

TOURISM INFRASTRUCTURE AND ENTERPRISE ZONE AUTHORITY Performance Scorecard for 2021

Administrative Services Department QUARTERLY RATINGS

			BUSINESS PROCESS	INTERNAL	FINANCIAL		CUSTOMER SATISFACTION	PERSPECTIVE	DEDODECTIVE
								OBJECTIVE	STRATEGIC
M05				M04	M03	M02	M01	PIEAGONE	MEACHBE
Integrated Inventory Management System (IIMS)		er.		Retirement Plan	Budget Utilization Rate	End-User Satisfaction Survey	96 Internal Customer Satisfaction	NAME	MEASURE
Continuation of migration of semi expendable items per sector. Last year, migration of items from TEZ Management and Asset Management Sector were completed. For this year, our target are items from AADF, AAES and offices under OCOO. Summary of accountabilities (SA) of individual employee from the said sectors will be the basis of migration of items.			shall outline activities for outgoing employees, whether optional or compulsory.	Draft a retirement plan that	Measure of the extent to which the budget of the department is being used.	A satisfaction survey where end-users are officers and employees of TIEZA who will evaluate the suppliers/ service providers based on the items/services received.	In 2020, the department averaged 65%. For 2021, the target is to increase the rating by 5%.	(Operational Definition)	DESCRIPTION
No. of migrated SA/Total No. of SA per sector	COO-approved Retirement Plan Manual (4Q - 25%)	Retirement Program Activities (3Q - 25%)	and procedures (1Q - 25%) Retirement Timetable (2Q - 25%)	Retirement Guidelines	(Actual funds used/DBM approved budget plus supplemental/realigned) x 100%	Total number of highly satisfied end-users/ total number of respondents x 100	Total number of client- employees that rated 5 (or Outstanding) over total number of respondents who availed the services x 100	FORMOLA	EOBMIN
10.00 GSD				15.00 HRD	5.00	10.00	10.00	AAETGUI	WETCHT
GSD				품	FISD	10.00 GSD/End-Users	10.00 HRD/GSD	PROVIDER	DATA
Accomplishment Report				Actual Policy	Budget utilization report	End-User Satisfaction Survey	Internal Customer Satisfaction Survey	SOURCE	DATA
0.00				0.00	97.00	0.00	65.00		BASELINE
100,00			n	100,00	90.00	80.00	70.00	2021	TARGET
0.00			3.75	25.00	0.00	96.55 <u>10.00</u>	89.37 10.00	151	
0.00			3.75	25,00	0.00	96.88 10.00	77.56 1 0.00	ZND	QUARTERLY RATINGS
0.00			0.00	П	0.00	0.00 0.00	0.00 <u>0.00</u>	3RD (RAT.
0.00			0.00	0,00	0.00	0.00 0.00	0.00 0.00 <u>1</u>	4TH TC	INGS
			7.50			5.00	10.00	TOTAL	





TOURISM INFRASTRUCTURE AND ENTERPRISE ZONE AUTHORITY Performance Scorecard for 2021

Administrative Services Department QUARTERLY RATINGS

STRATEGIC OBJECTIVE CONDECTIVE MEASURE MAME MEASURE MAME DESCRIPTION MOS Centralized Records Competency Most of centralized Records Most of Competency Most of Centralized Are of the Period Park of Competency Most of Competency Most of Competency Most of Centralized Are of the Period Most of Competency Most of Centralized Are of the Period Most of Competency Most of Centralized Are of the Period Most of Centralized Are of	TOTAL RATINGS		<u>[0]</u>	-					100.00	TOTAL WEIGHT			-	-	
PROCESS Measure Numer Note Centralized Records Congenization of System Strengthen human and organizational and organization of the and organizational and organization using the organization and its a continuing guide for prophetery and organization and organization and its accommendative and organization and organization and its accommendative and organization and its a											by the organization and its employees.				
STRATEGIC OBJECTIVE OBJECT											competency gaps and the				
PROCESS STRATEGIZC OBJECTIVE OBJECT										Report on the Result of	determine new targeted				
STRATEGIZC OBJECTIVE STRATEGIZC OBJECTIVE MEASURE OBJECTIVE MEASURE OBJECTIVE ODATA ODAT ODAT										(3Q - 25%)	using the updated				
STRATEGIC OBJECTIVE OD							•			& Post Proficiency Assessment Tool (PAT)	employees, getting the baseline proficiency level				
PROCESS Build and many capacitational definition of personnel with strengthen human and organizational strengthen human capabilities Build and most capabilitie										Final Manual of the Pre	organization and its				•
PROCESS STRATEGIC OBJECTIVE OBJECTI										Kesun (24 - 23%)	to the			-	
PROCESS STRATTEGIC OBJECTIVE MEASURE NO. Of vacant positions pand and strengthen human and organizational capabilities PROCESS Build and strengthen human and organizational capabilities Build and strengthen human and organizational professor strengthen human and organizational capabilities Build and strengthen human and organizational professor strengthen human and organizational professor strengthen human and organizational professor strengthen human and organizational profe							-			Testing / Test Tryout	As a continuing guide for				
PROCESS STRATEGIC OBJECTIVE MEASURE NOBJECTIVE MEASURE NOBJECTIVE MEASURE NOBJECTIVE MEASURE NOBJECTIVE MEASURE NOBJECTIVE NOB							•			Report on the Pilot	a calibrated proficiency level.	1 allewolk			
FRATEGIC OBJECTIVE OBJECTI										25%)	additional competency sets	Updated Competency		capabilities	
FORMULA WEIGHT DATA SOURCE (Operational Definition) FORMULA WEIGHT PROVIDER PROVIDER DESCRIPTION MEASURE (Operational Definition) MOS Descriptions Strengthen human and organizational capabilities DESCRIPTION MOS DESCRIPTION MOS Descriptions Filing-in of vacant positions strengthen human and organizational capabilities DESCRIPTION MOS DESCRIPTION MOS DESCRIPTION MOS DESCRIPTION MOS DESCRIPTION MOS Provided Records COO-approved policies and All or Nothing DATA SOURCE SUID Altroit DATA MOS DESCRIPTION MOS DES	0.00	2,70		3,73			•			iment Tool	2020 and there were	Organization using the		and organizational	
PECTIVE OBJECTIVE WEASURE OBJECTIVE WEASURE OBJECTIVE OB	0.00	5.00	. N	25.00	100.00	0.00	Report	HRD		Pre	An updated Competency	Baseline Proficiency	M09	Build and	
PROCESS MEASURE OBJECTIVE		_	1						 	enhancement needs sent to training	needs	sent to competency- based training		capabilities	
PROCESS MEASURE NAME (Operational Definition) PROCESS Mild and organizational capabilities Build and shuman capabilities										competency	competency enhancement	enhancement needs		and organizational	
FECTIVE OBJECTIVE NAME NAME (Operational Definition) MEASURE (Operational Definition) FORMULA WEIGHT PROVIDER STRATEGIC OBJECTIVE MEASURE (Operational Definition) MOS Centralized Records PROCESS PROCESS Build and Strengthen human and organizational Capabilities MOS PROCESS MEASURE (Operational Definition) MOS Centralized Records Quidelines COO-approved policies and All or Nothing 10.00 GSD Actual Policy 0.00 100.00 0.00 100.00 0.00 100.00 0.00 100.00 0.00 100.00 0.00 100.00 0.	0.00 0.00 0.00	0,00		0.00	50,00	25.00	Training Report	HRD	5.00	Total number of personnel with	Competency-based training aftended by personnel with	Personnel with	M08	Build and	
PECTIVE OBJECTIVE MEASURE OBJECTIVE MEASURE OBJECTIVE OBJECTIVE OBJECTIVE OBJECTIVE OBJECTIVE NAME OPERATION OBJECTIVE NAME OPERATION OF CONTROL OF CONTRO			1								depends on the availability/allocated budget.			capabilities	-
STRATEGIC MEASURE NAME (Operational Definition) MOS Centralized Records GOO-approved policies and Management System Guidelines MOS No femorator of the Contraction of Figure 1 (CO) and the Contra	0.00 0.00 0.00	0.00	N.		F. 60	29.00	filled/unfilled	20	20,00	positions/11 x 100	to ensure the sufficient agency workforce also	filled up	MOX	strengthen human and organizational	GROWTH AND
STRATEGIC OBJECTIVE MEASURE NAME Operational Definition) MEASURE NAME Operational Definition) MEASURE (Operational Definition) MEASURE (Operational Definition) MEASURE (Operational Definition) FORMULA WEIGHT PROVIDER SOURCE 2020 2021 1ST MO6 Centralized Records COO-approved policies and Management System guidelines MO6 Management System Guidelines	3	4 20	- 1	7 00	11 33	20 00	lict of	בפט	30.00	No of filled-up	Eiling in of vacant positions	No of vacant positions	MO7	D. ild and	TADNITNIO AND
STRATEGIC MEASURE MEASURE DESCRIPTION FORMULA WEIGHT PROVIDER SOURCE 2020 2021 1ST	0.00 0.00 0.00	0.00		0.00	100.00	0.00	Actual Policy	GSD	10.00	All or Nothing	COO-approved policies and guidelines	Centralized Records Management System	M06		INTERNAL BUSINESS PROCESS
STRATEGIC MEASURE DESCRIPTION DATA DATA BASELINE TARGET	2ND 3RD 4TH		NI I	_	2021	2020	SOURCE	PROVIDER	WEIGHI	FORMULA	(Operational Definition)	NAME	MEASUKE	OBJECTIVE	PERSPECTIVE
	QUARTERLY RATINGS	UARTER		•	TARGET	BASELINE	DATA	DATA			DESCRIPTION	MEASURE		STRATEGIC	

