

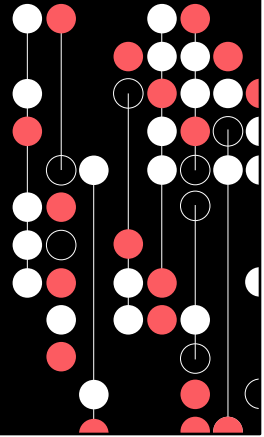


SAMMAN TRAINING

Running Ensembles

Running Ensemble Sessions

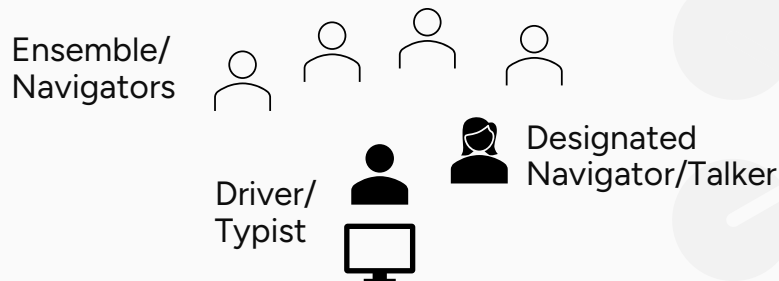
Learning via Katas



Ensemble Learning (Definitely not Mob...)

Put some time aside to learn in a group setting

When a whole team works together on the same thing, at the same time, in the same space, on the same computer



[A Tester's Journey: Ensemble Is the New Mob](https://www.lisihocke.com/2021/02/ensemble-is-the-new-mob.html#:~:text=Beginning%20of%20February%2C%20one%20colleague,Emily%20Bache%20and%20Lisa%20Crispin.)

<https://www.lisihocke.com/2021/02/ensemble-is-the-new-mob.html#:~:text=Beginning%20of%20February%2C%20one%20colleague,Emily%20Bache%20and%20Lisa%20Crispin.>

"The terms "ensemble" and "mob" refer to the same approach. People had been looking for a replacement term for many years to get rid of the negative connotations of the "mob" which was perceived as problematic. Many people had been appalled by the term "mob" and hence didn't want to give it a try. Thinking of bullying or lynch mobs, the term is triggering trauma. Since last year [2019] we now finally have a new term that's a lot more inclusive: the ensemble. It's already been taken up and lived by many leading experts like [Emily Bache](#) and [Lisa Crispin](#). "

Excellent blog that describes a first ever ensemble session that highlights positives and negatives:

[A Tester's Journey: Our Team's First Mobbing Session](https://www.lisihocke.com/2017/04/our-teams-first-mobbing-session.html)

<https://www.lisihocke.com/2017/04/our-teams-first-mobbing-session.html>

Also this is a great page of resources:

[A Tester's Journey: Collaboration](https://www.lisihocke.com/p/collaboration.html)

<https://www.lisihocke.com/p/collaboration.html>

Justification/Benefits

- Removes Productivity Blockers
- Shared knowledge
- Higher code quality
- Improved team alignment
- Faster onboarding
- Better decision-making
- Stronger collaboration
- Immediate support
- Team building/bonding



- Removes Productivity Blockers: ensembles can overcome: Multitasking, Interruptions, Being blocked, Technical debt, Code cruft, Waiting for information or reviews, Unnecessary meetings, Incomplete understanding, or not understanding the problem at all, Context switching, Merge conflicts, Lack of quality, Missing knowledge
- Shared knowledge: Everyone in the team gains a deeper understanding of the codebase and domain, reducing knowledge silos.
- Higher code quality: Continuous peer review and real-time feedback help catch bugs and design issues early.
- Improved team alignment: Promotes a shared vision and consistent coding practices across the team.
- Faster onboarding: New team members ramp up quicker by participating in the work directly with guidance from experienced colleagues.
- Better decision-making: Diverse perspectives lead to more thoughtful design and problem-solving.
- Stronger collaboration: Encourages communication, trust, and empathy within the team.
- Immediate support: If someone gets stuck, others are right there to help, reducing downtime.

Same benefits as code reviews but done at the time the code is being written!

