



1. WIP and cycle time for each process is already given in question  
Lead time for each process is calculated by dividing inventory held for each process by daily demand

WIP raw lead time = 1.48 days  
WIP lead time between form and drill =  $(5000/2700) = 1.85$  days  
WIP lead time between drill and grinding =  $(2000/2700) = 0.74$  days  
WIP lead time between grinding and packaging =  $(16000/2700) = 0.59$  days  
WIP lead time between packaging and shipping =  $(15,700/2700) = 5.8$  days  
total lead time =  $1.48 + 1.85 + 0.74 + 0.59 + 5.8 = 10.46$  days  
Total cycle time =  $11s + 10s + 17s + 15s = 53$  s

2. tack time =  $54000/2700$   
= 20 seconds

3. production lead time is as follows  
WIP raw lead time = 1.48 days  
WIP lead time between form and drill =  $(5000/2700) = 1.85$  days  
WIP lead time between drill and grinding =  $(2000/2700) = 0.74$  days  
WIP lead time between grinding and packaging =  $(16000/2700) = 0.59$  days  
WIP lead time between packaging and shipping =  $(15,700/2700) = 5.8$  days

4. total processing time =  $11s + 10s + 17s + 15s = 53$  s

5. capacity at forming = per unit processing time =  $11 + \text{setup} = 3 \times 60 = 180$  s  
191s

. capacity at drilling = per unit processing time =  $10 + \text{setup} = 2 \times 60 = 120$  s  
130s

. capacity at grinding = per unit processing time =  $17 + \text{setup} = 0 \times 60 = 0$  s  
17s

. capacity at packaging = per unit processing time =  $15 + \text{setup} = 0 \times 60 = 0$  s  
15s

Therefore bottleneck = 191s

Availability = 54000 s

Capacity =  $54000/191$

=282.72 units per day

6. process cycle efficiency =  $53/20$   
=2.65%