Approved by:

Submitted by:

Rosanna M. Olgado Manager

Atty. Joy M. Bulauitan

Assistant Chief Operating Officer

Page 2

% Internal Customer Satisfaction 2nd Quarter, CY 2021 ADMINISTRATIVE SERVICES DEPARTMENT

	78.64	Human Resource Services Division
	20	% of Outstanding Ratings
146	188	Total
65	85	General Services Division
81	103	Human Resource Services Division
Ratings	Requests	
Outstanding	Respondents/	
No. of	No. of	

Reviewed by:

Average

77.56 76.47

General Services Division

ROSANNA M. OLGADO

Manager Administrative Services Department

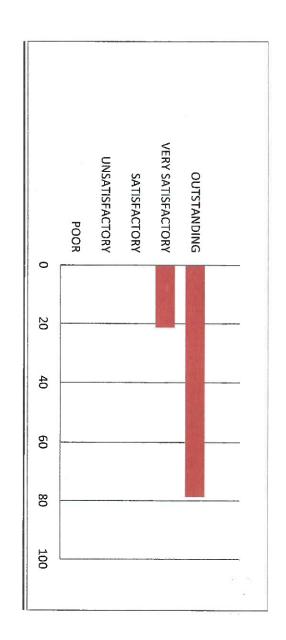
Noted by:

ATTY. JOYAN BULAUITAN

Administration and Finance Sector Assistant Chief Operating Officer

HRSD CUSTOMER SATISFACTION RATING FOR THE 2nd QUARTER OF CY 2021

rating. There were 103 TIEZA employees, who requested 126 various documents from the Human Resource Services Division (HRSD) for the 2nd Quarter of CY 2021. Out of the 103 employees, 81 or 78.64 % gave an <u>outstanding</u> rating, and 22 or 21.36% gave a <u>very satisfactory</u>



Prepared by:

Noted by:

LORY MAY P. MANGUI

ROSANNAM, OLGADO

Manager, Administrative Services Department

APRIL - JUNE 2021

Certificate of Employment Certificate of Employment with Remuneration Service Record 201 File (SALN/NBI Clearance/Medical Result) List of Trainings Attended Others TOTAL 126 STATUS OF PERSONNEL WHO REQUES: NUMBER OF EMPLOYEES Permanent Job Order Resigned Contract of Service Resigned Job Order Hiree Contract of Service Contract of Service	For Requirements For Credit Card Apllication For PAG-IBIG For Housing Loan For Retirement Computation For Certification of Remittance For PSA For PSA	For Application for Study Leave For Philhealth Lifetime Card 1	in Application 1 ation/Promotion 2	gal Purposes 21 tion 2 tion 2 2	For Personal Filling 2 For Renewal of Secondment 1 For Vaccination 3 For Enrollment of Children 1 For Employment 1	No Purpose 70 DOCUMENT REQUE For Bonding For Bonding For Claim of CNA For Claim of CNA For PRAISE Incentive For PRAISE Incentive For Peath Claims For Death Claims For Reference/Personal File/Updating For Reference/Personal File/Updating For Optional Retirement For GSIS/Claiming of Benefits/Remittance For VISA/Travel Abroad For VISA/Travel Abroad For VISA/Travel Abroad For VISA/Travel Abroad	PURPOSE NO. OF REQUEST
		TOTAL 1	nanent Employee Order Hiree rvice	STATUS OF PERSONNEL WHO REQUESTED THE DOCUMENTS AND NUMBER OF EMPLOYEES Permanent 80 Job Order 17 Resigned Contract of Service 0		NESTED ent ent with Re learance/M ded	

