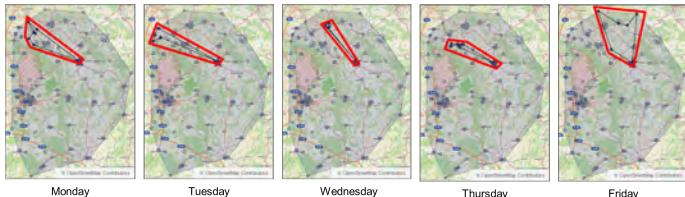


## The Multi-Period Service Territory Design Problem

Matthias Bender, Jörg Kalcsics, Anne Meyer, Stefan Nickel, Martin Pouls

INSTITUTE OF OPERATIONS RESEARCH (IOR)  
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KIT – Die Forschungsuniversität in der Helmholtz-Gemeinschaft

# INTRODUCTION TO DISTRICTING

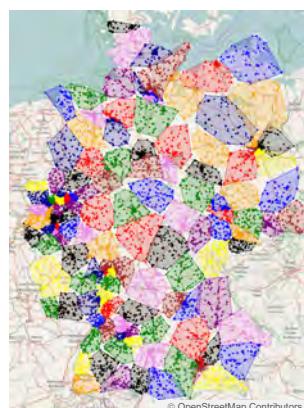
## Districting in General

### Planning task

Group small geographic units (basic areas) into larger cluster (districts or territories) such that some relevant planning criteria are satisfied.

Typical planning criteria:

- Compactness
- Contiguity
- Balance



## Classification of Districting Literature

### Political districting

- Has attracted the attention of many researchers since the 1960s
- Goals:
  - Prevent gerrymandering
  - Ensure that each vote has the same power

### Design of service territories

#### Services at fixed locations

- „Customer comes to the service.“
- Examples: School districts, districts for social facilities
- Goals:
  - Short distances, good accessibility
  - Same population or racial balance

#### On-site services

- „Service comes to the customer.“
- Examples: Sales territories, districts for pickup/delivery operations
- Goals:
  - Little travel time
  - Same workload or earning opportunities

# MULTI-PERIOD SERVICE TERRITORY DESIGN

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## Motivation

### Companies with a field service workforce

- Provide recurring services at customers' locations
- Examples:
  - Sales force of manufacturers and wholesalers of consumer goods (Fleischmann and Paraschis, 1988; Polacek et al., 2007)
  - Field service technicians of engineering companies (Blakeley et al., 2003)

### Importance of service consistency

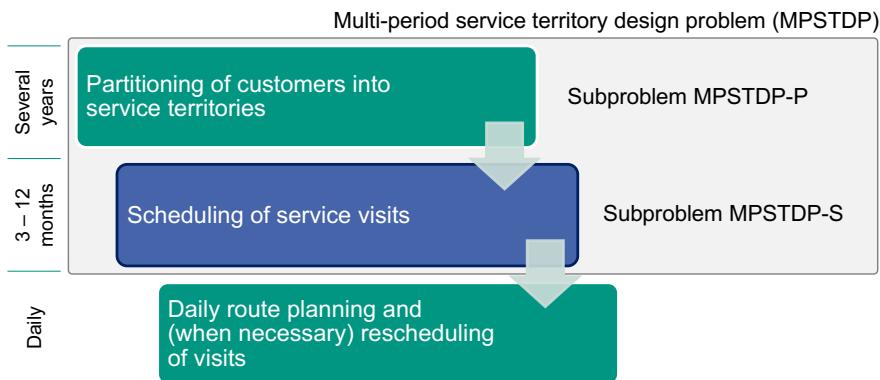
- Personal consistency: long-term personal relations with customers (Zoltners and Sinha, 2005)
- Temporal consistency: regularity of service visits (cf. Groér et al., 2009)

Blakeley, F., Argüello, B., Cao, B., Hall, W., and Knoelmajer, J. (2003). Optimizing periodic maintenance operations for Schindler Elevator Corporation. *Interfaces*, 33(1):67–79.  
 Fleischmann, B. and Paraschis, J. N. (1988). Solving a large scale districting problem: A case report. *Computers & Operations Research*, 15(6):521–533.  
 Groér, C., Golden, B., and Wasil, E. (2009). The consistent vehicle routing problem. *Manufacturing & Service Operations Management*, 11(4):630–643.  
 Polacek, M., Doerner, K. F., Hartl, R. F., Kiechle, G., and Reimann, M. (2007). Scheduling periodic customer visits for a traveling salesperson. *EJOR*, 179:823–837.  
 Zoltners, A. A. and Sinha, P. (2005). Sales territory design: Thirty years of modeling and implementation. *Marketing Science*, 24(3):313–331.

