

Business Case: Capital Asset Summary

Part I: Summary Information and Justification (All Capital Assets)

Section A: Overview & General Information

Date Investment First Submitted: 2009-06-30
Date of Last Change to Activities: 2021-06-29
Investment Auto Submission Date:
Date of Last Investment Detail Update: 2021-06-29
Date of Last Business Case Update: 2021-06-29
Date of Last Revision: 2021-06-30

Agency: 007 - Department of Defense--Military Programs **Bureau:** 97 - Defense-wide

1. Name of this Investment: Defense Medical Logistics “Enterprise Solution

2. Unique Investment Identifier (UII): 007-000000613

Section B: Investment Detail

- Provide at least one Agency Strategic objective code ([A-11 Section 230](#)) and/or Agency Priority Goal code ([A-11 Section 250](#)) that this investment aligns to on performance.gov. If this investment aligns to more than one Agency strategic objective code and/or Agency Priority goal code list all that apply. If your agency does not report to performance.gov please use “0”. This is required for Agency IT Portfolio Summary Part 1 and Part 2 Investments, not for Part 3 Investments.**

Agency Strategic Objective(s):

007SO18266: Restore Military Readiness to Build a More Lethal Force

Agency Priority Goal(s):

- Briefly describe the investment’s return on investment, including benefits internal and external to the government and outcomes achieved or planned.**
 DMLSS started in 1991. No current return on investment (ROI). Costs would exceed the benefit of updating the ROI. Original ROI was 7.2:1. Benefits:
 - Part of Defense Medical Logistics Enterprise (DMLE) stratified approach is to provide trusted information technology (IT) Services as strategy and commitment to the Services and Combatant Commanders. To deliver IT systems with right agility to reach wounded service members everywhere in the continuum of care, and the right logistics capabilities to enable treatment at all levels. This approach provides distinct roles and capabilities to form the technical backbone that follows the continuum of care for prevention, primary, secondary and tertiary care.
 - Supports in-garrison and deployed Active Duty and Reserve medical logisticians across a joint environment.
 - Optimize clinical and logistics integration with MHS GENESIS – Electronic Health Record
 - Fully integrated medical logistics functionality supports medical supply, equipment maintenance, facility management, and assemblage management: - Just-In-Time (JIT) inventory doctrine -

Medical supply chain management - Stock control and inventory management - Customer Area inventory management - Prime Vendor operations – direct vendor delivery - Preparation of procurement documents - Research and price comparison among a variety of sources for products - Property management and accounting - Biomedical maintenance operations - Capital equipment management - Transportation and In-transit visibility - Facility management and Computer Aided Drawing (CAD) capabilities. • Enables compliance with Department of Defense (DoD), federal regulations and Food and Drug Administration (FDA) and Joint Commission standards • Query and reporting capabilities through standardized reports and ad hoc reporting functionality • Single authoritative source of data for evidence based decision making • Full integration with Service Financial providers, integrating acquisitions and fiscal accountability • Meets DoD Financial and Acquisition requirements • Links supplies and equipment to patient care, supports operational delivery of medical logistics support to the healthcare mission • Supports standardization of medical materiel across Services • Provide DoD Asset Visibility of DMLE Inventory • Provide clinical views of medical logistics data • Provide data through Interfaces to support key Enterprise activities and capabilities .

3. **If this investment will result in the elimination or the reduction of another major or non-major investment(s), please complete the following:**

Table I.B.1 Affected Investment Information	
Investment UII	To Be Status
NONE	

4. **Does the Investment currently include an intra- or inter-Agency shared service (common, shared, or centralized solution)?:**

YES

5. **Does the Investment plan to include an Intra- or Inter-Agency shared service that it does not currently include (common, shared, or centralized solution)?:**

YES

6. **If systems contained in this Investment collect data from the public, please identify the OMB Control Numbers which authorize that data collection as per the Paperwork Reduction Act. Use [Reginfo](#) at the following link to identify information collection requests and OMB control numbers. Agencies can work with their Records Officers to determine the applicability.**

7. **Provide the name of the Investment-level project manager:**

John Patrick Staley

8. **Select the qualification/experience level of the Investment-level project manager (select one):**

2 - FAC-P/PM(DAWIA-2)- Mid-Level

Section C: Life Cycle Costs

1. Provide the total estimated life cycle costs for the investment in millions. Note: Do not enter information in the grey cells as these will be calculated.