ACCOMPLISHMENT REPORT

ADMINISTRATIVE SERVICES DEPARTMENT – GENERAL SERVICES DIVISION

2nd Quarter 2021 – April to June 2021

PROGRAM/ACTIVITY/PROJECT	OBJE(OBJECTIVES Objectives of the ground activity/project	STATUS Present status of gradiam/fallow-ups: completed/on-daina/fancellad/reschadulads	on-going/cancelled/rescheduled
CUSTOMER SATISFACTION	To determine the sat promptness and e	To determine the satisfaction of customers, promptness and effectiveness of GSD	76.47% Outstanding	ng
	Q	in the second se	Out of 85 requests, 65 were outstanding and 20 were highly satisfied with the division's services.	e outstanding and ith the division's
VARIOUS DOCUMENTS: requested by personnel		JOB ORDERS:		
Types of Documents/Records Nos. of Requests	Rating	Types of Request/Service	<u>Nos, of Requests</u>	Rating
a.) Office Order 9/9	0	a.) Electrical Service/ Audio b.) Carpool Service	ıdio 15/16 41/60	00
TOTAL # of TRANSACTIONS 85 TOTAL of OUTSTANDING 65 PERCENTAGE OF OUTSTANDING 76.47%				
Checked & Reviewed by:	Attested by:		Noted by:	
BERNADETTE N. ALVAREZ	AAK ANA RUTH L. MATEO		ROSANNA MI. OLGADO	

Records Management Chief

Manager, General Services Division

Manager, Administrative Services Department



Republic of the Philippines

Tourism Infrastructure & Enterprise Zone Authority

General Services Division Administrative Services Department **END-USER'S EVALUATION OF SUPPLIERS**

Second (2nd) Quarter 2021

	HIGHLY SATISFIED	SATISFIED	NOT SATISFIED	TOTAL
TRANSACTIONS THROUGH:				
PETTY CASH VOUCHER	36	0	0	36
PURCHASE ORDER/JOB ORDER	26	2	0	28
TOTAL TRANSACTIONS	62	2	0	64
PERCENTAGE	96.875%	3.125%	0.000%	100%

PREPARED BY:

MARILOU J. QUIAMBAO Supervising Supply Officer

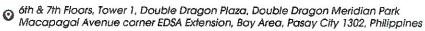
REVIEWED BY:

ANA RUTH L. MATEO Manager-General Services Division

NOTED BY:

Manager-Administrative Services Department

13 July 2021











GENERAL SERVICES DIVISION - ADMINISTRATIVE SERVICES DEPARTMENT END-USER'S EVALUATION OF SUPPLIERS PETTY CASH VOUCHER

FOR THE SECOND (2nd) QUARTER 2021

Ī	_	Γ	,,,	,	,	, .	, .	,					Γ	Γ.							,		120	3									_					_	_	٦
	L	L	36 C	35 B	ㄴ	33 T	L	ㄴ	30 1	_	28 N		L	Ļ	L	23 E	ㄴ	닏	20 S	19 8	18	17 1	16 1	15 1	14 I	13 5	12 I	11 I	10 1	9 1	8	7	9	57	4	w	2	1	NO.	
			Cat's Eye King Ent	Batparts Supply Co., Inc.	Batparts Supply Co., Inc.	Tuan Bon Office Supplies Corp.	Tuan Bon Office Supplies Corp.	Verberry Consumer Good Trading	Tuan Bon Office Supplies Corp.	Zialey Garment Trading	Mexpress Comp. Center	Octagon Computer Store	Octagon Computer Store	Excellerate Trading Inc.	Techron Comp. Corp.	Batparts Supply Co., Inc.	ATR Multi Trade	EA Intertrade Gen. Mdse.	Sunshine Officelink Ventures	Sunshine Officelink Ventures	Sunshine Officelink Ventures	Verberry Consumer Good Trading	Honda Cars	Verberry Consumer Good Trading	Batparts Supply Co., Inc.	Seatmate Auto Interiors	Philand Industries, Inc.	Philand Industries, Inc.	Verberry Consumer Good Trading	EA Intertrade Gen. Mdse.	Sunshine Officelink Ventures	Sunshine Officelink Ventures	Sunshine Officelink Ventures	Zoom Video Comm.	ECOPT	Verberry Consumer Good Trading	EJK Trading	Ace Hardware	SUPPLIER'S NAME	
			PCV 21-043	PCV 21-088	PCV 21-092	PCV 21-	PCV 21-051	PCV 21-095	PCV 21-043	PCV 21-087	PCV 21-089	PCV 21-075	PCV 21-078	PCV 21-047	PCV 21-080	PCV 21-082	PCV 21-076	PCV 21-077	PCV 21-070	PCV 21-084	PCV 21-071	PCV 21-074	PCV 21-064	PCV 21-079	PCV 21-072	PCV 21-048	PCV 21-066	PCV 21-055	PCV 21-069	PCV 21-065	PCV 21-062	PCV 21-056	PCV 21-041	PCV 21-060	PCV 21-031	PCV 21-062	PCV 21-061	PCV 21-081	REFERENCE	MOTALY
			GSD	MISD	MISD	TERD	TERD	вирр	MISD	GSD	TAXD	JVSC	AADF	GSD	IAUD	AESS	FISD	GSD	TAXD	FISD	MISD	TAXD	FISD	GSD	MISD	AESS	TAXD	TAXD	TAXD	BUDD	FISD	FISD	TAXD	ADSD	TAXD	TAXD	GSD	AADF	END-USER	TOW THE
			30-Jun	29-Jun	29-Jun	16-Jun	16-Jun	16-Jun	16-Jun	07-Jun	01-Jun	01-Jun	01-Jun	31-May	31-May	31-May	26-May	25-May	25-May	25-May	25-May	24-May	23-May	21-May	18-May	18-May	18-May	18-May	10-May	27-Apr	29-Apr	28-Apr	28-Apr	26-Apr	26-Apr	22-Apr	21-Apr	07-Feb	DATE	LOW THE SECOND
			091	090	089	088	087	086	085	084	083	082	081	080	079	078	077	076	075	074	073	072	071	070	069	890	067	066	065	064	063	062	061	060	059	058	057	023A	NUMBER	100
AVERAGE RATING	TOTAL RESPONDENTS		Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	ADJECTIVAL RATING	WIEW 7071
			3	3	3	3	3	3	3	3	ω	3	3	3	3	3	3	3	3	3	3	3	З	ω	ω	3	3	3	သ	З	ω	3	3	3	3	3	3	3	NUMERICAL RATING	
1	36		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	_ 1	1	1	1	1	1	1	'n	<u></u>	1	1	1	1	1	↦	1	1	<u></u>	1	1	1	HS	
0	0										30																												S	
0	0																																						NS	
1	36																									:													COMMENTS	