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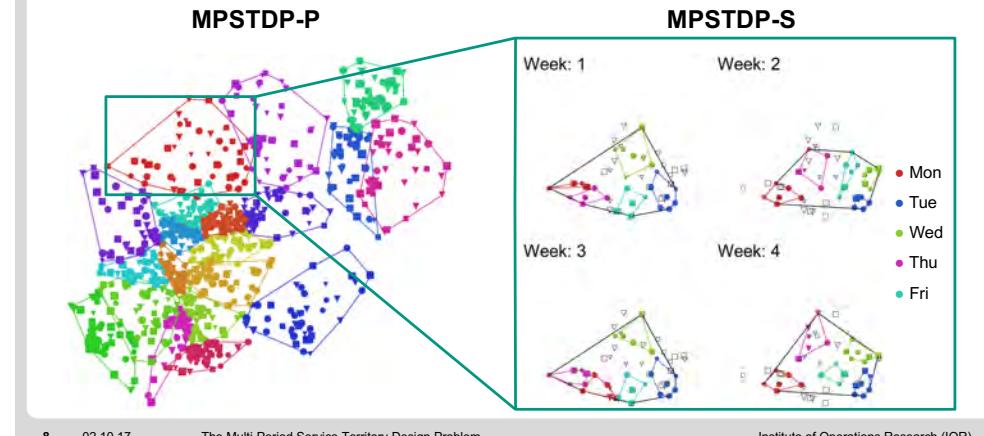
## Typical planning process



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## Visualization of the MPSTDP



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# DESCRIPTION OF THE MPSTDP-S

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## Customer-specific visiting requirements

### Week patterns

- Feasible combinations of visiting weeks
- Rigid week rhythm

		Week							
		1	2	3	4	5	6	7	8
Week pattern	1	■							
	2		■						
3			■						
4				■					
5					■				
6						■			
7							■		
8								■	

Example: Week rhythm = 4

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## Customer-specific visiting requirements

### Week patterns

- Feasible combinations of visiting weeks
- Rigid week rhythm

### Weekday patterns

- Feasible combinations of weekdays within visiting weeks

		Weekday				
		Mon	Tue	Wed	Thu	Fri
Weekday pattern	1	■				
	2		■			
Weekday pattern	3			■		
	4				■	
Weekday pattern	5					■
	6					

Example: Two service visits per week,  
but not on consecutive days

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## Customer-specific visiting requirements

### Week patterns

- Feasible combinations of visiting weeks
- Rigid week rhythm

### Weekday patterns

- Feasible combinations of weekdays within visiting weeks

		Weekday				
		Mon	Tue	Wed	Thu	Fri
Visiting week	1		■			
	2			■		
Visiting week	3				■	
	4					■

Example: Visits always on Tuesday  
and Friday

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## Customer-specific visiting requirements

### Week patterns

- Feasible combinations of visiting weeks
- Rigid week rhythm

### Weekday patterns

- Feasible combinations of weekdays within visiting weeks

### Weekday regularities

- Strict: same weekday pattern in each visiting week
- Partial: Pre-specified number of deviations allowed

		Weekday				
		Mon	Tue	Wed	Thu	Fri
Visiting week	1					
	2					
Visiting week	3					
	4					

**Example:** Visits always on Tuesday and Friday except for the third visiting week

## Customer-specific visiting requirements

### Week patterns

- Feasible combinations of visiting weeks
- Rigid week rhythm

### Weekday patterns

- Feasible combinations of weekdays within visiting weeks

### Weekday regularities

- Strict: same weekday pattern in each visiting week
- Partial: Pre-specified number of deviations allowed
- No regularity requirements: No restrictions

		Weekday				
		Mon	Tue	Wed	Thu	Fri
Visiting week	1					
	2					
Visiting week	3					
	4					

**Example:** Different weekday pattern in each visiting week

## Customer-specific visiting requirements

### Week patterns

- Feasible combinations of visiting weeks
- Rigid week rhythm

### Weekday patterns

- Feasible combinations of weekdays within visiting weeks

### Weekday regularities

- Strict: same weekday pattern in each visiting week
- Partial: Pre-specified number of deviations allowed
- No regularity requirements: No restrictions

### Service times

- Specific for each service visit

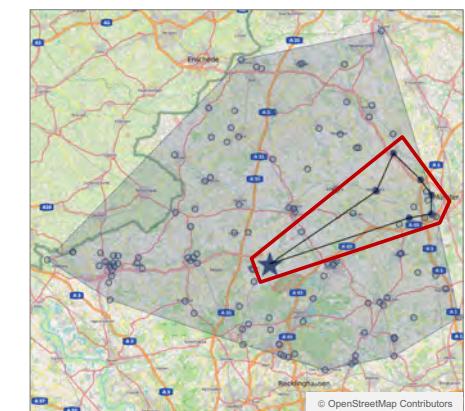
		Service time [min]		
Visit no.	1	60		
	2	25		
Visit no.	3	30		
	4	45		

