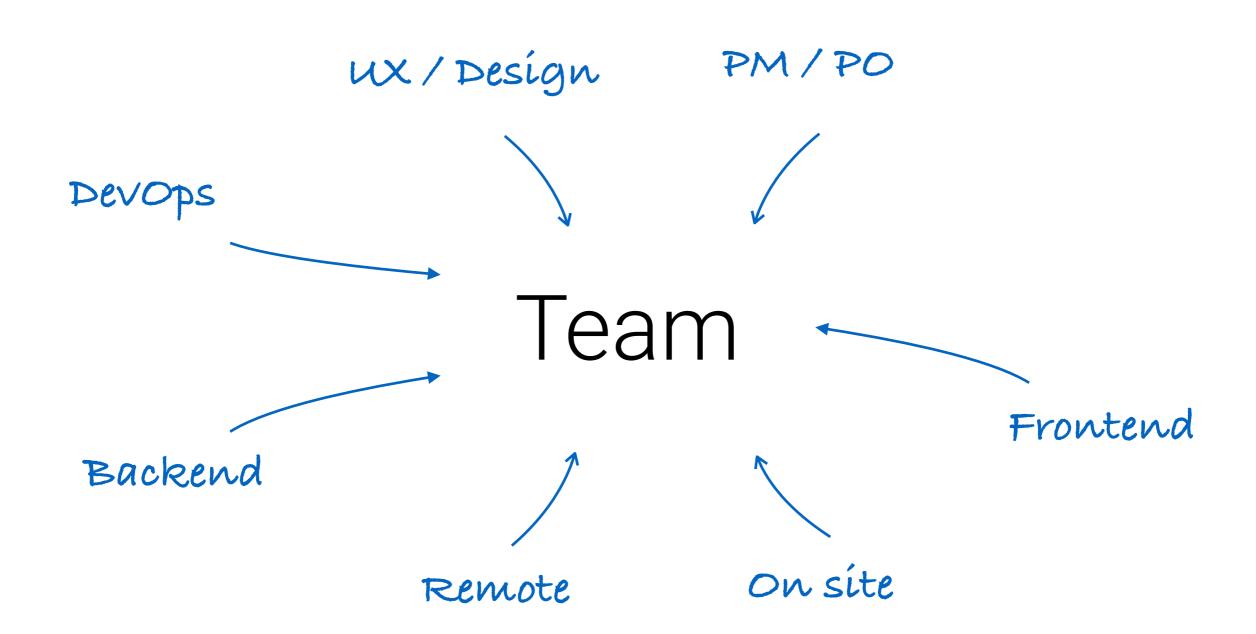
It works on my machine



It does **not** work on my machine









From many, one



Real life examples



- P2P betting app
- First MVP release in private beta
- 20 users to be invited
- Last sprint to integrate PayPal
- A few ways of doing so
- Two different ways implemented



- Health care app for Australian market
- REST API and SPA on K8S in AWS
- Backend was "faster" then Frontend
- Progress measured in User Stories
- Can't mark User Story as done until front is done
- Later unexpected changes in API



- Upcoming project for a financial company
- UI based on the interface already known to users
- Preps to kick off the development phase
- Backend and frontend estimates
- Final estimates for two different architectures



- Team extension for an enterprise client
- Two teams Data Engineering and Data Science
- Shared repo with a common code
- Packaging, distributing and dependency management
- DS team escapes to different repo



- AdTech app for aggregating ads trafic
- Legacy project in Django
- New DB and API service introduced just for aggregates
- New API was created in Node.js
- Current team members struggled to contribute



The Process

The Process



Communication

- Daily catch-ups
- Retrospective sessions
- Planning sessions
- Intensive Slack usage
- Blameless post-mortems

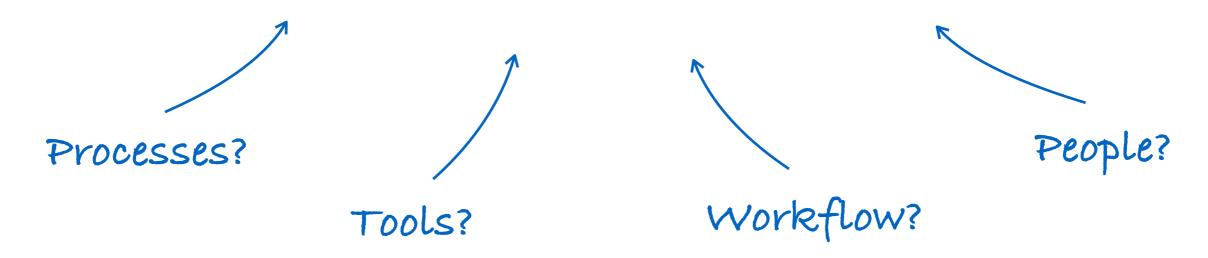
Workflow

- Branch per feature
- Poly repo
- Code reviews
- · CI/CD
- Error and uptime tracking

The Process



So, what's wrong?