Table I.C.1 Life Cycle Costs				
	PY-1 & Prior	PY 2021	CY 2022	BY 2023
Planning Costs:	0	0	0	0
DME (Excluding Planning) Costs:	\$83.236000	\$2.397000	0	0
DME (Including Planning) Govt. FTEs:	0	0	0	0
Sub-Total DME (including Internal Labor (Govt. FTE)):	\$83.236000	\$2.397000	0	0
O & M Costs:	\$600.871000	\$52.907000	\$56.173000	\$70.915000
O & M Internal Labor (Govt. FTE):	\$25.929000	\$0.868000	\$1.607000	\$2.051000
Sub-Total O & M Costs (Including Internal Labor (Govt. FTE)):	\$626.800000	\$53.775000	\$57.780000	\$72.966000
Total Cost (Including Internal Labor (Govt. FTE)):	\$710.036000	\$56.172000	\$57.780000	\$72.966000
Total Cost Internal Labor (Govt. FTE) costs:	\$25.929000	\$0.868000	\$1.607000	\$2.051000
# of FTE rep by costs:	174	5	11	12
Total change from prior year final President's Budget (\$)		\$2.271000	\$-18.801000	
Total change from prior year final President's Budget		4.21%	-24.55%	

Table I.C.1 Life Cycle Costs

	PY-1 & Prior	PY 2021	CY 2022	BY 2023
(%)				

2.
 - a. In which year did or will this investment begin? (specify year - e.g., PY-1= 2019)
1991
 - b. In which year will this investment reach the end of its estimated useful life? (specify year - e.g., FY+5 = 2027)
2033
3. Compare the funding levels for PY and CY to the final FY 2022 President's Budget for those same years. Briefly explain any significant changes. When making comparisons, ensure that you compare same-year-to-same-year (e.g., the FY20 level for 2020 versus the FY21 level for 2020):
FY 2020: Increase due to year of execution adjustments. FY 2021: Decrease due to the removal of Defense Logistics Agency funding for wholesale activities from DML-ES starting in FY21.

Business Case Detail: Performance Measurement Report

Section A1: General Information

1. **Name of this Investment:** DEFENSE MEDICAL LOGISTICS “ ENTERPRISE SOLUTION
2. **Unique Investment Identifier (UII):** 007-000000613

Section C1: Projects Table

Projects Table C.1

Unique Project ID	Project Name	Project Goal	Project Start Date	Project Completion Date	Project Lifecycle Cost (\$M)	Software Project?
P0613-205	DMLSW19R A Medical Vendor Routine Updates Phase IV A	Better enforced enterprise - centric business rules and availability of improved authoritative product pricing for Prime Vendor, Readiness and Capital Equipment programs	02/01/2019	08/01/2019	\$2.0	
P0613-206	DMLSW19R B Medical Vendor Routine Updates Phase IV B	Second phase for better enforced enterprise-centric business rules and availability of improved authoritative product pricing for Prime Vendor, Readiness and Capital Enterprise programs	08/02/2019	02/02/2020	\$1.2	
P0613-207	DMLSW18R B MMQC/Track and Trace (Phase II b)	Development of authoritative Hazard Alerts and Recalls process and FDA ePedigree data elements tracking and reporting	01/01/2019	03/31/2019	\$0.5	
P0613-208	DMLSW18R C MMQC/Track and Trace (Phase II c)	Development of authoritative Hazard Alerts and Recalls process and FDA ePedigree data elements tracking and reporting	04/01/2019	09/30/2019	\$1.0	
P0613-209	DMLSW20RA Medical Vendor Routine Updates Phase V A	Enable more precise catalog by normalizing and standardizing product and pricing data prior to MMC processing and delivery to downstream ordering customers.	02/03/2020	08/03/2020	\$1.2	Yes
P0613-210	DMLSW20R B Medical Vendor Routine Updates Phase V B	Normalizing and standardizing product and pricing	08/04/2020	02/04/2021	\$1.2	Yes
P0613-211	DML-ES FY21 Software Delivery I	Deliver software	10/01/2020	03/31/2021	\$5.9	Yes
P0613-212	DML-ES FY21 Software Delivery II	Deliver software	04/01/2021	09/30/2021	\$5.9	Yes

Section C2: Project Activities

1. Provide all non-agile project activities for projects in Table C.1 that started in a previous FY (PY and earlier) and that have not been completed by the beginning of the CY, as well as activities that are scheduled to start in the current FY and BY.

