

Project Management

Unit 3: Project Budgeting and Estimation

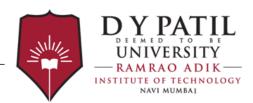
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Interface Coordination and concurrent Engineering

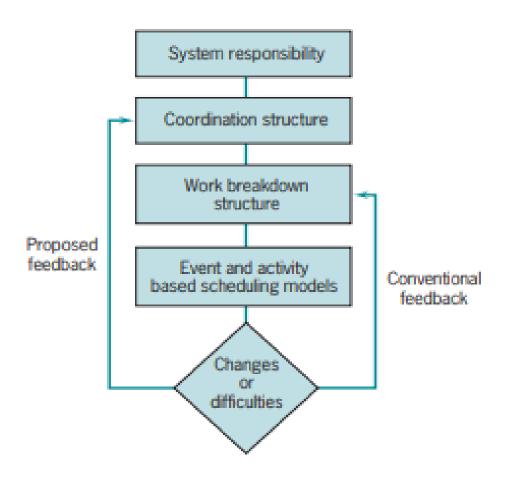


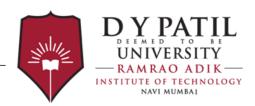
Interface Co-ordination and concurrent engineering

- The intricate process of coordinating the work and timing of the different groups is called integration management.
- Interface coordination is the task of coordinating work across multiple groups. Multidisciplinary teams (MTs) are often used to facilitate the coordination of technical issues.
- An interface is defined as a point of connect between entities working on a common project.
- This point can be:
 - **1. Physical** Physical interaction between components.
 - 2. Functional Functional Requirements between systems.
 - 3. Contractual Interactions between subcontractors/suppliers.



Coordination structure model of project management.





Interface Co-ordination and concurrent engineering

- The linear responsibility chart is a useful aid to the PM in carrying out this Coordination task.
- It displays the many ways the members of the project team must interact and what the rights, duties, and responsibilities of each will be.
- A key point is that mapping all dependencies in the project can show a complete description of project interfaces.
- Recent work on managing the interfaces focuses on the use of MTs to plan the project as well as design the products/services the project is intended to produce.
- There is general agreement that MT has a favorable impact on product/service design and delivery.



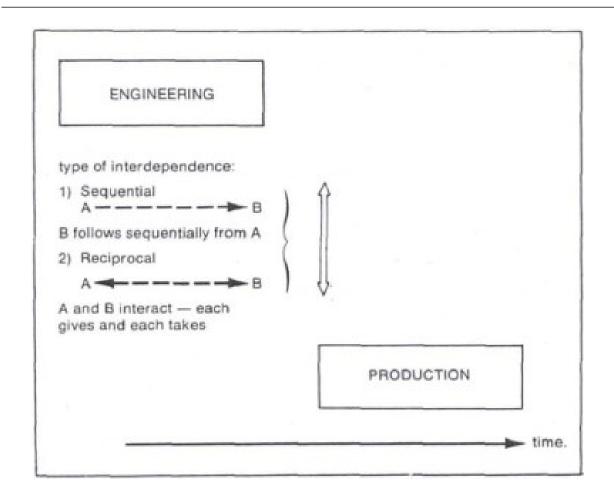
Interface Co-ordination and concurrent engineering

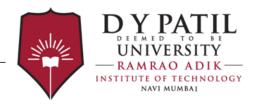
- The use of MTs in product development and planning is not without its difficulties.
- The PM's negotiating skill will be tested in dealing with intergroup problems, but the outcomes of MT seem to be worth the risks.
- Team members with different technical backgrounds will view the product design task differently. Therefore, initial design ideas will be in conflict.
- e. g.-Project of Mumbai –Pune Express way(1998-99) budget-Rs. 2kCr, Toll outstanding-22370Cr.
- Conflict resolution will result in design improvement, which alters the production plans that are simulated to test manufacturing feasibility.
- Conflict avoidance, on the other hand, will prevent design improvement.



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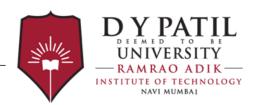
Types of Interdependence found in Project





Types of Interdependence found in Project

- The type of integration required at art interface is a function not just of the differentiation at the interface, but also of the interdependence between the interfacing subsystems.
- For projects the two key types of interdependence are as: sequential and reciprocal
- Sequential interdependence is where one subsystem follows straight on from another — construction from a completed design, for instance
- Reciprocal interdependence is when each gives and each takes; this is the hardest type to manage.
- Integration by plans and programs may be sufficient for sequential interdependence but for reciprocal cases the more complex mechanism of personal contact is needed



Interface map

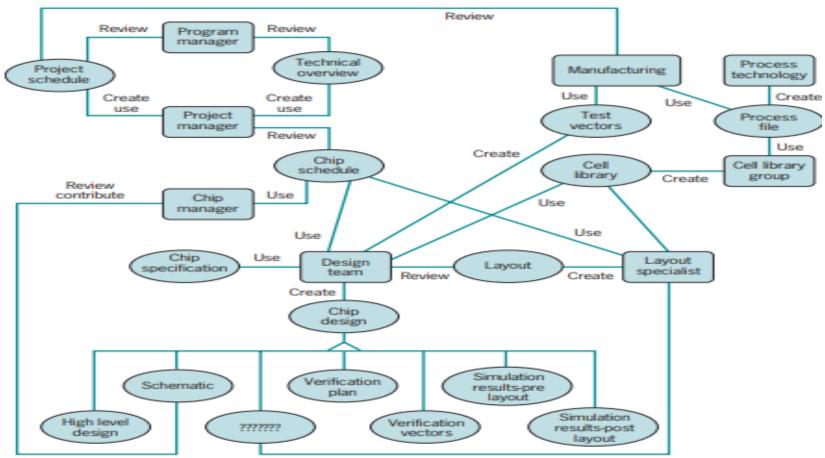


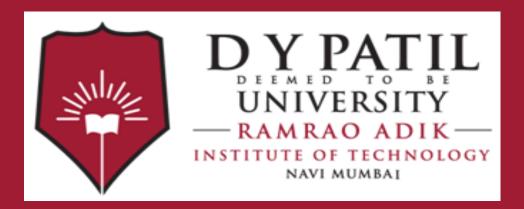
Figure 6-11 Interface map of silicon chip design. Source: Bailetti et al., 1994.



Interface Map

- an Interface Mapping is used to link a source interface to a target interface via a mapping
- At runtime, you can't have an interface mapping without a mapping and a mapping without an interface mapping - they need each other.





Thank You