**Example:** Four visits with different service times

## Planning criteria

### Geographic compactness

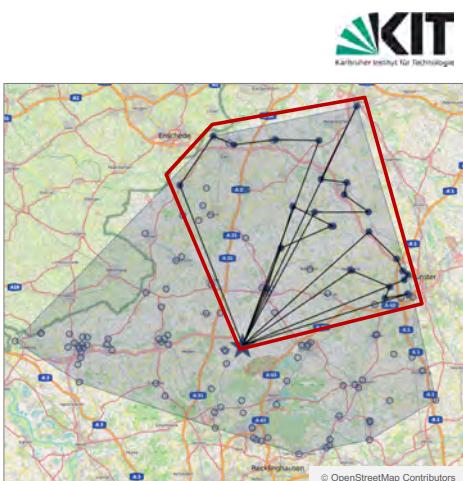
- Compact day clusters



## Planning criteria

### Geographic compactness

- Compact day clusters
- Compact week clusters



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## Planning criteria

### Geographic compactness

- Compact day clusters
- Compact week clusters

### Balance

- Service time evenly distributed across days
- Service time evenly distributed across weeks



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## Planning criteria

### Geographic compactness

- Compact day clusters
- Compact week clusters

### Balance

- Service time evenly distributed across days
- Service time evenly distributed across weeks

### Feasibility

- Feasible schedule with respect to all customer-specific visiting requirements



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## Related Problems

	Application	Difference
Other multi-period districting problems	<ul style="list-style-type: none"><li>Districting in a setting with a dynamically varying customer base</li><li>Only two papers: Lei et al. 2015, 2016</li></ul>	No consideration of week or weekday patterns
Extensions of the vehicle routing problem	<ul style="list-style-type: none"><li>Route planning across several time periods</li><li>Examples: IRP (Irlich et al., 2014), PVRP (Coelho et al., 2014)</li></ul>	Optimization of routing cost instead of compactness
Multi-period scheduling problems	<ul style="list-style-type: none"><li>Scheduling of tasks according to strict rhythms</li><li>Examples: Machine maintenance (Wei and Liu, 1983), logistics (Campbell and Hardin, 2005)</li></ul>	No consideration of geographical aspects

Campbell, A. M. and Hardin, J. R. (2005). Vehicle minimization for periodic deliveries. *European Journal of Operational Research*, 165(3):668–684.

Coelho, L. C., Cordeau, J.-F., and Laporte, G. (2014). Thirty years of inventory routing. *Transportation Science*, 48(1):1–19.

Irlich, S., Schneider, M., and Vigo, D. (2014). Four variants of the vehicle routing problem. In Toth, P. und Vigo, D. (Hrsg.), *Vehicle Routing: Problems, Methods, and Applications*, S. 241–271.

Lei, H., Laporte, G., Liu, Y., and Zhang, T. (2015). Dynamic design of sales territories. *COR*, 56:84–92.

Lei, H., Wang, R., and Laporte, G. (2016). Solving a multi-objective dynamic stochastic districting and routing problem with a co-evolutionary algorithm. *COR*, 67:12–24.

Wei, W. D. and Liu, C. L. (1983). On a periodic maintenance problem. *Operations Research Letters*, 2(2):90–93.

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# MATHEMATICAL FORMULATION OF THE MPSTDP-S

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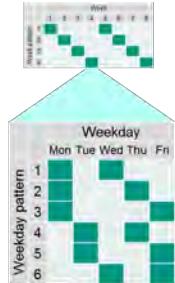
## MIP Formulation of the MPSTDP-S

### Decision variables

- Compactness
- Balance
- Feasibility

$$g_{bp} = \begin{cases} 1 & \text{if week pattern } p \in P(b) \\ 0 & \text{otherwise} \end{cases}$$

$$h_{bq}^w = \begin{cases} 1 & \text{if weekday pattern } q \in Q(b) \text{ is assigned to customer } b \in B \text{ in week } w \in W \\ 0 & \text{otherwise} \end{cases}$$



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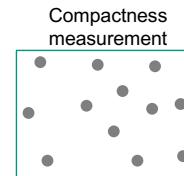
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## MIP Formulation of the MPSTDP-S