Causes

Causes



- Poor visibility
 - code, changes, architecture, errors
- Building silos
- End-to-end tests away from the app
- Documentation away from the code
- Guidelines different then reality
- Difficult company wide changes
- Everyone as fullstack is an utopia

Poly Repo

Custom local setup

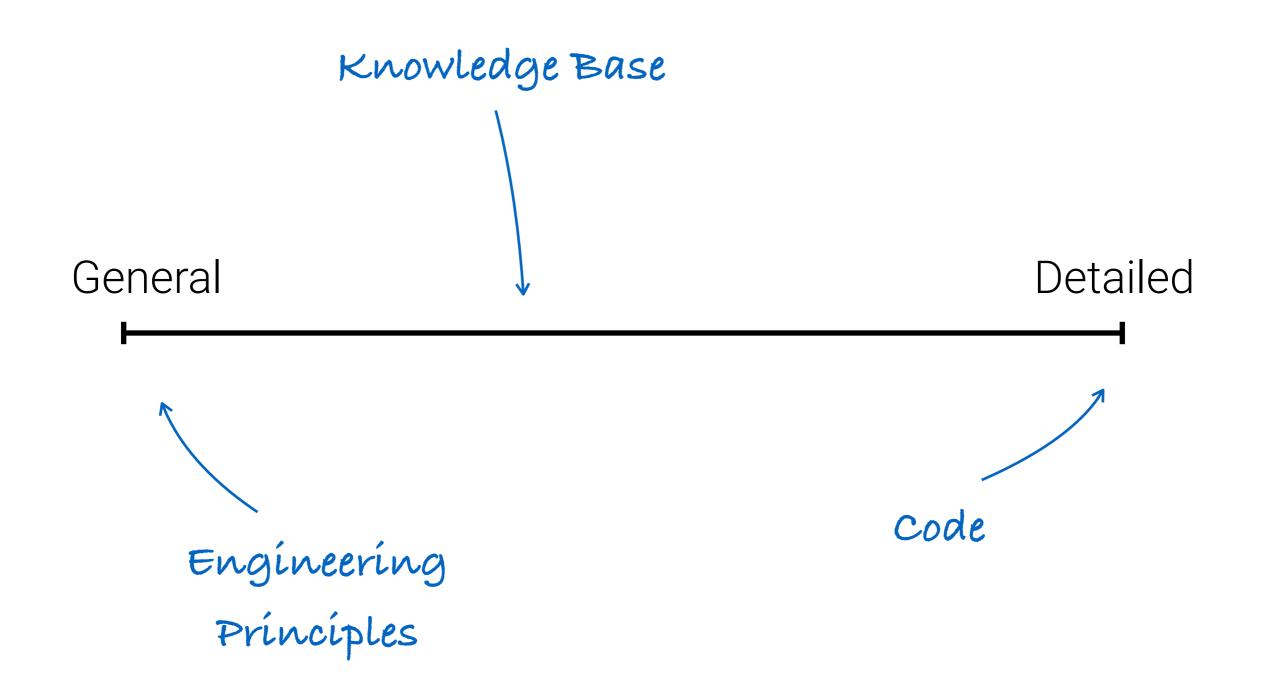
Knowledge Base

Starting from scratch

RESTAPIS

Level of details

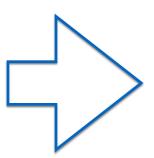




Changes



- Poly Repo
- Custom local setup
- Knowledge Base
- Starting from scratch
- REST



- Mono Repo
- Enforcing Docker
- High Level Principles
- Project Boilerplates
- GraphQL

Mono Repo



History

- 1. mono repo per project
- 2. poly repo per project
- 3. mono repo reinvented

Default structure

- backend
- frontend
- infrastructure
- · e2e tests
- docs

Mono Repo



Pros

- No boundaries for a team
- Features in one MR
- e2e tests in the same repo
- docs close to the code
- Promoting responsibility

Cons

- Potentially huge MRs
- Long CR sessions
- e2e tests may kill your Cl
- Frequent rebase

Disclaimer: Biased

Local dev with Docker



- Not really enforcing, but the only supported
- Containers are awesome
- Not everyone is happy

Local dev with Docker



Pros

- versioning dependencies
- reproducible
- build once, run many times
- spreading devops culture

Cons

- potentially slower development
- Work arounds
- learning curve for juniors

Oh, Hi containers!

Disclaimer: Biased

Project Boilerplates



- Cookiecutter FTW
- Reasonable defaults
- Code as a standard tech stack
- Different cookiecutters for
 backend
 frontend
 infra

 Pjops

 Kops
- Recently mono repo for cookiecutters itself

Djops



- Kind of light weight django-cookiecutter
- Docker images built and pushed to registry
- Staging and production images based on alpine
- django, celery, redis, postgres, drf, black

Open sourced soon

https://github.com/sunscrapers/djops

Kops



- Kubernetes setup with kops tool (the one from Google) on AWS
- Traefik, Prometheus, Loki and Graphana
- Helm and helm secrets
- Helm Chart for djops based app

Engineering Principles



- The software must
 - accomplish its stated goals
 - be maintainable, thus readable
- Right tools to specific problems
- Do not reinvent the wheel
- Chesterton's fence
- KISS, DRY, SOLID, etc
- Kent Beck's design rules

Key Takeaways



- Build shared consciousness of a team
- Retrospect, implement, increment
- Code over guidelines

Resources



- https://github.com/joelparkerhenderson/
 monorepo_vs_polyrepo#monorepo-scaling-problem
- https://github.com/cookiecutter/cookiecutter
- https://github.com/pydanny/cookiecutter-django
- https://pythonspeed.com/articles/base-image-python-docker-images/
- The book titled "Team of Teams" by General Stanley McChrystal
- Kent Beck's design rules
- https://en.wikipedia.org/wiki/Wikipedia:Chesterton%27s_fence



Join the team!

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Thank you!

Questions?