# 2. Strategies for a Great Interview

## Approaching the problem

- · clarify the question
- work on concrete examples
- · spell out the brute force solution
- · apply patterns

## Presenting the solution

- · use libraries if possible
- · focus on the top-level algorithm
- manage the whiteboard
- · assume valid inputs
- · test for corner cases
- check syntax
- check memory management (especially in C and C++)
- remember the interviewer cannot process a large amount of code
  - keep your solution simple if possible

## Know your interviewers and the company

### **General conversation**

- can the candidate clearly communicate a complex idea?
- is the candidate passionate about his/her work?
- is there a potential interest match with some project?

### Other advice

- be honest
- · keep a positive spirit
- · don't apologize
- keep money and perks out of the interview
- appearance

· be aware of your body language

#### Stress interviews

- may inject stress into situation to test candidate (especially in finance industry)
- testing to see how interviewee responds
  - · do not fall apart
  - · do not allow yourself to become belligerent
  - do not allow yourself to be easily swayed

## Learning from bad outcomes

### Negotiating an offer

- · stick to email
- try to speak directly with hiring manager
- remember that long term career is more important than compensation

# 3. Conducting an Interview

## **Objective**

- · determine if candidate will be a successful employee
- do not be indecisive about candidate this wastes interview
- turn candidate into brand ambassador for recruiting
- make interviewee feel positive about experience and company

### What to ask

- how much training time does the work environment allow?
- for startups
  - · can make sense to test on domain specific knowledge
- for larger organizations
  - · data structures
  - algorithms
  - · system design
  - problem solving techniques

- · remember to choose problems that
  - have no single point of failure do not ask a single question based around a single insight
  - · have multiple possible solutions
  - · cover multiple areas
  - · calibrate on the problems that will be covered by colleagues
  - · do not require unnecessary domain knowledge

## Conducting the interview

- prepare hints beforehand
- · watch for
  - a candidate that get stuck
  - · a verbose candidate
  - · an overconfident candidate

## Scoring and reporting

# 4. Problem Solving

### **Data Structure Review**

- particular method for storing or organizing data that allows for efficient manipulation (read, write, modify)
- · primitive types
  - int
  - char
  - double
  - know representation in memory and operations on them
- arrays
  - · constant access by index
  - slow lookups (unless sorted)
  - · slow insertions
  - know
    - iteration
    - resizing
    - · merging
    - partitioning

- stringsknowre
  - · representation in memory
  - comparison
  - copy
  - · matching
  - · joining
  - splitting
  - lists
    - know (singly and doubly-linked)
      - · trade-offs with respect to arrays
      - iteration
      - insertion
      - · deletion
      - dynamic allocation (e.g. new with nodes)
      - · arrays
  - · stacks and queues
    - know
      - · LIFO semantics and usage
      - · FIFO semantics and usage
      - · array implementation
      - · linked list implementation
  - · binary trees
    - · used to represent hierarchical data
    - know
      - · depth
      - height
      - · leaves
      - · search path
      - traversal sequences
      - successor/predecessor operations
  - heaps
    - · benefits
      - O(1) lookup of max
      - log n insertion
      - log n deletion of max
    - know
      - node implementation
      - array implementation

- · min-heap variant
- · hash tables
  - benefits
    - · O(1) insertion
    - O(1) deletion
    - · O(1) lookup
  - · disadvantages
    - · bad for order-related queries
    - resizing (consider amortized overhead)
    - · poor worst-case performance
  - know
    - separate chaining
    - · linear probing
    - · hash functions
      - · integers
      - strings
      - · objects
- · binary search trees
  - · benefits
    - when height balanced
      - log n insertions
      - · log n deletions
      - · log n lookup
      - log n find min
      - log n find max
      - log n successor
      - · log n predecessor
  - know
    - various node fields
    - · pointer implementation
    - balance
    - operations to maintain balance

### **Primitive Data Types**

- types
  - char
  - int
  - double
  - · unsigned and long variant

- types differ among languages
  - · Java has no unsigned int
  - · int width is machine and compiler dependent in C
- · example problems
  - · find set bits in int
    - use x & ~(x 1)
  - · right propagate the rightmost set bit
  - x modulo a power of 2
  - · check if power of 2
- · remember to use lookup tables of nibbles

### **Arrays**

- maps indexes in range 0 to n 1 to objects of a given type (n is number of objects in array)
- · lookup and replacement is constant time
- · many common errors exist
  - · bounds/fence errors
  - sizeof errors
- · example problems
  - partitioning (related to quicksort)
    - · maintain two regions on either end of array and expand one element at a time

### **Strings**

- generally a character array
- · many common operations are generally not used for arrays
  - comparison
  - · joining
  - · splitting
  - substring search
  - replacement
  - · parsing
- · example problems
  - look-and-say

#### Lists

- collection of values (implicitly ordered by relationship between elements) which may include repetitions
- generally collection of nodes
  - singly-linked
  - · doubly-linked

- · often used as components of larger data structures
- · example problems
  - · zip of a list

### Stacks and queues

- stack LIFO
- · queue FIFO
- · example problems
  - · reverse polish notation
  - parsing
  - · order of evaluation

### **Binary trees**

- · search trees keys in a sorted order via hierarchical relationship
- · commonly node-based
- · example problems
  - · process/system resource locking

### Heaps (aka priority queue)

- · based on binary tree
- each element has a priority associated with it and delete removes element with highest priority
- · min and max variants
- · example problems
  - merging separate stock trade transactions sorted by timestamp
    - · trivial when working with heaps

#### Hash tables

- used for storing keys (and optionally values)
- O(1) (on average)
  - inserts
  - · deletes
  - lookups
- · requires
  - · a good hash function
  - resizing in certain cases
    - · may result in O(n) updates

- example problems
  - · check if string can be permuted into palindrome
    - if and only if characters occur only twice with an optional single character
  - · check for plagiarism
    - · suffix arrays in hash table form

### Binary search trees

- · used to store comparable objects
  - nodes satisfy BST property, e.g. left children are null or less than, right children are null or greater than
- log n
  - lookup
  - · insertion
  - deletion
- supported by balanced types (AVL and red-black)

### Algorithm patterns

- · analysis patterns
  - concrete examples
    - manually solve concrete instances of the problem and then build a general solution
  - · case-analysis
    - split the input/execution into a number of cases and solve each case in isolation
  - iterative refinement
    - · find brute force solution and improve upon it
  - reduction
    - use a well-known solution to some other related problem as a subroutine
  - graph modeling
    - · describe the problem as a graph and use graph algorithm to solve
- algorithm design patterns
  - sorting
    - uncover structure of problem by sorting input
  - recursion
    - · if input is structured in recursive pattern, design recursive algorithm to follow
  - divide-and-conquer
    - divide into two or more independent subproblems and solve original using subproblem solutions
  - dynamic programming
    - compute and cache solutions to smaller subproblems and solve original using subproblem solutions

- greedy algorithms
  - compute in stages making choices at each stage that are locally optimal
- invariants
  - identify invariant and use it to remove potential solutions that are suboptimal or contained within other solutions

### Intractability

- · some problems may not have an efficient solution
- must prove intractability
- NP complete
  - · must be NP and NP-hard
  - NP
    - · nondeterministic polynomial time
  - NP-hard
    - · at least as hard as the hardest problems in NP
    - a problem H is NP-hard when every problem L in NP can be reduced in polynomial time to H
      - assuming a solution for H takes 1 unit time, we can use H's solution to solve L
        in polynomial time
    - finding a polynomial algorithm to solve any NP-hard problem would give polynomial algorithms for all the problems in NP, which is unlikely as many of them are considered hard