### Auxiliary variables

- Compactness
- Balance
- Feasibility

$$v_{ib}^w = \begin{cases} 1 & \text{if customer } b \in B \text{ is assigned to week center } i \in I \text{ in week } w \in W \\ 0 & \text{otherwise} \end{cases}$$



$$v_{ib}^d = \begin{cases} 1 & \text{if customer } b \in B \text{ is assigned to day center } i \in D \text{ on day } d \in D \\ 0 & \text{otherwise} \end{cases}$$

$$x_b^w = \begin{cases} 1 & \text{if customer } b \in B \text{ is selected as the week center in week } w \in W \\ 0 & \text{otherwise} \end{cases}$$

$$y_b^d = \begin{cases} 1 & \text{if customer } b \in B \text{ is selected as the day center on day } d \in D \\ 0 & \text{otherwise} \end{cases}$$

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## MIP Formulation of the MPSTDP-S

### Week

### Day

Optimize compactness of week and day clusters

$$\sum_{b \in B, i \in I, d \in D} v_{ib}^w v_{id}^w g_{ip} \quad (1)$$

### Week pattern selection

$$b \in B \quad (2)$$

$$\sum_{b \in B} v_{ib}^w = \sum_{p \in P} v_p^w g_{ip} \quad b \in B, w \in W \quad (3)$$

$$v_{ib}^w \leq x_b^w \quad b, i \in B, w \in W \quad (4)$$

$$\sum_{b \in B} v_{ib}^w \quad w \in W \quad (5)$$

$$\sum_{b \in B, p \in P} t_b^w v_p^w g_{ip} \geq (1 - \tau^{week}) \mu^{week} \quad w \in W \quad (6)$$

$$\sum_{b \in B, p \in P} t_b^w v_p^w g_{ip} \leq (1 + \tau^{week}) \mu^{week} \quad w \in W \quad (7)$$

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## MIP Formulation of the MPSTDP-S

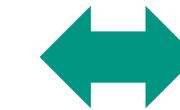
Week	Day	$\sum_{j \in Q^d} \sum_{b \in B} v_{jb}^d = \sum_{q \in Q^d} \sum_{b \in B} \omega_q^d h_{bq}^{day}$	Link week pattern and weekday pattern selection
	Day	$\sum_{b \in B} v_{jb}^d = \sum_{q \in Q^d} \omega_q^d h_{bq}^{day}$	$b \in B, d \in D$
		$v_{jb}^d \leq u_j^d$	$b, j \in R, d \in D$
	Day	$\sum_{b \in B} v_{jb}^d \leq u_j^d$	$d \in D$
		$\sum_{b \in B} \sum_{j \in Q^d} v_{jb}^d \omega_q^d h_{bq}^{day} \geq (1 - \tau^{day}) \mu^{day}$	$d \in D$
	Day	$\sum_{b \in B} \sum_{j \in Q^d} v_{jb}^d \omega_q^d h_{bq}^{day} \leq (1 + \tau^{day}) \mu^{day}$	$d \in D$
Week	Day	+ Domain constraints	

## Symmetry

### Symmetrical solutions

- Feasible permutations of clusters form symmetrical solutions
- Symmetry exists on the level of day and week clusters

		Week			
		1	2	3	4
Customer	A	■			
	B		■		
Customer	C			■	
	D				■
		C <sup>1</sup>	C <sup>2</sup>	C <sup>3</sup>	C <sup>4</sup>

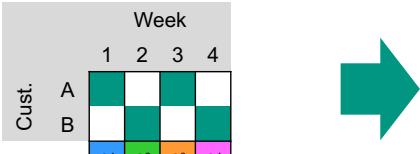


		Week			
		1	2	3	4
Customer	A	■			
	B		■		
Customer	C			■	
	D				■
		C <sup>2</sup>	C <sup>1</sup>	C <sup>4</sup>	C <sup>3</sup>

## Symmetry (cont.)

### Feasible permutations of week clusters

- The set of feasible permutations depends on the planning horizon and week rhythms
- A set of feasible permutations may be determined which is valid for all instances of a given horizon
- 4 weeks planning horizon: Symmetry only constrained by biweekly customers



C <sup>1</sup>	C <sup>2</sup>	C <sup>3</sup>	C <sup>4</sup>
C <sup>1</sup>	C <sup>4</sup>	C <sup>3</sup>	C <sup>2</sup>
C <sup>2</sup>	C <sup>3</sup>	C <sup>4</sup>	C <sup>1</sup>
C <sup>2</sup>	C <sup>1</sup>	C <sup>4</sup>	C <sup>3</sup>
C <sup>3</sup>	C <sup>4</sup>	C <sup>1</sup>	C <sup>2</sup>
C <sup>3</sup>	C <sup>2</sup>	C <sup>1</sup>	C <sup>4</sup>
C <sup>4</sup>	C <sup>1</sup>	C <sup>2</sup>	C <sup>3</sup>
C <sup>4</sup>	C <sup>3</sup>	C <sup>2</sup>	C <sup>1</sup>