GENERAL SERVICES DIVISION - ADMINISTRATIVE SERVICES DEPARTMENT END-USER'S EVALUATION OF SUPPLIERS PURCHASE ORDER / JOB ORDER

FOR THE SECOND (2nd) QUARTER 2021

		T				82	7.7	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9	8	7	6	ر. در	4	ω	2	þ	NO.	
						Pachot Gen. Mdse.	Automation Specialist	Abacus Book & Card	Tuan Bon Officer Supplies	Sunshine Officelink Ventures	eCopy Corp.	Auto-Phil Marketing Corp.	The Turf Co. Inc.	Bayan PC Tech	Sunshine Officelink Ventures	Gencars, Inc.	Sunshine Officelink Ventures	Gencars, Inc.	Octagon Comp. Superstore	Gencars, Inc.	Auto-Phil Marketing Corp.	Auto-Phil Marketing Corp.	Daniel Merchandising	8 Times 8 General Merchandise	INCA Phils.	eCopy Corp.	Mac J Pest Control Serv.	CIM Technologies, Inc.	Ecoelectric Sol.	RGSA Carpets & Interior Prods. Inc.	GCMP Const. Services	Toyota Pasong Tamo	Toyota Pasong Tamo	SUPPLIER'S NAME	
						PO 21-010	PO 21-042	PO 21-011	PO 21-005	PO 21-033	PO 21-036	J0 21-027	Contract	PO 21-013	PO 21-032	JO 21-029	PO 21-037	JO 21-030	PO 21-020	JO 21-025	J0 21-019	J0 21-028	PO 21-027	PO 21-026	PO 21-024	PO 21-023	JO 21-007	PO 21-016	PO 21-017	J0 21-017	PO 20-032	JO 21-08A	JO 21-008	REFERENCE	TDANCACTION
						BUDD	MISD	FISD	GSD	FISD	TAXD	AESS	OPED CI	TRO	TAXD	TAXD	TAXD	0000	0000	IAUD	COPD	0000	FISD	GSD	OPED CFO	TAXD	GSD	MISD	OPED CFO	0000	PEPD	GSD	TRO	END-USER	
						30-Jun	29-Jun	29-Jun	24-Jun	16-Jun	15-Jun	14-Jun	08-Jun	08-Jun	07-Jun	04-Jun	03-Jun	03-Jun	01-Jun	28-May	26-May	21-May	17-May	17-May	28-Apr	26-Apr	20-Apr	24-Mar	23-Mar	17-Mar	05-Jan	15-Mar	04-Feb	DATE	
						056	055	054	053	052	051	050	049	048	047	046	045	044	043	042	041	040	039	038	037	036	035	034	033	032	029A	028A	014A	NUMBER	COMPTO
AVERAGE RATING	TOTAL RESPONDENTS					Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	Highly Satisfied	ADJECTIVAL RATING	
						3	3	3	3	3	3	3	သ	ω	3	3	3	3	ω	3	2	3	3	ω	2	3	3	ω	3	3	3	ω	ω	NUMERICAL RATING	
0.92857	26					1	₽	1	1	1	1	1		1	1	1	Ľ	1	1	1		1	ш	-		-	1	1	1	1	1	1	11	HS	-
0.0714	2																								-									S	
0	0																																	SN	1
1	28																																	COMMENTS	



Retirement Plan Timetable of Activities

Abigail Percela <abbypercela@gmail.com>

5 May 2021 at 14:47

To: rosanna olgado <ochee_olgado@yahoo.com>, Josefina Soriano <josoriano22.tieza@gmail.com>
Co: Leizl Gatchalian <lsgatchalian@gmail.com>, Sheena Borromeo <shinborromeo@gmail.com>, annie torres
<acsl_torres@yahoo.com>, kate merino <katemerino@gmail.com>, Justine Joy Ventura <justinejoyventura@yahoo.com>, emilycariaga72@yahoo.com.ph, charessrosal@yahoo.com.ph, chiffrancisco06@gmail.com

Mesdames,

Attached are the Timetable of Activities for Compulsory Retirement and Optional/Early Retirement.

The timetables were already discussed with and reviewed by the team.

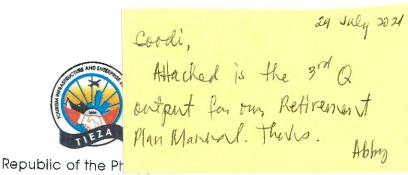
For your review/comments and approval.

Thanks

2 attachments

Optional:Early Retirement Timetable of Activities.docx 20K

Compulsory Retirement Timetable of Activities.docx 21K



Tourism Infrastructure & Enterprise Zone Authority

MEMORANDUM

FOR

THE MANAGER

Administrative Services Department

THE MANAGER

Human Resource Services Division

FROM

Human Resource Services Division

SUBJECT

RETIREMENT PROGRAM ACTIVITIES

DATE

26 JULY 2021

Relative to the TIEZA Retirement Plan Manual, attached are the proposed Retirement Programs and Activities and guidelines.

For your review/consideration and approval.













