

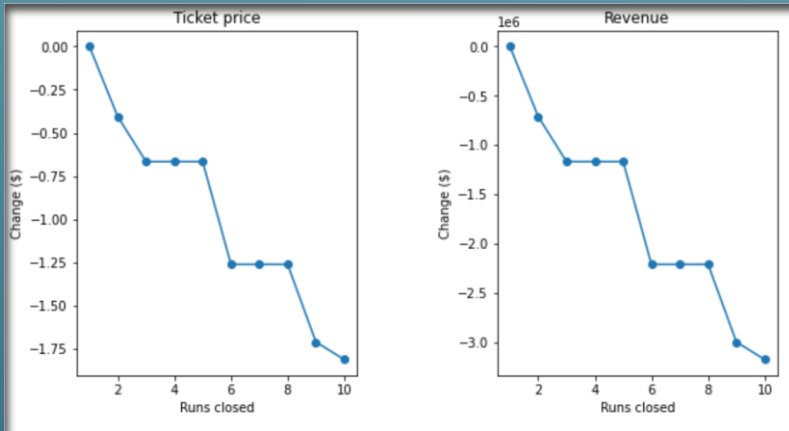
PRICING MODEL FOR SKI RESORTS

Rabia Tariq

INTRODUCTION


- ▶ Big Mountain Resort installed an additional chair lift that increased the operating cost by \$1.5 million.
- ▶ Big Mountain does not have a strong sense of what facilities matter most to visitors.
- ▶ The business has decided to either cut costs or select better ticket prices to maximize its return.
- ▶ The purpose is to come up with a pricing model for ski resort tickets in our market segment.
- ▶ Aim to build a predictive model for ticket prices based on a number of facilities.
- ▶ Will be used to provide guidance for Big Mountains's pricing and future facility investment plans.

RECOMMENDATION



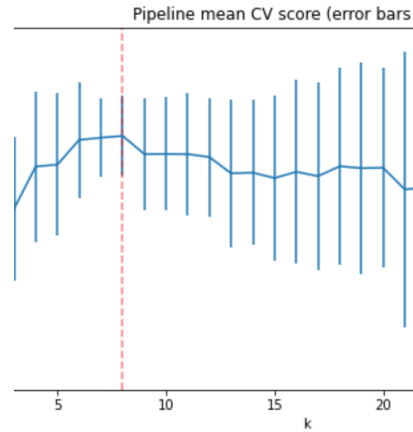
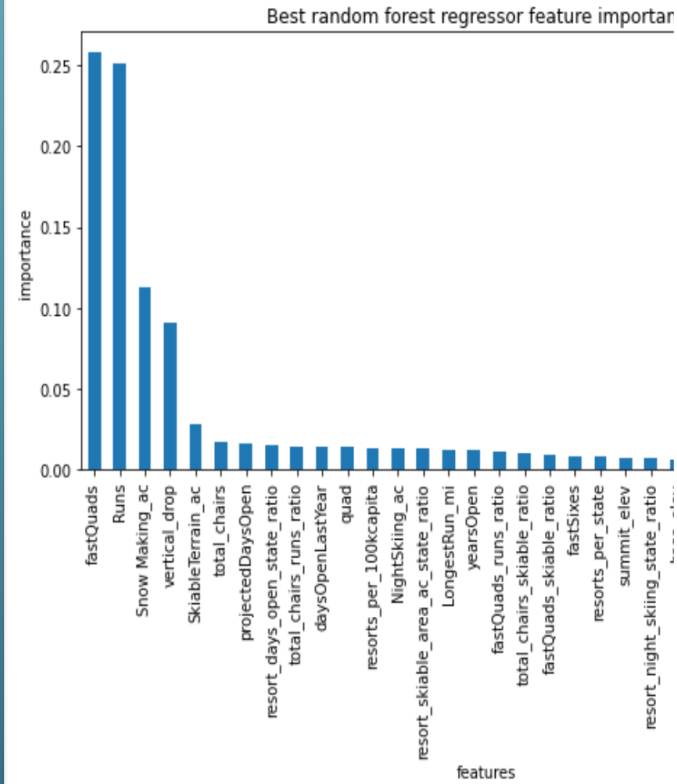
- ▶ According to the model, ticket price should be ~ \$95.87 in our market segment.
- ▶ Some of the most important features that are observed are fast quads, vertical drop, total chair lifts, runs, and area covered by snow making machines.
- ▶ The best recommended scenario is adding a run, increasing vertical drop by 150 ft, and adding 1 chair lift.
- ▶ This scenario increases ticket support by \$1.99, and over the season it is expected to amount to \$3,474,638.
- ▶ Closing 2 and 3 runs reduces support for ticket price and so revenue.
- ▶ Closing 4 or 5 brings no further loss in ticket price and closing 6 or more leads to a large drop.

MODELING RESULTS AND ANALYSIS

- ▶ Heatmap was created to find the correlation between ticket prices and other features. Some of the reasonable correlations were, fast quads, runs, snowmaking area, total chairs and vertical drop.
 - ▶ Mean as the predictor for the price.
 - ▶ Created 2 models: linear Regression and Random Forest
- 
- A series of white lines of varying lengths and slopes are positioned in the bottom right corner of the slide, creating a modern, abstract graphic element.