## SOLUTION APPROACHES FOR THE MPSTDP-S

## Two new solution approaches

### Location-allocation

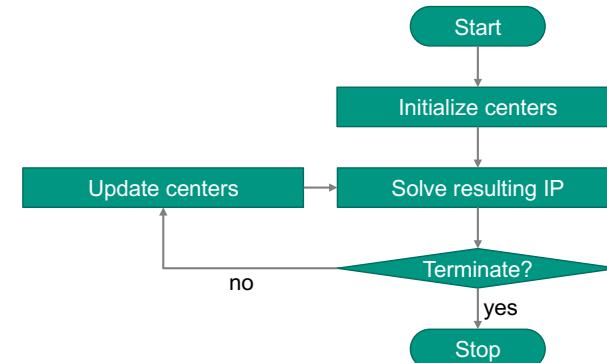
- Fast heuristic
- Covers all planning requirements of the MPSTDP-S
- Is based on model  $SCHEDULE_{MIP}$  with variable fixations
- Extends the decomposition idea of Hess et al. (1965) to a multi-period setting

### Branch-and-price

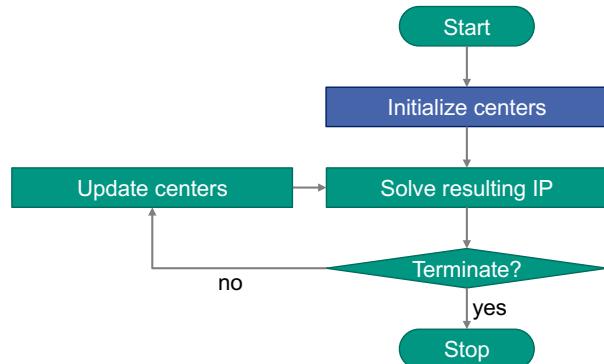
- Exact method
- For a special planning scenario of the MPSTDP-S
- Is based on a formulation with a huge number of variables
- Contains new, specially-tailored acceleration techniques

Hess, S.W., Weaver, J. B., Siegfeldt, H. J., Whelan, J. N., and Zillau, P. A. (1965). Nonpartisan political redistricting by computer. *Operations Research*, 13(6):998–1006.

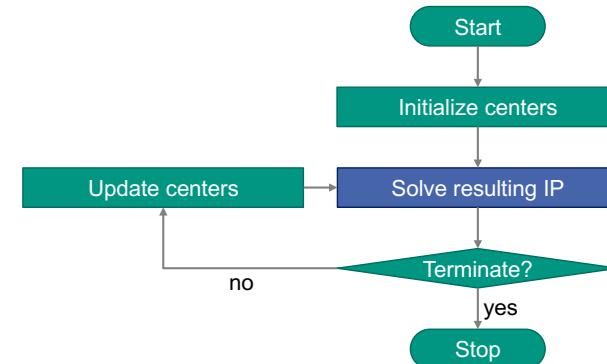
## Location-allocation: Flowchart



## Location-allocation: Flowchart



## Location-allocation: Flowchart



### Initialize centers

- Select suitable initial week and day centers

### Solve resulting IP

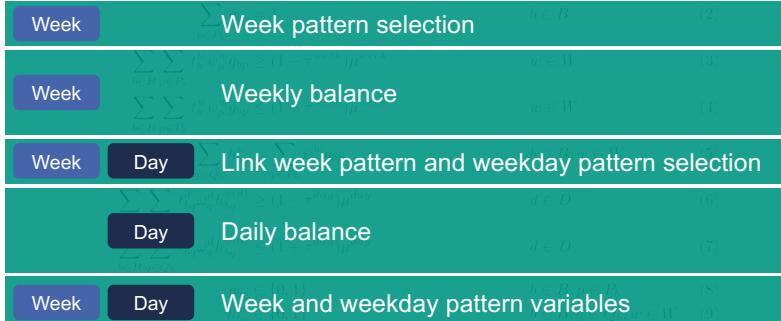
- Consider week and day centers in model  $SCHEDULE_{MIP}$  as fixed
- Solve the resulting problem using the MIP solver Gurobi

## Integer Program with Fixed Centers



Attach distances to pattern variables

$$\lambda \sum_{b \in B} \sum_{p \in P_b} \bar{c}_{bp} g_{bp} + (1 - \lambda) \sum_{b \in B} \sum_{q \in Q_b} \sum_{w \in W} \bar{r}_{bq}^w h_{bq}^w \rightarrow \min \quad (1)$$



