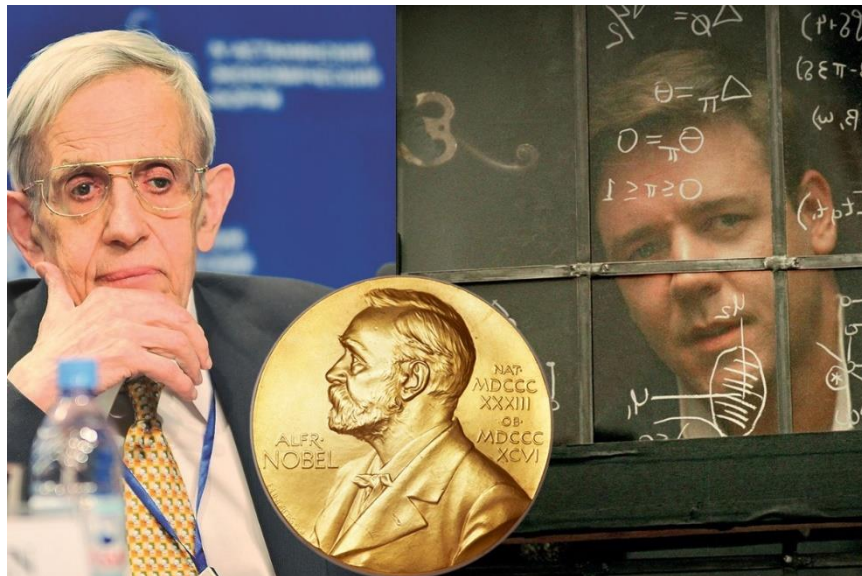


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# INTRODUCTION TO GAME THEORY

- ▶ In Many situations two or more decision makers simultaneously choose an action, and the actions chosen by each player affects rewards earned by the other players.
- ▶ Examples:
  - ▶ Fast food companies - determining advertisement and pricing policy for its product and each company's decision will affect the revenue/profit of the other.
  - ▶ competitions between producers of the same product;
  - ▶ Political campaigns;
  - ▶ Marketing campaigns.
- ▶ The final outcome depends upon the combination of strategies selected by the adversaries.
- ▶ Game theory:  
Mathematical theory that deals with the general features of competitive or cooperative situations in a formal, abstract way.

1994 and 2005 Nobel Prizes for Economic Sciences were given for research in game theory.



# WHAT IS A TWO-PERSON ZERO-SUM GAME?

The simplest example is a Two-Person Zero-Sum Game.

- ▶ It involves two players (hence the term **2-person**)
- ▶ Each player has a number of strategies to select from.
- ▶ For each strategy pair chosen by the players, the total payoff is 0 (hence **zero-sum**)

$$\text{Payoff to Player I} = -\text{Payoff to Player II}$$

- ▶ Such payoffs can be presented in a matrix, which we call a **payoff matrix**)
- ❖ Both players are rational.
- ❖ Both players choose their strategies solely to promote their own welfare (no compassion for the opponent).

Reference Textbook

Operations Research: Applications and Algorithms by Wayne L. Winston (Chapter 14)

# NOTATION

- ▶  $m$  = number of strategies for Player I
- ▶  $n$  = number of strategies for Player II
- ▶  $A_i$  =  $i$ th strategy (pure) for Player I
- ▶  $B_j$  =  $j$ th strategy (pure) for Player II
- ▶  $v_{ij}$  = Payoff to Player I if he selects Strategy  $A_i$  and if Player II selects Strategy  $B_j$ 
  - ▶ Payoff to Player I =  $-$  Payoff to Player II

The figure illustrate the mathematical notation.



## EXAMPLE 1

		Player II		
		$B_1$	$B_2$	$B_3$
Player I	$A_1$	2	-4	25
	$A_2$	6	10	-20

- ▶ Player I has two options: Strategies  $A_1$  or  $A_2$
- ▶ Player II has three options: Strategies  $B_1$ ,  $B_2$ , or  $B_3$
- ▶ If Player I uses Strategy  $A_1$  and Player II uses Strategy  $B_3$ , then Player I wins 25 and Player II loses 25
- ▶ If Player I uses Strategy  $A_2$  and Player II uses Strategy  $B_3$ , then Player I loses 20 and Player II wins 20

# THE SPIRIT OF GAME THEORY

- ▶ One would like to:
  - ▶ *Maximize* possible payoff to each player
- ▶ In reality:
  - ▶ What is the most secured payoff that they can get *regardless of what the other player does*
  - ▶ Each player gets the best they can “**secure**”
- ▶ The spirit:
  - ▶ To look at the worst outcomes and pick **least worst outcome**, i.e., be as secure as possible
  - ▶ Not to take the risk of losing more in the pursuit of larger gains. In other words, **play safe**.