TIEZA RETIREMENT PLAN

TIMETABLE OF ACTIVITIES

OPTIONAL/EARLY RETIREMENT

TIME PERIOD: 150 DAYS PRIOR TO RETIREMENT

RESPONSIBLE UNIT/PERSONNEL	ACTIVITY
Retiring personnel	To submit a Letter of Intent to Retire with endorsement of the concerned personnel's Office Head/ Department Manager,
Recruitment &	Upon receipt of the retiree's Letter of Intent to Retire:
Selection (R&S)	 Give the retiree a checklist <u>with dates to submit</u> and <u>reminders</u> to retiring personnel; Endorse the Letter of Intent to the OCOO for the COO's acceptance of the retirement Give Compensation & Benefits Section a copy of the Letter of Intent to
	Retire Check/validate employee's 201 File information and Service Records for any
	discrepancies and inform retiring personnel of any discrepancy
	Give a Notification of Retiring Personnel to Accounting Division, Reports Section, with a note to fast track retirement benefits and remittance processing once the retirement documents are properly endorsed by HRSD
Retiring personnel	 Coordinate and/or submit documents to HRSD on discrepancies, service record documents/information and/or retirement concerns; and Update 201 File Information, especially contact numbers, residence, mailing and email addresses
Recruitment &	Coordinate with Retiring Personnel and update his/her Service Records and/or
Selection (R&S)	201 file information/records, especially updated contact numbers and email address,
Compensation &	Upon receipt of the Letter of Intent to Retire from R&S, coordinate with GSIS
Benefits (C&B)	on the tentative computation of years in government service of retiring personnel
Retiring personnel	To wait for notifications from GSIS
Retiring personnel	Upon receipt of notification from GSIS re concern on loans and/or computation of years of government service to coordinate with HRSD on GSIS concerns and give supporting documents to C&B, R&S, if required
 HRSD Recruitment & Selection (R&S) Compensation & Benefits (C&B) 	Upon receipt of notification from retiring personnel re GSIS concerns, HRSD to reconcile records, in coordination with the retiring personnel
Retiring personnel	 Coordinate and/or submit documents to HRSD on discrepancies, service record documents/information and/or retirement concerns; and Update 201 File Information, especially contact numbers, residence, mailing and email addresses
HRSD	Submit the reconciled documents to GSIS
Recruitment &	Inform/update retiring personnel on action taken
Selection (R&S)	c/o R&S for 201 File Information and Service Records concerns
 Compensation & Benefits (C&B) 	c/o C&B for loans concerns and coordination with Accounting for remittance concerns
Recruitment &	Upon receipt of the copy of COO's acceptance of retirement, forward a copy to
Selection (R&S)	Compensation and Benefits Section
Compensation &	Upon receipt of the copy of COO's acceptance of retirement, issue a Clearance

TIME PERIOD: WITHIN 1-7 WORKING DAYS AFTER RETIREMENT

ACTIVITY: PROCESSING OF GSIS RETIREMENT BENEFIT

RESPONSIBLE	ACTIVITY
UNIT/PERSONNEL	Submission of Retirement Documents to GSIS
HRSD • Recruitment & Selection (R&S) • Compensation & Benefits (C&B)	Prepare/process the final retirement documents of the Retiree and give the following documents to the Retiree: Service Record with end date Certificate of LWOP, indicating the specific dates and time of LWOP Declaration of Pendency/Non-Pendency of Case (PPNPC) Form (Note: to be notarized by Retiree ONLY on or after the date of receipt of notification from GSIS)
Retired personnel	 Retiring personnel to: Personally submit the required documents and form to GSIS (Note: Retiring personnel to notify Compensation & Benefits Section if he/she opts to personally submit the documents and form to GSIS); or Submit the completely filled-up GSIS form and complete documents to the Compensation & Benefits Section for submission to GSIS

	G OF LAST SALARY, OTHER BENEFITS & TERMINAL LEAVE BENEFITS
RESPONSIBLE	ACTIVITY
UNIT/PERSONNEL	
Retired Personnel	Provide the following documents to Compensation & Benefits upon retirement
	or at least 1-2 days after retirement:
	Original Clearance Form
	Service Record
	• DTR
	TL application form
	Certification of Latest Salary
	Appointment document
	Certification of No Administrative Case
	• SALN
	Affidavit to deduct,
	Ombudsman/CSC Certification c/o R&S,
	Copy of leave ledger cards
Compensation &	 Review, compute/recompute the last salary and other benefits; and
Benefits	 Process the documents for the Retiree's:
	- Last Salary and Other Benefits
	- Terminal Leave Benefits
	Endorse to Accounting for voucher and check processing of the Retiree's, with
	reminder to fast track remittance to GSIS, Pag-IBIG and PhilHealth for the
	prompt processing of retirement claims:
	- Last Salary and Other Benefits
	- Terminal Leave Benefits
Accounting Division	Upon receipt of the endorsement memo and complete documents from HRSD,
	process the Retiree's:
	- Last Salary and Other Benefits
	- Terminal Leave Benefits
	Issue a voucher and check for the Retiree to claim (i.e. Last Salary and Other
	Benefits with Terminal Leave Benefits)
	Fast track and process the remittance of the Retiree to GSIS, PhilHealth and
	Pag-IBIG

TIEZA RETIREMENT PLAN

TIMETABLE OF ACTIVITIES

COMPULSORY RETIREMENT

TIME PERIOD: 3 YEARS PRIOR TO RETIREMENT

2 YEARS PRIOR TO RETIREMENT

RESPONSIBLE UNIT/PERSONNEL	ACTIVITY
Recruitment &	Check/validate:
Selection (R&S)	Employee information for any discrepancies (i.e. 201 File
,	Records/Information, discrepancies in the name, etc.)
	Service Record of the Retiree for any concerns
	Issuance of Notification of Compulsory Retirement to retiring personnel:
	Remind retiree to submit expression of intent to retire 150 days prior to
	his/her retirement and submit necessary requirements 130 days prior to his/her retirement.
	If there is discrepancy in the Retiree's personal records, R&S to advice the
	Retiree to make the necessary request for correction of personal information in the records of the CSC
	If less than 15 years of government service is noted, retiree to be informed that he/she has the option to request directly before the CSC for the extension of his/her service for not more than one (1) year, at least one (1)
	year before his/her retirement.
	Coordination with the Office of the Ombudsman and the CSC on the pending cases of retiring personnel
Retiring personnel	Coordinate and/or submit documents to HRSD on discrepancies, service record documents/information and/or retirement concerns; and Update 201 File Information, especially contact numbers, residence, mailing and email addresses
Recruitment &	Coordinate with Retiring Personnel and update his/her Service Records and/or
Selection (R&S)	201 file information/records, especially updated contact numbers and email address,
Recruitment & Selection (R&S)	Submit a Masterlist of retiring personnel to Compensation & Benefits
Compensation &	Coordinate with GSIS on the tentative computation of years in government
Benefits (C&B)	service of retiring personnel
Retiring personnel	To wait for notifications from GSIS
	Upon receipt of notification from GSIS re concern on loans and/or computation
	of years of government service, coordinate with HRSD on GSIS concerns and
	give supporting documents to C&B and/or R&S, if required
HRSD	Upon receipt of notification from retiring personnel re GSIS concerns, HRSD to
Recruitment &	reconcile records, in coordination with the retiring personnel
Selection (R&S)	Submit the reconciled documents to GSIS
Compensation &	Inform/update retiring personnel on action taken:
Benefits (C&B)	c/o R&S for 201 File Information and Service Records concerns
	c/o C&B for loans concerns and coordination with Accounting for remittance concerns