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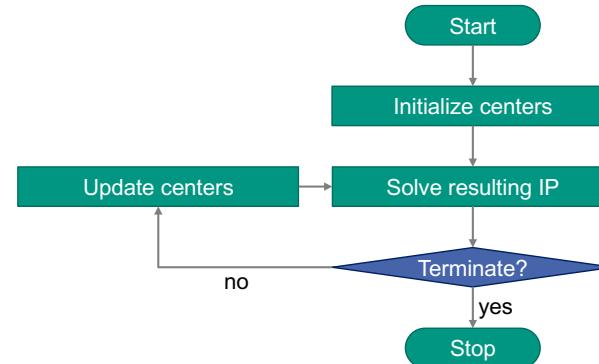
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## Location-allocation: Flowchart



### Check termination

- Terminate if
  - no improvement or
  - iteration limit reached



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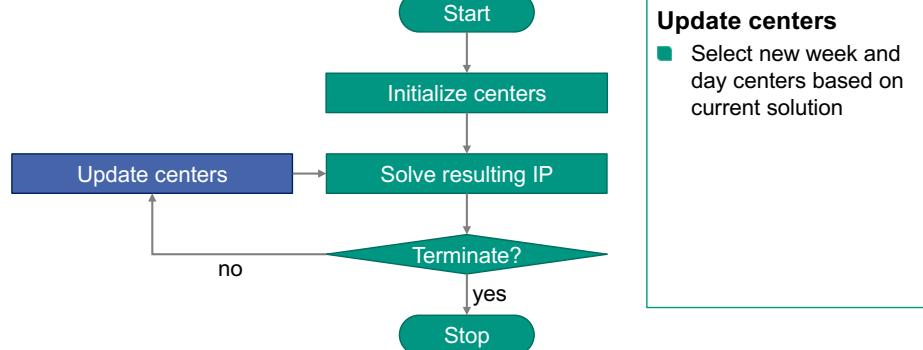
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## Location-allocation: Flowchart



### Update centers

- Select new week and day centers based on current solution



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## Branch-and-price: Introductory remarks



### Considered planning scenario

- At most one service visit per customer and week
- No customer-specific restrictions of the feasible visiting days
- Identical service times for each service visit of the same customer

→ Highly relevant scenario in practice

### Basic idea of the approach

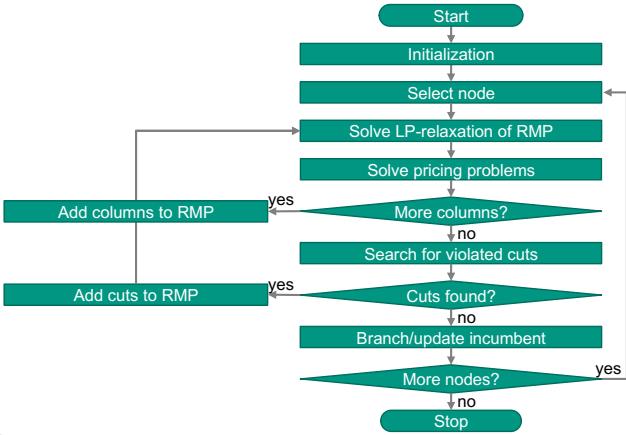
- Do not consider individual customers, but feasible week and day clusters as variables/columns in the model.
- Select optimal combination of week and day clusters.
- Work with restricted master problem (RMP), which contains only a subset of all clusters, and generate new clusters only when needed.

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## Branch-and-Price: Flowchart



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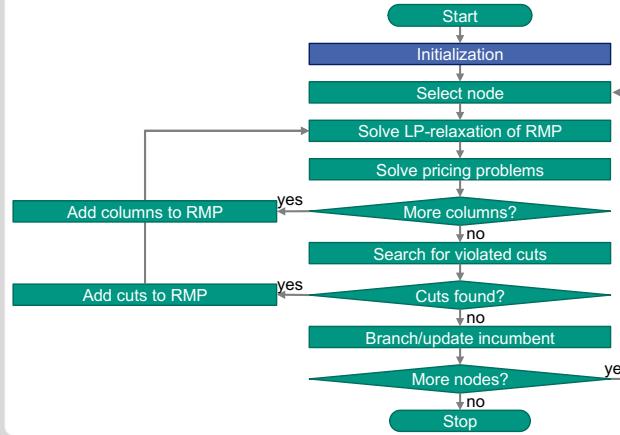
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### Initialization

- Generate initial set of columns using the location-allocation heuristic
- Add root node to the set of active nodes