Project Activity Table C.2.1

Unique Project ID	Activity Name	Activity Description	Structure ID	Planned Start Date	Projected Start Date	Actual Start Date	Planned Completion Date	Projected Completion Date	Actual Completion Date	Planned Total Costs	Projected Total Costs	Actual Total Costs
P0613-207	DMLSW18R B MMQC/Track and Trace (Phase II b)	Development of authoritative Hazard Alerts and Recalls process and FDA ePedigree data elements tracking and reporting	P0613-207.PA 0613-133	2019-01-01	2019-01-01	2019-01-01	2019-03-31	2019-03-31	2019-03-31	0.507000	0.507000	0.507000
P0613-205	DMLSW19R A Medical Vendor Routine Updates Phase IV A	Enable more precise catalog by normalizing and standardizing product and pricing data prior to MMC processing and delivery to downstream ordering customers	P0613-205.PA 0613-131	2019-02-01	2019-02-01	2019-02-01	2019-08-01	2019-08-01	2019-08-01	1.985000	1.985000	1.985000
P0613-208	DMLSW18R C MMQC/Track and Trace (Phase II c)	Development of authoritative Hazard Alerts and Recalls process and FDA ePedigree data elements tracking and reporting	P0613-208.PA 0613-134	2019-04-01	2019-04-01	2019-04-01	2019-09-30	2019-09-30	2019-09-30	1.013000	1.013000	1.013000
P0613-206	DMLSW19R B Medical Vendor	Enable more precise catalog by normalizing	P0613-206.PA 0613-132	2019-08-02	2019-08-02	2019-08-02	2020-02-02	2020-02-02	2020-02-02	1.198500	1.198000	1.198000

Project Activity Table C.2.1

Unique Project ID	Activity Name	Activity Description	Structure ID	Planned Start Date	Projected Start Date	Actual Start Date	Planned Completion Date	Projected Completion Date	Actual Completion Date	Planned Total Costs	Projected Total Costs	Actual Total Costs
	Routine Updates Phase IV B	and standardizing product and pricing data prior to MMC processing and delivery to downstream ordering customers										
P0613-209	DMLSW20R A Medical Vendor Routine Updates Phase V A	Enable more precise catalog by normalizing and standardizing product and pricing.	P0613-209.PA 0613-135	2020-02-03	2020-02-03	2020-02-03	2020-08-03	2020-08-03	2020-08-03	1.205000	1.205000	1.205000
P0613-210	DMLSW20R B Medical Vendor Routine Updates Phase V B	Enable more precise catalog by normalizing and standardizing product and pricing data prior MMC to processing and delivery to downstream ordering customers	P0613-210.PA 0613-136	2020-08-04	2020-08-04	2020-08-04	2021-02-04	2021-02-04	2021-02-04	1.205000	1.205000	1.205000
P0613-211	DML-ES FY21 Routine Software Delivery I	Deliver software	P0613-211.PA 0613-137	2020-10-01	2020-10-01	2020-10-01	2021-03-31	2021-03-31	2021-03-31	5.940000	5.940000	5.940000
P0613-212	DML-ES FY21 Routine Software Delivery II	Deliver software	P0613-212.PA 0613-138	2021-04-01	2021-04-01	2021-04-01	2021-09-30	2021-09-30		5.940000	5.940000	

Section D: Operational Data

1. Provide the date and results of the last Operational Analysis (for operational and mixed life cycle systems/Investments):

1. Date of Analysis:

2. Analysis Results:

3. Analysis Conclusion: continue as is

2. Report a minimum of 5 metrics using the following table to provide metrics and actual results for each individual metric:

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
30633	Percentage of planned versus actual MTFs migrated to LogiCole for increased enterprise visibility and management of installations, sites and facilities.	Percentage	2 - Strategic and Business Results	0.000000	0.000000	90.000000	Over target	Monthly	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No

Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
30633	288343	100.000000	03/31/2021	
30633	288342	97.000000	10/31/2020	
30633	288341	100.000000	02/28/2021	
30633	288340	100.000000	01/31/2021	

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
30632	Percentage of planned versus actual MTFs migrating to align clinical and logistics capabilities to support integrated usage/ replenishment using enterprise product identifiers as authoritative data.	Percentage	2 - Strategic and Business Results	0.000000	30633	288339	93.000000	12/31/2020		
					30633	288338	72.000000	11/30/2020	Network issues prevented connectivity to 8 sites (21/29 completed).	
					0.000000	90.000000	Over target	Quarterly	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No
30631	Percentage of MTFs audited for System Administrator certification of User Access/Auth orization approval compliance to include active and deleted users in support of RMF /NIST/FISCAM requirements.	Percentage	2 - Strategic and Business Results	0.000000	Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					30632	288337	100.000000	03/31/2021		
					30632	288336	100.000000	12/31/2020	100% (4/4 MTFs)	
30631	Percentage of MTFs audited for System Administrator certification of User Access/Auth orization approval compliance to include active and deleted users in support of RMF /NIST/FISCAM requirements.	Percentage	2 - Strategic and Business Results	0.000000	0.000000	90.000000	Over target	Semi-Annual	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					30631	288335	97.000000	03/31/2021		
25992	Modified Perfect Order Fulfilment (Prime Vendor (PV) Accommodation Rate) (Medical/Surgical orders only) Total lines of Medical/Surgical Prime Vendor orders meeting the 30 day "cradle to grave" processing standard / total lines of Medical/Surgical prime Vendor orders x 100 to derive percentage met.	Percentage	2 - Strategic and Business Results	0.000000	90.000000		Over target	Quarterly	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					25992	189066	91.000000	03/31/2017		
					25992	189065	96.000000	12/31/2016		
25991	Use of eCommerce = Total dollar value of medical-surgical supply expendable/durable	Percentage	3 - Financial Performance	0.000000	85.000000		Over target	Quarterly	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
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items that are available via eCommerce (Prime Vendor (PV)/ Electronic Catalog (ECAT) (Medical Materiel Catalog (MMC)=Yes) divided by the total dollar value of all eCommerce eligible MHS medical-surgical supply expendable/durable purchases (MMC Yes + MMC No) x 100 to derive percentage

Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
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25991	189064	74.000000	03/31/2017	
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25991	189063	89.000000	12/31/2016	
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22347	The Percent of dollar value of Wholesale transactions that used the preferred transaction method divided by the total dollar value of transactions.	Percent	2 - Strategic and Business Results				Over target	Annual		No
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Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
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Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?		
9569	Percentage of returned trainee questionnaires that reported web-based training met or exceeded expectations.	Percentage	1 - Customer Satisfaction (Process Results)	0.000000	22347	189067	94.000000	09/30/2016	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No		
					22347	153209	94.000000	09/30/2015				
					75.000000	75.000000	Over target	Annual				
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result			Comment	
					9569	288334	97.000000	09/30/2020			97% (16,397/ 16,886 reports met or exceeded expectations)	
					9569	189068	84.000000	09/30/2016				
					9569	153211	80.000000	09/30/2015				
9569	115101	100.000000	09/30/2014									
9569	78229	99.600000	12/31/2013									
6967	Average percentage of data from external sources processed within 24 hours for use by JMAR users.	Percentage	2 - Strategic and Business Results	0.000000	90.000000		Over target	Quarterly	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No		
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment			
					6967	189094	100.000000	12/31/2016				
					6967	189093	100.000000	09/30/2016				

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
5155	Annual return	Numeric ratio	3 - Financial		6967	189092	100.000000	03/31/2017		
					6967	189091	99.000000	06/30/2016		
					6967	164131	100.000000	03/31/2016		
					6967	157809	92.000000	12/31/2015		
					6967	153216	94.400000	09/30/2015		
					6967	146295	99.840000	06/30/2015		
					6967	134539	92.000000	03/31/2015		
					6967	123347	93.300000	12/31/2014		
					6967	115115	97.000000	09/30/2014		
					6967	100761	92.000000	06/30/2014		
					6967	89927	94.600000	03/31/2014		
					6967	78239	94.600000	12/31/2013		
					6967	71833	99.950000	09/30/2013		
					6967	60197	99.980000	06/30/2013		
					6967	53995	90.000000	03/31/2013		
					6967	38927	90.300000	12/31/2012		
							Over target	Annual		No

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
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Ration = price discounts of medical purchases made via electronic commerce / total annual DMLSS program funding for sustainment
Increase the annual return ration 2% per year over baseline to ratio of 5.39:1.