TIME PERIOD: 150 DAYS PRIOR TO RETIREMENT

RESPONSIBLE UNIT/PERSONNEL	ACTIVITY
Retiring personnel	To submit a Letter of Intent to Retire
Recruitment &	Upon receipt of the retiree's Letter of Intent to Retire:
Selection (R&S)	Give the retiree a checklist with dates to submit and reminders to retiring personnel;
	Endorse the Letter of Intent to the OCOO for the COO's acceptance of the retirement
	Give Compensation & Benefits Section a copy of the Letter of Intent to Retire
Compensation &	Upon receipt of the retiree's Letter of Intent to Retire from Recruitment &
Benefits (C&B)	Selection, request GSIS for a tentative computation of government service of the retiring personnel
	Note: GSIS to email directly to retiring personnel, personnel to coordinate with HRSD for concerns if GSIS notified them of any concerns, for appropriate action (i.e. the number of years of government service, contribution, loan, change of name, etc.)
Recruitment &	Upon receipt of the copy of COO's acceptance of retirement, forward a copy to
Selection (R&S)	Compensation and Benefits Section
Compensation &	Upon receipt of the copy of COO's acceptance of retirement, issue a Clearance
Benefits (C&B)	Form to the retiring personnel
Compensation &	Upon receipt of the completely signed and/or filled-up Clearance Form,
Benefits (C&B)	provide the retiring personnel the following:
	GSIS Retirement Application Form; and
	Checklist of Documentary Requirements with date to submit

TIME PERIOD: 130 DAYS PRIOR TO RETIREMENT

RESPONSIBLE	ACTIVITY
UNIT/PERSONNEL	Submission of Notification Documents to GSIS
Retiring personnel	Retiring personnel to:
	Personally submit the required documents and form to GSIS at least 130
	days prior to the actual date of retirement (Note: Retiring personnel to
(4)	notify Compensation & Benefits Section if he/she opts to personally submit
	the documents and form to GSIS); or
	Submit the completely filled-up GSIS form and required retirement
	documents to the Compensation & Benefits Section for submission to GSIS

TIME PERIOD: 120 DAYS FROM RECEIPT OF COMPLETE RETIREMENT DOCUMENTS (e.g. retirement application form and required retirement documents)

RESPONSIBLE	ACTIVITY
UNIT/PERSONNEL	Submission of Notification Documents to GSIS
Compensation &	Process and submit the retirement application and documents to GSIS
Benefits (C&B)	Notify the Retiring personnel re GSIS submission of notification documents

	 Last Salary and Other Benefits Terminal Leave Benefits Issue a voucher and check for the Retiree to claim (i.e. Last Salary and Other 				
	Benefits with Terminal Leave Benefits) Fast track and process the remittance of the Retiree to GSIS, PhilHealth and				
	Pag-IBIG				
Retired Personnel	Within 1 month after receipt of Last Salary, coordinate or inquire with FISD re retirement claims processing and for issuance of Certification of Last Remittance				

WORKFORCE PROFILE AS OF JUNE 30, 2021

Plantilla Items

444 83 527	Filled Positions Unfilled Positions No. Of Existing Plantilla
Number of Items	Plantilla Items

996	Total
498	Female
498	Male
Number of Employees	Sex

Overall Workforce

Chatan of Iman ourse out	Number of	Sex	X
Status of Employment	Employees	Male	Female
being Served, Coterminous with the Privatization of the Operating Entity,	485	194	291
Temporary, Coterminous with the Incumbent)			
Job Order	471	285	186
Consultant	5	3	2
Contract of Service	25	12	13
TIEZA Regulatory Office (Permanent)	10	4	6
Total	996	498	498

Appointments Issued from April to June 2021

			γ-		Ι	Г	Γ		_			γ	_	
12. Peralta, Biechelle Lyka H.	11. Ocampo, Janeth Christine A.	10. Ocampo, Cristeto G.		9. Mangui, Lory May P.	8. Magracia, Franco Jr. D.	7. Lontoc, Karen Keith V.	6. Lagrosas, Paquito Jr. D.	5. Daguio, Irwin T.	4. Canieso, Ariel T.		3. Buenaventura, Rene Lenard M.	2. Benedicto, Ciara Mae S.	1. Aram-Samaniego, Arjance C.	Name
Corporate Accounts Analyst	Division Manager A	Department Manager A	Officer I	Human Resource Management	Sr. Corporate Accounts Analyst	Internal Auditor I	Corporate Planning Analyst A	Sr. Financial Planning Specialist	Sr. Financial Planning Specialist	Development Officer	Sr. Project Planning and	Financial Planning Specialist B	Attorney III	Position
Financial Services Department	Corporate Planning Department	Travel Tax Department		Administrative Services Department	Financial Services Department	Internal Audit Department	Corporate Planning Department	Financial Services Department	Financial Services Department		Project Evaluation and Planning Department	Financial Services Department	Legal Department	Office/Department

14. Yambao, Noel F.		13. Percela, Abigail R.	Name
Project Planning and Development Chief	Officer IV	Human Resource Management	Position
Project Evaluation and Planning Department	1	Administrative Services Department	Office/Department

Certified Correct:

MUMAWA
JOSEFINA U. SORIANO
Manager, Human Resource Services Division

MANILA

Tel: (02) 635 0016

Tel: (32) 318 4935 Fax: (02) 637 8769 | Mobile: 09778041287

Email: solutions@profilesasiapaclfic.cor www.profilesasiapacific.com

ENDORSEMENT

February 5, 2021

Dr. Rosanna M. Olgado

Manager, Administrative Services Department

TOURISM INFRASTRUCTURE AND ENTERPRISE ZONE AUTHORITY (TIEZA)

6th & 7th Floors, Tower 1, Double Dragon Plaza,

Double Dragon Meridian Park

Macapagal Avenue corner Edsa Extension

1302 Bay Area, Pasay City

Dear Dr. Olgado:

We are pleased to endorse our submissions of the (1) Report on the Piloted/Validated Assessment Tool and the (2) Final Assessment Tool on TIEZA's Enhanced Competency Model for the project "Review/Update/Development of Tourism Infrastructure and Enterprise Zone Authority's Competency Manual, Job Profile Description Forms, and Pre- and Post-Performance Assessment Tool."

To acknowledge the receipt of the said documents, kindly affix your signature and the date on the conforme portion below and send us back the signed document. Thank you!