## Branch-and-Price: Flowchart



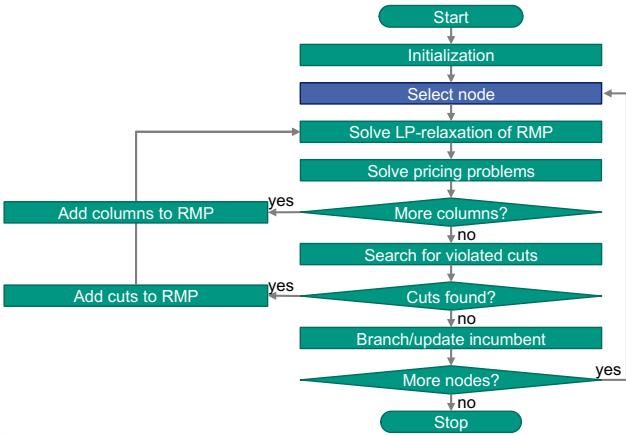
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## Branch-and-Price: Flowchart

## Branch-and-Price: Flowchart



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### Node selection

#### Best-first strategy

- Column generation**
- LP-relaxation of the RMP:
- Solve with MIP solver Gurobi
  - Feasibility guaranteed through artificial columns
- Pricing:
- Multiple independent problems
  - Solve hierarchically: 1. heuristic, 2. exact

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## Branch-and-Price: Flowchart



### Cutting

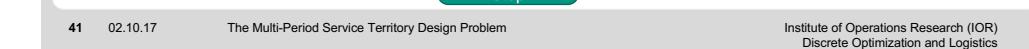
- Subset-row inequalities  
(Jepsen et al., 2008)

Jepsen, M., Petersen, B., Spoerrendonk, S., and Pisinger, D. (2008). Subset-row inequalities applied to the vehicle-routing problem with time windows. *Operations Research*, 56(2):497–511.

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## Branch-and-Price: Flowchart



### Branch

- Add further nodes to the set of active nodes
- Branch on week and day assignments of customers
- Special techniques for symmetry reduction

### Update incumbent

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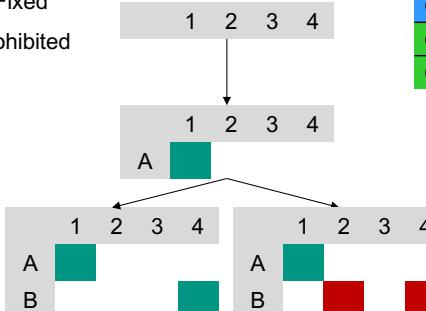
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## Handling week symmetry



Fixed  
Prohibited



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## Branch-and-Price: Flowchart



### Check termination

- Optimal solution found if set of active nodes empty

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# COMPUTATIONAL RESULTS

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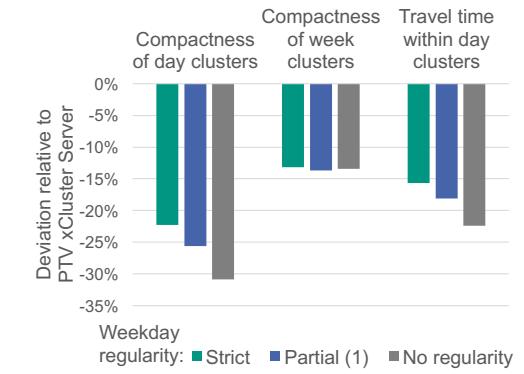
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## Evaluation of Location-Allocation Heuristic

### Comparison with PTV xCluster Server version 1.18

- 480 real-world test instances and test instances derived from real-world data
  - On average 115 customers per test instance
  - Planning horizon consists of 16 or 48 weeks with 5 days per week
- Negative values correspond to improvements compared to xCluster.

→ Significant improvement in all relevant measures



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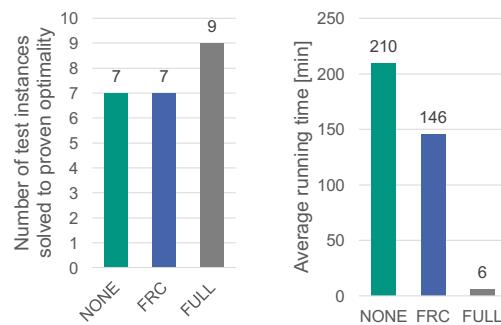
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## Evaluation of Branch&Price Algorithm

### Symmetry breaking

- 9 real-world test instances
    - Between 25 and 35 customers per test instance
    - Planning horizon consists of 4 weeks with 5 days per week
  - 3 tested settings
    - No symmetry reduction (NONE)
    - Fixing a reference customer (FRC)
    - Full symmetry reduction (FULL)
  - Time limit of 10 h
- Running time reduction of over 97% by full symmetry reduction



