

Work scope details:

Title: CENTRAL ALARM STATION Operations and Safety Plan

Work Scope Summary: - The work involves the operation of the Central Alarm Station (CAS) by an operator who performs tasks following the guidelines and protocols outlined in the Protective Force (PF) Command Media.

Key Work Scope Components: - Operation of the Central Alarm Station (CAS) - Adherence to Protective Force (PF) Command Media - Monitoring and responding to alarms - Ensuring safety and security protocols are followed - Coordination with security personnel

Relevant previous events and lessons learned:

| Event Title | Event Summary | Lessons Learned | Reference link |
|---|--|---|----------------------|
| Medical Transport Initiates Protective Force Response | Protective Force and Emergency Response protocols must establish a balance between the protection of life and mitigation against the potential diversion of materials. | Emphasizes the need for balancing life protection with material security during emergency responses. | Link |
| Management Concern; Lack of Awareness of Security Training Results in Initiation of Security Response | During a training exercise, security police officers at TA-55 overheard training communication and initiated a security response, mistaking it for a real event. The exercise was suspended after realizing the mistake. | Highlights the importance of clear communication and awareness during training to prevent unnecessary security responses. | Link |
| High-rise Office Building Incident | A security guard died from smoke inhalation while investigating a fire alarm, underscoring the critical role of operator tasks and safety protocols. | Demonstrates the hazardous consequences of failures in emergency procedures and the importance of safety protocols. | Link |
| Texas City Refinery Explosion | Alarm management failures, including unreliable alarms and excessive operator workload, led to delayed responses, worsening the explosion. | Highlights the need for reliable alarm systems and manageable operator workloads to prevent industrial accidents. | Link |
| Channel Tunnel Fire | Insufficient staffing during an emergency led to a breakdown in security coordination and operator overload. | Stresses the importance of adequate staffing levels for managing emergencies effectively. | Link |

Missing Hazards:

| Hazard | Missing or Inadequate Mitigation in Current Work Control Document | Recommended Mitigation for Revision | Reference link | SBMS Link |
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| Ergonomic Hazards | No mention of ergonomic assessments or controls | Conduct ergonomic assessments, implement workstation evaluations, diversify activities, and provide special tools and PPE. | N/A | Link |
| Emergency Response Protocols | No specific protocols for emergency response | Develop and implement comprehensive emergency response protocols, including training and periodic drills. | N/A | Link |
| Alarm Management Failures | No mention of alarm management | Implement effective alarm management systems to prevent alarm fatigue and ensure timely operator response. | exida , ScienceDirect , Empowered Automation | Link |
| Insufficient Staffing | No mention of staffing levels or controls | Ensure adequate staffing levels, restrict access to hazardous areas, and assign tasks to qualified personnel. | Wikipedia , OSHA , CCOHS | Link |
| Communication Errors | No mention of communication protocols | Develop clear communication protocols, including training and hazard communication programs. | Safety Human Factors Handbook , EASA , NASA | Link |
| Operator Workload and Stress | No mention of workload or stress management | Implement workload assessments, stress management programs, and provide adequate breaks and support. | OSHA , SafetyCulture , DOL Blog | Link |
| Shift Fatigue | No mention of shift fatigue management | Implement shift scheduling practices to minimize fatigue, provide rest breaks, and monitor employee well-being. | N/A | Link |
| Noise and Flashing Lights | No mention of flashing lights hazards | Assess and mitigate risks associated with flashing lights, especially for photosensitive individuals. | Wikipedia , OSHA , Arnold Clark | Link |

Failure mode analysis:

| Current control | Failure mode of the control | Effect of Failure | Cause of Failure | Recommended action |
|---|--|--|--|---|
| Written permits for the work activity | Permit not obtained or incorrect | Unauthorized work leading to safety hazards | Miscommunication or oversight in permit process | Implement a checklist for permit verification before work starts |
| Personal Protective Equipment (PPE) | PPE not used or inadequate | Increased risk of injury to personnel | Lack of awareness or availability of PPE | Conduct mandatory PPE training and ensure availability of PPE |
| Work instructions | Instructions not followed or misunderstood | Unsafe work practices leading to accidents | Vague or complex instructions | Simplify and clarify work instructions; conduct pre-job briefings |
| ORNL subject area requirements | Non-compliance with requirements | Regulatory violations and potential fines | Lack of understanding or updates on requirements | Regular training and updates on subject area requirements |
| Discuss group/individual responsibilities | Roles not clearly defined | Confusion and inefficiency in task execution | Poor communication or lack of leadership | Clearly define roles and responsibilities in pre-job meetings |
| Follow work instructions & safety procedures | Procedures not adhered to | Increased likelihood of accidents | Time pressure or complacency | Reinforce importance of following procedures through regular audits |
| Availability/location of materials, tools, etc. | Materials/tools not available or misplaced | Delays and unsafe improvisation | Poor inventory management | Implement an inventory management system and regular checks |
| Response if work cannot be performed as planned | Inadequate response plan | Unsafe conditions or delays | Lack of contingency planning | Develop and communicate a contingency plan for unforeseen issues |
| Potential error traps | Error traps not identified | Increased risk of human error | Lack of awareness or experience | Conduct error trap analysis and training sessions |
| Stop Work: Observe an unsafe act | Unsafe act not stopped | Imminent danger to personnel | Lack of empowerment or awareness | Empower workers to stop work and report unsafe conditions |

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| Emergency Response | Inadequate emergency response | Increased severity of incidents | Lack of training or unclear procedures | Regular emergency drills and clear communication of procedures |
| Maintain physical security controls | Security controls breached | Unauthorized access and potential threats | Inadequate security measures or vigilance | Enhance security measures and conduct regular security audits |
| Ergonomics-Work on Computer | Poor ergonomic practices | Musculoskeletal disorders | Lack of ergonomic awareness or equipment | Provide ergonomic training and equipment adjustments |
| Shift Fatigue | Fatigue not managed | Reduced alertness and increased errors | Long shifts or inadequate breaks | Implement shift rotation and mandatory breaks |
| Stress management | Stress not managed | Reduced performance and increased errors | High workload or poor work-life balance | Provide stress management resources and encourage breaks |
| Post Work Testing | Testing not conducted or inadequate | Undetected faults leading to future failures | Lack of procedures or oversight | Establish mandatory post-work testing protocols |
| Job Hazard Evaluation | Hazards not evaluated or mitigated | Increased risk of incidents | Inadequate hazard assessment | Conduct thorough hazard evaluations and implement controls |