LINEAR REGRESSION AND RANDOM FOREST MODEL

- ▶ Our Linear Regression model uses 8 features. Biggest positive feature is vertical drop.
- ▶ In Random forest Model, dominant top 4 features are fast quads, runs, snow making area and vertical drop.

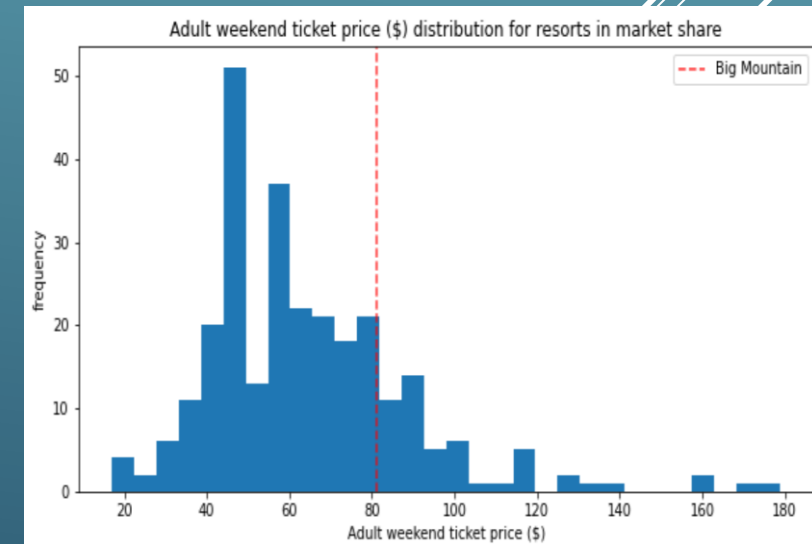
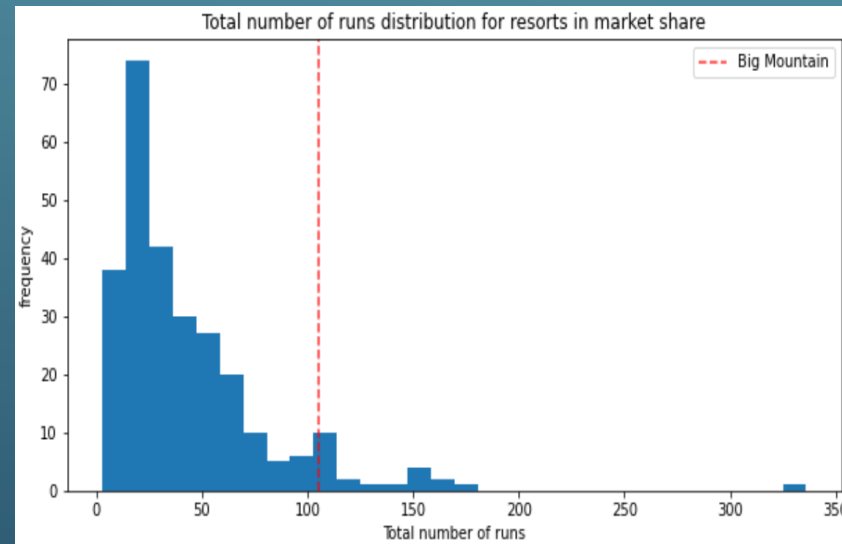
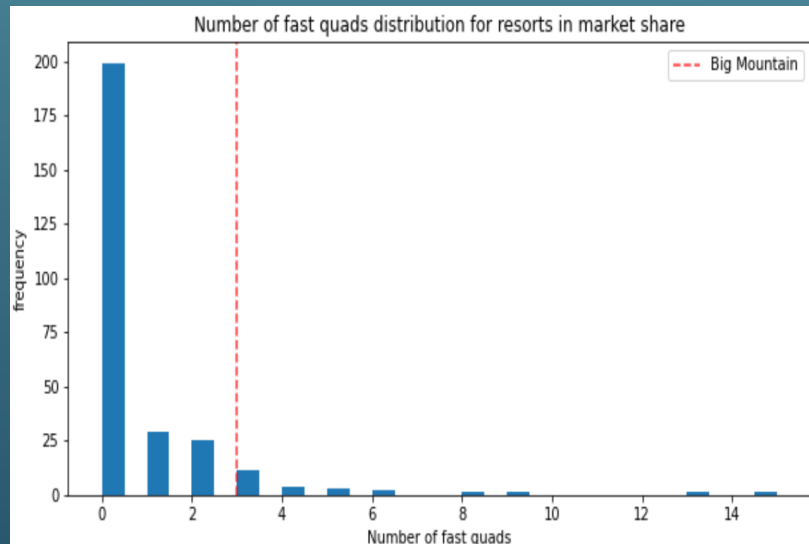
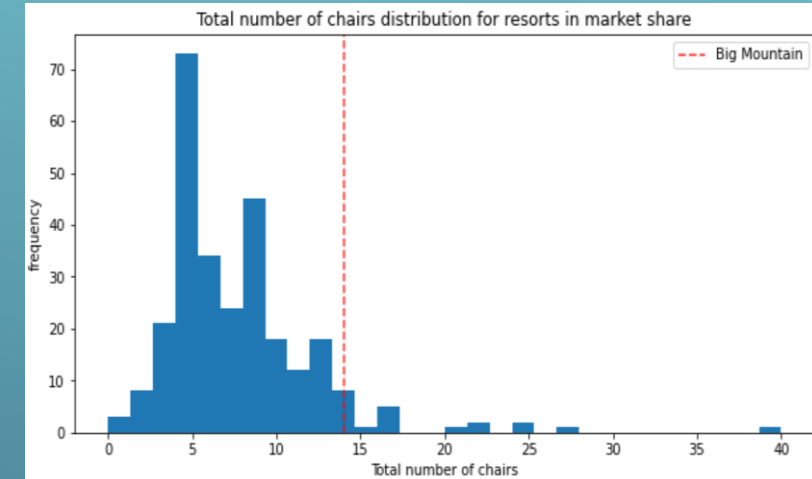
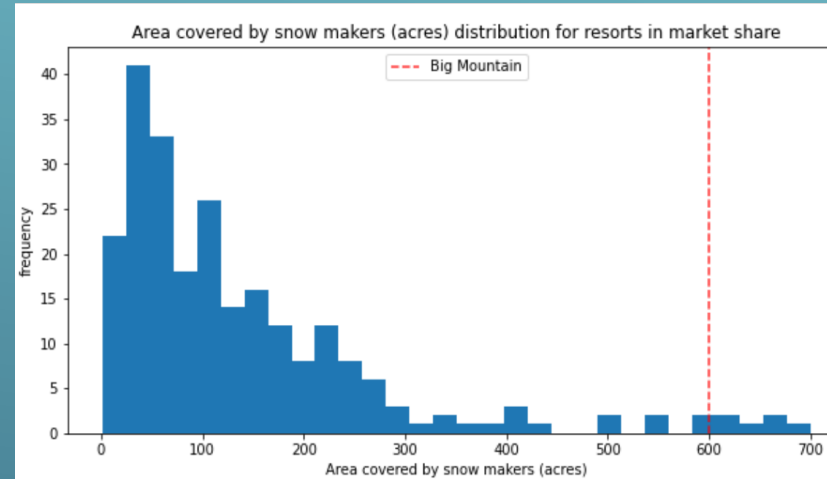
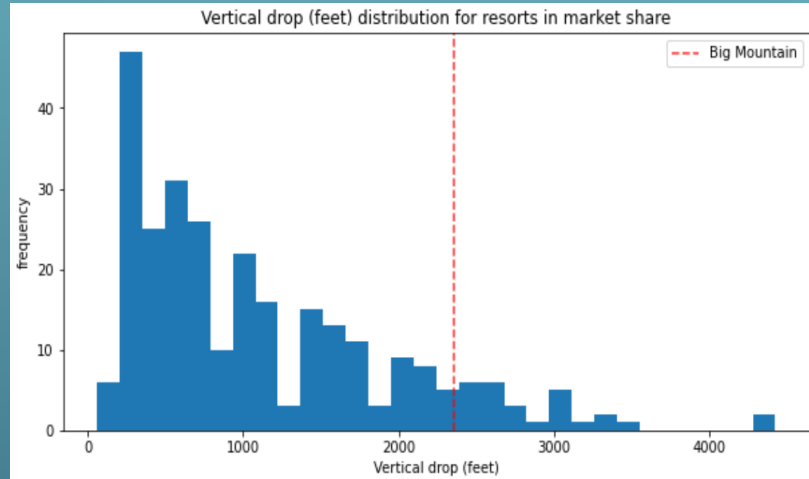


```
Out[90]: vertical_drop      10.767857
         Snow Making_ac     6.290074
         total_chairs       5.794156
         fastQuads          5.745626
         Runs               5.370555
         LongestRun_mi      0.181814
         trams              -4.142024
         SkiableTerrain_ac  -5.249780
         dtype: float64
```

COMPARING MODELS

- ▶ Calculated mean absolute error using cross-validation.
 - ▶ The Random Forest model had lower MAE by almost \$1.
 - ▶ Exhibited less variability.
 - ▶ Performance on test set consistent with the cross-validation results.
- 
- A series of white lines of varying lengths and slopes are positioned in the bottom right corner of the slide, creating a modern, abstract graphic element.

COMPARISON BETWEEN DISTRIBUTION OF FEATURES



CONCLUSION

- ▶ Random Forest Model was selected to predict the ticket prices for resorts.
- ▶ The top features that seem to matter most are fast quads, total chair lifts, runs, vertical drop and snow making area.
- ▶ Big Mountain seems to be undercharging by ~ \$14, relative to its position in the market, for their tickets according to our model.
- ▶ Recommended scenario to Big Mountain for future consideration is adding a run, increase vertical drop by 150 ft, and adding a chair lift.