47 02.10.17

The Multi-Period Service Territory Design Problem

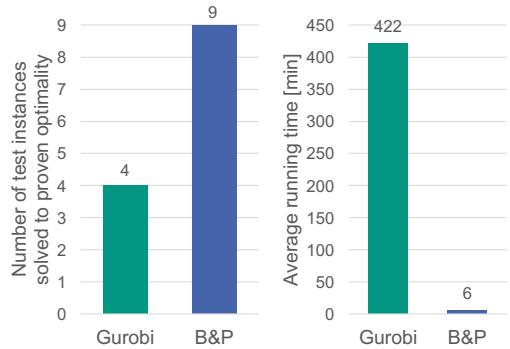
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Discrete Optimization and Logistics

## Evaluation of Branch&Price Algorithm

### Comparison to MIP solver Gurobi

- 9 real-world test instances
  - Between 25 and 35 customers per test instance
  - Planning horizon consists of 4 weeks with 5 days per week
- Compact formulation
  - Includes symmetry-breaking constraints
  - Solved with MIP solver Gurobi
  - Time limit of 10 hours

→ Running time reduction of over 98%



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The Multi-Period Service Territory Design Problem

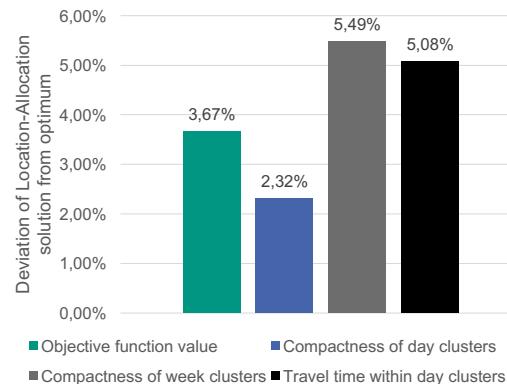
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## Comparison Location-Allocation and Branch&Price



### Solution quality

- 16 real-world test instances
  - Contain 25 – 55 customers
  - Planning horizon consists of 4 weeks with 5 days per week
- Percentage values correspond to the deviation of the location-allocation solution from the optimal solution



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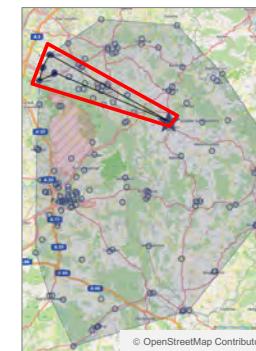
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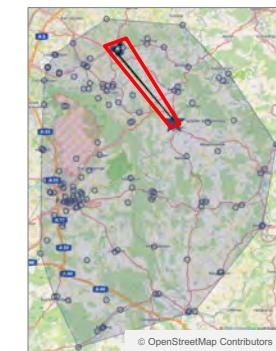
## Exemplary day clusters: Mon – Wed



Monday



Tuesday



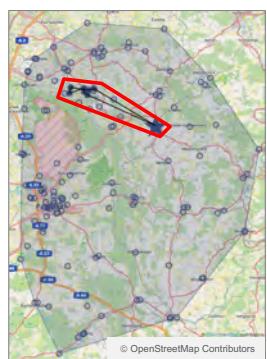
Wednesday

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## Exemplary day clusters: Thu – Fri



Thursday



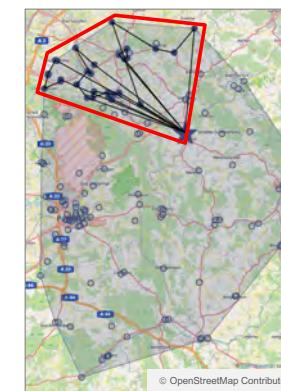
Friday

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## Exemplary week cluster



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# CONCLUSION

## Summary and Outlook

### Summary

- We have introduced a highly relevant new problem.
- We have proposed two solution approaches and evaluated their performance:
  - The location-allocation heuristic clearly beats the software product PTV xCluster.
  - The branch-and-price algorithm outperforms the MIP solver Gurobi.
- With the release in December 2016, PTV Group has replaced the previous algorithm in their xCluster Server with an algorithm based on our location-allocation approach.

### Outlook

- Integration of additional planning criteria, e.g.
  - Planning of overnight stays
  - Incorporation of travel time approximations

## Literature

Bender, M., Meyer, A., Kalcsics, J., and Nickel, S. (2016). The multi-period service territory design problem – An introduction, a model and a heuristic approach. *Transportation Research Part E: Logistics and Transportation Review*, 96:135–157.

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