Very Truly Yours,

Erin H. Singson

Strategic Consulting Services

Profiles Asia Pacific, Inc.

RECEIVED BY:

Dr. Rosapna M. Olgado

Manager, Administrative Services Department

TOURISM INFRASTRUCTURE AND ENTERPRISE ZONE AUTHORITY

Date: JULY 13, 2021

Profiles Asia Pacific, Inc.









Review / Update / Development of Tourism Infrastructure and Enterprise Zone Authority's Competency Manual, Job Profile Description Forms, and Pre and Post Performance Assessment Tool Summary Report on the Results of the Interviews

Report on the Piloted/Validated Assessment on the Enhanced Competency Model of TIEZA



Year 2020 - 2021



Table of Contents

I. Ba	ckground	.3
	nalized Assessment Tool on TIEZA's Enhanced Competency Model	
m.	Annexes	.7
A.	List of Competencies in TIEZA's Enhanced Competency Model	.7
B.	Finalized Assessment Questionnaire Sets.	. 9





I. Background

The Tourism Infrastructure and Enterprise Zone Authority (TIEZA) engaged Profiles Asia Pacific, Inc. (PAP) to undertake the "Review / Update / Development of Tourism Infrastructure and Enterprise Zone Authority's Competency Manual, Job Profile Description Forms, and Pre and Post Performance Assessment Tool Summary Report on the Results of the Interviews."

The first phase of this engagement focused on the assessment of TIEZA's employees across all levels based on its previous competency model and was completed in January 2019. The second phase produced an enhanced competency model (where 26 new competencies were created). This phase also yielded an updated competency-based job description across all regular positions. These were completed in October 2020.

The final phase covers the assessment of TIEZA's employees against this enhanced model its enhanced competency model. Sixty-one (61) competencies comprise this enhanced model, which includes five (5) core, four (4) leadership, and fifty-two (52) technical competencies.

Questionnaires for the self-assessment and assessment by managers that were utilized in the first phase were revised to be aligned with the enhanced competency model. Items for newly created competencies were developed. Items under the competencies that were retained in the enhanced competency model, were revised to be aligned with the aforesaid model. Items were also developed for the 25 new competencies.

The proposed assessment tool on TIEZA's enhanced competency model included a total of 64 sets of questionnaires, which were customized based on the competencies of the division/department under AESS, AFS, AMS, OCOO, and TEZMS respectively. The competencies for each division/department were specifically based on the Competency Map produced from Phase 2 of this engagement.

Further, this assessment is a 180-degree performance evaluation; as such, each division/department has been provided with two versions of its questionnaire, i.e., (1) Manager's rating form, and (2) Self-rating form. Each form has an equal number of items that measure the same competencies. Also, as with the assessment on the previous competency model, the assessment on TIEZA's enhanced competency model employed a five-point Likert Scale response format.





II. Finalized Assessment Tool on TIEZA's Enhanced Competency Model

The questionnaires sets of the proposed assessment tool on TIEZA's enhanced competency model were then submitted for review by the TIEZA leaders. Such review checked for comprehension and face validity, ensuring that the items are not just highly relevant to the construct, but also highly relevant to the functions of their respective department or division. A cascade session on the enhanced competency model along with the briefing and Q&A on the nature of feedback required from TIEZA leaders was held to aid the leaders in their review.

After the item validation undertaken with the support of TIEZA's leaders, PAP consolidated all feedback given by TIEZA to PAP in January 2021, and analyzed comments were analyzed both as a whole (pertinent to the entire organization) and as they related to each organizational unit within TIEZA. The assessment items were then revised accordingly.

In particular, feedback on the Core and Leadership items given by various departments and divisions were consolidated. Any revisions on the items on the core and leadership items were applied across all questionnaires. As such, all revised, deleted, or added items under core and leadership competencies were applied to all questionnaires sets across various organizational units.

As for technical competencies which are generally unique to certain organizational units in TIEZA, comments regarding the applicability of the items to their department or division were carefully considered. Suggested revisions were also compared with the conceptual definition of the competency, as detailed in TIEZA's Enhanced Competency Manual, to evaluate if they still capture the meaning of the construct or competency.

The revisions made by PAP covered the wordings and applicability of the items to the department or division. The number of items in the initial items pool, items deleted, and items in the final form for each questionnaire set comprising the finalized assessment on TIEZA's enhanced competency model are summarized in Table 1.

Table 1. Number of Items from the Initial Item Pool to the Final Form of the Questionnaires.

QUESTIONNAIRE	ITEM POOL	DELETED ITEMS	FINAL ITEMS	ADDITIONAL REMARKS
Architectural and Engi	neering Se	rvices Sector (AESS)	
Office of the ACOO for Architectural and Engineering Services Sector	220	10	210	No feedback received from this unit
Construction Management Department	172	9	180	Deleted items: 9 Added items: 17
Contract Management Department	156	40	116	
Construction Supervision Division	179	20	159	No feedback received from this unit
Project Evaluation & Planning Department	204	10	194	No feedback received from this unit
Project Management Division	166	10	156	No feedback received from this unit





QUESTIONNAIRE	ITEM POOL	DELETED ITEMS	FINAL ITEMS	ADDITIONAL REMARKS
Project Planning & Design Division	156	10	146	No feedback received from this unit
Administration a	nd Finance	Sector (AFS)		
Office of the ACOO for Administration and Finance Sector	197	11	196	Deleted items: 11 Added items: 10
Administrative Services Department	198	5	193	
General Services Division	191	9	192	No feedback received from this unit; Deleted items: 9 Added items: 10
Human Resource Services Division	180	11	179	Deleted items: 11 Added items: 10
Financial Services Department	190	10	180	No feedback received from this unit
Accounting Division	114	15	99	
Budget Division	112	10	102	
Treasury Division	139	14	125	
Travel Tax Department	202	15	187	
Examination Division	142	11	131	
Privilege Administration Division	145	17	128	
Privilege Administration Division-Bacolod	106	12	94	
Privilege Administration Division-Baguio	116	12	104	
Privilege Administration Division-CDO	116	12	104	
Privilege Administration Division-Cebu	167	17	150	
Privilege Administration Division-Davao	167	18	149	
Privilege Administration Division-DMIA Clark	167	17	150	
Privilege Administration Division-Iloilo	116	12	104	
Privilege Administration Division-Kalibo	116	12	104	
Privilege Administration Division-Laoag	116	12	104	
Privilege Administration Division-Main Office	200	6	194	
Privilege Administration Division-NCR	210	15	195	
Privilege Administration Division-SF&LaUnion	116	12	104	
Privilege Administration Division-Zamboanga	106	10	96	
Assets Manag	gement Sec	tor (AMS)		
Office of the ACOO for the Asset Management Sector	207	11	196	No feedback received from this unit
Business Development Department	205	7	198	
Business Research and Development	176	7	169	
Operations Department	209	11	198	
Balicasag Island	208	14	194	
Banaue	206	14	192	
Club Intramuros	213	13	200	
Cebu Extension	128	10	118	
Gardens of Malasag & Eco-Tourism Village	206	14	192	
Intramuros Light and Sound Museum	177	13	164	
Zamboanga Golf Course	203	13	190	
Sales	240	12	228	
Office of the Chief	Operating	Officer (OCO	0)	
Corporate Planning	191	11	180	
Financial Audit	135	12	123	
Internal Audit	180	16	164	
Litigation	189	11	178	
Management Information Systems Department	215	10	205	





