



Grant Thornton











KPI Metrics Assessment

TECHNOLOGY SERVICES



KPI Assessment – TECHNOLOGY SERVICES Industry Benchmarks

Current Potential

FUNCTIONAL AREA		KPI	BOTTOM TIER	MEDIAN	TOP TIER
	Sales Force Automation	Gross Margin	25%	43.1%	68.2%
	Order Management	Order Fulfillment Efficiency	customer specific	customer specific	customer specific
	Sourcing & Supply Chain Management	Spend Under Contract	decentralized buying	40% - 70%	> 85%
	Inventory & Warehouse Management	Order Fill Rate	< 97%	97%	99%
	Project Management & Delivery	Annual Revenue per Billable Associate Associate	\$88,000	\$213,000	\$275,000
	Customer Service	Customer Referenceability	< 71.3%	71.3%	84%
	Financial Management & Reporting	Finance Team Efficiency	customer specific	customer specific	customer specific
	Technology & BI Platform (currently does not exist in model)	Replace Current Systems	customer specific	customer specific	customer specific
	Budgeting & Forecasting	Days to Complete the Annual Budget Budget	> 40 days	40 days	27.5 days
	Human Resources	HR Team Efficiency	customer specific	customer specific	customer specific

Thank You