Potential Challenges

- Lower individual coding time
- Risk of Groupthink
- Fatigue and burnout
- Scheduling complexity
- Requires maturity and facilitation
- Not ideal for every task



- Lower individual coding time: Developers may feel they're not getting enough hands-on practice, especially those who learn best by doing.
- Risk of groupthink: Creative or divergent solutions might get overlooked if everyone leans toward consensus too quickly.
- Fatigue and burnout: Long ensemble sessions can be mentally exhausting; rotating roles and taking breaks is essential.
- Scheduling complexity: Getting everyone in the same room (or virtual room) can be hard, especially with distributed teams.
- Requires maturity and facilitation: Without strong communication and facilitation, sessions can derail or be dominated by stronger personalities.
- Not ideal for every task: Simple, repetitive, or exploratory tasks may not need the full team's attention. However, when working on something "simple" ensembles can innovate and find ways to automate workflow elements.

Roles and Principles

- Ensemble: The entire team working together.
- Driver/Typist: The person currently typing and controlling the keyboard and mouse.
- (Designated) Navigator/Talker: The person/people giving instructions to the driver, often focused on the overall direction and testing ideas.
- ~~Spectators~~/Ensemble: Other team members observing, learning, and assisting when needed. Increasingly labelled as Navigators.
- Roles rotate: Regularly switching the Driver/Typist and Navigator/Talker roles ensures everyone participates and shares knowledge.
- Focus on collaboration: The core of ensemble working is shared understanding, knowledge transfer, and collective problem-solving.

[EnsembleProgrammingGuidebook.pdf](https://ensembleprogramming.xyz/Download/EnsembleProgrammingGuidebook.pdf) (includes a chapter on how to be a facilitator)
<https://ensembleprogramming.xyz/Download/EnsembleProgrammingGuidebook.pdf>

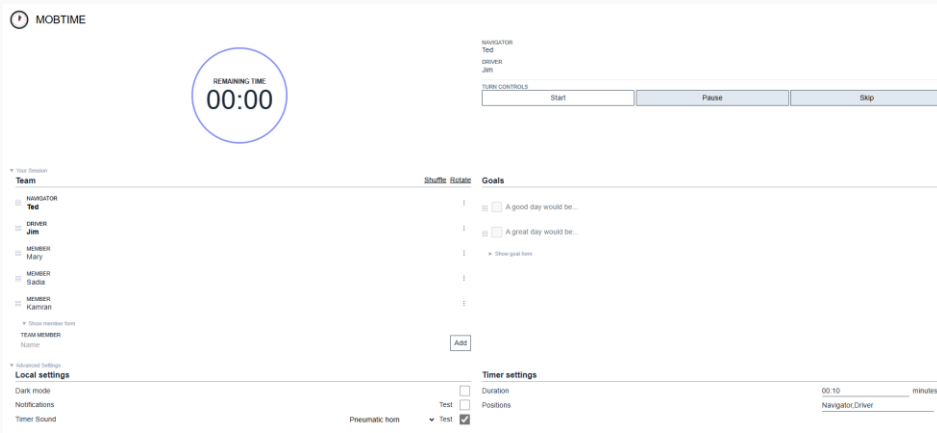
The Mob Programming Role Playing Game gives you the opportunity to investigate additional roles (Researcher, Sponser, Rear Admiral,...) you may want to introduce...

<https://github.com/willemlarsen/mobprogrammingrpg>

Rules

- Rotate on Timer.
 - 4-15 mins (depending on experience).
- Work done on a previous rotation is enhanced **not** replaced.
- No decisions on the keyboard. The typist **must** be passive.
- Be kind and considerate . Every contribution has value.
- Everyone is either contributing or learning or both.
- Don't expect the first few sessions to be "productive".
- When switching the designated navigator becomes the driver/typist and the driver/typist returns to the ensemble (or vice versa).
- Navigate on highest level of intent the driver can work with.
- Have a retrospective/plenary to summarize and reinforce what's been learned.
- **Have Fun!**

Ensemble Timer



The screenshot shows the MobTime web interface. At the top left is the 'MOBTIME' logo. In the center is a large circular timer displaying '00:00' with the text 'REMAINING TIME' above it. To the right of the timer are the roles 'NAVIGATOR' (Ted) and 'DRIVER' (Jim), and a 'TURN CONTROLS' section with 'Start', 'Pause', and 'Skip' buttons. Below the timer is a 'Team' list with roles: NAVIGATOR (Ted), DRIVER (Jim), MEMBER (Mary), MEMBER (Sasha), and MEMBER (Kathryn). There is an 'Add' button below the team list. To the right of the team list is a 'Goals' section with two goals: 'A good day would be...' and 'A great day would be...', each with a checkbox and a 'Show goal form' link. At the bottom left are 'Advanced Settings' including 'Local settings' (Dark mode, Notifications, Timer Sound) and 'Timer settings' (Duration: 00:10 minutes, Positions: Navigator/Driver, Test: checked, Pneumatic horn: unchecked).