QUESTIONNAIRE	ITEM POOL	DELETED ITEMS	FINAL ITEMS	ADDITIONAL REMARKS
Monitoring and Evaluation	179	35	144	
Strategic Planning	146	11	135	
Office of the Chief Operating Officer	198	8	190	No feedback received from this unit
Office of the Corporate Secretary	176	10	166	No feedback received from this unit
Operations Audit	135	10	125	No feedback received from this unit
Legal Department	204	11	193	No feedback received from this unit
Legal Services	189	10	179	No feedback received from this unit
Tourism Enterprise Zo	ne Managen	nent Sector (T	EZMS)	
Regulation Department	213	31	182	
Evaluation and Registration	188	26	162	
Incentives Administration	161	10	151	
Permits and Licenses	205	10	195	
Office of the ACOO for Tourism Enterprise Zone Management Sector	205	10	195	No feedback received from this unit
TEZ Assistance and Monitoring Department	203	10	193	No feedback received from this unit
TEZ Compliance Monitoring Division	178	10	168	No feedback received from this unit
TEZ Designated Areas Private TEZ	170	10	160	No feedback received from this unit
TEZ Designated Areas Public TEZ	211	10	201	No feedback received from this unit





III. Annexes

A. List of Competencies in TIEZA's Enhanced Competency Model

Core Competencies

- 1. Effective Communication
- 2. Exemplifying Integrity
- 3. Stewardship of Resources
- 4. Service Excellence
- 5. Resiliency and Agility

Leadership Competencies

- 6. Directing and Managing Change
- 7. Developing People and Managing Performance
- 8. Building Commitment
- 9. Thinking Strategically

Technical Competencies

- 10, Accounting Proficiency
- 11. Achieving High Standards
- 12. Analytical Thinking
- 13. Architectural Planning and Design
- 14. Attention to Detail
- 15. Audit Management
- 16. Benefits, Compensation, and Welfare Management
- 17. Budgeting
- 18. Business Acumen
- 19. Business Development and Management
- 20. Cash Management
- 21. Computer Proficiency
- 22. Contract Management
- 23. Coordination
- 24. Driving and Transportation
- 25. Employee Relations
- 26. Energy to Work
- 27. Enterprise Management
- 28. Entrepreneurial Thinking
- 29. Establishing Linkages, Networks, and Partners
- 30. Examination of Airline/Shipping Company Records Regarding Travel Tax
- 31. Facility and Equipment Operation and Maintenance
- 32. Financial Acumen
- 33. Formulation of Organization's Integrated Development Plans and Programs
- 34. Hospitality and Customer Focus
- 35. Information Security, Risk Management, and Assurance





- 36. Information Technology Policy and Planning
- 37. Information Technology Support and Services
- 38. Infrastructure Project Management
- 39. Interpersonal Effectiveness
- 40. Learning and Development
- 41. Legal Services Administration
- 42. Managing Work
- 43. Marketing and Sales Proficiency
- 44. Monitoring and Evaluation
- 45. Performance Management Standards
- 46, Policy Development
- 47. Procurement Planning and Management
- 48. Program/Project Planning and Management
- 49. Property and Supplies Management
- 50. Providing Support and Services
- 51. Records and Information Management
- 52. Research Proficiency
- 53. Risk Assessment and Management
- 54. Risk, Control, and Governance
- 55. Systems Administration and Data Management
- 56. Talent Acquisition
- 57. Technical Writing
- 58. Tourism Area Development
- 59. Tourism Promotion and Media Relation
- 60. Training Program Administration
- 61. Travel Tax Implementing Rules and Regulations Implementation





B. Finalized Assessment Questionnaire Sets

SECTORS	FILES ENDORSED	FILE NAMES		
Architectural and	3 Excel Files	AESS_Contract Management		
Engineering Services		AESS_Construction Management Division		
Sector		AESS_Archi and Eng., Construction Supervision,		
		PEPD,PMD,PPDD		
Administration and	10 Excel Files	AFS_Accounting Division		
Finance Sector		AFS_Admin and FinanceAFS_Admin Services Department		
		AFS_Budget Division		
		 AFS_Examination Division 		
		AFS_GSD and FSD		
		■ AFS_HR Division		
		■ AFS_Privilege Administration		
		AFS_Travel Tax Department		
		AFS_Treasury Division		
Assets Management	5 Excel Files	AMS Business Development Department		
Sector		AMS_Business Research and Development Division		
		* AMS Office of the ACOO		
		■ AMS_Operations Department		
		■ AMS_Sales		
Office of the Chief	12 Excel Files	■ OCOO_Corporate Planning		
Operating Officer		■ OCOO_Corporate Secretary		
		 OCOO_Financial Audit OCOO_Internal Audit OCOO_Legal Department OCOO_Legal Services 		
		OCOO_Litigation		
		OCOO MISD		
		OCOO_Monitoring and Evaluation		
		OCOO_Office of the Chief Operating Officer		
		OCOO Operations Audit		
		OCOO Strategic Planning		
Tourism Enterprise	6 Excel Files	■ TEZMS_Assistance and Monitoring Department		
Zone Management		■ TEZMS_Compliance Monitoring TEZMS Designated		
Sector		Areas (Private) TEZ		
		■ TEZMS Designated Areas (Public) TEZ		
		■ TEZMS_Office of the ACOO		
		■ TEZMS_Regulation Department		







LG102 OMM-CITRA BUILDING, SAN MIGUEL AVE. ORTIGAS CENTER, PASIG CITY 1605 PHILIPPINES +632 8635 0016

www.profilesasiapacific.com