# BACK TO EXAMPLE 1

		Player II		
		$B_1$	$B_2$	$B_3$
Player I	$A_1$	2	-4	25
	$A_2$	6	10	-20

- **Ideal:**  
Player I wins 25, Player II wins 20 (but hey, this is not gonna happen).
- If you were Player I, without knowing what strategy Player II would choose, and if you choose Strategy  $A_1$ , you are 100% sure of one thing, and what would that be?

# BACK TO EXAMPLE 1

		Player II		
		$B_1$	$B_2$	$B_3$
Player I	$A_1$	2	-4	25
	$A_2$	6	10	-20

- **Maximum SECURED Payoff for Player I:**  
If Player I chooses Strategy  $A_1$ , the worst outcome is that he loses 4 (assuming we do not know what Player II would do). If he chooses Strategy  $A_2$ , the worst outcome: he loses 20.
- Of course he would choose Strategy  $A_1$ .

# BACK TO EXAMPLE 1

		Player II		
		$B_1$	$B_2$	$B_3$
Player I	$A_1$	2	-4	25
	$A_2$	6	10	-20

- ▶ **Maximum SECURED Payoff for Player II:**
  - ▶ Strategy  $B_1$ : loses 6
  - ▶ Strategy  $B_2$ : loses 10
  - ▶ Strategy  $B_3$ : loses 25
- ▶ Of course Player II would choose Strategy  $B_1$ .

# MAXIMUM SECURITY LEVELS

[Again, this information is for those who are interested]

- The security level for *Player I* associated with Strategy  $A_i$  is given by (Minimax strategy):

$$s_i := \min \{v_{ij} : j = 1, \dots, n\}, \quad i = 1, \dots, m$$

- The *maximum security level* for Player I is given by:

$$s^* := \max \{s_i : i = 1, \dots, m\}$$

- The security level for *Player II* associated with Strategy  $B_j$  is given by:

$$t_j := \max \{v_{ij} : i = 1, \dots, m\}, \quad j = 1, \dots, n$$

- The *maximum security level* for Player II is given by:

$$t^* := \min \{t_j : j = 1, \dots, n\}$$

# WHAT HAVE WE LEARNT SO FAR?

- ▶ The security level of a strategy for a player is the **minimum** guaranteed payoff regardless of what strategy his opponent uses.
- ▶ A player never tries to “maximize payoff”; he knows that his opponent will not let him.
- ▶ Instead, a player always tries to choose, among all available strategies, the strategy that **maximizes the security level**
- ▶ In other words, a player always choose the strategy that gives the **least worst outcome**. In general terms, the “pure” minimax strategy for player I is the strategy that maximizes the minimum gain of this player.

## EXAMPLE 2

Consider the following Two-person Zero-sum Game

	$B_1$	$B_2$	$B_3$	$s_i$
$A_1$	1	10	3	1
$A_2$	-2	5	1	-2
$A_3$	1	-8	1	-8
$t_j$	1	10	3	

- ▶ Player I: Determine the minimum of each row
- ▶ The Maximum of row minima is the Maximum security level for Player I = 1.
- ▶ Player II: Determine the maximum of each column (the payoff of Player II is negative of that for Player I)
- ▶ The minimum of row maxima is the Maximum security level for Player II = 1
- ▶ Suggested solution  $(A_1, B_1)$ , i.e., Player I uses Strategy 1 and Player II uses Strategy 1 too.

## EXAMPLE 3

A strategy is **dominated** by a second strategy if the second strategy is always at least as good (and sometimes better) regardless of what the opponent does.

		Player 2		
		1	2	3
Player 1	1	1	2	4
	2	1	0	5
	3	0	1	-1

For player 1, strategy 3 is dominated by strategy 1 because the latter has larger payoffs. Eliminating strategy 3 from further consideration yields the following reduced payoff table:

		1	2	3
Player 1	1	1	2	4
	2	1	0	5

Player 2 now does have a dominated strategy – strategy 3, which is dominated by both strategies 1 and 2.