There are a number of timers out there that are designed to be used in ensemble/mob programming sessions.

[MobTime](https://mobti.me/)

<https://mobti.me/>

Common Ensemble/Mob Mistakes

- Calling it a Mob
- Production Code on First Try
- Assuming Pair Programming Roles
- Stop doing it because it's not efficient

[KEYNOTE : Ensemble Working : The ultimate in collaboration - Clare Sudbery](https://events.responsive.se/tidigare-arrangemang/devlin2023/presentationerna-devlin2023/310-keynote-ensemble-working-the-ultimate-in-collaboration-clare-sudbery)

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[Mob Programming & the Power of Flow • Woody Zuill • GOTO 2019](https://www.youtube.com/watch?v=28S4CVkYhWA)

<https://www.youtube.com/watch?v=28S4CVkYhWA>

Emily Bache: AVOID These Mob Programming / Ensemble Mistakes:

<https://www.youtube.com/watch?v=qjE1O9Zdm3U>

Ensemble is a skill that needs to be learnt and developed. It takes brain power and effort to learn to do it well.

[Mob Mentality Show – YouTube](https://www.youtube.com/@mobmentalityshow/videos)

<https://www.youtube.com/@mobmentalityshow/videos>

Remote Ensembles

- Each participant runs their own local copy of IDE and shares screen
 - A shared remote machine will be too laggy
- Use a repo (e.g. GitHub)
 - Old driver pushes, new driver pulls
 - Facilitator needs write access
 - Each person needs to be invited as a collaborator
 - Repo needs to be **cloned** (not copied)
- Monitor sizes can be an issue (scale large displays)
- Share entire desktop not just one window
- First local run can be slow
 - everyone pull code and build to warm up systems

Remote Ensemble Programming:

[Ensemble programming. Collaborative coding as a remote team | by Stephan Bester | Medium](https://stephan-bester.medium.com/ensemble-programming-c9a4212cd1f2)

<https://stephan-bester.medium.com/ensemble-programming-c9a4212cd1f2>

[Remote Ensemble Programming at Meltwater - Meltwater Engineering Blog](https://underthehood.meltwater.com/blog/2023/08/09/remote-ensemble-programming/)

<https://underthehood.meltwater.com/blog/2023/08/09/remote-ensemble-programming/>

[How Remote Ensemble \(Mob\) Programming Is Working for Me](https://qualitycoding.org/remote-mob-programming/)

<https://qualitycoding.org/remote-mob-programming/>

[Remote Mob Programming | How we do Remote Mob Programming.](https://www.remotemobprogramming.org/) (Has a free PDF book)

<https://www.remotemobprogramming.org/>

Remote Ensemble **Testing** - How an Experiment Shaped the Way We Work:

<https://www.infoq.com/articles/remote-ensemble-working-experiment/>

For the first ensemble consider having a practice round where emphasis is on getting things running smoothly.

Fast git handover with mob tool

[Fast git handover with mob | Tool for smooth git handover.](#)

<https://mob.sh/>

Samman Katas

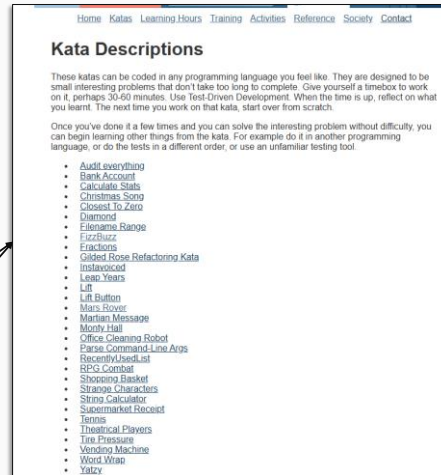
A challenge that takes between 30 and 60 minutes.

Encourage TDD as a development model

Or Feel free to make your own

Collaborative
Learning

Multiple Exposures



Alternate Saman hour, ensemble one week for each. Therefore 2-week cycles.

Mob Programming Role Playing Game:

[willemlarsen/mobprogrammingrpg: A game for exploring the development practice of mob programming](https://github.com/willemlarsen/mobprogrammingrpg)

<https://github.com/willemlarsen/mobprogrammingrpg>

Demo of the Mob Programming and the RPG (Part 1)

<https://www.youtube.com/watch?v=ixV8YG5vwyM>

Demo of the Mob Programming and the RPG (Part 2)

<https://www.youtube.com/watch?v=V1ZgaX99UJ4>

Web App that Automates the Mob Programming RPG

<https://gregorriegler.com/mob-programming-rpg/bxmpiwosw0u>

Concerns or Questions?