Performance

Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment
5155	153210	5.260000	09/30/2015	Decreasing OPTEMPO results in decreasing Medical Materiel purchases.
5155	115099	4.070000	09/30/2014	The DMLSS sustainment budget was higher than initially anticipated due to multiple years of Unfunded Requirements that were funded in FY14.
5155	71835	6.060000	09/30/2013	
5155	31303	7.200000	09/30/2012	
5155	26567	7.190000	08/01/2012	SNaP-IT won't allow ratio in Result. Actual result is 7.19:1

5153	Percentage of System Uptime for Online Portal Medical Materiel Directorate. (DMM online)	Percentage	2 - Strategic and Business Results	0.000000	98.500000		Over target	Monthly	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No
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Metric ID	Actual Result ID	Actual Result	Date of Actual	Comment
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Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
								Result		
					5153	189090	99.430000	02/28/2017		
					5153	189089	99.770000	07/31/2016		
					5153	189088	99.860000	04/30/2017		
					5153	189087	99.770000	06/30/2016		
					5153	189086	99.910000	03/31/2017		
					5153	189085	99.300000	12/31/2016		
					5153	189084	99.290000	08/31/2016		
					5153	189083	99.770000	11/30/2016		
					5153	189082	99.780000	01/31/2017		
					5153	189081	99.670000	10/31/2016		
					5153	189080	99.320000	09/30/2016		
					5153	168265	99.300000	04/30/2016		
					5153	168264	98.920000	05/31/2016		
					5153	164130	99.670000	02/29/2016		
					5153	164129	99.840000	01/31/2016		
					5153	164128	99.670000	03/31/2016		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					5153	157808	99.400000	12/31/2015		
					5153	155189	99.420000	11/30/2015		
					5153	153215	99.650000	09/30/2015		
					5153	153214	99.810000	10/31/2015		
					5153	149917	99.070000	08/31/2015		
					5153	149916	99.820000	07/31/2015		
					5153	146293	99.780000	05/31/2015		
					5153	146291	99.710000	06/30/2015		
					5153	138807	99.600000	04/30/2015		
					5153	134537	99.830000	03/31/2015		
					5153	130399	99.970000	02/28/2015		
					5153	130397	98.500000	01/31/2015		
					5153	123345	98.750000	12/31/2014		
					5153	118065	99.510000	11/30/2014		
					5153	115113	99.260000	10/31/2014		
					5153	115111	99.790000	08/31/2014		
					5153	115109	99.640000	09/30/2014		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					5153	107165	0.000000	09/04/2014		
					5153	100759	99.680000	06/30/2014		
					5153	96747	96.580000	05/31/2014	System availability was low due to power outages and maintenance.	
					5153	93377	99.410000	04/30/2014		
					5153	89925	99.970000	03/31/2014		
					5153	89923	99.730000	02/28/2014		
					5153	81247	99.780000	01/31/2014		
					5153	78237	99.600000	11/30/2013		
					5153	78235	99.970000	12/31/2013		
					5153	71831	99.900000	10/31/2013		
					5153	71829	99.720000	09/30/2013		
					5153	71827	99.880000	07/31/2013		
					5153	60196	99.400000	05/31/2013		
					5153	60195	99.950000	06/30/2013		
					5153	55051	99.940000	04/30/2013		
					5153	53993	99.230000	03/31/2013		
					5153	48523	99.510000	02/28/2013		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
5151	Percentage of System Uptime for DML-ES Core.	Percentage	2 - Strategic and Business Results	0.000000	5153	45889	99.560000	01/31/2013		
					5153	38939	99.560000	12/31/2012		
					5153	38937	99.960000	11/30/2012		
					5153	38935	99.560000	10/31/2012		
					5153	31301	99.560000	09/30/2012		
					5153	26565	98.520000	08/01/2012		
					98.500000	98.500000	Over target	Monthly	007SO18266 : Restore Military Readiness to Build a More Lethal Force	No
					Metric ID	Actual Result ID	Actual Result	Date of Actual Result	Comment	
					5151	288333	99.760000	03/31/2021		
					5151	288332	98.540000	07/31/2020		
					5151	288331	99.510000	06/30/2020		
					5151	288330	99.780000	12/31/2019		
					5151	288329	99.220000	11/30/2019		
					5151	288328	99.330000	10/30/2019		
					5151	288327	99.760000	04/30/2020		
					5151	288326	99.720000	03/31/2020		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
5151					5151	288325	99.710000	02/29/2020		
					5151	288324	99.840000	01/31/2020		
					5151	288323	99.180000	12/31/2020		
					5151	288322	98.940000	11/30/2020		
					5151	288321	99.070000	02/28/2021		
					5151	288320	99.030000	01/31/2021		
					5151	288319	99.140000	10/31/2020		
					5151	288318	99.410000	09/30/2020		
					5151	288317	98.930000	08/31/2020		
					5151	288316	99.510000	05/31/2020		
					5151	189079	99.350000	03/31/2017		
					5151	189078	99.150000	01/31/2017		
					5151	189077	99.310000	04/30/2017		
					5151	189076	99.350000	02/28/2017		
					5151	189075	99.660000	12/31/2016		
					5151	189074	99.840000	08/31/2016		
					5151	189073	99.420000	07/31/2016		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					5151	189072	99.900000	11/30/2016		
					5151	189071	99.630000	09/30/2016		
					5151	189070	99.970000	06/30/2016		
					5151	189069	99.430000	10/31/2016		
					5151	168263	99.830000	04/30/2016		
					5151	168262	99.900000	05/31/2016		
					5151	164127	99.920000	02/29/2016		
					5151	164126	99.790000	01/31/2016		
					5151	164125	99.760000	03/31/2016		
					5151	157807	99.520000	12/31/2015		
					5151	155188	99.400000	11/30/2015		
					5151	153213	99.400000	10/31/2015		
					5151	153212	99.870000	09/30/2015		
					5151	149915	99.870000	08/31/2015		
					5151	149914	99.760000	07/31/2015		
					5151	146289	99.850000	05/31/2015		
					5151	146287	99.810000	06/30/2015		