## EXAMPLE 3

Eliminating strategy 3 of Player 2 strategy yields

		1	2
1		1	2
2		1	0

At this point, strategy 2 for player 1 becomes dominated by strategy 1 because the latter is better. Eliminating the dominated strategy leads to

		1	2
1		1	2

Strategy 2 for player 2 now is dominated by strategy 1, so strategy 2 should be eliminated. Consequently, both players should select their strategy 1.



# EXAMPLE 4

Consider the following Two-person Zero-sum Game

	$B_1$	$B_2$	$s_i$
$A_1$	1	5	1
$A_2$	6	2	2
$t_j$	6	5	

- ▶ Maximum security level for Player I = 2
- ▶ Maximum security level for Player II = 5
- ▶ Suggested solution  $(A_2, B_2)$
- ▶ *Question: will Player II stay with Strategy 2?*

# EQUILIBRIUM

A solution  $(A_i, B_j)$  to a 2-person zero-sum game is said to be **stable** (or, is in **equilibrium**) if:

- ▶ Player I, whilst expecting Player II to use Strategy  $B_j$ , has no incentives to choose a strategy other than  $A_i$ .
- ▶ Similarly, Player II, whilst expecting Player I to use Strategy  $A_i$ , has no incentives to choose a strategy other than  $B_j$ .

# EQUILIBRIUM CONTINUES —

- ▶ *If neither player finds an incentive to change their strategy, then we have reached an **optimal solution**.*
- ▶ We also call  $(A_i, B_j)$  a **saddle point**.

# MORE ON SADDLE POINT

- ▶ Let  $L$  denote the largest security level for Player I (recall that he wants the max of the min), and let  $U$  denote the smallest security level for Player II (recall that he wants the min of the max).
- ▶ We call  $L$  the **lower value of the game** and call  $U$  the **upper value of the game**.
- ▶ A game that has a value of 0 is said to be a **fair game**.

# MORE ON SADDLE POINT

- ▶ If  $U = L$ , we call this the **value of the game**, and the optimal payoff for both players can be achieved by a **pure strategy**.
- ▶ if  $U > L$ , then a pure strategy will not result in an equilibrium and players must resort to **mixed strategies**.  
Some modelling problems will be considered in the workshop.

# MIXED STRATEGIES

When  $L < U$ , a pure strategy will not result in an equilibrium. A player can however *mix up* his/her strategies. In this case  $[L, U]$  gives the range of the game. The value of the game  $v$  is within this range.

By “mixing up” their strategies, we mean, e.g.,

- ▶ Player I plays strategy  $A_i$  with probability  $x_i$  (say, 60% of the time using Strategy  $A_1$  and 40% of the time using Strategy  $A_2$ ); and
- ▶ Player II plays strategy  $B_j$  with probability  $y_j$ .

# 1.9 TWO-PERSON ZERO-SUM GAME – GRAPHICAL SOLUTION

$$\begin{array}{cc}
 & \begin{array}{cc} B_1 & B_2 \end{array} \\
 \begin{array}{cc} A_1 & x_1 \\ A_2 & x_2 \end{array} & \begin{bmatrix} y_1 & y_2 \\ 1 & 5 \\ 6 & 2 \end{bmatrix}
 \end{array}$$

Let Player I uses Strategy  $A_1$  with probability  $x_1$  and uses Strategy  $A_2$  with probability  $1 - x_1$ ,

- her expected payoff if Player II uses Strategy  $B_1$  is given by:

$$x_1(1) + (1 - x_1)(6) = 6 - 5x_1$$

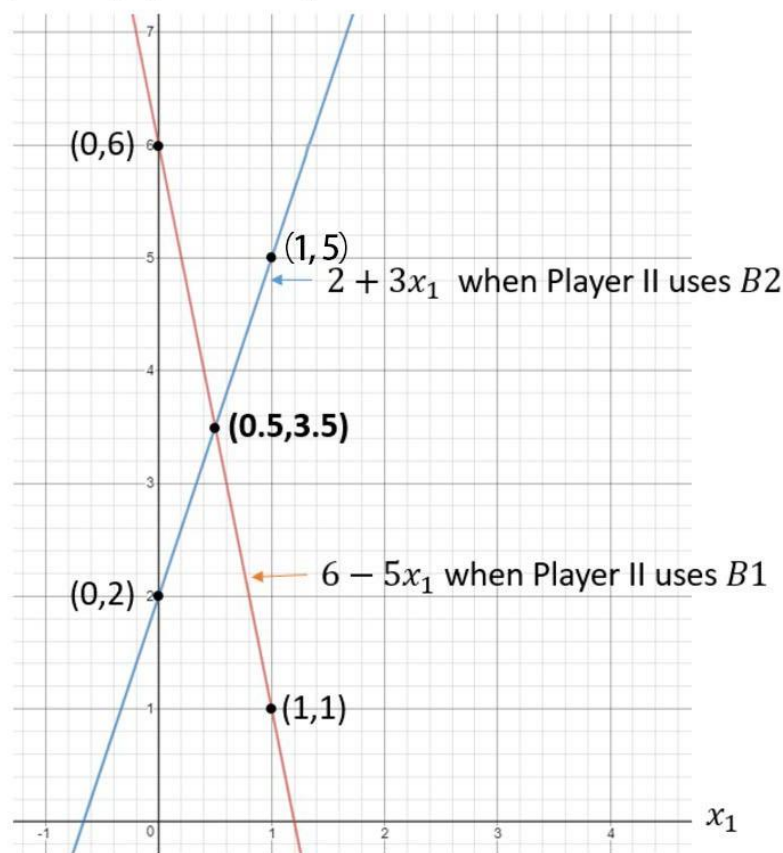
- her expected payoff if Player II uses Strategy  $B_2$  is given by:

$$x_1(5) + (1 - x_1)(2) = 2 + 3x_1$$

# GRAPHICAL SOLUTION

Player I wants to maximise her expected payoff regardless of what the strategy made by Player II, we can use a graphical method as follows.  $x_1 = 0.5$  is the optimal solution.

Expected payoff for Player I





# GRAPHICAL SOLUTION

$$\begin{array}{cc}
 & \begin{array}{cc} B_1 & B_2 \end{array} \\
 \begin{array}{cc} A_1 & x_1 \\ A_2 & x_2 \end{array} & \begin{bmatrix} y_1 & y_2 \\ 1 & 5 \\ 6 & 2 \end{bmatrix}
 \end{array}$$

Let Player II uses Strategy  $B_1$  with probability  $y_1$  and uses Strategy  $B_2$  with probability  $1 - y_1$ ,

- her expected payoff if Player I uses Strategy  $A_1$  is given by:

$$y_1(1) + (1 - y_1)(5) = 5 - 4y_1$$

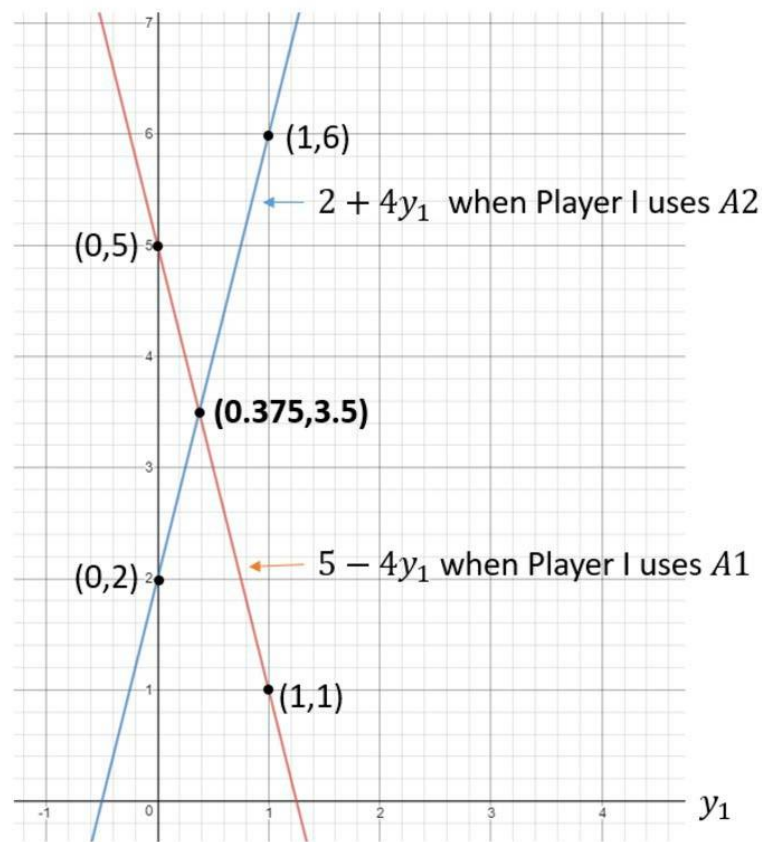
- her expected payoff if Player I uses Strategy  $A_2$  is given by:

