| Risk Report Title: |
|--------------------|
| Date:              |
| Prepared by:       |
| Reviewed by:       |

### 1. Executive Summary

Provide a concise summary of the most significant risks to the agricultural operations, such as climate conditions, market volatility, or regulatory pressures. Highlight the top three risks that require immediate action, their impact on operations, and the suggested mitigation plans.

## 2. Objective and Scope of the Report

**Objective**: Identify and assess risks impacting current agricultural operations and propose actionable mitigation strategies.

**Scope**: The report covers risks related to crop and livestock production, market dynamics, regulatory compliance, and supply chain, focusing on (Region/Business Unit) during (Time Period, e.g., 2024 Harvest Season).

# 3. Key Risk Summary (Risk Dashboard)

Provide a high-level snapshot of the most critical risks. Use a table or visual (such as a risk matrix) for clarity.

| Risk ID | Risk Description  | Risk Rating    | Current Status      |
|---------|-------------------|----------------|---------------------|
|         | - : ;             | (High/Med/Low) |                     |
| R001    | Drought affecting | High           | Mitigation In       |
|         | crop yields       |                | Progress            |
| R002    | Commodity price   | Medium         | Monitoring Required |
|         | volatility        |                |                     |
| R003    | Pest Infestation  | High           | Immediate action    |
|         |                   |                | needed              |

# 4. Risk Identification and Categorisation

List the specific risks relevant to the agricultural sector, categorised for better organisation:

| Risk ID | Risk Description                             | Category              | Risk Owner  |
|---------|--|-----------------------|-------------|
| R001    | Extended drought reducing water availability | Environmental/Climate | Farm Manger |

| R002 | Volatile commodity prices     | Market / Financial | Sales Manger     |
|------|-------------------------------|--------------------|------------------|
|      | affecting profit margins      |                    |                  |
| R003 | Pest outbreak affecting crop  | Biological         | Crop Protection  |
|      | health                        |                    | Team             |
| R004 | Delays in seed and fertiliser | Supply Chain       | Procurement Team |
|      | delivery                      |                    |                  |

- Environmental/Climate Risks: Weather patterns, water scarcity, extreme temperatures.
- Biological Risks: Pests, diseases affecting crops or livestock.
- Market Risks: Commodity price volatility, market access, demand fluctuations.
- Regulatory Risks: Changes in environmental, labour, or safety laws.
- Supply Chain Risks: Disruptions in supply of inputs, transport, or logistics.

### 5. Risk Assessment: Likelihood & Impact

Assess each identified risk in terms of its likelihood and the potential impact on operations (both short-term and long-term). Use a clear, easy-to-understand scoring method.

| Risk ID | Likelihood (1-5) | Impact (1-5) | Risk Score          | Priority |
|---------|------------------|--------------|---------------------|----------|
|         |                  |              | (Likelihood*Impact) |          |
| R001    | 5(Very Likely)   | 4(High)      | 20                  | Critical |
| R002    | 3(Moderate)      | 3(Moderate)  | 9                   | Medium   |
| R003    | 4(Likely)        | 5(Very High) | 20                  | Critical |
| R004    | 2(Unlikely)      | 4(High)      | 8                   | Low      |

Scoring System: I = Low, 2 = Unlikely, 3 = Moderate, 4 = High, 5 = Very High for both likelihood and impact.

Risks with the highest scores should be prioritised for action.

### 6. Mitigation Strategies and Action Plan

Outline specific mitigation actions for each risk. This section should focus on who will take what action, and by when.

| Risk | Mitigation Strategy  | Responsible           | Status      | Timeline   |
|------|--|-----------------------|-------------|------------|
| ID   |  | Party                 |             |            |
| R001 | Implement advanced irrigation system; water recycling          | Operations<br>Manager | In progress | April 2024 |
| R002 | Hedge prices through forward contracts; explore local markets. | Finance Team          | Not Started | July 2024  |

| R003 | Introduce pest-resistant | Crop Manager | Immediate   | March 2024 |
|------|--------------------------|--------------|-------------|------------|
|      | crop varieties; regular  |              |             |            |
|      | spraying                 |              |             |            |
| R004 | Diversity suppliers for  | Procurement  | Not Started | June 2024  |
|      | seeds and fertilisers    | Team         |             |            |

### 7. Ongoing Monitoring and Reporting Mechanism

- Monitoring Plan: Describe how and when the risks will be monitored (e.g., monthly review of climate data, regular pest control checks, quarterly financial analysis).
- **Risk Indicators:** Define Key Risk Indicators (KRIs) such as rainfall levels, pest activity, commodity price changes, or supply chain delays that will trigger additional actions.
- **Reporting Schedule:** Set a schedule for regular risk updates (e.g., every quarter or after major agricultural phases like planting or harvesting).

### 8. Supply Chain and Operational Risks

Combine all operational and supply chain risks here, ensuring focus on disruptions in input supply, equipment availability, and transport logistics.

| Risk ID | Description                         | Mitigation Strategy    | Responsible Party    |
|---------|-------------------------------------|------------------------|----------------------|
| R004    | Delays in acquiring seeds and       | Secure multiple        | Procurement          |
|         | fertilisers                         | suppliers, hold buffer | Manager              |
|         |                                     | stock                  |                      |
| R005    | Transport challenges affecting crop | Use multiple logistics | Logistics Supervisor |
|         | distribution                        | providers; maintain in |                      |
|         |                                     | house fleet            |                      |

### 9. Environmental and Regulatory Compliance

- Environmental Risks: Address risks related to water scarcity, pesticide use, or environmental conservation.
- **Regulatory Risks:** Ensure compliance with evolving agricultural regulations, such as food safety, labour laws, and environmental mandates.

| Risk ID | Regulatory/ Environmental                          | Mitigation Strategy   | Responsible Party  |
|---------|--|---|--------------------|
|         | Concern  |   |                    |
| R006    | Compliance with water usage and conservation laws. | Install smart irrigation systems, adopt sustainable practices | Environmental Team |
| R007    | Pesticide regulation changes                       | Shift to integrated pest management strategies                | Compliance Manager |

#### 10. Conclusions and Recommendations

Summarise the top three to five critical risks that require immediate action. Provide clear, actionable recommendations for mitigating these risks and improving agricultural resilience.

### **Key Recommendations:**

- Water Management: Prioritise irrigation improvements to mitigate drought risk.
- **Pest Control:** Implement integrated pest management practices to reduce reliance on chemical solutions.
- Market Protection: Explore alternative pricing strategies to hedge against commodity price fluctuations.

# 11. Appendices (Optional)

Attach supplementary documents such as:

- Weather Forecasts relevant to the growing season.
- Financial Analysis showing commodity price trends.
- Detailed Maps of farm risk zones or vulnerable areas.

This report is more focused on practical steps and tailored to the complexities of agricultural operations.