Metrics Definitions and Actual Results Table D.2 / D.3										
Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					5151	138805	99.870000	04/30/2015		
					5151	134535	99.910000	03/31/2015		
					5151	130395	99.700000	01/31/2015		
					5151	130393	99.780000	02/28/2015		
					5151	123343	99.750000	12/31/2014		
					5151	118063	99.700000	11/30/2014		
					5151	115107	99.450000	10/31/2014		
					5151	115105	99.320000	08/31/2014		
					5151	115103	99.500000	09/30/2014		
					5151	107163	99.740000	07/31/2014		
					5151	100757	99.010000	06/30/2014		
					5151	96745	99.500000	05/31/2014		
					5151	93375	99.620000	04/30/2014		
					5151	89921	99.090000	03/31/2014		
					5151	89919	99.880000	02/28/2014		
					5151	81245	99.610000	01/31/2014		
					5151	78233	99.540000	12/31/2013		

Metrics Definitions and Actual Results Table D.2 / D.3

Metric ID	Metric Description	Unit of Measure	Performance Measurement Category Mapping	Agency Baseline Capability	2020 Target	2021 Target	Measurement Condition	Reporting Frequency	Agency Strategic Objective / Agency Priority Goal	Is Metric Retired?
					5151	78231	99.690000	11/30/2013		
					5151	71825	99.770000	10/31/2013		
					5151	71823	99.700000	09/30/2013		
					5151	71821	99.590000	07/31/2013		
					5151	60194	99.740000	05/31/2013		
					5151	60193	99.620000	06/30/2013		
					5151	55049	99.680000	04/30/2013		
					5151	53991	99.600000	03/31/2013		
					5151	48521	99.600000	02/28/2013		
					5151	45887	99.790000	01/31/2013		
					5151	38933	99.280000	12/31/2012		
					5151	38931	99.780000	11/30/2012		
					5151	38929	99.810000	10/31/2012		
					5151	31299	99.810000	09/30/2012		
					5151	26563	99.040000	08/01/2012		