$$y_1(6) + (1 - y_1)(2) = 2 + 4y_1$$

# GRAPHICAL SOLUTION

The graphical solution with  $y_1 = 0.375$  is shown as follows.

Expected payoff for Player II



# GRAPHICAL SOLUTION 2

Let's consider

$$A = \begin{bmatrix} 1 & -1 & 3 \\ 3 & 5 & -3 \end{bmatrix}$$

This is a  $2 \times 3$  game without a saddle point in pure strategies  
since  $L = -1$ ,  $U = 3$

# GRAPHICAL SOLUTION 2

Suppose that player I uses the strategy  $X = (x, 1 - x)$ , then we graph the payoffs  $E(X, i), i = 1, 2, 3$ :

$$E(X, 1) = x + 3(1 - x)$$

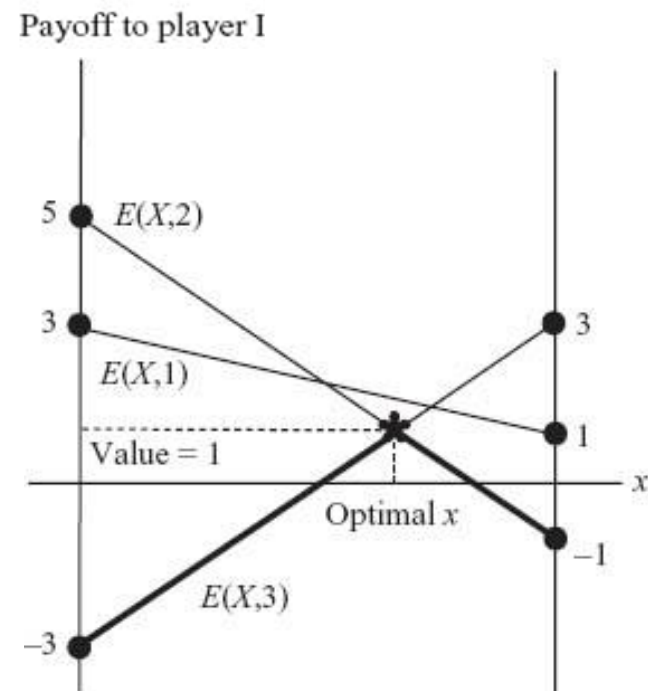
$$E(X, 2) = -x + 5(1 - x)$$

$$E(X, 3) = 3x - 3(1 - x)$$

The optimal strategy for player II is

$$X^* = \left(\frac{2}{3}, \frac{1}{3}\right)$$

$$A = \begin{bmatrix} 1 & -1 & 3 \\ 3 & 5 & -3 \end{bmatrix}$$



# GRAPHICAL SOLUTION 3

Let's consider

$$A = \begin{bmatrix} -1 & 2 \\ 3 & -4 \\ -5 & 6 \\ 7 & -8 \end{bmatrix}$$

This is a  $4 \times 2$  game without a saddle point in pure strategies since  $L = -1$ ,  $U = 6$

We can use the graphical solution for Player II with two decision variables.

## GRAPHICAL SOLUTION 3

Suppose that player II uses the strategy  $Y = (y, 1 - y)$ , then we graph the payoffs  $E(i, Y), i = 1, 2, 3, 4$ :

$$E(1, Y) = -y + 2(1 - y)$$

$$E(2, Y) = 3Y - 4(1 - Y)$$

$$E(3, Y) = -5y + 6(1 - y)$$

$$E(4, Y) = 7y - 8(1 - y)$$

The optimal strategy for player II is

$$Y^* = \left(\frac{5}{9}, \frac{4}{9}\right)$$

$$A = \begin{bmatrix} -1 & 2 \\ 3 & -4 \\ -5 & 6 \\ 7 & -8 \end{bmatrix}$$

