

## Foreign Exchange Risk Management Strategies

The strategies in the Company's operations are shown below:

Bimbo México		Barcel		Ricolino		Canada	
% de Ingresos	80%	% de Ingresos	100%	% de Ingresos	100%	% de Ingresos	NA
Hair Cut	0%	Hair Cut	5%	Hair Cut	5%	Hair Cut Wheat and Diesel	0%
						Hair Cut All Other	10%
Mes	% de Cobertura	Mes	% de Cobertura	Mes	% de Cobertura	Si TC < Avg. (200 days)	Si TC > Avg. (200 days)
1	100%	1	100%	1	100%	1	100%
2	100%	2	100%	2	100%	2	100%
3	100%	3	100%	3	100%	3	100%
4	85%	4	85%	4	85%	4	100%
5	85%	5	85%	5	85%	5	100%
6	85%	6	85%	6	85%	6	100%
7	65%	7	65%	7	65%	7	80%
8	65%	8	65%	8	65%	8	80%
9	65%	9	65%	9	65%	9	80%
10	50%	10	50%	10	50%	10	70%
11	50%	11	50%	11	50%	11	70%
12	50%	12	50%	12	50%	12	70%
						13	50%
						14	50%
						15	50%

  

Colombia		Argentina		Brasil		Chile		Peru	
% de Ingresos	NA	% de Ingresos	NA	% de Ingresos	NA	% de Ingresos	NA	% de Ingresos	NA
Hair Cut	10%	Hair Cut	NA	Hair Cut	10%	Hair Cut	10%	Hair Cut	10%
Mes	% de Cobertura	Mes	% de Cobertura	Mes	% de Cobertura	Mes	% de Cobertura	Mes	% de Cobertura
1	100%	1		1	90%	1	100%	1	90%
2	100%	2		2	90%	2	100%	2	90%
3	100%	3		3	65%	3	100%	3	90%
4	85%	4		4	65%	4	80%	4	70%
5	85%	5		5	40%	5	80%	5	70%
6	85%	6		6	40%	6	80%	6	70%
7	65%	7	Detenida	7	15%	7	70%	7	50%
8	65%	8		8	15%	8	70%	8	50%
9	65%	9		9	0%	9	70%	9	50%
10	50%	10		10	0%	10	50%	10	30%
11	50%	11		11	0%	11	50%	11	30%
12	50%	12		12	0%	12	50%	12	30%

  

Uruguay	
% de Ingresos	NA
Hair Cut	10%
Mes	% de Cobertura
1	100%
2	100%
3	100%
4	80%
5	80%
6	80%
7	70%
8	70%
9	70%
10	50%
11	50%
12	50%